IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Debtors.	)	(Jointly Administered)

NOTICE OF AGENDA OF MATTERS SCHEDULED FOR HEARING ON JULY 13, 2026, AT 9:30 A.M. (ET)

THIS PROCEEDING WILL BE CONDUCTED IN-PERSON. ALL COUNSEL AND WITNESSES ARE EXPECTED TO ATTEND UNLESS PERMITTED TO APPEAR REMOTELY VIA ZOOM. PLEASE REFER TO JUDGE OWENS' CHAMBERS PROCEDURES (HTTPS://WWW.DEB.USCOURTS.GOV/CONTENT/JUDGE-KAREN-B-OWENS) AND THE COURT'S WEBSITE (HTTP://WWW.DEB.USCOURTS.GOV/ECOURT-APPEARANCES) FOR INFORMATION ON WHO MAY PARTICIPATE REMOTELY, THE METHOD OF ALLOWED PARTICIPATION (VIDEO OR AUDIO), JUDGE OWENS' EXPECTATIONS OF REMOTE PARTICIPANTS, AND THE ADVANCE REGISTRATION REQUIREMENTS. REGISTRATION IS REQUIRED BY 4:00 P.M. (ET) THE BUSINESS DAY BEFORE THE HEARING, UNLESS OTHERWISE NOTICED, USING THE *ECOURTAPPEARANCES* TOOL AVAILABLE ON THE COURT'S WEBSITE.

ADJOURNED MATTER

1. Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Use Cash Collateral, and (B) Grant Liens and Provide Superpriority Administrative Expense Claims, (II) Granting Adequate Protection to Certain Prepetition Secured Parties, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [D.I. 13; 5/18/26]

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). For purposes of these chapter 11 cases, the Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

Related Pleadings:

a) Declaration of Amir Agam in Support of Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Use Cash Collateral, and (B) Grant Liens and Provide Superpriority Administrative Expense Claims, (II) Granting Adequate Protection to Certain Prepetition Secured Parties, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [D.I. 14; 5/18/26]

b) Interim Order [D.I. 71; 5/19/26]

c) Omnibus Notice of First Day Motions and Final Hearing Thereon [D.I. 76; 5/19/26]

d) Notice of Adjournment of Hearing on Certain Matters [D.I. 169; 6/5/26]

Objection Deadline: June 2, 2026, at 4:00 p.m. (ET); *extended to June 4, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware; extended to June 9, 2026, at 4:00 p.m. (ET) for Barclay Damon LLP; extended to June 12, 2026, at 4:00 p.m. (ET) for the Official Committee of Unsecured Creditors and certain landlords represented by Ballard Spahr LLP and Allen Matkins Leck Gamble Mallory & Natsis LLP*

Objections/Informal Responses:

e) Limited Objection of Columbiana Station (E&A), LLC; GG REIF I Sea Turtle, LLC; Marin GRF3 LLC; and Realty Income Corporation to Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Use Cash Collateral, and (B) Grant Liens and Provide Superpriority Administrative Expense Claims, (II) Granting Adequate Protection to Certain Prepetition Secured Parties, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [D.I. 230; 6/12/26]

f) Joinder of Marina Waterside, LLC and MGP XII South Shore, LLC to Limited Objection of Columbiana Station (E&A), LLC; GG REIF I Sea Turtle, LLC; Marin GRF3 LLC; and Realty Income Corporation to Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Use Cash Collateral, and (B) Grant Liens and Provide Superpriority Administrative Expense Claims, (II) Granting Adequate Protection to Certain Prepetition Secured Parties, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [D.I. 232; 6/12/26]

g) Objection of the Official Committee of Unsecured Creditors to the Debtors' Motion for Entry of a Final Order Authorizing the Use of Cash Collateral [D.I. 233; 6/12/26]

h) Informal Response from the Office of the United States Trustee for the District of Delaware

i) Informal Response from certain landlords represented by Barclay Damon LLP

Status: By agreement of the parties, this matter is adjourned to August 3, 2026 at 10:00 a.m. (ET).

RESOLVED MATTERS

2. Debtors' Application for an Order Authorizing the Retention and Employment of Young Conaway Stargatt & Taylor, LLP as Co-Counsel for the Debtors, Effective as of the Petition Date [D.I. 237 (Sealed) and 238 (Redacted); 6/15/26]

Related Pleadings:

a) Supplemental Declaration of Kara Hammond Coyle in Support of Debtors' Application for an Order Authorizing the Retention and Employment of Young Conaway Stargatt & Taylor, LLP as Co-Counsel to the Debtors, Effective as of the Petition Date [D.I. 273 (Sealed) and 274 (Redacted); 6/23/26]

b) Second Supplemental Declaration of Kara Hammond Coyle in Support of Debtors' Application for an Order Authorizing the Retention and Employment of Young Conaway Stargatt & Taylor, LLP as Co-Counsel to the Debtors, Effective as of the Petition Date [D.I. 348 (Sealed) and 349 (Redacted); 7/6/26]

c) Certification of Counsel [D.I. 353; 7/6/26]

d) Order Authorizing the Retention and Employment of Young Conaway Stargatt & Taylor, LLP as Co-Counsel for the Debtors, Effective as of the Petition Date [D.I. 368; 7/8/26]

Objection Deadline: June 29, 2026, at 4:00 p.m. (ET); *extended to July 2, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

e) Informal Response from the Office of the United States Trustee for the District of Delaware

Status: An order has been entered by the Court. No hearing is necessary.

3. Debtors' Application for Entry of an Order (I) Authorizing the Retention and Employment of Triple P Securities, LLC as Investment Banker for the Debtors, Effective as of Petition Date; (II) Waiving Certain Time-Keeping Requirements, and (III) Granting Related Relief [D.I. 239 (Sealed) and 240 (Redacted); 6/15/26]

Related Pleadings:

a) Declaration of Steven Bremer in Support of Debtors' Application for Entry of an Order (I) Authorizing the Retention and Employment of Triple P Securities, LLC as Investment Banker for the Debtors, Effective as of Petition Date; (II) Waiving Certain Time-Keeping Requirements; and (III) Granting Related Relief [D.I. 293 (Sealed) and 294 (Redacted); 6/24/26]

b) Certification of Counsel [D.I. 327; 6/30/26]

c) Order (I) Authorizing the Retention and Employment of Triple P Securities, LLC as Investment Banker for the Debtors, Effective as of Petition Date; (II) Waiving Certain Time-Keeping Requirements; and (III) Granting Related Relief [D.I. 334; 7/1/26]

Objection Deadline: June 29, 2026, at 4:00 p.m. (ET); *extended to July 2, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

d) Informal Response from the Office of the United States Trustee for the District of Delaware

Status: An order has been entered by the Court. No hearing is necessary.

4. Debtors' Application for Entry of an Order (I) Authorizing the Retention and Employment of PwC US Tax LLP as Tax Services Provider to the Debtors Effective as of the Petition Date, and (II) Granting Related Relief [D.I. 241 (Sealed) and 242 (Redacted); 6/15/26]

Related Pleadings:

a) Certification of Counsel [D.I. 333; 7/1/26]

b) Order (I) Authorizing the Retention and Employment of PwC US Tax LLP as Tax Services Provider to the Debtors Effective as of the Petition Date, and (II) Granting Related Relief [D.I. 339; 7/1/26]

Objection Deadline: June 29, 2026, at 4:00 p.m. (ET); *extended to July 2, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

c) Informal Response from the Office of the United States Trustee for the District of Delaware

d) Informal Response from the Official Committee of Unsecured Creditors

Status: An order has been entered by the Court. No hearing is necessary.

5. Debtors' Application for Entry of an Order (I) Authorizing the Retention and Employment of Hilco Real Estate, LLC as Real Estate Consultant and Advisor for the Debtors, Effective as of Petition Date; (II) Waiving Certain Time-Keeping Requirements; and (III) Granting Related Relief [D.I. 243 (Sealed) and 244 (Redacted); 6/15/26]

Related Pleadings:

a) Certification of Counsel [D.I. 354; 7/6/26]

b) Order (I) Authorizing the Retention and Employment of Hilco Real Estate, LLC as Real Estate Consultant and Advisor for the Debtors, Effective as of Petition Date; (II) Waiving Certain Time-Keeping Requirements; and (III) Granting Related Relief [D.I. 369; 7/8/26]

Objection Deadline: June 29, 2026, at 4:00 p.m. (ET); *extended to July 7, 2026, at 12:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

c) Informal Response from the Office of the United States Trustee for the District of Delaware

d) Informal Response from the Official Committee of Unsecured Creditors

Status: An order has been entered by the Court. No hearing is necessary.

6. Debtors' Application for Entry of an Order (I) Authorizing the Debtors to Employ and Retain Kurtzman Carson Consultants, LLC dba Verita Global as Administrative Advisor, Effective as of the Petition Date and (II) Granting Related Relief [D.I. 245 (Sealed) and 246 (Redacted); 6/15/26]

Related Pleadings:

a) Certification of Counsel [D.I. 328; 6/30/26]

b) Order (I) Authorizing the Debtors to Employ and Retain Kurtzman Carson Consultants, LLC dba Verita Global as Administrative Advisor, Effective as of the Petition Date and (II) Granting Related Relief [D.I. 336; 7/1/26]

Objection Deadline: June 29, 2026, at 4:00 p.m. (ET); *extended to July 2, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

c) Informal Response from the Office of the United States Trustee for the District of Delaware

Status: An order has been entered by the Court. No hearing is necessary.

7. Debtors' Motion for Entry of an Order Pursuant to 11 U.S.C. §§ 105(a) and 363(b) Authorizing the Debtors to (I) Retain FTI Consulting, Inc. to Provide the Debtors an Interim Vice President and Certain Additional Personnel and (II) Designate Amir Agam as Interim Vice President for the Debtors, Effective as of the Petition Date [D.I. 247 (Sealed) and 248 (Redacted); 6/15/26]

Related Pleadings:

a) First Supplemental Declaration of Amir Agam for Entry of an Order Pursuant to 11 U.S.C. §§ 105(a) and 363(b) Authorizing the Debtors to (I) Retain FTI Consulting, Inc. to Provide the Debtors an Interim Vice President and Certain Additional Personnel and (II) Designate Amir Agam as Interim Vice President for the Debtors, Effective as of the Petition Date [D.I. 357; 7/7/26]

b) Certification of Counsel [D.I. 358; 7/7/26]

c) Order Authorizing the Debtors to (I) Retain FTI Consulting, Inc. to Provide the Debtors an Interim Vice President and Certain Additional Personnel and (II) Designate Amir Agam as Interim Vice President for the Debtors, Effective as of the Petition Date [D.I. 370; 7/8/26]

Objection Deadline: June 29, 2026, at 4:00 p.m. (ET); *extended to July 7, 2026, at 12:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

d) Informal Response from the Office of the United States Trustee for the District of Delaware

Status: An order has been entered by the Court. No hearing is necessary.

8. Debtors' Motion for Entry of an Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Professionals and (II) Granting Related Relief [D.I. 249; 6/15/26]

Related Pleadings:

a) Certification of Counsel [D.I. 329; 6/30/26]

b) Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief [D.I. 337; 7/1/26]

Objection Deadline: June 29, 2026, at 4:00 p.m. (ET)

Objections/Informal Responses:

c) Informal Response from the Official Committee of Unsecured Creditors

Status: An order has been entered by the Court. No hearing is necessary.

MATTER GOING FORWARD

9. Debtors' Application for Entry of an Order Authorizing the Retention and Employment of Kirkland & Ellis LLP and Kirkland & Ellis International LLP as Attorneys for the Debtors and Debtors in Possession Effective as of May 17, 2026 [D.I. 235 (Sealed) and 236 (Redacted); 6/15/26]

Related Pleadings: None.

Objection Deadline: June 29, 2026, at 4:00 p.m. (ET); *extended to July 9, 2026, at 12:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

a) Informal Response from the Office of the United States Trustee for the District of Delaware

b) Informal Response from the Official Committee of Unsecured Creditors.

Status: Item (b) is resolved by revisions to the forthcoming revised proposed form of order. With respect to Item (a), the Debtors and the Office of the United States Trustee are discussing a further extension of the objection deadline and intend to seek Court permission therefor.

STATUS CONFERENCE

10. Official Committee of Unsecured Creditors' Motion Pursuant to Bankruptcy Rule 2004 for an Order Directing the Production of Documents and Information [D.I. 304; 6/26/26]

Related Pleadings:

a) Certification of Counsel Regarding Order Approving Stipulation Establishing Discovery Schedule for Committee Investigation and Plan Confirmation [D.I. 375; 7/9/26]

Objection Deadline: July 1, 2026 at 1:00 p.m. (ET)

Objections/Informal Responses:

b) Debtors' Objection to the Official Committee of Unsecured Creditors' Motion Pursuant to Bankruptcy Rule 2004 for an Order Directing the Production of Documents and Information [D.I. 330, 7/1/26]

Status: This matter is resolved by agreement of the parties as reflected in the *Stipulation Establishing Discovery Schedule for Committee Investigation and Plan Confirmation* submitted under certification of counsel. Currently, this matter is going forward as a virtual status conference in accordance with the Court's Chambers Procedures. Should the status conference become unnecessary, the Debtors will promptly advise the Court in advance thereof.

Dated: July 9, 2026
Wilmington, Delaware

/s/ Shella Borovinskaya

YOUNG CONAWAY STARGATT & TAYLOR, LLP
Michael R. Nestor (Del. No. 3526)
Kara Hammond Coyle (Del. No. 4410)
Shella Borovinskaya (Del. No. 6758)
Kristin L. Cardoza (Del. No. 6871)
Rodney Square
1000 North King Street
Wilmington, Delaware 19801
Telephone: (302) 571-6600
Facsimile: (302) 571-1253
Email: mnestor@ycst.com
kcoyle@ycst.com
sborovinskaya@ycst.com
kcardoza@ycst.com

KIRKLAND & ELLIS LLP
KIRKLAND & ELLIS INTERNATIONAL LLP
Joshua A. Sussberg, P.C.
Matthew C. Fagen, P.C. (admitted *pro hac vice*)
601 Lexington Avenue
New York, New York 10022
Telephone: (212) 446-4800
Facsimile: (212) 446-4900
Email: matthew.fagen@kirkland.com

-and-

KIRKLAND & ELLIS LLP
KIRKLAND & ELLIS INTERNATIONAL LLP
Brian J. Nakhaimousa (admitted *pro hac vice*)
830 Brickell Plaza
Miami, Florida 33131
Telephone: (305) 432-5600
Email: brian.nakhaimousa@kirkland.com

Proposed Co-Counsel for the Debtors and Debtors in Possession