IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Debtors.	)	(Jointly Administered)

NOTICE OF AGENDA OF MATTERS SCHEDULED FOR HEARING ON JUNE 24, 2026, AT 1:00 P.M. (ET)

THIS PROCEEDING WILL BE CONDUCTED IN-PERSON. ALL COUNSEL AND WITNESSES ARE EXPECTED TO ATTEND UNLESS PERMITTED TO APPEAR REMOTELY VIA ZOOM. PLEASE REFER TO JUDGE OWENS' CHAMBERS PROCEDURES (HTTPS://WWW.DEB.USCOURTS.GOV/CONTENT/JUDGE-KAREN-B-OWENS) AND THE COURT'S WEBSITE (HTTP://WWW.DEB.USCOURTS.GOV/ECOURT-APPEARANCES) FOR INFORMATION ON WHO MAY PARTICIPATE REMOTELY, THE METHOD OF ALLOWED PARTICIPATION (VIDEO OR AUDIO), JUDGE OWENS' EXPECTATIONS OF REMOTE PARTICIPANTS, AND THE ADVANCE REGISTRATION REQUIREMENTS. REGISTRATION IS REQUIRED BY 4:00 P.M. (ET) THE BUSINESS DAY BEFORE THE HEARING, UNLESS OTHERWISE NOTICED, USING THE *ECOURTAPPEARANCES* TOOL AVAILABLE ON THE COURT'S WEBSITE.

RESOLVED MATTER

1. Debtors' First Omnibus Motion for Entry of an Order Authorizing the Debtors to (I) Reject Certain Unexpired Leases of Nonresidential Real Property, Effective as of the Petition Date; (II) Abandon Personal Property; and (III) Granting Related Relief [D.I. 102; 5/29/26]

   Related Pleadings:

   a) Certification of Counsel [D.I. 234; 6/15/26]

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). For purposes of these chapter 11 cases, the Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

b) First Omnibus Order Authorizing the Debtors to (I) Reject Certain Unexpired Leases of Nonresidential Real Property, Effective as of the Petition Date; (II) Abandon Personal Property; and (III) Granting Related Relief [D.I. 264; 6/16/26]

Objection Deadline: June 12, 2026, at 4:00 p.m. (ET)

Objections/Informal Responses:

c) Informal Response from MDC Coast 28, LLC

Status: An order has been entered by the Court. No hearing is necessary.

ADJOURNED MATTER

2. Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Use Cash Collateral, and (B) Grant Liens and Provide Superpriority Administrative Expense Claims, (II) Granting Adequate Protection to Certain Prepetition Secured Parties, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [D.I. 13; 5/18/26]

Related Pleadings:

a) Declaration of Amir Agam in Support of Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Use Cash Collateral, and (B) Grant Liens and Provide Superpriority Administrative Expense Claims, (II) Granting Adequate Protection to Certain Prepetition Secured Parties, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [D.I. 14; 5/18/26]

b) Interim Order [D.I. 71; 5/19/26]

c) Omnibus Notice of First Day Motions and Final Hearing Thereon [D.I. 76; 5/19/26]

d) Notice of Adjournment of Hearing on Certain Matters [D.I. 169; 6/5/26]

Objection Deadline: June 2, 2026, at 4:00 p.m. (ET); *extended to June 4, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware; extended to June 9, 2026, at 4:00 p.m. (ET) for Barclay Damon LLP; extended to June 12, 2026, at 4:00 p.m. (ET) for the Official Committee of Unsecured Creditors and certain landlords represented by Ballard Spahr LLP and Allen Matkins Leck Gamble Mallory & Natsis LLP*

Objections/Informal Responses:

e) Limited Objection of Columbiana Station (E&A), LLC; GG REIF I Sea Turtle, LLC; Marin GRF3 LLC; and Realty Income Corporation to Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Use Cash Collateral, and (B) Grant Liens and Provide Superpriority Administrative Expense Claims, (II) Granting Adequate Protection to Certain Prepetition Secured Parties, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [D.I. 230; 6/12/26]

f) Joinder of Marina Waterside, LLC and MGP XII South Shore, LLC to Limited Objection of Columbiana Station (E&A), LLC; GG REIF I Sea Turtle, LLC; Marin GRF3 LLC; and Realty Income Corporation to Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Use Cash Collateral, and (B) Grant Liens and Provide Superpriority Administrative Expense Claims, (II) Granting Adequate Protection to Certain Prepetition Secured Parties, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [D.I. 232; 6/12/26]

g) Objection of the Official Committee of Unsecured Creditors to the Debtors' Motion for Entry of a Final Order Authorizing the Use of Cash Collateral [D.I. 233; 6/12/26]

h) Informal Response from the Office of the United States Trustee for the District of Delaware

i) Informal Response from certain landlords represented by Barclay Damon LLP

Status: This matter is adjourned to a date and time to be determined.

UNCONTESTED MATTERS WITH CERTIFICATIONS FILED

3. Debtors' Motion for Entry of an Order Authorizing the Debtors to File Under Seal the Names of Certain Confidential Parties in Interest Related to the Debtors' Professional Retention Applications [D.I. 128; 6/3/26]

Related Pleadings:

a) Certification of Counsel Regarding Revised Proposed Order Authorizing the Debtors to File Under Seal the Names of Certain Confidential Parties on Interest Related to the Debtors' Professional Retention Applications [D.I. 270; 6/22/26]

Objection Deadline: June 17, 2026, at 4:00 p.m. (ET); *extended to June 18, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

b) Informal Response from the Office of the United States Trustee for the District of Delaware

Status: A revised proposed form of order has been submitted under certification of counsel. A hearing is only necessary to the extent the Court has questions or concerns.

4. Debtors' Motion for Entry of an Order (I) Authorizing the Debtors to Retain and Compensate Professionals Utilized in the Ordinary Course of Business, (II) Establishing Procedures for Designating Such Professionals, (III) Waiving Certain Information Requirements of Local Rule 2016-1, and (IV) Granting Related Relief [D.I. 211; 6/10/26]

Related Pleadings:

a) Certification of Counsel Regarding Revised Proposed Order (I) Authorizing the Debtors to Retain and Compensate Professionals Utilized in the Ordinary Course of Business, (II) Establishing Procedures for Designating Such Professionals, (III) Waiving Certain Information Requirements of Local Rule 2016-1, and (IV) Granting Related Relief [D.I. 269; 6/22/26]

Objection Deadline: June 17, 2026, at 4:00 p.m. (ET); *extended to June 18, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware*

Objections/Informal Responses:

b) Informal Response from the Official Committee of Unsecured Creditors

c) Informal Response from the Office of the United States Trustee for the District of Delaware

Status: A revised proposed form of order has been submitted under certification of counsel. A hearing is only necessary to the extent the Court has questions or concerns.

MATTER GOING FORWARD

5. Debtors' Motion for Entry of an Order (I) Conditionally Approving the Adequacy of the Disclosure Statement, (II) Approving the Solicitation and Voting Procedures with Respect to Confirmation of the Debtors' Joint Chapter 11 Plan, (III) Approving the Forms of Ballots and Notices in Connection Therewith, (IV) Scheduling a Combined Hearing and Setting Related Dates and Deadlines, and (V) Granting Related Relief [D.I. 56; 5/19/26]

Related Pleadings:

a) Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code [D.I. 46; 5/18/26]

b) Disclosure Statement for the Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code [D.I. 47; 5/18/26]

c) Notice of Adjournment of Hearing on Certain Matters [D.I. 169; 6/5/26]

d) Notice of Filing of (I) Liquidation Analysis and (II) Financial Projections as Exhibits to the Disclosure Statement for the Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code [D.I. 170; 6/5/26]

Objection Deadline: June 1, 2026, at 4:00 p.m. (ET); *extended to June 4, 2026, at 4:00 p.m. (ET) for certain landlords represented by Ballard Spahr LLP and Allen Matkins Leck Gamble Mallory & Natsis LLP; extended to June 9, 2026, at 4:00 p.m. (ET) for the Office of the United States Trustee for the District of Delaware; extended to June 12, 2026, at 4:00 p.m. (ET) for the Official Committee of Unsecured Creditors.*

Objections/Informal Responses:

e) Objection of the United States Trustee to the Debtors' Motion for Entry of an Order (I) Conditionally Approving the Adequacy of the Disclosure Statement, (II) Approving the Solicitation and Voting Procedures with Respect to Confirmation of the Debtors' Joint Chapter 11 Plan, (III) Approving the Forms of Ballots and Notices in Connection Therewith, (IV) Scheduling a Combined Hearing and Setting Related Dates and Deadlines, and (V) Granting Related Relief [D.I. 209; 6/9/26]

f) Objection of the Official Committee of Unsecured Creditors to the Debtors' Motion for Entry of an Order (I) Conditionally Approving the Adequacy of the Disclosure Statement and (II) Approving the Solicitation and Voting Procedures with Respect to Confirmation of the Debtors' Joint Chapter 11 Plan [D.I. 231; 6/12/26]

g) Informal Response from certain landlords represented by Ballard Spahr LLP

h) Informal Response from certain landlords represented by Allen Matkins Leck Gamble Mallory & Natsis LLP

Status: Items (g) and (h) will be consensually resolved through revisions to the proposed form of order and related exhibits (the "Proposed Order" and the "Exhibits"). The Debtors, the Office of the United States Trustee for the District of Delaware, and the Official Committee of Unsecured Creditors, respectively, are in discussions regarding a consensual resolution of items (e) and (f) through revisions to the Proposed Order, the Exhibits, the *Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* and the *Disclosure Statement for the Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code*, as applicable, which the Debtors intend to file in advance of the hearing. To the extent items (e) and (f) are consensually resolved in advance of the hearing, the Debtors intend to file a revised form of Proposed Order under certification of counsel. Currently, this matter is going forward.

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Dated: June 22, 2026
Wilmington, Delaware

/s/ Shella Borovinskaya

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