IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, LLC,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtor.	)	**Ref. Docket Nos. 607, 608, 609, 610, 611, 612 & 638**

OMNIBUS ORDER APPROVING FINAL FEE APPLICATIONS OF THE DEBTORS' PROFESSIONALS FOR THE FINAL FEE PERIOD FROM MAY 17, 2026 THROUGH AND INCLUDING AUGUST 21, 2026

Upon consideration of the final fee applications (collectively, the "Final Fee Applications") of the professionals (collectively, the "Professionals"), a list of which is attached hereto as **Exhibit A**, retained by the above-captioned reorganized debtor (the "Reorganized Debtor", and collectively with its affiliated reorganized debtors, the "Reorganized Debtors", and before the effective date of the chapter 11 plan, the "Debtors") in the Debtors' chapter 11 cases, for allowance of compensation and reimbursement of expenses, on a final basis, for the period from May 17, 2026 through and including August 21, 2026; and it appearing to this Court that all of the requirements of sections 327, 328, 330, 331, and 503(b) of title 11 of the United States Code, 11 U.S.C. §§ 101–1532, as well as Rule 2016 of the Federal Rules of Bankruptcy Procedure and Rule 2016-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware, have been satisfied; and it appearing that the expenses incurred were reasonable and necessary; and it

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

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appearing that notice of the Final Fee Applications were appropriate; and after due deliberation and sufficient good cause appearing therefor; IT IS HEREBY ORDERED THAT:

1. The Final Fee Applications are hereby APPROVED, on a final basis, in the amounts set forth on **Exhibit A** attached hereto.

2. The Professionals are granted final allowance of compensation in the amounts set forth on **Exhibit A** attached hereto.

3. The Professionals are granted, on a final basis, reimbursement of expenses in the amounts set forth on **Exhibit A** attached hereto.

4. The Reorganized Debtor is authorized and directed, as provided herein, to remit, or cause to be remitted, payment in the amounts set forth on **Exhibit A** attached hereto, less any and all amounts previously paid on account of such fees and expenses.

5. This Order shall be deemed a separate order for each of the Professionals, and the appeal of any order with respect to any of the Professionals shall have no effect on the authorized fees and expenses of any of the other Professionals.

6. This Court shall retain jurisdiction with respect to all matters arising from or related to the implementation of this Order.

Dated: October 27th, 2026
Wilmington, Delaware

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KAREN B. OWENS
CHIEF JUDGE

EXHIBIT A

Professional/Role	Date Filed and Docket No. of Final Fee Application	Aggregate Amount of Fees Approved on a Final Basis	Aggregate Amount of Expenses Approved on a Final Basis
Kirkland & Ellis LLP and Kirkland & Ellis International LLP – *Counsel to the Debtors*	9/25/26 Docket No. 607	$3,425,520.50[1]	$76,419.28[2]
Young Conaway Stargatt & Taylor, LLP – *Co-Counsel to the Debtors*	9/25/26 Docket No. 608	$2,957,536.50[3]	$22,723.41
Triple P Securities, LLC, – *Investment Banker to the Debtors*	9/25/26 Docket No. 609	$1,650,000.00	$25,396.42[4]
Hilco Real Estate, LLC – *Real Estate Consultant and Advisor to the Debtors*	9/25/26 Docket No. 610	$1,258,393.00	$0.00
PwC US Tax LLP – *Tax Services Provider to the Debtors*	9/25/26 Docket No. 611	$927,441.50	$0.00
Kurtzman Carson Consultants, LLC DBA Verita Global – *Administrative Advisor to the Debtors*	9/25/26 Docket No. 612	$132,252.20	$0.00

[1] This amount reflects a voluntary reduction of fees in the amount of $22,000.00 in response to certain informal comments received from the Office of the United States Trustee for the District of Delaware (the "U.S. Trustee").

[2] This amount reflects a voluntary reduction of expenses in the amount of $164.00 in response to certain informal comments received from the U.S. Trustee.

[3] This amount reflects a voluntary reduction of fees in the amount of $2,207.50 in response to certain informal comments received from the U.S. Trustee.

[4] This amount reflects a voluntary reduction of expenses in the amount of $14.27 in response to certain informal comments received from the U.S. Trustee.