IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, LLC,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtor.	)	**Hearing Date:** **November 4, 2026 at 10:30 a.m. (ET)**
	)	**Objection Deadline:** **October 16, 2026 at 4:00 p.m. (ET)**

COVER SHEET OF FINAL FEE APPLICATION OF TRIPLE P SECURITIES, LLC FOR ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED AS INVESTMENT BANKER FOR THE DEBTORS AND DEBTORS IN POSSESSION FOR THE PERIOD FROM MAY 17, 2026 THROUGH AND INCLUDING AUGUST 21, 2026

Name of Applicant:	Triple P Securities, LLC ("Portage Point")
Authorized to Provide Professional Services to:	Debtors and Debtors in Possession
Date of Retention:	Order entered July 1, 2026 (effective as of May 17, 2026) [Docket No. 334]
Period for Which Compensation and Reimbursement Are Sought:	May 17, 2026 – August 21, 2026
Amount of Compensation Requested:	$1,650,000.00
Amount of Expense Reimbursement Requested:	$25,410.69

This is a(n): ____ monthly ___ interim __X__ final application

The total time expended for fee application preparation is approximately 7 hours by Portage Point and its counsel and the corresponding compensation requested is approximately $5,200.

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

2610794260925000000000004

FINAL FEE APPLICATION OF PORTAGE POINT

PRIOR APPLICATIONS

		Requested		Approved	
Date Filed and Docket Number	**Period Covered**	**Fees**	**Expenses**	**Fees**	**Expenses**
First Combined Monthly Fee Application filed on 8/31/2026 [Docket No. 562]	May 17, 2026 through August 21, 2026	$1,650,000.00	$20,208.69	N/A	N/A

FINAL FEE APPLICATION OF PORTAGE POINT

SUMMARY OF HOURS BY PROFESSIONAL
MAY 17, 2026 – AUGUST 21, 2026

Professional	Title	Hours
Steven Bremer	Managing Director	94.60
Tosh Dhanalal	Managing Director	1.90
Stephen Golmont	Director	137.20
Ethan Retcher	Vice President	123.90
Chris Lukens	Associate	92.50
Total Hours		**450.10**

FINAL FEE APPLICATION OF PORTAGE POINT

SUMMARY OF HOURS BY ACTIVITY
MAY 17, 2026 – AUGUST 21, 2026

Matter Category	Hours
Valuation Analysis, Modeling & Presentation	84.40
Recapitalization / Restructuring Advisory	82.10
Meetings & Communication with Professionals	69.20
Sales Processes Materials & Administration	65.10
Meetings & Communication with Potential Buyers	39.70
Internal Meeting	31.50
Case Administration	22.50
Transaction Support & Execution	19.20
Meetings & Communication with Creditors	16.30
Non-Working Travel	8.00
Plan & Disclosure Statement	5.00
Employment & Fee Application	4.60
Meetings & Communication with Management	2.50
Total Hours	**450.10**

FINAL FEE APPLICATION OF PORTAGE POINT

SUMMARY OF EXPENSES BY CATEGORY
MAY 17, 2026 – AUGUST 21, 2026

Expense Type	Amount
Transportation	$ 1,210.12
Hotel	300.30
Travel Meal	41.27
Legal	23,859.00
Total	**$ 25,410.69**

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, LLC,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtor.	)	**Hearing Date:** **November 4, 2026 at 10:30 a.m. (ET)**
	)	**Objection Deadline:** **October 16, 2026 at 4:00 p.m. (ET)**

FINAL FEE APPLICATION OF TRIPLE P SECURITIES, LLC FOR ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED AS INVESTMENT BANKER FOR THE DEBTORS AND DEBTORS IN POSSESSION FOR THE PERIOD FROM MAY 17, 2026 THROUGH AND INCLUDING AUGUST 21, 2026

Triple P Securities, LLC ("Portage Point"), the investment banker for the above-captioned reorganized debtor (the "Reorganized Debtor", and together with its affiliated reorganized debtors before the effective date of the chapter 11 plan, the "Debtors"), hereby submits this final fee application (this "Final Fee Application"), pursuant to sections 328, 330, and 331 of title 11 of the United States Code (the "Bankruptcy Code"), rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), rule 2016-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), and the Retention Order (as defined herein). By this Final Fee Application, Portage Point seeks (a) allowance of compensation for professional services rendered on behalf of the Debtors during the period from May 17, 2026

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

through and including August 21, 2026 (the "Compensation Period") in the amount of $1,650,000.00; (b) allowance and reimbursement of Portage Point's actual and necessary expenses incurred by Portage Point during the Compensation Period in connection with such services in the amount of $25,410.69, and (c) allowance of payment of all such allowed compensation and expenses, less any amounts previously paid for such compensation and expenses. In support of this Final Fee Application, Portage Point respectfully represents as follows:

JURISDICTION AND VENUE

1. The United States Bankruptcy Court for the District of Delaware (this "Court") has jurisdiction over this matter pursuant to 28 U.S.C. § 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware dated as of February 29, 2012. This is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue is proper in this District pursuant to 28 U.S.C. §§ 1408 and 1409.

2. The statutory and other bases for the relief requested in this Final Fee Application are sections 328(a) and 330 of the Bankruptcy Code, Bankruptcy Rule 2016, Local Rule 2016-1, and the Retention Order (as defined herein).

BACKGROUND

3. On May 17, 2026 (the "Petition Date"), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code.

4. On May 18, 2026, the Debtors filed the *Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 46] (as thereafter amended or modified, the "Plan").

5. On June 15, 2026, the Debtors filed an application to employ and retain Portage Point (the "Retention Application")[2] [Docket No. 240] pursuant to the terms of that certain engagement letter between Portage Point and the Debtors, dated as of April 3, 2026 (the "Engagement Letter"). A copy of the Engagement Letter was appended to the Retention Application as Exhibit A.

6. On July 1, 2026, the Court entered the order approving the Retention Application (the "Retention Order") [Docket No. 334]. The Retention Order, among other things, approved the Engagement Letter, as modified by the Retention Order, pursuant to section 328(a) of the Bankruptcy Code, and authorized the Debtors to pay, reimburse, and indemnify Portage Point in accordance with the terms and conditions of, and at the times specified in, the Engagement Letter.

7. On August 11, 2026, the Court entered the *Findings of Fact, Conclusions of Law, and Order Approving the Debtors' Disclosure Statement for, and Confirming the Second Amended Joint Plan of Reorganization of West Marine, Inc. and its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 522] confirming the Plan. The Plan became effective on August 21, 2026. *See* Docket No. 547.

TERMS OF PORTAGE POINT'S RETENTION

8. The Retention Order approved the payment of certain fees to Portage Point, as set forth in detail in the Retention Application, the Engagement Letter, and the Retention Order. Specifically, Portage Point's fees are as follows:

a. **Monthly Fee**. A monthly fee (the "Monthly Fee") equal to $75,000 per month, payable on execution of the Engagement Letter and on the first day of each month thereafter until the earlier of the completion of the Restructuring or the termination of Portage Point's Engagement pursuant to Section 26 of the Engagement Letter. Fifty (50%) of all Monthly Fees paid in respect of any months following the third

[2] All capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the Retention Application.

month of the Engagement shall be credited (without duplication) against any Restructuring Fee or Sale Transaction Fee payable.

b. **Restructuring Fee**. A fee equal to $1,500,000, payable upon the consummation of a Restructuring (the "Restructuring Fee"); *provided, however*, that if a Restructuring is to be completed through a "prepackaged" or "prearranged" chapter 11 plan, the Restructuring Fee shall be earned and shall be payable upon the earlier of (i) execution of definitive agreements with respect to such plan; and (ii) delivery of binding acceptances of such plan by a sufficient number of Stakeholders to bind all Stakeholders to the plan under the Bankruptcy Code.

c. **Expense Reimbursement.** In addition to any fees that may be paid to Portage Point under the Engagement Letter, whether or not any Transaction occurs, the Debtors shall promptly reimburse Portage Point for all reasonable and documented expenses incurred by Portage Point in connection with the Engagement and the fees and expenses of counsel, if any, retained by Portage Point.

RELIEF REQUESTED

9. By this Final Fee Application, Portage Point seeks (a) allowance of compensation for professional services to the Debtors during the Compensation Period in the amount of $1,650,000.00, (b) allowance of Portage Point's expenses incurred during the Compensation Period in connection with such services in the amount of $25,410.69, and (c) allowance of payment of all such allowed compensation and expenses, less any amounts previously paid for such compensation and expenses.

10. During the Compensation Period, $225,000 became payable to Portage Point on account of the June 1, 2026, July 1, 2026, and August 1, 2026 Monthly Fees ($75,000 x 3 = $225,000).

11. Additionally, a Restructuring Fee in the amount of $1,500,000 became payable to Portage Point pursuant to the entry of the order of the Court approving the Plan and upon the subsequent effective date of the Plan.

12. The Engagement Letter provides for crediting of certain Monthly Fees. Specifically, "[f]ifty (50%) of all Monthly Fees paid in respect of any months following the third

month of the Engagement shall be credited (without duplication) against any Restructuring Fee or Sale Transaction Fee payable." The July 1, 2026 Monthly Fee was the fourth full Monthly Fee actually paid to Portage Point. Accordingly, 50% of the July and August Monthly Fees ($75,000 x 2 = $150,000 x 50% = $75,000) is to be credited against the Restructuring Fee, and the net amount of the Restructuring Fee is $1,425,000 ($1,500,000 - $75,000 = $1,425,000).

13. A summary of the compensation earned by Portage Point during the Compensation Period is set forth below:

Monthly Fees	$225,000.00
Restructuring Fee (less crediting)	$1,425,000.00
Total	**$1,650,000.00**

SUMMARY OF SERVICES

14. All services for which Portage Point requests compensation were performed on behalf of the Debtors. A description of these and other services Portage Point performed on behalf of the Debtors is set forth in **Exhibit A**.

15. Although Portage Point, in line with market convention, does not bill by the hour, Portage Point kept track of its post-petition time in half-hour increments in accordance with the Retention Order. Such time records are attached hereto as **Exhibit A**. During the Compensation Period, Portage Point professionals spent approximately 450.1 hours providing investment banking services to the Debtors.

16. The fees charged by Portage Point have been billed in accordance with the Engagement Letter and the Retention Order and are comparable to those fees charged by Portage Point for professional services rendered in connection with similar chapter 11 cases and non-bankruptcy matters. Portage Point submits that such fees are reasonable based upon the customary

compensation charged by similarly skilled practitioners in comparable bankruptcy cases and non-bankruptcy matters in the competitive national investment banking market.

17. There is no agreement or understanding between Portage Point and any other person, other than members of the firm, for the sharing of compensation to be received for services rendered in these chapter 11 cases.

ACTUAL AND NECESSARY EXPENSES

18. Portage Point incurred certain necessary expenses during the Compensation Period for which it is entitled to reimbursement under the Engagement Letter. As set forth in detail on the attached **Exhibit B**, Portage Point's total expenses for the Compensation Period are $25,410.69.

[*Remainder of Page Intentionally Left Blank*]

WHEREFORE, Portage Point respectfully requests (a) allowance of compensation for professional services to the Debtors during the Compensation Period in the amount of $1,650,000.00; (b) allowance and reimbursement of Portage Point's actual and necessary expenses incurred by Portage Point during the Compensation Period in connection with such services in the amount of $25,410.69, and (c) allowance of payment of all such allowed compensation and expenses, less any amounts previously paid for such compensation and expenses.

Dated: September 25, 2026

TRIPLE P SECURITIES, LLC

/s/ Steven Bremer
Steven Bremer
Managing Director
TRIPLE P SECURITIES, LLC

CERTIFICATION OF COMPLIANCE

1. I, Steven Bremer, pursuant to 28 U.S.C. § 1746, state as follows:

2. I am a Managing Director at Triple P Securities, LLC ("Portage Point"), and I am duly authorized to make this certification on behalf of Portage Point. Portage Point was retained by the Debtors as investment banker. This certification is made in support of the *Final Fee Application of Triple P Securities, LLC for Allowance of Compensation for Services Rendered and Reimbursement of Expenses Incurred as Investment Banker for the Debtors and Debtors in Possession for the Period From May 17, 2026 Through and Including August 21, 2026* (the "Final Fee Application") and in compliance with Rule 2016-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware.

3. The facts set forth in the Final Fee Application are true and correct to the best of my knowledge, information, and belief.

Dated: September 25, 2026

TRIPLE P SECURITIES, LLC

/s/ Steven Bremer
Steven Bremer
Managing Director
TRIPLE P SECURITIES, LLC

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, LLC,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtor.	)	**Hearing Date:** **November 4, 2026 at 10:30 a.m. (ET)**
	)	**Objection Deadline:** **October 16, 2026 at 4:00 p.m. (ET)**

NOTICE OF APPLICATION

PLEASE TAKE NOTICE that the *Final Application of Triple P Securities, LLC for Allowance of Compensation for Services Rendered and Reimbursement of Expenses Incurred as Investment Banker for the Debtors and Debtors in Possession for the Period from May 17, 2026 Through and Including August 21, 2026* (the "Application") has been filed with the United States Bankruptcy Court for the District of Delaware (the "Court"). The Application seeks (i) allowance of final fees in the amount of $1,650,000.00 and (ii) final expenses in the amount of $25,410.69.

PLEASE TAKE FURTHER NOTICE that objections to the Application, if any, are required to be filed on or before **October 16, 2026 at 4:00 p.m. (ET)** (the "Objection Deadline") with the Clerk of the United States Bankruptcy Court for the District of Delaware, 3rd Floor, 824 N. Market Street, Wilmington, Delaware 19801. You must also serve any such objection so as to be received by the following on or before the Objection Deadline: (a) the Reorganized Debtor, West Marine, LLC, 1 East Broward Blvd., Suite 200, Fort Lauderdale, Florida 33301, Attn.: Paulee Day, Chief Executive Officer; (b) counsel to the Reorganized Debtor, (i) Kirkland & Ellis LLP, 601 Lexington Avenue, New York, New York 10022, Attn.: Matthew C. Fagen, P.C. (matthew.fagen@kirkland.com); (ii) Kirkland & Ellis LLP, 830 Brickell Plaza, Miami, Florida 33131, Attn.: Brian J. Nakhaimousa (brian.nakhaimousa@kirkland.com) and Trevor Eck (trevor.eck@kirkland.com); and (iii) Young Conaway Stargatt & Taylor, LLP, Rodney Square, 1000 North King Street, Wilmington, Delaware 19801, Attn.: Michael R. Nestor (mnestor@ycst.com), Kara Hammond Coyle (kcoyle@ycst.com), Shella Borovinskaya (sborovinskaya@ycst.com), and Kristin L. Cardoza (kcardoza@ycst.com); (c) counsel to Eclipse, as ABL Agent and FILO Agent, (i) Riemer Braunstein LLP, Times Square Tower, Suite 2506, Seven Times Square, New York, New York 10036, Attn: Lyle Stein (lstein@riemerlaw.com), Emily Lustbader (elustbader@riemerlaw.com), and Steven Fox (sfox@riemerlaw.com); and

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

(ii) Ashby & Geddes, P.A., 500 Delaware Avenue, 8th Floor, Wilmington, Delaware 19801, Attn: Gregory A. Taylor (gtaylor@ashbygeddes.com); (d) counsel to the Consenting Stakeholders, (i) Otterbourg P.C., 230 Park Avenue, New York, New York 10169, Attn: Daniel F. Fiorillo (dfiorillo@otterbourg.com) and Nicholas Palazzolo (npalazzolo@otterbourg.com); (ii) Burr & Forman LLP, 222 Delaware Avenue, Suite 1030, Wilmington, DE 19801, Attn: J. Cory Falgowski (jfalgowski@burr.com); (iii) Milbank LLP, 55 Hudson Yards, New York, New York 10001, Attn: Matthew Brod (mbrod@milbank.com) and Benjamin Schak (bschak@milbank.com); and (iv) Richards, Layton, & Finger, P.A., One Rodney Square, 920 North King Street, Wilmington, Delaware 19801, Attn: Michael J. Merchant (merchant@rlf.com); (e) the U.S. Trustee, 844 King Street, Suite 2207, Lockbox 35, Wilmington, Delaware 19801, Attn.: Linda Casey (linda.casey@usdoj.gov); and (f) counsel to the Committee (i) Kelley Drye & Warren LLP, 3 World Trade Center, 175 Greenwich Street, New York, NY 10007, Attn: Jason Adams (jadams@kelleydrye.com), Maeghan McLoughlin (mmclouglin@kelleydrye.com) and Andres Barajas (abarajas@kelleydrye.com); and (ii) Ice Miller LLP, 500 Delaware Avenue, Wilmington, DE 19801, Attn: Christopher Samis (Christopher.Samis@icemiller.com), R. Stephen McNeill (steve.mcneill@icemiller.com), and Sarah R. Gladieux (sarah.gladieux@icemiller.com).

PLEASE TAKE FURTHER NOTICE THAT, PURSUANT TO THE *ORDER (I) ESTABLISHING PROCEDURES FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR RETAINED PROFESSIONALS AND (II) GRANTING RELATED RELIEF* [DOCKET NO. 337], IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THE REORGANIZED DEBTOR WILL BE AUTHORIZED TO PAY 80% OF THE REQUESTED MONTHLY FEES AND 100% OF THE REQUESTED MONTHLY EXPENSES WITHOUT FURTHER ORDER OF THE COURT.

PLEASE TAKE FURTHER NOTICE THAT A HEARING TO CONSIDER FINAL APPROVAL OF THE APPLICATION WILL BE HELD ON **NOVEMBER 4, 2026 AT 10:30 A.M. (ET)** BEFORE THE HONORABLE KAREN B. OWENS IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE, 824 N. MARKET STREET, 6TH FLOOR, COURTROOM NO. 3, WILMINGTON, DELAWARE 19801.

PLEASE TAKE FURTHER NOTICE THAT IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY ENTER AN ORDER GRANTING FINAL APPROVAL OF THE APPLICATION WITHOUT FURTHER NOTICE OR A HEARING.

[*Remainder of Page Intentionally Left Blank*]

Dated: September 25, 2026
Wilmington, Delaware

/s/ Kristin L. Cardoza

YOUNG CONAWAY STARGATT & TAYLOR, LLP
Michael R. Nestor (Del. No. 3526)
Kara Hammond Coyle (Del. No. 4410)
Shella Borovinskaya (Del. No. 6758)
Kristin L. Cardoza (Del. No. 6871)
Rodney Square
1000 North King Street
Wilmington, Delaware 19801
Telephone: (302) 571-6600
Facsimile: (302) 571-1253
Email: mnestor@ycst.com
kcoyle@ycst.com
sborovinskaya@ycst.com
kcardoza@ycst.com

Co-Counsel for the Reorganized Debtor

KIRKLAND & ELLIS LLP
KIRKLAND & ELLIS INTERNATIONAL LLP
Joshua A. Sussberg, P.C.
Matthew C. Fagen, P.C. (admitted *pro hac vice*)
601 Lexington Avenue
New York, New York 10022
Telephone: (212) 446-4800
Facsimile: (212) 446-4900
Email: matthew.fagen@kirkland.com

-and-

KIRKLAND & ELLIS LLP
KIRKLAND & ELLIS INTERNATIONAL LLP
Brian J. Nakhaimousa (admitted *pro hac vice*)
830 Brickell Plaza
Miami, Florida 33131
Telephone: (305) 432-5600
Email: brian.nakhaimousa@kirkland.com

Co-Counsel for the Reorganized Debtor

Exhibit A

Time Records of Portage Point Professionals

Date	Professional	Matter Category	Notes	Hours
Steven Bremer				
5/19/2026	Steven Bremer	Meetings & Communication with Professionals	Participate in call with other professionals	0.50
5/19/2026	Steven Bremer	IB Services - Recapitalization / Restructuring Advisory	Review exit financing term sheet	1.00
5/19/2026	Steven Bremer	Case Administration	Participate in first day hearing	1.50
5/20/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/20/2026	Steven Bremer	IB Services - Recapitalization / Restructuring Advisory	Review exit commitment letter	0.50
5/21/2026	Steven Bremer	Meetings & Communication with Professionals	Call with case professionals	0.50
5/21/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with prospective buyer	2.00
5/22/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Calls with potential buyers	2.00
5/22/2026	Steven Bremer	Case Administration	Review retention app	1.00
5/26/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
5/26/2026	Steven Bremer	Case Administration	Review PII list	0.50
5/27/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	1.50
5/28/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.40
5/28/2026	Steven Bremer	Meetings & Communication with Professionals	Call w/ debtor professionals	0.50
5/28/2026	Steven Bremer	Meetings & Communication with Professionals	Call w/ potential UCC professionals	0.50
5/28/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Participate in calls with potential buyers	1.00
5/28/2026	Steven Bremer	Case Administration	Review retention app	1.00
5/29/2026	Steven Bremer	Meetings & Communication with	Participate in call with potential buyer	0.50

Date	Professional	Matter Category	Notes	Hours
		Potential Buyers and / or Financing Parties		
5/29/2026	Steven Bremer	Sales Processes Materials & Administration	review bidding procedures comments	0.50
5/30/2026	Steven Bremer	Meetings & Communication with Professionals	Call with K&E and PPP (S. Bremer, S. Golmont) discussing bid procedures.	0.50
5/30/2026	Steven Bremer	Sales Processes Materials & Administration	Call to discuss bidding procedures	0.50
5/31/2026	Steven Bremer	Case Administration	Review retention app	0.50
6/1/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.40
6/1/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
6/2/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer	0.50
6/3/2026	Steven Bremer	Meetings & Communication with Creditors	Call with lender and PPP (S. Bremer, S. Golmont) discussing ch.11 process update	0.50
6/3/2026	Steven Bremer	Meetings & Communication with Professionals	Call with UCC advisor, FTI and Portage Point (S. Bremer, S. Golmont, C. Lukens)	0.50
6/3/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Calls with prospective buyers	1.50
6/4/2026	Steven Bremer	Meetings & Communication with Creditors	Call with lender and PPP (S. Bremer, S. Golmont) discussing exit financing	0.40
6/4/2026	Steven Bremer	Meetings & Communication with Management	Call with independent director	0.50
6/4/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer	0.50
6/4/2026	Steven Bremer	Meetings & Communication with Professionals	Debtor professional call	0.50
6/4/2026	Steven Bremer	IB Services - Recapitalization / Restructuring Advisory	Review exit financing terms	0.50
6/4/2026	Steven Bremer	Internal Meeting	Internal call	0.50
6/4/2026	Steven Bremer	Sales Processes Materials & Administration	Review sale process update slides	0.50

Date	Professional	Matter Category	Notes	Hours
6/4/2026	Steven Bremer	Sales Processes Materials & Administration	Review bidding procedures revisions	1.00
6/5/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential exit financing provider	0.50
6/5/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.50
6/5/2026	Steven Bremer	Internal Meeting	Internal call	0.50
6/5/2026	Steven Bremer	Sales Processes Materials & Administration	Review bidding procedures declaration	1.00
6/8/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.70
6/8/2026	Steven Bremer	Internal Meeting	Internal call	0.50
6/8/2026	Steven Bremer	Sales Processes Materials & Administration	Review bidding procedures declaration	0.50
6/9/2026	Steven Bremer	Meetings & Communication with Professionals	Participate in sale process update call with UCC Advisor, FTI and Portage (S. Bremer, S. Golmont, E. Retcher, C. Lukens)	0.30
6/9/2026	Steven Bremer	IB Services - Recapitalization / Restructuring Advisory	Review exit commitment letter	0.50
6/9/2026	Steven Bremer	Sales Processes Materials & Administration	Review bidding procedures declaration	0.50
6/10/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation analysis	2.00
6/10/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation analysis	2.00
6/10/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation analysis	1.00
6/10/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Taxes Post-Restructuring	0.30
6/10/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
6/10/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor tax counsel	0.50
6/10/2026	Steven Bremer	Internal Meeting	Internal call	0.50
6/11/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, YCST, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly professionals call	0.60

Date	Professional	Matter Category	Notes	Hours
6/12/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, YCST, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly professionals call	0.60
6/12/2026	Steven Bremer	Internal Meeting	Internal calls	1.00
6/13/2026	Steven Bremer	Internal Meeting	Internal call	0.50
6/15/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation analysis	1.00
6/15/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation analysis	2.00
6/16/2026	Steven Bremer	Meetings & Communication with Professionals	Participate in meeting with the Special Committee of the Board, YCST, K&E, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Special Committee Investigation Call	0.40
6/16/2026	Steven Bremer	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.30
6/17/2026	Steven Bremer	Internal Meeting	Internal meeting RE: Valuation Committee follow-ups (S. Bremer, S. Golmont, E. Retcher)	0.40
6/17/2026	Steven Bremer	Internal Meeting	Prepare for and participate in a meeting with Valuation Committee (S. Bremer, S. Golmont, E. Retcher)	0.60
6/17/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation materials	1.00
6/18/2026	Steven Bremer	Internal Meeting	Internal calls	0.50
6/18/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review valuation exhibit	1.00
6/18/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation materials	2.00
6/19/2026	Steven Bremer	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer	0.50
6/19/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
6/19/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation materials	1.00
6/20/2026	Steven Bremer	Plan & Disclosure Statement	Review exhibits in disclosure statement	0.50
6/22/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in meeting between FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Disclosure Statement	0.20
6/22/2026	Steven Bremer	Meetings & Communication with Professionals	Prepare for and participate in meeting between Young Conaway, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Disclosure Statement	0.20

Date	Professional	Matter Category	Notes	Hours
6/22/2026	Steven Bremer	Meetings & Communication with Professionals	Participate in call to discuss valuation with Special Committee, YCST, Kirkland and Portage (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.40
6/22/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
6/22/2026	Steven Bremer	Internal Meeting	Internal calls	0.50
6/22/2026	Steven Bremer	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.50
6/22/2026	Steven Bremer	Plan & Disclosure Statement	Review valuation exhibit in DS	0.50
6/22/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft valuation materials	1.00
6/24/2026	Steven Bremer	Case Administration	Review retention application	0.50
6/25/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
6/25/2026	Steven Bremer	Case Administration	Review UST comments to retention app	1.00
6/26/2026	Steven Bremer	Meetings & Communication with Professionals	Participate in professionals meeting with AlixPartners, FTI, HilCo, and Portage Point (S. Bremer, E. Retcher)	0.20
6/29/2026	Steven Bremer	Case Administration	Review UST comments to retention app	0.50
6/29/2026	Steven Bremer	Internal Meeting	Internal calls	1.00
6/30/2026	Steven Bremer	Case Administration	Review UST comments to retention app	0.50
7/2/2026	Steven Bremer	Meetings & Communication with Professionals	Meeting with debtor professionals	1.00
7/2/2026	Steven Bremer	Meetings & Communication with Creditors	Review draft UCC materials	0.50
7/6/2026	Steven Bremer	Internal Meeting	Internal call w/ S. Golmont	0.50
7/6/2026	Steven Bremer	Meetings & Communication with Management	Call with PPP (S. Bremer, S. Golmont), YCST, K&E, FTI and Management discussing upcoming UCC Meeting	0.50
7/6/2026	Steven Bremer	Case Administration	Review stip and proposed order	0.50
7/6/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
7/6/2026	Steven Bremer	Meetings & Communication with Creditors	Calls with creditors	1.00
7/7/2026	Steven Bremer	Meetings & Communication with Creditors	Prep for UCC meeting	1.00
7/7/2026	Steven Bremer	Meetings & Communication with Creditors	UCC meeting	2.00
7/9/2026	Steven Bremer	Internal Meeting	Internal calls	0.50
7/9/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50

Date	Professional	Matter Category	Notes	Hours
7/9/2026	Steven Bremer	Meetings & Communication with Professionals	Call with UCC professionals	0.50
7/10/2026	Steven Bremer	Meetings & Communication with Professionals	Call with case professionals	0.50
7/10/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
7/10/2026	Steven Bremer	Meetings & Communication with Professionals	Call with PPP (S.Bremer and S. Golmont) and debtor advisors discussing confirmation considerations.	0.50
7/13/2026	Steven Bremer	Plan & Disclosure Statement	Review settlement terms with UCC	0.50
7/14/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
7/14/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
7/15/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
7/15/2026	Steven Bremer	Meetings & Communication with Professionals	Call with UCC professionals	0.50
7/15/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
7/16/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
7/16/2026	Steven Bremer	Plan & Disclosure Statement	Review settlement terms w UCC	0.50
7/17/2026	Steven Bremer	Meetings & Communication with Professionals	Participate in call to discuss UCC negotiations with Kirkland, YCST and Portage (S. Bremer, S. Golmont, C. Lukens)	0.20
7/17/2026	Steven Bremer	Internal Meeting	Participate in call to discuss updates to valuation analysis (S. Bremer, S. Golmont, C. Lukens)	0.50
7/17/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
7/17/2026	Steven Bremer	Valuation Analysis, Modeling & Presentation	Review draft expert valuation report	1.00
7/20/2026	Steven Bremer	Internal Meeting	Internal calls	0.50
7/20/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
7/21/2026	Steven Bremer	Meetings & Communication with Professionals	Call with PPP (S. Bremer, S. Golmont), K&E and YCST discussing UCC settlement proposals	0.50
7/21/2026	Steven Bremer	Plan & Disclosure Statement	Review draft UCC settlement terms	0.50

Date	Professional	Matter Category	Notes	Hours
7/23/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
7/24/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
7/28/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
7/29/2026	Steven Bremer	Plan & Disclosure Statement	Review draft declaration	1.00
7/30/2026	Steven Bremer	Internal Meeting	Internal calls	0.50
7/30/2026	Steven Bremer	Meetings & Communication with Professionals	Call with debtor professionals	0.50
8/4/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
8/5/2026	Steven Bremer	Plan & Disclosure Statement	Review draft declaration	0.50
8/6/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
8/7/2026	Steven Bremer	Meetings & Communication with Professionals	Calls with debtor professionals	0.50
8/10/2026	Steven Bremer	Non-Working Travel	Travel to DE for confirmation hearing	2.00
8/10/2026	Steven Bremer	Non-Working Travel	Travel to DE for confirmation hearing	2.00
8/11/2026	Steven Bremer	Non-Working Travel	Travel home from confirmation hearing	2.00
8/11/2026	Steven Bremer	Non-Working Travel	Travel home from confirmation hearing	2.00
8/11/2026	Steven Bremer	Case Administration	Confirmation hearing	0.50
8/11/2026	Steven Bremer	Meetings & Communication with Professionals	Pre-trial meeting with debtor professionals	1.00
Tosh Dhanalal				
5/29/2026	Tosh Dhanalal	Meetings & Communication with Potential Buyers and / or Financing Parties	Intro call with PPP (T. Dhanalal, S. Golmont) and potential buyer	0.40
6/4/2026	Tosh Dhanalal	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a meeting between a potential buyer and Portage Point (T. Dhanalal, S. Golmont, E. Retcher) RE: Opportunity overview	0.30
6/16/2026	Tosh Dhanalal	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.30
6/22/2026	Tosh Dhanalal	Meetings & Communication with Professionals	Participate in call to discuss valuation with Special Committee, YCST, Kirkland and Portage (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.40
6/22/2026	Tosh Dhanalal	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.50
Stephen Golmont				

Date	Professional	Matter Category	Notes	Hours
5/18/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with potential UCC Advisor	0.50
5/18/2026	Stephen Golmont	Meetings & Communication with Professionals	Calls with debtors professionals regarding post-filing administration	0.50
5/18/2026	Stephen Golmont	Internal Meeting	Prepare for and participate in an internal meeting RE: process catch-up (S. Golmont, E. Retcher, C. Lukens)	0.50
5/18/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Emails and correspondence with potential buyers	1.00
5/18/2026	Stephen Golmont	Sales Processes Materials & Administration	Preparation and review of marketing outreach materials	1.00
5/18/2026	Stephen Golmont	Case Administration	Prepare for and participate in first day hearing	1.50
5/19/2026	Stephen Golmont	Meetings & Communication with Creditors	Prepare for and participate in a meeting with an existing investor and Portage Point (S. Golmont, E. Retcher) RE: process and RSA term sheet	0.50
5/19/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Emails and communications with potential buyers	0.50
5/19/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with debtor professionals discussing Cash Collateral	0.50
5/19/2026	Stephen Golmont	Meetings & Communication with Professionals	Update call with Debtor Professionals	0.50
5/19/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and commenting on RSA terms and financing documents	1.00
5/20/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/20/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/20/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/20/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Email outreach and coordination with potential buyers	1.00
5/20/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Intro calls with potential buyers	1.50
5/20/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing bid procedures	0.50

Date	Professional	Matter Category	Notes	Hours
5/21/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Calls with potential buyers discussing sale process	0.50
5/21/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Emails and outreach to potential buyers regarding sale process	0.50
5/21/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/21/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/21/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher, C. Lukens) RE: West Marine introductory call and opportunity overview	0.50
5/21/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with lender counsel discussing claims reconciliation	0.50
5/21/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Calls with potential buyers discussing sale process	2.00
5/21/2026	Stephen Golmont	Employment & Fee Application	Coordinating retention application	0.50
5/21/2026	Stephen Golmont	Sales Processes Materials & Administration	Preparation and review of business diligence	0.50
5/21/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparing valuation analysis	0.50
5/22/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/22/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/22/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with counsel discussing lender claims calculation	0.50
5/22/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a meeting with counsel and Portage Point (S. Golmont, E. Retcher) RE: FILO MOIC	0.50
5/22/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Calls with potential buyers discussing sale process	1.50
5/22/2026	Stephen Golmont	Employment & Fee Application	Preparation and review of retention application	0.50

Date	Professional	Matter Category	Notes	Hours
5/22/2026	Stephen Golmont	Sales Processes Materials & Administration	Emails and outreach to potential buyers	0.50
5/22/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing buyer feedback and NDA comments	0.50
5/22/2026	Stephen Golmont	Sales Processes Materials & Administration	Preparation and review of sale process update materials	1.00
5/23/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Emails and outreach with potential buyers	0.50
5/25/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Emails and outreach with potential buyers	0.50
5/26/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer	0.50
5/26/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Emails and outreach to potential buyers	0.50
5/26/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in Monday catch-up call with management, YCST, an existing investor, FTI Consulting, and Portage Point	0.50
5/26/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing bid procedures	1.00
5/27/2026	Stephen Golmont	Internal Meeting	Prepare for and participate in an internal meeting RE: financial analysis sync and review (S. Golmont, E. Retcher, C. Lukens)	0.50
5/27/2026	Stephen Golmont	Meetings & Communication with Professionals	Closing store liquidation kickoff call	0.50
5/27/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Emails and outreach to potential buyers	1.00
5/27/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing lender claims calculation	0.50
5/27/2026	Stephen Golmont	Sales Processes Materials & Administration	Coordinating sale process outreach	0.50
5/27/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Prepare and review valuation analysis	0.50
5/27/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and commenting on exit financing term sheet	1.00
5/28/2026	Stephen Golmont	Meetings & Communication with	Prepare for and participate in a call with Potential Buyer and Portage Point (S. Golmont, E. Retcher) RE: Intro Call	0.40

Date	Professional	Matter Category	Notes	Hours
		Potential Buyers and / or Financing Parties		
5/28/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in call to discuss NDA negotiations with YCST and Portage (S. Golmont, E. Retcher, C. Lukens)	0.40
5/28/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.40
5/28/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call between YCST and Portage Point (S. Golmont, E. Retcher) RE: buyer NDA Follow-up	0.50
5/28/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call between FTI and Portage Point (S. Golmont, E. Retcher) RE: WM 5-Year Projections	0.60
5/28/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call between potential buyer, YCST and Portage Point (S. Golmont, E. Retcher) RE: buyer NDA	0.90
5/28/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call between potential buyer, YCST and Portage Point (S. Golmont, E. Retcher) RE: NDA	0.90
5/29/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Intro call with PPP (T. Dhanalal, S. Golmont) and potential buyer	0.40
5/29/2026	Stephen Golmont	Internal Meeting	Prepare for and participate in an internal meeting (S. Golmont, E. Retcher) RE: Financial analyses and process items	0.40
5/29/2026	Stephen Golmont	Employment & Fee Application	Reviewing and coordinating fee application	0.50
5/29/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and preparing pro forma recapitalization model	0.50
5/29/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparing valuation analysis	1.00
5/30/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with K&E and PPP (S. Bremer, S. Golmont) discussing bid procedures.	0.50
6/1/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.40
6/1/2026	Stephen Golmont	Meetings & Communication with Creditors	Call with lender discussing treatment of FILO loan	0.50
6/1/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with FTI discussing liquidation analysis	0.50
6/1/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing ABL commitment letter markup and comments	0.50
6/1/2026	Stephen Golmont	Plan & Disclosure Statement	Reviewing liquidation analysis	0.50

Date	Professional	Matter Category	Notes	Hours
6/1/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing bid procedures and associated analysis	1.00
6/2/2026	Stephen Golmont	Meetings & Communication with Creditors	Call with lender party discussing sale process update	0.50
6/2/2026	Stephen Golmont	Meetings & Communication with Creditors	Emails and communications coordinating UCC professional diligence	0.50
6/2/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Emails and communications with potential buyers	0.50
6/2/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call between a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: Introductory call	0.50
6/2/2026	Stephen Golmont	Internal Meeting	Prepare for and participate in an internal meeting among Portage Point (S. Golmont, E. Retcher) RE: Financial projections and analyses	0.50
6/2/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Reviewing Liquidation Analysis	0.50
6/2/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing bid procedures and associated analysis	1.00
6/3/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with Potential Buyer	0.30
6/3/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with FTI discussing liquidation analysis	0.30
6/3/2026	Stephen Golmont	Meetings & Communication with Creditors	Call with lender and PPP (S. Bremer, S. Golmont) discussing ch.11 process update	0.50
6/3/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer	0.50
6/3/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with UCC advisor, FTI and Portage Point (S. Bremer, S. Golmont, C. Lukens)	0.50
6/4/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a meeting between a potential buyer and Portage Point (T. Dhanalal, S. Golmont, E. Retcher) RE: Opportunity overview	0.30
6/4/2026	Stephen Golmont	Meetings & Communication with Creditors	Call with lender and PPP (S. Bremer, S. Golmont) discussing exit financing	0.40
6/4/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing and commenting on bid procedures comments from UST and other draft filings	1.00
6/5/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S.	0.50

Date	Professional	Matter Category	Notes	Hours
			Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	
6/7/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing bid procedures objection from UCC	0.50
6/8/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer	0.50
6/8/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with PPP (S. Golmont, E. Retcher) and potential buyer	0.50
6/8/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.70
6/8/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and analyzing commitment letter from ABL party	0.50
6/8/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing and analyzing Bid Procedures in connection with UCC objection	0.50
6/8/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and diligence tax attributes	0.50
6/8/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Reviewing valuation analysis	0.50
6/9/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer	0.30
6/9/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in sale process update call with UCC Advisor, FTI and Portage (S. Bremer, S. Golmont, E. Retcher, C. Lukens)	0.30
6/9/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing and commenting on bid procedures declaration	0.50
6/9/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing and coordinating sale process	0.50
6/9/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing bid procedures declaration	0.50
6/9/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Reviewing and commenting on valuation analysis	0.50
6/9/2026	Stephen Golmont	Internal Meeting	Prepare for and participate in an internal meeting (S. Golmont, E. Retcher) RE: Financial analyses	0.70
6/10/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a meeting between a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: feedback on opportunity	0.10

Date	Professional	Matter Category	Notes	Hours
6/10/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer discussing bid procedures and process	0.30
6/10/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Taxes Post-Restructuring	0.30
6/10/2026	Stephen Golmont	Employment & Fee Application	Reviewing retention application	0.50
6/10/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing sale process and IOI received	1.00
6/10/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of valuation analysis	1.00
6/11/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with PPP (S. Golmont, E. Retcher) and potential buyer	0.10
6/11/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, YCST, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly professionals call	0.60
6/11/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing comments to ABL exit commitment letter	0.50
6/11/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of valuation analysis	1.00
6/12/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in call with AlixPartners, FTI and Portage Point (S. Golmont, E. Retcher) RE: Cash Collateral Reporting	0.30
6/12/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, YCST, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly professionals call	0.60
6/12/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in call with FTI and Portage Point (S. Golmont, E. Retcher) RE: Cash flow forecast	1.10
6/12/2026	Stephen Golmont	Sales Processes Materials & Administration	Reviewing sale process and preparing update materials	1.00
6/15/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	reviewing exit financing documents	0.50
6/15/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Reviewing and preparing valuation analysis	1.00
6/16/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.30
6/16/2026	Stephen Golmont	Meetings & Communication with	Call with lender discussing exit financing proposal	0.20

Date	Professional	Matter Category	Notes	Hours
		Potential Buyers and / or Financing Parties		
6/16/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in meeting with the Special Committee of the Board, YCST, K&E, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Special Committee Investigation Call	0.40
6/16/2026	Stephen Golmont	Internal Meeting	Internal call (S. Golmont, E. Retcher) discussing financial analysis	0.30
6/16/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing exit financing documents	0.50
6/16/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of valuation materials	1.50
6/17/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss update to the valuation materials (S. Golmont, E. Retcher, C. Lukens)	0.20
6/17/2026	Stephen Golmont	Internal Meeting	Internal meeting RE: Valuation Committee follow-ups (S. Bremer, S. Golmont, E. Retcher)	0.40
6/17/2026	Stephen Golmont	Internal Meeting	Prepare for and participate in a meeting with Valuation Committee (S. Bremer, S. Golmont, E. Retcher)	0.60
6/17/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of valuation analysis	2.00
6/18/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with Hilco discussing liquidation process	0.20
6/18/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing latest cash flow forecast	0.50
6/18/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of valuation analysis	1.00
6/19/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in professionals meeting with Hilco, FTI, and Portage Point (S. Golmont, E. Retcher)	0.30
6/19/2026	Stephen Golmont	Internal Meeting	Participate in an internal meeting RE: model updates (S. Golmont, E. Retcher)	0.30
6/19/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in meeting with FTI and Portage Point (S. Golmont, E. Retcher) RE: Updated Model Review	0.40
6/20/2026	Stephen Golmont	Sales Processes Materials & Administration	Sale process review and administration	1.00
6/20/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of valuation analysis	1.50
6/22/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in meeting between FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Disclosure Statement	0.20
6/22/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in meeting between Young Conaway, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Disclosure Statement	0.20

Date	Professional	Matter Category	Notes	Hours
6/22/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in call to discuss valuation with Special Committee, YCST, Kirkland and Portage (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.40
6/22/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.50
6/22/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and Review of valuation analysis	1.00
6/24/2026	Stephen Golmont	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with potential buyer	0.30
6/25/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S. Golmont, E. Retcher) RE: West Marine Professionals Call	0.40
6/25/2026	Stephen Golmont	Sales Processes Materials & Administration	Preparation and review of sale process update materials	0.50
7/1/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss preparation of materials for UCC meeting (S. Golmont, C. Lukens)	0.10
7/2/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss preparation of materials for UCC meeting (S. Golmont, C. Lukens)	0.10
7/2/2026	Stephen Golmont	Meetings & Communication with Creditors	Preparation and review of materials ahead of UCC meeting	1.00
7/6/2026	Stephen Golmont	Internal Meeting	Internal call w/ S. Golmont	0.50
7/6/2026	Stephen Golmont	Meetings & Communication with Management	Call with PPP (S. Bremer, S. Golmont), YCST, K&E, FTI and Management discussing upcoming UCC Meeting	0.50
7/6/2026	Stephen Golmont	Meetings & Communication with Creditors	Reviewing materials for upcoming UCC meeting	0.50
7/6/2026	Stephen Golmont	Transaction Support & Execution	Reviewing plan terms and other case considerations	0.50
7/6/2026	Stephen Golmont	Meetings & Communication with Creditors	Preparation and review of UCC meeting materials	1.00
7/7/2026	Stephen Golmont	Meetings & Communication with Creditors	Participation in UCC meeting with Debtor advisors	0.50
7/7/2026	Stephen Golmont	Meetings & Communication with Creditors	Participation in UCC meeting with Debtor advisors	2.00
7/8/2026	Stephen Golmont	Transaction Support & Execution	Review and coordination of exit financing	0.50
7/8/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation of expert report	1.00
7/9/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss creation of valuation expert report (S. Golmont, C. Lukens)	0.20

Date	Professional	Matter Category	Notes	Hours
7/9/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss creation of valuation expert report (S. Golmont, C. Lukens)	0.20
7/9/2026	Stephen Golmont	Case Administration	Reviewing cash collateral terms	0.50
7/10/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with K&E and lender counsel discussing exit financing	0.50
7/10/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with PPP (S.Bremer and S. Golmont) and debtor advisors discussing confirmation considerations.	0.50
7/10/2026	Stephen Golmont	Meetings & Communication with Professionals	Weekly update call with ABL lender advisors and Debtor advisors	0.50
7/10/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of draft expert report	0.50
7/13/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with K&E discussing case administration	0.30
7/13/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss updates to the valuation expert report (S. Golmont, C. Lukens)	0.40
7/13/2026	Stephen Golmont	Transaction Support & Execution	Reviewing lender holdings and emergence allocations	0.50
7/13/2026	Stephen Golmont	Transaction Support & Execution	Reviewing UCC settlement proposals	0.50
7/14/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss updates to the valuation expert report (S. Golmont, C. Lukens)	0.20
7/14/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of expert report	1.50
7/15/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of expert report	2.00
7/15/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of expert report	2.00
7/15/2026	Stephen Golmont	Internal Meeting	Participate in discussion to address updates to the valuation expert report (S. Golmont, C. Lukens)	0.20
7/15/2026	Stephen Golmont	Transaction Support & Execution	Reviewing UCC settlement proposal	0.50
7/17/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss updates to valuation analysis (S. Golmont, C. Lukens)	0.30
7/17/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in call to discuss UCC negotiations with Kirkland, YCST and Portage (S. Bremer, S. Golmont, C. Lukens)	0.20
7/17/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss updates to valuation analysis (S. Bremer, S. Golmont, C. Lukens)	0.50
7/17/2026	Stephen Golmont	Valuation Analysis, Modeling & Presentation	Preparation and review of expert report.	1.50
7/21/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with PPP (S. Bremer, S. Golmont), K&E and YCST discussing UCC settlement proposals	0.50

Date	Professional	Matter Category	Notes	Hours
7/24/2026	Stephen Golmont	Meetings & Communication with Professionals	Prepare for and participate in a call between Kirkland & Ellis and Portage Point (S. Golmont, E. Retcher) RE: FILO and Term Loan lender claims	0.40
7/27/2026	Stephen Golmont	Internal Meeting	Participate in call to discuss the allocation model (S. Golmont, E. Retcher, C. Lukens)	0.40
7/27/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with K&E discussing Lender exit financing consents.	0.20
7/28/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating exit financing	0.50
7/28/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing UCC Settlement term sheet	0.50
7/30/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating exit financing	0.50
7/31/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Preparation and review of RSA allocations	0.50
8/3/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and coordinating exit financing process	0.50
8/4/2026	Stephen Golmont	Meetings & Communication with Creditors	Emails and communications regarding exit financing participation	0.50
8/4/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with FTI coordinating confirmation and emergence workstreams	0.50
8/4/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with K&E coordinating confirmation and emergence workstreams	0.50
8/5/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with FTI discussing Exit Financing considerations	0.50
8/5/2026	Stephen Golmont	Case Administration	Coordinating response to UST objection	1.00
8/6/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Preparation and review of confirmation hearing declaration	0.50
8/6/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordination and review of exit financing terms	1.00
8/7/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with FTI discussing exit sources and uses	0.50
8/10/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with K&E coordinating confirmation materials	0.50
8/10/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Preparation and review of materials for confirmation hearing	1.00
8/10/2026	Stephen Golmont	Meetings & Communication with Management	Participation in Board meeting	1.00
8/11/2026	Stephen Golmont	Case Administration	Participation in confirmation hearing	0.50

Date	Professional	Matter Category	Notes	Hours
8/11/2026	Stephen Golmont	Meetings & Communication with Creditors	Responding to emails with stakeholders regarding POR allocations and distributions	0.50
8/11/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and coordinating emergence transactions.	1.00
8/12/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing emergence allocation analysis	0.50
8/12/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with management and debtor advisors discussing exit financing	0.50
8/12/2026	Stephen Golmont	Meetings & Communication with Professionals	Emails and communications with various professionals coordinating emergence mechanics	1.00
8/14/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in professionals meeting with AlixPartners, FTI, HilCo, and Portage Point (S. Golmont, E. Retcher)	0.30
8/14/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating exit financing allocations and mechanics	1.50
8/17/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating emergence workstreams	1.00
8/17/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating and reviewing exit financing	1.50
8/18/2026	Stephen Golmont	Meetings & Communication with Creditors	Calls with stakeholders discussing emergence mechanics	0.50
8/18/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and negotiating exit financing documents	1.00
8/18/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating and reviewing funds flow	1.00
8/18/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating exit financing allocations and mechanics	2.00
8/19/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing exit financing documents	0.50
8/19/2026	Stephen Golmont	Employment & Fee Application	Preparation and review of fee statement	1.00
8/19/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Reviewing and commenting on exit sources and uses	1.00
8/19/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating exit financing and equity distribution	1.50
8/20/2026	Stephen Golmont	Meetings & Communication with Professionals	Call with YCST, K&E, FTI and PPP (S.Golmont, E. Retcher) discussing closing coordination	0.50
8/20/2026	Stephen Golmont	IB Services - Recapitalization / Restructuring Advisory	Coordinating exit financing and equity distribution	2.00

Date	Professional	Matter Category	Notes	Hours
8/21/2026	Stephen Golmont	Meetings & Communication with Professionals	Participate in professionals meeting with AlixPartners, FTI, HilCo, and Portage Point (S. Golmont, E. Retcher)	0.10
Ethan Retcher				
5/18/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in Monday catch-up call with YCST, management, an existing investor, a lender, FTI and Portage Point	0.50
5/18/2026	Ethan Retcher	Internal Meeting	Prepare for and participate in an internal meeting RE: process catch-up (S. Golmont, E. Retcher, C. Lukens)	0.50
5/19/2026	Ethan Retcher	Meetings & Communication with Creditors	Prepare for and participate in a meeting with an existing investor and Portage Point (S. Golmont, E. Retcher) RE: process and RSA term sheet	0.50
5/19/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and attend first-day hearing	1.30
5/19/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare, update and review 363 comps	1.20
5/20/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/20/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/20/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/20/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare and update valuation analysis	1.00
5/20/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare, update and review 363 comps	1.50
5/21/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/21/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/21/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher, C. Lukens) RE: West Marine introductory call and opportunity overview	0.50
5/21/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with counsel RE: FILO MOIC calculation	0.50
5/21/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.50

Date	Professional	Matter Category	Notes	Hours
5/21/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare and update valuation analysis	0.80
5/22/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/22/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: West Marine introductory call and opportunity overview	0.50
5/22/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a meeting with counsel and Portage Point (S. Golmont, E. Retcher) RE: FILO MOIC	0.50
5/22/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.60
5/22/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare and update valuation analysis	1.00
5/22/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare, update and review 363 comps	1.80
5/23/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.10
5/24/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.10
5/25/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.20
5/25/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare and update valuation analysis	1.20
5/26/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in Monday catch-up call with management, YCST, an existing investor, FTI Consulting, and Portage Point	0.50
5/26/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.40
5/26/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare and update valuation analysis	1.30
5/26/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare and update valuation analysis	2.00
5/27/2026	Ethan Retcher	Internal Meeting	Participate in call to discuss process items (E. Retcher, C. Lukens)	0.20
5/27/2026	Ethan Retcher	Internal Meeting	Prepare for and participate in an internal meeting RE: financial analysis sync and review (S. Golmont, E. Retcher, C. Lukens)	0.50
5/27/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.50

Date	Professional	Matter Category	Notes	Hours
5/27/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Prepare and update valuation analysis	2.00
5/28/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: Intro Call	0.40
5/28/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in call to discuss NDA negotiations with YCST and Portage (S. Golmont, E. Retcher, C. Lukens)	0.40
5/28/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.40
5/28/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call between YCST and Portage Point (S. Golmont, E. Retcher) RE: buyer NDA Follow-up	0.50
5/28/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call between FTI and Portage Point (S. Golmont, E. Retcher) RE: WM 5-Year Projections	0.60
5/28/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call between potential buyer, YCST and Portage Point (S. Golmont, E. Retcher) RE: buyer NDA	0.90
5/28/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with FTI, Young Conaway, Kirkland & Ellis and Portage Point (S. Golmont, E. Retcher) RE: Financial analyses	0.90
5/28/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.30
5/29/2026	Ethan Retcher	Sales Processes Materials & Administration	Facilitate and negotiate NDA comments between buyers, counsel and management	0.20
5/29/2026	Ethan Retcher	Plan & Disclosure Statement	Review of financial projections and liquidation analysis for DS	0.30
5/29/2026	Ethan Retcher	Internal Meeting	Prepare for and participate in an internal meeting (S. Golmont, E. Retcher) RE: Financial analyses and process items	0.40
6/1/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.40
6/1/2026	Ethan Retcher	Plan & Disclosure Statement	Review of financial projections for disclosure statement	0.20
6/1/2026	Ethan Retcher	Sales Processes Materials & Administration	Buyer NDA processing	0.50
6/1/2026	Ethan Retcher	Sales Processes Materials & Administration	Preparation of financial due diligence file for buyer diligence	0.90
6/1/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Preparation of financial analyses and projection modeling	1.20

Date	Professional	Matter Category	Notes	Hours
6/1/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Preparation of financial analyses and projection modeling	2.00
6/1/2026	Ethan Retcher	Sales Processes Materials & Administration	Preparation of financial due diligence file for buyer diligence	2.00
6/2/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call between a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: Introductory call	0.50
6/2/2026	Ethan Retcher	Sales Processes Materials & Administration	Following up with potential buyers	0.10
6/2/2026	Ethan Retcher	Internal Meeting	Prepare for and participate in an internal meeting among Portage Point (S. Golmont, E. Retcher) RE: Financial projections and analyses	0.50
6/2/2026	Ethan Retcher	Sales Processes Materials & Administration	Preparation of deliverables and responses for buyer due diligence	0.50
6/2/2026	Ethan Retcher	Sales Processes Materials & Administration	NDA processing and following up with potential buyers	0.70
6/2/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Preparation of financial analyses and projection modeling	1.30
6/3/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call between a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: Feedback call	0.10
6/3/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call between a potential buyer and Portage Point (S. Golmont, E. Retcher) RE: Feedback call	0.20
6/3/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Preparation and review of pro forma debt capitalization analysis	0.30
6/3/2026	Ethan Retcher	Sales Processes Materials & Administration	NDA processing and following up with potential buyers	0.50
6/3/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Preparation and review of pro forma debt capitalization analysis	2.00
6/4/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a meeting between a potential buyer and Portage Point (T. Dhanalal, S. Golmont, E. Retcher) RE: Opportunity overview	0.30
6/5/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.50
6/7/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.50
6/8/2026	Ethan Retcher	Meetings & Communication with	Call with PPP (S. Golmont, E. Retcher) and potential buyer	0.50

Date	Professional	Matter Category	Notes	Hours
		Potential Buyers and / or Financing Parties		
6/8/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly West Marine Professionals Call	0.70
6/8/2026	Ethan Retcher	Sales Processes Materials & Administration	Processing NDAs	0.10
6/8/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	0.30
6/8/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	0.50
6/8/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	0.70
6/8/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.50
6/8/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.80
6/8/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	2.00
6/9/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in sale process update call with UCC Advisor, FTI and Portage (S. Bremer, S. Golmont, E. Retcher, C. Lukens)	0.30
6/9/2026	Ethan Retcher	Sales Processes Materials & Administration	Outreach and check-in with potential buyers	0.60
6/9/2026	Ethan Retcher	Internal Meeting	Prepare for and participate in an internal meeting (S. Golmont, E. Retcher) RE: Financial analyses	0.70
6/9/2026	Ethan Retcher	Sales Processes Materials & Administration	Preparation of files and responses in response to buyer due diligence questions	0.80
6/9/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	0.90
6/9/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.00
6/9/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.30
6/9/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	2.00
6/9/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	2.00
6/10/2026	Ethan Retcher	Meetings & Communication with	Prepare for and participate in a meeting between a potential buyer and Portage Point (S.	0.10

Date	Professional	Matter Category	Notes	Hours
		Potential Buyers and / or Financing Parties	Golmont, E. Retcher) RE: feedback on opportunity	
6/10/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Taxes Post-Restructuring	0.30
6/10/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.00
6/11/2026	Ethan Retcher	Meetings & Communication with Potential Buyers and / or Financing Parties	Call with PPP (S. Golmont, E. Retcher) and potential buyer	0.10
6/11/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, YCST, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly professionals call	0.60
6/11/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.00
6/11/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	2.00
6/12/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in call with AlixPartners, FTI and Portage Point (S. Golmont, E. Retcher) RE: Cash Collateral Reporting	0.30
6/12/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with Kirkland & Ellis, YCST, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Semi-weekly professionals call	0.60
6/12/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in call with FTI and Portage Point (S. Golmont, E. Retcher) RE: Cash flow forecast	1.10
6/12/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Prepare normalized net working capital analysis	1.00
6/14/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.40
6/14/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	1.50
6/14/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses	2.00
6/15/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	1.40
6/15/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	1.50
6/16/2026	Ethan Retcher	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.30

Date	Professional	Matter Category	Notes	Hours
6/16/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in meeting with the Special Committee of the Board, YCST, K&E, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Special Committee Investigation Call	0.40
6/16/2026	Ethan Retcher	Internal Meeting	Internal call (S. Golmont, E. Retcher) discussing financial analysis	0.30
6/17/2026	Ethan Retcher	Internal Meeting	Participate in call to discuss update to the valuation materials (S. Golmont, E. Retcher, C. Lukens)	0.20
6/17/2026	Ethan Retcher	Internal Meeting	Internal meeting RE: Valuation Committee follow-ups (S. Bremer, S. Golmont, E. Retcher)	0.40
6/17/2026	Ethan Retcher	Internal Meeting	Prepare for and participate in a meeting with Valuation Committee (S. Bremer, S. Golmont, E. Retcher)	0.60
6/17/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	1.50
6/17/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	2.00
6/18/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	2.00
6/19/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in professionals meeting with Hilco, FTI, and Portage Point (S. Golmont, E. Retcher)	0.30
6/19/2026	Ethan Retcher	Internal Meeting	Participate in an internal meeting RE: model updates (S. Golmont, E. Retcher)	0.30
6/19/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in meeting with FTI and Portage Point (S. Golmont, E. Retcher) RE: Updated Model Review	0.40
6/19/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	2.00
6/22/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in meeting between FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Disclosure Statement	0.20
6/22/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in meeting between Young Conaway, FTI and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: Disclosure Statement	0.20
6/22/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in call to discuss valuation with Special Committee, YCST, Kirkland and Portage (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.40
6/22/2026	Ethan Retcher	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.50
6/22/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Preparation of capitalization table analysis	0.50
6/22/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	0.70

Date	Professional	Matter Category	Notes	Hours
6/22/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	1.00
6/22/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Preparing and completing financial and valuation analyses and corresponding Special Committee presentation materials	1.30
6/25/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S. Golmont, E. Retcher) RE: West Marine Professionals Call	0.40
6/25/2026	Ethan Retcher	Sales Processes Materials & Administration	Review and update of the sale process summary for special committee and lenders	0.30
6/26/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in professionals meeting with AlixPartners, FTI, HilCo, and Portage Point (S. Bremer, E. Retcher)	0.20
7/10/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Responding to US trustee due diligence questions regarding pre-petition term loan balances	0.20
7/13/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Review of term loan ledgers against lender claims for purposes of responding to due diligence	0.20
7/15/2026	Ethan Retcher	Valuation Analysis, Modeling & Presentation	Review of valuation materials for report development	0.30
7/15/2026	Ethan Retcher	Internal Meeting	Participate in discussion to address updates to the valuation expert report (S. Golmont, E. Retcher, C. Lukens)	0.40
7/21/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Modeling tranches of FILO debt and term loan claims for lender due diligence	1.00
7/23/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (E. Retcher) RE: West Marine Professionals Call	0.20
7/24/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in professionals meeting with AlixPartners, FTI, HilCo, and Portage Point (E. Retcher)	0.20
7/24/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	FILO and Term Loan claims analysis	0.40
7/24/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call between Kirkland & Ellis and Portage Point (S. Golmont, E. Retcher) RE: FILO and Term Loan lender claims	0.40
7/27/2026	Ethan Retcher	Internal Meeting	Participate in call to discuss the allocation model (E. Retcher, C. Lukens	0.10
7/27/2026	Ethan Retcher	Internal Meeting	Participate in call to discuss the allocation model (S. Golmont, E. Retcher, C. Lukens	0.30
7/27/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Creating and updating New Money Exit Term Loan participation and allocation tracker for lender due diligence	0.70
7/27/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Creating and updating New Money Exit Term Loan participation and allocation tracker	0.80

Date	Professional	Matter Category	Notes	Hours
7/27/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Creating and updating New Money Exit Term Loan participation and allocation tracker	0.80
7/27/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Creating and updating New Money Exit Term Loan participation and allocation tracker	1.00
7/28/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Creating and updating New Money Exit Term Loan participation and allocation tracker	0.20
7/28/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Creating and updating New Money Exit Term Loan participation and allocation tracker for lender due diligence	0.20
7/28/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Creating and updating New Money Exit Term Loan participation and allocation tracker	0.40
7/28/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Sources and Uses and pro forma capitalization table modeling	0.60
7/30/2026	Ethan Retcher	Meetings & Communication with Professionals	Prepare for and participate in a call with YCST, Kirkland & Ellis, FTI, and Portage Point (S. Bremer, S. Golmont, E. Retcher) RE: West Marine Professionals Call	0.40
7/31/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Pro Forma Equity Capitalization Analysis	0.10
7/31/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in professionals meeting with AlixPartners, FTI, HilCo, and Portage Point (E. Retcher)	0.20
7/31/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Pro forma equity capitalization analysis	0.40
7/31/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Pro Forma Equity Capitalization Analysis	2.00
8/4/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Email correspondence with lenders and counsel RE: exit term loan participation	0.20
8/5/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Analysis of crossover equity holders and term loan lenders, in response to UST due diligence request	1.20
8/6/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Updating analysis regarding exit term loan participation and emailing working group RE: same	0.20
8/10/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Analysis of pro forma capital structure and recoveries for inclusion in Board and hearing materials	0.50
8/11/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Allocation model and post-emergence capital structure analysis for lenders	0.30
8/11/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Allocation model and post-emergence capital structure analysis for lenders	1.30
8/12/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Allocation model and post-emergence capital structure analysis for lenders	0.70

Date	Professional	Matter Category	Notes	Hours
8/13/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Allocation model and post-emergence capital structure analysis for lenders	0.50
8/14/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in professionals meeting with AlixPartners, FTI, HilCo, and Portage Point (S. Golmont, E. Retcher)	0.30
8/15/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Allocation model and post-emergence capital structure analysis for lenders	1.50
8/17/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Review lender-level exit financing allocations and funding amounts	0.80
8/17/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Review and update allocation model and post-emergence capital structure analysis	1.80
8/18/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Update and review exit financing allocations and post-emergence equity distributions	2.00
8/19/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Prepare and coordinate equity issuance information and mass issuance materials with Computershare	1.00
8/19/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Review and reconcile exit financing balances, lender allocations and equity share calculations	1.30
8/20/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Review exit financing funding mechanics, funds flow and exhibit amounts in connection with emergence	0.30
8/20/2026	Ethan Retcher	Meetings & Communication with Professionals	Call with YCST, K&E, FTI and PPP (S.Golmont, E. Retcher) discussing closing coordination	0.50
8/20/2026	Ethan Retcher	IB Services - Recapitalization / Restructuring Advisory	Coordinate Computershare equity register details	1.20
8/21/2026	Ethan Retcher	Meetings & Communication with Professionals	Participate in professionals meeting with AlixPartners, FTI, HilCo, and Portage Point (S. Golmont, E. Retcher)	0.10
Chris Lukens				
5/17/2026	Chris Lukens	Case Administration	Working on conflict checking	2.00
5/18/2026	Chris Lukens	Internal Meeting	Prepare for and participate in an internal meeting RE: process catch-up (S. Golmont, E. Retcher, C. Lukens)	0.50
5/18/2026	Chris Lukens	Case Administration	Cleaning files	1.00
5/18/2026	Chris Lukens	Sales Processes Materials & Administration	Facilitating buyer outreach and tracking buyers	2.00
5/19/2026	Chris Lukens	Internal Meeting	Participate in call to discuss workstreams	0.50
5/19/2026	Chris Lukens	Sales Processes Materials & Administration	Setting up VDR	0.50
5/19/2026	Chris Lukens	Sales Processes Materials & Administration	Updating buyer log	0.50
5/20/2026	Chris Lukens	Case Administration	Running conflicts checks	0.50
5/20/2026	Chris Lukens	Sales Processes Materials & Administration	Updating buyer log	0.50

Date	Professional	Matter Category	Notes	Hours
5/20/2026	Chris Lukens	Sales Processes Materials & Administration	Updating VDR and files	0.50
5/20/2026	Chris Lukens	Case Administration	Updating WGL	0.50
5/20/2026	Chris Lukens	Sales Processes Materials & Administration	Putting together buyer update	1.00
5/21/2026	Chris Lukens	Meetings & Communication with Potential Buyers and / or Financing Parties	Prepare for and participate in a call with a potential buyer and Portage Point (S. Golmont, E. Retcher, C. Lukens) RE: West Marine introductory call and opportunity overview	0.50
5/21/2026	Chris Lukens	Sales Processes Materials & Administration	Update Buyer log	0.20
5/21/2026	Chris Lukens	Meetings & Communication with Potential Buyers and / or Financing Parties	Participate in call with a potential buyer	0.30
5/21/2026	Chris Lukens	Sales Processes Materials & Administration	Auditing CIM and financials	0.50
5/21/2026	Chris Lukens	Sales Processes Materials & Administration	Updating buyer update	1.00
5/21/2026	Chris Lukens	Sales Processes Materials & Administration	Updating buyer update	1.00
5/22/2026	Chris Lukens	Sales Processes Materials & Administration	Tracking buyer communications	0.50
5/22/2026	Chris Lukens	Sales Processes Materials & Administration	Updating buyer update	0.50
5/26/2026	Chris Lukens	Sales Processes Materials & Administration	NDA tracking and Buyer updates	1.00
5/26/2026	Chris Lukens	Case Administration	Running conflicts checks	1.00
5/27/2026	Chris Lukens	Internal Meeting	Prepare for and participate in an internal meeting RE: financial analysis sync and review (S. Golmont, E. Retcher, C. Lukens)	0.50
5/27/2026	Chris Lukens	Internal Meeting	Participate in call to discuss process items (E. Retcher, C. Lukens)	0.20
5/27/2026	Chris Lukens	Internal Meeting	Participate in valuation Sync call	0.50
5/27/2026	Chris Lukens	Sales Processes Materials & Administration	Sending out buyer follow ups	0.50
5/27/2026	Chris Lukens	Sales Processes Materials & Administration	Tracking buyers	0.50
5/27/2026	Chris Lukens	Sales Processes Materials & Administration	Working on Timeline comps	0.50
5/27/2026	Chris Lukens	Sales Processes Materials & Administration	Compiling sale process diligence requests	1.00

Date	Professional	Matter Category	Notes	Hours
5/28/2026	Chris Lukens	Meetings & Communication with Professionals	Participate in call to discuss NDA negotiations with YCST and Portage (S. Golmont, E. Retcher, C. Lukens)	0.40
5/28/2026	Chris Lukens	Sales Processes Materials & Administration	Compiling timeline comps for the 363 process	1.00
5/28/2026	Chris Lukens	Sales Processes Materials & Administration	Compiling diligence requests for a potential buyer	2.00
5/29/2026	Chris Lukens	Sales Processes Materials & Administration	Putting together sale process update and tracking buyer updates	2.00
5/29/2026	Chris Lukens	Sales Processes Materials & Administration	Updating timeline comps	2.00
6/1/2026	Chris Lukens	Sales Processes Materials & Administration	Updating buyer log and track buyer communications	0.50
6/1/2026	Chris Lukens	Sales Processes Materials & Administration	Updating timeline comps	1.00
6/1/2026	Chris Lukens	Sales Processes Materials & Administration	Updating the timeline comps analysis	2.00
6/2/2026	Chris Lukens	Sales Processes Materials & Administration	Tracking buyer updates and distributing materials	0.50
6/2/2026	Chris Lukens	Sales Processes Materials & Administration	Updating Bid Procedure Timeline comps	1.50
6/2/2026	Chris Lukens	Sales Processes Materials & Administration	Updating Bid Procedure Timeline comps	2.00
6/3/2026	Chris Lukens	Meetings & Communication with Professionals	Call with UCC advisor, FTI and Portage Point (S. Bremer, S. Golmont, C. Lukens)	0.50
6/3/2026	Chris Lukens	Sales Processes Materials & Administration	Buyer tracking and scheduling	0.50
6/3/2026	Chris Lukens	Case Administration	Working pulling together conflicts checks	0.50
6/4/2026	Chris Lukens	Sales Processes Materials & Administration	Updating buyer log and tracking buyers	0.50
6/5/2026	Chris Lukens	Sales Processes Materials & Administration	Putting together buyer update	1.50
6/8/2026	Chris Lukens	Case Administration	Processing Conflicts checks	1.00
6/9/2026	Chris Lukens	Meetings & Communication with Professionals	Participate in sale process update call with UCC Advisor, FTI and Portage (S. Bremer, S. Golmont, E. Retcher, C. Lukens)	0.30
6/9/2026	Chris Lukens	Sales Processes Materials & Administration	Reviewing deal communications and tracking buyer updates	0.50
6/9/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Reviewing diligence questions from the UCC advisors	0.50

Date	Professional	Matter Category	Notes	Hours
6/9/2026	Chris Lukens	Sales Processes Materials & Administration	Tracking buyer communications	0.50
6/9/2026	Chris Lukens	Sales Processes Materials & Administration	Updating process deck and auditing buyer log	1.00
6/10/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Tracking deal communications	0.50
6/11/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Updating valuation deck	2.00
6/12/2026	Chris Lukens	Sales Processes Materials & Administration	Putting together IOI update and buyer log update	2.00
6/15/2026	Chris Lukens	Case Administration	Accessing case website and circulating call invites to the Portage Team for scheduled hearings	0.50
6/15/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Updating valuation deck based of internal feedback	0.50
6/15/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Working through comments on valuation materials	0.50
6/16/2026	Chris Lukens	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.30
6/16/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Working through updates to the valuation deck	0.50
6/16/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Working through updates to the valuation deck	1.50
6/16/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Working through updates to the valuation deck	2.00
6/17/2026	Chris Lukens	Internal Meeting	Participate in call to discuss update to the valuation materials (S. Golmont, E. Retcher, C. Lukens)	0.20
6/17/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Updating for feedback on the valuation materials	1.00
6/18/2026	Chris Lukens	Case Administration	Working through conflicts checking	2.00
6/19/2026	Chris Lukens	Sales Processes Materials & Administration	Processing Weekly Buyer Update	0.50
6/19/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Updating Valuation Analysis	0.50
6/19/2026	Chris Lukens	Case Administration	Tracking Conflicts checks	1.00
6/22/2026	Chris Lukens	Meetings & Communication with Professionals	Participate in call to discuss valuation with Special Committee, YCST, Kirkland and Portage (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.40

Date	Professional	Matter Category	Notes	Hours
6/22/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Reviewing deal materials	0.50
6/22/2026	Chris Lukens	Case Administration	Updating Working Group List	0.50
6/22/2026	Chris Lukens	Internal Meeting	Participate in call to discuss valuation analysis (S. Bremer, T. Dhanalal, S. Golmont, E. Retcher, C. Lukens)	0.50
6/23/2026	Chris Lukens	Sales Processes Materials & Administration	Reviewing buyer log and preparing to send updates	0.50
6/25/2026	Chris Lukens	Sales Processes Materials & Administration	Updating process summary	1.00
7/1/2026	Chris Lukens	Internal Meeting	Participate in call to discuss preparation of materials for UCC meeting (S. Golmont, C. Lukens)	0.10
7/1/2026	Chris Lukens	Meetings & Communication with Creditors	Compose materials for UCC meeting	1.00
7/2/2026	Chris Lukens	Internal Meeting	Participate in call to discuss preparation of materials for UCC meeting (S. Golmont, C. Lukens)	0.10
7/2/2026	Chris Lukens	Sales Processes Materials & Administration	Reviewing buyer communications and buyer log to confirm details on NDA parties	0.50
7/8/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Research NOL estimates	0.50
7/9/2026	Chris Lukens	Internal Meeting	Participate in call to discuss creation of valuation expert report (S. Golmont, C. Lukens)	0.20
7/9/2026	Chris Lukens	Internal Meeting	Participate in call to discuss creation of valuation expert report (S. Golmont, C. Lukens)	0.20
7/9/2026	Chris Lukens	Case Administration	Update working group list	0.50
7/9/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Compile valuation expert report from valuation analysis	1.00
7/9/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Compile valuation expert report from valuation analysis	2.00
7/10/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Build valuation expert report deck	2.00
7/13/2026	Chris Lukens	Internal Meeting	Participate in call to discuss updates to the valuation expert report (S. Golmont, C. Lukens)	0.40
7/13/2026	Chris Lukens	Transaction Support & Execution	Update valuation expert report for internal comments	2.00
7/14/2026	Chris Lukens	Internal Meeting	Participate in call to discuss updates to the valuation expert report (S. Golmont, C. Lukens)	0.20
7/14/2026	Chris Lukens	Transaction Support & Execution	Process updates to the valuation expert report	1.00
7/14/2026	Chris Lukens	Transaction Support & Execution	Process updates to the valuation expert report	2.00
7/15/2026	Chris Lukens	Internal Meeting	Participate in discussion to address updates to the valuation expert report (S. Golmont, C. Lukens)	0.20

Date	Professional	Matter Category	Notes	Hours
7/15/2026	Chris Lukens	Internal Meeting	Participate in discussion to address updates to the valuation expert report (S. Golmont, E. Retcher, C. Lukens)	0.40
7/15/2026	Chris Lukens	Transaction Support & Execution	Source valuation expert report	1.00
7/15/2026	Chris Lukens	Transaction Support & Execution	Update valuation expert report	2.00
7/16/2026	Chris Lukens	Transaction Support & Execution	Progress sourcing for vendor expert report	1.50
7/17/2026	Chris Lukens	Internal Meeting	Participate in call to discuss updates to valuation analysis (S. Golmont, C. Lukens)	0.50
7/17/2026	Chris Lukens	Meetings & Communication with Professionals	Participate in call to discuss UCC negotiations with Kirkland, YCST and Portage (S. Bremer, S. Golmont, C. Lukens)	0.20
7/17/2026	Chris Lukens	Internal Meeting	Participate in call to discuss updates to valuation analysis (S. Bremer, S. Golmont, C. Lukens)	0.50
7/17/2026	Chris Lukens	Transaction Support & Execution	Update valuation expert report	2.00
7/21/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Update recovery analysis for creditor	1.00
7/23/2026	Chris Lukens	Employment & Fee Application	Review time entries for fee application	0.50
7/27/2026	Chris Lukens	Internal Meeting	Participate in call to discuss the allocation model (E. Retcher, C. Lukens)	0.10
7/27/2026	Chris Lukens	Internal Meeting	Participate in call to discuss the allocation model (S. Golmont, E. Retcher, C. Lukens)	0.30
7/30/2026	Chris Lukens	Sales Processes Materials & Administration	Review filing for detail on prospective bids	0.50
7/31/2026	Chris Lukens	IB Services - Recapitalization / Restructuring Advisory	Review participation model	0.50
8/4/2026	Chris Lukens	Transaction Support & Execution	Update term loan participation tracker	0.50
8/5/2026	Chris Lukens	Transaction Support & Execution	Review deal communications on latest updates	0.40
8/6/2026	Chris Lukens	Transaction Support & Execution	Review communications on participation	0.50
8/10/2026	Chris Lukens	Employment & Fee Application	Review fee applications filed by other advisors	0.60
8/11/2026	Chris Lukens	Employment & Fee Application	Run comparison of fee rates vs other advisors	0.50
8/11/2026	Chris Lukens	Transaction Support & Execution	Save final documents to the drive	0.60
8/17/2026	Chris Lukens	Transaction Support & Execution	Create funds flow document	0.80
8/17/2026	Chris Lukens	Transaction Support & Execution	Create output for capitalization table	1.90
8/18/2026	Chris Lukens	Transaction Support & Execution	Update go forward debt deck	0.50
Total				**450.10**

Exhibit B

Expense Detail

Date	Professional	Expense Type	Notes	Expense
8/10/2026	Steven Bremer	Transportation	Amtrak from Stamford CT to court hearing Wilmington DE	$ 437.00
8/10/2026	Steven Bremer	Transportation	Uber to Stamford CT Amtrak station	89.23
8/10/2026	Steven Bremer	Hotel	Hotel stay in Wilmington DE for court hearing	300.30
8/11/2026	Steven Bremer	Travel Meal	Coffee at train station	4.28
8/11/2026	Steven Bremer	Transportation	Uber from Wilmington train station to hotel in Wilmington	15.74
8/11/2026	Steven Bremer	Transportation	Uber to Wilmington hotel from team dinner	21.99
8/11/2026	Steven Bremer	Transportation	Uber from Wilmington hotel to team dinner	21.98
8/11/2026	Steven Bremer	Travel Meal	Water and food at Wilmington hotel	27.00
8/12/2026	Steven Bremer	Travel Meal	Coffee at Wilmington train station	9.99
8/12/2026	Steven Bremer	Transportation	Uber home from Penn Station NY	248.20
8/12/2026	Steven Bremer	Transportation	Uber from Wilmington hotel to Young Conaway offices	23.98
8/13/2026	Steven Bremer	Transportation	Amtrak to Penn Station NY from court hearing in Wilmington DE	352.00
		Legal	Fees for legal services provided by Dentons related to retention	23,859.00
Total				**$ 25,410.69**

DENTONS

Dentons US LLP
233 South Wacker Drive
Suite 5900
Chicago, IL 60606

Portage Point Partners, LLC
300 N. LaSalle Street, Suite 1420
Chicago, IL 60654

INVOICE #: **5001-1081700**
Invoice Date: June 12, 2026

Matter Number: 15812253-000048
Description: West Marine, Inc.

Payment Due Upon Receipt

For professional services rendered through May 31, 2026

Invoice Amount **$5,067.00**

Payment by check (Overnight Delivery):
REMITCO
Dentons #3078
5450 N. Cumberland Avenue
Chicago, IL 60656

OR

Payment by check (USPS):
Dentons US LLP
P.O. Box. 3078
Carol Stream, IL 60132-3078

Please send remittance instructions to cashreceipts@dentons.com or include this page with your payment.

Dentons does **not** change payment instructions by email. If you receive any call, email, or message requesting or providing new or modified remittance details, **do not pay** until you verify by calling a **known Dentons contact** using a number from a trusted source such as your engagement letter. Note that it is the payer's responsibility to confirm wire instructions with a known contact of the intended recipient.

Dentons US LLP TIN # 36-1796730
Questions relating to this invoice should be directed to:
P. Maxcy at (312) 876 2810

Client: Portage Point Partners, LLC | Invoice Date: June 12, 2026

Matter: 15812253-000048 | INVOICE #: 5001-1081700

For professional services rendered through May 31, 2026

Fee Detail:

Date	Name	Description	Hours	Rate	Amount
05/18/26	P. Maxcy	Review status of filing for information on retention issues.	0.40	1,350.00	540.00
05/22/26	P. Maxcy	Review proposed edits to retention documents.	0.40	1,350.00	540.00
05/26/26	H. Thomas	Review debtor's counsel comments to retention application (.4); correspondence with P. Maxcy regarding same (.1).	0.50	990.00	495.00
05/26/26	P. Maxcy	Review comments on retention applications.	0.40	1,350.00	540.00
05/28/26	H. Thomas	Further prepare retention application (.5); correspondence with P. Maxcy and client regarding same (.1).	0.60	990.00	594.00
05/28/26	P. Maxcy	Review conflict check information and confer w/ PPP on same (.9); review final version of retention application (.4).	1.30	1,350.00	1,755.00
05/29/26	H. Thomas	Review revisions to retention application and correspondence with P. Maxcy and client regarding same.	0.20	990.00	198.00
05/29/26	P. Maxcy	Review and approve final edits to retention documents.	0.30	1,350.00	405.00
Total For Services			**4.10**		**5,067.00**

Timekeeper Summary:

Name	Hours	Rate	Amount
H. Thomas	1.30	990.00	1,287.00
P. Maxcy	2.80	1,350.00	3,780.00
Total	**4.10**		**5,067.00**

Fees	5,067.00
Total Due This Invoice	**$5,067.00**

DENTONS

Dentons US LLP
233 South Wacker Drive
Suite 5900
Chicago, IL 60606

Portage Point Partners, LLC
300 N. LaSalle Street, Suite 1420
Chicago, IL 60654

INVOICE #: **5001-1089997**
Invoice Date: July 15, 2026

Matter Number: 15812253-000048
Description: West Marine, Inc.

Payment Due Upon Receipt

For professional services rendered through June 30, 2026

Invoice Amount **$12,915.00**

Payment by check (Overnight Delivery):
REMITCO
Dentons #3078
5450 N. Cumberland Avenue
Chicago, IL 60656

OR

Payment by check (USPS):
Dentons US LLP
P.O. Box. 3078
Carol Stream, IL 60132-3078

Please send remittance instructions to cashreceipts@dentons.com or include this page with your payment.

Dentons does **not** change payment instructions by email. If you receive any call, email, or message requesting or providing new or modified remittance details, **do not pay** until you verify by calling a **known Dentons contact** using a number from a trusted source such as your engagement letter. Note that it is the payer's responsibility to confirm wire instructions with a known contact of the intended recipient.

Dentons US LLP TIN # 36-1796730
Questions relating to this invoice should be directed to:
P. Maxcy at (312) 876 2810

DENTONS

Client: Portage Point Partners, LLC | Invoice Date: July 15, 2026

Matter: 15812253-000048 | INVOICE #: 5001-1089997

For professional services rendered through June 30, 2026

Fee Detail:

Date	Name	Description	Hours	Rate	Amount
06/22/26	H. Thomas	Correspondence with client and P. Maxcy regarding supplemental declaration.	0.20	990.00	198.00
06/22/26	P. Maxcy	Review revised PII list and assess need for supplemental declaration.	0.80	1,350.00	1,080.00
06/23/26	H. Thomas	Draft supplemental declaration in support of retention application and correspondence with P. Maxcy regarding same.	0.90	990.00	891.00
06/23/26	P. Maxcy	Review and edit supplemental declaration re: revised PII list.	0.60	1,350.00	810.00
06/24/26	H. Thomas	Revise supplemental declaration per P. Maxcy comment (.3); correspondence with P. Maxcy regarding same (.1); correspondence with debtors' counsel regarding declaration (.1).	0.50	990.00	495.00
06/24/26	P. Maxcy	Further revise supplemental declaration confer w/ client on same (.4); multiple emails w/ Debtor counsel re: approval and filing of supplemental declaration (.2).	0.60	1,350.00	810.00
06/25/26	H. Thomas	Review comments to retention order and propose responses to same.	0.30	990.00	297.00
06/26/26	H. Thomas	Review precedent on pay from proceeds, prior case filings, and comments and correspondence with P. Maxcy regarding same (.4); and revise retention order (.4).	0.80	990.00	792.00
06/26/26	P. Maxcy	Review and consider comments on draft retention order (1.3); revise retention order to incorporate and respond to questions on same (.8).	2.10	1,350.00	2,835.00
06/29/26	H. Thomas	Call with P. Maxcy regarding response to UST inquiries (.2); revise retention order and response to UST inquiries (.2).	0.40	990.00	396.00
06/29/26	P. Maxcy	Multiple calls re: revisions to retention order and responses to questions re: same (1.1); prepare responses to retention order questions (.4); analyze fee issues (.5); prepare additional disclosures re: PII list (.4).	1.90	1,350.00	2,565.00

DENTONS

Client: Portage Point Partners, LLC | Invoice Date: July 15, 2026

Matter: 15812253-000048 | INVOICE #: 5001-1089997

Date	Name	Description	Hours	Rate	Amount
06/30/26	P. Maxcy	Address proposed revisions to retention order comments and revise order for same (.8); confer w/ Debtor counsel and client on revised retention order (.2).	1.00	1,350.00	1,350.00
06/30/26	H. Thomas	Correspondence with client and debtors' counsel regarding revised retention order.	0.40	990.00	396.00
Total For Services			**10.50**		**12,915.00**

Timekeeper Summary:

Name	Hours	Rate	Amount
H. Thomas	3.50	990.00	3,465.00
P. Maxcy	7.00	1,350.00	9,450.00
Total	**10.50**		**12,915.00**

Fees	12,915.00
Total Due This Invoice	**$12,915.00**

DENTONS

Dentons US LLP
233 South Wacker Drive
Suite 5900
Chicago, IL 60606

Portage Point Partners, LLC
300 N. LaSalle Street, Suite 1420
Chicago, IL 60654

INVOICE #: **5001-1098171**
Invoice Date: August 17, 2026

Matter Number: 15812253-000048
Description: West Marine, Inc.

Payment Due Upon Receipt

For professional services rendered through July 31, 2026

Invoice Amount **$675.00**

Payment by check (Overnight Delivery):
REMITCO
Dentons #3078
5450 N. Cumberland Avenue
Chicago, IL 60656

OR

Payment by check (USPS):
Dentons US LLP
P.O. Box. 3078
Carol Stream, IL 60132-3078

Please send remittance instructions to cashreceipts@dentons.com or include this page with your payment.

Dentons does **not** change payment instructions by email. If you receive any call, email, or message requesting or providing new or modified remittance details, **do not pay** until you verify by calling a **known Dentons contact** using a number from a trusted source such as your engagement letter. Note that it is the payer's responsibility to confirm wire instructions with a known contact of the intended recipient.

Dentons US LLP TIN # 36-1796730
Questions relating to this invoice should be directed to:
P. Maxcy at (312) 876 2810

DENTONS

Client: Portage Point Partners, LLC | Invoice Date: August 17, 2026

Matter: 15812253-000048 | INVOICE #: 5001-1098171

For professional services rendered through July 31, 2026

Fee Detail:

Date	Name	Description	Hours	Rate	Amount
07/29/26	P. Maxcy	Review and comment on draft sale declaration.	0.50	1,350.00	675.00
Total For Services			**0.50**		**675.00**

Timekeeper Summary:

Name	Hours	Rate	Amount
P. Maxcy	0.50	1,350.00	675.00
Total	**0.50**		**675.00**

Fees	675.00
Total Due This Invoice	**$675.00**

DENTONS

Dentons US LLP
233 South Wacker Drive
Suite 5900
Chicago, IL 60606

Portage Point Partners, LLC
300 N. LaSalle Street, Suite 1420
Chicago, IL 60654

INVOICE #: **5001-1106917A**

Invoice Date: September 14, 2026

Matter Number: 15812253-000048

Description: West Marine, Inc.

Payment Due Upon Receipt

For professional services rendered through August 21, 2026

Invoice Amount **$5,202.00**

Payment by check (Overnight Delivery):
REMITCO
Dentons #3078
5450 N. Cumberland Avenue
Chicago, IL 60656

OR

Payment by check (USPS):
Dentons US LLP
P.O. Box. 3078

Please send remittance instructions to cashreceipts@dentons.com or include this page with your payment.

Dentons does **not** change payment instructions by email. If you receive any call, email, or message requesting or providing new or modified remittance details, **do not pay** until you verify by calling a **known Dentons contact** using a number from a trusted source such as your engagement letter. Note that it is the payer's responsibility to confirm wire instructions with a known contact of the intended recipient.

Dentons US LLP TIN # 36-1796730

Questions relating to this invoice should be directed to:
P. Maxcy at (312) 876 2810

DENTONS

For professional services rendered through August 21, 2026

Fee Detail:

Client: Portage Point Partners, LLC		Invoice Date:	September 14, 2026
Matter: 15812253-000048		INVOICE #	5001-1106917A

Date	Name	Description	Hours	Rate	Amount
08/17/26	P. Maxcy	Review billing and status of bankruptcy for final fee application.	0.50	1,350.00	675.00
08/18/26	H. Thomas	Call with P. Maxcy regarding final fee application.	0.10	990.00	99.00
08/18/26	P. Maxcy	Confer w/ S. Golmont on fee application status and fee statement.	0.50	1,350.00	675.00
08/19/26	H. Thomas	Draft first consolidated monthly fee statement (2.3); correspondence and call with P. Maxcy regarding same (.4).	2.70	990.00	2,673.00
08/19/26	P. Maxcy	Analyze monthly fee app requirements and PPP requirements for same (.3); review and comment on draft monthly fee app (.5).	.80	1,350.00	1,080.00
Total for Services			**4.60**		**5,202.00**

Timekeeper Summary:

Name	Hours	Rate	Amount
H. Thomas	2.80	990.00	2,772.00
P. Maxcy	1.80	1,350.00	2,430.00
Total	**4.60**		**5.202.00**