IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
WEST MARINE, LLC,[1]	Case No. 26-10794 (KBO)
Reorganized Debtor.	**Hearing Date: November 4, 2026 at 10:30 a.m. (ET)** **Objection Deadline: October 9, 2026 at 4:00 p.m. (ET)**

SUMMARY OF COMBINED FIRST MONTHLY AND FINAL APPLICATION OF ICE MILLER LLP FOR COMPENSATION FOR SERVICES RENDERED AND FOR REIMBURSEMENT OF EXPENSES AS DELAWARE COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF WEST MARINE, INC., *ET AL*., FOR THE PERIOD JUNE 2, 2026 THROUGH AUGUST 21, 2026

Name of Applicant:	Ice Miller LLP
Authorized to Provide Professional Services to:	Official Committee of Unsecured Creditors
Date of Retention:	July 13, 2026 effective as of June 2, 2026
Period for which compensation and reimbursement are sought	June 2, 2026 through August 21, 2026
Amount of compensation sought as actual, reasonable, and necessary:	$232,113.23[2]
Amount of expense reimbursement sought as actual, reasonable, and necessary:	$2,886.77

This is a(n): _X_ monthly ___ interim _X_ final application

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

[2] In order to facilitate the global settlement reached in these chapter 11 cases to provide enhanced value for unsecured creditors, Ice Miller agreed to a voluntary reduction of $19,273.27, which is reflected in this Application's amount of final compensation.

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Previously Filed Applications:

		Requested		Total Fees & Expenses Requested
Date Filed	**Period**	**Fees**	**Expenses**	
Filed herewith	6/2/26 – 8/21/26	$251,386.50	$2,886.77	$254,273.27
Voluntary Reduction		-$19,273.27		-$19,273.27
TOTALS:		**$232,113.23**	**$2,886.77**	**$235,000.00**

COMPENSATION BY PROFESSIONAL
JUNE 2, 2026 THROUGH AUGUST 21. 2026

Name of Professional Individual	Position, year assumed position, prior relevant experience, year of obtaining relevant license to practice	Hourly Billing Rate (including changes)	Total Hours Billed	Total Compensation
Christopher M. Samis	Joined firm as a Partner in 2026. Member of DE and PA Bars since 2006.	$1,035	80.6	$83,421.00
R. Stephen McNeill	Joined firm as a Partner in 2026. Member of DE Bar since 2008.	$940	38.6	$36,284.00
Aaron H. Stulman	Joined firm as a Partner in 2026. Member of DE Bar since 2012. Member of NY Bar since 2014.	$890	34.8	$30,972.00
Sarah R. Gladieux	Joined firm as an Associate in 2026. Member of DE Bar since 2024.	$525	126.9	$66,622.50
Lauren C. H. Eastburn	Joined firm as a Paralegal in 2026. Paralegal since 2018.	$445	76.6	$34,087.00
		TOTAL	**357.5**	**$251,386.50**

Grand Total	**$251,386.50**
Attorney Compensation	**$217,299.50**
Total Attorney Hours	**280.9**
Blended Attorney Rate	**$773.58**

COMPENSATION BY PROJECT CATEGORY
JUNE 2, 2026 THROUGH AUGUST 21, 2026

Project Category	Hours	Amount
Asset Analysis and Recovery (AA)	0.0	$0.00
Litigation/Adversary Proceedings (AP)	40.5	$25,461.00
Business Operations (BO)	9.8	$9,594.00
Case Administration (CA)	38.2	$24,098.00
Court Appearances/Communications/Hearings (CH)	34.3	$21,585.50
Creditor Inquiries (CI)	1.4	$1,012.00
Financing/Cash Collateral/DIP (CR)	29.7	$21,491.50
Employment Applications/Objections (EA)	78.5	$49,047.50
Employee Benefits/Pensions (EB)	0.6	$621.00
Executory Contracts and Leases (EC)	4.9	$4,938.50
Fee Applications/Objections (FA)	4.3	$3,817.50
Fee Applications/Objections Ice Miller (FI)	4.2	$1,869.00
Tax Issues/Corporate Matters (MA)	0.3	$310.50
Meetings (MC)	22.2	$18,170.00
Relief from Stay Proceedings (MR)	0.0	$0.00
Claims Administration and Objections (PC)	0.3	$194.00
Plan and Disclosure Statement (PL)	64.0	$51,818.50
Asset Disposition/Use, Sale (SA)	18.9	$14,110.00
Schedules & Statements/MORs/UST Reporting (SS)	4.8	$2,627.00
Communications with Debtors or Trustee (TR)	0.0	$0.00
Utilities (UM)	0.6	$621.00
Valuation (VT)	0.0	$0.00
Non-Working Travel (NWT)	0.0	$0.00
TOTAL	**357.5**	**$251,386.50**

EXPENSE CATEGORY
JUNE 2, 2026 THROUGH AUGUST 21, 2026

Expense Category	Amount
Copies (10 cents per page)	$0.00
Color Copies (80 cents per page)	$0.00
Outside Copy/Print/Runner Charges (Blue Marble)	$2,443.97
Legal Research	$0.00
Postage	$0.00
Federal Express	$0.00
Miscellaneous Court Costs	$350.00
Pacer Electronic Records	$0.00
Court Reporter (Reliable)	$92.80
Lodging	$0.00
E-Filing	$0.00
Meals	$0.00
TOTAL	**$2,886.77**

CUSTOMARY AND COMPARABLE COMPENSATION DISCLOSURES[3]

Category of Timekeeper	Blended Hourly Rates	
	Billed Firm-wide for preceding Fiscal year (FY2025)[4]	**Billed June 2, 2026 through August 21, 2026**
Partner	$688.00	$978.42
Counsel	$544.00	$0.00
Associate	$408.00	$525.00
Paralegal	$329.00	$445.00
Aggregated	$557.00	$703.17

[3] The billable rates for Ice Miller attorneys are adjusted on January 1st of each year. In addition, the date in this column excludes FY 2025 blended hourly rate information for the Bankruptcy and Restructuring Section at Ice Miller as well as fees billed in connection with certain fixed fee and contingency fee arrangements.

[4] The variance in Ice Miller's customary and comparable rate disclosures is due to the nature of the firm's bankruptcy and financial restructuring practice and the markets in which those services are provided. More specifically, bankruptcy matters are handled primarily by highly specialized attorneys, with a significant concentration among partners and other senior practitioners. When coupled with the fact that a substantial portion of the firm's bankruptcy work is performed in higher-rate markets, including Delaware, New Jersey, and New York, while the firm's overall rates reflect a broader mix of practices and jurisdictions such as Indiana, Illinois, Ohio, and Maryland, where lower rates are more common, comparing firmwide blended rates to bankruptcy blended rates will naturally produce a greater variance. Nonetheless, Ice Miller's bankruptcy and restructuring attorneys' billing rates remain competitive with those charged by similarly situated practitioners handling complex restructuring matters in the relevant markets.

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
WEST MARINE, LLC,[1]	Case No. 26-10794 (KBO)
Reorganized Debtor.	

BUDGET[2] FOR FINAL APPLICATION OF ICE MILLER LLP FOR COMPENSATION FOR SERVICES RENDERED AND FOR REIMBURSEMENT OF EXPENSES AS DELAWARE COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF WEST MARINE, INC., *ET AL.*, FOR THE PERIOD FROM JUNE 2, 2026 THROUGH AUGUST 21, 2026

Date Retention Approved: July 13, 2026 effective as of June 2, 2026

PROJECT CATEGORY	ESTIMATED HOURS	ESTIMATED FEES
Asset Analysis and Recovery (AA)	0.0	$0.00
Litigation/Adversary Proceedings (AP)	50.0	$35,000.00
Business Operations (BO)	5.0	$3,500.00
Case Administration (CA)	30.0	$21,000.00
Court Appearances/Communications /Hearings (CH)	50.0	$35,000.00
Creditor Inquiries (CI)	5.0	$3,500.00

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

[2] The Estimated Fees are calculated by multiplying the Estimated Hours by $700.00, the approximate rate of the lead Ice Miller attorneys working on these cases.

PROJECT CATEGORY	ESTIMATED HOURS	ESTIMATED FEES
Financing/Cash Collateral/DIP (CR)	40.0	$28,000.00
Employment Applications/Objections (EA)	15.0	$10,500.00
Employee Benefits/Pensions (EB)	5.0	$3,500.00
Executory Contracts and Leases (EC)	5.0	$3,500.00
Fee Applications/Objections (FA)	5.0	$3,500.00
Fee Applications/Objections Ice Miller (FI)	10.0	$7,000.00
Tax Issues/Corporate Matters (MA)	0.0	$0.00
Meetings (MC)	20.0	$14,000.00
Relief from Stay Proceedings (MR)	0.0	$0.00
Claims Administration and Objections (PC)	5.0	$3,500.00
Plan and Disclosure Statement (PL)	80.0	$56,000.00
Asset Disposition/Use, Sale (SA)	30.0	$21,000.00
Schedules & Statements/MORs/UST Reporting (SS)	5.0	$3,500.00
Communications with Debtors or Trustee (TR)	5.0	$3,500.00
Utilities (UM)	5.0	$3,500.00
Valuation (VT)	0.0	$0.00
Non-Working Travel (NWT)	0.0	$0.00
TOTAL	**370.0**	**$259,000.00**

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
WEST MARINE, LLC,[1]	Case No. 26-10794 (KBO)
Reorganized Debtor.	

STAFFING PLAN FOR FINAL APPLICATION OF ICE MILLER LLP FOR COMPENSATION FOR SERVICES RENDERED AND FOR REIMBURSEMENT OF EXPENSES AS DELAWARE COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF WEST MARINE, INC., *ET AL*., FOR THE PERIOD FROM JUNE 2, 2026 THROUGH AUGUST 21, 2026

Date Retention Approved: July 13, 2026 effective as of June 2, 2026

CATEGORY OF TIMEKEEPER	NUMBER OF TIMEKEEPERS EXPECTED TO WORK ON THE MATTER DURING THE BUDGET PERIOD	AVERAGE HOURLY RATE
Partners	2	$987.50
Counsel	0	$0.00
Associates	1	$525.00
Paralegal	1	$445.00

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

SUMMARY OF FEES AND HOURS BUDGETED COMPARED TO FEES AND HOURS BILLED FOR THE FINAL PERIOD FROM JUNE 2, 2026 THROUGH AUGUST 21, 2026

PROJECT CATEGORY	Budgeted Hours	Billed Hours	Budgeted Fees	Billed Fees
Asset Analysis and Recovery (AA)	0.0	0.0	$0.00	$0.00
Litigation/Adversary Proceedings (AP)	50.0	40.5	$35,000.00	$25,461.00
Business Operations (BO)	5.0	9.8	$3,500.00	$9,594.00
Case Administration (CA)	30.0	38.2	$21,000.00	$24,098.00
Court Appearances/Communications /Hearings (CH)	50.0	34.3	$35,000.00	$21,585.50
Creditor Inquiries (CI)	5.0	1.4	$3,500.00	$1,012.00
Financing/Cash Collateral/DIP (CR)	40.0	29.7	$28,000.00	$21,491.50
Employment Applications/Objections (EA)	15.0	78.5	$10,500.00	$49,047.50
Employee Benefits/Pensions (EB)	5.0	0.6	$3,500.00	$621.00
Executory Contracts and Leases (EC)	5.0	4.9	$3,500.00	$4,938.50
Fee Applications/Objections (FA)	5.0	4.3	$3,500.00	$3,817.50
Fee Applications/Objections Ice Miller (FI)	10.0	4.2	$7,000.00	$1,869.00
Tax Issues/Corporate Matters (MA)	0.0	0.3	$0.00	$310.50
Meetings (MC)	20.0	22.2	$14,000.00	$18,170.00
Relief from Stay Proceedings (MR)	0.0	0.0	$0.00	$0.00
Claims Administration and Objections (PC)	5.0	0.3	$3,500.00	$194.00
Plan and Disclosure Statement (PL)	80.0	64.0	$56,000.00	$51,818.50
Asset Disposition/Use, Sale (SA)	30.0	18.9	$21,000.00	$14,110.00

PROJECT CATEGORY	Budgeted Hours	Billed Hours	Budgeted Fees	Billed Fees
Schedules & Statements/MORs/UST Reporting (SS)	5.0	4.8	$3,500.00	$2,627.00
Communications with Debtors or Trustee (TR)	5.0	0.0	$3,500.00	$0.00
Utilities (UM)	5.0	0.6	$3,500.00	$621.00
Valuation (VT)	0.0	0.0	$0.00	$0.00
Non-Working Travel (NWT)	0.0	0.0	$0.00	$0.00
TOTAL	**370.0**	**357.5**	**$259,000.00**	**$251,386.50**

ADDITIONAL INFORMATION RELATED TO FINAL APPLICATION

Are Rates in the Final Application Higher than those Approved or Disclosed at Retention?	No.
Total Compensation Requested:	$232,113.23 (fees)[2] $2,886.77 (expenses)
Compensation Sought in this Final Application Approved to Date:	$0.00 (fees) $0.00 (expenses)
Compensation Sought in this Final Application Already Paid:	$0.00 (fees) $0.00 (expenses)
Compensation Sought in this Final Application Not Yet Paid:	$232,113.23 (fees)[2] $2,886.77 (expenses)
Number of Professionals Included in this Final Application:	5
If Applicable, Number of Professionals in this Final Application Not Included in Staffing Plan Approved by Client:	1[3]
If Applicable, Difference Between Fees Budgeted and Fees Incurred for the Final Compensation Period:	($7,613.50)

[2] In order to facilitate the global settlement reached in these chapter 11 cases to provide enhanced value for unsecured creditors, Ice Miller agreed to a voluntary reduction of $19,273.27, which is reflected in this Application's amount of final compensation.

[3] One partner not included in the Staffing Plan was utilized to perform discrete and time sensitive tasks.

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
WEST MARINE, LLC,[1]	Case No. 26-10794 (KBO)
Reorganized Debtor.	**Hearing Date: November 4, 2026 at 10:30 a.m. (ET)** **Objection Deadline: October 9, 2026 at 4:00 p.m. (ET)**

COMBINED FIRST MONTHLY AND FINAL APPLICATION OF ICE MILLER LLP FOR COMPENSATION FOR SERVICES RENDERED AND FOR REIMBURSEMENT OF EXPENSES AS DELAWARE COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF WEST MARINE, INC., *ET AL*., FOR THE PERIOD JUNE 2, 2026 THROUGH AUGUST 21, 2026

Pursuant to sections 330 and 331 of title 11 of the United States Code, §§ 101-1532 (the "Bankruptcy Code"), rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and in accordance with that certain *Order Authorizing the Employment and Retention of Ice Miller LLP as Delaware Counsel to the Official Committee of Unsecured Creditors of West Marine, Inc., et al., Effective as of June 2, 2026* [Docket No. 400] (the "Retention Order"), the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 337] (the "Interim Compensation Order"), and the *Findings of Fact, Conclusions of Law, and Order Confirming the Second Amended Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates*

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

Pursuant to Chapter 11 of the Bankruptcy Code [Docket No. 522] (the "Confirmation Order"),[2] Ice Miller LLP ("Ice Miller") hereby applies (this "Application") to the United States Bankruptcy Court for the District of Delaware (the "Court") for reasonable compensation for professional legal services rendered as Delaware counsel to the Official Committee of Unsecured Creditors (the "Committee") appointed in the above-captioned cases in the amount of $232,113.23, together with reimbursement for actual and necessary expenses incurred in the amount of $2,886.77, for the period June 2, 2026 through August 21, 2026 (the "Fee Period"). In support of this Application, attached hereto as **Exhibit A** is the *Certification of Christopher M. Samis Regarding Final Application of Ice Miller LLP for Compensation for Services Rendered and for Reimbursement of Expenses as Delaware Counsel to the Official Committee of Unsecured Creditors of West Marine, Inc., et al., for the Period from June 2, 2026 Through August 21, 2026*. In further support of this Application, Ice Miller respectfully represents as follows:

BACKGROUND

1. On May 17, 2026 (the "Petition Date"), the above-captioned reorganized debtor, and before the Effective Date of the Plan, its affiliated debtors (collectively, the "Debtors") filed voluntary petitions with this Court for relief under chapter 11 of the Bankruptcy Code.

2. On May 29, 2026, the Office of the United States Trustee for the District of Delaware (the "U.S. Trustee") appointed the Committee, consisting of the following seven members: (i) Realty Income Corporation; (ii) Facility Solutions Group, Inc.; (iii) Modern Recreational Technologies, Inc.; (iv) East Penn Manufacturing Co.; (v) Virtual Supply, Inc.; (vi) Lippert Components, Inc.; and (vii) Garmin USA, Inc. [Docket No. 103].

[2] Capitalized terms used, but not defined herein, shall have the meanings ascribed to them in the Confirmation Order.

3. On June 1, 2026, the Committee selected Kelley Drye & Warren LLP as its lead counsel. On June 2, 2026, the Committee selected Ice Miller LLP as its Delaware counsel and Province, LLC as its financial advisor.

4. Ice Miller was retained effective as of June 2, 2026 by the Retention Order, dated July 13, 2026 [Docket No. 400]. The Retention Order authorized Ice Miller to be compensated on an hourly basis and to be reimbursed for actual and necessary out-of-pocket expenses.

SUMMARY OF SERVICES RENDERED

5. Attached hereto as **Exhibit B** is a detailed statement of fees incurred during the Fee Period, in the amount of $251,386.50 due for fees.

6. The services rendered by Ice Miller during the Fee Period are grouped into the categories set forth in **Exhibit B**. The attorneys and paralegals who rendered services relating to each category are identified, along with the number of hours for each individual and the total compensation sought for each category, in the attachments hereto.

ACTUAL AND NECESSARY EXPENSES

7. Ice Miller has incurred out-of-pocket expenses during the Fee Period in the amount of $2,886.77. Attached as **Exhibit C** is a detailed statement of expenses paid during the Fee Period. This out-of-pocket disbursement sum is broken down into categories of charges, including, among other things, telephone and telecopier toll and other charges, mail and express mail charges, special or hand delivery charges, document processing, photocopying charges, charges for mailing supplies (including, without limitation, envelopes and labels) provided by Ice Miller to outside copying services for use in mass mailings, travel expenses, expenses for "working meals," computerized research, transcription costs, as well as non-ordinary overhead expenses

such as secretarial and other overtime. A complete review by category of the expenses incurred for the Fee Period may be found attached hereto as **Exhibit C**.

8. Costs incurred for overtime and computer assisted research are not included in Ice Miller's normal hourly billing rates and, therefore, are itemized and included in Ice Miller's disbursements. Pursuant to Rule 2016-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), Ice Miller represents that its rate for duplication is $0.10 per page for black and white copies and $0.80 per page for color copies, its rate for outgoing telecopier transmissions is $0.25 per page (excluding related long distance transmission charges), there is no charge for incoming telecopier transmissions, and there is no surcharge for computerized research.

VALUATION OF SERVICES

9. Attorneys and paraprofessionals of Ice Miller have expended a total of 357.5 hours in connection with this matter during the Fee Period.

10. The amount of time spent by each of these persons providing services to the Committee for the Fee Period is fully set forth in the detail attached hereto as **Exhibit B**. These are Ice Miller's normal hourly rates of compensation for work of this character. The reasonable value of the services rendered by Ice Miller for the Fee Period as Delaware counsel for the Committee in these cases is $251,386.50.

11. Ice Miller believes that the time entries included in **Exhibit B** attached hereto and the expense breakdown set forth in **Exhibit C** attached hereto are in compliance with the requirements of Local Rule 2016-1.

12. In accordance with the factors enumerated in section 330 of the Bankruptcy Code, the amount requested is fair and reasonable given (a) the complexity of these chapter 11 cases,

(b) the time expended, (c) the nature and extent of the services rendered, (d) the value of such services, and (e) the costs of comparable services other than in a case under this title.

13. This Application covers the Fee Period from June 2, 2026 through and including August 21, 2026.

CONCLUSION

WHEREFORE, Ice Miller respectfully requests allowance be made to it in the sum of $232,113.23[3] as compensation for necessary professional services rendered to the Committee for the Fee Period, and the sum of $2,886.77 as reimbursement of actual necessary costs and expenses incurred during that period and requests such other and further relief as the Court may deem just and proper.

Dated: September 18, 2026
Wilmington, Delaware

Respectfully submitted,

/s/ R. Stephen McNeill

Christopher M. Samis (No. 4909)
R. Stephen McNeill (No. 5210)
Sarah R. Gladieux (No. 7404)
ICE MILLER LLP
500 Delaware Avenue, Suite 220
Wilmington, Delaware 19801
Telephone: (302) 313-0600
Email: christopher.samis@icemiller.com
stephen.mcneill@icemiller.com
sarah.gladieux@icemiller.com

Delaware Counsel for the Official Committee of Unsecured Creditors of West Marine, Inc., et al.

[3] In order to facilitate the global settlement reached in these chapter 11 cases to provide enhanced value for unsecured creditors, Ice Miller agreed to a voluntary reduction of $19,273.27, which is reflected in this Application's amount of final compensation.

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
WEST MARINE, LLC,[1]	Case No. 26-10794 (KBO)
Reorganized Debtor.	**Hearing Date: November 4, 2026 at 10:30 a.m. (ET)** **Objection Deadline: October 9, 2026 at 4:00 p.m. (ET)**

NOTICE OF COMBINED FIRST MONTHLY AND FINAL APPLICATION OF ICE MILLER LLP FOR COMPENSATION FOR SERVICES RENDERED AND FOR REIMBURSEMENT OF EXPENSES AS DELAWARE COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF WEST MARINE, INC., *ET AL*., FOR THE PERIOD JUNE 2, 2026 THROUGH AUGUST 21, 2026

PLEASE TAKE NOTICE that the Official Committee of Unsecured Creditors (the "Committee") appointed in the chapter 11 case of the above-captioned debtor (the "Reorganized Debtor") filed the *Combined First Monthly and Final Application of Ice Miller LLP for Compensation for Services Rendered and for Reimbursement of Expenses as Delaware Counsel to the Official Committee of Unsecured Creditors of West Marine, Inc., et al., for the Period June 2, 2026 Through August 21, 2026* (the "Application") with the United States Bankruptcy Court for the District of Delaware (the "Court").

PLEASE TAKE FURTHER NOTICE that objections to the Application, if any, are required to be filed on or before **October 9, 2026 at 4:00 p.m. (ET)** (the "Objection Deadline")

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

with the Clerk of the United States Bankruptcy Court for the District of Delaware, 3rd Floor, 824 North Market Street, Wilmington, Delaware 19801.

PLEASE TAKE FURTHER NOTICE that objections to the Application, if any, must be served upon and received by the following Application Recipients: (a) the Reorganized Debtor, West Marine, LLC, 1 East Broward Blvd., Suite 200, Fourt Lauderdale, FL 3301, Attn: Paulee Day, Chief Executive Officer; (b) counsel to the Reorganized Debtor, (i) Kirkland & Ellis LLP, 601 Lexington Avenue, New York, NY 10022, Attn: Matthew C. Fagen, P.C. (matthew.fagen@kirkland.com); (ii) Kirkland & Ellis LLP, 830 Brickell Plaza, Miami, FL 33131, Attn: Brian J. Nakhaimousa (brian.nakhaimousa@kirkland.com) and Trevor Eck (trevor.eck@kirkland.com); and (iii) Young Conaway Stargatt & Taylor, LLP, 1000 N. King Street, Wilmington, DE 19801, Attn: Michael R. Nestor (mnestor@ycst.com), Kara Hammond Coyle (kcoyle@ycst.com), Shella Borovinskaya (sborovinskaya@ycst.com), and Kristin L. Cardoza (kcardoza@ycst.com); (c) Counsel to Eclipse, as ABL Agent and FILO Agent, (i) Riemer Braunstein LLP, Seven Times Square, Suite 2506, New York, NY 10036, Attn: Lyle Stein (lstein@riemerlaw.com), Emily Lustbader (elustbader@riemerlaw.com), and Steven Fox (sfox@riemerlaw.com); and (ii) Ashby & Geddes, P.A., 500 Delaware Avenue, 8th Floor, Wilmington, DE 19801, Attn: Gregory A. Taylor (gtaylor@ashbygeddes.com); (d) counsel to the Consenting Stakeholders, (i) Otterbourg P.C., 230 Park Avenue, New York, NY 10169, Attn: Daniel F. Fiorillo (dfiorillo@otterbourg.com) and Nicholas Palazzolo (npalazzolo@otterbourg.com); (ii) Burr & Forman LLP, 222 Delaware Avenue, Suite 1030, Wilmington, DE 19801, Attn: J. Cory Falgowski (jfalgowski@burr.com); (iii) Milbank LLP, 55 Hudson Yards, New York, NY 10001, Attn: Matthew Brod (mbrod@milbank.com) and Benjamin Schak (bschak@milbank.com); and (iv) Richards, Layton, & Finger, P.A., 920 N. King Street,

Wilmington, DE 19801, Attn: Michael J. Merchant (merchant@rlf.com); (e) the United States Trustee for the District of Delaware, 844 King street, Suite 2207, Lockbox 35, Wilmington, DE 19801, Attn: Linda Casey (linda.casey@usdoj.gov); and (f) counsel to the Committee (i) Kelley Drye & Warren LLP, 3 World Trade Center, New York, NY 10007, Attn: Jason R. Adams (jadams@kelleydrye.com), Maeghan McLoughlin (mmclouglin@kelleydrye.com) and Andres Barajas (abarajas@kelleydrye.com); and (ii) Ice Miller LLP, 500 Delaware Avenue, Suite 220, Wilmington, DE 19801, Attn: Christopher M. Samis (christopher.samis@icemiller.com), R. Stephen McNeill (Stephen.mcneill@icemiller.com), and Sarah R. Gladieux (sarah.gladieux@icemiller.com) (collectively, the "Application Recipients").

PLEASE TAKE FURTHER NOTICE that a hearing to consider this Application will be held before The Honorable Karen B. Owens at the United States Bankruptcy Court for the District of Delaware, 824 North Market Street, 6th Floor, Courtroom No. 3, Wilmington, Delaware 19801 on **November 4, 2026 at 10:30 a.m. (ET)**.

PLEASE TAKE FURTHER NOTICE THAT IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF REQUESTED IN THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

[*Remainder of Page Intentionally Left Blank*]

Dated: September 18, 2026
Wilmington, Delaware

ICE MILLER LLP

/s/ R. Stephen McNeill

Christopher M. Samis (No. 4909)
R. Stephen McNeill (No. 5210)
Sarah R. Gladieux (No. 7404)
500 Delaware Avenue, Suite 220
Wilmington, Delaware 19801
Telephone: (302) 313-0600
Email: christopher.samis@icemiller.com
stephen.mcneill@icemiller.com
sarah.gladieux@icemiller.com

and

KELLEY DRYE & WARREN LLP

Eric R. Wilson (admitted *pro hac vice*)
Jason R. Adams (admitted *pro hac vice*)
Maeghan J. McLoughlin (admitted *pro hac vice*)
3 World Trade Center
175 Greenwich Street
New York, New York 10007
Telephone: (212) 808-7800
Facsimile: (212) 808-7897
Email: ewilson@kelleydrye.com
jadams@kelleydrye.com
mmcloughlin@kelleydrye.com

Counsel to the Official Committee of Unsecured Creditors of West Marine, Inc., et al.

EXHIBIT A

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
WEST MARINE, LLC,[1]	Case No. 26-10794 (KBO)
Reorganized Debtor.	

CERTIFICATION OF CHRISTOPHER M. SAMIS IN SUPPORT OF FINAL FEE APPLICATION OF ICE MILLER LLP FOR COMPENSATION FOR SERVICES RENDERED AND FOR REIMBURSEMENT OF EXPENSES AS DELAWARE COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF WEST MARINE, INC., *ET AL.*, FOR THE PERIOD JUNE 2, 2026 THROUGH AUGUST 21, 2026

1. I am an attorney admitted to practice in the State of Delaware and before this Court, and a Partner at the law firm of Ice Miller LLP ("Ice Miller"). Ice Miller is a Delaware law firm with an office located at 500 Delaware Avenue, Suite 220, Wilmington, Delaware 19801.

2. I make this certification regarding the *Final Application of Ice Miller LLP for Compensation for Services Rendered and for Reimbursement of Expenses as Delaware Counsel to the Official Committee of Unsecured Creditors of West Marine, Inc., et al., for the Period from June 2, 2026 Through August 21, 2026* (the "Application").

3. Specifically, I have reviewed the Application, and I hereby certify that the Application complies with the applicable provisions of the Bankruptcy Code, the Bankruptcy

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of September 16, 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

Rules and the Local Rules. In addition, I hereby certify that in connection with preparing the Application, Ice Miller has made a reasonable effort to comply with the U.S. Trustee's requests for information and additional disclosures set forth in the *Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases*, effective November 1, 2013 (the "U.S. Trustee Guidelines"). To that end, Ice Miller specifically responds to certain questions identified in the U.S. Trustee Guidelines as follows:

Question 1: Did Ice Miller agree to any variations from, or alternatives to, Ice Miller's standard or customary billing rates, fees or terms for services pertaining to this engagement that were provided during the compensation period? If so, please explain.

Answer: No.

Question 2: If the fees sought in the Application as compared to the fees budgeted for the time period covered by the Application are higher by 10% or more, did Ice Miller discuss the reasons for the variation with the client?

Answer: The fees sought in the Application for the Fee Period are less than the fees budgeted for the time period covered by such application.

Question 3: Have any of the professionals included in the Application varied their hourly rate based on geographic location of the bankruptcy case?

Answer: No.

Question 4: Does the Application include time or fees related to reviewing or revising time records or preparing, reviewing or revising invoices?

Answer: The Application includes time and fees related to reviewing or revising time records or preparing, reviewing, or revising invoices for consistency with Local Rules in connection with the preparation of Application.

Question 5: Does the Application include time for fees for reviewing time records to redact any privileged or other confidential information?

Answer: No.

Question 6: If the Application includes any rate increases since retention in these cases:

Answer: The Application does not include any rate increases since retention.

i: Did the client agree when retaining Ice Miller to accept all future rate increases? If not, did Ice Miller inform the client that they need not agree to modified rates or terms in order to have you continue the representation, consistent with ABA Formal Ethics Opinion 11-458?

Answer: While the Application does not include any rate increases, the client did not approve rate increases in advance but was notified at the outset of the engagement that Ice Miller's hourly rates are reviewed and revised from time to time, as described in Ice Miller's retention application.

/s/ Christopher M. Samis
Christopher M. Samis (No. 4909)

EXHIBIT B

IceMiller
LEGAL COUNSEL

Invoice No. 01-2607450
September 10, 2026

Official Committee of Unsecured Creditors of West Marine, Inc.
1 East Broward Blvd
Suite 200
Fort Lauderdale, FL 33301

Re: West Marine, Inc.
Our Client.Matter No. 078470.10001

INVOICE SUMMARY

For Services rendered through August 21, 2026

Professional Services	$251,386.50
Disbursements	$2,886.77
Total Current Invoice	**$254,273.27**

Thank you for giving Ice Miller the opportunity to serve you. We appreciate your business and the confidence you have placed in us. Please call if we can be of further assistance.

Get the legal insights tailored to you—straight to your inbox.
Sign up now through our subscription center.
SIGN UP HERE



West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
AP - Litigation/Adversary Proceedings					
06/08/2026	SAMI C	Review release and exculpation research memo for client.	0.60	$1,035.00	$621.00
06/22/2026	GLAD S	Emails with T. Zapata re: standing motion (.4); email S. McNeill re: same (.2); research re: same (.5)	1.10	$525.00	$577.50
06/22/2026	MCNE S	Respond to S. Gladieux email re: example 2004 motions	0.10	$940.00	$94.00
06/24/2026	GLAD S	Emails with Kelley Drye team re: 2004 motion and motion to shorten (.2); review local rules and chambers procedures re: same (.3); confer with S. McNeill re: same (.1)	0.60	$525.00	$315.00
06/24/2026	MCNE S	Call with S. Gladieux re: 2004 motion scheduling options	0.10	$940.00	$94.00
06/24/2026	SAMI C	Review further correspondence on ongoing discovery disputes (.4); e-mail to S. Gladieux and S. McNeill re: same (.2)	0.60	$1,035.00	$621.00
06/25/2026	EAST L	Correspondence with S. Gladieux re potential 2004 motion and related motion to shorten (.6); prepare and draft COS for 2004 motion and motion to shorten (.3); begin drafting notice of hearing for same (.4); review proposed hearing date for same (.1)	1.40	$445.00	$623.00
06/25/2026	GLAD S	Review 2004 motion (1.5); revise motion to shorten re: same (1.0); emails with Kelley Drye team re: same (.2); confer with S. McNeill re: same (.7); email UST re: same (.1)	3.50	$525.00	$1,837.50
06/25/2026	GLAD S	Draft motion to shorten re: 2004 motion	2.50	$525.00	$1,312.50
06/25/2026	GLAD S	Review emails with Kelley Drye and Debtors re: document production and 2004 motion	0.10	$525.00	$52.50
06/25/2026	MCNE S	Review and revise draft 2004 motion and related exhibits	1.00	$940.00	$940.00
06/25/2026	MCNE S	Review and revise draft motion to shorten re: 2004 Motion	0.50	$940.00	$470.00

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
06/25/2026	MCNE S	Meet with S. Gladieux re: objection deadline on 2004 Motion	0.20	$940.00	$188.00
06/25/2026	SAMI C	Review e-mails from KDW on discovery issues and e-mails to S. Gladieux and S. McNeill re: same.	0.20	$1,035.00	$207.00
06/25/2026	SAMI C	Review/revise 2004 motion.	0.80	$1,035.00	$828.00
06/26/2026	EAST L	Review/format/prepare motion to shorten 2004 motion against Debtors (.3); update COS for same (.1); e-file same and upload order (.1); coordinate service of same and delivery to chambers (.1); emails with S. Gladieux re same (.1)	0.70	$445.00	$311.50
06/26/2026	EAST L	Review/format/prepare 2004 motion against Debtors (.5); format and prepare exhibits for same (.2); update COS for same (.1); e-file same and coordinate service and delivery to chambers (.2); emails with S. Gladieux re same (.1)	1.10	$445.00	$489.50
06/26/2026	GLAD S	Emails with Kelley Drye re: 2004 motion and motion to shorten (.3); revise motions re: same (.4); coordinate and oversee filing re: same (.6)	1.30	$525.00	$682.50
06/26/2026	GLAD S	Revise and finalize motion to shorten 2004 motion (.2); confer with M. McLoughlin re: filing of same (.1)	0.30	$525.00	$157.50
06/26/2026	MCNE S	Review Debtors' email to chambers re: objection to motion to shorten 2004 motion	0.10	$940.00	$94.00
06/26/2026	MCNE S	Emails with S. Gladiuex and L. Eastburn re: finalization of 2004 motion for filing	0.20	$940.00	$188.00
06/29/2026	EAST L	Review and retrieve order shortening notice periods re Committee 2004 motion (.1); update and revise notice of hearing for same (.2); update and prepare COS for same (.1); e-file and coordinate service (.2); emails with S. Gladieux and S. McNeill re same (.1)	0.70	$445.00	$311.50
06/29/2026	EAST L	Review updates re Committee 2004 motion against debtors and related motion to shorten (.3); correspondence with S. Gladieux and S. McNeill re same (.2); preserve as-filed order re motion to shorten (.1)	0.60	$445.00	$267.00

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
06/29/2026	SAMI C	Review KDW e-mail on further discovery expectations.	0.20	$1,035.00	$207.00
06/29/2026	SAMI C	Review further correspondence on discovery dispute and e-mail to S. McNeill re: hearing preparation.	0.30	$1,035.00	$310.50
06/30/2026	EAST L	Review and preserve Committee lien investigation materials (.4); emails with S. Gladieux re same (.1)	0.50	$445.00	$222.50
06/30/2026	SAMI C	Review further discovery updates from L. McCrery.	0.20	$1,035.00	$207.00
06/30/2026	SAMI C	Review lien review analysis.	0.60	$1,035.00	$621.00
07/01/2026	EAST L	Review and retrieve debtors objection to 2004 motion (.3); circulate same (.1); correspondence with S, McNeill and S. Gladieux re same (.2)	0.60	$445.00	$267.00
07/01/2026	GLAD S	Review Debtors' objection to Committee 2004 motion	0.40	$525.00	$210.00
07/01/2026	GLAD S	Review emails with R. Gage and Debtors' counsel re: discovery schedule	0.10	$525.00	$52.50
07/01/2026	MCNE S	Review Debtors' objection to 2004 motion	0.90	$940.00	$846.00
07/01/2026	SAMI C	Review proposed confirmation discovery schedule.	0.30	$1,035.00	$310.50
07/06/2026	GLAD S	Review Debtors' and KDW revisions to discovery stipulation (.3); email S. Borovinskaya re: same (.1)	0.40	$525.00	$210.00
07/06/2026	SAMI C	Review revised discovery schedule stipulation.	0.20	$1,035.00	$207.00
07/07/2026	GLAD S	Review settlement offer term sheet from Debtors	0.20	$525.00	$105.00
07/08/2026	GLAD S	Review emails from Debtors re: discovery stipulation	0.10	$525.00	$52.50
07/08/2026	GLAD S	Review revisions to stipulation re: committee plan discovery	0.10	$525.00	$52.50
07/09/2026	GLAD S	Review Debtors' settlement discussion slide deck	0.50	$525.00	$262.50

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
07/09/2026	GLAD S	Emails with A. Barajas re: standing motion and motions to seal (.2); research re: same (.7); confer with S. McNeill re: same (.1)	1.00	$525.00	$525.00
07/10/2026	EAST L	Review 30b6 and other deposition notices on debtors and plan proponents x7 (.6); preserve same (.2); prepare and draft omnibus notice of service for same (1.0); review of federal and local rules re same (.2); multiple emails with S. McNeill and S. Gladieux re same (.4)	2.40	$445.00	$1,068.00
07/10/2026	EAST L	Review RFPs on debtors and plan proponents (.4); prepare and draft notice of service for same (.3); emails with S. McNeill and S. Gladieux re same (.2)	0.90	$445.00	$400.50
07/10/2026	GLAD S	Review draft notices of service for discovery requests (.1); confer with L. Eastburn and S. McNeill re: same (.1)	0.20	$525.00	$105.00
07/10/2026	GLAD S	Draft motion to seal standing motion (1.1); review and revise re: same (.7)	1.80	$525.00	$945.00
07/10/2026	GLAD S	Emails with R. Gage re: discovery requests (.3); emails with S. McNeill and L. Eastburn re: same (.3); review discovery requests and notices of depositions re: same (.6)	1.20	$525.00	$630.00
07/10/2026	MCNE S	Review and revise notices of discovery	0.50	$940.00	$470.00
07/10/2026	MCNE S	Call with S. Gladieux and L. Eastburn re: service of discovery	0.50	$940.00	$470.00
07/10/2026	MCNE S	Review draft notices of deposition (.8); call with S. Gladieux re: same (.2)	1.00	$940.00	$940.00
07/11/2026	GLAD S	Correspondence with C. Samis and S. McNeill re: 7/11 meet and confer (.1); attend meet and confer re: same (.7)	0.80	$525.00	$420.00
07/11/2026	MCNE S	Attend meet and confer call with Debtors and plan sponsors	0.50	$940.00	$470.00
07/12/2026	GLAD S	Review emails from Debtors and Kelley Drye team re: discovery requests	0.20	$525.00	$105.00

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
07/12/2026	MCNE S	Review emails between parties re: status of discovery responses and open issues for status conference	0.30	$940.00	$282.00
07/13/2026	EAST L	Review motion to seal potential standing motion (.5); review local rules re same (.2); emails with S. Gladieux re same (.2)	0.90	$445.00	$400.50
07/13/2026	GLAD S	Revise motion to seal standing motion (1.4); emails with L. Eastburn re: same (.1); email A. Barajas re: same (.2)	1.70	$525.00	$892.50
07/13/2026	SAMI C	Review further e-mail correspondence between M. Nestor and KDW re: ongoing confirmation discovery disputes and progress.	0.20	$1,035.00	$207.00
07/15/2026	GLAD S	Attend Debtors and UCC meet and confer	0.20	$525.00	$105.00
07/16/2026	SAMI C	Review Province historic transactions presentation.	0.60	$1,035.00	$621.00
07/17/2026	EAST L	Assist with investigation research (.6); emails with S. Gladieux re same (.2)	0.80	$445.00	$356.00
07/17/2026	GLAD S	Review updated settlement offer term sheet	0.10	$525.00	$52.50
07/17/2026	GLAD S	Review historic claims presentation	0.20	$525.00	$105.00
07/21/2026	EAST L	Review discovery/deposition updates	0.20	$445.00	$89.00
07/21/2026	MCNE S	Review Debtors' latest counteroffer	0.10	$940.00	$94.00
07/21/2026	MCNE S	Review historic claims presentation	0.20	$940.00	$188.00
07/28/2026	MCNE S	Review Debtors' latest settlement offer	0.10	$940.00	$94.00
Subtotal for AP			**40.50**		**$25,461.00**
BO - Business Operations					
06/03/2026	SAMI C	Review cash management motion and order.	0.50	$1,035.00	$517.50
06/03/2026	SAMI C	Review customer programs motion and order.	0.40	$1,035.00	$414.00
06/03/2026	SAMI C	Review NOL motion and order.	0.70	$1,035.00	$724.50
06/03/2026	SAMI C	Review insurance motion and order.	0.40	$1,035.00	$414.00

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
06/03/2026	STUL A	Review/analyze critical vendor motion and final order;	0.30	$890.00	$267.00
06/03/2026	STUL A	Review/analyze hilco/store closing motion (.7); correspondence with co-counsel and IM team re: same (.1); call with Province and S. Gladieux re: same (.5); call with S. Gladieux re: same (.2); correspondence with Province re: same (.2);	1.70	$890.00	$1,513.00
06/04/2026	SAMI C	Review store closing motion and related declarations.	0.60	$1,035.00	$621.00
06/08/2026	SAMI C	Review Norma reclamation demand.	0.20	$1,035.00	$207.00
06/08/2026	SAMI C	Review Teufelberger reclamation demand.	0.20	$1,035.00	$207.00
06/08/2026	SAMI C	Review Element Marine critical vendor request.	0.30	$1,035.00	$310.50
06/08/2026	STUL A	Review reclamation demand;	0.10	$890.00	$89.00
06/09/2026	SAMI C	Review East Penn reclamation demand.	0.20	$1,035.00	$207.00
06/15/2026	MCNE S	Review first day declaration	1.50	$940.00	$1,410.00
06/17/2026	GLAD S	Review sealed Kaup declaration ISO store closing motion	0.10	$525.00	$52.50
06/18/2026	GLAD S	Review critical vendor payment matrix	0.10	$525.00	$52.50
06/18/2026	SAMI C	Review Eastern Plaza payment demand.	0.30	$1,035.00	$310.50
06/18/2026	SAMI C	Review critical vendor payment matrix.	0.30	$1,035.00	$310.50
06/25/2026	SAMI C	Review second store closing list.	0.20	$1,035.00	$207.00
06/25/2026	SAMI C	Review 2/17 & 8/23 board presentations.	1.30	$1,035.00	$1,345.50
07/24/2026	SAMI C	Review third store closing list.	0.20	$1,035.00	$207.00
07/30/2026	SAMI C	Review 4th Store Closing list.	0.20	$1,035.00	$207.00
Subtotal for BO			**9.80**		**$9,594.00**
CA - Case Administration					
06/02/2026	EAST L	Begin drafting critical dates calendar (1.3); review RSA and various interims orders for same (.8); emails with A. Stulman, C. Samis	2.40	$445.00	$1,068.00

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
		and S. Gladieux re brief summary of upcoming dates (.3)			
06/02/2026	EAST L	Prepare and draft committee NOA (.4); prepare and draft E. Wilson PHV motion (.2); prepare and draft J. Adams PHV motion (.1); prepare and draft M. McLoughlin PHV motion (.1); prepare and draft A. Barajas PHV motion (.1); prepare and draft C. Choe PHV motion (.1); review admissions for PHV motions (.3); emails with A. Stulman and S. Gladieux re same (.3)	1.60	$445.00	$712.00
06/02/2026	EAST L	Review and retrieve substantive pleadings (1.1); circulate same to A. Stulman, C. Samis and S. Gladieux (.2)	1.30	$445.00	$578.50
06/02/2026	GLAD S	Review and revise notice of appearance and Kelley Drye pro hacs (.3); email Kelley Drye team re: same (.1)	0.40	$525.00	$210.00
06/02/2026	GLAD S	Attend call with UCC professionals (joined late)	0.30	$525.00	$157.50
06/02/2026	GLAD S	Emails with A. Stulman re: outstanding tasks and next steps	0.10	$525.00	$52.50
06/02/2026	SAMI C	E-mails to A. Stulman and others re: staffing and logistical issues.	0.40	$1,035.00	$414.00
06/02/2026	SAMI C	Prepare for initial preofessional call to divide responsibility, arrange logistics, etc. (.3); attend same (.5)	0.80	$1,035.00	$828.00
06/02/2026	STUL A	Review/analyze first day declaration (1.2); correspondence with co-counsel and IM team re: NOA/PHVs (.2); review same (.1); review first day hearing transcript (.9); review/analyze RSA (.8);	3.20	$890.00	$2,848.00
06/02/2026	STUL A	Attend call with co-counsel, Province, and C. Samis re: case update/initial issues (.5); confer with S. Gladieux re: same (.1); call with C. Samis re: same (.1);	0.70	$890.00	$623.00
06/03/2026	EAST L	Continue reviewing various interim orders and various substantive motions (1.1); update calendars re same (.9); discussions with S. Gladieux re same (.3)	2.30	$445.00	$1,023.50

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
06/03/2026	EAST L	Review and preserve UCC confidentiality agreement (.3); emails with S. Gladieux re same (.1)	0.40	$445.00	$178.00
06/03/2026	EAST L	Prepare and organize E. Wilson PHV motion (.1); e-file same and upload order (.2); prepare and organize J. Adams PHV motion (.1); e-file same and upload order (.1); prepare and organize M. McLoughlin PHV motion (.1); e-file same and upload order (.2); prepare and organize A. Barajas PHV motion (.1); e-file same and upload order (.1); prepare and organize C. Choe PHV motion (.1); e-file same and upload order (.2); multiple emails with S. Gladieux re same (.2)	1.50	$445.00	$667.50
06/03/2026	EAST L	Prepare and organize NOA (.1); e-file same and add attorneys (.2); emails with S. Gladieux re same (.1)	0.40	$445.00	$178.00
06/03/2026	GLAD S	Review committee confidentiality agreement (.3); review KDW comments re: same (.2)	0.50	$525.00	$262.50
06/03/2026	GLAD S	Review and revise critical dates calendar (1.5); confer with L. Eastburn re: same (.3)	1.80	$525.00	$945.00
06/03/2026	GLAD S	Review Kelley Drye edits to notice of appearance and pro hacs (.1); prepare for and oversee filing re: same (.1)	0.20	$525.00	$105.00
06/03/2026	GLAD S	Emails with A. Stulman and L. Eastburn re: committee updates	0.10	$525.00	$52.50
06/03/2026	SAMI C	Review joint admin motion and order.	0.20	$1,035.00	$207.00
06/03/2026	SAMI C	Review PII motion and order.	0.30	$1,035.00	$310.50
06/03/2026	SAMI C	Review/revise critical dates calendar.	0.30	$1,035.00	$310.50
06/03/2026	SAMI C	Review/revise NOA/pro hacs.	0.30	$1,035.00	$310.50
06/03/2026	STUL A	Correspondence with debtors, co-counsel and IM team re: confi/NDA (.2); review same (.2); review redline of same (.1);	0.50	$890.00	$445.00
06/03/2026	STUL A	Correspondence with IM team and co-counsel re: NOA/PHVs (.1); review same (.1); review/analyze redlines of first day orders (.8);	1.40	$890.00	$1,246.00

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		review critical dates calendar (.3); correspondence with IM team re: same (.1);			
06/04/2026	GLAD S	Review and revise critical dates calendar (.1); confer with L. Eastburn re: same (.1)	0.20	$525.00	$105.00
06/04/2026	GLAD S	Review Debtors' edits to UCC confidentiality agreement	0.10	$525.00	$52.50
06/04/2026	SAMI C	E-mails to K. More and M. McLoughlin re: finalizing confidentiality agreement.	0.20	$1,035.00	$207.00
06/04/2026	STUL A	Correspondence with co-counsel and debtors re: NDA (.1); review same (.1);	0.20	$890.00	$178.00
06/04/2026	STUL A	Correspondence with co-counsel, committee and IM team re: call/update (.1); review materials re: same (.3); attend call re: case update (.5) (leave early); correspondence with IM team re: update (.1); call with C. Samis re: same (.2);	1.20	$890.00	$1,068.00
06/05/2026	EAST L	Review and preserve committee bylaws and related documents (.3); emails with S. Gladieux re same (.1)	0.40	$445.00	$178.00
06/05/2026	EAST L	Review and retrieve recently filed pleadings and update calendars	0.30	$445.00	$133.50
06/05/2026	SAMI C	Review committee confidentiality agreement.	0.40	$1,035.00	$414.00
06/05/2026	STUL A	Correspondence with co-counsel and committee re: NDA/update;	0.20	$890.00	$178.00
06/08/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
06/08/2026	SAMI C	Review/revise UCC by-laws.	0.40	$1,035.00	$414.00
06/08/2026	SAMI C	Call w/ J. Adams re: case administration and 2nd day hearing status.	0.20	$1,035.00	$207.00
06/08/2026	SAMI C	E-mail to S. Gladieux re: entry of first day orders and noticing.	0.10	$1,035.00	$103.50
06/08/2026	STUL A	Review diligence letter;	0.60	$890.00	$534.00
06/08/2026	STUL A	Review COCs for second day orders (x10);	0.80	$890.00	$712.00

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Date	Initials	Description	Hours	Rate	Amount
06/09/2026	STUL A	Correspondence with co-counsel and IM team re: bylaws;	0.10	$890.00	$89.00
06/10/2026	SAMI C	E-mails to S. Gladieux re: committee confidentiality agreement.	0.30	$1,035.00	$310.50
06/11/2026	EAST L	Review and retrieve recently filed pleadings and update calendars	0.70	$445.00	$311.50
06/11/2026	GLAD S	Review 6/11 committee update email	0.10	$525.00	$52.50
06/11/2026	GLAD S	Review committee update email from 6/10 (.1); email L. Eastburn re: same (.1)	0.20	$525.00	$105.00
06/12/2026	MCNE S	Call with A. Stulman re: case update	0.10	$940.00	$94.00
06/14/2026	GLAD S	Email S. McNeill re: critical dates and upcoming deadlines	0.60	$525.00	$315.00
06/14/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
06/15/2026	EAST L	Prepare and draft core/2002 service list including electronic addresses	0.80	$445.00	$356.00
06/15/2026	GLAD S	Confer with S. McNeill re: outstanding tasks and upcoming deadlines	0.30	$525.00	$157.50
06/18/2026	EAST L	Review and retrieve recently filed pleadings and update calendars	0.70	$445.00	$311.50
06/21/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
06/22/2026	GLAD S	Review Committee update email (.1); email L. Eastburn re: same (.1)	0.20	$525.00	$105.00
06/22/2026	GLAD S	Email S. McNeill and L. Eastburn re: WIP and upcoming deadlines	0.20	$525.00	$105.00
06/22/2026	SAMI C	Review and comment on WIP list.	0.20	$1,035.00	$207.00
06/24/2026	GLAD S	Confer with S. McNeill re: WIP	0.10	$525.00	$52.50
06/26/2026	EAST L	Review and retrieve recently filed pleadings and update calendars	0.60	$445.00	$267.00
06/26/2026	EAST L	Prepare and draft R. Morrison PHV motion (.2); prepare and draft R. Gage PHV motion (.2); e-file same and upload order for R. Gage (.1); emails with S. Gladieux re same (.1)	0.60	$445.00	$267.00

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Date	Initials	Description	Hours	Rate	Amount
06/26/2026	GLAD S	Review and revise pro hac motion for R. Morrison	0.10	$525.00	$52.50
06/26/2026	GLAD S	Review and revise pro hac motion for R. Gage (.1); email R. Gage re: same (.1); oversee filing re: same (.1)	0.30	$525.00	$157.50
06/28/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
06/29/2026	EAST L	Update and prepare R. Morrison PHV motion and proposed order (.2); e-file same and upload order (.1); emails with S. Gladieux and S. McNeill re same (.1)	0.40	$445.00	$178.00
06/29/2026	GLAD S	Email R. Morrison re: pro hac motion	0.10	$525.00	$52.50
07/06/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
07/10/2026	EAST L	Review and retrieve recently filed pleadings and update calendars	0.70	$445.00	$311.50
07/12/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
07/13/2026	EAST L	Update and revise core/2002 service list along with electronic addresses	0.70	$445.00	$311.50
07/17/2026	EAST L	Review and retrieve recently filed pleadings and update calendars	0.60	$445.00	$267.00
07/24/2026	EAST L	Review and retrieve recently filed pleadings and discovery updates and update calendars	0.50	$445.00	$222.50
07/26/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
07/31/2026	EAST L	Review and retrieve recently filed pleadings and update calendars	0.30	$445.00	$133.50
08/02/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
08/04/2026	SAMI C	Review and update critical dates.	0.20	$1,035.00	$207.00
08/07/2026	EAST L	Review and retrieve recently filed pleadings and update calendar	0.40	$445.00	$178.00
08/09/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
08/13/2026	EAST L	Review and retrieve recently filed pleadings and update calendars	0.40	$445.00	$178.00

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Date	Initials	Description	Hours	Rate	Amount
08/16/2026	GLAD S	Review critical dates calendar	0.10	$525.00	$52.50
Subtotal for CA			**38.20**		**$24,098.00**
CH - Court Appearances/Communications/Hearings					
06/02/2026	EAST L	Correspondence with transcriber re 5/19/26 first day hearing transcript (.1); review/preserve/circulate same (.3)	0.40	$445.00	$178.00
06/02/2026	GLAD S	Email Kelley Drye team re: first day hearing transcript and related items	0.20	$525.00	$105.00
06/02/2026	GLAD S	Review first day declaration and first day hearing transcript	1.00	$525.00	$525.00
06/04/2026	STUL A	Correspondence with co-counsel, IM team and UST re: hearing/case update (.1); call with co-counsel and IM team re: same (.3); correspondence with IM team re: same (.1);	0.50	$890.00	$445.00
06/08/2026	STUL A	Review hearing adjournment notice;	0.10	$890.00	$89.00
06/09/2026	EAST L	Review and retrieve 6/11/2026 hearing agenda (.2); register Ice Miller team and Kelley Drye team for same (.4); begin preparing hearing materials re same (.3); correspondence with S. Gladieux re same (.3); emails with Ice Miller and Kelley Drye teams re same (.2)	1.40	$445.00	$623.00
06/09/2026	GLAD S	Review 6/11 agenda (.1) and email M. McLoughlin re: 6/11 hearing (.1); confer with L. Eastburn re: same (.1)	0.30	$525.00	$157.50
06/09/2026	STUL A	Review hearing agenda (.1); correspondence with co-counsel and IM team re: hearing/prep (.2);	0.30	$890.00	$267.00
06/11/2026	STUL A	Review amended agenda;	0.10	$890.00	$89.00
06/12/2026	EAST L	Summarize requirements re exhibits and procedures for same re 6/18/26 hearing (.6); emails with S. Gladieux re same (.2)	0.80	$445.00	$356.00
06/15/2026	EAST L	Begin drafting witness and exhibit list for 6/18/26 hearing (.6); emails with S. Gladieux re same (.2)	0.80	$445.00	$356.00

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Date	Initials	Description	Hours	Rate	Amount
06/15/2026	GLAD S	Update and revise draft witness and exhibit list re: 6/18 hearing (1.3); email S. McNeill re: same (.2)	1.50	$525.00	$787.50
06/15/2026	GLAD S	Email Debtors' counsel re: meet and confer for 6/18 hearing	0.20	$525.00	$105.00
06/15/2026	MCNE S	Review and revise draft email to Debtors' counsel re: meet and confer	0.10	$940.00	$94.00
06/15/2026	MCNE S	Call with S. Gladieux re: hearing preparation items for 6/18 hearing	0.30	$940.00	$282.00
06/16/2026	EAST L	Review and retrieve canceled 6/18/26 hearing agenda (.2); emails with S. Gladieux re same (.2)	0.40	$445.00	$178.00
06/16/2026	GLAD S	Review J. Adam edits to witness and exhibit list for 6/24 hearing	0.10	$525.00	$52.50
06/16/2026	GLAD S	Emails with Kelley Drye team re: adjourned 6/18 hearing (.1); review Debtors' agenda re: same (.1)	0.20	$525.00	$105.00
06/16/2026	GLAD S	Confer with S. McNeill re: witness and exhibit list for 6/18 hearing (.2); revise re: same (.2); email A. Barajas and M. McLouglin re: same (.1)	0.50	$525.00	$262.50
06/16/2026	MCNE S	Meet with S. Gladieux re: witness and exhibit list	0.20	$940.00	$188.00
06/17/2026	EAST L	Update COS re exhibit and witness list for 6/24/26 hearing	0.20	$445.00	$89.00
06/22/2026	EAST L	Review and retrieve 6/24/26 hearing agenda (.2); register Ice Miller and Kelley Drye teams for same (.5); begin preparing hearing materials for same (.7); emails with S. Gladieux and S. McNeill re same (.2)	1.60	$445.00	$712.00
06/22/2026	GLAD S	Review agenda re: 6/24 hearing	0.10	$525.00	$52.50
06/22/2026	GLAD S	Revise witness and exhibit list (.6); emails with S. McNeill, J. Adams, and A. Barajas re: same (.3)	0.90	$525.00	$472.50

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Date	Initials	Description	Hours	Rate	Amount
06/22/2026	MCNE S	Review revised witness and exhibit list (.1); respond to S. Gladieux email re: same (.1)	0.20	$940.00	$188.00
06/23/2026	EAST L	Review and retrieve cancelled 6/24/26 hearing agenda and circulate same	0.20	$445.00	$89.00
06/23/2026	GLAD S	Emails with A. Barajas and C. Choe re: 6/24 hearing	0.20	$525.00	$105.00
06/25/2026	EAST L	Begin preparing hearing materials for 7/1/26 potential hearing	0.50	$445.00	$222.50
06/25/2026	GLAD S	Email chambers re: hearing date for motion to shorten (.1); confer with L. Eastburn and S. McNeill re: motion to shorten objection deadline and related items re: same (.6); emails with Kelley Drye re: same (.3)	1.00	$525.00	$525.00
06/29/2026	EAST L	Review and retrieve 7/1/26 hearing agenda (.2); register Ice Miller and Kelley Drye teams for same (.4); prepare and organize hearing materials (.2); emails with same (.1)	0.90	$445.00	$400.50
06/29/2026	GLAD S	Review notice of hearing and oversee filing	0.10	$525.00	$52.50
06/29/2026	SAMI C	Call w/ S. McNeill re: developments and hearing preparation.	0.30	$1,035.00	$310.50
06/30/2026	GLAD S	Emails with A. Barajas re: 7/1 hearing	0.20	$525.00	$105.00
07/01/2026	EAST L	Review and retrieve amended July 1 agenda (.1); update hearing materials (.3); emails with Ice Miller and Kelley Drye teams re same (.2)	0.60	$445.00	$267.00
07/01/2026	GLAD S	Attend 7/1 status conference	0.40	$525.00	$210.00
07/01/2026	MCNE S	Attend status conference re: 2004 motion	0.50	$940.00	$470.00
07/07/2026	GLAD S	Emails with KDW team re: 7/13 witness and exhibit list (.1); confer with L. Eastburn re: same (.1)	0.20	$525.00	$105.00
07/09/2026	EAST L	Review and retrieve 7/13/26 hearing agenda (.2); prepare and organize hearing materials (.7); register Ice Miller and Kelley Drye teams for same (.5); emails with same (.1)	1.50	$445.00	$667.50
07/09/2026	SAMI C	Prepare for confirmation hearing.	1.70	$1,035.00	$1,759.50

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Date	Initials	Description	Hours	Rate	Amount
07/10/2026	GLAD S	Review amended agenda for 7/13	0.10	$525.00	$52.50
07/10/2026	SAMI C	Continue preparations for confirmation hearing.	0.60	$1,035.00	$621.00
08/06/2026	SAMI C	Continue preparing for confirmation hearing.	1.30	$1,035.00	$1,345.50
08/07/2026	EAST L	Review and retrieve 8/11/26 confirmation hearing agenda (.2); register Ice Miller and Kelley Drye teams for same (.4); prepare and organize hearing materials for same (1.0); emails with same (.2)	1.80	$445.00	$801.00
08/07/2026	GLAD S	Review agenda for 8/11 hearing (.1); email KDW team re: same (.1); emails with Ice Miller team re: same (.1)	0.30	$525.00	$157.50
08/07/2026	SAMI C	E-mail to S. McNeill and others re: preparation for confirmation hearing.	0.10	$1,035.00	$103.50
08/10/2026	EAST L	Prepare and draft index re 8/11/26 confirmation hearing (.4); prepare and organize supplemental materials for same (1.1); emails with S. Gladieux and S. McNeill re same (.2)	1.70	$445.00	$756.50
08/10/2026	EAST L	Register A. Matott for 8/11/26 confirmation hearing and emails with same	0.20	$445.00	$89.00
08/10/2026	GLAD S	Emails with M. McLoughlin re: 8/11 confirmation hearing	0.30	$525.00	$157.50
08/10/2026	GLAD S	Hearing preparation re: 8/11 hearing	0.20	$525.00	$105.00
08/10/2026	SAMI C	E-mails to S. Gladieux re: preparation for 8/11/26 hearing.	0.20	$1,035.00	$207.00
08/11/2026	EAST L	Prepare and organize supplemental hearing documents for 8/11/26 confirmation hearing	2.00	$445.00	$890.00
08/11/2026	GLAD S	Email C. Mones re: confirmation hearing	0.10	$525.00	$52.50
08/11/2026	GLAD S	Attend confirmation hearing (virtual) (left early)	0.50	$525.00	$262.50
08/11/2026	GLAD S	Hearing preparation re: confirmation hearing	0.60	$525.00	$315.00
08/11/2026	MCNE S	Prepare for confirmation hearing (.1); attend same (1.0)	1.10	$940.00	$1,034.00

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Date	Initials	Description	Hours	Rate	Amount
08/11/2026	SAMI C	E-mail to S. Gladieux re: confirmation hearing preparation.	0.10	$1,035.00	$103.50
08/11/2026	SAMI C	Attend 8/11/26 confirmation hearing.	1.00	$1,035.00	$1,035.00
08/11/2026	SAMI C	Complete preparations for 8/11/26 confirmation hearing.	1.40	$1,035.00	$1,449.00
Subtotal for CH			**34.30**		**$21,585.50**
CI - Creditor Inquiries					
06/05/2026	GLAD S	Review emails re: creditor inquiries	0.10	$525.00	$52.50
06/08/2026	STUL A	Correspondence with creditor re: CV program;	0.10	$890.00	$89.00
06/09/2026	GLAD S	Review and respond to creditor inquiries re: creditors committee	0.30	$525.00	$157.50
06/09/2026	GLAD S	Confer with A. Stulman re: creditor email	0.10	$525.00	$52.50
06/10/2026	STUL A	Correspondence with S. Gladieux re: creditor inquiry;	0.10	$890.00	$89.00
06/16/2026	GLAD S	Review and respond to creditor inquiries	0.30	$525.00	$157.50
06/22/2026	SAMI C	Respond to creditors inquiries re: plan process and distributions.	0.40	$1,035.00	$414.00
Subtotal for CI			**1.40**		**$1,012.00**
CR - Financing/Cash Collateral/DIP					
06/03/2026	GLAD S	Emails with Ice Miller team re: weekly fee estimates	0.10	$525.00	$52.50
06/03/2026	SAMI C	Review cash collateral motion and order and related declaration.	0.50	$1,035.00	$517.50
06/03/2026	STUL A	Review/analyze cash collateral motion and final order;	1.20	$890.00	$1,068.00
06/04/2026	EAST L	Review update following committee call re cash collateral and interim solicitation procedures	0.40	$445.00	$178.00
06/04/2026	GLAD S	Review Kelley Drye edits to final cash collateral order (.7); email A. Stulman re: same (.2)	0.90	$525.00	$472.50

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Date	Initials	Description	Hours	Rate	Amount
06/04/2026	STUL A	Review/analyze cash collateral order (.8); call with C. Samis re: same (.2); correspondence with co-counsel and IM team re: same (.2); review/analyze redline and provide additional comments to order (1.7); correspondence with IM team re: same (.2);	3.10	$890.00	$2,759.00
06/05/2026	GLAD S	Review and analyze final cash collateral order for compliance with Delaware local rules (.9); research re: same (1.0); email A. Stulman and C. Samis re: same (.2); email Kelley Drye team re: same (.1)	2.20	$525.00	$1,155.00
06/05/2026	GLAD S	Review detailed budget	0.10	$525.00	$52.50
06/05/2026	SAMI C	E-mail to A. Stulman and S. Gladieux re: comments to revised cash collateral order.	0.10	$1,035.00	$103.50
06/05/2026	SAMI C	Review/revise revied cash collateral order.	0.80	$1,035.00	$828.00
06/05/2026	STUL A	Correspondence with co-counsel and IM team re: cash collateral comments (.1); review detailed budget (.4);	0.50	$890.00	$445.00
06/08/2026	GLAD S	Review cash collateral order re: weekly fee statements (.1); email D. Sandler re: same (.1)	0.20	$525.00	$105.00
06/08/2026	STUL A	Review/analyze cash collateral redline;	0.80	$890.00	$712.00
06/09/2026	SAMI C	E-mails to S. Gladieux and A. Stulman re: budget reporting.	0.20	$1,035.00	$207.00
06/09/2026	STUL A	Correspondence with IM team re: budget reporting;	0.10	$890.00	$89.00
06/10/2026	GLAD S	Confer with K. More re: weekly fee reporting (.2); email Province team re: same (.1)	0.30	$525.00	$157.50
06/10/2026	STUL A	Correspondence with IM team re: budget reporting (.1); correspondence with Province and IM team re: same (.1);	0.20	$890.00	$178.00
06/10/2026	STUL A	Call with co-counsel re: cash collateral (.2); confer with S. Gladieux re: same (.1);	0.30	$890.00	$267.00
06/11/2026	GLAD S	Emails with A. Barajas re: cash collateral and disclosure statement objections (.1); review	0.40	$525.00	$210.00

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Date	Initials	Description	Hours	Rate	Amount
		local rules re: same (.2) and email A. Stulman re: same (.1)			
06/11/2026	GLAD S	Email M. McLoughlin and A. Barajas re: cash collateral and disclosure statement objections	0.10	$525.00	$52.50
06/11/2026	SAMI C	E-mails to S. Gladieux and A. Stulman re: cash collateral issues.	0.40	$1,035.00	$414.00
06/11/2026	STUL A	Correspondence with co-counsel and IM team re: update/cash collateral (.1); correspondence with S. Gladieux re: same (.1);	0.20	$890.00	$178.00
06/12/2026	EAST L	Format/prepare/organize cash collateral objection (.3); format and prepare exhibit for same (.2); e-file same and coordinate service (.1); multiple emails with S. Gladieux re same (.2)	0.80	$445.00	$356.00
06/12/2026	EAST L	Review draft cash collateral objection (.3); prepare and draft COS for same (.2); emails with S. Gladieux re same (.2)	0.70	$445.00	$311.50
06/12/2026	EAST L	Assist S. Gladieux with research re cash collateral objection (.7); emails re same (.2)	0.90	$445.00	$400.50
06/12/2026	GLAD S	Review and edit draft cash collateral objection (2.9); emails with Kelley Drye team re: same (.2); calls with C. Choe and A. Barajas re: same (.2)	3.30	$525.00	$1,732.50
06/12/2026	GLAD S	Prepare for and oversee filing re: cash collateral objection	0.20	$525.00	$105.00
06/12/2026	GLAD S	Review certificate of service for cash collateral objection	0.10	$525.00	$52.50
06/12/2026	STUL A	Review/comment on cash collateral objection (1.0); correspondence with co-counsel and IM team re: same (.3); correspondence with S. Gladieux re: same (.1); call with S. Gladieux re: same (.2); review recent filings, including Landlord cash collateral objection and joinder (.7);	2.30	$890.00	$2,047.00
06/15/2026	GLAD S	Review landlords objection to cash collateral (.1) and joinder re: same (.1)	0.20	$525.00	$105.00

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Date	Initials	Description	Hours	Rate	Amount
06/15/2026	MCNE S	Review objection to cash collateral motion	1.00	$940.00	$940.00
06/16/2026	MCNE S	Review landlord objection to cash collateral order and joinder thereto	0.70	$940.00	$658.00
06/16/2026	SAMI C	Final review of committee cash collateral objection.	1.00	$1,035.00	$1,035.00
06/16/2026	SAMI C	Review Landlord cash collateral objection and related joinder.	0.80	$1,035.00	$828.00
06/17/2026	GLAD S	Emails with S. McNeill and C. Samis re: weekly budget reporting (.1); email Province team re: same (.1)	0.20	$525.00	$105.00
06/24/2026	GLAD S	Confer with K. More re: weekly budget reporting (.1); email Province re: same (.1)	0.20	$525.00	$105.00
06/24/2026	SAMI C	Review CC budget reporting and clear same.	0.20	$1,035.00	$207.00
07/01/2026	GLAD S	Email Province re: weekly budget reporting	0.10	$525.00	$52.50
07/08/2026	GLAD S	Email Province re: weekly budget reporting	0.10	$525.00	$52.50
07/15/2026	GLAD S	Emails with K. More re: weekly fee reporting (.1); email Province re: same (.1)	0.20	$525.00	$105.00
07/16/2026	EAST L	Review current fees/expenses and assist with budget reporting (.2); emails with S. Gladieux re same (.2)	0.40	$445.00	$178.00
07/16/2026	GLAD S	Emails with L. Eastburn, S. McNeill and C. Samis re: blended hourly rates	0.20	$525.00	$105.00
07/17/2026	GLAD S	Email E. Wilson re: blended hourly rates	0.10	$525.00	$52.50
07/20/2026	GLAD S	Emails with B. Riggs re: fees and expenses (.1); emails with C. Samis re: same (.1)	0.20	$525.00	$105.00
07/22/2026	EAST L	Attention to weekly budget reporting (.3); emails with S. Gladieux re same (.1)	0.40	$445.00	$178.00
07/22/2026	GLAD S	Confer with L. Eastburn re: blended rates	0.10	$525.00	$52.50
07/22/2026	GLAD S	Emails with B. Riggs re: weekly budget reporting (.1); email Province re: same (.1)	0.20	$525.00	$105.00
07/29/2026	GLAD S	Email Province re: weekly estimated fees	0.10	$525.00	$52.50

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Date	Initials	Description	Hours	Rate	Amount
08/03/2026	EAST L	Review and retrieve final cash collateral order (.3); emails with S. McNeill and S. Gladieux re same (.2)	0.50	$445.00	$222.50
08/03/2026	GLAD S	Review final cash collateral order	0.20	$525.00	$105.00
08/05/2026	GLAD S	Email Province re: weekly budgeted fees	0.10	$525.00	$52.50
08/12/2026	GLAD S	Email Province re: estimated fees and expenses	0.10	$525.00	$52.50
08/12/2026	SAMI C	Review July Milbank DIP invoice.	0.20	$1,035.00	$207.00
08/17/2026	GLAD S	Confer with S. McNeill re: estimated fees (.1); email K. More re: same (.1); email C. Samis re: same (.1)	0.30	$525.00	$157.50
08/17/2026	SAMI C	E-mails to S. Gladieux re: final fee reporting for budget.	0.20	$1,035.00	$207.00
08/18/2026	SAMI C	E-mails to S. Gladieux and J. Adams re: final fee reporting for budget.	0.20	$1,035.00	$207.00
08/19/2026	GLAD S	Email province re: estimated fees	0.10	$525.00	$52.50
Subtotal for CR			**29.70**		**$21,491.50**
EA - Employment Applications/Objections					
06/02/2026	GLAD S	Review sealed and redacted parties in interest list	0.10	$525.00	$52.50
06/02/2026	GLAD S	Email Debtors re: sealed parties in interest list	0.10	$525.00	$52.50
06/02/2026	STUL A	Correspondence with co-counsel and IM team re: retention app;	0.10	$890.00	$89.00
06/03/2026	GLAD S	Attend call with A. Stulman and D. Sandler re: Hilco retention and related economic inquiries	0.30	$525.00	$157.50
06/03/2026	GLAD S	Review emails with M. McLoughlin and D. Sandler re: Hilco retention and store closings	0.10	$525.00	$52.50
06/03/2026	SAMI C	Review KCC claims agent retention application and order.	0.40	$1,035.00	$414.00
06/04/2026	EAST L	Emails and discussions with A. Stulman, C. Samis and S. Gladieux re Ice Miller retention app	0.40	$445.00	$178.00

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PROFESSIONAL SERVICES

Date	Initials	Description	Hours	Rate	Amount
06/04/2026	SAMI C	E-mails to A. Stulman re: disclosure language precedent for relationships, fee issues, etc.	0.20	$1,035.00	$207.00
06/05/2026	GLAD S	Call with A. Stulman re: Ice Miller retention application research	0.30	$525.00	$157.50
06/05/2026	SAMI C	E-mails to A. Stulman re: disclosures for retention applications and fee structure.	0.40	$1,035.00	$414.00
06/05/2026	STUL A	Call with C. Samis re: retention app (.2); correspondence with IM team re: same (.1); call with S. Gladieux re: retention research (.2);	0.50	$890.00	$445.00
06/06/2026	GLAD S	Initial research re: Ice Miller retention application	1.60	$525.00	$840.00
06/07/2026	GLAD S	Research re: Ice Miller retention application (6.0); emails with A. Stulman, C. Samis, and S. McNeill re: same (.5)	6.50	$525.00	$3,412.50
06/08/2026	GLAD S	Begin drafting Ice Miller retention application	0.50	$525.00	$262.50
06/08/2026	GLAD S	Continue research re: Ice Miller retention application (1.8); emails with A. Stulman re: same (.5)	2.30	$525.00	$1,207.50
06/08/2026	SAMI C	E-mail to A. Stulman re: connections and disinterestedness.	0.10	$1,035.00	$103.50
06/08/2026	SAMI C	Review relationship disclosure research, potential resolutions, and develop paths forward.	1.30	$1,035.00	$1,345.50
06/08/2026	SAMI C	Call w/ A. Stulman re: relationship disclosure research, potential resolutions, and develop paths forward.	0.30	$1,035.00	$310.50
06/08/2026	SAMI C	Call w/ A. Stulman and T. Mixdorf re: connections and disinterestedness.	0.30	$1,035.00	$310.50
06/08/2026	STUL A	Review/analyze legal research re: retention (.2); call with C. Samis re: same (.3); correspondence with IM team re: same (.1); call with IM team re: same (.2); correspondence with debtors re: same (.1);	0.90	$890.00	$801.00
06/09/2026	EAST L	Correspondence with S. Gladieux re committee retention apps and timing for same	0.30	$445.00	$133.50

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Date	Initials	Description	Hours	Rate	Amount
06/09/2026	GLAD S	Emails with Province and Kelley Drye re: committee professionals retention applications (.2); confer with A. Stulman re: same (.1)	0.30	$525.00	$157.50
06/09/2026	GLAD S	Continue drafting Ice Miller retention application	0.20	$525.00	$105.00
06/09/2026	SAMI C	Prepare for Call w/ M. Nestor, A. Stulman and others re: disinterestedness disclosures and issues (.3); attend same (.2)	0.50	$1,035.00	$517.50
06/09/2026	STUL A	Call with debtors and IM re: retention (.2); confer with IM team re: same (.2); correspondence with debtors and UST re: same (.1); correspondence with committee professionals and IM team re: retention apps (.1);	0.60	$890.00	$534.00
06/10/2026	GLAD S	Review and analyze ordinary course of professionals motion for compliance with local rules and practice (1.0); research re: same (.8)	1.80	$525.00	$945.00
06/10/2026	GLAD S	Continue drafting Ice Miller retention application	1.00	$525.00	$525.00
06/10/2026	STUL A	Review/analyze OCP motion;	0.20	$890.00	$178.00
06/10/2026	STUL A	Correspondence and call with co-counsel re: retention (.1); confer with S. Gladieux re: same (.1);	0.20	$890.00	$178.00
06/11/2026	GLAD S	Continue drafting Ice Miller retention application (3.1); emails with S. Robinson re: same (.2)	3.30	$525.00	$1,732.50
06/11/2026	GLAD S	Confer with A. Stulman re: OCP motion comments	0.20	$525.00	$105.00
06/11/2026	SAMI C	E-mails to A. Stulman and T. Mixdorf re: Ice Miller retention disclosures and issues.	0.30	$1,035.00	$310.50
06/11/2026	STUL A	Call with UST and debtors re: retention (.2); call with debtors re: same (.1); correspondence with UST and debtors re: same; call with C. Samis re: same (.1); confer with IM team re: retention apps (.1); call with co-counsel re: same (.2);	0.70	$890.00	$623.00

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Date	Initials	Description	Hours	Rate	Amount
06/12/2026	SAMI C	Review/revise Ice Miller retention application.	1.20	$1,035.00	$1,242.00
06/12/2026	STUL A	Correspondence with UST and debtors re: retention (.1); correspondence with IM team re: same (.2); call with C. Samis re: same (.2); call with S. McNeill re: same (.3);	0.80	$890.00	$712.00
06/14/2026	STUL A	Call with debtors re: retention;	0.20	$890.00	$178.00
06/15/2026	EAST L	Review draft Ice Miller retention app (.4); prepare and draft notice and COS for same (.3); emails with S. Gladieux re same (.1)	0.80	$445.00	$356.00
06/15/2026	EAST L	Emails with S. Gladieux re Ice Miller retention app and timing for same	0.20	$445.00	$89.00
06/15/2026	GLAD S	Emails with T. Zapata re: Debtors' retention applications	0.10	$525.00	$52.50
06/15/2026	GLAD S	Review detailed budget (.2); email M. McLoughlin re: OCP motion (.1)	0.30	$525.00	$157.50
06/15/2026	GLAD S	Continue drafting Ice Miller retention application and supporting documents (3.2); emails with S. Robinson re: same (.4)	3.60	$525.00	$1,890.00
06/15/2026	MCNE S	Review draft email to co-counsel re: comments to OCP motion	0.10	$940.00	$94.00
06/15/2026	MCNE S	Review OCP Motion	0.20	$940.00	$188.00
06/15/2026	SAMI C	Review OCP motion/order.	0.40	$1,035.00	$414.00
06/16/2026	EAST L	Review and preserve debtors sealed retention applications (.5); review proposed order sealing PII list (.2); emails with S. Gladieux re same (.2)	0.90	$445.00	$400.50
06/16/2026	GLAD S	Email H. Congleton re: OCP cap (.1); email Debtors counsel re: same (.1)	0.20	$525.00	$105.00
06/16/2026	GLAD S	Continue drafting Ice Miller retention application (1.1); emails with S. Robinson re: same (.1); email S. McNeill and C. Samis re: same (.2)	1.40	$525.00	$735.00
06/16/2026	GLAD S	Emails with J. Adams re: Debtors' retention applications	0.10	$525.00	$52.50

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Date	Initials	Description	Hours	Rate	Amount
06/16/2026	SAMI C	Review Portage retention application.	0.80	$1,035.00	$828.00
06/16/2026	SAMI C	Review FTI retention application.	1.00	$1,035.00	$1,035.00
06/16/2026	SAMI C	Review K&E retention application.	0.70	$1,035.00	$724.50
06/16/2026	SAMI C	Review PwC retention application.	0.70	$1,035.00	$724.50
06/16/2026	SAMI C	Review Verita retention application.	0.30	$1,035.00	$310.50
06/16/2026	SAMI C	Review YCS&T retention application.	0.60	$1,035.00	$621.00
06/17/2026	EAST L	Update notice and COS re Ice Miller retention app	0.20	$445.00	$89.00
06/17/2026	GLAD S	Review S. McNeill comments to Ice Miller retention application (.7); revise re: same (.7)	1.40	$525.00	$735.00
06/17/2026	GLAD S	Review FTI 363 retention application (.6); research re: same (.6)	1.20	$525.00	$630.00
06/17/2026	GLAD S	Review Verita retention application	0.40	$525.00	$210.00
06/17/2026	GLAD S	Review Portage Point retention application (.7); research re: same (.9)	1.60	$525.00	$840.00
06/17/2026	MCNE S	Review and revise draft Ice Miller retention application	1.70	$940.00	$1,598.00
06/18/2026	GLAD S	Emails with S. Robinson re: Ice Miller retention application (.3); continue to revise re: same (1.0); email C. Choe and A. Barajas re: same (.1); email C. Samis and S. McNeill re: same (.1)	1.50	$525.00	$787.50
06/18/2026	GLAD S	Review PwC Tax retention application	0.80	$525.00	$420.00
06/18/2026	SAMI C	Final review/revise Ice Miller retention application.	0.80	$1,035.00	$828.00
06/22/2026	EAST L	Review/format Ice Miller draft retention app (.6); review PII list for same (.3); prepare and organize sealed and redacted filing versions of same (1.2); emails with S. Gladieux re same (.2)	2.30	$445.00	$1,023.50
06/22/2026	GLAD S	Review Province retention application (.1) and KDW edits re: same (.1)	0.20	$525.00	$105.00
06/22/2026	GLAD S	Review Hilco retention application	0.70	$525.00	$367.50

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Date	Initials	Description	Hours	Rate	Amount
06/22/2026	GLAD S	Review Young Conaway retention application	0.40	$525.00	$210.00
06/22/2026	GLAD S	Review Kirkland and Ellis retention application	0.50	$525.00	$262.50
06/22/2026	GLAD S	Review Ice Miller retention application (.8); emails with L. Eastburn re: same (.1); email Kelley Drye re: same (.1)	1.00	$525.00	$525.00
06/22/2026	GLAD S	Emails with K. Cardoza re: OCP order revisions	0.10	$525.00	$52.50
06/22/2026	SAMI C	Complete review of KDW retention application.	0.40	$1,035.00	$414.00
06/22/2026	SAMI C	Complete review of Province retention application.	0.40	$1,035.00	$414.00
06/23/2026	EAST L	Correspondence with S. Gladieux and S. McNeill re committee retention apps and timing for same	0.30	$445.00	$133.50
06/23/2026	GLAD S	Emails with J. Adams re: Debtors' professional retention applications (.1); email Province team re: same (.1); continue to review applications re: same (1.0); confer with S. McNeill re: same (.4); draft list of edits for Debtors re: same (.3)	1.90	$525.00	$997.50
06/23/2026	GLAD S	Email Kelley Drye team re: retention applications	0.20	$525.00	$105.00
06/23/2026	GLAD S	Review Debtors' supplemental declaration in support of YCST retention application	0.10	$525.00	$52.50
06/23/2026	MCNE S	Meet with S. Gladieux re: Debtors' retention applications	0.50	$940.00	$470.00
06/23/2026	SAMI C	E-mails to S. Gladieux and others re: finalizing retention applications for filing and notice.	0.40	$1,035.00	$414.00
06/23/2026	SAMI C	Review supplemental OCP list.	0.10	$1,035.00	$103.50
06/24/2026	EAST L	Prepare and organize Ice Miller redacted retention app and exhibits (.3); e-file same and coordinate service (.1); emails with S. Gladieux re same (.1)	0.50	$445.00	$222.50
06/24/2026	EAST L	Review/format/prepare Ice Miller sealed retention app and exhibits (.7); update notice and COS for same (.1); e-file same and coordinate service (.2); preserve as-filed order	1.20	$445.00	$534.00

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Date	Initials	Description	Hours	Rate	Amount
		re same (.1); emails with S. Gladieux re same (.1)			
06/24/2026	EAST L	Prepare and organize Kelley Drye redacted retention app and exhibits (.4); e-file same and coordinate service (.1); preserve as-filed order (.1); emails with S. Gladieux re same (.1)	0.70	$445.00	$311.50
06/24/2026	EAST L	Review/format/prepare Kelley Drye sealed retention app and exhibits (.9); prepare and draft notice and COS for same (.2); e-file same and coordinate service (.2); emails with S. Gladieux re same (.1)	1.40	$445.00	$623.00
06/24/2026	EAST L	Prepare and organize Province redacted retention app and exhibits (.5); e-file same and coordinate service (.1); emails with S. Gladieux re same (.1)	0.70	$445.00	$311.50
06/24/2026	EAST L	Review/format/prepare Province sealed retention app and exhibits (1.1); prepare and draft notice and COS for same (.2); e-file same and coordinate service (.2); preserve as-filed order re same (.1); emails with S. Gladieux re same (.2)	1.80	$445.00	$801.00
06/24/2026	GLAD S	Prepare and oversee filing of Committee professionals' retention applications (2.5); confer with T. Zapata, L. Eastburn, and S. McNeill re: same (.3); coordinate and oversee service re: same (.2)	3.00	$525.00	$1,575.00
06/24/2026	GLAD S	Review Bremer declaration ISO Portage Point retention	0.10	$525.00	$52.50
06/24/2026	GLAD S	Draft email to KDW team re: Debtors' professionals retention applications	0.30	$525.00	$157.50
06/24/2026	MCNE S	Review and revise draft email to co-counsel re: analysis of Debtor retention applications	0.10	$940.00	$94.00
06/25/2026	GLAD S	Email K. Cardoza re: comments to Debtors' professionals retention applications	0.10	$525.00	$52.50
06/25/2026	GLAD S	Emails with J. Adams re: 2004 motion and Debtors' professionals retention applications	0.10	$525.00	$52.50

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Date	Initials	Description	Hours	Rate	Amount
06/26/2026	GLAD S	Emails with K. Cardoza re: PwC retention application	0.10	$525.00	$52.50
06/30/2026	GLAD S	Emails with K. Cardoza re: PwC retention application	0.10	$525.00	$52.50
07/01/2026	GLAD S	Emails with K. Cardoza re: Hilco retention application	0.10	$525.00	$52.50
07/06/2026	GLAD S	Review redline to Hilco retention application propose order (.1); email K. Cardoza re: same (.1)	0.20	$525.00	$105.00
07/06/2026	GLAD S	Review second supplemental declaration of K. Coyle in support of Debtors' retention application	0.10	$525.00	$52.50
07/07/2026	EAST L	Review and retrieve sealed retention documents for debtors and preserve same (.3); review order sealing PII list for professionals (.2); emails with S. McNeill and S. Gladieux re same (.2)	0.70	$445.00	$311.50
07/08/2026	EAST L	Prepare and draft CNO re Province retention app (.2); review retention app and proposed order re same (.2); emails with S. Gladieux re same (.1)	0.50	$445.00	$222.50
07/08/2026	EAST L	Prepare and draft CNO re Kelley Drye retention app (.3); review retention app and proposed order re same (.2); emails with S. Gladieux re same (.1)	0.60	$445.00	$267.00
07/08/2026	EAST L	Prepare and draft CNO re Ice Miller retention app (.3); review retention app and proposed order re same (.2)	0.50	$445.00	$222.50
07/08/2026	GLAD S	Emails with KDW and Province re: UCC retention applications	0.10	$525.00	$52.50
07/09/2026	GLAD S	Review CNO re: Ice Miller retention application	0.10	$525.00	$52.50
07/09/2026	GLAD S	Review CNO re: Kelley Drye retention application	0.10	$525.00	$52.50
07/09/2026	GLAD S	Review CNO re: Province retention application	0.10	$525.00	$52.50

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Date	Initials	Description	Hours	Rate	Amount
07/13/2026	EAST L	Review draft supplemental dec ISO Ice Miller retention app (.2); correspondence with S. McNeill and S. Gladieux re same (.2)	0.40	$445.00	$178.00
07/13/2026	GLAD S	Email K. Cardoza re: Kirkland retention application	0.10	$525.00	$52.50
07/13/2026	GLAD S	Draft Ice Miller supplemental declaration (1.0); correspondence with S. McNeill re: same (.4); review and revise re: same (.5); email C. Samis re: same (.1)	2.00	$525.00	$1,050.00
07/13/2026	MCNE S	Call with S. Gladiuex re: supplemental declaration	0.30	$940.00	$282.00
07/13/2026	MCNE S	Review and revise supplemental declaration in support of Ice Miller retention	0.30	$940.00	$282.00
07/13/2026	SAMI C	Review/revise supplemental Samis declaration in support of retention.	0.40	$1,035.00	$414.00
07/14/2026	EAST L	Review and retrieve committee retention orders and coordinate service of same	0.40	$445.00	$178.00
07/14/2026	GLAD S	Confer with C. Samis re: supplemental declaration	0.10	$525.00	$52.50
07/15/2026	EAST L	Review/format/prepare supplemental dec ISO Ice Miller retention app (.3); prepare and draft COS for same (.2); e-file same and coordinate service (.2); emails with S. Gladieux re same (.1)	0.80	$445.00	$356.00
07/15/2026	GLAD S	Email S. McNeill and C. Samis re: supplemental declaration (.1); oversee filing re: same (.1)	0.20	$525.00	$105.00
07/15/2026	SAMI C	E-mails to S. Gladieux re: comments to and clearance of supplemental Samis declaration	0.20	$1,035.00	$207.00
Subtotal for EA			**78.50**		**$49,047.50**
EB - Employee Benefits/Pensions					
06/03/2026	SAMI C	Review employee wage motion and order.	0.60	$1,035.00	$621.00

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Date	Initials	Description	Hours	Rate	Amount
Subtotal for EB			**0.60**		**$621.00**
EC - Executory Contract and Leases					
06/04/2026	SAMI C	Review first motion to reject leases.	0.60	$1,035.00	$621.00
06/18/2026	SAMI C	Review notice of potential assumed contracts.	0.30	$1,035.00	$310.50
07/16/2026	MCNE S	Review cure objections	1.00	$940.00	$940.00
07/16/2026	SAMI C	Review Gates of Fernandia assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Bell East assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Pan Jack assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Gas-Lite assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Egis assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review SeaFlow Marine Partners assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Daytona Partners assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Google assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Libman assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review CL Roosevelt assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Jantzen Beach assumption objection.	0.20	$1,035.00	$207.00
07/16/2026	SAMI C	Review Rec-Com assumption objection.	0.20	$1,035.00	$207.00
08/03/2026	MCNE S	Review confirmation cure objections	0.40	$940.00	$376.00
08/03/2026	SAMI C	Review On Demand cure objection.	0.20	$1,035.00	$207.00
Subtotal for EC			**4.90**		**$4,938.50**
FA - Fee Applications/Objections					
06/04/2026	SAMI C	Review Milbank May 2025 fee statement	0.30	$1,035.00	$310.50
06/05/2026	SAMI C	Review AP May 2026 fees statement.	0.30	$1,035.00	$310.50
06/05/2026	SAMI C	Review Riemer May 2026 fee statement.	0.30	$1,035.00	$310.50

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Date	Initials	Description	Hours	Rate	Amount
06/22/2026	SAMI C	Review AF invoice through 5/31.	0.20	$1,035.00	$207.00
06/30/2026	GLAD S	Email C. Wong re: interim compensation order (.1); email K. Cardoza re: same (.1)	0.20	$525.00	$105.00
07/14/2026	EAST L	Review and revise June bill memo for compliance with local rules and submit for attorney review	0.90	$445.00	$400.50
08/05/2026	SAMI C	Review first monthly KCC (AA) fee application.	0.40	$1,035.00	$414.00
08/13/2026	SAMI C	Review KCC July 2026 invoice.	0.20	$1,035.00	$207.00
08/14/2026	SAMI C	Review 2nd YCS&T fee application.	0.70	$1,035.00	$724.50
08/14/2026	SAMI C	Review 1st YCS&T fee application.	0.80	$1,035.00	$828.00
Subtotal for FA			**4.30**		**$3,817.50**
FI - Ice Miller Fee Applications					
06/18/2026	EAST L	Begin drafting Ice Miller combined first monthly fee app (1.5); begin drafting notice and COS for same (1.0)	2.50	$445.00	$1,112.50
07/14/2026	EAST L	Update and revise Ice Miller combined first monthly fee app (.7); update and revise notice and COS for same (.2)	0.90	$445.00	$400.50
08/06/2026	EAST L	Begin drafting Ice Miller combined first monthly and final fee app	0.80	$445.00	$356.00
Subtotal for FI			**4.20**		**$1,869.00**
MA - Tax Issues/Corporate Matters					
06/03/2026	SAMI C	Review tax motion and order.	0.30	$1,035.00	$310.50
Subtotal for MA			**0.30**		**$310.50**
MC - Committee Communications/Meetings					
06/03/2026	SAMI C	Follow-up committee professional call to divide responsibility, arrange logistics, etc. (joined late)	0.80	$1,035.00	$828.00

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Date	Initials	Description	Hours	Rate	Amount
06/03/2026	STUL A	Attend call with co-counsel and Province re: update/next steps (.9); correspondence with IM team re: same (.1);	1.00	$890.00	$890.00
06/04/2026	GLAD S	Attend committee call (.6); summarize call and email C. Samis and A. Stulman re: same (.7)	1.30	$525.00	$682.50
06/04/2026	SAMI C	Call w/ UST and committee professionals re: case overview and goals.	0.50	$1,035.00	$517.50
06/04/2026	SAMI C	Participate in 6/4/26 committee call.	0.60	$1,035.00	$621.00
06/05/2026	GLAD S	Review committee update email and attached documents from A. Barajas	0.30	$525.00	$157.50
06/08/2026	GLAD S	Review email from A. Barajas re: committee update	0.10	$525.00	$52.50
06/08/2026	STUL A	Correspondence with co-counsel, committee, and IM team re: update;	0.10	$890.00	$89.00
06/09/2026	GLAD S	Review committee update email	0.10	$525.00	$52.50
06/11/2026	STUL A	Correspondence with committee, co-counsel, and IM team re: update;	0.10	$890.00	$89.00
06/12/2026	STUL A	Correspondence with co-counsel, committee and IM team re: update;	0.10	$890.00	$89.00
06/15/2026	GLAD S	Review committee update email 6/15	0.10	$525.00	$52.50
06/16/2026	GLAD S	Attend Committee call	0.80	$525.00	$420.00
06/16/2026	MCNE S	Review Province UCC presentation for committee	0.30	$940.00	$282.00
06/16/2026	MCNE S	Attend standing call with committee	0.80	$940.00	$752.00
06/16/2026	SAMI C	Participate in 6/16/26 committee call.	0.80	$1,035.00	$828.00
06/16/2026	SAMI C	Prepare for 6/16/26 committee call, including review of Province financial update.	0.50	$1,035.00	$517.50
06/23/2026	EAST L	Attend WIP meeting	0.20	$445.00	$89.00
06/23/2026	GLAD S	Review Committee update email	0.10	$525.00	$52.50
06/23/2026	GLAD S	Attend Committee meeting	0.60	$525.00	$315.00

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Date	Initials	Description	Hours	Rate	Amount
06/23/2026	GLAD S	WIP meeting with S. McNeill and L. Eastburn re: outstanding tasks	0.20	$525.00	$105.00
06/23/2026	MCNE S	Attend weekly call with committee	0.60	$940.00	$564.00
06/30/2026	GLAD S	Prepare for Committee update call (.1); attend same (.7)	0.80	$525.00	$420.00
06/30/2026	MCNE S	Prepare for weekly standing call with Committee (.1); attend same (.7)	0.80	$940.00	$752.00
06/30/2026	SAMI C	Participate in 6/30 committee call.	0.70	$1,035.00	$724.50
06/30/2026	SAMI C	Prepare for 6/30 committee call including review of province materials.	0.50	$1,035.00	$517.50
07/01/2026	GLAD S	Review committee update email re: in person meeting and hearing update	0.10	$525.00	$52.50
07/01/2026	GLAD S	Review committee update email	0.10	$525.00	$52.50
07/07/2026	SAMI C	Prepare for 7/8/26 committee call on plan settlement, including review of Province materials.	0.80	$1,035.00	$828.00
07/08/2026	GLAD S	Review committee update email	0.10	$525.00	$52.50
07/08/2026	MCNE S	Review Debtors' 7/7/26 presentation to Committee	1.20	$940.00	$1,128.00
07/10/2026	GLAD S	Review committee update email	0.10	$525.00	$52.50
07/10/2026	GLAD S	Attend Committee call	1.20	$525.00	$630.00
07/10/2026	MCNE S	Attend call with Committee re: settlement update and new counterofffer	1.20	$940.00	$1,128.00
07/10/2026	SAMI C	Participate in 7/10/26 committee call.	1.20	$1,035.00	$1,242.00
07/13/2026	SAMI C	Review 7/12/26 KDW committee update.	0.20	$1,035.00	$207.00
07/17/2026	GLAD S	Attend Committee meeting	1.10	$525.00	$577.50
07/23/2026	SAMI C	E-mails to J. Adams re: settlement construct and committee call.	0.20	$1,035.00	$207.00
07/28/2026	GLAD S	Attend Committee call	0.60	$525.00	$315.00

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Date	Initials	Description	Hours	Rate	Amount
07/28/2026	MCNE S	Attend call with committee re: Debtors' latest settlement proposal	0.60	$940.00	$564.00
07/28/2026	SAMI C	Participate in 7/28/26 committee call.	0.60	$1,035.00	$621.00
08/10/2026	GLAD S	Review committee update email from M. McLoughlin	0.10	$525.00	$52.50
Subtotal for MC			**22.20**		**$18,170.00**
PC - Claims Administration and Objections					
06/09/2026	STUL A	Review reclamation claims (x2);	0.10	$890.00	$89.00
06/10/2026	GLAD S	Review notice of bar date (.1) and email L. Eastburn re: same (.1)	0.20	$525.00	$105.00
Subtotal for PC			**0.30**		**$194.00**
PL - Plan and Disclosure Statement					
06/04/2026	SAMI C	Review plan.	0.50	$1,035.00	$517.50
06/04/2026	SAMI C	Review disclosure statement.	0.50	$1,035.00	$517.50
06/04/2026	SAMI C	Review solicitation procedures motion.	0.80	$1,035.00	$828.00
06/08/2026	GLAD S	Research re: third party releases (2.8); emails with A. Matott re: same (.4); correspondence with A. Stulman re: same (.4)	3.60	$525.00	$1,890.00
06/08/2026	SAMI C	Review final liquidation analysis.	0.30	$1,035.00	$310.50
06/08/2026	STUL A	Review liquidation analysis (.4); correspondence with co-counsel and IM team re: release issue (.1); review/analyze legal research re: same (.6); call with S. Gladieux re: same (.3); review plan (.3);	1.70	$890.00	$1,513.00
06/09/2026	GLAD S	Review UST objection to disclosure statement	0.20	$525.00	$105.00
06/09/2026	SAMI C	Review opt-in/out research and release update for KDW.	1.10	$1,035.00	$1,138.50
06/09/2026	STUL A	Review/analyze UST DS objection;	0.40	$890.00	$356.00
06/12/2026	EAST L	Format/prepare/organize cash collateral objection (.4); update and prepare COS for same	0.90	$445.00	$400.50

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Date	Initials	Description	Hours	Rate	Amount
		(.1); e-file same and coordinate service (.2); multiple emails with S. Gladieux re same (.2)			
06/12/2026	EAST L	Review draft objection to solicitation procedures (.3); prepare and draft COS for same (.2); emails with S. Gladieux re same (.1)	0.60	$445.00	$267.00
06/12/2026	GLAD S	Review and make edits to draft disclosure statement objection (1.4); emails with Kelley Drye team re: same (.1)	1.50	$525.00	$787.50
06/12/2026	GLAD S	Review certificate of service for interim solicitation procedures objection	0.10	$525.00	$52.50
06/12/2026	GLAD S	Prepare for and oversee filing re: interim solicitation procedures objection	0.20	$525.00	$105.00
06/12/2026	SAMI C	Review UST objection to disclosure statement.	0.40	$1,035.00	$414.00
06/12/2026	SAMI C	Review/revise disclosure statement objection.	3.10	$1,035.00	$3,208.50
06/12/2026	STUL A	Review/comment on DS objection (.9); correspondence with co-counsel and IM team re: same (.2); correspondence with S. Gladieux re: same (.2);	1.30	$890.00	$1,157.00
06/15/2026	MCNE S	Review objection to solicitation motion	0.90	$940.00	$846.00
06/16/2026	SAMI C	Final review of committee disclosure statement objection.	0.80	$1,035.00	$828.00
06/18/2026	MCNE S	Review disclosure statement	2.60	$940.00	$2,444.00
06/22/2026	MCNE S	Review liquidation analysis and financial projections	0.90	$940.00	$846.00
06/22/2026	MCNE S	Review plan	2.20	$940.00	$2,068.00
06/22/2026	SAMI C	Review revised disclosure statement.	0.50	$1,035.00	$517.50
06/22/2026	SAMI C	Review revised solicitation procedures order.	0.50	$1,035.00	$517.50
06/23/2026	EAST L	Review and retrieve amended plan documents (.4); circulate same (.2)	0.60	$445.00	$267.00
06/23/2026	GLAD S	Review redline of amended disclosure statement	0.20	$525.00	$105.00
06/23/2026	GLAD S	Review redline of amended plan	0.10	$525.00	$52.50

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Date	Initials	Description	Hours	Rate	Amount
06/23/2026	GLAD S	Emails with C. Wong re: Debtor releases	0.10	$525.00	$52.50
06/23/2026	SAMI C	Review revised plan.	0.70	$1,035.00	$724.50
06/24/2026	GLAD S	Research re: debtor releases (2.8); email C. Wong re: same (.3)	3.10	$525.00	$1,627.50
06/24/2026	MCNE S	Review revisions to plan and disclosure statement	0.90	$940.00	$846.00
07/10/2026	GLAD S	Emails with KDW, S. McNeill, and C. Samis re: feasibility argument support and related items (.2); conduct research re: same (1.0)	1.20	$525.00	$630.00
07/10/2026	GLAD S	Draft motion to seal confirmation objection (.8); revise re: same (.2)	1.00	$525.00	$525.00
07/10/2026	SAMI C	Review proposed plan discovery and address related issues.	1.20	$1,035.00	$1,242.00
07/11/2026	GLAD S	Continue research re: feasibility arguments and related support	0.40	$525.00	$210.00
07/12/2026	GLAD S	Continue research re: feasibility	1.30	$525.00	$682.50
07/13/2026	EAST L	Review motion to seal potential confirmation objection (.5); emails with S. Gladieux re same (.2)	0.70	$445.00	$311.50
07/13/2026	GLAD S	Emails with S. McNeill re: feasibility argument supporting documentation (.3); continue research re: same (1.0); email A. Matott re: same (.2)	1.50	$525.00	$787.50
07/13/2026	GLAD S	Correspondence with S. McNeill and L. Eastburn re: motions to seal and compliance with local rules	0.30	$525.00	$157.50
07/13/2026	GLAD S	Revise motion to seal confirmation objection	0.80	$525.00	$420.00
07/13/2026	MCNE S	Emails with S. Gladieux re: feasibility objection precedent	0.20	$940.00	$188.00
07/14/2026	GLAD S	Review settlement offer term sheet with S. McNeill	0.60	$525.00	$315.00

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Date	Initials	Description	Hours	Rate	Amount
07/14/2026	GLAD S	Confer with S. McNeill re: motions to seal (.2); revise re: same (.3); emails with A. Barajas re: same (.1)	0.60	$525.00	$315.00
07/14/2026	MCNE S	Review and revise draft email to co-counsel re: confirmation objection precedent	0.30	$940.00	$282.00
07/14/2026	MCNE S	Review Debtors' latest settlement proposal (0.1); meet with S. Gladieux re: same and confirmation objection precedent (0.6)	0.70	$940.00	$658.00
07/14/2026	MCNE S	Meet with S. Gladieux re: motion to seal questions	0.20	$940.00	$188.00
07/15/2026	GLAD S	Continue research re: feasibility	0.90	$525.00	$472.50
07/17/2026	GLAD S	Research re: valuation and expert reports	0.70	$525.00	$367.50
07/21/2026	SAMI C	Review plan supplement.	1.10	$1,035.00	$1,138.50
07/22/2026	GLAD S	Emails with K. Cardoza re: sealed plan supplement	0.10	$525.00	$52.50
07/28/2026	GLAD S	Review settlement offer term sheet	0.10	$525.00	$52.50
07/30/2026	SAMI C	Review extensive L. Casey plan comments.	1.10	$1,035.00	$1,138.50
07/31/2026	GLAD S	Review UST comments to plan and disclosure statement	0.20	$525.00	$105.00
08/03/2026	GLAD S	Review revised plan	0.30	$525.00	$157.50
08/03/2026	MCNE S	Review revisions to plan to reflect implementation of committee settlement	0.90	$940.00	$846.00
08/03/2026	MCNE S	Review UST revisions to draft plan and disclosure statement	0.50	$940.00	$470.00
08/03/2026	SAMI C	Review revised plan.	1.10	$1,035.00	$1,138.50
08/03/2026	SAMI C	Review Patrick plan objection.	0.30	$1,035.00	$310.50
08/03/2026	SAMI C	Review Ray Marine plan objection.	0.20	$1,035.00	$207.00
08/03/2026	SAMI C	Review Ronstan plan objection.	0.20	$1,035.00	$207.00
08/06/2026	GLAD S	Review committee email re: plan and confirmation status & GUC trust	0.20	$525.00	$105.00

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Date	Initials	Description	Hours	Rate	Amount
08/06/2026	SAMI C	Review committee confirmation update.	0.20	$1,035.00	$207.00
08/07/2026	GLAD S	Review voting declaration	0.50	$525.00	$262.50
08/07/2026	GLAD S	Review plan supplement	1.00	$525.00	$525.00
08/07/2026	MCNE S	Review proposed confirmation order with KDW revisions	1.70	$940.00	$1,598.00
08/07/2026	MCNE S	Review GUC trust agreement	0.80	$940.00	$752.00
08/07/2026	SAMI C	Review proposed confirmation order.	1.90	$1,035.00	$1,966.50
08/07/2026	SAMI C	Review Kahn declaration in support of confirmation.	0.40	$1,035.00	$414.00
08/07/2026	SAMI C	Review Bremer declaration in support of confirmation.	0.40	$1,035.00	$414.00
08/07/2026	SAMI C	Review revised plan and plan supplement.	2.60	$1,035.00	$2,691.00
08/07/2026	SAMI C	Review voting declaration.	0.30	$1,035.00	$310.50
08/07/2026	SAMI C	Review Agam declaration in support of DS/conf.	0.30	$1,035.00	$310.50
08/08/2026	MCNE S	Review declarations in support of confirmation (.7), amended plan supplement (1.2), and brief in support of confirmation (1.0)	2.90	$940.00	$2,726.00
08/11/2026	EAST L	Review and retrieve confirmation order and circulate same	0.30	$445.00	$133.50
08/18/2026	SAMI C	Review Saltwater Tackle cure objection.	0.20	$1,035.00	$207.00
08/19/2026	SAMI C	Review first amendment to consulting agreement.	0.30	$1,035.00	$310.50
Subtotal for PL			**64.00**		**$51,818.50**
SA - Asset Disposition/Use, Sale					
06/03/2026	GLAD S	Review restructuring support agreement and term sheet	2.50	$525.00	$1,312.50
06/04/2026	EAST L	Review bid procedures motion (.2); prepare and draft COS re limited objection to same (.7); emails with S. Gladieux re same and timing for same (.3)	1.20	$445.00	$534.00

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Date	Initials	Description	Hours	Rate	Amount
06/04/2026	GLAD S	Attend call with M. McLoughlin, C. Samis, and A. Barajas, and re: update on bid procedures objection (.1); email L. Eastburn re: same (.1)	0.20	$525.00	$105.00
06/05/2026	EAST L	Review draft limited objection to bid procedures motion (.2); provide comments re same (.1); update COS for same (.3); emails with S. Gladieux re same (.2)	0.80	$445.00	$356.00
06/05/2026	EAST L	Prepare/format/organize limited objection to bid procedures motion (.4); e-files same and coordinate service (.2); call with S. Gladieux re same (.2)	0.80	$445.00	$356.00
06/05/2026	GLAD S	Prepare for and oversee filing and service re: bidding procedures objection	0.40	$525.00	$210.00
06/05/2026	GLAD S	Review and provide comments on bidding procedures objection (1.1); emails with Ice Miller team re: same (.2); email Kelley Drye team re: same (.2)	1.50	$525.00	$787.50
06/05/2026	GLAD S	Review and revise COS re: UCC bid procedures objection (.2); confer with L. Eastburn re: same (.1)	0.30	$525.00	$157.50
06/05/2026	SAMI C	Review/revise bid procedures objection.	0.40	$1,035.00	$414.00
06/05/2026	STUL A	Correspondence with co-counsel and IM team re: bid procedures objection (.3); review/comment on same (1.0); correspondence with IM team re: same (.2); calls with S. Gladieux re: bid procedures objection (.4);	1.90	$890.00	$1,691.00
06/05/2026	STUL A	Correspondence with committee, co-counsel, IM team and Province re: update (.1); review materials re: same (.2); correspondence with committee, co-counsel and IM team re: bid procedures objection (.3);	0.60	$890.00	$534.00
06/08/2026	STUL A	Review/analyze bid procedures order and bidding procedures redline;	0.90	$890.00	$801.00
06/10/2026	EAST L	Review and retrieve various bid procedures pleadings (reply, COC, dec ISO, order, etc) and circulate same	0.50	$445.00	$222.50

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Date	Initials	Description	Hours	Rate	Amount
06/10/2026	GLAD S	Review Debtors' reply in support of bid procedures	0.10	$525.00	$52.50
06/10/2026	GLAD S	Review Bremer declaration in support of revised bid procedures	0.10	$525.00	$52.50
06/10/2026	GLAD S	Review COC re: revised bid procedures	0.30	$525.00	$157.50
06/10/2026	STUL A	Review COC for bid procedures (.2); review reply in support of bid procedures (.3); review declaration in support of bid procedures (.4);	0.90	$890.00	$801.00
06/12/2026	SAMI C	Review Debtors' reply in support of bid procedures.	0.30	$1,035.00	$310.50
06/15/2026	MCNE S	Review objection to bid procedures motion and revisions to order re: same	0.70	$940.00	$658.00
06/22/2026	GLAD S	Review sale process update from D. Radi	0.10	$525.00	$52.50
06/22/2026	MCNE S	Review sale update from Province	0.10	$940.00	$94.00
06/22/2026	SAMI C	Review e-mail exchanges between Debtors and Committee re: sale process update.	0.40	$1,035.00	$414.00
07/16/2026	SAMI C	Review updated settlement construct.	0.40	$1,035.00	$414.00
07/17/2026	SAMI C	Review revised global settlement offer.	0.40	$1,035.00	$414.00
07/20/2026	SAMI C	Call w/ E. Wilson and others re: settlement construct and open data points.	0.60	$1,035.00	$621.00
07/21/2026	SAMI C	Call w/ E. Wilson and others re: structuring global settlement counteroffer to debtors.	0.50	$1,035.00	$517.50
07/21/2026	SAMI C	E-mails to J. Adams and others re: budget and fee reporting figures for structuring global settlement counteroffer to debtors.	0.30	$1,035.00	$310.50
07/22/2026	SAMI C	E-mails to J. Adams and others re: fee estimates and settlement construct.	0.30	$1,035.00	$310.50
07/24/2026	SAMI C	Review revised global settlement offer.	0.30	$1,035.00	$310.50
07/24/2026	SAMI C	Prepare for and participate in call w/ E. Wilson, J. Adams, and others re: settlement construct and strategy.	0.70	$1,035.00	$724.50
07/27/2026	SAMI C	Review further revised settlement offer.	0.30	$1,035.00	$310.50

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Date	Initials	Description	Hours	Rate	Amount
07/27/2026	SAMI C	E-mail to J. Adams re: budget numbers for global settlement.	0.10	$1,035.00	$103.50
Subtotal for SA			**18.90**		**$14,110.00**
SS - Schedules & Statements/MORs/Other US Trustee Reporting					
06/08/2026	EAST L	Prepare and organize schedules and statements for 6/9/26 341 meeting (1.1); emails with S. Gladieux re same (.3)	1.40	$445.00	$623.00
06/08/2026	GLAD S	Email Kelley Drye team re: 341 meeting	0.10	$525.00	$52.50
06/08/2026	GLAD S	Review schedules and statements	0.30	$525.00	$157.50
06/08/2026	STUL A	Correspondence with IM team re: 341 meeting (.1); correspondence with co-counsel and IM team re: same (.1); review schedules/statements (.2);	0.40	$890.00	$356.00
06/09/2026	GLAD S	Attend 341 meeting (1.4); summarize meeting and email C. Choe re: same (1.0)	2.40	$525.00	$1,260.00
06/09/2026	STUL A	Confer with S. Gladieux re: 341 meeting (.1);	0.10	$890.00	$89.00
06/10/2026	STUL A	Correspondence with S. Gladieux re: 341 meeting;	0.10	$890.00	$89.00
Subtotal for SS			**4.80**		**$2,627.00**
UM - Utilities					
06/03/2026	SAMI C	Review utility motion and order.	0.30	$1,035.00	$310.50
06/04/2026	SAMI C	Review utility motion objection.	0.30	$1,035.00	$310.50
Subtotal for UM			**0.60**		**$621.00**
Total Professional Services			**357.50**		**$251,386.50**

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

SUMMARY OF PROFESSIONAL SERVICES: BY ATTORNEY

Attorney	Hours	Rate	Amount
Chris Samis	80.60	$1,035.00	$83,421.00
Aaron Stulman	34.80	$890.00	$30,972.00
Steve McNeill	38.60	$940.00	$36,284.00
Sarah Gladieux	126.90	$525.00	$66,622.50
Lauren Eastburn	76.60	$445.00	$34,087.00
Total Professional Services	**357.50**		**$251,386.50**

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

SUMMARY OF PROFESSIONAL SERVICES: BY CATEGORY

Category	Hours	Amount
Litigation/Adversary Proceedings	40.50	$25,461.00
Business Operations	9.80	$9,594.00
Case Administration	38.20	$24,098.00
Court Appearances/Communications/Hearings	34.30	$21,585.50
Creditor Inquiries	1.40	$1,012.00
Financing/Cash Collateral/DIP	29.70	$21,491.50
Employment Applications/Objections	78.50	$49,047.50
Employee Benefits/Pensions	0.60	$621.00
Executory Contract and Leases	4.90	$4,938.50
Fee Applications/Objections	4.30	$3,817.50
Ice Miller Fee Applications	4.20	$1,869.00
Tax Issues/Corporate Matters	0.30	$310.50
Committee Communications/Meetings	22.20	$18,170.00
Claims Administration and Objections	0.30	$194.00
Plan and Disclosure Statement	64.00	$51,818.50
Asset Disposition/Use, Sale	18.90	$14,110.00
Schedules & Statements/MORs/Other US Trustee Reporting	4.80	$2,627.00
Utilities	0.60	$621.00
Total Professional Services	**357.50**	**$251,386.50**

IceMiller
LEGAL COUNSEL

Official Committee of Unsecured Creditors of West Marine, Inc.
1 East Broward Blvd
Suite 200
Fort Lauderdale, FL 33301

Invoice No. 01-2607450
September 10, 2026

Re: West Marine, Inc.
Our Client.Matter No. 078470.10001

INVOICE SUMMARY

For Services rendered through August 21, 2026

Professional Services	$251,386.50
Disbursements	$2,886.77
Total Current Invoice	**$254,273.27**

REMITTANCE

Payment Options

Online Payments:
Click the logo below or visit
www.icemiller.com/firm/payment-portal

Wire/ACH Instructions:
Huntington Bank
ABA for ACH 074000078
ABA for Wire 044000024
Account No. 01401048453
Swift Code: HUNTUS33
Please Reference **Invoice No. 01-2607450**

Payment by check
Remit to: Ice Miller LLP
P.O. Box 68
Indianapolis, IN 46206-0068
Please include remittance or reference **Invoice No. 01-2607450**

Questions on payments, wiring instructions, outstanding balances, etc. please email **payice@icemiller.com**.
Questions related to billing, including copies of invoices please email **icemillerbilling@icemiller.com**.

Payment Terms: Due Upon Receipt
Tax ID: 35-0874357

EXHIBIT C

West Marine, Inc.
Our Client.Matter No. 078470.10001

Invoice No. 01-2607450
September 10, 2026

DISBURSEMENTS

Description	Amount
Printing and binder prep for confirmation hearing.	$1,800.88
Filing of 5 Pro Hac Vices for Eric Wilson, Jason Adams, Maeghan McLoughlin, Andres Barajas and Connie Choe.	$250.00
Rush print request and office delivery.	$643.09
Reliable - Wilmington: 6/8/26 Transcript.	$92.80
Filing of 2 pro hacs for Richard Gage and Randall Morrison.	$100.00
Total Disbursements	**$2,886.77**

Payment Terms: Due Upon Receipt. Interest charges may accrue on past due balance.

Questions on payments, wiring instructions, outstanding balances, etc. please email **payice@icemiller.com**.
Questions related to billing, including copies of invoices please email **icemillerbilling@icemiller.com**.

CERTIFICATE OF SERVICE

I, R. Stephen McNeill, do hereby certify that on September 18, 2026, I caused a copy of the **Combined First Monthly and Final Application of Ice Miller LLP for Compensation for Services Rendered and for Reimbursement of Expenses as Delaware Counsel to the Official Committee of Unsecured Creditors of West Marine, Inc., et al., for the Period June 2, 2026 Through August 21, 2026** (the "Application") to be served on the parties listed on Schedule A via email and the **Notice of Application** to be served on the parties listed on Schedule B via email.

/s/ R. Stephen McNeill
R. Stephen McNeill (No. 5210)

SCHEDULE A

Counsel to the Reorganized Debtor Matthew C. Fagen, Esq. KIRKLAND & ELLIS LLP 601 Lexington Avenue New York, NY 10022 Email: matthew.fagen@kirkland.com	**Counsel to the Reorganized Debtor** Brian J. Nakhaimousa, Esq. Trevor Eck, Esq. KIRKLAND & ELLIS LLP 830 Brickell Plaza Miami, FL 33131 Email: brian.nakhaimousa@kirkland.com; trevor.eck@kirkland.com	**Counsel to the Reorganized Debtor** Michael R. Nestor, Esq. Kara Hammond Coyle, Esq. Shella Borovinskaya, Esq. Kristin L. Cardoza, Esq. YOUNG CONAWAY STARGATT & TAYLOR, LLP 1000 N. King Street Wilmington, DE 19801 Email: mnestor@ycst.com; kcoyle@ycst.com; sborovinskaya@ycst.com; kcardoza@ycst.com
Counsel to Eclipse Business Capital LLC Lyle Stein, Esq. Emily Lustbader, Esq. Steven Fox, Esq. RIEMER & BRAUNSTEIN LLP Seven Times Square, Suite 2506 New York, NY 10036 Email: lstein@riemerlaw.com; elustbader@riemerlaw.com; SFox@riemerlaw.com;	**Counsel to Eclipse Business Capital LLC** Gregory A. Taylor, Esq. ASHBY & GEDDES, P.A. 500 Delaware Avenue, 8th Floor Wilmington, DE 19801 Email: GTaylor@ashbygeddes.com	**Counsel to Consenting Stakeholders** Daniel F. Fiorillo, Esq. Nicholas Palazzolo, Esq. OTTERBOURG P.C. 230 Park Avenue New York, NY 10169 Email: dfiorillo@otterbourg.com; npalazzolo@otterbourg.com
Counsel to Consenting Stakeholders J. Cory Falgowski, Esq. BURR & FORMAN LLP 222 Delaware Avenue, Suite 1030 Wilmington, DE 19801 Email: jfalgowski@burr.com	**Counsel to Consenting Stakeholders** Matthew L. Brod, Esq. Benjamin M. Schak, Esq. MILBANK LLP 55 Hudson Yards New York, NY 10001 Email: mbrod@milbank.com; bschak@milbank.com	**Counsel to Consenting Stakeholders** Michael J. Merchant, Esq. Brendan J. Schlauch, Esq. Zachary J. Javorsky, Esq. RICHARDS LAYTON & FINGER, P.A. 920 N. King Street Wilmington, DE 19801 Email: merchant@rlf.com; schlauch@rlf.com; javorsky@rlf.com
Office of the United States Trustee Linda J. Casey, Esq. 844 King Street, Suite 2207 Lockbox 35 Wilmington, DE 19801 Email: linda.casey@usdoj.gov		

SCHEDULE B

US Trustee for District of DE
Office of the United States Trustee Delaware
Linda Casey
844 King St Ste 2207
Lockbox 35
Wilmington, DE 19801
Email: linda.casey@usdoj.gov
Via Email

Counsel to Wilmington Savings Fund Society, FSB, as administrative agent and collateral agent (solely in such capacity, the Prepetition Term Loan Agent)
ArentFox Schiff LLP
Jeffrey R. Gleit, Matthew R. Bentley
1301 Avenue of the Americas, 42nd Floor
New York, NY 10019
Email: jeffrey.gleit@afslaw.com; matthew.bentley@afslaw.com
Via Email

Counsel to Wilmington Savings Fund Society, FSB, as administrative agent and collateral agent (solely in such capacity, the Prepetition Term Loan Agent)
ArentFox Schiff LLP
Justin A. Kesselman
800 Boylston Street, 32nd Floor
Boston, MA 02199
Email: justin.kesselman@afslaw.com
Via Email

Counsel to Wilmington Savings Fund Society, FSB, as Term Loan Agent
ArentFox Schiff LLP
Matthew R. Bentley
233 South Wacker Drive, Suite 7100
Chicago, IL 60606
Email: matthew.bentley@afslaw.com
Via Email

Local Counsel to Eclipse, as Prepetition ABL Agent and FILO Agent
Ashby & Geddes, P.A.
Attn Gregory A. Taylor
500 Delaware Avenue, 8th Floor
Wilmington, DE 19801
Email: gtaylor@ashbygeddes.com
Via Email

Counsel to the GUC Trust
Benesch Law
Jennifer R. Hoover
1313 North Market Street, Suite 1201
Wilmington, DE 19801
Email: jhoover@beneschlaw.com
Via Email

Delaware Attorney General
Attn Bankruptcy Department
Carvel State Office Bldg.
820 N. French St.
Wilmington, DE 19801
Email: attorney.general@state.de.us
Via Email

Delaware State AG and DOJ
Attorney General
Attn Bankruptcy Department
Carvel State Building
820 N French St
Wilmington, DE 19801
Email: attorney.general@state.de.us; attorney.general@delaware.gov
Via Email

Delaware Secretary of State
Division of Corporations
Franchise Tax
PO Box 898
Dover, DE 19903
Email: dosdoc_bankruptcy@state.de.us
Via Email

DE State Treasury
Delaware State Treasury
820 Silver Lake Blvd, Suite 100
Dover, DE 19904
Email: statetreasurer@state.de.us
Via Email

Co-Counsel for the Reorganized Debtors
Young Conaway Stargatt & Taylor, LLP
Michael R. Nestor, Kara Hammond Coyle, Shella Borovinskaya, Kristin L. Cardoza
Rodney Square
1000 North King Street
Wilmington, DE 19801
Email: mnestor@ycst.com; kcoyle@ycst.com; sborovinskaya@ycst.com; kcardoza@ycst.com
Via Email

Claims and Noticing Agent
KCC dba Verita
Leanne Rehder Scott
222 N Pacific Coast Highway, Suite 300
El Segundo, CA 90245
Email: WestMarineinfo@veritaglobal.com
Via Email

Co-Counsel for the Reorganized Debtors
Kirkland & Ellis LLP; Kirkland & Ellis International LLP
Brian J. Nakhaimousa, Trevor Eck
830 Brickell Plaza
Miami, FL 33131
Email: brian.nakhaimousa@kirkland.com; trevor.eck@kirkland.com
Via Email

Co-Counsel for the Reorganized Debtors
Kirkland & Ellis LLP; Kirkland & Ellis International LLP
Joshua A. Sussberg, Matthew C. Fagen
601 Lexington Avenue
New York, NY 10022
Email: matthew.fagen@kirkland.com
Via Email

Counsel to the County of Denton, Texas
McCreary, Veselka, Bragg, & Allen, P.C.
Jessica L. Cousineau
PO Box 1269
Round Rock, TX 78680-1269
Email: jessica.cousineau@mvbalaw.com
Via Email

Counsel to the Consenting Stakeholders, Counsel to Ad Hoc Group of Consenting Stakeholders
Milbank LLP
Matthew L Brod, James Eland, Benjamin M Schak
55 Hudson Yards
New York, NY 10001
Email: mbrod@milbank.com; jeland@milbank.com; bschak@milbank.com
Via Email

Counsel to Wilmington Savings Fund Society, FSB, as administrative agent and collateral agent (solely in such capacity, the Prepetition Term Loan Agent)
Morris James LLP
Eric J. Monzo, Jason S. Levin
3205 Avenue North Blvd., Suite 100
Wilmington, DE 19803
Email: emonzo@morrisjames.com; jlevin@morrisjames.com
Via Email

US Attorney for Delaware
1313 N Market Street
Hercules Building
Wilmington, DE 19801
Email: usade.ecfbankruptcy@usdoj.gov
Via Email

Counsel to the Consenting Stakeholders
Otterbourg P.C.
Daniel F. Fiorillo, Nicholas Palazzolo
230 Park Avenue
New York, NY 10169
Email: dfiorillo@otterbourg.com; npalazzolo@otterbourg.com
Via Email

Local Counsel to OakTree, Counsel to Ad Hoc Group of Consenting Stakeholders
Richards, Layton, & Finger, P.A.
Attn Michael Merchant, Brendan Schlauch, Zachary Javorsky
920 North King Street
Wilmington, DE 19801
Email: merchant@rlf.com; schlauch@rlf.com; javorsky@rlf.com
Via Email

Counsel to Eclipse, as Prepetition ABL Agent and FILO Agent
Riemer Braunstein LLP
Lyle Stein, Emily Lustbader, Steven Fox, Janine M. Figueiredo
Seven Times Square
Times Square Tower, Suite 2506
New York, NY 10036
Email: lstein@riemerlaw.com; elustbader@riemerlaw.com; sfox@riemerlaw.com; JFigueiredo@riemerlaw.com
Via Email

Counsel to Zhik USA LLC
Robinson & Cole LLP
Destiney Parker-Thompson
1201 N. Market Street, Suite 1406
Wilmington, DE 19801
Email: dpthompson@rc.com
Via Email

Sea to Summit North America LLC
Tiffany Pena, Senior Accountant
12303 Airport Way, Suite 300
Broomfield, CO 80021
Email: tpena@seatosummit.com
Via Email

Counsel to East Penn Manufacturing Co.
Stevens & Lee, P.C.
Gregory T. Donilon
919 North Market Street, Suite 1300
Wilmington, DE 19801
Email: gregory.donilon@stevenslee.com
Via Email

Counsel to East Penn Manufacturing Co.
Stevens & Lee, P.C.
Robert Lapowsky
620 Freedom Business Center, Suite 200
King of Prussia, PA 19406
Email: robert.lapowsky@stevenslee.com
Via Email