IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtors.	)	(Jointly Administered)
	)	**Objection Deadline:** **October 6, 2026 at 4:00 p.m. (ET)**
	)	**Re: Docket No. 370**

NOTICE OF FILING OF SECOND COMPENSATION AND STAFFING REPORT OF FTI CONSULTING, INC. FOR THE PERIOD AUGUST 1, 2026 THROUGH AUGUST 21, 2026

PLEASE TAKE NOTICE that, in accordance with that certain *Order Authorizing the Debtors to (I) Retain FTI Consulting, Inc. to Provide the Debtors an Interim Vice President and Certain Additional Personnel and (II) Designate Amir Agam as Interim Vice President for the Debtors, Effective as of the Petition Date* [Docket No. 370] (the "Retention Order"), FTI Consulting, Inc. has filed the attached compensation and staffing report for the period from August 1, 2026 through August 21, 2026 (the "Compensation and Staffing Report") with the United States Bankruptcy Court for the District of Delaware.

PLEASE TAKE FURTHER NOTICE that objections, if any, to the Compensation and Staffing Report must be made in accordance with the Retention Order and filed and served upon

[1] The Reorganized Debtors in these chapter 11 cases, along with the last four digits of each Reorganized Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). For purposes of these chapter 11 cases, the Reorganized Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

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the undersigned counsel so as to be received on or before **October 6, 2026 at 4:00 p.m. (ET)**.

Dated: September 15, 2026
Wilmington, Delaware

/s/ Kristin L. Cardoza

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IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtors.	)	(Jointly Administered)
	)	**Objection Deadline:** **October 6, 2026 at 4:00 p.m. (ET)**

SECOND STAFFING AND COMPENSATION REPORT OF FTI CONSULTING, INC.
FOR THE PERIOD AUGUST 1, 2026 THROUGH AUGUST 21, 2026

Name of Applicant:	FTI Consulting, Inc.
Authorized to Provide Professional Services to:	Debtors and Debtors in Possession
Date of Retention:	July 8, 2026, effective as of May 17, 2026
Period for which compensation and Reimbursement are sought:	August 1, 2026 through August 21, 2026
Amount of compensation sought as actual, reasonable, and necessary:	$481,768.50
Amount of expense reimbursement sought as actual, reasonable, and necessary:	$0.00

[1] The Reorganized Debtors in these chapter 11 cases, along with the last four digits of each Reorganized Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). The Reorganized Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

Annexed hereto are the following schedules:

Exhibit A – Summary of Professionals and Fees

Exhibit B – Summary of Fees by Activity Category

Exhibit C – Itemized Fees by Activity Category

1. FTI Consulting, Inc. ("FTI") hereby provides its first staffing and compensation report (the "Second Staffing Report") for the period August 1, 2026 through August 21, 2026, (the "Second Staffing Period") in accordance with the *Order Authorizing the Debtors to (I) Retain FTI Consulting, Inc. to Provide the Debtors an Interim Vice President and Certain Additional Personnel and (II) Designate Amir Agam as Interim Executive Vice President for the Debtors, Effective as of the Petition Date* [D.I. 370] (the "Retention Order"). As set forth in the Second Staffing Report, FTI incurred $481,768.50 in aggregate compensation and $0.00 in expenses during the Second Staffing Period.

2. **WHEREFORE**, pursuant to the Retention Order, FTI hereby submits its Second Staffing Report for the Second Staffing Period.

Dated: September 15, 2026

/s/ Amir Agam

Amir Agam
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EXHIBIT A

Summary of Professionals and Fees

EXHIBIT A

FTI Consulting, Inc.

Summary of Professionals and Fees
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Professional	*Position*	*Functional Area*	*Rate*	*Hours*	*Fees*
Agam, A.	Senior Managing Director	Interim Executive Vice President	$1,545	38.9	$60,100.50
DeSantis, J.	Senior Managing Director	Operational Improvement	$1,270	2.3	$2,921.00
Chesley, R.	Senior Managing Director	Strategic Communications	$1,230	1.4	$1,722.00
Santos, D.	Managing Director	Case Strategy, Financial & Cash Flow Modeling	$1,195	36.9	$44,095.50
Mody, A.	Managing Director	Operational Improvement	$1,115	42.3	$47,164.50
Ross, M.	Managing Director	Strategic Communications	$1,005	6.8	$6,834.00
Banh, T.	Senior Director	BK Prep, Reporting, and Filing Support	$1,100	72.5	$79,750.00
Winebar, R.	Director	Operational Improvement	$1,045	41.5	$43,367.50
Stewart, P.	Manager	Fee and Retention Applications	$715	9.4	$6,721.00
Tang, J.	Senior Consultant	Operational Improvement	$850	22.2	$18,870.00
Lu, L.	Senior Consultant	Financial & Cash Flow Modeling	$785	124.8	$97,968.00
Andolina, K.	Senior Consultant	Strategic Communications	$590	9.6	$5,664.00
Szuhaj, S.	Senior Consultant	Strategic Communications	$590	11.2	$6,608.00
Briones, S.	Consultant	BK Prep, Reporting, and Filing Support	$535	108.5	$58,047.50
Schneider, J.	Consultant	Strategic Communications	$450	4.3	$1,935.00
		Total		**532.6**	**$481,768.50**

EXHIBIT B

Summary of Fees by Activity Category

EXHIBIT B

FTI Consulting, Inc.

Summary of Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Activity Description	*Hours*	*Fees*
Bankruptcy Reporting and Related Activities	116.8	$68,449.50
Cash, Liquidity Analysis & Cash Collateral Reporting	168.7	$158,331.50
Communications Strategy and Development	33.3	$22,763.00
Fee Applications, Retention, and Related Matters	12.1	$10,314.00
Lender Requests and Related Matters	3.5	$4,459.50
Operational Improvements, Inventory, and Leases	130.7	$138,647.00
Plan of Reorganization & Disclosure Statement	51.5	$59,646.50
Post-Petition Accounting and Business Operations	6.1	$6,710.00
Vendor Matters	9.9	$12,447.50
Total	**532.6**	**$481,768.50**

EXHIBIT C

Itemized Fees by Activity Category

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Lu, L.	03-Aug-26	0.2	Call with S. Briones (FTI) regarding landlord stub rent.	$157.00
Briones, S.	03-Aug-26	0.2	Call with L. Lu (FTI) regarding landlord stub rent.	$107.00
Briones, S.	03-Aug-26	0.5	Call with and correspondence to Hilco team members regarding lease negotiations and store status.	$267.50
Briones, S.	03-Aug-26	0.8	Review and respond to overnight correspondence from Counsel and Company.	$428.00
Briones, S.	03-Aug-26	0.9	Call with Company regarding landlord cure objections and next steps.	$481.50
Briones, S.	03-Aug-26	0.9	Correspond with Counsel and FTI team regarding June MOR edits.	$481.50
Briones, S.	03-Aug-26	1.3	Correspond with counsel and Company regarding outstanding cure reconciliations.	$695.50
Briones, S.	03-Aug-26	1.6	Reconcile various financial items relating to June MOR edits.	$856.00
Briones, S.	03-Aug-26	2.6	Implement edits to cure objection tracker and plan supplements schedules.	$1,391.00
Banh, T.	04-Aug-26	0.2	Call with S. Briones (FTI) to discuss FDO tracker.	$220.00
Briones, S.	04-Aug-26	0.2	Distribute weekly fee estimate emails to debtor professionals.	$107.00
Briones, S.	04-Aug-26	0.2	Call with T. Banh (FTI) to discuss FDO tracker.	$107.00
Banh, T.	04-Aug-26	0.4	Review claims inquiry from counsel.	$440.00
Briones, S.	04-Aug-26	0.6	Follow up with Company and Counsel regarding outstanding items for schedules.	$321.00
Briones, S.	04-Aug-26	0.6	Review disbursements tracker and distribute to Company for review.	$321.00
Briones, S.	04-Aug-26	0.8	Create cure amount reconciliation for real leases.	$428.00
Briones, S.	04-Aug-26	0.8	Correspond with Counsel and Company regarding outstanding landlord cure objection reconciliations.	$428.00
Briones, S.	04-Aug-26	0.9	Call with Counsel to review contract assumption and rejection schedules.	$481.50
Briones, S.	04-Aug-26	0.9	Correspond with Counsel regarding outstanding cure amounts and implement edits to schedules.	$481.50
Briones, S.	04-Aug-26	0.9	Review and respond to overnight correspondence from Counsel and Company.	$481.50
Briones, S.	04-Aug-26	1.1	Finalize June MOR package and distribute to FTI team for review.	$588.50
Briones, S.	04-Aug-26	1.2	Create by vendor-disbursement summary for actuals.	$642.00
Briones, S.	04-Aug-26	1.3	Update actuals disbursement tracker.	$695.50
Banh, T.	05-Aug-26	0.2	Review inquiry from UST regarding quarterly fee payments and discuss with Company.	$220.00
Briones, S.	05-Aug-26	0.2	Call with Counsel to finalize remaining landlord cure objections.	$107.00
Briones, S.	05-Aug-26	0.3	Call with Counsel regarding landlord cure reconciliations.	$160.50
Briones, S.	05-Aug-26	0.3	Calls with Counsel regarding landlord cure reconciliations and outstanding contracts.	$160.50
Briones, S.	05-Aug-26	0.4	Calls with Company regarding landlord cure reconciliations and contract assumptions.	$214.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	05-Aug-26	0.6	Call with Company regarding outstanding vendor contracts.	$321.00
Briones, S.	05-Aug-26	0.6	Correspond with Company regarding outstanding items for contract assumption and rejection schedule.	$321.00
Briones, S.	05-Aug-26	0.6	Follow up with Company regarding cure amounts for several vendors.	$321.00
Briones, S.	05-Aug-26	0.7	Review and revise last items for the day for schedules.	$374.50
Briones, S.	05-Aug-26	0.8	Review contracts and correspond to Company regarding same.	$428.00
Banh, T.	06-Aug-26	0.1	Review inquiry from UST regarding June MOR and discuss with Company.	$110.00
Briones, S.	06-Aug-26	0.2	Call with Counsel regarding final landlord objections.	$107.00
Briones, S.	06-Aug-26	0.2	Correspond with Counsel and Company regarding cure reconciliations for landlords.	$107.00
Banh, T.	06-Aug-26	0.6	Review June MOR.	$660.00
Briones, S.	06-Aug-26	0.6	Call with Company's legal department regarding contract assumptions.	$321.00
Briones, S.	06-Aug-26	0.6	Correspond with Hilco and Counsel regarding status of leases for assumption schedule.	$321.00
Briones, S.	06-Aug-26	0.6	Review and respond to overnight correspondence from Counsel and Company.	$321.00
Briones, S.	06-Aug-26	0.7	Calls with Company regarding landlord cure objections and update schedules reflecting changes.	$374.50
Briones, S.	06-Aug-26	0.7	Review and respond to correspondence from Company on remaining objections.	$374.50
Briones, S.	06-Aug-26	0.8	Implement edits to plan supplement schedules.	$428.00
Briones, S.	06-Aug-26	0.9	Calls with Company representatives to close out remaining plan supplement items.	$481.50
Briones, S.	06-Aug-26	1.0	Correspond with Counsel, Company, and FTI team regarding landlord settlement.	$535.00
Briones, S.	06-Aug-26	1.1	Correspond with Company regarding remaining vendor objections and review materials regarding same.	$588.50
Banh, T.	07-Aug-26	0.2	Call with S. Briones (FTI) to discuss updates to June MOR.	$220.00
Briones, S.	07-Aug-26	0.2	Call with T. Banh (FTI) to discuss updates to June MOR.	$107.00
Briones, S.	07-Aug-26	0.3	Call with Counsel regarding MOR review.	$160.50
Briones, S.	07-Aug-26	0.4	Finalize updated plan supplement schedules and distribute to FTI team.	$214.00
Briones, S.	07-Aug-26	0.7	Begin diligence process for July MOR.	$374.50
Briones, S.	07-Aug-26	0.8	Create distribution versions of MOR package and distribute to Company and Counsel for review.	$428.00
Briones, S.	07-Aug-26	1.3	Correspond with Counsel regarding edits to next turn of plan supplement and implement edits.	$695.50
Agam, A.	08-Aug-26	0.4	Review MOR.	$618.00
Agam, A.	10-Aug-26	0.2	Correspond with FTI team regarding deliverables.	$309.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	10-Aug-26	0.2	Review comments from counsel regarding June MOR.	$220.00
Banh, T.	10-Aug-26	0.2	Review status of OCP declarations and discuss with Company.	$220.00
Briones, S.	10-Aug-26	0.3	Correspond with Company regarding landlord objections.	$160.50
Briones, S.	10-Aug-26	0.3	Create July critical vendors disbursements summary and distribute to FTI team for review.	$160.50
Briones, S.	10-Aug-26	0.4	Correspond with Counsel regarding latest changes to plan supplement schedules.	$214.00
Briones, S.	10-Aug-26	0.5	Roll forward MOR diligence tracker and distribute diligence punch list to Company.	$267.50
Briones, S.	10-Aug-26	0.6	Review and respond to overnight correspondence from Counsel and Company.	$321.00
Briones, S.	10-Aug-26	0.6	Create filing version of plan supplement schedules and distribute to claims agent for redaction.	$321.00
Banh, T.	10-Aug-26	0.7	Call with S. Briones (FTI) to review changes to plan supplement schedules.	$770.00
Briones, S.	10-Aug-26	0.7	Call with T. Banh (FTI) to review changes to plan supplement schedules.	$374.50
Briones, S.	10-Aug-26	0.8	Implement edits to plan supplement schedules with latest information from Counsel.	$428.00
Briones, S.	10-Aug-26	1.8	Finalize plan supplement schedules and distribute to Counsel for review.	$963.00
Banh, T.	11-Aug-26	0.2	Call with S. Briones (FTI) to review outstanding items for July MOR.	$220.00
Briones, S.	11-Aug-26	0.2	Call with T. Banh (FTI) to review outstanding items for July MOR.	$107.00
Briones, S.	11-Aug-26	0.2	Call with Counsel regarding landlord cure objections and lease amendments.	$107.00
Briones, S.	11-Aug-26	0.2	Distribute weekly fee estimate emails to debtor professionals.	$107.00
Agam, A.	11-Aug-26	0.3	Attend confirmation hearing.	$463.50
Banh, T.	11-Aug-26	0.3	Review monthly critical vendor report.	$330.00
Banh, T.	11-Aug-26	0.3	Call with S. Briones (FTI) to discuss several items related to funds of flow and professional invoices.	$330.00
Banh, T.	11-Aug-26	0.3	Call with S. Briones (FTI) to align on outstanding items for the day.	$330.00
Briones, S.	11-Aug-26	0.3	Call with T. Banh (FTI) to align on outstanding items for the day.	$160.50
Briones, S.	11-Aug-26	0.3	Call with T. Banh (FTI) to discuss several items related to funds of flow and professional invoices.	$160.50
Briones, S.	11-Aug-26	0.3	Review and respond to overnight correspondence from Counsel and Company.	$160.50
Briones, S.	11-Aug-26	0.4	Correspond with Counsel and Company regarding outstanding landlord objections and July MORs.	$214.00
Banh, T.	11-Aug-26	0.5	Update and finalize MOR with Company and counsel.	$550.00
Briones, S.	11-Aug-26	0.7	Create cash receipts and disbursements supporting schedule for July MOR.	$374.50
Briones, S.	11-Aug-26	0.9	Update actuals disbursement tracker.	$481.50
Briones, S.	11-Aug-26	1.2	Review critical vendor payment matrices and distribute to Company for sign off.	$642.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	11-Aug-26	1.6	Roll forward MOR forms for July filing and finalize several MOR supporting schedules.	$856.00
Briones, S.	11-Aug-26	2.9	Create July MOR supporting schedules statements.	$1,551.50
Banh, T.	12-Aug-26	0.1	Review weekly fee statement and follow up with FTI team.	$110.00
Briones, S.	12-Aug-26	0.1	Call with Counsel regarding outstanding landlord cure reconciliations.	$53.50
Banh, T.	12-Aug-26	0.3	Call with S. Briones (FTI) to discuss critical vendor schedule, MOR and FDO tracker.	$330.00
Briones, S.	12-Aug-26	0.3	Call with T. Banh (FTI) to discuss critical vendor schedule, MOR and FDO tracker.	$160.50
Briones, S.	12-Aug-26	0.6	Call with Counsel regarding lease amendments and outstanding landlord objections.	$321.00
Briones, S.	12-Aug-26	0.7	Correspond with Company regarding landlord objections.	$374.50
Briones, S.	12-Aug-26	0.8	Correspond with Counsel and Company regarding outstanding objections.	$428.00
Briones, S.	12-Aug-26	0.8	Call with Company regarding landlord objections.	$428.00
Briones, S.	12-Aug-26	0.8	Correspond with Company and Counsel regarding landlord and vendor inquiries.	$428.00
Briones, S.	12-Aug-26	0.9	Refresh professional fee estimate tracker with latest actuals from professionals.	$481.50
Banh, T.	13-Aug-26	0.4	Call with S. Briones (FTI) to review outstanding items for the day.	$440.00
Briones, S.	13-Aug-26	0.4	Call with T. Banh (FTI) to review outstanding items for the day.	$214.00
Lu, L.	13-Aug-26	0.6	Discussion with S. Briones (FTI) regarding professional fee reserve reconciliation.	$471.00
Briones, S.	13-Aug-26	0.6	Discussion with L. Lu (FTI) regarding professional fee reserve reconciliation.	$321.00
Briones, S.	13-Aug-26	0.7	Review and respond to overnight correspondence from Counsel and Company.	$374.50
Briones, S.	13-Aug-26	0.8	Correspond with Counsel and Company regarding vendor cure objections.	$428.00
Briones, S.	13-Aug-26	1.4	Call and correspondence with Company regarding outstanding landlord objections.	$749.00
Banh, T.	14-Aug-26	0.1	Call with S. Briones (FTI) to review claims report.	$110.00
Briones, S.	14-Aug-26	0.1	Call with T. Banh (FTI) to review claims report.	$53.50
Banh, T.	14-Aug-26	0.2	Review updates from Company and counsel regarding transfer of claims and related payments.	$220.00
Briones, S.	14-Aug-26	0.5	Correspond with Company and Counsel regarding lease amendments.	$267.50
Briones, S.	14-Aug-26	0.5	Draft MOR supporting schedules for July's filing.	$267.50
Briones, S.	14-Aug-26	0.5	Review and respond to overnight correspondence from Counsel and Company.	$267.50
Briones, S.	14-Aug-26	0.6	Review Company materials for July MOR diligence.	$321.00
Briones, S.	14-Aug-26	0.6	Reconcile trade vendor and landlord cure objections.	$321.00
Briones, S.	14-Aug-26	0.6	Finalize professional fee invoice schedule for distribution to FTI team.	$321.00
Briones, S.	14-Aug-26	0.7	Correspond with Company regarding landlord items for exit.	$374.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	14-Aug-26	0.8	Correspond with Company advisors regarding cure amount calculation at emergence.	$428.00
Briones, S.	14-Aug-26	1.1	Correspond with Counsel and Company regarding payment for trade vendor.	$588.50
Briones, S.	16-Aug-26	0.7	Draft MOR supporting schedules for July's filing.	$374.50
Briones, S.	16-Aug-26	0.8	Populate July MOR forms with updated financials.	$428.00
Briones, S.	16-Aug-26	0.9	Finalize July MOR reconciling items for FTI team review.	$481.50
Briones, S.	16-Aug-26	1.8	Create sources and use funding schedule for emergence.	$963.00
Banh, T.	17-Aug-26	0.1	Follow up with Company regarding outstanding items on July MOR.	$110.00
Lu, L.	17-Aug-26	0.2	Call with S. Briones (FTI) regarding stub rent at exit.	$157.00
Briones, S.	17-Aug-26	0.2	Call with L. Lu (FTI) regarding stub rent at exit.	$107.00
Banh, T.	17-Aug-26	0.3	Call with S. Briones (FTI) to align on outstanding items for the day.	$330.00
Briones, S.	17-Aug-26	0.3	Call with T. Banh (FTI) to align on outstanding items for the day.	$160.50
Briones, S.	17-Aug-26	0.3	Create uses of cash at exit schedule.	$160.50
Briones, S.	17-Aug-26	0.3	Follow up with Company regarding outstanding items regarding cure reconciliation and MOR.	$160.50
Briones, S.	17-Aug-26	0.3	Reconcile stub rent calculations against distribution cure schedule.	$160.50
Briones, S.	17-Aug-26	0.6	Update professional invoice schedule.	$321.00
Briones, S.	17-Aug-26	0.6	Written correspondence and calls to Counsel and Company regarding landlord cure amounts.	$321.00
Briones, S.	17-Aug-26	0.9	Correspond with FTI team regarding cure amount schedule and implement edits.	$481.50
Briones, S.	17-Aug-26	0.9	Reconcile critical vendor payments against vendor negotiations tracker.	$481.50
Briones, S.	17-Aug-26	1.1	Reconcile trade vendor acquired claim and correspond with Company regarding same.	$588.50
Briones, S.	17-Aug-26	1.2	Implement edits to uses of cash at exit schedule.	$642.00
Briones, S.	17-Aug-26	1.3	Implement FTI team feedback for cash uses schedule and distribute final schedule for review.	$695.50
Briones, S.	17-Aug-26	1.6	Finalize uses of cash at exit schedule.	$856.00
Banh, T.	18-Aug-26	0.1	Call with S. Briones (FTI) regarding contract assumptions.	$110.00
Briones, S.	18-Aug-26	0.1	Call with T. Banh (FTI) regarding contract assumptions.	$53.50
Banh, T.	18-Aug-26	0.2	Review current CV schedule and reconciliation from FTI team.	$220.00
Briones, S.	18-Aug-26	0.2	Call with Counsel regarding claims reconciliation and July MOR.	$107.00
Briones, S.	18-Aug-26	0.2	Create distribution version of July critical vendor payments matrix and distribute to Company for review.	$107.00
Briones, S.	18-Aug-26	0.4	Refresh critical vendors reporting matrix with updated amounts from Company.	$214.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	18-Aug-26	0.4	Correspond with Counsel and Company regarding landlord stub payments.	$214.00
Briones, S.	18-Aug-26	0.5	Correspond with Company regarding trade vendor claim reconciliation.	$267.50
Briones, S.	18-Aug-26	0.5	Pull professional payment information from invoices for funds flow.	$267.50
Briones, S.	18-Aug-26	0.7	Correspond with Company and Counsel regarding outstanding landlord items.	$374.50
Briones, S.	18-Aug-26	0.7	Create distribution version of stub rent materials and distribute to Counsel.	$374.50
Briones, S.	18-Aug-26	1.5	Correspond with Company and Counsel regarding claim reconciliations.	$802.50
Briones, S.	18-Aug-26	1.6	Calls and written correspondence to Counsel and Company regarding landlord reconciliations.	$856.00
Banh, T.	19-Aug-26	0.2	Call with S. Briones (FTI) regarding funds flow calculation.	$220.00
Briones, S.	19-Aug-26	0.2	Call with T. Banh (FTI) regarding funds flow calculation.	$107.00
Briones, S.	19-Aug-26	0.2	Call with Counsel regarding landlord cure amounts for funds flow calculation.	$107.00
Banh, T.	19-Aug-26	0.3	Call with counsel to discuss MOR and PCR.	$330.00
Banh, T.	19-Aug-26	0.5	Call with S. Briones (FTI) to align on outstanding items for the day and plan supplement edits.	$550.00
Briones, S.	19-Aug-26	0.5	Correspond with Hilco team regarding lease amendments and implement edits to cure schedule.	$267.50
Briones, S.	19-Aug-26	0.5	Call with T. Banh (FTI) to align on outstanding items for the day and plan supplement edits.	$267.50
Briones, S.	19-Aug-26	0.5	Call with Company regarding landlord cure amounts at effective date.	$267.50
Briones, S.	19-Aug-26	0.6	Correspond with Company regarding landlord negotiations.	$321.00
Briones, S.	19-Aug-26	0.6	Correspond with Counsel and Company regarding several items related to landlords.	$321.00
Briones, S.	19-Aug-26	0.6	Implement further edits to plan supplement schedules.	$321.00
Briones, S.	19-Aug-26	0.9	Calls and correspondence with Company and Counsel regarding outstanding landlord payments.	$481.50
Briones, S.	19-Aug-26	1.0	Create distribution version of filing schedules and distribute to FTI team for review.	$535.00
Briones, S.	19-Aug-26	1.4	Research cure amounts for counsel.	$749.00
Briones, S.	19-Aug-26	1.7	Implement final revisions to filing schedules and redistribute to FTI team for review.	$909.50
Briones, S.	20-Aug-26	0.3	Call with Counsel regarding outstanding landlord items.	$160.50
Briones, S.	20-Aug-26	0.3	Create distribution version of plan supplement schedules and distribute to Counsel.	$160.50
Banh, T.	20-Aug-26	0.4	Working session with S. Briones (FTI) for plan supplement and other outstanding items.	$440.00
Briones, S.	20-Aug-26	0.4	Working session with T. Banh (FTI) for plan supplement and other outstanding items.	$214.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	20-Aug-26	0.5	Call with S. Briones (FTI) regarding outstanding plan supplement items.	$550.00
Briones, S.	20-Aug-26	0.5	Correspond with Company regarding July critical vendors report and distribute to Counsel.	$267.50
Briones, S.	20-Aug-26	0.5	Call with T. Banh (FTI) regarding outstanding plan supplement items.	$267.50
Briones, S.	20-Aug-26	0.5	Correspond with Company regarding outstanding landlord items.	$267.50
Briones, S.	20-Aug-26	0.6	Correspond with Company regarding cure amounts for landlords and vendors to include on plan supplement.	$321.00
Briones, S.	20-Aug-26	0.7	Calls with Company and Counsel regarding changes to plan supplement.	$374.50
Briones, S.	20-Aug-26	0.8	Reconcile funds flow to filed plan supplement schedules.	$428.00
Briones, S.	20-Aug-26	0.8	Finalize July MOR and distribute to FTI team for review.	$428.00
Briones, S.	20-Aug-26	0.8	Correspond with Company and Counsel regarding landlord and vendor inquiries.	$428.00
Briones, S.	20-Aug-26	0.9	Correspond with Company and Counsel regarding vendor cure amounts and plan supplement changes.	$481.50
Briones, S.	20-Aug-26	0.9	Review and respond to overnight correspondence from Counsel and Company.	$481.50
Briones, S.	20-Aug-26	1.1	Correspond with Counsel and Company regarding landlord and trade cures.	$588.50
Briones, S.	21-Aug-26	0.3	Review and respond to overnight correspondence from Counsel and Company.	$160.50
Banh, T.	21-Aug-26	0.4	Review and update July MOR.	$440.00
Briones, S.	21-Aug-26	0.4	Correspond with Company and Counsel regarding claim reconciliations.	$214.00
Briones, S.	21-Aug-26	0.9	Correspond with Counsel and Company regarding lease surrender letters.	$481.50
Briones, S.	21-Aug-26	1.2	Calls with Counsel and correspondence with Company regarding landlord cure amounts and surrender letters.	$642.00
Briones, S.	21-Aug-26	1.2	Create accelerated store tracker and distribute to Counsel and Company for review.	$642.00
Subtotal		**116.8**		**$68,449.50**

Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Agam, A.	02-Aug-26	0.2	Follow up on cash impact of distribution negotiations.	$309.00
Santos, D.	02-Aug-26	0.4	Correspond with A. Agam (FTI) regarding exit ABL agreement.	$478.00
Agam, A.	03-Aug-26	0.2	Review cash actuals.	$309.00
Santos, D.	03-Aug-26	0.3	Call with L. Lu (FTI) to discuss stub and cure rent calculation.	$358.50
Lu, L.	03-Aug-26	0.3	Call with D. Santos (FTI) to discuss stub and cure rent calculation.	$235.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Agam, A.	03-Aug-26	0.4	Follow up on negotiations with key counterparty.	$618.00
Banh, T.	03-Aug-26	0.4	Review critical vendor spend in weekly actuals.	$440.00
Santos, D.	03-Aug-26	0.5	Review initial actual cash flow results from prior week.	$597.50
Santos, D.	03-Aug-26	0.7	Review 503b9 reconciliation report.	$836.50
Agam, A.	03-Aug-26	0.9	Call with WM on vendor payments timing.	$1,390.50
Lu, L.	03-Aug-26	0.9	Work on updating variance report in the 13 week cash flow model.	$706.50
Agam, A.	03-Aug-26	1.1	Call on tax issues with Board members and counsel, WM, PwC, K&E and D. Santos (FTI).	$1,699.50
Santos, D.	03-Aug-26	1.1	Call on tax issues with Board members and counsel, WM, PwC, K&E and A. Agam (FTI).	$1,314.50
Lu, L.	03-Aug-26	1.3	Make additional revisions to the stub and cure rent calculation.	$1,020.50
Lu, L.	03-Aug-26	2.1	Work on updating stub and cure rent calculation.	$1,648.50
Lu, L.	03-Aug-26	2.2	Work on updating actuals in the 13 week cash flow model.	$1,727.00
Santos, D.	04-Aug-26	0.3	Call with S. Wadhwa (WM) and A. Aguilera (WM) to discuss financial projection refresh.	$358.50
Santos, D.	04-Aug-26	0.3	Review emails related to Debtors' entity structure and location of assets for tax planning purposes.	$358.50
Santos, D.	04-Aug-26	0.4	Call with L. Lu (FTI) to discuss 13 week cash flow model.	$478.00
Lu, L.	04-Aug-26	0.4	Call with D. Santos (FTI) to discuss 13 week cash flow model.	$314.00
Santos, D.	04-Aug-26	0.5	Review updated pro forma projection model taking into account lease deals and changed store footprint.	$597.50
Santos, D.	04-Aug-26	0.6	Call with L. Lu (FTI) to discuss 3 statement model.	$717.00
Lu, L.	04-Aug-26	0.6	Call with D. Santos (FTI) to discuss 3 statement model.	$471.00
Santos, D.	04-Aug-26	0.7	Review draft exit term loan received.	$836.50
Santos, D.	04-Aug-26	0.8	Review budget vs. actual cash flow results for prior week.	$956.00
Santos, D.	04-Aug-26	0.9	Review draft borrowing base.	$1,075.50
Santos, D.	04-Aug-26	1.3	Develop sources and uses schedule.	$1,553.50
Lu, L.	04-Aug-26	2.1	Update 13 week cash flow model.	$1,648.50
Lu, L.	04-Aug-26	2.2	Update 13 week cash flow for additional updates.	$1,727.00
Lu, L.	04-Aug-26	2.4	Update 3 statement for additional liquidations.	$1,884.00
Santos, D.	05-Aug-26	0.4	Call with WM and L. Lu (FTI) to discuss additional updates to 13 week cash flow model.	$478.00
Lu, L.	05-Aug-26	0.4	Call with WM and D. Santos (FTI) to discuss additional updates to 13 week cash flow model.	$314.00
Santos, D.	05-Aug-26	0.5	Continue work on sources and uses schedule.	$597.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Santos, D.	05-Aug-26	0.6	Call with L. Lu (FTI) to discuss 13 week cash flow model.	$717.00
Lu, L.	05-Aug-26	0.6	Call with D. Santos (FTI) to discuss 13 week cash flow model.	$471.00
Agam, A.	05-Aug-26	0.7	Call on cash flow with WM, D. Santos (FTI) and L. Lu (FTI).	$1,081.50
Agam, A.	05-Aug-26	0.7	Call with WM, D. Walker (L. Catterton) and D. Santos (FTI) on liquidity.	$1,081.50
Santos, D.	05-Aug-26	0.7	Call on cash flow with WM, A. Agam (FTI) and L. Lu (FTI).	$836.50
Santos, D.	05-Aug-26	0.7	Call with WM, D. Walker (L. Catterton) and A. Agam (FTI) on liquidity.	$836.50
Lu, L.	05-Aug-26	0.7	Call on cash flow with WM, A. Agam (FTI) and D. Santos (FTI).	$549.50
Agam, A.	05-Aug-26	0.8	Call with WM, D. Santos (FTI) and L. Lu (FTI) on liquidity.	$1,236.00
Santos, D.	05-Aug-26	0.8	Call with WM, A. Agam (FTI) and L. Lu (FTI) on liquidity.	$956.00
Lu, L.	05-Aug-26	0.8	Call with WM, A. Agam (FTI) and D. Santos (FTI) on liquidity.	$628.00
Santos, D.	05-Aug-26	0.9	Call with WM and L. Lu (FTI) to discuss 13 week cash flow model.	$1,075.50
Lu, L.	05-Aug-26	0.9	Call with WM and D. Santos (FTI) to discuss 13 week cash flow model.	$706.50
Santos, D.	05-Aug-26	1.6	Review updates to financial projections.	$1,912.00
Lu, L.	05-Aug-26	2.2	Make additional updates to 3 statement model.	$1,727.00
Lu, L.	05-Aug-26	2.3	Update 13 week cash flow model.	$1,805.50
Lu, L.	05-Aug-26	2.7	Update 3 statement model.	$2,119.50
Agam, A.	06-Aug-26	0.3	Discuss cash projection with WM and D. Santos (FTI).	$463.50
Santos, D.	06-Aug-26	0.3	Discuss cash projection with WM and A. Agam (FTI).	$358.50
Banh, T.	06-Aug-26	0.4	Review updated FDO tracker from Company.	$440.00
Agam, A.	06-Aug-26	0.5	Discuss cash forecast with WM, D. Santos (FTI) and L. Lu (FTI).	$772.50
Santos, D.	06-Aug-26	0.5	Discuss cash forecast with WM, A. Agam (FTI) and L. Lu (FTI).	$597.50
Lu, L.	06-Aug-26	0.5	Discuss cash forecast with WM, A. Agam (FTI) and D. Santos (FTI).	$392.50
Santos, D.	06-Aug-26	0.6	Call with WM and L. Lu (FTI) to discuss 13 week cash flow model.	$717.00
Lu, L.	06-Aug-26	0.6	Call with WM and D. Santos (FTI) to discuss 13 week cash flow model.	$471.00
Agam, A.	06-Aug-26	0.8	Review post-petition credit arrangements and inventory collateral.	$1,236.00
Santos, D.	06-Aug-26	0.8	Develop outline for board presentation.	$956.00
Santos, D.	06-Aug-26	0.9	Edit sources and uses of cash at close projection.	$1,075.50
Lu, L.	06-Aug-26	2.3	Make additional updates to 3 statement model.	$1,805.50
Lu, L.	06-Aug-26	2.7	Adjust 3 statement model projections after updating for actuals.	$2,119.50
Lu, L.	06-Aug-26	2.9	Update 3 statement model for July actuals.	$2,276.50
Santos, D.	07-Aug-26	0.1	Call with L. Lu (FTI) to discuss 3 statement model.	$119.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Lu, L.	07-Aug-26	0.1	Call with D. Santos (FTI) to discuss 3 statement model.	$78.50
Santos, D.	07-Aug-26	0.3	Review emails related to invoices received by Debtors.	$358.50
Agam, A.	07-Aug-26	0.5	Call with S. Wadwha (WM) and D. Santos (FTI) on projections.	$772.50
Santos, D.	07-Aug-26	0.5	Discussion with D. Bollenbacher (WM) regarding liquidity forecast.	$597.50
Santos, D.	07-Aug-26	0.5	Call with S. Wadwha (WM) and A. Agam (FTI) on projections.	$597.50
Santos, D.	07-Aug-26	0.9	Review updated draft Exit ABL document.	$1,075.50
Santos, D.	07-Aug-26	1.1	Make revisions to sources and uses cash flow.	$1,314.50
Santos, D.	07-Aug-26	1.4	Review projected disbursements leading up to exit.	$1,673.00
Santos, D.	07-Aug-26	1.7	Review updated 3-statement financial model.	$2,031.50
Lu, L.	07-Aug-26	2.4	Update 13 week cash flow model.	$1,884.00
Lu, L.	07-Aug-26	2.9	Update 3 statement model for July actuals.	$2,276.50
Santos, D.	08-Aug-26	0.4	Exchange correspondence with Debtors regarding liquidity projections.	$478.00
Agam, A.	08-Aug-26	0.5	Review updated cash flow.	$772.50
Santos, D.	08-Aug-26	0.5	Review updated financial statement forecast.	$597.50
Santos, D.	08-Aug-26	0.6	Review updated cash flow forecast.	$717.00
Lu, L.	08-Aug-26	2.6	Update 13 week cash flow model.	$2,041.00
Lu, L.	08-Aug-26	2.7	Update 3 statement model.	$2,119.50
Santos, D.	09-Aug-26	0.2	Call with S. Wadhwa (WM) and A. Aguilera (WM) to discuss financial forecast.	$239.00
Santos, D.	09-Aug-26	0.5	Call with L. Lu (FTI) to discuss additional updates to 13 week cash flow model.	$597.50
Santos, D.	09-Aug-26	0.5	Review Hilco projections.	$597.50
Lu, L.	09-Aug-26	0.5	Call with D. Santos (FTI) to discuss additional updates to 13 week cash flow model.	$392.50
Santos, D.	09-Aug-26	0.6	Call with WM and L. Lu (FTI) to discuss 13 week cash flow model.	$717.00
Lu, L.	09-Aug-26	0.6	Call with WM and D. Santos (FTI) to discuss 13 week cash flow model.	$471.00
Santos, D.	09-Aug-26	0.8	Review updated payroll assumptions from Debtors.	$956.00
Santos, D.	09-Aug-26	0.9	Analyze liquidation sales performance to date relative to projections.	$1,075.50
Santos, D.	09-Aug-26	1.3	Draft liquidity forecast update presentation.	$1,553.50
Lu, L.	09-Aug-26	2.8	Update 13 week cash flow model.	$2,198.00
Lu, L.	09-Aug-26	2.9	Update 3 statement model.	$2,276.50
Agam, A.	10-Aug-26	0.4	Call with WM, L Catterton and L. Lu (FTI) to discuss liquidity.	$618.00
Agam, A.	10-Aug-26	0.4	Review presentation on liquidity.	$618.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Lu, L.	10-Aug-26	0.4	Call with WM, L Catterton and A. Agam (FTI) to discuss liquidity.	$314.00
Agam, A.	10-Aug-26	0.5	Call with WM and L. Lu (FTI) to discuss liquidity.	$772.50
Lu, L.	10-Aug-26	0.5	Call with WM and A. Agam (FTI) to discuss liquidity.	$392.50
Agam, A.	10-Aug-26	0.6	Call with WM and L. Lu (FTI) on cash presentation.	$927.00
Lu, L.	10-Aug-26	0.6	Call with WM and A. Agam (FTI) on cash presentation.	$471.00
Agam, A.	10-Aug-26	1.3	Call with S. Wadwha (WM) and A. Aguilera (WM) on cash presentation.	$2,008.50
Lu, L.	10-Aug-26	2.1	Work on updating actuals in the 13 week cash flow model.	$1,648.50
Lu, L.	10-Aug-26	2.2	Update 13 week cash flow model.	$1,727.00
Lu, L.	10-Aug-26	2.2	Update board deck liquidity slides with additional revisions.	$1,727.00
Lu, L.	10-Aug-26	2.9	Update board deck with liquidity slides.	$2,276.50
Agam, A.	11-Aug-26	0.2	Call with L. Lu (FTI) on liquidity analyses.	$309.00
Lu, L.	11-Aug-26	0.2	Call with A. Agam (FTI) on liquidity analyses.	$157.00
Agam, A.	11-Aug-26	0.3	Follow up on financing and other docs.	$463.50
Banh, T.	11-Aug-26	0.3	Review FDO tracker.	$330.00
Agam, A.	11-Aug-26	0.4	Review variance report.	$618.00
Lu, L.	11-Aug-26	1.2	Work on updating actuals in the 13 week cash flow model.	$942.00
Lu, L.	11-Aug-26	2.6	Work on updating variance report in the 13 week cash flow model.	$2,041.00
Lu, L.	11-Aug-26	2.7	Make additional updates to 13 week cash flow model.	$2,119.50
Lu, L.	11-Aug-26	2.9	Update 13 week cash flow model.	$2,276.50
Banh, T.	12-Aug-26	0.1	Review lender professional fees and update FTI team.	$110.00
Agam, A.	12-Aug-26	0.5	Call with S. Wadwha (WM) on liquidity.	$772.50
Agam, A.	12-Aug-26	0.6	Call on exit financing issues with WM, K&E and S. Golmont (PPP).	$927.00
Agam, A.	12-Aug-26	0.9	Call with WM and L. Lu (FTI) on projections.	$1,390.50
Lu, L.	12-Aug-26	0.9	Call with WM and A. Agam (FTI) on projections.	$706.50
Lu, L.	12-Aug-26	1.6	Create liquidity bridge from prior 3 statement model.	$1,256.00
Lu, L.	12-Aug-26	2.4	Make additional updates to 13 week cash flow model.	$1,884.00
Lu, L.	12-Aug-26	2.8	Update 13 week cash flow model.	$2,198.00
Banh, T.	13-Aug-26	0.1	Respond to FTI team regarding professional fees invoices.	$110.00
Lu, L.	13-Aug-26	0.9	Make additional updates to professional fee reserve calculations.	$706.50
Lu, L.	13-Aug-26	1.1	Make additional updates to 13 week cash flow model.	$863.50
Lu, L.	13-Aug-26	2.4	Update 13 week cash flow model.	$1,884.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Lu, L.	13-Aug-26	2.9	Update professional fee reserve calculations.	$2,276.50
Banh, T.	17-Aug-26	0.1	Review 503(b)(9) inquiry from counsel.	$110.00
Banh, T.	17-Aug-26	0.3	Review updated payment tracker from Company.	$330.00
Lu, L.	17-Aug-26	0.8	Call with WM to discuss 13 week cash flow handover.	$628.00
Lu, L.	17-Aug-26	1.8	Work on professional fees summary.	$1,413.00
Lu, L.	17-Aug-26	1.9	Update 13 week cash flow model.	$1,491.50
Agam, A.	18-Aug-26	0.2	Review cash actuals.	$309.00
Banh, T.	18-Aug-26	0.2	Review current FDO tracker for distribution to Company.	$220.00
Banh, T.	18-Aug-26	0.3	Review professional fees reserve summary from FTI team.	$330.00
Lu, L.	18-Aug-26	1.4	Make additional updates to sources and uses exhibit.	$1,099.00
Lu, L.	18-Aug-26	2.1	Update professional fee forecast in 13 week cash flow model.	$1,648.50
Lu, L.	18-Aug-26	2.1	Work on updating variance report in the 13 week cash flow model.	$1,648.50
Lu, L.	18-Aug-26	2.2	Work on updating actuals in the 13 week cash flow model.	$1,727.00
Lu, L.	18-Aug-26	2.6	Update sources and uses exhibit.	$2,041.00
Lu, L.	18-Aug-26	2.7	Update 13 week cash flow model.	$2,119.50
Agam, A.	19-Aug-26	0.2	Review variance report.	$309.00
Agam, A.	19-Aug-26	0.9	Call with S. Wadwha (WM) and L. Lu (FTI) on expected cash flow and fees.	$1,390.50
Lu, L.	19-Aug-26	0.9	Call with S. Wadwha (WM) and A. Agam (FTI) on expected cash flow and fees.	$706.50
Lu, L.	19-Aug-26	1.1	Make additional updates to professional fee estimates in 13 week cash flow model.	$863.50
Lu, L.	19-Aug-26	1.3	Update professional fee estimates in 13 week cash flow model.	$1,020.50
Lu, L.	19-Aug-26	1.8	Update 13 week cash flow model.	$1,413.00
Agam, A.	20-Aug-26	0.2	Call with D. Bollenbocker (WM) on liquidity.	$309.00
Agam, A.	20-Aug-26	0.6	Respond to lender inquiry on closing liquidity.	$927.00
Lu, L.	20-Aug-26	1.4	Make additional updates to 13 week cash flow model.	$1,099.00
Lu, L.	20-Aug-26	1.7	Update professional fee forecast in 13 week cash flow model.	$1,334.50
Agam, A.	21-Aug-26	0.7	Call on cash flow projection with WM and L. Lu (FTI).	$1,081.50
Lu, L.	21-Aug-26	0.7	Call on cash flow projection with WM and A. Agam (FTI).	$549.50
Lu, L.	21-Aug-26	2.7	Make additional updates to 13 week cash flow model.	$2,119.50
Lu, L.	21-Aug-26	2.8	Update 13 week cash flow model.	$2,198.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Subtotal		**168.7**		**$158,331.50**

Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Chesley, R.	02-Aug-26	0.2	Review stakeholder map to inform emergence planning.	$246.00
Ross, M.	03-Aug-26	0.3	Correspond with team regarding emergence and post emergence communications deck.	$301.50
Ross, M.	03-Aug-26	0.3	Prepare deck regarding emergence and post emergence communications.	$301.50
Schneider, J.	03-Aug-26	0.6	Monitor and compile media coverage on 8/3/26 for client and advisor visibility.	$270.00
Ross, M.	04-Aug-26	0.4	Correspond with FTI team regarding emergence timeline.	$402.00
Chesley, R.	04-Aug-26	0.6	Finalize emergence communications, change management plan and circulate to L. Bender (WM).	$738.00
Schneider, J.	04-Aug-26	0.6	Monitor and compile media coverage on 8/3/26 for client and advisor visibility.	$270.00
Schneider, J.	04-Aug-26	1.3	Draft emergence timeline and key messages for client review.	$585.00
Szuhaj, S.	05-Aug-26	0.1	Draft end of week media monitoring report to inform ongoing communications strategy.	$59.00
Schneider, J.	05-Aug-26	0.5	Monitor and compile media coverage on 8/5/26 for client and advisor visibility.	$225.00
Schneider, J.	06-Aug-26	0.4	Monitor and compile media coverage on 8/6/26 for client and advisor visibility.	$180.00
Ross, M.	07-Aug-26	0.2	Correspond with client regarding emergence materials.	$201.00
Ross, M.	07-Aug-26	0.2	Coordinate with team regarding emergence material preparation.	$201.00
Szuhaj, S.	07-Aug-26	0.3	Draft end of week media monitoring report to inform ongoing communications.	$177.00
Schneider, J.	07-Aug-26	0.9	Monitor and compile media coverage on 8/7/26 for client and advisor visibility.	$405.00
Szuhaj, S.	10-Aug-26	0.3	Draft end of week media monitoring report to inform ongoing communications strategy.	$177.00
Szuhaj, S.	10-Aug-26	2.5	Draft emergence communications package for client visibility.	$1,475.00
Szuhaj, S.	11-Aug-26	0.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$118.00
Andolina, K.	11-Aug-26	0.7	Refine press release based on feedback from R. Chesley (FTI).	$413.00
Ross, M.	11-Aug-26	0.9	Review emergence materials and coordination with team regarding same.	$904.50
Andolina, K.	11-Aug-26	0.9	Draft emergence communications package, press release and employee email.	$531.00
Szuhaj, S.	11-Aug-26	2.2	Draft emergence communications package for client visibility.	$1,298.00
Szuhaj, S.	12-Aug-26	0.5	Draft end of week media monitoring report to inform ongoing communications strategy.	$295.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Szuhaj, S.	13-Aug-26	0.5	Draft end of week media monitoring report to inform ongoing communications strategy.	$295.00
Ross, M.	14-Aug-26	0.2	Review weekly media report and coordination with team regarding same.	$201.00
Andolina, K.	14-Aug-26	0.3	Send out end-of-week monitoring email.	$177.00
Ross, M.	14-Aug-26	0.5	Review revised materials received from client.	$502.50
Szuhaj, S.	14-Aug-26	0.5	Draft end of week media monitoring report to inform ongoing communications strategy.	$295.00
Andolina, K.	14-Aug-26	0.8	Develop end-of-week monitoring report to capture ongoing coverage of client and inform ongoing communications strategy.	$472.00
Ross, M.	17-Aug-26	0.2	Coordinate with external advisors regarding preparation of emergence communications.	$201.00
Ross, M.	17-Aug-26	0.3	Coordinate with FTI team regarding preparation of emergence communications.	$301.50
Chesley, R.	17-Aug-26	0.4	Review and finalize emergence communications package for review by counsel.	$492.00
Szuhaj, S.	17-Aug-26	0.5	Draft end of week media monitoring report to inform ongoing communications strategy.	$295.00
Andolina, K.	17-Aug-26	0.6	Review edits from R. Chesley (FTI) to emergence materials.	$354.00
Ross, M.	17-Aug-26	0.9	Review and comment on revised materials and comments from client.	$904.50
Andolina, K.	17-Aug-26	2.1	Prepare emergence communications materials.	$1,239.00
Szuhaj, S.	17-Aug-26	2.3	Draft emergence communications package for client visibility.	$1,357.00
Szuhaj, S.	18-Aug-26	0.1	Draft end of week media monitoring report to inform ongoing communications strategy.	$59.00
Andolina, K.	18-Aug-26	0.2	Share press release with external advisors to ensure that information is accurate and receives proper approvals.	$118.00
Andolina, K.	18-Aug-26	0.4	Pull out press release of emergence communications package to share with lenders to receive external approval.	$236.00
Ross, M.	18-Aug-26	0.7	Coordination with team regarding emergence communications and correspondence with client and counsel regarding same.	$703.50
Chesley, R.	19-Aug-26	0.2	Provide counsel to client on communications strategy and timing.	$246.00
Szuhaj, S.	19-Aug-26	0.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$118.00
Andolina, K.	19-Aug-26	0.3	Finalize emergence press release.	$177.00
Ross, M.	19-Aug-26	0.5	Call with K. Andolina (FTI) to review communications roll out and deployment surrounding emergence.	$502.50
Andolina, K.	19-Aug-26	0.5	Call with M. Ross (FTI) to review communications roll out and deployment surrounding emergence.	$295.00
Ross, M.	19-Aug-26	0.6	Review comments received from counsel and review of final emergence materials.	$603.00
Szuhaj, S.	19-Aug-26	0.6	Draft emergence communications package for client visibility.	$354.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Andolina, K.	19-Aug-26	0.8	Review edits from counsel to information the press release and ensure communications are legally acceptable and reflective of legal communications strategy.	$472.00
Andolina, K.	20-Aug-26	0.3	Upload press release to Business Wire to support emergence communications efforts and ensure that consumers and media are aware that the Company is exiting the Chapter 11 process.	$177.00
Andolina, K.	20-Aug-26	0.4	Communicate with client about press release deployment schedule.	$236.00
Szuhaj, S.	20-Aug-26	0.4	Draft end of week media monitoring report to inform ongoing communications strategy.	$236.00
Andolina, K.	21-Aug-26	0.4	Connect with Business Wire to approve press release for publishing to publicly inform stakeholders of Company's emergence.	$236.00
Ross, M.	21-Aug-26	0.6	Prepare for emergence and coordination with legal and FTI team regarding same.	$603.00
Andolina, K.	21-Aug-26	0.9	Draft weekly monitoring report to inform ongoing communications strategy.	$531.00
Subtotal		**33.3**		**$22,763.00**

Fee Applications, Retention, and Related Matters

Professional	Date	Hours	Activity	Fees
Stewart, P.	03-Aug-26	1.9	Review post-BK accrued time and expense detail accrued through July for proper task coding and to ensure compliance with US Trustee guidelines and local bankruptcy court rules.	$1,358.50
Stewart, P.	04-Aug-26	2.1	Continue review of review of post-BK time descriptions and activity code classifications through end of July to ensure compliance with US Trustee guidelines and local bankruptcy court rules.	$1,501.50
Agam, A.	05-Aug-26	0.7	Follow up on billing and fee issues.	$1,081.50
Stewart, P.	05-Aug-26	1.6	Review post-BK expenses through July and ensure compliance with US Trustee guidelines and local bankruptcy court rules.	$1,144.00
Banh, T.	06-Aug-26	0.4	Review draft fee application.	$440.00
Banh, T.	06-Aug-26	0.5	Review and update WIP for first compensation and staff report.	$550.00
Agam, A.	08-Aug-26	0.7	Follow up on billing and fee statement.	$1,081.50
Banh, T.	13-Aug-26	0.3	Update fee app template for FTI team reconciliation.	$330.00
Banh, T.	14-Aug-26	0.1	Update FTI team on monthly fee app.	$110.00
Stewart, P.	21-Aug-26	1.4	Review and revise August task coding to ensure consistency and accuracy.	$1,001.00
Stewart, P.	21-Aug-26	2.4	Review time descriptions and activity code classifications for August to ensure compliance with US Trustee guidelines and local bankruptcy court rules.	$1,716.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Fee Applications, Retention, and Related Matters

Professional	Date	Hours	Activity	Fees
Subtotal		**12.1**		**$10,314.00**

Lender Requests and Related Matters

Professional	Date	Hours	Activity	Fees
Agam, A.	04-Aug-26	0.3	Discuss liquidity with J. Shen (AP).	$463.50
Agam, A.	04-Aug-26	0.4	Call on lease negotiations with lender representatives, Hilco, WM and R. Winebar (FTI).	$618.00
Winebar, R.	04-Aug-26	0.4	Call on lease negotiations with lender representatives, Hilco, WM and A. Agam (FTI).	$418.00
Agam, A.	06-Aug-26	0.2	Discuss finance issues with J. Shen (AP).	$309.00
Agam, A.	07-Aug-26	0.4	Call with Hilco, AlixPartners, S. Golmont (PPP), D. Santos (FTI) and L. Lu (FTI) on case status and liquidity.	$618.00
Santos, D.	07-Aug-26	0.4	Call with Hilco, AlixPartners, S. Golmont (PPP), A. Agam (FTI) and L. Lu (FTI) on case status and liquidity.	$478.00
Lu, L.	07-Aug-26	0.4	Call with Hilco, AlixPartners, S. Golmont (PPP), A. Agam (FTI) and D. Santos (FTI) on case status and liquidity.	$314.00
Agam, A.	10-Aug-26	0.2	Call with J. Shen (AP) on liquidity at exit.	$309.00
Agam, A.	14-Aug-26	0.4	Call with AlixPartners, Hilco, PPP and L. Lu (FTI) on case status and liquidity.	$618.00
Lu, L.	14-Aug-26	0.4	Call with AlixPartners, Hilco, PPP and A. Agam (FTI) on case status and liquidity.	$314.00
Subtotal		**3.5**		**$4,459.50**

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Banh, T.	01-Aug-26	0.4	Prepare punch list of outstanding landlord inquiries to discuss with counsel.	$440.00
Banh, T.	01-Aug-26	0.6	Review landlord correspondences and updates from Company.	$660.00
Banh, T.	02-Aug-26	0.6	Review rent waivers and list of closed stores from Hilco and FTI team.	$660.00
Mody, A.	02-Aug-26	0.7	Discussions and emails on 3PL lien.	$780.50
Santos, D.	02-Aug-26	0.7	Review plan language regarding payment of cures and other claims.	$836.50
Banh, T.	02-Aug-26	0.9	Review executed lease amendments from counsel and update tracker.	$990.00
Mody, A.	03-Aug-26	0.1	Discuss 3PL negotiation approach with R. Winebar (FTI).	$111.50
Winebar, R.	03-Aug-26	0.1	Coordinate 3PL negotiation discussion details with potential 3PL partner.	$104.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	03-Aug-26	0.1	Discuss 3PL negotiation approach with A. Mody (FTI).	$104.50
Winebar, R.	03-Aug-26	0.1	Outline lease expiration schedule for 8 incremental closed stores.	$104.50
DeSantis, J.	03-Aug-26	0.2	Prepare for negotiation with 3PL.	$254.00
Mody, A.	03-Aug-26	0.2	Discuss inventory lien strategy with R. Winebar (FTI).	$223.00
Winebar, R.	03-Aug-26	0.2	Discuss inventory lien strategy with A. Mody (FTI).	$209.00
Winebar, R.	03-Aug-26	0.3	Update rent schedule for Realty deal sheets.	$313.50
Winebar, R.	03-Aug-26	0.3	Review negotiation items for potential 3PL partner contract.	$313.50
Winebar, R.	03-Aug-26	0.4	Update on order inventory workflow to include SKU detail.	$418.00
Winebar, R.	03-Aug-26	0.4	Review Realty deal sheet package and incorporate into tracker.	$418.00
Mody, A.	03-Aug-26	0.5	Address DC lease rejection notification strategy.	$557.50
Mody, A.	03-Aug-26	0.5	Discuss new inventory reporting views needed with J. Tang (FTI).	$557.50
Winebar, R.	03-Aug-26	0.5	Update notes, status, and tracker of clauses from 3PL negotiations.	$522.50
Winebar, R.	03-Aug-26	0.5	Update contract terms with revisions from negotiation session.	$522.50
Tang, J.	03-Aug-26	0.5	Discuss new inventory reporting views needed with A. Mody (FTI).	$425.00
Santos, D.	03-Aug-26	0.6	Review edits made to lease cure analysis schedule.	$717.00
Santos, D.	03-Aug-26	0.6	Review status of updated assumption and rejection schedules.	$717.00
Banh, T.	03-Aug-26	0.6	Review closing store filing and update lease tracker.	$660.00
Banh, T.	03-Aug-26	0.6	Review outstanding inquiries from landlord provided by counsel.	$660.00
Winebar, R.	03-Aug-26	0.6	Discuss inventory analysis approach and next steps with J. Tang (FTI).	$627.00
Winebar, R.	03-Aug-26	0.6	Update Hilco deal sheet tracker with Realty deal sheets.	$627.00
Tang, J.	03-Aug-26	0.6	Discuss inventory analysis approach and next steps with R. Winebar (FTI).	$510.00
Mody, A.	03-Aug-26	0.7	Call with WM, K&E and FTI team related to key counterparty agreement.	$780.50
Santos, D.	03-Aug-26	0.7	Review lease cure analysis and provide feedback to L. Lu (FTI).	$836.50
Winebar, R.	03-Aug-26	0.7	Call with WM, K&E and FTI team related to key counterparty agreement.	$731.50
DeSantis, J.	03-Aug-26	0.8	Discuss 3PL contract terms with potential 3PL partner, WM and FTI team.	$1,016.00
DeSantis, J.	03-Aug-26	0.8	Call with key counterparty, WM, S. Borovinskaya (YCST) and FTI team on contract to achieve cost savings.	$1,016.00
Mody, A.	03-Aug-26	0.8	Discuss 3PL contract terms with potential 3PL partner, WM and FTI team.	$892.00
Mody, A.	03-Aug-26	0.8	Conversation with YCST on lien language.	$892.00
Mody, A.	03-Aug-26	0.8	Call with key counterparty, WM, S. Borovinskaya (YCST) and FTI team on contract to achieve cost savings.	$892.00
Winebar, R.	03-Aug-26	0.8	Discuss 3PL contract terms with potential 3PL partner, WM and FTI team.	$836.00

EXHIBIT C

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	03-Aug-26	0.8	Update on order inventory data workflows with 8/3 data.	$836.00
Winebar, R.	03-Aug-26	0.8	Update EBITDA impact summary from Realty deal sheet package.	$836.00
Winebar, R.	03-Aug-26	0.8	Review updates to contract following negotiation discussion.	$836.00
Mody, A.	03-Aug-26	0.9	Email exchange on key points of contention for discussion with 3PL and Lien on Goods.	$1,003.50
Santos, D.	03-Aug-26	0.9	Review updated lease cure analysis schedule.	$1,075.50
Tang, J.	03-Aug-26	0.9	Process newest inventory data.	$765.00
Winebar, R.	03-Aug-26	1.0	Update OOS Low WOS inventory data workflows for 8/3 data.	$1,045.00
Mody, A.	03-Aug-26	1.2	Follow-up and discussions with 3PL on lien language.	$1,338.00
Winebar, R.	04-Aug-26	0.1	Update pro forma financials to exclude lease savings.	$104.50
Winebar, R.	04-Aug-26	0.1	Outline agenda for Hilco update discussion.	$104.50
Winebar, R.	04-Aug-26	0.1	Review raw COGS P&L allocation.	$104.50
Winebar, R.	04-Aug-26	0.2	Evaluate P&L change from 98 stores vs. 106 stores.	$209.00
Winebar, R.	04-Aug-26	0.2	Outline financials for go forward 98 store footprint for model reforecast.	$209.00
Winebar, R.	04-Aug-26	0.2	Update historical inventory sales for weeks 31-43.	$209.00
Agam, A.	04-Aug-26	0.3	Call with WM and Hilco on leases.	$463.50
Winebar, R.	04-Aug-26	0.3	Review 98 store model output and projected EBITDA forecast.	$313.50
Banh, T.	04-Aug-26	0.4	Review outstanding lease objections for counsel.	$440.00
Winebar, R.	04-Aug-26	0.4	Finalize Hilco tracker and pro forma EBITDA for Hilco review discussion.	$418.00
Winebar, R.	04-Aug-26	0.4	Review inventory OOS and on order report outputs.	$418.00
Winebar, R.	04-Aug-26	0.4	Update Hilco deal sheet with site-by-site status and Pro Forma for Realty deals.	$418.00
Winebar, R.	04-Aug-26	0.4	Review redline updates from YCST on 3PL contract.	$418.00
Winebar, R.	04-Aug-26	0.5	Discuss Realty deal sheets and Hilco updates with Hilco and WM.	$522.50
Winebar, R.	04-Aug-26	0.5	Review preliminary inventory analysis output with J. Tang (FTI).	$522.50
Tang, J.	04-Aug-26	0.5	Review preliminary inventory analysis output with R. Winebar (FTI).	$425.00
Mody, A.	04-Aug-26	0.7	Follow ups with WM management on contract review.	$780.50
Winebar, R.	04-Aug-26	0.7	Update go forward map output for 98 stores footprint.	$731.50
Mody, A.	04-Aug-26	0.8	Update SLA matrix.	$892.00
Mody, A.	04-Aug-26	0.8	Discuss strategy around lien language with legal.	$892.00
Santos, D.	04-Aug-26	0.8	Review updated real estate cure calculations.	$956.00
Mody, A.	04-Aug-26	0.9	Share revised version of 3Pl contracts with key stakeholders including 3PL.	$1,003.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	04-Aug-26	0.9	Validate inventory data analysis 8/3 source files.	$940.50
Tang, J.	04-Aug-26	0.9	Review and distribute latest contract received.	$765.00
Mody, A.	04-Aug-26	1.3	Review lien language received and make updates to the agreement.	$1,449.50
Tang, J.	04-Aug-26	1.3	Review latest SLAs and update contract.	$1,105.00
Tang, J.	04-Aug-26	1.6	Review and analyze inventory data.	$1,360.00
Tang, J.	04-Aug-26	1.8	Create latest inventory reports with summary pivot tables to review trends week-over-week.	$1,530.00
Mody, A.	04-Aug-26	2.1	Review entire 3PL contract and request legal to generate redline.	$2,341.50
Mody, A.	04-Aug-26	2.2	Review changes from legal on 3PL contract.	$2,453.00
Banh, T.	05-Aug-26	0.1	Call with S. Briones (FTI) to discuss vendors contracts.	$110.00
Banh, T.	05-Aug-26	0.1	Call with Company to discuss outstanding contracts.	$110.00
Banh, T.	05-Aug-26	0.1	Update counsel on outstanding vendor contracts.	$110.00
Banh, T.	05-Aug-26	0.1	Review lease recon from Company and discuss with counsel.	$110.00
Winebar, R.	05-Aug-26	0.1	Review source for average inventory at west coast DC.	$104.50
Winebar, R.	05-Aug-26	0.1	Update Hilco fee estimate based on accepted deals.	$104.50
Winebar, R.	05-Aug-26	0.1	Review updated deal sheet and terms for St. Augustine.	$104.50
Briones, S.	05-Aug-26	0.1	Call with T. Banh (FTI) to discuss vendors contracts.	$53.50
Banh, T.	05-Aug-26	0.2	Review lease reconciliation from Company.	$220.00
Banh, T.	05-Aug-26	0.2	Respond to counsel regarding vendor agreements and status.	$220.00
Winebar, R.	05-Aug-26	0.2	Review out of stock inventory data model.	$209.00
Winebar, R.	05-Aug-26	0.2	Evaluate 3PL lease implications with landlord for Hollister DC.	$209.00
Banh, T.	05-Aug-26	0.3	Review termination for vendor contracts as provided by Company.	$330.00
Winebar, R.	05-Aug-26	0.3	Develop 52 week historical sales by SKU.	$313.50
Winebar, R.	05-Aug-26	0.3	Discuss inventory on order analysis approach with J. Tang (FTI).	$313.50
Winebar, R.	05-Aug-26	0.3	Review inventory analysis based on top 80% of revenue driving SKUs.	$313.50
Tang, J.	05-Aug-26	0.3	Discuss inventory on order analysis approach with R. Winebar (FTI).	$255.00
Banh, T.	05-Aug-26	0.4	Review current deal sheet tracker from FTI team.	$440.00
Agam, A.	05-Aug-26	0.5	Call with WM, S. Borovinskaya (YCST) and A. Mody (FTI) on lease issues.	$772.50
Mody, A.	05-Aug-26	0.5	Call with WM, S. Borovinskaya (YCST) and A. Agam (FTI) on lease issues.	$557.50
Mody, A.	05-Aug-26	0.5	Work with YCST to share lien language for approval to lenders.	$557.50
Mody, A.	05-Aug-26	0.5	Respond to lenders on the questions on lien.	$557.50

EXHIBIT C

FTI Consulting, Inc.

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Mody, A.	05-Aug-26	0.5	Discussion with WM management regarding Hollister DC lease.	$557.50
Banh, T.	05-Aug-26	0.5	Reconcile aging ledger with outstanding vendor amounts.	$550.00
Winebar, R.	05-Aug-26	0.5	Discuss on order and out of stock reporting package with J. Tang (FTI).	$522.50
Tang, J.	05-Aug-26	0.5	Discuss on order and out of stock reporting package with R. Winebar (FTI).	$425.00
Winebar, R.	05-Aug-26	0.6	Outline approach for inventory on order analysis.	$627.00
Winebar, R.	05-Aug-26	0.6	Update rent negotiation model and go forward store analysis spreadsheet.	$627.00
Winebar, R.	05-Aug-26	0.8	Update sales transfer by store summary detail to account for 8 new closures.	$836.00
Mody, A.	05-Aug-26	0.9	Track responses and updates from lenders; notify WM management.	$1,003.50
Tang, J.	05-Aug-26	0.9	Create week-over-week OOS inventory report.	$765.00
Winebar, R.	05-Aug-26	1.2	Outline summary tables for SKU order review of low impact items.	$1,254.00
Tang, J.	05-Aug-26	1.2	Create new inventory summary and color coding.	$1,020.00
Mody, A.	05-Aug-26	1.6	Inventory analysis review.	$1,784.00
Tang, J.	05-Aug-26	1.8	Add in critical SKU listing and refine inventory views.	$1,530.00
Mody, A.	06-Aug-26	0.1	Discuss 3PL invoicing with R. Winebar (FTI).	$111.50
Banh, T.	06-Aug-26	0.1	Call with S. Briones (FTI) to discuss lease negotiations.	$110.00
Winebar, R.	06-Aug-26	0.1	Update Deltaville term extension from new deal sheet.	$104.50
Winebar, R.	06-Aug-26	0.1	Identify lease agreement status for store 1299.	$104.50
Winebar, R.	06-Aug-26	0.1	Draft EBITDA update of Seattle keep scenario to Mike Hoye.	$104.50
Winebar, R.	06-Aug-26	0.1	Update Realty term summary based on discussion with management.	$104.50
Winebar, R.	06-Aug-26	0.1	Discuss 3PL invoicing with A. Mody (FTI).	$104.50
Winebar, R.	06-Aug-26	0.1	Discuss 3PL invoicing cadence with potential 3PL partner.	$104.50
Briones, S.	06-Aug-26	0.1	Call with T. Banh (FTI) to discuss lease negotiations.	$53.50
Agam, A.	06-Aug-26	0.2	Call with WM, Hilco and R. Winebar (FTI) on lease issues.	$309.00
Mody, A.	06-Aug-26	0.2	Review invoicing contract language with R. Winebar (FTI).	$223.00
Banh, T.	06-Aug-26	0.2	Discuss with Company updates to lease amendment inquiry.	$220.00
Winebar, R.	06-Aug-26	0.2	Review sales transfer impact of Seattle keep open.	$209.00
Winebar, R.	06-Aug-26	0.2	Provide deal status for all Hilco lease agreements.	$209.00
Winebar, R.	06-Aug-26	0.2	Call with WM, Hilco and A. Agam (FTI) on lease issues.	$209.00
Winebar, R.	06-Aug-26	0.2	Review inventory reporting for departments 5 and 6.	$209.00
Winebar, R.	06-Aug-26	0.2	Review invoicing contract language with A. Mody (FTI).	$209.00
Banh, T.	06-Aug-26	0.3	Reconcile list of leases currently under negotiations as provided by Hilco.	$330.00

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Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	06-Aug-26	0.3	Update Hilco deal sheet tracker and review agenda for Thursday discussion.	$313.50
Winebar, R.	06-Aug-26	0.3	Update Realty assignment language for 6 leases.	$313.50
Winebar, R.	06-Aug-26	0.3	Discuss Realty deal sheets and Hilco updates with Hilco and WM.	$313.50
Winebar, R.	06-Aug-26	0.3	Correspond with J. DeSantis (FTI) regarding 3PL invoicing.	$313.50
Winebar, R.	06-Aug-26	0.4	Coordinate 3PL contract update status with potential 3PL partner.	$418.00
Mody, A.	06-Aug-26	0.7	Update WM management.	$780.50
Santos, D.	06-Aug-26	0.8	Review updated cure amounts.	$956.00
Mody, A.	06-Aug-26	0.9	Discuss different inventory slicing views with R. Winebar (FTI).	$1,003.50
Tang, J.	06-Aug-26	0.9	Discuss different inventory slicing views with A. Mody (FTI).	$765.00
Tang, J.	06-Aug-26	0.9	Summarize and send inventory key findings.	$765.00
Winebar, R.	06-Aug-26	1.0	Outline EBITDA impact of keeping Seattle store open.	$1,045.00
Mody, A.	06-Aug-26	1.9	Review inventory analysis and email update to be sent.	$2,118.50
Tang, J.	06-Aug-26	2.7	Refine inventory report with department view.	$2,295.00
Winebar, R.	07-Aug-26	0.2	Review insurance clause terms and liability.	$209.00
Winebar, R.	07-Aug-26	0.2	Review contracting next steps.	$209.00
Mody, A.	07-Aug-26	0.3	Discuss insurance clause revisions with R. Winebar (FTI).	$334.50
Winebar, R.	07-Aug-26	0.3	Outline go forward list of 98 stores.	$313.50
Winebar, R.	07-Aug-26	0.3	Discuss insurance clause revisions with A. Mody (FTI).	$313.50
Winebar, R.	07-Aug-26	0.4	Review potential 3PL partner contract redlines of insurance clause.	$418.00
Agam, A.	07-Aug-26	0.5	Call with WM, R. Harra (YCST), A. Mody (FTI) and R. Winebar (FTI) on 3PL negotiations.	$772.50
Mody, A.	07-Aug-26	0.5	Call with WM, R. Harra (YCST), A. Agam (FTI) and R. Winebar (FTI) on 3PL negotiations.	$557.50
Banh, T.	07-Aug-26	0.5	Review latest store status report from FTI team.	$550.00
Winebar, R.	07-Aug-26	0.5	Call with WM, R. Harra (YCST), A. Agam (FTI) and A. Mody (FTI) on 3PL negotiations.	$522.50
Mody, A.	07-Aug-26	0.8	Discuss revisions with legal and align on a strategy to respond back to 3PL.	$892.00
Mody, A.	07-Aug-26	0.8	Discussion with WM on 3PL plan.	$892.00
Winebar, R.	07-Aug-26	0.8	Outline 3PL one-time cost estimates and review Hollister historical monthly P&L expenses.	$836.00
Mody, A.	07-Aug-26	1.4	Review go-forward options given 3PL response.	$1,561.00
Mody, A.	07-Aug-26	1.4	Send update to 3Pl and review their response.	$1,561.00
Mody, A.	07-Aug-26	1.8	Review revised contract from 3PL redline.	$2,007.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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August 1, 2026 through August 21, 2026

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Professional	Date	Hours	Activity	Fees
Mody, A.	08-Aug-26	0.1	Discuss contract and insurance policy with R. Winebar (FTI).	$111.50
Winebar, R.	08-Aug-26	0.1	Provide lease status for 1274 Jacksonville store.	$104.50
Winebar, R.	08-Aug-26	0.1	Outline insurance follow up diligence questions.	$104.50
Winebar, R.	08-Aug-26	0.1	Confirm Hilco lease negotiation fees.	$104.50
Winebar, R.	08-Aug-26	0.1	Discuss contract and insurance policy with A. Mody (FTI).	$104.50
Winebar, R.	08-Aug-26	0.2	Evaluate freight impact of servicing West Coast stores from Rock Hill.	$209.00
Agam, A.	08-Aug-26	0.3	Follow up on issues related to lease rejections.	$463.50
Mody, A.	08-Aug-26	0.5	Discuss 3PL contract strategic options with R. Winebar (FTI).	$557.50
Winebar, R.	08-Aug-26	0.5	Discuss 3PL contract strategic options with A. Mody (FTI).	$522.50
Mody, A.	08-Aug-26	0.9	Discuss 3PL contract language for insurance clause with WM and R. Winebar (FTI).	$1,003.50
Winebar, R.	08-Aug-26	0.9	Discuss 3PL contract language for insurance clause with WM and A. Mody (FTI).	$940.50
Mody, A.	08-Aug-26	1.2	Discuss extensively with Legal to draft a response.	$1,338.00
Agam, A.	09-Aug-26	0.3	Call on lease status and rejections with P. Day (WM), YCST and A. Mody (FTI).	$463.50
Mody, A.	09-Aug-26	0.3	Call on lease status and rejections with P. Day (WM), YCST and A. Agam (FTI).	$334.50
Mody, A.	09-Aug-26	1.7	Review response from 3PL and analyze impact.	$1,895.50
Banh, T.	10-Aug-26	0.1	Review lease inquiry from landlord sent by counsel.	$110.00
Banh, T.	10-Aug-26	0.1	Review correspondence from Company regarding latest on vendor contracts.	$110.00
Banh, T.	10-Aug-26	0.1	Review updates on lease payments from Company.	$110.00
Winebar, R.	10-Aug-26	0.1	Send follow up note to include additional team members from ops perspective.	$104.50
Winebar, R.	10-Aug-26	0.1	Coordinate on site 3PL discussion for next week with WM team.	$104.50
Winebar, R.	10-Aug-26	0.2	Review updated SKU master with critical item and top revenue tags.	$209.00
Winebar, R.	10-Aug-26	0.2	Discuss potential 3PL partner contract updates and next steps with J. Tang (FTI).	$209.00
Tang, J.	10-Aug-26	0.2	Discuss potential 3PL partner contract updates and next steps with R. Winebar (FTI).	$170.00
Banh, T.	10-Aug-26	0.3	Review list of lease amendments from counsel and update schedules.	$330.00
Winebar, R.	10-Aug-26	0.3	Coordinate on site 3PL discussion with potential 3PL partner team.	$313.50
Winebar, R.	10-Aug-26	0.3	Compare potential 3PL partner hourly rates with proposal and review insurance certificate.	$313.50
Winebar, R.	10-Aug-26	0.4	Coordinate 3PL project kickoff scheduling and considerations.	$418.00
Winebar, R.	10-Aug-26	0.5	Review updated inventory analysis with new critical SKU list.	$522.50
Winebar, R.	10-Aug-26	0.5	Review outstanding IT integration question list from WM for potential 3PL partner.	$522.50

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Mody, A.	10-Aug-26	0.6	Connect with YCST to discuss potential changes.	$669.00
Winebar, R.	10-Aug-26	0.7	Research insurance procurement timeline and activities.	$731.50
Mody, A.	10-Aug-26	0.9	Review updates proposed by YCST.	$1,003.50
Winebar, R.	10-Aug-26	1.3	Refine 98 store footprint model with rent reduction EBITDA scenario.	$1,358.50
Mody, A.	10-Aug-26	1.8	Review contract changes and share business impact with YCST.	$2,007.00
Tang, J.	10-Aug-26	2.4	Review latest critical SKU list and update inventory reports.	$2,040.00
Winebar, R.	11-Aug-26	0.1	Update Hilco deal sheet tracker with Stuart revised terms.	$104.50
Winebar, R.	11-Aug-26	0.1	Provide update to potential 3PL partner on contract status.	$104.50
Banh, T.	11-Aug-26	0.2	Review incoming landlord inquiry provided by counsel.	$220.00
Winebar, R.	11-Aug-26	0.2	Update Hilco store by store deal status for 8/11.	$209.00
Winebar, R.	11-Aug-26	0.2	Update Realty income summary for review discussion.	$209.00
Agam, A.	11-Aug-26	0.3	Call with WM, YCST, A. Mody (FTI) and R. Winebar (FTI) on key operational initiative involving contract.	$463.50
Mody, A.	11-Aug-26	0.3	Call with WM, YCST, A. Agam (FTI) and R. Winebar (FTI) on key operational initiative involving contract.	$334.50
Winebar, R.	11-Aug-26	0.3	Call with WM, YCST, A. Agam (FTI) and A. Mody (FTI) on key operational initiative involving contract.	$313.50
Winebar, R.	11-Aug-26	0.3	Review updated insurance construct and on site planning coordination.	$313.50
Winebar, R.	11-Aug-26	0.3	Review revised terms for insurance liability clause.	$313.50
Mody, A.	11-Aug-26	0.4	Follow-ups to reject Hollister DC lease; landlord communication.	$446.00
Banh, T.	11-Aug-26	0.4	Review rejection lease information forwarded by counsel.	$440.00
Banh, T.	11-Aug-26	0.5	Review outstanding lease inquiries from counsel and discuss with Company.	$550.00
Winebar, R.	11-Aug-26	0.6	Evaluate 3PL volume impact from potential Seattle relocation.	$627.00
Mody, A.	11-Aug-26	0.7	Review legal comments on contract.	$780.50
Winebar, R.	11-Aug-26	0.7	Update Hilco deal sheet tracker with Seattle deal terms and summary statistics.	$731.50
Winebar, R.	11-Aug-26	0.7	Outline implementation planning considerations and review next steps from potential 3PL partner workshop.	$731.50
Winebar, R.	12-Aug-26	0.2	Review dates for consistency across sections of workplan and alignment with potential 3PL partner plan.	$209.00
Winebar, R.	12-Aug-26	0.2	Review updated insurance language and documents shared with potential 3PL partner counsel.	$209.00
Winebar, R.	12-Aug-26	0.4	Review workplan updates and next steps.	$418.00
DeSantis, J.	12-Aug-26	0.5	Review 3PL contract insurance terms.	$635.00
Winebar, R.	12-Aug-26	1.1	Update Hollister wind-down plan including contracting dates, insurance, and updated status.	$1,149.50

EXHIBIT C

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Banh, T.	13-Aug-26	0.1	Review final assumption and rejection schedules to send to Company.	$110.00
Banh, T.	13-Aug-26	0.1	Review lease rejection inquiry from Company.	$110.00
Banh, T.	13-Aug-26	0.2	Review lease amendment from counsel and discuss with FTI team and Company.	$220.00
Banh, T.	13-Aug-26	0.2	Review surrender letter request from counsel and discuss with Company.	$220.00
Winebar, R.	13-Aug-26	0.2	Outline total expected Hilco fee schedule.	$209.00
Agam, A.	13-Aug-26	0.5	Call with WM, YCST, Hilco and R. Winebar (FTI) on lease issues.	$772.50
Mody, A.	13-Aug-26	0.5	Quick review of changes to the 3PL transition workplan.	$557.50
Banh, T.	13-Aug-26	0.5	Review surrender letters with Company and counsel.	$550.00
Winebar, R.	13-Aug-26	0.5	Call with WM, YCST, Hilco and A. Agam (FTI) on lease issues.	$522.50
Mody, A.	13-Aug-26	1.1	Review response from 3PL, proposed changes and its impact.	$1,226.50
Banh, T.	14-Aug-26	0.1	Follow up with counsel regarding outstanding cure amounts for leases.	$110.00
Banh, T.	14-Aug-26	0.1	Discuss with Company rejection of leases.	$110.00
Banh, T.	14-Aug-26	0.2	Review updates from Company regarding leases amendment correction to discuss with counsel.	$220.00
Winebar, R.	14-Aug-26	0.2	Outline Hilco deal status for Lake Havasu.	$209.00
Banh, T.	14-Aug-26	0.3	Review outstanding landlord inquiry with Company.	$330.00
Winebar, R.	14-Aug-26	0.4	Review dates across Hollister wind-down workplan.	$418.00
Winebar, R.	14-Aug-26	0.4	Review and update Hollister wind-down workplan.	$418.00
Tang, J.	14-Aug-26	2.3	Edit plan to include changes and change dates given later contract signing timeline.	$1,955.00
Banh, T.	17-Aug-26	0.2	Follow up with Company regarding calculation of stub rent.	$220.00
Banh, T.	17-Aug-26	0.4	Review current lease status report from Hilco team.	$440.00
Banh, T.	17-Aug-26	0.4	Reconcile final cure amounts for landlords as provided by counsel against summary file to send to Company.	$440.00
Winebar, R.	17-Aug-26	0.4	Review 3PL contract.	$418.00
Banh, T.	18-Aug-26	0.1	Discuss LTIP agreements with Company.	$110.00
Banh, T.	18-Aug-26	0.2	Confirm rejected stores with counsel.	$220.00
Banh, T.	18-Aug-26	0.3	Review CCO and guidance form counsel regarding stub rent payment for rejected stores.	$330.00
Winebar, R.	18-Aug-26	0.4	Discussion with Hilco.	$418.00
Banh, T.	19-Aug-26	0.2	Review landlord inquiry update from counsel.	$220.00
Banh, T.	19-Aug-26	0.3	Review lease amount updates from Company.	$330.00
Banh, T.	19-Aug-26	0.4	Review list of lease amendments executed and lease under negotiations from Hilco team and counsel.	$440.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Banh, T.	20-Aug-26	0.1	Call with counsel to discuss vendor contract.	$110.00
Banh, T.	20-Aug-26	0.2	Review update from Company regarding surrender letters for lease.	$220.00
Banh, T.	20-Aug-26	0.3	Review lease updates from counsel.	$330.00
Banh, T.	20-Aug-26	0.5	Review contract inquiry from vendor and discuss with counsel and Company.	$550.00
Banh, T.	21-Aug-26	0.3	Review tracker for accelerated rejected leases.	$330.00
Subtotal		**130.7**		**$138,647.00**

Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Agam, A.	02-Aug-26	0.3	Review declaration in support of Plan.	$463.50
Agam, A.	02-Aug-26	0.8	Review UCC Plan comments.	$1,236.00
Banh, T.	03-Aug-26	0.1	Call with S. Briones (FTI) to discuss outstanding items on assumption and rejection schedules.	$110.00
Briones, S.	03-Aug-26	0.1	Call with T. Banh (FTI) to discuss outstanding items on assumption and rejection schedules.	$53.50
Banh, T.	03-Aug-26	0.3	Call with counsel to discuss assumption and rejection schedules.	$330.00
Banh, T.	03-Aug-26	0.3	Call with S. Briones (FTI) to update contract assumption and rejection schedules to discuss with counsel.	$330.00
Banh, T.	03-Aug-26	0.3	Call with S. Briones (FTI) to discuss updates to assumption and rejection schedules.	$330.00
Banh, T.	03-Aug-26	0.3	Review list of outstanding cure notice objections from counsel.	$330.00
Briones, S.	03-Aug-26	0.3	Call with T. Banh (FTI) to update contract assumption and rejection schedules to discuss with counsel.	$160.50
Briones, S.	03-Aug-26	0.3	Call with T. Banh (FTI) to discuss updates to assumption and rejection schedules.	$160.50
Agam, A.	03-Aug-26	0.4	Call with WM and M. Fagen (K&E) on plan execution issues.	$618.00
Agam, A.	03-Aug-26	0.4	Call with WM on plan execution issues.	$618.00
Agam, A.	03-Aug-26	0.4	Review updated plan markups.	$618.00
Agam, A.	03-Aug-26	0.5	Review declaration in support of Plan.	$772.50
Banh, T.	03-Aug-26	0.7	Review May rent waiver file from FTI team and Hilco and update cure schedule.	$770.00
Banh, T.	03-Aug-26	0.9	Reconcile cure objection tracker to discuss with counsel.	$990.00
Banh, T.	03-Aug-26	1.2	Compile and reconcile list of excluded leases and contracts for discussion with counsel.	$1,320.00
Banh, T.	04-Aug-26	0.1	Update FTI team on contract assumption and rejection schedules.	$110.00

EXHIBIT C

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Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Banh, T.	04-Aug-26	0.1	Correspond with A. Agam (FTI) to debrief on call with counsel regarding tax analysis.	$110.00
Banh, T.	04-Aug-26	0.1	Call with Company to discuss updates to assumption and rejection schedule.	$110.00
Banh, T.	04-Aug-26	0.2	Call with counsel to discuss transaction tax analysis.	$220.00
Banh, T.	04-Aug-26	0.2	Call with S. Briones (FTI) to discuss cure amount for leases.	$220.00
Briones, S.	04-Aug-26	0.2	Call with T. Banh (FTI) to discuss cure amount for leases.	$107.00
Agam, A.	04-Aug-26	0.3	Call with S. Golmont (PPP) on Plan issues.	$463.50
Banh, T.	04-Aug-26	0.3	Call with S. Briones (FTI) to discuss updates to assumption and rejection schedules.	$330.00
Briones, S.	04-Aug-26	0.3	Call with T. Banh (FTI) to discuss updates to assumption and rejection schedules.	$160.50
Banh, T.	04-Aug-26	0.4	Update assumption and rejection schedule per comment from counsel and Company.	$440.00
Agam, A.	04-Aug-26	0.5	Discuss plan confirmation with P. Day (WM) and M. Nestor (YCST).	$772.50
Banh, T.	04-Aug-26	0.8	Review schedule of assets and create asset summary to discuss with counsel regarding tax analysis.	$880.00
Banh, T.	04-Aug-26	0.9	Call with YCST to review assumption and rejections schedules.	$990.00
Banh, T.	04-Aug-26	1.1	Update cure objection tracker with latest updates from counsel.	$1,210.00
Banh, T.	04-Aug-26	1.4	Update and finalize assumption and rejection schedules for distribution to Company and lenders.	$1,540.00
Banh, T.	05-Aug-26	0.2	Respond to counsel questions on assumption schedule.	$220.00
Banh, T.	05-Aug-26	0.2	Send revised assumption and rejection schedules to Company for review in advance of filing.	$220.00
Banh, T.	05-Aug-26	0.2	Send updated assumption and rejection schedules to counsel and identify changes.	$220.00
Agam, A.	05-Aug-26	0.3	Call on tax issues with Board members, board member counsel, WM, M. Nestor (YCST) and K&E.	$463.50
Agam, A.	05-Aug-26	0.3	Discuss Plan issues with B. Nakhaimousa (K&E).	$463.50
Banh, T.	05-Aug-26	0.3	Call with S. Briones (FTI) to discuss Plan process updates.	$330.00
Banh, T.	05-Aug-26	0.3	Call with S. Briones (FTI) to discuss updates to contract assumption schedule.	$330.00
Briones, S.	05-Aug-26	0.3	Call with T. Banh (FTI) to discuss updates to contract assumption schedule.	$160.50
Briones, S.	05-Aug-26	0.3	Call with T. Banh (FTI) to discuss Plan process updates.	$160.50
Agam, A.	05-Aug-26	0.4	Respond to plan structure questions from counsel.	$618.00
Banh, T.	05-Aug-26	0.5	Update cure notice objection tracker.	$550.00
Agam, A.	05-Aug-26	0.7	Work on declaration in support of Plan.	$1,081.50
Banh, T.	05-Aug-26	1.6	Update assumption and rejection schedules per comments from Company and counsel.	$1,760.00

EXHIBIT C

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Banh, T.	06-Aug-26	0.1	Call with S. Briones (FTI) to discuss updates to assumption schedule.	$110.00
Banh, T.	06-Aug-26	0.1	Send assumption and rejection schedules to Verita for redaction.	$110.00
Briones, S.	06-Aug-26	0.1	Call with T. Banh (FTI) to discuss updates to assumption schedule.	$53.50
Agam, A.	06-Aug-26	0.2	Review restructuring transactions memo.	$309.00
Banh, T.	06-Aug-26	0.2	Update filing versions of schedules for counsel and Verita.	$220.00
Banh, T.	06-Aug-26	0.2	Update counsel and FTI team on remaining outstanding items for assumption and rejection schedules.	$220.00
Banh, T.	06-Aug-26	0.2	Update assumption schedule to identify leases still under negotiations.	$220.00
Banh, T.	06-Aug-26	0.2	Distribute final assumption and rejection schedules to Company for sign-off.	$220.00
Banh, T.	06-Aug-26	0.2	Call with counsel to review assumption and rejection schedules.	$220.00
Banh, T.	06-Aug-26	0.2	Update FTI team on cure amount reconciliation.	$220.00
Banh, T.	06-Aug-26	0.3	Distribute assumption and rejection schedules to counsel for final review.	$330.00
Banh, T.	06-Aug-26	0.3	Finalize contract and assumption schedules and distribute to counsel and Verita for filing.	$330.00
Santos, D.	06-Aug-26	0.5	Calculate potential GUC recoveries under revised Plan and revised claims pool estimates.	$597.50
Agam, A.	06-Aug-26	0.6	Call with S. Borovinskaya (YCST) on Plan Declaration.	$927.00
Banh, T.	10-Aug-26	0.1	Call with counsel to discuss updates to assumption and rejection schedules.	$110.00
Banh, T.	10-Aug-26	0.1	Review FTI team updates to assumption and rejection schedules.	$110.00
Banh, T.	10-Aug-26	0.2	Distribute revised assumption and rejection schedules to Verita team for prepare filings..	$220.00
Banh, T.	10-Aug-26	0.2	Distribute revised assumption and rejection schedules to Company for review and sign-off.	$220.00
Banh, T.	10-Aug-26	0.3	Distribute revised assumption and rejection schedules to counsel for review.	$330.00
Banh, T.	10-Aug-26	0.5	Update assumption and rejection schedules with additional comments from counsel and Company.	$550.00
Agam, A.	10-Aug-26	0.9	Participate in WM board call with L. Lu (FTI).	$1,390.50
Lu, L.	10-Aug-26	0.9	Participate in WM board call with A. Agam (FTI).	$706.50
Banh, T.	10-Aug-26	1.7	Update assumption and rejection schedules per comments from counsel.	$1,870.00
Agam, A.	13-Aug-26	0.1	Call with K. Cardoza (YCST), T. Eck (K&E) and S. Golmont (PPP) on case exit.	$154.50
Banh, T.	17-Aug-26	0.1	Confirm with Company outstanding participation agreements.	$110.00
Banh, T.	17-Aug-26	0.2	Review professional fees reserve summary from FTI team.	$220.00
Banh, T.	17-Aug-26	0.3	Update cure schedule and distribute to Company.	$330.00
Banh, T.	17-Aug-26	0.4	Review sources and uses draft from FTI team.	$440.00

EXHIBIT C

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Banh, T.	17-Aug-26	0.4	Review list of cure amounts for landlords as provided by counsel.	$440.00
Banh, T.	17-Aug-26	0.6	Update cure amount and stub rent file for distribution to Company.	$660.00
Agam, A.	17-Aug-26	0.8	Call with WM, T. Banh (FTI) and L. Lu (FTI) on Effective Date closing actions.	$1,236.00
Banh, T.	17-Aug-26	0.8	Call with WM, A. Agam (FTI) and L. Lu (FTI) on Effective Date closing actions.	$880.00
Lu, L.	17-Aug-26	0.8	Call with WM, A. Agam (FTI) and T. Banh (FTI) on Effective Date closing actions.	$628.00
Agam, A.	17-Aug-26	0.9	Call with T. Banh (FTI) and L. Lu (FTI) on Effective Date closing actions.	$1,390.50
Banh, T.	17-Aug-26	0.9	Call with A. Agam (FTI) and L. Lu (FTI) on Effective Date closing actions.	$990.00
Lu, L.	17-Aug-26	0.9	Call with A. Agam (FTI) and T. Banh (FTI) on Effective Date closing actions.	$706.50
Banh, T.	18-Aug-26	0.1	Discuss with Company existing LTIP agreements in place.	$110.00
Banh, T.	18-Aug-26	0.1	Call with Company to discuss timing of cure payments.	$110.00
Banh, T.	18-Aug-26	0.2	Update FTI team regarding outstanding professional fees amounts for funds flow.	$220.00
Banh, T.	18-Aug-26	0.2	Update counsel on funds flow memorandum.	$220.00
Banh, T.	18-Aug-26	0.2	Update Company on rejection schedule noticing.	$220.00
Banh, T.	18-Aug-26	0.3	Update professional fees reserve per comments from FTI team.	$330.00
Banh, T.	18-Aug-26	0.3	Update emergence funds flow memorandum per counsel request.	$330.00
Agam, A.	18-Aug-26	0.4	Review funds flow memo and open items.	$618.00
Banh, T.	18-Aug-26	0.5	Update cure schedule per comments from counsel.	$550.00
Banh, T.	18-Aug-26	0.5	Update FTI team on cure amount and funds flow memorandum.	$550.00
Banh, T.	18-Aug-26	0.6	Update cure schedule and send to Company.	$660.00
Banh, T.	19-Aug-26	0.1	Review prepetition ABL payoff letter.	$110.00
Banh, T.	19-Aug-26	0.1	Update FTI team on funds flow memorandum.	$110.00
Banh, T.	19-Aug-26	0.2	Call with counsel to discuss cure amount.	$220.00
Banh, T.	19-Aug-26	0.2	Review current funds flow.	$220.00
Banh, T.	19-Aug-26	0.2	Review current S&U.	$220.00
Banh, T.	19-Aug-26	0.2	Review list of lease amendments from Hilco and flag stores on cure schedule.	$220.00
Banh, T.	19-Aug-26	0.2	Update Company on treatment of assumed and rejected contracts and leases.	$220.00
Banh, T.	19-Aug-26	0.2	Update S&U file and send to FTI team.	$220.00
Agam, A.	19-Aug-26	0.3	Call on pre-Effective Date issues with YCST, K&E, PPP, T. Banh (FTI) and L. Lu (FTI).	$463.50
Banh, T.	19-Aug-26	0.3	Call on pre-Effective Date issues with YCST, K&E, PPP, A. Agam (FTI) and L. Lu (FTI).	$330.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Banh, T.	19-Aug-26	0.3	Distribute revised assumption and rejection schedules to Company for review and approval.	$330.00
Lu, L.	19-Aug-26	0.3	Call on pre-Effective Date issues with YCST, K&E, PPP, A. Agam (FTI) and T. Banh (FTI).	$235.50
Agam, A.	19-Aug-26	0.6	Call on effective date funds and closing items with K&E, PPP, T. Banh (FTI) and L. Lu (FTI).	$927.00
Banh, T.	19-Aug-26	0.6	Call on effective date funds and closing items with K&E, PPP, A. Agam (FTI) and L. Lu (FTI).	$660.00
Lu, L.	19-Aug-26	0.6	Call on effective date funds and closing items with K&E, PPP, A. Agam (FTI) and T. Banh (FTI).	$471.00
Banh, T.	19-Aug-26	1.3	Update assumption and rejection schedule per counsel request.	$1,430.00
Banh, T.	20-Aug-26	0.1	Call with counsel to discuss updates to assumption and rejection schedules.	$110.00
Banh, T.	20-Aug-26	0.2	Distribute updated assumption and rejection schedule to Company and outline changes.	$220.00
Banh, T.	20-Aug-26	0.2	Update funds flow for cure and rent amounts.	$220.00
Banh, T.	20-Aug-26	0.2	Review comments and updates from counsel and Company on assumption and rejection schedules.	$220.00
Banh, T.	20-Aug-26	0.2	Call with counsel to discuss vendor cure issue.	$220.00
Banh, T.	20-Aug-26	0.2	Send updated assumption and rejection schedules to Company for sign-off.	$220.00
Agam, A.	20-Aug-26	0.3	Call on pre-Effective Date issues with YCST, K&E, PPP, T. Banh (FTI) and L. Lu (FTI).	$463.50
Banh, T.	20-Aug-26	0.3	Review current S&U.	$330.00
Banh, T.	20-Aug-26	0.3	Call on pre-Effective Date issues with YCST, K&E, PPP, A. Agam (FTI) and L. Lu (FTI).	$330.00
Banh, T.	20-Aug-26	0.3	Call with Company to discuss vendor cure issue.	$330.00
Lu, L.	20-Aug-26	0.3	Call on pre-Effective Date issues with YCST, K&E, PPP, A. Agam (FTI) and T. Banh (FTI).	$235.50
Banh, T.	20-Aug-26	0.4	Communications with counsel and Company regarding payment docs for emergence.	$440.00
Agam, A.	20-Aug-26	0.5	Call on effective date issues with S. Wadwha (WM).	$772.50
Banh, T.	20-Aug-26	0.5	Finalize assumption and rejection schedules for Plan Supplement filing.	$550.00
Banh, T.	20-Aug-26	0.6	Update latest assumption and rejection schedules and send to counsel and Verita to file.	$660.00
Banh, T.	20-Aug-26	1.2	Update contract assumption and rejection schedule per comments and updates from counsel.	$1,320.00
Agam, A.	21-Aug-26	0.1	Call with AlixPartners, Hilco, PPP and L. Lu (FTI) on case status and liquidity.	$154.50
Lu, L.	21-Aug-26	0.1	Call with AlixPartners, Hilco, PPP and A. Agam (FTI) on case status and liquidity.	$78.50
Agam, A.	21-Aug-26	0.8	Follow up on open issues related to Effective Date closing.	$1,236.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Subtotal		**51.5**		**$59,646.50**

Post-Petition Accounting and Business Operations

Professional	Date	Hours	Activity	Fees
Banh, T.	05-Aug-26	0.1	Review incoming inquiry from utility provider.	$110.00
Banh, T.	05-Aug-26	0.2	Call with counsel to discuss tax analysis and updates to assumption schedule.	$220.00
Banh, T.	05-Aug-26	0.4	Review aging detail and reconcile lease amounts.	$440.00
Banh, T.	06-Aug-26	0.1	Respond to Company regarding payment to OCP.	$110.00
Banh, T.	12-Aug-26	0.2	Review correspondence from counsel regarding S&U of cash at exit and update FTI team.	$220.00
Banh, T.	12-Aug-26	0.7	Review outstanding lease and vendor inquiries with counsel.	$770.00
Banh, T.	13-Aug-26	0.1	Respond to Company regarding inquiry on July financials.	$110.00
Banh, T.	13-Aug-26	0.4	Review Plan Supplement drafts with counsel.	$440.00
Banh, T.	13-Aug-26	0.6	Review and update assumption and rejection schedule.	$660.00
Banh, T.	14-Aug-26	0.1	Review correspondence from counsel and Company regarding AAD remittance.	$110.00
Banh, T.	14-Aug-26	0.1	Update counsel on agreement with transfer agent.	$110.00
Banh, T.	14-Aug-26	0.2	Follow up with YCST and K&E regarding operational updates for post emergence requirements.	$220.00
Banh, T.	14-Aug-26	0.2	Call with Company to discuss transfer agent agreement.	$220.00
Banh, T.	18-Aug-26	0.4	Discuss with Company cure amounts and stub rent.	$440.00
Banh, T.	19-Aug-26	0.1	Update FTI team on claims process and UST fees.	$110.00
Banh, T.	19-Aug-26	0.2	Review lease surrender letters from counsel.	$220.00
Banh, T.	19-Aug-26	0.5	Update amended Plan Supplement schedules for counsel.	$550.00
Banh, T.	20-Aug-26	0.1	Call with counsel to discuss W-9 request.	$110.00
Banh, T.	20-Aug-26	0.2	Review tax inquiry from Company and discuss with Company.	$220.00
Banh, T.	20-Aug-26	0.2	Correspond with counsel and Company regarding surrender letters for landlords.	$220.00
Banh, T.	21-Aug-26	1.0	Review and provide comments on current amended Plan Supplement schedules.	$1,100.00
Subtotal		**6.1**		**$6,710.00**

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	01-Aug-26	0.4	Prepare punch list of outstanding vendor inquiries to discuss with counsel.	$440.00
Agam, A.	02-Aug-26	0.3	Review information on remaining vendor negotiations.	$463.50
Banh, T.	02-Aug-26	0.4	Review outstanding vendor invoices from Company.	$440.00
Agam, A.	03-Aug-26	0.3	Call with WM and S. Borovinskaya (YCST) on vendor negotiation.	$463.50
Agam, A.	03-Aug-26	0.5	Review critical vendor amounts and open issues.	$772.50
Banh, T.	03-Aug-26	0.9	Review outstanding vendor inquiries to discuss with Company and counsel.	$990.00
Agam, A.	04-Aug-26	0.2	Respond to key vendor.	$309.00
Agam, A.	04-Aug-26	0.3	Follow up on vendor negotiations.	$463.50
Banh, T.	05-Aug-26	0.2	Call with counsel to discuss vendor inquiry.	$220.00
Banh, T.	05-Aug-26	0.2	Review incoming vendor inquiry from counsel and discuss with Company.	$220.00
Banh, T.	05-Aug-26	0.2	Review invoice support for outstanding amounts owed asserted by vendor and discuss with Company.	$220.00
Banh, T.	05-Aug-26	0.2	Review vendor invoice reconciliation and discuss with Company.	$220.00
Banh, T.	05-Aug-26	0.2	Review vendor invoice support from counsel.	$220.00
Banh, T.	05-Aug-26	0.3	Review Company responses on outstanding vendor inquiries.	$330.00
Banh, T.	05-Aug-26	0.4	Review outstanding vendor inquiries from counsel.	$440.00
Agam, A.	06-Aug-26	0.2	Review vendor agreement draft.	$309.00
Banh, T.	06-Aug-26	0.2	Review vendor reconciliation from Company and relay to counsel.	$220.00
Banh, T.	06-Aug-26	0.2	Review update on vendor inquiry and update counsel.	$220.00
Banh, T.	06-Aug-26	0.2	Review update from counsel regarding outstanding amounts in dispute and discuss with Company.	$220.00
Agam, A.	07-Aug-26	0.8	Work on vendor negotiations issues.	$1,236.00
Banh, T.	10-Aug-26	0.1	Review vendor updates from Company.	$110.00
Agam, A.	11-Aug-26	0.7	Emails related to vendor negotiations.	$1,081.50
Agam, A.	12-Aug-26	0.2	Follow up on vendor negotiations.	$309.00
Banh, T.	13-Aug-26	0.1	Review contract inquiry from vendor.	$110.00
Banh, T.	13-Aug-26	0.2	Review vendor inquiry from counsel and discuss with Company.	$220.00
Banh, T.	14-Aug-26	0.1	Review vendor agreement provided by Company.	$110.00
Banh, T.	14-Aug-26	0.4	Review outstanding vendor inquiry with Company.	$440.00
Banh, T.	17-Aug-26	0.2	Review vendor inquiry from counsel and discuss with Company.	$220.00
Banh, T.	18-Aug-26	0.1	Discuss with Company outstanding amount for vendor.	$110.00
Banh, T.	18-Aug-26	0.3	Review incoming vendor inquiry from counsel.	$330.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
August 1, 2026 through August 21, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	18-Aug-26	0.4	Review and reconcile critical vendor list to discuss with Company.	$440.00
Banh, T.	19-Aug-26	0.1	Update counsel on vendor outstanding payments.	$110.00
Banh, T.	20-Aug-26	0.2	Review outstanding amounts for vendors per inquiry from counsel.	$220.00
Banh, T.	20-Aug-26	0.2	Discuss with Company rejection notice for vendor.	$220.00
Subtotal		**9.9**		**$12,447.50**
Total		**532.6**		**$481,768.50**