IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtors.	)	(Jointly Administered)
	)	**Re: Docket No. 207**

NOTICE OF REORGANIZED DEBTORS' SUMMARY REPORT OF STORE CLOSINGS

PLEASE TAKE NOTICE that, on June 9, 2026, the United States Bankruptcy Court for the District of Delaware (the "Court") entered the *Order (I) Authorizing the Debtors to Assume Consulting Agreement, (II) Authorizing Store Closing Sales at Certain Locations and Approving Related Procedures, (III) Authorizing Customary Compensation Enhancement, and (IV) Granting Related Relief* [Docket No. 207] (the "Store Closing Order")[2] authorizing, but not directing, the above-captioned reorganized debtors (collectively, the "Reorganized Debtors" and, prior to the Effective Date of the Plan (each as defined below), the "Debtors") to, among other things, conduct certain Store closings and related sales in accordance with the Sale Guidelines and other procedures.

PLEASE TAKE FURTHER NOTICE that, pursuant to the Store Closing Order, the Debtors filed multiple Store Closing Lists identifying the Stores designated for Store Closing Sales [Docket Nos. 110, 295, 449 & 459].

PLEASE TAKE FURTHER NOTICE that the Store Closing Order requires, within thirty (30) days of the earlier of the conclusion of the Store Closing Sales or the effective date of a confirmed plan of reorganization, the Reorganized Debtors to file with the Court a summary report of the Store Closings (this "Summary Report"), including (i) a list of the Stores closed and

[1] The Reorganized Debtors in these chapter 11 cases, along with the last four digits of each Reorganized Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). The Reorganized Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

[2] Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the *Debtors' Motion for Entry of an Order (I) Authorizing the Debtors to Assume Consulting Agreement, (II) Authorizing Store Closing Sales at Certain Locations and Approving Related Procedures, (III) Authorizing Customary Compensation Enhancement, and (IV) Granting Related Relief* [Docket No. 80].

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(ii) gross revenue from the Store Closing Sales through the effective date of any confirmed plan of reorganization.

PLEASE TAKE FURTHER NOTICE that, on August 11, 2026, the Court entered an order [Docket No. 522] confirming the *Second Amended Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code (Technical Modifications)* [Docket No. 506] (as amended, modified, or supplemented from time to time, the "Plan"). The effective date of the Plan (the "Effective Date") occurred on August 21, 2026 [Docket No. 547].

PLEASE TAKE FURTHER NOTICE that, in accordance with the Store Closing Order, the Reorganized Debtors hereby file this Summary Report, which includes (i) a list of the Stores subject to Store Closing Sales, attached hereto as **Exbibit A**, and (ii) gross revenue from the Store Closing Sales through the Effective Date, totaling $35,837,345.00.

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Dated: September 8, 2026
Wilmington, Delaware

/s/ Shella Borovinskaya

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EXHIBIT A

List of Store Closings

Store #	Store Name	Address	City	State	ZIP	Landlord Name
148	WM Lodi	100 Route 17 South	Lodi	NJ	07644	100-14 Route 17 South Enterprises, Inc.
1249	WM Riverhead	1089 Old Country Rd	Riverhead	NY	11901	1099 Royal LLC
75	WM Toledo	6176 N Summit Bldg. F	Toledo	OH	43611	1340 East 9th Street Realty Corp.
1763	WM Rochester	1850 Ridge Road East	Irondequoit	NY	14622	1850 E Ridge Holdings LLC
161	WM N. Olmsted	24781 Lorain Rd	North Olmstead	OH	44070	24757 Lorain Road, LLC
130	WM Toms River	213 Route 37 East	Tom's River	NJ	08753	249 Route 37E Toms River, LLC
179	WM Baltimore Harbor	2700 Lighthouse Pt E Ste 100	Baltimore	MD	21224	2700 Lighthouse Point, LLC
27	WM Bremerton	5971 State Hwy 303 NE	Bremerton	WA	98310	303 Crossing LLC
1318	WM Mystic	9 Maritime Drive	Mystic	CT	06355	409 Federal Street, LLC
5540	WMX Vineyard Haven	52 Beach Rd	Vineyard Haven	MA	02568	Acme Vineyard Haven MA, LLC
1256	WM Orlando	670 Lee Rd	Orlando	FL	32810	AGB Orlando Lee, LLC
1739	WM New Castle	132 Sunset Blvd. #20	New Castle	DE	19720	Airport Associates
1262	WM Melbourne	1001 W New Haven Ave	West Melbourne	FL	32904	Andrew S. Messick & Audrey Messick
514	WM Lafayette	2668 Johnston St Ste B-2	Lafayette	LA	70503	Anse Berluchaud Land Co., LLC
511	WM Anderson	3501-2 Clemson Blvd Ste 110	Anderson	SC	29621	ARG Management/North Hills LLC
1288	WM Olympia	1530 Black Lake Blvd SW Suite C	Olympia	WA	98502	B10 Mountain A WA LLC
84	WM Portland	127 Marginal Way	Portland	ME	04101	Back Cove Company
155	WM Pt. Charlotte	4265 Tamiami Trail	Port Charlotte	FL	33980-2512	Bayshore Village (US), Inc.
1233	WM Grand Haven	810 Jackson St	Grand Haven	MI	49417	Beacon Square Shopping Center, LLC
26	WM Bellevue	13211 Northup Way	Bellevue	WA	98005	Bell - East Business Park 1, LLC

78	WM Muskegon	2492 Henry St Ste B	Muskegon	MI	49441	Ben Stones, LLC
1201	WM Bonita Springs	28520 Bonita Crossings Blvd Ste 1	Bonita Springs	FL	34135-3205	Bonita I, LLC
7	WM Sacramento	9500 Micron Ave #116	Sacramento	CA	95827-2618	Bradshaw Corporate Plaza, L.P.
1338	WM Palm Coast	250 Palm Coast Pkwy NE Unit 507	Palm Coast	FL	32137	Branch Island Walk Associates, LP
185	WM Burlington	861 Williston Rd	South Burlington	VT	05403	Burlington Interstate Center, LLC
129	WM Branford	33 Business Park Dr	Branford	CT	06405	Business Park Realty
1219	WM Reno	2505 Mill St	Reno	NV	89502	Cantamar Property Management, Inc.
527	WM Raleigh	3027 Capital Blvd Ste 111	Raleigh	NC	27604	Capital Boulevard Shoppes, Inc.
122	WM Antioch	4645 Century Blvd	Pittsburg	CA	94565-7107	Century Plaza Commercial, LLC
1218	WM Winter Haven	1107 3rd Street SW Ste 8	Winter Haven	FL	33880	Charter Florida, LLC
111	WM Eatontown	178 State Route 35 S	Eatontown	NJ	07724	Circle Plaza Associates
5541	WM Santa Barbara Harbor	132C Harbor Way	Santa Barbara	CA	93109	City of Santa Barbara (STR#5541)
131	WM Miami-Westchester	8687 Coral Way	Miami	FL	33155	Columbia-BBB Westchester Shopping Center Associates
1341	WM Columbia	142 Harbison Blvd	Columbia	SC	29212	Columbiana Station (E&A), LLC
182	WM Osage Beach	3872 Osage Beach Pkwy	Osage Beach	MO	65065	Crazy Horse Properties, LLC
1307	WM Minnetonka	12350 Wayzata Blvd	Minnetonka	MN	55305	CSM Investors, Inc.
1212	WM Bensalem	2126 Street Rd	Bensalem	PA	19020	David Fiori, Inc.
577	WMX Monterey	2024 Del Monte Ste A	Monterey	CA	93940-3740	Del Monte Ventures, LLC
181	WM Port Townsend	2428 Washington St	Port Townsend	WA	98368	DeLeo Brothers LLC

1220	WM Delray Beach	2275 South Federal Hwy Ste 220	Delray Beach	FL	33483	Delray Plaza LLC
537	WM North East	475 N Mauldin Ave	North East	MD	21901	DK North East Station, LLC
5509	WMX Dog River	5004 Dauphin Island Pkwy	Mobile	AL	36605-9644	Dog River Marina & Boat Works Inc.
35	WM Deerfield Beach	110 N Federal Hwy	Deerfield Beach	FL	33441	Easton Investments Redux, LLC
1228	WM Marblehead	32 Atlantic Ave	Marblehead	MA	01945	Edwaar Realty Trust
28	WM Bellingham	3560 Meridian St	Bellingham	WA	98225	Eiford Holdings, LLC
1760	WM Danvers	139 Endicott Street	Danvers	MA	01923	Endicott Plaza, LLC
521	WM Winthrop Harbor	1707 7th St	Winthrop Harbor	IL	60096	Fargus Inc.
76	WM Fox Lake	2 W Grand Ave	Fox Lake	IL	60020	Fox Lake Property Management, LLC
134	WM Charleston (Gaslite Square)	5641 Rivers Ave.	North Charleston	SC	29406	Gas Lite, LLC
1339	WM Fernandina	474347 E State Road 200	Fernandina Beach	FL	32034	Gates of Fernandina, LLC
543	WM Traverse City	3500 Marketplace Cir.	Traverse City	MI	49684	Grand Traverse Marketplace, LLC
541	WM Southwest Harbor	11 Apple Lane	Southwest Harbor	ME	04679	Great Harbor Marina, Inc.
533	WM Albany	605 Troy-Schenectady Rd	Latham	NY	12110	GSMS 2015-GS1 Loudon Road, LLC
73	WM Buffalo	2192 Niagra Street	Buffalo	NY	14207	Harbour Place, LLC
177	WM Spokane	5306 East Sprague Ave	Spokane	WA	99212	Harlan D. Douglass Trust
107	WM Seekonk	1060 Fall River Ave.	Seekonk	MA	02771	The Harry Leiser Revocable Trust
517	WM Watertown	21214 Pioneer Plaza Dr	Watertown	NY	13601	HP Salmon Run, LLC
1208	WM Murrells Inlet	12078 Highway 17 Bypass Unit A	Murrells Inlet	SC	29576	Inlet Trade, LLC
1238	WM Ocean City	12638 Ocean Gateway Units 1-5	Ocean City	MD	21842	J & D Rentals
191	WM Redding	2607 Bechelli Lane	Redding	CA	96002	Jackson-Amador Associates

1302	WM Portland OR	12085 N Parker Ave	Portland	OR	97217	Jantzen Beach Center 1767, LLC
96	WM Bay City	4128 Wilder Rd	Bay City	MI	48706	K & N Falcon, LLC
1207	WM Huntington Harbor	56 New York Ave	Huntington	NY	11743	Kenneth Kirschenbaum
5534	WMX Oriental	1104 Broad St Ext	Oriental	NC	28571-9786	Latitude 35 Enterprises, LLC
1735	WM Milwaukee	4141 S 76th St	Greenfield	WI	53220	Lewenauer Investment Company
1327	WM Lewisville	4850 State Hwy 121	Lewisville	TX	75056	Lewisville Towne Crossing, LLC
1098	WM South Orlando	7478 S Orange Blossom Trl Ste A	Orlando	FL	32809-5781	Mamath Properties, Ltd.
137	WM Savannah	7700 Abercorn St	Savannah	GA	31406	Market Walk Station, LLC
1343	WM Alameda	2230 S Shore Ctr.	Alameda	CA	94501	MGP XII South Shore Center, LLC
114	WM Cutler Bay	19407 S Dixie Hwy	Cutler Bay	FL	33157	MMG Village Square, LLC
516	WM Edgewater	3257 Solomon's Island Rd Ste B2	Edgewater	MD	21037	MSRC, LLC
1265	WM Jensen Beach	3554 NW Federal Hwy	Jensen Beach	FL	34957	Naples Jensen, LLC
169	WM Glen Allen	10819 W Broad St	Glen Allen	VA	23060	NRP Parkside Marketplace, LLC
1215	WM Oceanside	1719 Oceanside Blvd	Oceanside	CA	92054	NSRP I Oceanside Owner LLC
1202	WM Mandeville	1803 N Causeway Blvd	Mandeville	LA	70471-3111	One-Eleven, LLC
1205	WM Tigard	15230 SW Sequoia Pkwy Ste 190	Tigard	OR	97224	Pacific Realty Associates, LP
536	WM Port Washington	16 Soundview Marketplace	Port Washington	NY	11050	PEBB Soundview, LLC
55	WM Sandusky	207 E Water St	Sandusky	OH	44870	Pifer Erie Limited, Ltd.
1099	WM Pinecrest	11735 S Dixie Hwy	Pinecrest	FL	33156-4438	Pinecrest Plaza, LLC
5545	WM Gloucester Point	1795 George Washington Memorial Hwy	Gloucester Point	VA	23062	Point Shoppes, LLC

29	WM Everett	1716 West Marine View Dr	Everett	WA	98201	Port Gardner Landing Commercial Building LLC
1239	WM Punta Gorda	700 Tamiami Trail	Punta Gorda	FL	33950	Primax Properties, LLC 1239
150	WM Chula Vista	630 Bay Blvd Ste 103	Chula Vista	CA	91910	Protea Five, LLC
74	WM Holland	12513 James Street	Holland	MI	49424	RBD Investments, LLC
1331	WM Apollo Beach	6492 N US Highway 41	Apollo Beach	FL	33572	Real Sub, LLC
548	WM Venice	1860 Tamiami Trail S	Venice	FL	34293	Realty Income Corporation
526	WM Petoskey	105 West Mitchell St	Petoskey	MI	49770	Reef Investment Properties LLC
1345	WM Rehoboth Beach	18914 Rehoboth Mall Blvd	Rehoboth Beach	DE	19971	Rehoboth Mall, LP
1226	WM Washington	330 Bridge St.	Washington	NC	27889	The Rosemyr Corporation
5547	WMX Port Royal	1347 Ribaut Road Ste B	Port Royal	SC	29935	Royal Oaks, LLC
560	WM Rock Hall	21386 Rock Hall Avenue	Rock Hall	MD	21661	RP Associates
1335	WM North Myrtle Beach	1288 Highway 17 N	North Myrtle Beach	SC	29582	SC NMB Retail 3, LLC
569	WM Jacksonville Beach	14180 Beach Blvd Ste 4	Jacksonville	FL	32250	The Smith and Young Company
1203	WM Norwalk	99 Water Street	Norwalk	CT	06854-3012	Sono Square Associates, LLC (STR #1203)
1718	WM Cleveland	1577 Saint Clair Ave NE	Cleveland	OH	44114	Terminal Properties
77	WM St. Clair Shores	25050 Jefferson Ave	St. Clair Shores	MI	48080	Trident St. Clair, LLC
79	WM Troy	789 E Big Beaver Rd	Troy	MI	48083	Troy Commons, LLC
1328	WM Spring Hill	1279 Wendy Ct	Spring Hill	FL	34607	TSR Trifecta Hunt Owner, LLC
47	WM Alexandria	601 South Patrick Street	Alexandria	VA	22314	Valhalla Property Holding, LLC
188	WM Cape May	791 Route 109	Cape May	NJ	08204	Velvento Holdings, LLC
1250	WM Knoxville	7812 Kingston Pike	Knoxville	TN	37919	West Town Point, LLC