IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtors.	)	(Jointly Administered)
	)	**Ref. Docket Nos. 442, 478, 485, 504, 505, 522, 546, & 547**

NOTICE OF FILING OF FOURTH AMENDED PLAN SUPPLEMENT

PLEASE TAKE NOTICE THAT, on June 23, 2026, the United States Bankruptcy Court for the District of Delaware (the "Court") entered an order [Docket No. 284] (the "Conditional Disclosure Statement Order"): (a) authorizing the above-captioned reorganized debtors (collectively, the "Reorganized Debtors", and before the effective date of the chapter 11 plan, the "Debtors") to solicit votes on the *Amended Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 278] (as modified, amended, or supplemented from time to time, the "Plan");[2] (b) conditionally approving the *Disclosure Statement for the Amended Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 280] (as modified, amended, or supplemented from time to time, the "Disclosure Statement") as containing "adequate information" pursuant to section 1125 of the Bankruptcy Code; (c) approving the solicitation materials and documents to be included in the Solicitation Package; (d) approving procedures for soliciting, receiving, and tabulating votes on the Plan and for filing objections to the Plan; and (e) granting related relief.

PLEASE TAKE FURTHER NOTICE THAT the Plan defines "Plan Supplement" to mean the compilation of documents and forms of documents, schedules, and exhibits to the Plan (in each case, as may be altered, amended, modified, or supplemented from time to time in accordance with the terms thereof and the RSA and in accordance with the Bankruptcy Code and Bankruptcy Rules) to be Filed by the Debtors prior to the Combined Hearing to the extent available, and any additional documents Filed prior to the Effective Date, including the following, as applicable: (a) the Schedule of Retained Causes of Action; (b) the Restructuring Transactions Memorandum; (c) the Assumed Executory Contracts and Unexpired Leases List; (d) the Rejected Executory Contracts and Unexpired Leases List (e) the New Organizational Documents; (f) the identities of the New Board; (g) the Exit Facilities Documents; (h) the GUC Trust Agreement; and (i) any additional documents Filed with the Bankruptcy Court as amendments to the Plan Supplement. The Debtors shall have the right to alter, amend, modify, or supplement the documents contained in the Plan Supplement up to the Effective Date as set forth in the Plan.

[1] The Reorganized Debtors in these chapter 11 cases, along with the last four digits of each Reorganized Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). The Reorganized Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

[2] Capitalized terms used but not otherwise defined herein have the meanings ascribed to them in the Plan, the Disclosure Statement, the Conditional Disclosure Statement Order, or Motion, as applicable.

PLEASE TAKE FURTHER NOTICE THAT, as contemplated by the Plan and the Conditional Disclosure Statement Order, on July 21, 2026, the Debtors filed the initial Plan Supplement [Docket No. 441 (Sealed) and 442 (Redacted)], which contained the (a) Schedule of Retained Causes of Action; (b) Assumed Executory Contracts and Unexpired Leases List; and (c) Rejected Executory Contracts and Unexpired Leases List.

PLEASE TAKE FURTHER NOTICE THAT, on August 6, 2026, the Debtors filed (a) an amended version of the Plan [Docket No. 478] and (b) the first amended Plan Supplement [Docket No. 484 (Sealed) and 485 (Redacted)], which contained (i) the Schedule of Retained Causes of Action; (ii) a revised Assumed Executory Contracts and Unexpired Leases List; (iii) a revised Rejected Executory Contracts and Unexpired Leases List; (iv) the Restructuring Transactions Memorandum; (v) the New Organizational Documents; (vi) the identities of the New Board; (vii) the Exit Facilities Documents; and (viii) the GUC Trust Agreement.

PLEASE TAKE FURTHER NOTICE THAT, on August 10, 2026, the Debtors filed the second amended Plan Supplement [Docket No. 504 (Sealed) and 505 (Redacted), which contained (a) a further revised Assumed Executory Contracts and Unexpired Leases List and (b) a further revised Rejected Executory Contracts and Unexpired Leases List.

PLEASE TAKE FURTHER NOTICE THAT, on August 11, 2026, the Court held a hearing to consider Confirmation of the Plan and final approval of the Disclosure Statement (the "Combined Hearing"). Following the Combined Hearing, the Court entered an order confirming the Plan and approving the Disclosure Statement on a final basis [Docket No. 522] (the "Confirmation Order").

PLEASE TAKE FURTHER NOTICE THAT, on August 20, 2026, the Debtors filed the third amended Plan Supplement [Docket No. 545 (Sealed) and 546 (Redacted)], which contained (a) a revised Schedule of Retained Causes of Action; (b) a revised Restructuring Transactions Memorandum; (c) a further revised Assumed Executory Contracts and Unexpired Leases List; (d) a further revised Rejected Executory Contracts and Unexpired Leases List (e) revised New Organizational Documents; (f) revised Exit Facilities Documents; and (g) revised GUC Trust Agreement.

PLEASE TAKE FURTHER NOTICE THAT, on August 21, 2026, the Debtors filed the *Notice of (I) Entry of Confirmation Order, (II) Occurrence of Effective Date, and (III) Related Bar Dates* [Docket No. 547].

PLEASE TAKE FURTHER NOTICE THAT the Debtors hereby file a fourth amended Plan Supplement, which contains a further revised Rejected Executory Contracts and Unexpired Leases List.

PLEASE TAKE FURTHER NOTICE THAT the Debtors reserve all rights to alter, amend, modify, or supplement the Plan Supplement and any of the documents attached hereto in accordance with the terms of the Plan or the Confirmation Order.

PLEASE TAKE FURTHER NOTICE THAT the documents contained in the Plan Supplement are integral to, and are considered part of, the Plan. The documents contained in the Plan Supplement are approved by the Court pursuant to the Confirmation Order and in accordance with the terms of the Plan.

PLEASE TAKE FURTHER NOTICE THAT if you would like to obtain a physical copy of the Disclosure Statement, the Plan, the Plan Supplement, the Confirmation Order, or related documents, you should contact Kurtzman Carson Consultants, LLC dba Verita Global, the claims, noticing, and solicitation agent retained by the Debtors in these chapter 11 cases (the "Claims, Noticing, and Solicitation Agent"), by: (a) writing to West Marine Ballot Processing Center, c/o KCC dba Verita, 222 N. Pacific Coast Highway, Suite 300, El Segundo, CA 90245; (b) online inquiry at https://www.veritaglobal.net/westmarine/inquiry; or (c) calling the Debtors' restructuring hotline at (866) 967-1786 (U.S./Canada, toll-free) or +1 (310) 751-2686 (International, toll). You may also obtain copies of any pleadings filed in these chapter 11 cases (i) for a fee via PACER at https://www.deb.uscourts.gov or (ii) at no charge from the Claims, Noticing, and Solicitation Agent by accessing the Debtors' restructuring website at https://www.veritaglobal.net/westmarine.

THIS NOTICE IS BEING SENT TO YOU FOR INFORMATIONAL PURPOSES ONLY. IF YOU WOULD LIKE TO OBTAIN ADDITIONAL INFORMATION, CONTACT THE CLAIMS, NOTICING, AND SOLICITATION AGENT.

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Dated: August 31, 2026
Wilmington, Delaware

/s/ Kristin L. Cardoza

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IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Debtors.	)	(Jointly Administered)

PLAN SUPPLEMENT FOR THE SECOND AMENDED JOINT PLAN OF REORGANIZATION OF WEST MARINE, INC. AND ITS DEBTOR AFFILIATES PURSUANT TO CHAPTER 11 OF THE BANKRUPTCY CODE

Table of Contents[2]

Exhibit	Description
A	Schedule of Retained Causes of Action
B	Revised Assumed Executory Contracts and Unexpired Leases List
C	Revised Rejected Executory Contracts and Unexpired Leases List
C-1	Blackline of Revised Rejected Executory Contracts and Unexpired Leases List
D	Restructuring Transactions Memorandum
E	New Organizational Documents
F	Identities of the New Board
G	Exit Facilities Documents
H	GUC Trust Agreement

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). For purposes of these chapter 11 cases, the Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

[2] Capitalized terms used but not otherwise defined herein have the meaning ascribed to them in the Plan.

Exhibit A

Schedule of Retained Causes of Action

[Filed at Docket No. 545 (Sealed) and 546 (Redacted)]

Exhibit B

Assumed Executory Contracts and Unexpired Leases List

[Filed at Docket No. 545 (Sealed) and 546 (Redacted)]

Exhibit C

Rejected Executory Contracts and Unexpired Leases List[1]

[1] Each Executory Contract and Unexpired Lease listed in this **Exhibit C** shall include all exhibits, schedules, riders, modifications, declarations, amendments, supplements, attachments, restatements, or other agreements made directly or indirectly that in any manner affects such Executory Contract or Unexpired Lease, without respect to whether such agreement, instrument, or document is listed therein.

Certain Unexpired Leases (*) listed on this **Exhibit C** may be assumed, subject to a definitive agreement on assumption and cure terms and the execution and delivery of definitive documentation regarding such agreement. Inclusion of an Unexpired Lease on this **Exhibit C** shall not constitute a final determination that such lease will be rejected and, if the Debtors and the landlord are able to finalize and consummate the applicable agreement, such Unexpired Lease may be assumed. For the avoidance of doubt, the Debtors reserve the right to file an updated Assumed Executory Contracts and Unexpired Lease List adding any such Unexpired Lease in accordance with the Plan.

#	Contract Counterparty	Debtor Counterparty	Description of Agreement	Rejection Date
1	[24]7.ai, Inc	West Marine Products, Inc.	Subscription Agreement	7/21/2026
2	[24]7.ai, Inc	West Marine Products, Inc.	Payment Card (PCI) Data Security Standard	7/21/2026
3	[24]7.ai, Inc	West Marine Products, Inc.	Engagement Cloud (GCP – Google Cloud Platform)	7/21/2026
4	100-14 Route 17 South Enterprises	West Marine Products, Inc.	Lease for Store #148: 100 Route 17 S, Lodi, NJ 07644-3820	9/30/2026
5	1099 Royal LLC	West Marine Products, Inc.	Lease for Store #1249: 1089 Old Country Rd, Riverhead, NY 11901-2019	9/30/2026
6	1340 East 9th Street Realty Corp.	West Marine Products, Inc.	Lease for Store #75: 6176 N Summit St Bldg F, Toledo, OH 43611-1241	9/15/2026
7	1850 E Ridge Rd, LLC	West Marine Products, Inc.	Lease for Store #1763: 1850 Ridge Rd E, Irondequoit, NY 14622-2448	9/30/2026
8	24757 Lorain Road, LLC	West Marine Products, Inc.	Lease for Store #161: 24781 Lorain Rd, North Olmsted, OH 44070-2070	9/30/2026
9	249 Route 37E Toms River, LLC	West Marine Products, Inc.	Lease for Store #130: 213 Route 37 E, Toms River, NJ 08753-5563	8/15/2026
10	2700 Lighthouse Point, LLC	West Marine Products, Inc.	Lease for Store #179: 2700 Lighthouse Pt Ste 100, Baltimore, MD 21224-4794	9/30/2026
11	303 Crossing LLC	West Marine Products, Inc.	Lease for Store #27: 5971 State Highway 303 NE, Bremerton, WA 98311-3786	8/31/2026
12	409 Federal Street, LLC	West Marine Products, Inc.	Lease for Store #1318: 9 Maritime Drive, Mystic, CT 06355	9/30/2026
13	Acme Vineyard Haven MA, LLC	West Marine Products, Inc.	Lease for Store #5540: 52 Beach Rd, Vineyard Haven, MA 02568	8/31/2026
14	AGB Orlando Lee, LLC	West Marine Products, Inc.	Lease for Store #1256: 670 Lee Road, Orlando, FL 32810-5610	9/30/2026
15	Airport Associates	West Marine Products, Inc.	Lease for Store #1739: 132 Sunset Blvd # 20, New Castle, DE 19720-4100	9/30/2026
16	AkzoNobel	West Marine Products, Inc.	Prepetition Trade Agreement	Effective Date
17	Ancor Marine	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
18	Andrew S. Messick	West Marine Products, Inc.	Lease for Store #1262: 1001 West New Haven Avenue, West Melbourne, FL 32904	9/30/2026
19	Anse Berluchaud Land Co,LLC	West Marine Products, Inc.	Lease for Store #514: 2668 Johnston St Ste B2, Lafayette, LA 70503-3273	8/31/2026
20	Arg Management/North Hills LLC	West Marine Products, Inc.	Lease for Store #511: 3501 Clemson Blvd Ste 2, Anderson, SC 29621-1328	9/30/2026
21	Ascendant Loyalty LLC	West Marine Products, Inc.	Master Services Agreement	7/22/2026
22	Attwood Corporation	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
23	Automation Anywhere, Inc.	West Marine Products, Inc.	Cloud Automation Agreement	7/21/2026
24	Axonify Inc.	West Marine Products, Inc.	Axonify Inc. Order Form	7/21/2026
25	B10 Mountain A WA LLC	West Marine Products, Inc.	Lease for Store #1288: 1530 Black Lake Blvd SW, Suite C, Olympia, WA 98502	9/30/2026
26	Back Cove Company	West Marine Products, Inc.	Lease for Store #84: 127 Marginal Way, Portland, ME 04101-2437	9/30/2026
27	Bayshore Village (US), Inc.	West Marine Products, Inc.	Lease for Store #155: 4265 Tamiami Trl, Port Charlotte, FL 33980-2152	9/30/2026
28	Beacon Square Shopping Center, LLC	West Marine Products, Inc.	Lease for Store #1233: 810 Jackson St, Grand Haven, MI 49417	8/31/2026
29	Bell - East Business Park I, LLC	West Marine Products, Inc.	Lease for Store #26: 13211 Northup Way, Bellevue, WA 98005-2009	9/30/2026
30	Ben Stones, LLC	West Marine Products, Inc.	Lease for Store #78: 2492 Henry St Ste B, Muskegon, MI 49441-3088	9/30/2026
31	Block in Ballard II,LLC	West Marine Products, Inc.	Lease for Store #1333: 1400 NW 45th Street, Seattle, WA 98107*	9/30/2026
32	Blue Seas	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
33	Blue Yonder Group, Inc.	West Marine Products, Inc.	Standard Support Agreement dated January 2, 2026	7/10/2026
34	Blue Yonder Group, Inc.	West Marine Products, Inc.	Amended Maintenance Schedule	7/10/2026
35	Bonita I, LLC	West Marine Products, Inc.	Lease for Store #1201: 28520 Bonita Crossings Blvd Unit 1, Bonita Springs, FL 34135-3205	7/31/2026
36	Bradshaw Corporate Plaza, L.P.	West Marine Products, Inc.	Lease for Store #7: 9500 Micron Ave Ste 116, Sacramento, CA 95827-2618	9/30/2026
37	Branch Island Walk Associates, LP	West Marine Products, Inc.	Lease for Store #1338: 250 Palm Coast Parkway NE Unit 507, Palm Coast, FL 32137-8288	9/30/2026
38	Burlington Interstate Center LLC	West Marine Products, Inc.	Lease for Store #185: 861 Williston Rd, South Burlington, VT 05403-5724	8/31/2026
39	Business Park Realty	West Marine Products, Inc.	Lease for Store #129: 33 Business Park Dr, Branford, CT 06405-2925	9/30/2026
40	Cantamar Property Management, Inc.	West Marine Products, Inc.	Lease for Store #1219: 2505 Mill St, Reno, NV 89502-2101	8/31/2026
41	Capital Boulevard Shoppes,Inc.	West Marine Products, Inc.	Lease for Store #527: 3027 Capital Blvd Ste 111, Raleigh, NC 27604-3399	9/30/2026
42	CBIZ Advisors, LLC	West Marine Products, Inc.	Engagement Letter	Effective Date
43	Century Plaza Commercial, LLC	West Marine Products, Inc.	Lease for Store #122: 4645 Century Blvd, Pittsburg, CA 94565-7107	9/30/2026
44	Certain Employees	West Marine, Inc.	Long-Term Incentive Plan	Effective Date
45	Certain Employees	Marine One Holdco, LLC	Management Incentive Plan	Effective Date
46	Certegy Payment Solutions, LLC	West Marine Products, Inc.	First Amendment to Certegy Welcome Check Verification Agreement	7/21/2026
47	Charter Florida, LLC	West Marine Products, Inc.	Lease for Store #1218: 1107 3rd St SW Ste 8, Winter Haven, FL 33880-3910	9/30/2026
48	Circle Plaza Associates (Str#0111)	West Marine Products, Inc.	Lease for Store #111: 178 State Route 35 S, Eatontown, NJ 07724-1816	9/30/2026
49	City Of Santa Barbara (Str#5541)	West Marine Products, Inc.	Lease for Store #5541: 132C Harbor Way, Santa Barbara, CA 93109-2316	9/30/2026
50	Columbia-Bbb Westchester Shop Ctr	West Marine Products, Inc.	Lease for Store #131: 8687 Coral Way, Miami, FL 33155-2337	9/30/2026
51	Columbiana Station (E&A), LLC	West Marine Products, Inc.	Lease for Store #1341: 142 Harbison Blvd., Columbia, SC 29212	8/31/2026
52	Corporate Lodging Consultants	West Marine Products, Inc.	CheckINN Card Terms and Conditions	7/21/2026
53	Corporate Lodging Consultants	West Marine Products, Inc.	Credit Approval and Application	7/21/2026
54	Corporate Lodging Consultants	West Marine Products, Inc.	Payment & Pricing Schedule	7/21/2026
55	Corporate Lodging Consultants	West Marine Products, Inc.	Offer Summary – CLC Credit Account	7/21/2026
56	Crazy Horse Properties, LLC	West Marine Products, Inc.	Lease for Store #182: 3872 Osage Beach Parkway, Osage Beach, MO 65065-2170	9/30/2026
57	CSM Investors, Inc.	West Marine Products, Inc.	Lease for Store #1307: 12350 Wayzata Blvd., Minnetonka, MN 55305	9/30/2026
58	David Fiori Inc.	West Marine Products, Inc.	Lease for Store #1212: 2126 Street Rd, Bensalem, PA 19020-3757	9/30/2026
59	Del Monte Ventures, LLC	West Marine Products, Inc.	Lease for Store #577: 2024 Del Monte Ave Ste A, Monterey, CA 93940-3740	8/31/2026
60	DeLeo Brothers LLC	West Marine Products, Inc.	Lease for Store #181: 2428 Washington St, Port Townsend, WA 98368-4611	9/30/2026
61	Delray Plaza LLC	West Marine Products, Inc.	Lease for Store #1220: 2275 S Federal Hwy Ste 220, Delray Beach, FL 33483-3391	9/30/2026
62	DK North East Station, LLC	West Marine Products, Inc.	Lease for Store #537: 475 N Mauldin Ave, North East, MD 21901-2624	9/30/2026
63	Dog River Marina & Boat Works Inc	West Marine Products, Inc.	Lease for Store #5509: 5004 Dauphin Island Pkwy, Mobile, AL 36605-9644	9/30/2026
64	DP 120, LLC, DP 121, LLC, and Sono Square Associates, LLC, as Tenants-In-Common	West Marine Products, Inc.	Lease for Store #1203: 99 Water St, Norwalk, CT 06854-3012	9/30/2026
65	East Penn MGF. Co Inc	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
66	East Penn MGF. Co Inc	West Marine Products, Inc.	Vendor Agreement	Effective Date
67	Easton Investments Redux, LLC	West Marine Products, Inc.	Lease for Store #35: 110 N Federal Hwy, Deerfield Beach, FL 33441-3610	9/30/2026
68	Edwaar Realty Trust	West Marine Products, Inc.	Lease for Store #1228: 32 Atlantic Ave, Marblehead, MA 01945-3140	9/30/2026
69	Egis Group LLC (dba Egis Mobile Elecric)	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
70	Eiford Holdings, LLC	West Marine Products, Inc.	Lease for Store #28: 3560 Meridian St, Bellingham, WA 98225-1731	9/30/2026
71	Elire, Inc.	West Marine Products, Inc.	Engagement Letter	Effective Date
72	Endicott Plaza LLC	West Marine Products, Inc.	Lease for Store #1760: 139 Endicott St, Danvers, MA 01923-4803	9/30/2026
73	Energy Zero Solutions	West Marine Products, Inc.	Email re: West Marine - Financial Analysis AvTech Capital - Equipment Financing	7/21/2026
74	Facility Solutions Group, Inc.	West Marine Products, Inc.	General Contract for Services	Effective Date
75	Fargus, Inc.	West Marine Products, Inc.	Lease for Store #521: 1707 7th St, Winthrop Harbor, IL 60096-1656	8/31/2026
76	FNA Group, Inc.	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
77	Fox Lake Property Management, LLC	West Marine Products, Inc.	Lease for Store #76: 2 W Grand Ave, Fox Lake, IL 60020-1262	9/30/2026
78	G.G. Schmitt & Sons, Inc.	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
79	Garmin International, Inc.	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
80	Garmin USA, Inc.	West Marine Products, Inc.	Final Audit Report for Assumption & Assignment Agreement	Effective Date
81	Garmin USA, Inc.	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
82	Garmin USA, Inc.	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
83	Garmin USA, Inc.	West Marine Products, Inc.	Master Agreement	Effective Date
84	Garmin USA, Inc.	West Marine Products, Inc.	Schedule A- Vendor Invoice Payment and Returns to Vendor	Effective Date
85	Garmin USA, Inc.	West Marine Products, Inc.	Schedule B - Cooperative and Incentive Programs	Effective Date
86	Garmin USA, Inc.	West Marine Products, Inc.	Schedule C -Transportation and Shipping Terms	Effective Date
87	Garmin USA, Inc.	West Marine Products, Inc.	Schedule D- Non-Compliance Fees and Costs	Effective Date
88	Garmin USA, Inc.	West Marine Products, Inc.	Schedule F - Live Product Display Credit	Effective Date
89	Garmin USA, Inc.	West Marine Products, Inc.	Schedule G - Marketing Program	Effective Date

#	Contract Counterparty	Debtor Counterparty	Description of Agreement	Rejection Date
90	Garmin USA, Inc.	West Marine Products, Inc.	Schedule I - Vendor Price Protection Policy	Effective Date
91	Garmin USA, Inc.	West Marine Products, Inc.	Schedule J - Purchasing Forecast	Effective Date
92	Gas Lite, LLC	West Marine Products, Inc.	Lease for Store #134: 5641 Rivers Ave, North Charleston, SC 29406-6022	9/30/2026
93	Gates of Fernandina, LLC	West Marine Products, Inc.	Lease for Store #1339: 474347 E State Road 200, Fernandina Beach, FL 32034-0861	9/30/2026
94	Gibco Flex-Mold, a division of Marine Accessories Corporation	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
95	Grand Traverse Marketplace, LLC	West Marine Products, Inc.	Lease for Store #543: 3500 Marketplace Cir, Traverse City, MI 49684-4597	9/30/2026
96	Great Harbor Marina, Inc.	West Marine Products, Inc.	Lease for Store #541: 11 Apple Ln, Southwest Harbor, ME 04679-4424	9/30/2026
97	GSMS 2015-GS1 Loudon Road LLC	West Marine Products, Inc.	Lease for Store #533: 605 Troy Schenectady Rd, Latham, NY 12110-2505	9/30/2026
98	Harbour Place, LLC	West Marine Products, Inc.	Lease for Store #73: 2192 Niagara St, Buffalo, NY 14207-2048	9/30/2026
99	Harlan D. Douglass Trust	West Marine Products, Inc.	Lease for Store #177: 5306 E Sprague Ave, Spokane Valley, WA 99212-0821	9/30/2026
100	Hollister Equity Partners, LLC	West Marine Products, Inc.	Lease for Store #760: 2395 Bert Drive, Hollister, CA 95023	12/31/2026
101	HP Salmon Run LLC	West Marine Products, Inc.	Lease for Store #517: 21214 Pioneer Plaza Dr, Watertown, NY 13601-5500	9/30/2026
102	ICOM America Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
103	Inlet Trade, LLC	West Marine Products, Inc.	Lease for Store #1208: 12078 Highway 17 Byp Unit A, Murrells Inlet, SC 29576-9377	9/30/2026
104	International Paint (Interlux)	West Marine Products, Inc.	Amendment to the Vendor Agreement	Effective Date
105	International Paint (Interlux)	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
106	J & D Rentals	West Marine Products, Inc.	Lease for Store #1238: 12638 Ocean Gateway, Ocean City, MD 21842-9271	9/30/2026
107	Jackson & Hertogs LLP	West Marine Products, Inc.	Engagement Letter	Effective Date
108	Jackson-Amador Associates	West Marine Products, Inc.	Lease for Store #191: 2607 Bechelli Ln, Redding, CA 96002-0926	9/30/2026
109	Jantzen Beach Center 1767, LLC	West Marine Products, Inc.	Lease for Store #1302: 12085 N. Parker Ave, Portland, OR 97217	9/30/2026
110	K & N Falcon, LLC	West Marine Products, Inc.	Lease for Store #96: 4128 Wilder Rd, Bay City, MI 48706-2239	9/30/2026
111	Kemet Corporation	West Marine Products, Inc.	Lease for Store #935: 1 East Broward Blvd, Suite 100, Fort Lauderdale, FL 33301	9/30/2026
112	Kenneth Kirschenbaum	West Marine Products, Inc.	Lease for Store #1207: 56 New York Ave, Huntington, NY 11743	9/30/2026
113	Korber Supply Chain US, Inc.	West Marine Products, Inc.	Letter Agreement re: Master Solutions Agreement dated November 9, 2021 and Statements of Work	7/21/2026
114	Latitude 35 Enterprises, LLC	West Marine Products, Inc.	Lease for Store #5534: 1104 Broad Street Extension, Oriental, NC 28571-9786	9/30/2026
115	Lenco Marine	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
116	Lewenauer Investment Company	West Marine Products, Inc.	Lease for Store #1735: 4141 S 76th St, Greenfield, WI 53220-2802	9/30/2026
117	Lewisville Towne Crossing, LLC	West Marine Products, Inc.	Lease for Store #1327: 4850 SH 121, Lewisville, TX 75056	9/30/2026
118	Mad Mobile, Inc.	West Marine Products, Inc.	Mad Mobile Implementation Services Order Change Request	10/7/2026
119	Mad Mobile, Inc.	West Marine Products, Inc.	Mad Mobile Implementation Services Order Change Request 2	10/7/2026
120	Mad Mobile, Inc.	West Marine Products, Inc.	Mad Mobile Software Services Renewal Order	10/7/2026
121	Mamath Properties Ltd	West Marine Products, Inc.	Lease for Store #1098: 7478 S Orange Blossom Trl Ste A, Orlando, FL 32809-5781	9/30/2026
122	Marinco/AFI	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
123	Market Walk Station, LLC	West Marine Products, Inc.	Lease for Store #137: 7700 Abercorn St, Savannah, GA 31406-2459	9/30/2026
124	Marsh USA LLC	West Marine, Inc.	Client Services Agreement	Effective Date
125	Mastervolt, Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
126	Mercury Marine	West Marine Products, Inc.	Sales and Service Agreements	Effective Date
127	Mercury Marine	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
128	MGP XII South Shore Center, LLC	West Marine Products, Inc.	Lease for Store #1343: 2230 S Shore Center, Alameda, CA 94501-8057	9/30/2026
129	Milwaukee Electric Tool Corporation	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
130	Milwaukee Electric Tool Corporation	West Marine Products, Inc.	Milwaukee Tool Sales Policy with Ex. A Terms of Sale (effective January 1, 2026)	Effective Date
131	Milwaukee Electric Tool Corporation	West Marine Products, Inc.	Milwaukee Tool Internet Minimum Advertised Price Policy (effective January 1, 2026)	Effective Date
132	Milwaukee Electric Tool Corporation	West Marine Products, Inc.	Milwaukee Tool Internet Distributor Policy (effective January 1, 2026	Effective Date
133	MMG Village Square, LLC	West Marine Products, Inc.	Lease for Store #114: 19407 S Dixie Hwy, Cutler Bay, FL 33157-7605	9/30/2026
134	Modern Recreation Technologies	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
135	Modern Recreation Technologies	West Marine Products, Inc.	Vendor Agreement	Effective Date
136	Monotype Imaging Inc.	West Marine, Inc.	Fonts License Order Form	7/21/2026
137	Monster Marine Products Inc. DBA Fishmaster and Turboswing	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
138	Monster Marine Products Inc. DBA Fishmaster and Turboswing	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
139	MSRC, LLC	West Marine Products, Inc.	Lease for Store #516: 3257 Solomons Island Rd Ste B-2, Edgewater, MD 21037-2714	9/30/2026
140	Naples Jensen, LLC	West Marine Products, Inc.	Lease for Store #1265: 3554 NW Federal Highway, Jensen Beach, FL 34957	9/30/2026
141	Navico Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
142	Navico Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
143	NRP Parkside Marketplace, LLC	West Marine Products, Inc.	Lease for Store #169: 10819 W Broad St, Glen Allen, VA 23060-3367	8/31/2026
144	NSRP I Oceanside Owner LLC	West Marine Products, Inc.	Lease for Store #1215: 1719 Oceanside Blvd, Oceanside, CA 92054-3453	8/31/2026
145	One-Eleven, LLC	West Marine Products, Inc.	Lease for Store #1202: 1803 N Causeway Blvd, MANDEVILLE, LA 70471-3111	9/30/2026
146	Oracle America, Inc.	West Marine Products, Inc.	Oracle Hyperion Maintenance Agreement	6/5/2027
147	Oracle America, Inc.	West Marine Products, Inc.	Oracle POS Maintenance Agreement	11/30/2026
148	Pacific Realty Associates, LP	West Marine Products, Inc.	Lease for Store #1205: 15230 SW Sequoia Pkwy Ste 190, Portland, OR 97224-7128	9/30/2026
149	PandoAI	West Marine Products, Inc.	Commercial Proposal for West Marine, Inc.	7/9/2026
150	Patrick Industries, Inc.	West Marine Products, Inc.	Vendor Agreement	Effective Date
151	PEBB Soundview, LLC	West Marine Products, Inc.	Lease for Store #536: 16 Soundview Market Pl, Port Washington, NY 11050-2221	9/30/2026
152	Pepperjam LLC	West Marine Products, Inc.	Order Form for Affiliate Publisher Network Services	7/31/2026
153	Pifer Erie Limited, LTD	West Marine Products, Inc.	Lease for Store #55: 207 E Water St, Sandusky, OH 44870-2527	9/30/2026
154	Pinecrest Plaza LLC	West Marine Products, Inc.	Lease for Store #1099: 11735 S Dixie Hwy, Pinecrest, FL 33156-4438	9/30/2026
155	Point Shoppes, LLC	West Marine Products, Inc.	Lease for Store #5545: 1795 George Washington Memorial Hwy, Gloucester Point, VA 23062	9/30/2026
156	Port Gardner Landing Commercial Building LLC	West Marine Products, Inc.	Lease for Store #29: 1716 W Marine View Dr, Everett, WA 98201-2098	9/30/2026
157	Primax Properties, LLC 1239	West Marine Products, Inc.	Lease for Store #1239: 700 Tamiami Trail, Punta Gorda, FL 33950-5650	9/30/2026
158	ProMariner	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
159	Propspeed USA, Inc.	West Marine Products, Inc.	Standard Terms and Conditions Contract	7/21/2026
160	Propspeed USA, Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
161	Propspeed USA, Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
162	Protea Five, LLC	West Marine Products, Inc.	Lease for Store #150: 630 Bay Blvd, Chula Vista, CA 91910-5262	9/30/2026
163	Quest Resource Management Group, LLC	West Marine Products, Inc.	Scope of Work For Fire Safety Services Management	9/30/2026
164	R.B.D. Investments, LLC	West Marine Products, Inc.	Lease for Store #74: 12513 James St, Holland, MI 49424-9580	9/30/2026
165	Raymarine, Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
166	Raymarine, Inc.	West Marine Products, Inc.	Product Supply Agreement dated April 29, 2009	Effective Date
167	Real Sub, LLC	West Marine Products, Inc.	Lease for Store #1331: 6492 N US Highway 41, Apollo Beach, FL 33572-1804	9/30/2026
168	Realty Income Corporation	West Marine Products, Inc.	Lease for Store #548: 1860 Tamiami Trl S, Venice, FL 34293-3136	9/30/2026
169	Rec-Com Outdoors Operating US, Inc. dba Rec-Com Outdoors	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
170	Reef Investment Properties Llc #526	West Marine Products, Inc.	Lease for Store #526: 105 W Mitchell St, Petoskey, MI 49770-2323	9/30/2026
171	Reel Shine Distributor, LLC dba Starke Yacht Care	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
172	Rehoboth Mall Limited Partnership	West Marine Products, Inc.	Lease for Store #1345: 18914 Rehoboth Mall Blvd., Rehoboth Beach, DE 19971	9/30/2026
173	Retail Logistics Excellence - RELEX Oy	West Marine Products, Inc.	Master Subscription Services Agreement	7/21/2026
174	Rockford Corporation	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
175	Rockford Corporation	West Marine Products, Inc.	Vendor Agreement dated March 5, 2024	Effective Date
176	Roland Berger	West Marine Products, Inc.	Engagement Letter	7/21/2026
177	Ronstan International Inc dba Wichard Groupe North America	West Marine Products, Inc.	Email re: Assumption Agreement Review	Effective Date
178	Ronstan International Inc dba Wichard Groupe North America	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date

#	Contract Counterparty	Debtor Counterparty	Description of Agreement	Rejection Date
179	Ronstan International Inc dba Wichard Groupe North America	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
180	Ronstan International Inc dba Wichard Groupe North America	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
181	Royal Oaks,LLC (Str 5547)	West Marine Products, Inc.	Lease for Store #5547: 1347 Ribaut Rd Ste B, Port Royal, SC 29935-1135	7/31/2026
182	RP Associates	West Marine Products, Inc.	Lease for Store #560: 21386 Rock Hall Ave, Rock Hall, MD 21661-1511	9/30/2026
183	RSM International Limited	West Marine Products, Inc.	Engagement Letter	Effective Date
184	SC NMB Retail 3, LLC	West Marine Products, Inc.	Lease for Store #1335: 1288 Highway 17N, North Myrtle Beach, SC 29582	8/31/2026
185	Sea-Dog Corporation	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
186	Seaflo Marine & RV North America LLC	West Marine Products, Inc.	Addendum to Standard Terms and Conditions Dated November 26, 2018	Effective Date
187	Silver Ridge Advisors, LLC	West Marine Products, Inc.	Engagement Letter	Effective Date
188	Soundings Trade Only	West Marine Products, Inc.	Print and Online Insertion Order	6/25/2026
189	Soundings Trade Only	West Marine Products, Inc.	Sponsorship Insertion Order (IO)	6/25/2026
190	Taco Metals, LLC	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
191	Taco Metals, LLC	West Marine Products, Inc.	First Amendment of Standard Terms and Conditions entered into to be effective as of April 3, 2025	Effective Date
192	Taco Metals, LLC	West Marine Products, Inc.	Vendor Invoices Payment and Returns to Vendor dated 2005	Effective Date
193	Taco Metals, LLC	West Marine Products, Inc.	Cooperative and Incentive Programs effective the second quarter of 2005	Effective Date
194	talentReef, Inc.	West Marine Products, Inc.	Terms and Conditions – Non-Custom Web-Based SaaS	7/21/2026
195	Terminal Properties	West Marine Products, Inc.	Lease for Store #1718: 1577 Saint Clair Ave NE, Cleveland, OH 44114-2003	9/30/2026
196	The Harry Leiser Revocable Trust	West Marine Products, Inc.	Lease for Store #107: 1060 Fall River Ave, Seekonk, MA 02771-5900	9/30/2026
197	The Libman Company	West Marine Products, Inc.	Letter Agreement re: Cleaning Tools Programs	Effective Date
198	The Libman Company	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
199	The Rosemyr Corporation	West Marine Products, Inc.	Lease for Store #1226: 330 Bridge St, Washington, NC 27889-4826	9/30/2026
200	The Sherwin-Williams Company	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
201	The Smith and Young Company	West Marine Products, Inc.	Lease for Store #569: 14180 Beach Blvd Ste 4, Jacksonville, FL 32250-1594	9/30/2026
202	Transwestern Consultants, Inc.	West Marine Products, Inc.	Engagement Letter	Effective Date
203	Trident St.Clair, LLC	West Marine Products, Inc.	Lease for Store #77: 25050 Jefferson Ave, Saint Clair Shores, MI 48080-1332	9/30/2026
204	Troy Commons, LLC	West Marine Products, Inc.	Lease for Store #79: 789 E Big Beaver Rd, Troy, MI 48083-1403	9/30/2026
205	Tsr Trifecta Hunt Owner, LLC	West Marine Products, Inc.	Lease for Store #1328: 1279 Wendy Ct., Spring Hill, FL 34607-3941	8/31/2026
206	U.S. Corrosion Technologies A Relianse Global Company LLC	West Marine Products, Inc.	Assumption And Consent Agreement	Effective Date
207	Valhalla Property Holding, LLC	West Marine Products, Inc.	Lease for Store #47: 601 S Patrick St, Alexandria, VA 22314-4018	8/31/2026
208	Velvento Holdings, LLC	West Marine Products, Inc.	Lease for Store #188: 791 Route 109, Cape May, NJ 08204-4633	8/31/2026
209	Virtual Supply Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
210	Virtual Supply Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
211	Virtual Supply Inc.	West Marine Products, Inc.	Drop Ship Agreement	Effective Date
212	West Systems	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
213	West Systems	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
214	West Town Point, LLC	West Marine Products, Inc.	Lease for Store #1250: 7812 Kingston Pike, Knoxville, TN 37919-5520	9/30/2026
215	Westland a Division of Marine Accessories Corporation	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
216	Wet Sounds, Inc.	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
217	Wet Sounds, Inc.	West Marine Products, Inc.	Addendum to Vendor Agreement dated February 10, 2025	Effective Date
218	Xylem Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
219	Xylem Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
220	Yeti Coolers, LLC	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
221	Yeti Coolers, LLC	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date

Exhibit C-1

Blackline

#	Contract Counterparty	Debtor Counterparty	Description of Agreement	Rejection Date
1	[24]7.ai, Inc	West Marine Products, Inc.	Subscription Agreement	7/21/2026
2	[24]7.ai, Inc	West Marine Products, Inc.	Payment Card (PCI) Data Security Standard	7/21/2026
3	[24]7.ai, Inc	West Marine Products, Inc.	Engagement Cloud (GCP – Google Cloud Platform)	7/21/2026
4	100-14 Route 17 South Enterprises	West Marine Products, Inc.	Lease for Store #148: 100 Route 17 S, Lodi, NJ 07644-3820	9/30/2026
5	1099 Royal LLC	West Marine Products, Inc.	Lease for Store #1249: 1089 Old Country Rd, Riverhead, NY 11901-2019	9/30/2026
6	1340 East 9th Street Realty Corp.	West Marine Products, Inc.	Lease for Store #75: 6176 N Summit St Bldg F, Toledo, OH 43611-1241	09/~~30~~15/2026
7	1850 E Ridge Rd, LLC	West Marine Products, Inc.	Lease for Store #1763: 1850 Ridge Rd E, Irondequoit, NY 14622-2448	9/30/2026
8	24757 Lorain Road, LLC	West Marine Products, Inc.	Lease for Store #161: 24781 Lorain Rd, North Olmsted, OH 44070-2070	9/30/2026
9	249 Route 37E Toms River, LLC	West Marine Products, Inc.	Lease for Store #130: 213 Route 37 E, Toms River, NJ 08753-5563	8/15/2026
10	2700 Lighthouse Point, LLC	West Marine Products, Inc.	Lease for Store #179: 2700 Lighthouse Pt Ste 100, Baltimore, MD 21224-4794	9/30/2026
11	303 Crossing LLC	West Marine Products, Inc.	Lease for Store #27: 5971 State Highway 303 NE, Bremerton, WA 98311-3786	8/31/2026
~~11~~12	409 Federal Street, LLC	West Marine Products, Inc.	Lease for Store #1318: 9 Maritime Drive, Mystic, CT 06355	9/30/2026
~~12~~13	Acme Vineyard Haven MA, LLC	West Marine Products, Inc.	Lease for Store #5540: 52 Beach Rd, Vineyard Haven, MA 02568	~~09~~08/~~30~~31/2026
14	AGB Orlando Lee, LLC	West Marine Products, Inc.	Lease for Store #1256: 670 Lee Road, Orlando, FL 32810-5610	9/30/2026
~~13~~15	Airport Associates	West Marine Products, Inc.	Lease for Store #1739: 132 Sunset Blvd # 20, New Castle, DE 19720-4100	9/30/2026
~~14~~16	AkzoNobel	West Marine Products, Inc.	Prepetition Trade Agreement	Effective Date
~~15~~	~~AM-GSR Exchange, LLC~~	~~West Marine Products, Inc.~~	~~Lease for Store #1219: 2505 Mill St, Reno, NV 89502-2101~~	~~8/31/2026~~
~~16~~17	Ancor Marine	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~17~~18	Andrew S. Messick	West Marine Products, Inc.	Lease for Store #1262: 1001 West New Haven Avenue, West Melbourne, FL 32904	9/30/2026
~~18~~19	Anse Berluchaud Land Co,LLC	West Marine Products, Inc.	Lease for Store #514: 2668 Johnston St Ste B2, Lafayette, LA 70503-3273	8/31/2026
~~19~~20	Arg Management/North Hills LLC	West Marine Products, Inc.	Lease for Store #511: 3501 Clemson Blvd Ste 2, Anderson, SC 29621-1328	9/30/2026
~~20~~21	Ascendant Loyalty LLC	West Marine Products, Inc.	Master Services Agreement	7/22/2026
~~21~~22	Attwood ~~Corporatoin~~ Corporation	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~22~~23	Automation Anywhere, Inc.	West Marine Products, Inc.	Cloud Automation Agreement	7/21/2026
~~23~~24	Axonify Inc.	West Marine Products, Inc.	Axonify Inc. Order Form	7/21/2026
~~24~~25	B10 Mountain A WA LLC	West Marine Products, Inc.	Lease for Store #1288: 1530 Black Lake Blvd SW, Suite C, Olympia, WA 98502	9/30/2026
~~25~~26	Back Cove Company	West Marine Products, Inc.	Lease for Store #84: 127 Marginal Way, Portland, ME 04101-2437	9/30/2026
~~26~~27	Bayshore Village (US), Inc.	West Marine Products, Inc.	Lease for Store #155: 4265 Tamiami Trl, Port Charlotte, FL 33980-2152	9/30/2026
28	Beacon Square Shopping Center, LLC	West Marine Products, Inc.	Lease for Store #1233: 810 Jackson St, Grand Haven, MI 49417	8/31/2026
~~27~~29	Bell - East Business Park I, LLC	West Marine Products, Inc.	Lease for Store #26: 13211 Northup Way, Bellevue, WA 98005-2009	9/30/2026
~~28~~30	Ben Stones, LLC	West Marine Products, Inc.	Lease for Store #78: 2492 Henry St Ste B, Muskegon, MI 49441-3088	9/30/2026
~~29~~31	Block in Ballard II,LLC	West Marine Products, Inc.	Lease for Store #1333: 1400 NW 45th Street, Seattle, WA 98107*	9/30/2026
~~30~~32	Blue Seas	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~31~~33	Blue Yonder Group, Inc.	West Marine Products, Inc.	Standard Support Agreement dated January 2, 2026	7/10/2026
~~32~~34	Blue Yonder Group, Inc.	West Marine Products, Inc.	Amended Maintenance Schedule	7/10/2026
~~33~~35	Bonita I, LLC	West Marine Products, Inc.	Lease for Store #1201: 28520 Bonita Crossings Blvd Unit 1, Bonita Springs, FL 34135-3205	7/31/2026
~~34~~36	Bradshaw Corporate Plaza, L.P.	West Marine Products, Inc.	Lease for Store #7: 9500 Micron Ave Ste 116, Sacramento, CA 95827-2618	9/30/2026
~~35~~37	Branch Island Walk Associates, LP	West Marine Products, Inc.	Lease for Store #1338: 250 Palm Coast Parkway NE Unit 507, Palm Coast, FL 32137-8288	9/30/2026
~~36~~38	Burlington Interstate Center LLC	West Marine Products, Inc.	Lease for Store #185: 861 Williston Rd, South Burlington, VT 05403-5724	~~09~~08/~~30~~31/2026
~~37~~39	Business Park Realty	West Marine Products, Inc.	Lease for Store #129: 33 Business Park Dr, Branford, CT 06405-2925	9/30/2026
40	Cantamar Property Management, Inc.	West Marine Products, Inc.	Lease for Store #1219: 2505 Mill St, Reno, NV 89502-2101	8/31/2026
~~38~~41	Capital Boulevard Shoppes,Inc.	West Marine Products, Inc.	Lease for Store #527: 3027 Capital Blvd Ste 111, Raleigh, NC 27604-3399	9/30/2026
~~39~~42	CBIZ Advisors, LLC	West Marine Products, Inc.	Engagement Letter	Effective Date
~~40~~43	Century Plaza Commercial, LLC	West Marine Products, Inc.	Lease for Store #122: 4645 Century Blvd, Pittsburg, CA 94565-7107	9/30/2026
~~41~~44	Certain Employees	West Marine, Inc.	Long-Term Incentive Plan	Effective Date
~~42~~45	Certain Employees	Marine One Holdco, LLC	Management Incentive Plan	Effective Date
~~43~~46	Certegy Payment Solutions, LLC	West Marine Products, Inc.	First Amendment to Certegy Welcome Check Verification Agreement	7/21/2026
~~44~~47	Charter Florida, LLC	West Marine Products, Inc.	Lease for Store #1218: 1107 3rd St SW Ste 8, Winter Haven, FL 33880-3910	9/30/2026
~~45~~48	Circle Plaza Associates (Str#0111)	West Marine Products, Inc.	Lease for Store #111: 178 State Route 35 S, Eatontown, NJ 07724-1816	9/30/2026
~~46~~49	City Of Santa Barbara (Str#5541)	West Marine Products, Inc.	Lease for Store #5541: 132C Harbor Way, Santa Barbara, CA 93109-2316	9/30/2026
~~47~~50	Columbia-Bbb Westchester Shop Ctr	West Marine Products, Inc.	Lease for Store #131: 8687 Coral Way, Miami, FL 33155-2337	9/30/2026
~~48~~51	Columbiana Station (E&A), LLC	West Marine Products, Inc.	Lease for Store #1341: 142 Harbison Blvd., Columbia, SC 29212	8/31/2026
~~49~~52	Corporate Lodging Consultants	West Marine Products, Inc.	CheckINN Card Terms and Conditions	7/21/2026
~~50~~53	Corporate Lodging Consultants	West Marine Products, Inc.	Credit Approval and Application	7/21/2026
~~51~~54	Corporate Lodging Consultants	West Marine Products, Inc.	Payment & Pricing Schedule	7/21/2026
~~52~~55	Corporate Lodging Consultants	West Marine Products, Inc.	Offer Summary – CLC Credit Account	7/21/2026
~~53~~56	Crazy Horse Properties, LLC	West Marine Products, Inc.	Lease for Store #182: 3872 Osage Beach Parkway, Osage Beach, MO 65065-2170	9/30/2026
~~54~~57	CSM Investors, Inc.	West Marine Products, Inc.	Lease for Store #1307: 12350 Wayzata Blvd., Minnetonka, MN 55305	9/30/2026
~~55~~58	David Fiori Inc.	West Marine Products, Inc.	Lease for Store #1212: 2126 Street Rd, Bensalem, PA 19020-3757	9/30/2026
~~56~~59	Del Monte Ventures, LLC	West Marine Products, Inc.	Lease for Store #577: 2024 Del Monte Ave Ste A, Monterey, CA 93940-3740	~~09~~08/~~30~~31/2026
~~57~~60	DeLeo Brothers LLC	West Marine Products, Inc.	Lease for Store #181: 2428 Washington St, Port Townsend, WA 98368-4611	9/30/2026
~~58~~61	Delray Plaza LLC	West Marine Products, Inc.	Lease for Store #1220: 2275 S Federal Hwy Ste 220, Delray Beach, FL 33483-3391	9/30/2026
~~59~~	~~DFG-Beacon Square, LLC~~	~~West Marine Products, Inc.~~	~~Lease for Store #1233: 810 Jackson St, Grand Haven, MI 49417~~	~~8/31/2026~~
~~60~~62	DK North East Station, LLC	West Marine Products, Inc.	Lease for Store #537: 475 N Mauldin Ave, North East, MD 21901-2624	9/30/2026
~~61~~63	Dog River Marina & Boat Works Inc	West Marine Products, Inc.	Lease for Store #5509: 5004 Dauphin Island Pkwy, Mobile, AL 36605-9644	9/30/2026
~~62~~64	DP 120, LLC, DP 121, LLC, and Sono Square Associates, LLC, as Tenants-In-Common	West Marine Products, Inc.	Lease for Store #1203: 99 Water St, Norwalk, CT 06854-3012	9/30/2026
~~63~~65	East Penn MGF. Co Inc	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~64~~66	East Penn MGF. Co Inc	West Marine Products, Inc.	Vendor Agreement	Effective Date
~~65~~67	Easton Investments Redux, LLC	West Marine Products, Inc.	Lease for Store #35: 110 N Federal Hwy, Deerfield Beach, FL 33441-3610	9/30/2026
~~66~~68	Edwaar Realty Trust	West Marine Products, Inc.	Lease for Store #1228: 32 Atlantic Ave, Marblehead, MA 01945-3140	9/30/2026
~~67~~69	Egis Group LLC (dba Egis Mobile Elecric)	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
~~68~~70	Eiford Holdings, LLC	West Marine Products, Inc.	Lease for Store #28: 3560 Meridian St, Bellingham, WA 98225-1731	9/30/2026
~~69~~71	Elire, Inc.	West Marine Products, Inc.	Engagement Letter	Effective Date
~~70~~72	Endicott Plaza LLC	West Marine Products, Inc.	Lease for Store #1760: 139 Endicott St, Danvers, MA 01923-4803	9/30/2026
~~71~~73	Energy Zero Solutions	West Marine Products, Inc.	Email re: West Marine - Financial Analysis AvTech Capital - Equipment Financing	7/21/2026
~~72~~74	Facility Solutions Group, Inc.	West Marine Products, Inc.	General Contract for Services	Effective Date
~~73~~75	Fargus, Inc.	West Marine Products, Inc.	Lease for Store #521: 1707 7th St, Winthrop Harbor, IL 60096-1656	8/31/2026
~~74~~76	FNA Group, Inc.	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
~~75~~77	Fox Lake Property Management, LLC	West Marine Products, Inc.	Lease for Store #76: 2 W Grand Ave, Fox Lake, IL 60020-1262	9/30/2026
~~76~~78	G.G. Schmitt & Sons, Inc.	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
~~77~~79	Garmin International, Inc.	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
~~78~~80	Garmin USA, Inc.	West Marine Products, Inc.	Final Audit Report for Assumption & Assignment Agreement	Effective Date
~~79~~81	Garmin USA, Inc.	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
~~80~~82	Garmin USA, Inc.	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
~~81~~83	Garmin USA, Inc.	West Marine Products, Inc.	Master Agreement	Effective Date
~~82~~84	Garmin USA, Inc.	West Marine Products, Inc.	Schedule A- Vendor Invoice Payment and Returns to Vendor	Effective Date
~~83~~85	Garmin USA, Inc.	West Marine Products, Inc.	Schedule B - Cooperative and Incentive Programs	Effective Date
~~84~~86	Garmin USA, Inc.	West Marine Products, Inc.	Schedule C -Transportation and Shipping Terms	Effective Date
~~85~~87	Garmin USA, Inc.	West Marine Products, Inc.	Schedule D- Non-Compliance Fees and Costs	Effective Date
~~86~~88	Garmin USA, Inc.	West Marine Products, Inc.	Schedule F - Live Product Display Credit	Effective Date
~~87~~89	Garmin USA, Inc.	West Marine Products, Inc.	Schedule G - Marketing Program	Effective Date
~~88~~90	Garmin USA, Inc.	West Marine Products, Inc.	Schedule I - Vendor Price Protection Policy	Effective Date
~~89~~91	Garmin USA, Inc.	West Marine Products, Inc.	Schedule J - Purchasing Forecast	Effective Date
~~90~~92	Gas Lite, LLC	West Marine Products, Inc.	Lease for Store #134: 5641 Rivers Ave, North Charleston, SC 29406-6022	9/30/2026
~~91~~93	Gates of Fernandina, LLC	West Marine Products, Inc.	Lease for Store #1339: 474347 E State Road 200, Fernandina Beach, FL 32034-0861	9/30/2026
~~92~~94	Gibco Flex-Mold, a division of Marine Accessories Corporation	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
~~93~~95	Grand Traverse Marketplace, LLC	West Marine Products, Inc.	Lease for Store #543: 3500 Marketplace Cir, Traverse City, MI 49684-4597	9/30/2026
~~94~~96	Great Harbor Marina, Inc.	West Marine Products, Inc.	Lease for Store #541: 11 Apple Ln, Southwest Harbor, ME 04679-4424	9/30/2026

#	Contract Counterparty	Debtor Counterparty	Description of Agreement	Rejection Date
~~95~~97	GSMS 2015-GS1 Loudon Road LLC	West Marine Products, Inc.	Lease for Store #533: 605 Troy Schenectady Rd, Latham, NY 12110-2505	9/30/2026
~~96~~98	Harbour Place, LLC	West Marine Products, Inc.	Lease for Store #73: 2192 Niagara St, Buffalo, NY 14207-2048	9/30/2026
~~97~~99	Harlan D. Douglass Trust	West Marine Products, Inc.	Lease for Store #177: 5306 E Sprague Ave, Spokane Valley, WA 99212-0821	9/30/2026
~~98~~100	Hollister Equity Partners, LLC	West Marine Products, Inc.	Lease for Store #760: 2395 Bert Drive, Hollister, CA 95023	12/31/2026
~~99~~101	HP Salmon Run LLC	West Marine Products, Inc.	Lease for Store #517: 21214 Pioneer Plaza Dr, Watertown, NY 13601-5500	9/30/2026
~~100~~102	ICOM America Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~101~~103	Inlet Trade, LLC	West Marine Products, Inc.	Lease for Store #1208: 12078 Highway 17 Byp Unit A, Murrells Inlet, SC 29576-9377	9/30/2026
~~102~~104	International Paint (Interlux)	West Marine Products, Inc.	Amendment to the Vendor Agreement	Effective Date
~~103~~105	International Paint (Interlux)	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~104~~106	J & D Rentals	West Marine Products, Inc.	Lease for Store #1238: 12638 Ocean Gateway, Ocean City, MD 21842-9271	9/30/2026
~~105~~107	Jackson & Hertogs LLP	West Marine Products, Inc.	Engagement Letter	Effective Date
~~106~~108	Jackson-Amador Associates	West Marine Products, Inc.	Lease for Store #191: 2607 Bechelli Ln, Redding, CA 96002-0926	9/30/2026
~~107~~109	Jantzen Beach Center 1767, LLC	West Marine Products, Inc.	Lease for Store #1302: 12085 N. Parker Ave, Portland, OR 97217	9/30/2026
~~108~~110	K & N Falcon, LLC	West Marine Products, Inc.	Lease for Store #96: 4128 Wilder Rd, Bay City, MI 48706-2239	9/30/2026
~~109~~111	Kemet Corporation	West Marine Products, Inc.	Lease for Store #935: 1 East Broward Blvd, Suite 100, Fort Lauderdale, FL 33301	9/30/2026
~~110~~112	Kenneth Kirschenbaum	West Marine Products, Inc.	Lease for Store #1207: 56 New York Ave, Huntington, NY 11743	9/30/2026
~~111~~113	Korber Supply Chain US, Inc.	West Marine Products, Inc.	Letter Agreement re: Master Solutions Agreement dated November 9, 2021 and Statements of Work	7/21/2026
~~112~~114	Latitude 35 Enterprises, LLC	West Marine Products, Inc.	Lease for Store #5534: 1104 Broad Street Extension, Oriental, NC 28571-9786	9/30/2026
~~113~~115	Lenco Marine	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~114~~116	Lewenauer Investment Company	West Marine Products, Inc.	Lease for Store #1735: 4141 S 76th St, Greenfield, WI 53220-2802	9/30/2026
~~115~~117	Lewisville Towne Crossing, LLC	West Marine Products, Inc.	Lease for Store #1327: 4850 SH 121, Lewisville, TX 75056	9/30/2026
~~116~~118	Mad Mobile, Inc.	West Marine Products, Inc.	Mad Mobile Implementation Services Order Change Request	10/7/2026
~~117~~119	Mad Mobile, Inc.	West Marine Products, Inc.	Mad Mobile Implementation Services Order Change Request 2	10/7/2026
~~118~~120	Mad Mobile, Inc.	West Marine Products, Inc.	Mad Mobile Software Services Renewal Order	10/7/2026
~~119~~121	Mamath Properties Ltd	West Marine Products, Inc.	Lease for Store #1098: 7478 S Orange Blossom Trl Ste A, Orlando, FL 32809-5781	9/30/2026
~~120~~122	Marinco/AFI	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~121~~123	Market Walk Station, LLC	West Marine Products, Inc.	Lease for Store #137: 7700 Abercorn St, Savannah, GA 31406-2459	9/30/2026
~~122~~124	Marsh USA LLC	West Marine, Inc.	Client Services Agreement	Effective Date
~~123~~125	~~Mast ervolt~~Mastervolt, Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~124~~126	Mercury Marine	West Marine Products, Inc.	Sales and Service Agreements	Effective Date
~~125~~127	Mercury Marine	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~126~~128	MGP XII South Shore Center, LLC	West Marine Products, Inc.	Lease for Store #1343: 2230 S Shore Center, Alameda, CA 94501-8057	9/30/2026
~~127~~129	Milwaukee Electric Tool Corporation	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~128~~130	Milwaukee Electric Tool Corporation	West Marine Products, Inc.	Milwaukee Tool Sales Policy with Ex. A Terms of Sale (effective January 1, 2026)	Effective Date
~~129~~131	Milwaukee Electric Tool Corporation	West Marine Products, Inc.	Milwaukee Tool Internet Minimum Advertised Price Policy (effective January 1, 2026)	Effective Date
~~130~~132	Milwaukee Electric Tool Corporation	West Marine Products, Inc.	Milwaukee Tool Internet Distributor Policy (effective January 1, 2026	Effective Date
~~131~~133	MMG Village Square, LLC	West Marine Products, Inc.	Lease for Store #114: 19407 S Dixie Hwy, Cutler Bay, FL 33157-7605	9/30/2026
~~132~~134	Modern Recreation Technologies	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~133~~135	Modern Recreation Technologies	West Marine Products, Inc.	Vendor Agreement	Effective Date
~~134~~136	Monotype Imaging Inc.	West Marine, Inc.	Fonts License Order Form	7/21/2026
~~135~~137	Monster Marine Products Inc. DBA Fishmaster and Turboswing	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
~~136~~138	Monster Marine Products Inc. DBA Fishmaster and Turboswing	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
~~137~~139	MSRC, LLC	West Marine Products, Inc.	Lease for Store #516: 3257 Solomons Island Rd Ste B-2, Edgewater, MD 21037-2714	9/30/2026
~~138~~140	Naples Jensen, LLC	West Marine Products, Inc.	Lease for Store #1265: 3554 NW Federal Highway, Jensen Beach, FL 34957	9/30/2026
~~139~~141	Navico Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~140~~142	Navico Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~141~~143	NRP Parkside Marketplace, LLC	West Marine Products, Inc.	Lease for Store #169: 10819 W Broad St, Glen Allen, VA 23060-3367	8/31/2026
144	NSRP I Oceanside Owner LLC	West Marine Products, Inc.	Lease for Store #1215: 1719 Oceanside Blvd, Oceanside, CA 92054-3453	8/31/2026
~~142~~145	One-Eleven, LLC	West Marine Products, Inc.	Lease for Store #1202: 1803 N Causeway Blvd, MANDEVILLE, LA 70471-3111	9/30/2026
~~143~~146	Oracle America, Inc.	West Marine Products, Inc.	Oracle Hyperion Maintenance Agreement	6/5/2027
~~144~~147	Oracle America, Inc.	West Marine Products, Inc.	Oracle POS Maintenance Agreement	11/30/2026
~~145~~	~~Orlando Lee, LLC~~	~~West Marine Products, Inc.~~	~~Lease for Store #1256: 670 Lee Road, Orlando, FL 32810-5610~~	~~9/30/2026~~
~~146~~148	Pacific Realty Associates, LP	West Marine Products, Inc.	Lease for Store #1205: 15230 SW Sequoia Pkwy Ste 190, Portland, OR 97224-7128	9/30/2026
~~147~~149	PandoAI	West Marine Products, Inc.	Commercial Proposal for West Marine, Inc.	7/9/2026

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~~148~~150	Patrick Industries, Inc.	West Marine Products, Inc.	Vendor Agreement	Effective Date
~~149~~151	PEBB Soundview, LLC	West Marine Products, Inc.	Lease for Store #536: 16 Soundview Market Pl, Port Washington, NY 11050-2221	9/30/2026
~~150~~152	Pepperjam LLC	West Marine Products, Inc.	Order Form for Affiliate Publisher Network Services	7/31/2026
~~151~~153	Pifer Erie Limited, LTD	West Marine Products, Inc.	Lease for Store #55: 207 E Water St, Sandusky, OH 44870-2527	9/30/2026
~~152~~154	Pinecrest Plaza LLC	West Marine Products, Inc.	Lease for Store #1099: 11735 S Dixie Hwy, Pinecrest, FL 33156-4438	9/30/2026
~~153~~155	Point Shoppes, LLC	West Marine Products, Inc.	Lease for Store #5545: 1795 George Washington Memorial Hwy, Gloucester Point, VA 23062	9/30/2026
~~154~~156	Port Gardner Landing Commercial Building LLC	West Marine Products, Inc.	Lease for Store #29: 1716 W Marine View Dr, Everett, WA 98201-2098	9/30/2026
~~155~~157	Primax Properties, LLC 1239	West Marine Products, Inc.	Lease for Store #1239: 700 Tamiami Trail, Punta Gorda, FL 33950-5650	9/30/2026
~~156~~158	ProMariner	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~157~~159	Propspeed USA, Inc.	West Marine Products, Inc.	Standard Terms and Conditions Contract	7/21/2026
~~158~~160	Propspeed USA, Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~159~~161	Propspeed USA, Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~160~~162	Protea Five, LLC	West Marine Products, Inc.	Lease for Store #150: 630 Bay Blvd, Chula Vista, CA 91910-5262	9/30/2026
~~161~~163	Quest Resource Management Group, LLC	West Marine Products, Inc.	Scope of Work For Fire Safety Services Management	9/30/2026
~~162~~164	R.B.D. Investments, LLC	West Marine Products, Inc.	Lease for Store #74: 12513 James St, Holland, MI 49424-9580	9/30/2026
~~163~~165	Raymarine, Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~164~~166	Raymarine, Inc.	West Marine Products, Inc.	Product Supply Agreement dated April 29, 2009	Effective Date
~~165~~167	Real Sub, LLC	West Marine Products, Inc.	Lease for Store #1331: 6492 N US Highway 41, Apollo Beach, FL 33572-1804	9/30/2026
~~166~~168	Realty Income Corporation	West Marine Products, Inc.	Lease for Store #548: 1860 Tamiami Trl S, Venice, FL 34293-3136	9/30/2026
~~167~~169	Rec-Com Outdoors Operating US, Inc. dba Rec-Com Outdoors	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
~~168~~170	Reef Investment Properties Llc #526	West Marine Products, Inc.	Lease for Store #526: 105 W Mitchell St, Petoskey, MI 49770-2323	9/30/2026
~~169~~171	Reel Shine Distributor, LLC dba Starke Yacht Care	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
~~170~~172	Rehoboth Mall Limited Partnership	West Marine Products, Inc.	Lease for Store #1345: 18914 Rehoboth Mall Blvd., Rehoboth Beach, DE 19971	9/30/2026
~~171~~173	Retail Logistics Excellence - RELEX Oy	West Marine Products, Inc.	Master Subscription Services Agreement	7/21/2026
~~172~~174	Rockford Corporation	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~173~~175	Rockford Corporation	West Marine Products, Inc.	Vendor Agreement dated March 5, 2024	Effective Date
~~174~~176	Roland Berger	West Marine Products, Inc.	Engagement Letter	7/21/2026
~~175~~177	Ronstan International Inc dba Wichard Groupe North America	West Marine Products, Inc.	Email re: Assumption Agreement Review	Effective Date
~~176~~178	Ronstan International Inc dba Wichard Groupe North America	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~177~~179	Ronstan International Inc dba Wichard Groupe North America	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
~~178~~180	Ronstan International Inc dba Wichard Groupe North America	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~179~~181	Royal Oaks,LLC (Str 5547)	West Marine Products, Inc.	Lease for Store #5547: 1347 Ribaut Rd Ste B, Port Royal, SC 29935-1135	7/31/2026
~~180~~182	RP Associates	West Marine Products, Inc.	Lease for Store #560: 21386 Rock Hall Ave, Rock Hall, MD 21661-1511	9/30/2026
~~181~~183	RSM International Limited	West Marine Products, Inc.	Engagement Letter	Effective Date
~~182~~184	SC NMB Retail 3, LLC	West Marine Products, Inc.	Lease for Store #1335: 1288 Highway 17N, North Myrtle Beach, SC 29582	~~09~~08/~~30~~31/2026
~~183~~185	Sea-Dog Corporation	West Marine Products, Inc.	Assumption and Consent Agreement	Effective Date
~~184~~186	Seaflo Marine & RV North America LLC	West Marine Products, Inc.	Addendum to Standard Terms and Conditions Dated November 26, 2018	Effective Date
~~185~~187	Silver Ridge Advisors, LLC	West Marine Products, Inc.	Engagement Letter	Effective Date
~~186~~188	Soundings Trade Only	West Marine Products, Inc.	Print and Online Insertion Order	6/25/2026
~~187~~189	Soundings Trade Only	West Marine Products, Inc.	Sponsorship Insertion Order (IO)	6/25/2026
~~188~~	~~SVAP II Oceanside TC, LLC~~	~~West Marine Products, Inc.~~	~~Lease for Store #1215: 1719 Oceanside Blvd, Oceanside, CA 92054-3453~~	~~9/30/2026~~
~~189~~190	Taco Metals, LLC	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~190~~191	Taco Metals, LLC	West Marine Products, Inc.	First Amendment of Standard Terms and Conditions entered into to be effective as of April 3, 2025	Effective Date
~~191~~192	Taco Metals, LLC	West Marine Products, Inc.	Vendor Invoices Payment and Returns to Vendor dated 2005	Effective Date
~~192~~193	Taco Metals, LLC	West Marine Products, Inc.	Cooperative and Incentive Programs effective the second quarter of 2005	Effective Date
~~193~~194	talentReef, Inc.	West Marine Products, Inc.	Terms and Conditions – Non-Custom Web-Based SaaS	7/21/2026
~~194~~195	Terminal Properties	West Marine Products, Inc.	Lease for Store #1718: 1577 Saint Clair Ave NE, Cleveland, OH 44114-2003	9/30/2026
~~195~~196	The Harry Leiser Revocable Trust	West Marine Products, Inc.	Lease for Store #107: 1060 Fall River Ave, Seekonk, MA 02771-5900	9/30/2026
~~196~~197	The Libman Company	West Marine Products, Inc.	Letter Agreement re: Cleaning Tools Programs	Effective Date
~~197~~198	The Libman Company	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
~~198~~199	The Rosemyr Corporation	West Marine Products, Inc.	Lease for Store #1226: 330 Bridge St, Washington, NC 27889-4826	9/30/2026

#	Contract Counterparty	Debtor Counterparty	Description of Agreement	Rejection Date
~~199~~200	The Sherwin-Williams Company	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
~~200~~201	The Smith and Young Company	West Marine Products, Inc.	Lease for Store #569: 14180 Beach Blvd Ste 4, Jacksonville, FL 32250-1594	9/30/2026
~~201~~202	Transwestern Consultants, Inc.	West Marine Products, Inc.	Engagement Letter	Effective Date
~~202~~203	Trident St.Clair, LLC	West Marine Products, Inc.	Lease for Store #77: 25050 Jefferson Ave, Saint Clair Shores, MI 48080-1332	9/30/2026
~~203~~204	Troy Commons, LLC	West Marine Products, Inc.	Lease for Store #79: 789 E Big Beaver Rd, Troy, MI 48083-1403	9/30/2026
~~204~~205	Tsr Trifecta Hunt Owner, LLC	West Marine Products, Inc.	Lease for Store #1328: 1279 Wendy Ct., Spring Hill, FL 34607-3941	8/31/2026
~~205~~206	U.S. Corrosion Technologies A Relianse Global Company LLC	West Marine Products, Inc.	Assumption And Consent Agreement	Effective Date
~~206~~207	Valhalla Property Holding, LLC	West Marine Products, Inc.	Lease for Store #47: 601 S Patrick St, Alexandria, VA 22314-4018	8/31/2026
~~207~~208	Velvento Holdings, LLC	West Marine Products, Inc.	Lease for Store #188: 791 Route 109, Cape May, NJ 08204-4633	~~09~~08/~~30~~31/2026
~~208~~209	Virtual Supply Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
~~209~~210	Virtual Supply Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
~~210~~211	Virtual Supply Inc.	West Marine Products, Inc.	Drop Ship Agreement	Effective Date
~~211~~	~~Waite Family LLC~~	~~West Marine Products, Inc.~~	~~Lease for Store #27: 5971 State Highway 303 NE, Bremerton, WA 98311-3786~~	~~8/31/2026~~
212	West Systems	West Marine Products, Inc.	Vendor Buying Agreement	Effective Date
213	West Systems	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
214	West Town Point, LLC	West Marine Products, Inc.	Lease for Store #1250: 7812 Kingston Pike, Knoxville, TN 37919-5520	9/30/2026
215	Westland a Division of Marine Accessories Corporation	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
216	Wet Sounds, Inc.	West Marine Products, Inc.	Addendum A to the Vendor Agreement	Effective Date
217	Wet Sounds, Inc.	West Marine Products, Inc.	Addendum to Vendor Agreement dated February 10, 2025	Effective Date
218	Xylem Inc.	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
219	Xylem Inc.	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date
220	Yeti Coolers, LLC	West Marine Products, Inc.	Marketing Development Fund Agreement	Effective Date
221	Yeti Coolers, LLC	West Marine Products, Inc.	Standard Terms and Conditions	Effective Date

Exhibit D

Restructuring Transactions Memorandum

[Filed at Docket No. 545 (Sealed) and 545 (Redacted)]

Exhibit E

New Organizational Documents

[Filed at Docket No. 545 (Sealed) and 546 (Redacted)]

Exhibit F

Identities of the New Board

[Filed at Docket No. 484 (Sealed) and 485 (Redacted)]

Exhibit G

Exit Facilities Documents

[Filed at Docket No. 545 (Sealed) and 546 (Redacted)]

Exhibit H

GUC Trust Agreement

[Filed at Docket No. 545 (Sealed) and 546 (Redacted)]