IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
WEST MARINE, INC., *et al.*,[1]	Case No. 26-10794 (KBO)
Debtors.	(Jointly Administered)
	Hearing Date: **September 29, 2026 at 10:30 a.m. (ET)**
	Objection Deadline: **September 14, 2026 at 4:00 p.m. (ET)**

REORGANIZED DEBTORS' MOTION FOR ENTRY OF A FINAL DECREE AND ORDER CLOSING CERTAIN OF THE REORGANIZED DEBTORS' CHAPTER 11 CASES

The above-captioned reorganized debtors and debtors in possession (collectively, the "Reorganized Debtors" and, before the Effective Date of the Plan, the "Debtors") respectfully state as follows in support of this motion (this "Motion"):[2]

Relief Requested

1. The Reorganized Debtors seek entry of an order and final decree, substantially in the form attached hereto as **Exhibit A** (the "Proposed Final Decree"), pursuant to sections 105(a) and 350(a) of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the "Bankruptcy Code"),

[1] The Reorganized Debtors in these chapter 11 cases, along with the last four digits of each Reorganized Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). The Reorganized Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

[2] Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them later in this Motion or in the *Second Amended Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code (Technical Modifications)* [Docket No. 506] (as amended, modified, or supplemented from time to time, the "Plan"), as applicable.

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Rule 3022 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), Rule 3022-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), and Article XII.M of the Plan, (a) authorizing the Reorganized Debtors to close all of the chapter 11 cases (collectively, the "Closed Cases")[3] other than the chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO) (the "Lead Case")[4]; (b) providing that, subsequent to the entry of the Proposed Final Decree, any pending or future matters regarding the Closed Cases shall be addressed and administered in the Lead Case; (c) waiving certain reporting requirements; (d) amending the caption in the Lead Case; and (e) granting related relief.

2. The Reorganized Debtors propose that the caption for the Lead Case be amended as follows:

In re:	Chapter 11
WEST MARINE, LLC,[1]	Case No. 26-10794 (KBO)
Reorganized Debtor.	

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of [●], 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

3. To ensure that no creditor or party in interest's rights are prejudiced by the relief requested through this Motion, nothing in the Proposed Final Decree would operate as a waiver or

[3] The Closed Cases are as follows: Marine One Holdco, LLC, Case No. 26-10795 (KBO); Marine One Parent, Inc., Case No. 26-10796 (KBO); Rising Tide Holdings Inc., Case No. 26-10797 (KBO); Rising Tide Parent Inc., Case No. 26-10798 (KBO); Seascapes, Inc., Case No. 26-10799 (KBO); W Marine Management Company, Inc., Case No. 26-10800 (KBO); and West Marine Products, Inc., Case No. No. 26-10801 (KBO).

[4] On August 19, 2026, West Marine, Inc. (among other Debtors) converted to a limited liability company in connection with its emergence from chapter 11 and the Restructuring Transactions contemplated under the Plan.

release of the Reorganized Debtors' obligations under the Plan. Further, the Proposed Final Decree, consistent with Article XII.M of the Plan, authorizes West Marine, LLC to object to and resolve all claims and interests asserted against any of the Reorganized Debtors in the Lead Case, despite the closing of the Closed Cases.

Jurisdiction and Venue

4. The United States District Court for the District of Delaware has jurisdiction over this matter pursuant to 28 U.S.C. § 1334, which was referred to the United States Bankruptcy Court for the District of Delaware (the "Court") under 28 U.S.C. § 157 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012. The Reorganized Debtors confirm their consent, pursuant to Local Rule 9013-1(f), to the entry of a final order by the Court in connection with this Motion to the extent that it is later determined that the Court, absent consent of the parties, cannot enter final orders or judgments in connection herewith consistent with Article III of the United States Constitution.

5. Venue is proper pursuant to 28 U.S.C. §§ 1408 and 1409.

6. The statutory and legal predicates for the relief sought herein are sections 105(a) and 350(a) of the Bankruptcy Code, Bankruptcy Rule 3022, Local Rules 3022-1 and 9004-1(c), and Article XII.M of the Plan.

Background

A. General Background

7. On May 17, 2026 (the "Petition Date"), each of the Debtors filed a voluntary petition for relief under chapter 11 the Bankruptcy Code. During the pendency of these chapter 11 cases, the Debtors operated their business and managed their property as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. On May 18, 2026, the Court

entered an order [Docket No. 43] authorizing the joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b) and Local Rule 1015-1. No request for the appointment of a trustee or examiner was made in these chapter 11 cases. On May 29, 2026, the United States Trustee for the District of Delaware (the "U.S. Trustee") appointed an official committee of unsecured creditors (the "Committee") pursuant to section 1102(a)(1) of the Bankruptcy Code [Docket No. 103].[5]

8. On May 18, 2026, the Debtors filed the *Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 46] and the *Disclosure Statement for the Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 47]. Subsequently, the Debtors filed amended versions of the Plan [Docket Nos. 278, 478 & 506] and disclosure statement [Docket No. 280] (as amended, modified, or supplemented from time to time, the "Disclosure Statement").

9. On August 11, 2026, the Court entered the *Findings of Fact, Conclusions of Law, and Order Confirming the Second Amended Joint Plan of Reorganization of West Marine, Inc. and its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 522] (the "Confirmation Order"), confirming the Plan and approving the Disclosure Statement on a final basis. The effective date (the "Effective Date") of the Plan occurred on August 21, 2026 [Docket No. 547], and the Debtors emerged from chapter 11 as the Reorganized Debtors. The Confirmation Order is final, non-appealable, and not subject to any pending appeal.

[5] Upon the occurrence of the Effective Date (as defined below), the Committee was dissolved and its members were released and discharged from all rights and duties related to the chapter 11 cases. *See* Plan, Art. XII.

B. Claims Administration

10. On May 19, 2026, the Court entered an order [Docket No. 60] appointing Kurtzman Carson Consultants, LLC dba Verita Global ("Verita") as claims and noticing agent in these chapter 11 cases. Among other things, Verita is authorized to (a) receive, maintain, docket, and otherwise administer the proofs of claim filed in these chapter 11 cases and (b) maintain an official claims register for the Debtors.

11. On June 4, 2026, the Debtors filed the Debtors' Schedules of Assets and Liabilities and the Statements of Financial Affairs [Docket Nos. 134–160].

12. On June 9, 2026, the Court entered an order [Docket No. 205] (the "Bar Date Order") providing that, except as otherwise provided therein, (i) all entities (except governmental units) holding claims against the Debtors that arose or are deemed to have arisen prior to the Petition Date, including requests for payment pursuant to section 503(b)(9) of the Bankruptcy Code, are required to file proofs of claim by July 13, 2026 at 11:59 p.m. (ET) (the "General Bar Date"), and (ii) all governmental units holding claims against the Debtors that arose or are deemed to have arisen prior to the Petition Date, including secured claims, unsecured priority claims, and unsecured nonpriority claims, are required to file proofs of claim by November 13, 2026 at 11:59 p.m. (ET) (together with the General Bar Date, the "Bar Dates").

13. On June 9, 2026, the Debtors served notice of the Bar Dates by mail and publication in accordance with the procedures outlined in the Bar Date Order.

14. Pursuant to the Plan, the deadline for filing any claims asserting administrative expense liabilities against the Debtors is October 20, 2026 (the "Administrative Claim Bar Date"). On August 21, 2026, the Debtors provided notice to all known creditors and interested parties of the Administrative Claim Bar Date [Docket No. 547].

15. Upon the occurrence of the Effective Date of the Plan, the Reorganized Debtors implemented the required transactions to consummate the Plan, including, but not limited to, initiating various payments, including cure payments, stub rent payments, professional fees payments, transaction fees, GUC Trust funding, and insurance payments.

Basis for Relief

A. Entry of a Final Decree and Order Closing the Closed Cases

16. Section 350(a) of the Bankruptcy Code provides: "After an estate is fully administered and the court has discharged the trustee, the court shall close the case." 11 U.S.C. § 350(a). Bankruptcy Rule 3022, which implements section 350 of the Bankruptcy Code, provides: "[a]fter an estate is fully administered in a chapter 11 reorganization case, the court, on its own motion or on motion of a party in interest, shall enter a final decree closing the case." Fed. R. Bankr. P. 3022. In addition, Local Rule 3022-1(a) provides:

> Upon written motion, a party in interest may seek the entry of a final decree at any time after the confirmed plan has been fully administered provided that all required fees due under 28 U.S.C. § 1930 have been paid. Such motion shall include a proposed final decree order that (i) orders the closing of the case and (ii) identifies in the caption and in the body of the order the case name and the case number of each case to be closed under the order.

17. The term "fully administered" is not defined in the Bankruptcy Code, the Bankruptcy Rules, or the Local Rules. The Advisory Committee Note to Bankruptcy Rule 3022 (the "Committee Note"), however, sets forth the following non-exclusive factors to be considered in determining whether a case has been fully administered:

(a) whether the order confirming the plan has become final;

(b) whether deposits required by the plan have been distributed;

(c) whether the property proposed by the plan to be transferred has been transferred;

(d) whether the debtor or the successor of the debtor under the plan has assumed the business or management of the property dealt with by the plan;

(e) whether payments under the plan have commenced; and

(f) whether all motions, contested matters, and adversary proceedings have been finally resolved.

Advisory Committee's note to Fed. R. Bankr. P. 3022.

18. Courts in this district and others consider these factors as a guide in determining whether a case has been fully administered. *See In re SLI, Inc.,* No. 02-12608, 2005 WL 1668396, at *2 (Bankr. D. Del. June 24, 2005); *see also In re JCP Props., Ltd.,* 540 B.R. 596, 606 (Bankr. S.D. Tex. 2015) (internal quotations and citations omitted) (observing that factors (3)–(5) correspond "to whether substantial consummation of the chapter 11 plan has been achieved); *In re Kliegl Bros. Universal Elec. Stage Lighting Co., Inc.,* 238 B.R. 531, 541–42 (Bankr. E.D.N.Y. 1999) ("[A]ll of the factors in the Committee Note need not be present before the Court will enter a final decree."); *Walnut Assocs. v. Saidel,* 164 B.R 487, 493 (E.D. Pa. 1994) (citing *In re Mold Makers, Inc.,* 124 B.R. 766, 768–69 (Bankr. N.D. Ill. 1990)).

19. Here, the foregoing factors weigh in favor of closing each of the Closed Cases, which will reduce costs incurred by the Reorganized Debtors' estates and encourage administrative efficiency. In particular:

(a) the Confirmation Order has become final and is non-appealable;

(b) the Debtors have emerged from chapter 11;

(c) upon the occurrence of the Effective Date, all property of the Debtors has been transferred to or otherwise vested in the Reorganized Debtors or the GUC Trust pursuant to the terms of the Plan, as applicable. *See* Plan Art. IV.F, IV.H.

(d) the Reorganized Debtors have assumed operations of the Debtors' businesses and management of the property dealt with by the Plan in the ordinary course of business;

(e) substantially all undisputed administrative expenses, including the U.S. Trustee fees, have been paid or will be paid when they come due in the ordinary course of the Reorganized Debtors' businesses, if they come due after the closure of the Closed Cases; and

(f) the Plan has been substantially consummated within the meaning of section 1101(2) of the Bankruptcy Code.

20. In addition, the Lead Case will remain open following entry of the Proposed Final Decree so that any matters that would pertain specifically to the Closed Cases, or claims filed solely against the Debtors or Reorganized Debtors in the Closed Cases, can be adjudicated in the Lead Case without any prejudice to the rights of third parties.

21. The Reorganized Debtors respectfully submit that any and all disputed claims, motions, contested matters, and adversary proceedings that are currently pending or filed in the future with respect to the Closed Cases can be administered under the Lead Case without affecting any parties' substantive rights. By closing the Closed Cases, it is not the Reorganized Debtors' intent to impair or otherwise affect the rights of any party in interest, including, without limitation, with respect to the claims reconciliation process and Plan distributions. Rather, the Closed Cases are simply unnecessary to the continued administration of matters related to the Reorganized Debtors. Given that any issues related to claims, distributions, or other relatively de minimis administrative matters can be addressed in the Lead Case, the cost of administering the Closed Cases cannot be justified. In light of the foregoing, leaving the Closed Cases open while the claims reconciliation/distribution process is completed significantly prejudices the Reorganized Debtors by causing them to incur unnecessary fees and expenses.

22. Moreover, "[t]he court should not keep [a] case open only because of the possibility that the court's jurisdiction may be invoked in the future." Fed. R. Bankr. P. 3022, Advisory Comm. Note (1991). Furthermore, the entry of a final decree closing the Closed Cases will be

without prejudice to creditors' rights to petition the Court to reopen any of the Closed Cases pursuant to section 350(b) of the Bankruptcy Code.

23. Finally, it is appropriate to waive the requirement of filing a final report under Local Rule 3022-1(c). The administration of assets and liabilities will occur in the Lead Case in accordance with the provisions of the Plan and can be fully and fairly accounted for in the final report to be filed upon a request to close the Lead Case. Consequently, filing a final report for each of the Closed Cases at this time would not be helpful to the U.S. Trustee, creditors, or other parties in interest.

NOTICE

24. The Reorganized Debtors will provide notice of this Motion to the following parties or their respective counsel: (a) the U.S. Trustee; (b) counsel to the GUC Trustee; (c) counsel to Eclipse, as ABL Agent and FILO Agent; (d) counsel to Wilmington Savings Fund Society, FSB, as Term Loan Agent; (e) counsel to the Consenting Stakeholders; (f) the office of the attorney general for each of the states in which the Reorganized Debtors operate; (g) the United States Attorney's Office for the District of Delaware; (h) the Internal Revenue Service; and (i) any party that has requested notice pursuant to the Plan and Bankruptcy Rule 2002. The Reorganized Debtors submit that, in light of the nature of the relief requested, no other or further notice need be given.

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WHEREFORE, for the reasons set forth herein, the Reorganized Debtors respectfully request that the Court enter the Proposed Final Decree (a) closing the Closed Cases and leaving open the Lead Case; (b) requiring any pending or future matters regarding the Closed Cases be addressed in the Lead Case; (c) waiving certain reporting requirements; (d) amending the caption of the Lead Case; and (e) granting such other and further relief as is just and proper.

Dated: August 31, 2026
Wilmington, Delaware

/s/ Shella Borovinskaya

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IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Debtors.	)	(Jointly Administered)
	)	**Hearing Date:** **September 29, 2026 at 10:30 a.m. (ET)**
	)	**Objection Deadline:** **September 14, 2026 at 4:00 p.m. (ET)**

NOTICE OF REORGANIZED DEBTORS' MOTION FOR ENTRY OF A FINAL DECREE AND ORDER CLOSING CERTAIN OF THE REORGANIZED DEBTORS' CHAPTER 11 CASES

PLEASE TAKE NOTICE that the above-captioned reorganized debtors and debtors in possession (collectively, the "Reorganized Debtors," and before the Effective Date of the Plan, the "Debtors") have filed the *Reorganized Debtors' Motion for Entry of a Final Decree and Order Closing Certain of the Reorganized Debtors' Chapter 11 Cases* (the "Motion")[2] with the United States Bankruptcy Court for the District of Delaware (the "Court").

PLEASE TAKE FURTHER NOTICE that any objections or responses to the Motion must be filed on or before **September 14, 2026 at 4:00 p.m. (prevailing Eastern Time)** (the "Objection Deadline") with the Court, 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801. At the same time, copies of any responses or objections to the Motion must be served upon the undersigned counsel to the Reorganized Debtors so as to be received on or before the Objection Deadline.

PLEASE TAKE FURTHER NOTICE THAT A HEARING TO CONSIDER THE MOTION IS SCHEDULED TO BE HELD ON **SEPTEMBER 29, 2026 AT 10:30 A.M.**

[1] The Reorganized Debtors in these chapter 11 cases, along with the last four digits of each Reorganized Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). The Reorganized Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

[2] Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Motion or in the *Second Amended Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code (Technical Modifications)* [Docket No. 506] (as amended, modified, or supplemented from time to time, the "Plan"), as applicable.

(PREVAILING EASTERN TIME) BEFORE THE HONORABLE KAREN B. OWENS, CHIEF UNITED STATES BANKRUPTCY COURT JUDGE FOR THE DISTRICT OF DELAWARE, 824 N. MARKET STREET, 6TH FLOOR, COURTROOM NO. 3, WILMINGTON, DELAWARE 19801.

PLEASE TAKE FURTHER NOTICE THAT, IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF REQUESTED IN THE MOTION WITHOUT FURTHER NOTICE OR A HEARING.

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Dated: August 31, 2026
Wilmington, Delaware

/s/ Shella Borovinskaya

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EXHIBIT A

Proposed Final Decree

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Debtors.	)	(Jointly Administered)
	)	**Re: Docket No. __**

FINAL DECREE AND ORDER
(I) CLOSING CERTAIN OF THE REORGANIZED DEBTORS' CHAPTER 11 CASES AND (II) GRANTING RELATED RELIEF

Upon the motion (the "Motion")[2] of the above-captioned reorganized debtors and debtors in possession (collectively, the "Reorganized Debtors," and before the Effective Date of the Plan, the "Debtors") for entry of a final decree (this "Final Decree and Order") closing the Closed Cases, as more fully set forth in the Motion, pursuant to section 350(a) of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the "Bankruptcy Code"), Rule 3022 of the Federal Rules of Bankruptcy Procedure, and Rules 3022-1 and 9004-1(c) of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"); and the United States District Court for the District of Delaware having jurisdiction over this matter pursuant to 28 U.S.C. § 1334, which was referred to this Court under 28 U.S.C. § 157 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware,

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). For purposes of these chapter 11 cases, the Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

[2] Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Motion or in the *Second Amended Joint Plan of Reorganization of West Marine, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 478] (as amended, modified, or supplemented from time to time, the "Plan"), as applicable.

dated February 29, 2012; and this Court having found that this is a core proceeding pursuant to 28 U.S.C. § 157(b)(2); and this Court having found that this Court may enter this Final Decree and Order consistent with Article III of the United States Constitution; and this Court having found that venue of this proceeding and the Motion in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having found that the relief requested in the Motion is in the best interests of the Reorganized Debtors' estates, their creditors, and other parties in interest; and this Court having found that the Reorganized Debtors' notice of the Motion and opportunity for a hearing on the Motion were appropriate under the circumstances and no other notice need be provided; and this Court having reviewed the Motion and having heard the statements in support of the relief requested therein at a hearing before this Court (the "Hearing"), if any; and this Court having determined that the legal and factual bases set forth in the Motion and at the Hearing, if any, establish just cause for the relief granted herein; and upon all of the proceedings had before this Court; and after due deliberation and sufficient cause appearing therefor, IT IS HEREBY ORDERED THAT:

1. The Motion is GRANTED as set forth herein.

2. The Closed Cases, identified on **Exhibit 1**, attached hereto, are hereby closed effective as of the date of the entry of this Final Decree and Order; *provided*, *however*, that this Court shall retain jurisdiction as provided in Article XII.M of the Plan and the Confirmation Order and this Final Decree and Order.

3. The Lead Case shall remain open and shall be administered under the following amended caption:

In re:	Chapter 11
WEST MARINE, LLC,[1]	Case No. 26-10794 (KBO)
Reorganized Debtor.	

[1] The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor's federal tax identification number, is West Marine, LLC (5502). The Reorganized Debtor's mailing address for purposes of this case is 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301. The chapter 11 cases of the Reorganized Debtor's affiliates, Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523), were closed as of [●], 2026. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of West Marine, LLC, Case No. 26-10794 (KBO).

4. The Clerk of this Court shall enter this Final Decree and Order individually on the docket of each of the Closed Cases and thereafter such dockets shall be marked as "Closed."

5. All motions, contested matters, and adversary proceedings that are pending as of the date of this Final Decree and Order, or that are filed after the date of this Final Decree and Order, with respect to the Reorganized Debtors will be administered in the Lead Case.

6. West Marine, LLC and the GUC Trustee, as applicable, are authorized to resolve or to object to claims filed against each of the Debtors and Reorganized Debtors in the Lead Case, notwithstanding the fact that a claim may have been filed against a Debtor or Reorganized Debtor in a Closed Case. West Marine, LLC is authorized to commence and prosecute causes of action related to a Debtor in a Closed Case in the Lead Case. For the avoidance of doubt, nothing in the Motion or in this Final Decree and Order shall impair or modify the rights or defenses of any party with respect to any Debtor or Reorganized Debtor in a Closed Case or with respect to any Debtor or Reorganized Debtor for which there is a Closed Case, including without limitation, with respect to any distributions under the Plan or the claims reconciliation process, it being understood that all such rights and defenses shall be preserved to the same extent that the Closed Cases not been closed.

7. The Reorganized Debtors and the GUC Trustee, as applicable, shall pay all fees accrued and owing under 28 U.S.C. § 1930 with respect to disbursements made in the Closed Cases on the date that such fees are due.

8. The final report for the Reorganized Debtors in the Closed Cases required under Local Rule 3022-1(c) shall be included as part of a consolidated report for all of the Reorganized Debtors and filed in connection with the closure of the Lead Case.

9. Entry of this Final Decree and Order is without prejudice to (a) the rights of the Reorganized Debtors or other parties in interest to seek to reopen any of the Closed Cases for cause pursuant to section 350(b) of the Bankruptcy Code and (b) the rights of the Reorganized Debtors or the GUC Trustee, as applicable, to dispute, before this Court or in an appropriate non-bankruptcy forum, all claims that were filed against the Reorganized Debtors in these chapter 11 cases as contemplated by the Plan and the Confirmation Order. Notwithstanding anything to the contrary contained in the Plan, any failure of the Reorganized Debtors or the GUC Trustee, as applicable, to file an objection to any claim in the Lead Case shall not constitute allowance of the claim and shall not result in such claim being deemed Allowed (as defined in the Plan) against any Reorganized Debtor.

10. Notice of the Motion as provided therein shall be deemed good and sufficient notice of the Motion and the requirements of Bankruptcy Rule 6004(a) and the Local Rules are satisfied by such notice.

11. The Reorganized Debtors are authorized to take all actions necessary to effectuate the relief granted in this Final Decree and Order in accordance with the Motion.

12. Notwithstanding anything to the contrary, the terms and conditions of this Final Decree and Order shall be immediately effective and enforceable upon its entry.

13. Notwithstanding the relief granted in this Final Decree and Order and any actions taken pursuant to such relief, nothing in this Final Decree and Order shall be deemed: (a) an implication or admission as to the amount of, basis for, or validity of any particular claim against the Reorganized Debtors under the Bankruptcy Code or other applicable non-bankruptcy law; (b) a waiver of the Reorganized Debtors' or any other party in interest's rights to dispute any particular claim on any grounds; (c) a promise or requirement to pay any particular claim; (d) an implication, admission, or finding that any particular claim is an administrative expense claim, other priority claim, or otherwise of a type specified or defined in the Motion or any order granting the relief requested by the Motion; (e) a request or authorization to assume, adopt, or reject any agreement, contract, or lease pursuant to section 365 of the Bankruptcy Code or otherwise affect the Reorganized Debtors' rights under section 365 of the Bankruptcy Code to assume or reject any executory contract or unexpired lease; (f) an admission as to the validity, priority, enforceability, or perfection of any lien on, security interest in, or other encumbrance on property of the Reorganized Debtors' estates; (g) a waiver or limitation of the Reorganized Debtors' or any other party in interest's claims, causes of action, or other rights under the Bankruptcy Code or any other applicable law; or (h) a waiver of the obligation of any party in interest to file a proof of claim.

14. This Court retains jurisdiction with respect to all matters arising from or related to the implementation, interpretation, and enforcement of this Final Decree and Order.

Exhibit 1

Closed Cases

CLOSED CASES

Marine One Holdco, LLC	Case No. 26-10795 (KBO)
Marine One Parent, Inc.	Case No. 26-10796 (KBO)
Rising Tide Holdings Inc.	Case No. 26-10797 (KBO)
Rising Tide Parent Inc.	Case No. 26-10798 (KBO)
Seascapes, Inc.,	Case No. 26-10799 (KBO)
W Marine Management Company, Inc.	Case No. 26-10800 (KBO)
West Marine Products, Inc.	Case No. 26-10801 (KBO)