IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtors.	)	(Jointly Administered)
	)	**Objection Deadline:** **September 18, 2026 at 4:00 p.m. (ET)**
	)	**Re: Docket No. 370**

NOTICE OF FILING OF FIRST COMPENSATION AND STAFFING REPORT OF FTI CONSULTING, INC. FOR THE PERIOD MAY 17, 2026 THROUGH JULY 31, 2026

PLEASE TAKE NOTICE that, in accordance with that certain *Order Authorizing the Debtors to (I) Retain FTI Consulting, Inc. to Provide the Debtors an Interim Vice President and Certain Additional Personnel and (II) Designate Amir Agam as Interim Vice President for the Debtors, Effective as of the Petition Date* [Docket No. 370] (the "Retention Order"), FTI Consulting, Inc. has filed the attached compensation and staffing report for the period from May 17, 2026 through July 31, 2026 (the "Compensation and Staffing Report") with the United States Bankruptcy Court for the District of Delaware.

PLEASE TAKE FURTHER NOTICE that objections, if any, to the Compensation and Staffing Report must be made in accordance with the Retention Order and filed and served upon

[1] The Reorganized Debtors in these chapter 11 cases, along with the last four digits of each Reorganized Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). For purposes of these chapter 11 cases, the Reorganized Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

the undersigned counsel so as to be received on or before **September 18, 2026 at 4:00 p.m. (ET)**.

Dated: August 28, 2026
Wilmington, Delaware

/s/ Kristin L. Cardoza

YOUNG CONAWAY STARGATT & TAYLOR, LLP
Michael R. Nestor (Del. No. 3526)
Kara Hammond Coyle (Del. No. 4410)
Shella Borovinskaya (Del. No. 6758)
Kristin L. Cardoza (Del. No. 6871)
Rodney Square
1000 North King Street
Wilmington, Delaware 19801
Telephone: (302) 571-6600
Facsimile: (302) 571-1253
Email: mnestor@ycst.com
kcoyle@ycst.com
sborovinskaya@ycst.com
kcardoza@ycst.com

Co-Counsel for the Reorganized Debtors

KIRKLAND & ELLIS LLP
KIRKLAND & ELLIS INTERNATIONAL LLP
Joshua A. Sussberg, P.C.
Matthew C. Fagen, P.C. (admitted *pro hac vice*)
601 Lexington Avenue
New York, New York 10022
Telephone: (212) 446-4800
Facsimile: (212) 446-4900
Email: matthew.fagen@kirkland.com

-and-

KIRKLAND & ELLIS LLP
KIRKLAND & ELLIS INTERNATIONAL LLP
Brian J. Nakhaimousa (admitted *pro hac vice*)
830 Brickell Plaza
Miami, Florida 33131
Telephone: (305) 432-5600
Email: brian.nakhaimousa@kirkland.com

Co-Counsel for the Reorganized Debtors

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Reorganized Debtors.	)	(Jointly Administered)
	)	**Objection Deadline:** **September 18, 2026 at 4:00 p.m. (ET)**

FIRST STAFFING AND COMPENSATION REPORT OF FTI CONSULTING, INC.
FOR THE PERIOD MAY 17, 2026 THROUGH JULY 31, 2026

Name of Applicant:	FTI Consulting, Inc.
Authorized to Provide Professional Services to:	Debtors and Debtors in Possession
Date of Retention:	July 8, 2026, effective as of May 17, 2026
Period for which compensation and Reimbursement are sought:	May 17, 2026 through July 31, 2026
Amount of compensation sought as actual, reasonable, and necessary:	$3,003,712.00
Amount of expense reimbursement sought as actual, reasonable, and necessary:	$14,013.80

[1] The Reorganized Debtors in these chapter 11 cases, along with the last four digits of each Reorganized Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). For purposes of these chapter 11 cases, the Reorganized Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

Annexed hereto are the following schedules:

Exhibit A – Summary of Professionals and Fees

Exhibit B – Summary of Fees by Activity Category

Exhibit C – Itemized Fees by Activity Category

Exhibit D – Summary of Out-of-Pocket Expenses

Exhibit E – Itemized Out-of-Pocket Expenses

1. FTI Consulting, Inc. ("FTI") hereby provides its first staffing and compensation report (the "First Staffing Report") for the period May 17, 2026 through July 31, 2026, (the "First Staffing Period") in accordance with the *Order Authorizing the Debtors to (I) Retain FTI Consulting, Inc. to Provide the Debtors an Interim Vice President and Certain Additional Personnel and (II) Designate Amir Agam as Interim Executive Vice President for the Debtors, Effective as of the Petition Date* [D.I. 370] (the "Retention Order"). As set forth in the First Staffing Report, FTI incurred $3,003,712.00 in aggregate compensation and $14,013.80 in expenses during the First Staffing Period.

2. **WHEREFORE**, pursuant to the Retention Order, FTI hereby submits its First Staffing Report for the First Staffing Period.

Dated: August 28, 2026

/s/ Amir Agam

Amir Agam
FTI Consulting, Inc.
350 S. Grand Avenue, Suite 3000
Los Angeles, CA 90071
Telephone: +1 213.452.6012
E-mail: amir.agam@fticonsulting.com

EXHIBIT A

FTI Consulting, Inc.

Summary of Professionals and Fees
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Professional	*Position*	*Functional Area*	*Rate*	*Hours*	*Fees*
Agam, A.	Senior Managing Director	Interim Executive Vice President	$1,545	199.5	$308,227.50
Schleeter, T.	Senior Managing Director	Operational Improvement	$1,495	37.7	$56,361.50
DeSantis, J.	Senior Managing Director	Operational Improvement	$1,270	42.0	$53,340.00
Chesley, R.	Senior Managing Director	Strategic Communications	$1,230	4.7	$5,781.00
Santos, D.	Managing Director	Case Strategy, Financial & Cash Flow Modeling	$1,195	368.6	$440,477.00
Mody, A.	Managing Director	Operational Improvement	$1,115	317.4	$353,901.00
Ross, M.	Managing Director	Strategic Communications	$1,005	37.9	$38,089.50
Banh, T.	Senior Director	BK Prep, Reporting, and Filing Support	$1,100	385.5	$424,050.00
Winebar, R.	Director	Operational Improvement	$1,045	453.6	$474,012.00
Stewart, P.	Manager	Fee and Retention Applications	$715	9.9	$7,078.50
Tang, J.	Senior Consultant	Operational Improvement	$850	241.9	$205,615.00
Lu, L.	Senior Consultant	Financial & Cash Flow Modeling	$785	414.5	$325,382.50
Andolina, K.	Senior Consultant	Strategic Communications	$590	35.2	$20,768.00
Szuhaj, S.	Senior Consultant	Strategic Communications	$590	40.9	$24,131.00
Briones, S.	Consultant	BK Prep, Reporting, and Filing Support	$535	457.5	$244,762.50
Schneider, J.	Consultant	Strategic Communications	$450	48.3	$21,735.00
	Total			**3,095.1**	**$3,003,712.00**

EXHIBIT B

FTI Consulting, Inc.

Summary of Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Activity Description	*Hours*	*Fees*
Bankruptcy Reporting and Related Activities	531.8	$373,096.50
Business Plan Forecast, Valuation and Liquidation Analysis	100.6	$120,567.50
Cash, Liquidity Analysis & Cash Collateral Reporting	653.6	$626,497.50
Claims Analysis	21.4	$24,035.50
Communications Strategy and Development	166.5	$110,002.00
Creditor Committee Matters	90.2	$111,797.50
Fee Applications, Retention, and Related Matters	13.7	$11,881.50
General Duties and Case Administration	12.4	$15,238.00
Lender Requests and Related Matters	38.3	$48,910.50
Operational Improvements, Inventory, and Leases	1,170.1	$1,226,161.50
Plan of Reorganization & Disclosure Statement	66.7	$74,341.00
Post-Petition Accounting and Business Operations	22.6	$24,776.50
Schedules of Assets and Liabilities and Statement of Financial Affairs	63.6	$68,024.00
Vendor Matters	143.6	$168,382.50
Total	**3,095.1**	**$3,003,712.00**

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	17-May-26	0.3	Confirm estimates in Wages motion per Company request.	$330.00
Banh, T.	17-May-26	0.3	Review cash balances as of Petition Date across bank accounts.	$330.00
Briones, S.	17-May-26	0.3	Roll forward bank letters with filing information for bank noticing.	$160.50
Banh, T.	17-May-26	0.5	Review First Day Declaration and provide updated estimates at filing.	$550.00
Briones, S.	17-May-26	0.5	Confirm outstanding litigation parties with Company.	$267.50
Banh, T.	17-May-26	0.6	Review list of outstanding checks to confirm with Company and banks.	$660.00
Banh, T.	17-May-26	1.1	Review Cash Collateral Order and RSA.	$1,210.00
Briones, S.	17-May-26	1.2	Populate missing information to creditor matrix and distribute.	$642.00
Banh, T.	17-May-26	1.7	Finalize creditor matrix for distribution to Verita.	$1,870.00
Briones, S.	17-May-26	1.9	Create tracker for cash collateral key reporting guidelines and milestones.	$1,016.50
Banh, T.	18-May-26	0.1	Call with K&E to discuss Cash Collateral reporting.	$110.00
Banh, T.	18-May-26	0.1	Call with S. Briones (FTI) to discuss Cash Collateral reporting.	$110.00
Banh, T.	18-May-26	0.1	Call with YCST to discuss lease rejection filing.	$110.00
Briones, S.	18-May-26	0.1	Call with T. Banh (FTI) to discuss Cash Collateral reporting.	$53.50
Banh, T.	18-May-26	0.2	Review treatment of Adequate Protection Fees and Expenses in Cash Collateral Order.	$220.00
Agam, A.	18-May-26	0.4	Review tracker of case open items / deliverables for WM under proposed orders.	$618.00
Banh, T.	18-May-26	0.4	Review Interim Cash Collateral Order provided by counsel.	$440.00
Briones, S.	18-May-26	0.4	Edit working group list with lender professionals.	$214.00
Santos, D.	18-May-26	0.5	Review procedures for post-petition payment approval and tracking materials.	$597.50
Briones, S.	18-May-26	0.5	Organize post-petition VDR with litigation information provided by Company for schedules.	$267.50
Agam, A.	18-May-26	0.7	Prepare responses related to information in first day filings.	$1,081.50
Briones, S.	18-May-26	1.2	Correspond with counsel and Company regarding outstanding litigation requests.	$642.00
Banh, T.	18-May-26	1.3	Review RSA and create schedule of reporting requirements.	$1,430.00
Banh, T.	18-May-26	1.6	Review Cash Collateral Order and create schedule of reporting requirements.	$1,760.00
Briones, S.	18-May-26	1.6	Create RSA milestone and reporting tracker.	$856.00
Banh, T.	19-May-26	0.1	Call with Company to preview IDI meeting request.	$110.00
Banh, T.	19-May-26	0.1	Call with S. Briones (FTI) to debrief on advisor call and discuss 341 and IDI meetings.	$110.00
Banh, T.	19-May-26	0.1	Call with S. Briones (FTI) to discuss IDI meeting request.	$110.00
Banh, T.	19-May-26	0.1	Provide IDI meeting request status to Company and counsel.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	19-May-26	0.1	Review IDI letter and info request list.	$110.00
Banh, T.	19-May-26	0.1	Call with S. Briones (FTI) to compile Cash Management Order and materials for Company.	$110.00
Banh, T.	19-May-26	0.1	Provide to counsel authorized letter from counsel regarding outstanding payments to bank.	$110.00
Banh, T.	19-May-26	0.1	Confirm info needed from Company for OCP motion.	$110.00
Briones, S.	19-May-26	0.1	Call with K. Cardoza (YCST) regarding reporting obligations under first day motions.	$53.50
Briones, S.	19-May-26	0.1	Call with T. Banh (FTI) to debrief on advisor call and discuss 341 and IDI meetings.	$53.50
Briones, S.	19-May-26	0.1	Call with T. Banh (FTI) to discuss IDI meeting request.	$53.50
Briones, S.	19-May-26	0.1	Call with T. Banh (FTI) to compile Cash Management Order and materials for Company.	$53.50
Banh, T.	19-May-26	0.2	Send CCO and RSA reporting schedule to counsel to review.	$220.00
Banh, T.	19-May-26	0.2	Provide guidance on OCP motion to Company.	$220.00
Banh, T.	19-May-26	0.2	Review Cash Management Order and provide to Company for distribution to banks along with noticing package.	$220.00
Banh, T.	19-May-26	0.2	Review account status letter from Wells Fargo and send to Company to generate letter to unfreeze accounts.	$220.00
Banh, T.	19-May-26	0.2	Call with Company to discuss first day hearing and FDO compliance.	$220.00
Briones, S.	19-May-26	0.2	Perform SOFA and SOAL tracker review.	$107.00
Banh, T.	19-May-26	0.3	Working session with S. Briones (FTI) to review IDI diligence and discuss GUC pool estimate.	$330.00
Briones, S.	19-May-26	0.3	Working session with T. Banh (FTI) to review IDI diligence and discuss GUC pool estimate.	$160.50
Santos, D.	19-May-26	0.4	Review and respond to emails regarding information request list from UST office for financial information in advance of IDI.	$478.00
Banh, T.	19-May-26	0.4	Review IDI diligence and consolidate files per bankruptcy diligence.	$440.00
Banh, T.	19-May-26	0.4	Review key items tracker for distribution to advisors.	$440.00
Agam, A.	19-May-26	0.5	Participate in call on open items with PPP, K&E, YCST and T. Banh (FTI).	$772.50
Banh, T.	19-May-26	0.5	Participate in call on open items with PPP, K&E, YCST and A. Agam (FTI).	$550.00
Santos, D.	19-May-26	0.7	Update case work plan and timeline for all Debtor professionals.	$836.50
Briones, S.	19-May-26	0.7	Address several items relating to UST initial debtor interview requests.	$374.50
Briones, S.	19-May-26	0.7	Distribute IDI requests to Company.	$374.50
Banh, T.	19-May-26	0.9	Working session with S. Briones (FTI) to discuss IDI meeting request and FDO repotting caps.	$990.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	19-May-26	0.9	Working session with T. Banh (FTI) to discuss IDI meeting request and FDO repotting caps.	$481.50
Briones, S.	19-May-26	0.9	Address SOFA and SOAL document pull and tracker updates.	$481.50
Briones, S.	19-May-26	0.9	Create tracker for UST IDI requests for distribution to the Company.	$481.50
Briones, S.	19-May-26	1.1	Create SOFA/SOAL schedules tracker for distribution to the Company.	$588.50
Agam, A.	19-May-26	1.5	Attend first day hearing.	$2,317.50
Banh, T.	20-May-26	0.1	Follow up with Company regarding bank statements for IDI requests.	$110.00
Banh, T.	20-May-26	0.1	Update MOR reporting requirements to Company.	$110.00
Banh, T.	20-May-26	0.1	Call with S. Briones (FTI) to discuss Customer Program motion.	$110.00
Banh, T.	20-May-26	0.1	Call with Company to discuss credits and Customer Program motion.	$110.00
Banh, T.	20-May-26	0.1	Review response from counsel on CCO and RSA reporting schedule.	$110.00
Briones, S.	20-May-26	0.1	Call with Company regarding litigation activity.	$53.50
Briones, S.	20-May-26	0.1	Call with T. Banh (FTI) to discuss Customer Program motion.	$53.50
Banh, T.	20-May-26	0.2	Call with Company to discuss MOR reporting requirement.	$220.00
Banh, T.	20-May-26	0.2	Confirm with counsel reporting requirements for MOR and timeline.	$220.00
Banh, T.	20-May-26	0.2	Review and update IDI tracker for Company.	$220.00
Banh, T.	20-May-26	0.2	Review IDI memo from UST and send to Company.	$220.00
Banh, T.	20-May-26	0.2	Call with S. Briones (FTI) to discuss tracking prepetition payments.	$220.00
Banh, T.	20-May-26	0.2	Confirm funding of professional fees account and AAD account with FTI team.	$220.00
Banh, T.	20-May-26	0.2	Call with Company to discuss customer prepayment refunds.	$220.00
Briones, S.	20-May-26	0.2	Call with T. Banh (FTI) to discuss tracking prepetition payments.	$107.00
Banh, T.	20-May-26	0.3	Call with YCST to confirm IDI request and MOR reporting requirements.	$330.00
Briones, S.	20-May-26	0.3	Create interim cap tracker for customer programs and distribute to FTI team.	$160.50
Banh, T.	20-May-26	0.5	Update PII list with latest info for distribution to counsel and advisors.	$550.00
Banh, T.	20-May-26	0.5	Update FDO reporting with vendor mapping from cash flow forecast.	$550.00
Briones, S.	20-May-26	0.5	Address various items related to schedules population, including litigation review.	$267.50
Briones, S.	20-May-26	0.5	Review and respond to overnight correspondence from Company.	$267.50
Briones, S.	20-May-26	1.3	Create interim cap disbursement tracker for all first day motions.	$695.50
Banh, T.	21-May-26	0.1	Review and provide direction to SOAL questions to Company.	$110.00
Banh, T.	21-May-26	0.1	Review UST response regarding reporting period for MOR and PCR.	$110.00
Banh, T.	21-May-26	0.1	Call with S. Briones (FTI) to discuss FDO payment tracking for current week.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	21-May-26	0.1	Call with counsel to discuss treatment of vendors under FDO.	$110.00
Briones, S.	21-May-26	0.1	Call with Company regarding several outstanding items.	$53.50
Briones, S.	21-May-26	0.1	Call with T. Banh (FTI) to discuss FDO payment tracking for current week.	$53.50
Banh, T.	21-May-26	0.2	Review current PII and distribute to FTI team.	$220.00
Banh, T.	21-May-26	0.2	Call with Company to discuss customer refunds.	$220.00
Banh, T.	21-May-26	0.2	Review pre and post petition proposed payments from Company.	$220.00
Briones, S.	21-May-26	0.2	Call with Company regarding utility requests.	$107.00
Santos, D.	21-May-26	0.3	Review customer first day motion.	$358.50
Banh, T.	21-May-26	0.4	Call with Company to discuss p-card treatment under FDO.	$440.00
Briones, S.	21-May-26	0.4	Review PII list and outstanding items for tomorrow.	$214.00
Banh, T.	21-May-26	0.5	Review information package related to IDI diligence.	$550.00
Briones, S.	21-May-26	0.5	Post-call meeting debrief and email out to Company.	$267.50
Briones, S.	21-May-26	0.6	Correspond with counsel and Company regarding litigation matters.	$321.00
Briones, S.	21-May-26	0.7	Address PII revisions for distribution to professionals.	$374.50
Briones, S.	21-May-26	0.8	Correspond with counsel and Company regarding litigation matters.	$428.00
Briones, S.	21-May-26	0.9	Correspond with Company and noticing agent regarding utility adequate assurance.	$481.50
Briones, S.	21-May-26	1.4	Perform mapping and clean up of taxing authorities for addition to PII list.	$749.00
Briones, S.	21-May-26	1.4	Create redline version of PII list and distribute to Counsel.	$749.00
Banh, T.	22-May-26	0.1	Update FTI team on list of OCPs.	$110.00
Banh, T.	22-May-26	0.1	Respond to counsel regarding OCP motion and list.	$110.00
Banh, T.	22-May-26	0.1	Call with Company to discuss OCP list.	$110.00
Banh, T.	22-May-26	0.1	Confirm payments under taxes motion per Company request.	$110.00
Banh, T.	22-May-26	0.1	Provide update to FTI team regarding training material and draft motions sent to Company.	$110.00
Banh, T.	22-May-26	0.1	Respond to Company regarding OCP listing.	$110.00
Banh, T.	22-May-26	0.2	Review and update OCP listing for distribution to counsel.	$220.00
Banh, T.	22-May-26	0.2	Call with S. Briones (FTI) to review reporting matrix for FDO compliance.	$220.00
Briones, S.	22-May-26	0.2	Call with T. Banh (FTI) to review reporting matrix for FDO compliance.	$107.00
Santos, D.	22-May-26	0.3	Review utility motion.	$358.50
Banh, T.	22-May-26	0.3	Call with Company and counsel to discuss upcoming court meetings.	$330.00
Briones, S.	22-May-26	0.3	Review and respond to overnight correspondence from Company and counsel.	$160.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	22-May-26	0.4	Review list of OCPs provided by Company and send to counsel for review.	$440.00
Banh, T.	22-May-26	0.4	Review draft OCP motion provided by counsel.	$440.00
Santos, D.	22-May-26	0.5	Call with WM, M. Nestor (YCST) and T. Banh (FTI) to discuss utility order.	$597.50
Banh, T.	22-May-26	0.5	Call with WM, M. Nestor (YCST) and D. Santos (FTI) to discuss utility order.	$550.00
Briones, S.	22-May-26	0.5	Correspond with noticing agent regarding contract review.	$267.50
Santos, D.	22-May-26	0.6	Exchange correspondence with YCST regarding potential amendments to utility motion.	$717.00
Banh, T.	22-May-26	0.6	Review pre and post petition split for weekly disbursements and compare against FDO caps.	$660.00
Briones, S.	22-May-26	0.7	Correspond with counsel and company regarding litigation matter.	$374.50
Briones, S.	23-May-26	0.3	Distribute cap tracker to FTI team and send questions list to Company.	$160.50
Banh, T.	23-May-26	0.5	Review FDO tracker and payments made to-date.	$550.00
Banh, T.	23-May-26	0.7	Review SOAL templates provided by Company.	$770.00
Banh, T.	23-May-26	0.7	Reconcile voided and outstanding checks provided by Company to confirm if payees are authorized.	$770.00
Briones, S.	23-May-26	1.1	Create distribution version of cap tracker.	$588.50
Banh, T.	24-May-26	0.4	Review latest PII list for distribution to counsel.	$440.00
Banh, T.	24-May-26	1.0	Review Company responses to SOAL sections and note outstanding items to discuss with Company.	$1,100.00
Banh, T.	25-May-26	0.1	Follow up with Company regarding disbursements tracking for first day order compliance.	$110.00
Banh, T.	25-May-26	0.1	Update counsel on IDI meeting materials.	$110.00
Banh, T.	25-May-26	0.1	Update FTI team regarding sale parties.	$110.00
Banh, T.	25-May-26	0.2	Update FDO tracker for Company.	$220.00
Santos, D.	25-May-26	0.9	Update case work plan and timeline for all Debtor professionals.	$1,075.50
Agam, A.	25-May-26	1.4	Review and revise retention application, including declaration.	$2,163.00
Banh, T.	26-May-26	0.1	Request confirm information provided for IDI meeting.	$110.00
Banh, T.	26-May-26	0.1	Update FTI team and PII list with additional parties.	$110.00
Banh, T.	26-May-26	0.1	Follow up with Company regarding OCP listing.	$110.00
Briones, S.	26-May-26	0.1	Distribute IDI materials to counsel for review.	$53.50
Banh, T.	26-May-26	0.2	Discuss with Company status of IDI meeting deliverables and other outstanding items.	$220.00
Banh, T.	26-May-26	0.2	Review counsel's questions and comments on IDI diligence package.	$220.00
Banh, T.	26-May-26	0.2	Review info provided by Company for IDI meeting.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	26-May-26	0.2	Update diligence materials for IDI meeting.	$220.00
Agam, A.	26-May-26	0.3	Call with K&E and D. Santos (FTI) to discuss cash collateral order and key required reporting items.	$463.50
Santos, D.	26-May-26	0.3	Call with K&E and A. Agam (FTI) to discuss cash collateral order and key required reporting items.	$358.50
Banh, T.	26-May-26	0.3	Review documents provide by Company for IDI meeting.	$330.00
Briones, S.	26-May-26	0.3	Correspond with T. Banh (FTI) to align on outstanding items for the evening.	$160.50
Banh, T.	26-May-26	0.4	Call with S. Briones (FTI) to discuss IDI meeting and reporting deliverables.	$440.00
Banh, T.	26-May-26	0.4	Call with S. Briones (FTI) to review IDI package for distribution to counsel.	$440.00
Briones, S.	26-May-26	0.4	Call with T. Banh (FTI) to discuss IDI meeting and reporting deliverables.	$214.00
Briones, S.	26-May-26	0.4	Call with T. Banh (FTI) to review IDI materials for distribution to counsel.	$214.00
Briones, S.	26-May-26	0.5	Update IDI tracker with received information.	$267.50
Briones, S.	26-May-26	0.6	Format IDI materials for distribution to UST.	$321.00
Briones, S.	26-May-26	0.8	Package IDI materials and distribute for counsel to review.	$428.00
Briones, S.	26-May-26	0.9	Correspond with counsel and company regarding IDI items.	$481.50
Briones, S.	26-May-26	1.1	Call with Company and noticing agent regarding schedules preparation.	$588.50
Briones, S.	26-May-26	1.2	Correspond with counsel and the Company regarding outstanding requests for the IDI meeting.	$642.00
Briones, S.	26-May-26	1.5	Begin calendarizing key case milestones and reporting deadlines for FTI team.	$802.50
Banh, T.	27-May-26	0.1	Update FTI team on weekly fee statements.	$110.00
Banh, T.	27-May-26	0.1	Update counsel on additional info for IDI meeting.	$110.00
Banh, T.	27-May-26	0.1	Request Company provide info on trial balances regarding IDI meeting info package.	$110.00
Banh, T.	27-May-26	0.1	Call with Verita to confirm communications distributed as part of creditor matrix.	$110.00
Banh, T.	27-May-26	0.1	Call with counsel to finalize IDI info package.	$110.00
Banh, T.	27-May-26	0.1	Call with S. Briones (FTI) to review IDI materials and weekly disbursements.	$110.00
Banh, T.	27-May-26	0.1	Respond to Company regarding prepetition payment to ordinary course professional.	$110.00
Banh, T.	27-May-26	0.1	Update Company on timeline for hearing OCP motion.	$110.00
Banh, T.	27-May-26	0.1	Locate NDA for sale party and follow up with Company regarding contract.	$110.00
Briones, S.	27-May-26	0.1	Call with T. Banh (FTI) to review IDI materials and weekly disbursements.	$53.50
Banh, T.	27-May-26	0.3	Update weekly disbursements tracker and distribute to Company.	$330.00
Banh, T.	27-May-26	0.3	Call with Company to discuss OCP motion, rejection motion and creditor matrix.	$330.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Banh, T.	27-May-26	0.4	Working session with S. Briones (FTI) to review weekly disbursements and test against FDO caps.	$440.00
Briones, S.	27-May-26	0.4	Review actuals reconciliation.	$214.00
Briones, S.	27-May-26	0.4	Working session with T. Banh (FTI) to review weekly disbursements and test against FDO caps.	$214.00
Banh, T.	27-May-26	0.5	Update IDI package for distribution to counsel.	$550.00
Briones, S.	27-May-26	0.5	Daily call with Company to prepare SOFA and SOALs.	$267.50
Briones, S.	27-May-26	0.5	Review and reply to overnight correspondence from Company and noticing agent.	$267.50
Banh, T.	27-May-26	0.6	Call with Company to discuss IDI meeting, OCP motion, claims recon process and weekly disbursements tracking.	$660.00
Briones, S.	27-May-26	0.8	Correspond with the Company and counsel regarding missing contracts.	$428.00
Briones, S.	27-May-26	0.8	Pre and post petition split for actual disbursements.	$428.00
Briones, S.	27-May-26	1.4	Finalize calendarizing key reporting obligations for FTI team.	$749.00
Briones, S.	27-May-26	1.5	Actuals disbursement reconciliation for interim cap tracker.	$802.50
Briones, S.	27-May-26	1.6	Create distribution version of disbursements tracker and distribute to FTI team for review.	$856.00
Briones, S.	27-May-26	2.2	Revisise to first day cap disbursements tracker.	$1,177.00
Banh, T.	28-May-26	0.1	Call with K&E to discuss delivery of weekly fee statement.	$110.00
Banh, T.	28-May-26	0.1	Call with YCST to discuss delivery of weekly fee statement.	$110.00
Banh, T.	28-May-26	0.1	Update FTI team on PII list and retention application.	$110.00
Banh, T.	28-May-26	0.1	Review monthly estimates for OCPs.	$110.00
Banh, T.	28-May-26	0.1	Confirm potential sales parties with counsel.	$110.00
Banh, T.	28-May-26	0.1	Call with S. Briones (FTI) to discuss populating material contract counterparties on PII list.	$110.00
Briones, S.	28-May-26	0.1	Call with T. Banh (FTI) to discuss populating material contract counterparties on PII list.	$53.50
Banh, T.	28-May-26	0.2	Create weekly statement tracker for Debtor professionals.	$220.00
Banh, T.	28-May-26	0.2	Call with S. Briones (FTI) to discuss updates to PII list.	$220.00
Briones, S.	28-May-26	0.2	Create professional fee estimate schedule for reporting purposes.	$107.00
Briones, S.	28-May-26	0.2	Call with counsel regarding material contract counterparties and PII.	$107.00
Briones, S.	28-May-26	0.2	Call with T. Banh (FTI) to discuss updates to PII list.	$107.00
Agam, A.	28-May-26	0.4	Call with PPP, K&E, YCST, and FTI team to discuss upcoming deliverables.	$618.00
Santos, D.	28-May-26	0.4	Call with PPP, K&E, YCST, and FTI team to discuss upcoming deliverables.	$478.00
Banh, T.	28-May-26	0.4	Call with PPP, K&E, YCST, and FTI team to discuss upcoming deliverables.	$440.00

EXHIBIT C

FTI Consulting, Inc.

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Professional	Date	Hours	Activity	Fees
Lu, L.	28-May-26	0.4	Call with PPP, K&E, YCST, and FTI team to discuss upcoming deliverables.	$314.00
Briones, S.	28-May-26	0.4	Contract parties review and population.	$214.00
Briones, S.	28-May-26	0.5	Correspond with the Company and counsel regarding material contract counterparties.	$267.50
Briones, S.	28-May-26	0.6	Update the PII list for distribution to professionals.	$321.00
Briones, S.	28-May-26	1.0	Correspond with Company and counsel regarding contract review and IDI items.	$535.00
Briones, S.	28-May-26	1.4	Prepare for and attend daily schedules call with Company, counsel, and noticing agent.	$749.00
Briones, S.	28-May-26	1.6	Roll forward actuals disbursements for interim tracker.	$856.00
Briones, S.	28-May-26	1.9	Address PII and contract counterparties reconciliation.	$1,016.50
Banh, T.	29-May-26	0.1	Update counsel on status of OCP listing and motion.	$110.00
Banh, T.	29-May-26	0.1	Call with counsel to review treatment of utility deposits and AAD inquiry.	$110.00
Banh, T.	29-May-26	0.1	Update Company on AAD proposal and request sign-off on counter proposal.	$110.00
Banh, T.	29-May-26	0.1	Call with S. Briones (FTI) to review AAD inquiry.	$110.00
Banh, T.	29-May-26	0.1	Request counsel to confirm and provide list of NDA parties.	$110.00
Banh, T.	29-May-26	0.1	Discus with Company revised OCP listing and related info.	$110.00
Banh, T.	29-May-26	0.1	Update PII list with additional parties from counsel and distribute to FTI team and legal.	$110.00
Banh, T.	29-May-26	0.1	Call with counsel to discuss PPII list.	$110.00
Briones, S.	29-May-26	0.1	Call with T. Banh (FTI) to review AAD inquiry.	$53.50
Banh, T.	29-May-26	0.2	Update OCP list with information provide by Company.	$220.00
Banh, T.	29-May-26	0.2	Call with Company to discuss inquiry to supplement AAD amount.	$220.00
Banh, T.	29-May-26	0.2	Call with counsel to finalize AAD settlement with utility provider.	$220.00
Banh, T.	29-May-26	0.2	Call with Company to update on AAD settlement proposal.	$220.00
Banh, T.	29-May-26	0.4	Call with Company and counsel to prep for IDI meeting.	$440.00
Briones, S.	29-May-26	0.7	Address items related to utility deposits.	$374.50
Briones, S.	29-May-26	1.3	Update disbursements file with new checks file.	$695.50
Briones, S.	29-May-26	1.4	Review SOFA and SOAL schedules.	$749.00
Briones, S.	29-May-26	1.8	Reconcile material contract parties to creditor matrix for PII list revisions.	$963.00
Briones, S.	29-May-26	2.3	Perform disbursements reconciliation for projected disbursements and actuals from prior week.	$1,230.50
Briones, S.	30-May-26	2.5	Review and finalize SOAL schedules.	$1,337.50
Briones, S.	30-May-26	2.5	Review and finalize SOFA schedules.	$1,337.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Professional	Date	Hours	Activity	Fees
Banh, T.	01-Jun-26	0.1	Provide to Company list of unsecured creditors list.	$110.00
Banh, T.	01-Jun-26	0.1	Review responses from Company regarding follow-up requests from UST from IDI meeting.	$110.00
Banh, T.	01-Jun-26	0.1	Update FTI team on IDI meeting and outstanding requests from UST.	$110.00
Banh, T.	01-Jun-26	0.1	Review Utilities motion and order for Company to identify protection from disconnecting services.	$110.00
Banh, T.	01-Jun-26	0.2	Call with Company to discuss list of parties covered under First Day Orders and other outstanding items.	$220.00
Banh, T.	01-Jun-26	0.4	Call with Company and UST regarding IDI meeting.	$440.00
Briones, S.	01-Jun-26	0.5	Correspond with Company and noticing agent regarding Schedule G.	$267.50
Briones, S.	01-Jun-26	0.5	Correspond with counsel regarding utility adequate assurance requests.	$267.50
Briones, S.	01-Jun-26	0.6	Correspond with Company regarding outstanding IDI items.	$321.00
Briones, S.	01-Jun-26	0.9	Review Schedule G and correspond with Company regarding same.	$481.50
Briones, S.	01-Jun-26	0.9	Update disbursements trackers with new projected check run for the week.	$481.50
Briones, S.	01-Jun-26	1.4	Update utilities tracker with new inquiries from providers.	$749.00
Briones, S.	01-Jun-26	1.6	Review schedules for distribution to Company.	$856.00
Banh, T.	02-Jun-26	0.1	Update weekly fee statements for professionals.	$110.00
Banh, T.	02-Jun-26	0.1	Call with Company to discuss inquiry on insurance order and payments.	$110.00
Banh, T.	02-Jun-26	0.1	Review update from counsel regarding AAD and prepetition deposits.	$110.00
Banh, T.	02-Jun-26	0.2	Review and update utility objection tracker.	$220.00
Banh, T.	02-Jun-26	0.2	Review settlement agreement draft for utility providers.	$220.00
Briones, S.	02-Jun-26	0.4	Correspond with Company regarding outstanding items for SOFA and SOALs.	$214.00
Briones, S.	02-Jun-26	0.4	Weekly fee estimate template population for professionals and distribution.	$214.00
Briones, S.	02-Jun-26	0.5	Correspond with Counsel and FTI team regarding several cash flow items.	$267.50
Briones, S.	02-Jun-26	0.5	Correspond with FTI team regarding self-insured programs.	$267.50
Briones, S.	02-Jun-26	0.6	Finalize revisions to the utilities tracker for distribution to Counsel.	$321.00
Briones, S.	02-Jun-26	0.6	Finalize utilities schedule and calculations of incremental adequate assurance.	$321.00
Banh, T.	02-Jun-26	0.7	Call with S. Briones (FTI) regarding updates to utility objections, benefits estimates in Wage Order, and weekly fee statement.	$770.00
Briones, S.	02-Jun-26	0.7	Call with T. Banh (FTI) regarding updates to utility objections, benefits estimates in Wage Order, and weekly fee statement.	$374.50
Briones, S.	02-Jun-26	0.7	Revise the utilities tracker for distribution to Counsel.	$374.50
Banh, T.	02-Jun-26	1.7	Working session with S. Briones (FTI) to review objections by utility providers, settlement letter from providers' counsel and reconcile AAD with providers' proposed AAD.	$1,870.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Briones, S.	02-Jun-26	1.7	Working session with T. Banh (FTI) to review objections by utility providers, settlement letter from providers' counsel and reconcile AAD with providers' proposed AAD.	$909.50
Banh, T.	03-Jun-26	0.1	Review treatment of AAD account and S*U taxes reserve account.	$110.00
Briones, S.	03-Jun-26	0.1	Call with counsel regarding IDI materials.	$53.50
Banh, T.	03-Jun-26	0.2	Call with S. Briones (FTI) to discuss weekly fee statements and utility inquiries.	$220.00
Banh, T.	03-Jun-26	0.2	Review bank statements for distribution to UST related to IDI meeting.	$220.00
Banh, T.	03-Jun-26	0.2	Review insurance letters for distribution to UST related to IDI meeting.	$220.00
Banh, T.	03-Jun-26	0.2	Review response regarding prepetition payments and update FTI team.	$220.00
Briones, S.	03-Jun-26	0.2	Call with T. Banh (FTI) to discuss weekly fee statements and utility inquiries.	$107.00
Briones, S.	03-Jun-26	0.2	Finalize weekly pro fees estimate and distribute to FTI team for review.	$107.00
Banh, T.	03-Jun-26	0.3	Review objection by utility provider and AAD request.	$330.00
Briones, S.	03-Jun-26	0.3	Begin populating professional estimates for fees and expenses for current period.	$160.50
Banh, T.	03-Jun-26	0.4	Reconcile prepetition payments made by utility administrator.	$440.00
Briones, S.	03-Jun-26	0.4	Correspond with the Company and claims agent regarding outstanding noticing information for taxing providers.	$214.00
Briones, S.	03-Jun-26	0.7	Reformat and distribute weekly professional fees estimates to FTI team.	$374.50
Briones, S.	03-Jun-26	0.8	Revisions to utilities tracker.	$428.00
Briones, S.	03-Jun-26	0.8	Revise PII list with latest interested parties.	$428.00
Briones, S.	03-Jun-26	0.9	Create monthly spend amount reconciliation for utilities.	$481.50
Briones, S.	03-Jun-26	0.9	Prepare IDI information provided by the Company and distribute to counsel for review.	$481.50
Briones, S.	03-Jun-26	0.9	Correspond with the Company regarding missing noticing information for Schedules.	$481.50
Briones, S.	03-Jun-26	0.9	Pull support for utilities monthly spend and distribute tracker to Company.	$481.50
Briones, S.	03-Jun-26	1.5	Update utilities tracker with new inquiries from providers.	$802.50
Briones, S.	03-Jun-26	2.2	Update taxing authorities output and correspond with noticing agent for address population.	$1,177.00
Banh, T.	04-Jun-26	0.1	Respond to Company regarding OCP and outstanding prepetition amounts.	$110.00
Banh, T.	04-Jun-26	0.2	Update FTI team on reporting requirements for FDO.	$220.00
Banh, T.	04-Jun-26	0.2	Update OCP list to finalize with Company and send to counsel for review.	$220.00
Briones, S.	04-Jun-26	0.2	Call with counsel regarding utilities inquiries.	$107.00
Banh, T.	04-Jun-26	0.3	Review key items tracker circulated to advisors.	$330.00
Banh, T.	04-Jun-26	0.3	Review AAD inquiries from providers, summarize request and counter and confirm with company.	$330.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Professional	Date	Hours	Activity	Fees
Banh, T.	04-Jun-26	0.3	Review incoming inquiry from utility provider and request confirming from Company.	$330.00
Briones, S.	04-Jun-26	0.3	Distribute missing addresses for schedules to Company.	$160.50
Briones, S.	04-Jun-26	0.3	Update professional fee estimates for WE 05/30.	$160.50
Banh, T.	04-Jun-26	0.4	Provide update and diligence info to FTI team or 341 meeting.	$440.00
Banh, T.	04-Jun-26	0.4	Review accounting of prepetition payments provided by utility administrator.	$440.00
Santos, D.	04-Jun-26	0.5	Review first day order disbursements to date.	$597.50
Agam, A.	04-Jun-26	0.6	Call on upcoming filings with K&E, YCST, PPP, D. Santos (FTI) and T. Banh (FTI).	$927.00
Santos, D.	04-Jun-26	0.6	Call on upcoming filings with K&E, YCST, PPP, A. Agam (FTI) and T. Banh (FTI).	$717.00
Banh, T.	04-Jun-26	0.6	Call on upcoming filings with K&E, YCST, PPP, A. Agam (FTI) and D. Santos (FTI).	$660.00
Briones, S.	04-Jun-26	0.6	Update actual spend by company for utilities deposit request.	$321.00
Briones, S.	04-Jun-26	0.7	Reconcile account numbers and correspond with Counsel regarding utilities inquiries.	$374.50
Briones, S.	04-Jun-26	0.7	Correspond with Company and claims agent regarding schedules completion.	$374.50
Briones, S.	04-Jun-26	0.9	Finalize and create distribution version of utilities deposit tracker.	$481.50
Briones, S.	04-Jun-26	1.8	Refresh disbursements actuals for reporting purposes.	$963.00
Briones, S.	04-Jun-26	2.6	Correspond with FTI team and counsel regarding utilities requests.	$1,391.00
Banh, T.	05-Jun-26	0.1	Call with S. Briones (FTI) to discuss updates to PII list.	$110.00
Banh, T.	05-Jun-26	0.1	Call with S. Briones (FTI) to discuss counter settlement for utility provider.	$110.00
Banh, T.	05-Jun-26	0.1	Call with S. Briones (FTI) to discuss sign off from Company regarding counters to utility providers.	$110.00
Briones, S.	05-Jun-26	0.1	Call with T. Banh (FTI) to discuss sign off from Company regarding counters to utility providers.	$53.50
Briones, S.	05-Jun-26	0.1	Call with T. Banh (FTI) to discuss updates to PII list.	$53.50
Briones, S.	05-Jun-26	0.1	Call with T. Banh (FTI) to discuss counter settlement for utility provider.	$53.50
Banh, T.	05-Jun-26	0.2	Call with S. Briones (FTI) to review AAD inquiries to confirm counter terms for providers.	$220.00
Banh, T.	05-Jun-26	0.2	Review information from Company regarding OCP motion and listing.	$220.00
Banh, T.	05-Jun-26	0.2	Review and update PII list for distribution to counsel.	$220.00
Banh, T.	05-Jun-26	0.2	Provide detailed support to utility settlement terms for distribution to providers.	$220.00
Banh, T.	05-Jun-26	0.2	Call with counsel to discuss settlement terms with utilities provider.	$220.00
Briones, S.	05-Jun-26	0.2	Call with T. Banh (FTI) to review AAD inquiries to confirm counter terms for providers.	$107.00

EXHIBIT C

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Banh, T.	05-Jun-26	0.3	Review and update OCP list.	$330.00
Banh, T.	05-Jun-26	0.3	Confirm with counsel amounts to include in revised Utility Order.	$330.00
Banh, T.	05-Jun-26	0.3	Confirm prepetition utilities payments with Company and update counsel.	$330.00
Banh, T.	05-Jun-26	0.3	Call with Company and utility admin to reconcile prepetition payments.	$330.00
Banh, T.	05-Jun-26	0.3	Update Company on status of negotiations with utility providers.	$330.00
Briones, S.	05-Jun-26	0.3	Create settlement summary schedule for distribution to Company.	$160.50
Briones, S.	05-Jun-26	0.3	Implement revisions to the PII based on comments from counsel.	$160.50
Briones, S.	05-Jun-26	0.3	Respond to counsel correspondence regarding utility deposit amounts.	$160.50
Banh, T.	05-Jun-26	0.4	Review and confirm counter on AAD request and update counsel on terms.	$440.00
Banh, T.	05-Jun-26	0.4	Review pre and post petition designation on weekly actuals.	$440.00
Briones, S.	05-Jun-26	0.4	Correspond with Counsel regarding utilities adequate assurance settlements.	$214.00
Briones, S.	05-Jun-26	0.4	Create conflicts sheet and distribute to FTI team.	$214.00
Briones, S.	05-Jun-26	0.4	Distribute several items to counsel regarding IDI meeting and follow up with Company for outstanding items.	$214.00
Banh, T.	05-Jun-26	0.5	Review weekly actuals against FDO caps.	$550.00
Briones, S.	05-Jun-26	0.5	Correspond with Company and update OCP listing prior to distribution to Counsel.	$267.50
Briones, S.	05-Jun-26	0.9	Create monthly spend calculation for utility provider segmented by account number.	$481.50
Agam, A.	05-Jun-26	1.0	Call with WM, S. Borovinskaya (YCST), K. Coyle (KCC) and T. Banh (FTI) to prepare for 341a meeting.	$1,545.00
Banh, T.	05-Jun-26	1.0	Call with WM, S. Borovinskaya (YCST), K. Coyle (KCC) and A. Agam (FTI) to prepare for 341a meeting.	$1,100.00
Briones, S.	05-Jun-26	1.1	Respond to overnight correspondence from FTI team, counsel, and the Company.	$588.50
Briones, S.	05-Jun-26	1.4	Revise PII list, create red lines, and distribute to counsel for review.	$749.00
Briones, S.	05-Jun-26	2.0	Correspond with Company and counsel regarding sign off on adequate assurance amounts.	$1,070.00
Banh, T.	06-Jun-26	0.6	Update MOR instructions and templates for distribution to Company.	$660.00
Banh, T.	07-Jun-26	0.5	Update MOR template for distribution to Company.	$550.00
Banh, T.	08-Jun-26	0.1	Call with counsel to discuss OCP motion.	$110.00
Banh, T.	08-Jun-26	0.1	Call with S. Briones (FTI) to discuss summary of utility provider AAD settlement.	$110.00
Briones, S.	08-Jun-26	0.1	Call with T. Banh (FTI) to discuss summary of utility provider AAD settlement.	$53.50
Banh, T.	08-Jun-26	0.2	Call with Company to discuss payment transfer for utility AAD settlement.	$220.00
Banh, T.	08-Jun-26	0.2	Review and provide comments on utility settlement agreement and summary.	$220.00
Banh, T.	08-Jun-26	0.3	Review settlement agreement with utility providers and update Company.	$330.00

EXHIBIT C

FTI Consulting, Inc.

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May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	08-Jun-26	0.4	Compile and update Company on AAD settlement agreements.	$440.00
Banh, T.	08-Jun-26	0.5	Call with Company to discuss OCP motion and MOR.	$550.00
Banh, T.	08-Jun-26	0.6	Review draft OCP motion and OCP list from Company.	$660.00
Briones, S.	08-Jun-26	0.7	Call with Company to finalize OCP list and disbursements requests.	$374.50
Briones, S.	08-Jun-26	0.7	Correspond with Company regarding outstanding items for OCP motion.	$374.50
Briones, S.	08-Jun-26	0.7	Create diligence package for distribution to Company for MORs.	$374.50
Briones, S.	08-Jun-26	0.8	Analyze cash receipts and disbursements from Company for MOR population.	$428.00
Briones, S.	08-Jun-26	0.9	Create cure notice template and distribute to FTI team for review.	$481.50
Briones, S.	08-Jun-26	1.1	Create MOR diligence tracker for distribution to FTI team for review.	$588.50
Briones, S.	08-Jun-26	1.2	Finalize MOR diligence tracker and distribute to FTI team for review.	$642.00
Briones, S.	08-Jun-26	1.2	Review AAD settlement letter and create summary schedule for Company approval.	$642.00
Briones, S.	08-Jun-26	1.3	Pull addresses for OCPs and correspond with counsel regarding OCP motion.	$695.50
Briones, S.	09-Jun-26	0.1	Call with Company regarding actuals disbursements.	$53.50
Briones, S.	09-Jun-26	0.1	Correspond with Counsel regarding utilities adequate assurance settlements.	$53.50
Banh, T.	09-Jun-26	0.2	Review proposed settlement offer from utility provider and update Company for sign-off.	$220.00
Banh, T.	09-Jun-26	0.2	Correspondence with Company to confirm payment info for utility providers.	$220.00
Banh, T.	09-Jun-26	0.3	Review executed settlement offer to counsel for utility providers and advise Company on action under settlement offer.	$330.00
Banh, T.	09-Jun-26	0.4	Review disbursements register from Company and update tracker.	$440.00
Banh, T.	09-Jun-26	0.4	Review executed settlement agreements from utility providers and update Company.	$440.00
Briones, S.	09-Jun-26	0.4	Create AAD summary schedule for distribution to Company.	$214.00
Briones, S.	09-Jun-26	0.5	Correspond with Counsel, FTI team, and Company regarding tax requests.	$267.50
Banh, T.	09-Jun-26	0.7	Provide over of MOR process and provide instructions, tracker and template to Company.	$770.00
Briones, S.	09-Jun-26	0.8	Correspond with Company and counsel regarding tax items.	$428.00
Banh, T.	09-Jun-26	0.9	Create MOR tracker for Company and identify responsible parties.	$990.00
Briones, S.	09-Jun-26	0.9	Correspond with Company and counsel regarding several items to utilities.	$481.50
Briones, S.	09-Jun-26	1.1	Correspond with Company regarding tax filings and disbursements.	$588.50
Banh, T.	10-Jun-26	0.1	Follow up with Company regarding outstanding bank statements from IDI meeting request.	$110.00
Banh, T.	10-Jun-26	0.1	Call with S. Briones (FTI) to discuss weekly fee statement.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	10-Jun-26	0.1	Call with T. Banh (FTI) to discuss weekly fee statement.	$53.50
Banh, T.	10-Jun-26	0.2	Review weekly fee statement for professionals.	$220.00
Banh, T.	10-Jun-26	0.2	Call with S. Briones (FTI) to discuss weekly payment tracker.	$220.00
Banh, T.	10-Jun-26	0.2	Review IDI request and identify missing items to request from Company.	$220.00
Banh, T.	10-Jun-26	0.2	Call with S. Briones (FTI) to discuss weekly actuals and FDO cap.	$220.00
Banh, T.	10-Jun-26	0.2	Review executed settlement letter for utility provider and confirm payment instructions to Company for payment.	$220.00
Briones, S.	10-Jun-26	0.2	Call with T. Banh (FTI) to discuss weekly payment tracker.	$107.00
Briones, S.	10-Jun-26	0.2	Correspond with Company regarding outstanding items for IDI.	$107.00
Briones, S.	10-Jun-26	0.2	Call with T. Banh (FTI) to discuss weekly actuals and FDO cap.	$107.00
Banh, T.	10-Jun-26	0.3	Review and update estimate for weekly fee statements.	$330.00
Banh, T.	10-Jun-26	0.3	Confirm final insurance and bank statement request for US Trustee regarding IDI meting.	$330.00
Briones, S.	10-Jun-26	0.3	Call with Counsel regarding outstanding items.	$160.50
Briones, S.	10-Jun-26	0.4	Update professional fee estimates for WE 6/6.	$214.00
Briones, S.	10-Jun-26	0.4	Provide IDI materials received from Company to Counsel.	$214.00
Briones, S.	10-Jun-26	0.4	Correspond with Company and Counsel regarding outstanding taxing matters.	$214.00
Briones, S.	10-Jun-26	0.5	Update final cap amounts for first day motions based on filed orders.	$267.50
Banh, T.	10-Jun-26	0.7	Review redline to First Day Order to identify reporting requirements.	$770.00
Briones, S.	10-Jun-26	0.7	Update disbursements file with revised actuals through May 29th.	$374.50
Briones, S.	10-Jun-26	0.8	Distribute fee estimate emails to debtor professionals.	$428.00
Briones, S.	10-Jun-26	0.9	Update disbursements file with actuals through 6/5.	$481.50
Banh, T.	10-Jun-26	1.2	Review and provide comments on MOR schedules.	$1,320.00
Briones, S.	10-Jun-26	1.2	Finalize disbursements for actuals through 6/5.	$642.00
Briones, S.	10-Jun-26	1.4	Review and respond to overnight correspondence from Company and Counsel.	$749.00
Banh, T.	11-Jun-26	0.1	Identify outstanding items remaining for UST regarding IDI meeting.	$110.00
Banh, T.	11-Jun-26	0.1	Review second day hearing agenda and notice and update FTI team.	$110.00
Banh, T.	11-Jun-26	0.1	Identify missing payments instructions for utility providers.	$110.00
Banh, T.	11-Jun-26	0.2	Update Company on payments covered under Wages motion.	$220.00
Briones, S.	11-Jun-26	0.2	Call with Company regarding utilities disbursements.	$107.00
Briones, S.	11-Jun-26	0.2	Correspond with Counsel regarding utility invoices.	$107.00
Banh, T.	11-Jun-26	0.3	Provide updates to current draft of FDO tracker for distribution to Company.	$330.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	11-Jun-26	0.3	Call with Counsel regarding outstanding items.	$160.50
Briones, S.	11-Jun-26	0.3	Correspond with counsel regarding IDI materials.	$160.50
Banh, T.	11-Jun-26	0.4	Review matrix of settlement terms for utility providers.	$440.00
Briones, S.	11-Jun-26	0.4	Begin creating payment matrix for utility providers.	$214.00
Briones, S.	11-Jun-26	0.4	Correspond with Counsel and FTI team regarding payments to utility providers.	$214.00
Briones, S.	11-Jun-26	0.4	Correspond with T. Banh (FTI) regarding utilities.	$214.00
Briones, S.	11-Jun-26	0.4	Distribute professional fee estimates to FTI team for distribution to the Company.	$214.00
Briones, S.	11-Jun-26	0.5	Review and respond to overnight correspondence from Company and Counsel.	$267.50
Briones, S.	11-Jun-26	0.9	Finalize disbursements schedule and distribute to broader FTI team for review.	$481.50
Briones, S.	11-Jun-26	1.0	Finalize payment matrix for utility providers and distribute to Company.	$535.00
Briones, S.	11-Jun-26	1.0	Reconcile rent amounts to AP register.	$535.00
Santos, D.	11-Jun-26	1.2	Review draft of first day order compliance tracker.	$1,434.00
Banh, T.	12-Jun-26	0.1	Update FTI on status of FDO tracker for distribution to Company.	$110.00
Banh, T.	12-Jun-26	0.1	Review payment instructions for utility settlement payment.	$110.00
Banh, T.	12-Jun-26	0.1	Update Company on FDO tracker.	$110.00
Banh, T.	12-Jun-26	0.4	Review current week actuals and FDO tracker.	$440.00
Banh, T.	12-Jun-26	0.5	Call with S. Briones (FTI) to review weekly payment tracker.	$550.00
Banh, T.	12-Jun-26	0.5	Working session with S. Briones (FTI) to review and update FDFO tracker for Company.	$550.00
Banh, T.	12-Jun-26	0.5	Update FDO tracker for distribution to Company.	$550.00
Briones, S.	12-Jun-26	0.5	Call with T. Banh (FTI) to review weekly payment tracker.	$267.50
Briones, S.	12-Jun-26	0.5	Respond to correspondence from counsel and Company regarding taxes and utilities.	$267.50
Briones, S.	12-Jun-26	0.5	Working session with T. Banh (FTI) to review and update FDFO tracker for Company.	$267.50
Banh, T.	12-Jun-26	0.6	Call with Company to discuss FDO tracker and vendor inquiries.	$660.00
Briones, S.	12-Jun-26	0.7	Finalize stub rent reconciliation and distribute to FTI team for review.	$374.50
Briones, S.	12-Jun-26	1.4	Review and respond to overnight correspondence from Company and Counsel.	$749.00
Briones, S.	12-Jun-26	1.6	Finalize disbursement tracker and distribute to FTI team for review.	$856.00
Briones, S.	12-Jun-26	2.3	Reconcile post petition disbursements.	$1,230.50
Banh, T.	14-Jun-26	0.1	Respond to counsel regarding cap under wages motion.	$110.00
Briones, S.	14-Jun-26	0.8	Utility deposit deadline matrix.	$428.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	14-Jun-26	1.3	Implement edits to disbursement tracker and redistribute to FTI team.	$695.50
Briones, S.	14-Jun-26	1.6	Populate Schedule EF with reconciled disbursement amounts.	$856.00
Banh, T.	15-Jun-26	0.1	Call with S. Briones (FTI) to discuss May MOR.	$110.00
Briones, S.	15-Jun-26	0.1	Call with T. Banh (FTI) to discuss May MOR.	$53.50
Banh, T.	15-Jun-26	0.2	Call with counsel to discuss upcoming reporting requirements.	$220.00
Briones, S.	15-Jun-26	0.2	Revise liquidity pick up analysis.	$107.00
Briones, S.	15-Jun-26	0.3	Correspond with Company regarding utilities.	$160.50
Briones, S.	15-Jun-26	0.3	Correspond with Counsel regarding MOR next steps.	$160.50
Briones, S.	15-Jun-26	0.4	Correspond with the Company and Counsel regarding MORs.	$214.00
Briones, S.	15-Jun-26	0.4	Finalize liquidity analysis and distribute to FTI team to review.	$214.00
Banh, T.	15-Jun-26	0.5	Review trial balance provided by Company for May MOR.	$550.00
Briones, S.	15-Jun-26	0.6	Correspond with Company regarding prepetition disbursements.	$321.00
Briones, S.	15-Jun-26	0.6	Follow up with Company regarding outstanding items.	$321.00
Briones, S.	15-Jun-26	0.7	Begin populating MOR forms for May.	$374.50
Briones, S.	15-Jun-26	0.7	Create budget vs actuals for WE 6.12 and distribute to FTI team for review.	$374.50
Banh, T.	15-Jun-26	0.8	Call with WM and S. Briones (FTI) to discuss May MOR.	$880.00
Briones, S.	15-Jun-26	0.8	Call with WM and T. Banh (FTI) to discuss May MOR.	$428.00
Briones, S.	15-Jun-26	0.9	Review and respond to overnight correspondence from Company and Counsel.	$481.50
Briones, S.	15-Jun-26	1.4	Update disbursements with actuals for WE 6.12.	$749.00
Banh, T.	16-Jun-26	0.1	Update FTI team regarding FDO tracker and distribution to Company.	$110.00
Briones, S.	16-Jun-26	0.1	Reply to counsel on lease amendment inquiry.	$53.50
Banh, T.	16-Jun-26	0.2	Review latest PII list for distribution to counsel.	$220.00
Banh, T.	16-Jun-26	0.2	Call with Company to discuss cure schedule and FDO tracker.	$220.00
Banh, T.	16-Jun-26	0.2	Review inquiry from counsel regarding AAD request from utility provider.	$220.00
Briones, S.	16-Jun-26	0.2	Working session with T. Banh (FTI) to review 503(b)(9) estimates.	$107.00
Banh, T.	16-Jun-26	0.3	Review 503(b)(9) analysis from Company and update FDO tracker.	$330.00
Banh, T.	16-Jun-26	0.3	Working session with S. Briones (FTI) to review 503(b)(9) estimates.	$330.00
Briones, S.	16-Jun-26	0.3	Correspond with debtor professionals regarding fee estimates for the week.	$160.50
Banh, T.	16-Jun-26	0.4	Reconcile 503(b)(9) analysis from Company.	$440.00
Briones, S.	16-Jun-26	0.4	Create summary schedule of cure amounts.	$214.00
Briones, S.	16-Jun-26	0.6	Update disbursements tracker with guidance from FTI team.	$321.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	16-Jun-26	0.7	Edit and distribute revised PII list to counsel for review.	$374.50
Briones, S.	16-Jun-26	0.9	Review and respond to overnight correspondence from Company and Counsel.	$481.50
Briones, S.	16-Jun-26	0.9	Respond to various correspondence from Company and counsel regarding utilities.	$481.50
Briones, S.	16-Jun-26	1.1	Correspond with counsel and follow up with Company regarding outstanding requests.	$588.50
Briones, S.	16-Jun-26	1.1	Reconcile cure amounts against filed schedules.	$588.50
Briones, S.	17-Jun-26	0.1	Correspond with T. Banh (FTI) regarding cure notice edits.	$53.50
Banh, T.	17-Jun-26	0.2	Review PII list and changes from counsel.	$220.00
Briones, S.	17-Jun-26	0.2	Create professional fee estimate schedule for reporting purposes.	$107.00
Banh, T.	17-Jun-26	0.3	Review MOR data room provided by Company.	$330.00
Briones, S.	17-Jun-26	0.4	Utility adequate assurance deposit updates.	$214.00
Briones, S.	17-Jun-26	0.4	Implement revisions to PII list and distribute to counsel for review.	$214.00
Briones, S.	17-Jun-26	0.5	Review and respond to overnight correspondence from Company and Counsel.	$267.50
Briones, S.	17-Jun-26	0.5	Create filing version of payment schedules.	$267.50
Briones, S.	17-Jun-26	0.5	Compile fee estimates for professionals.	$267.50
Briones, S.	17-Jun-26	0.6	Populate OCP contact information schedule and distribute to Company for additional contact information.	$321.00
Briones, S.	17-Jun-26	0.8	Populate MOR forms for May.	$428.00
Briones, S.	17-Jun-26	1.1	Reply to outstanding items from counsel regarding utilities and taxing authorities requests.	$588.50
Briones, S.	17-Jun-26	1.1	Review and follow up with Company and counsel regarding outstanding items related to utilities, rent, and disbursements.	$588.50
Briones, S.	17-Jun-26	1.9	Update disbursements with revised actuals.	$1,016.50
Banh, T.	18-Jun-26	0.2	Review current OCP list and contact info.	$220.00
Banh, T.	18-Jun-26	0.2	Update and discuss PII supplement with counsel.	$220.00
Banh, T.	18-Jun-26	0.3	Review weekly fee statements.	$330.00
Banh, T.	18-Jun-26	0.3	Reconcile AAD transfer and amounts.	$330.00
Banh, T.	18-Jun-26	0.3	Review and update AAD account reconciliation.	$330.00
Briones, S.	18-Jun-26	0.5	Follow up with Counsel regarding OCPs and conflicts checks.	$267.50
Banh, T.	18-Jun-26	0.6	Review MOR updates from FTI team.	$660.00
Banh, T.	18-Jun-26	0.6	Call with S. Briones (FTI) to discuss outstanding deliverables.	$660.00
Briones, S.	18-Jun-26	0.6	Call with T. Banh (FTI) to discuss outstanding deliverables.	$321.00
Briones, S.	18-Jun-26	0.6	Correspond with Company and counsel regarding outstanding tax matters.	$321.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	18-Jun-26	0.7	Receipts and disbursements for MORs.	$374.50
Briones, S.	18-Jun-26	0.9	Correspond with Counsel and Company on taxes and utility matters.	$481.50
Briones, S.	18-Jun-26	1.2	Create adequate assurance summary schedule.	$642.00
Briones, S.	18-Jun-26	1.3	Review and respond to overnight correspondence from Counsel and Company.	$695.50
Banh, T.	19-Jun-26	0.1	Correspond with S. Briones (FTI) regarding MOR.	$110.00
Banh, T.	19-Jun-26	0.1	Update counsel on OCP caps.	$110.00
Banh, T.	19-Jun-26	0.3	Call with Company to discuss OCP motion and caps.	$330.00
Banh, T.	19-Jun-26	0.4	Review OCP listing and disclosures.	$440.00
Banh, T.	19-Jun-26	0.5	Call with S. Briones (FTI) to discuss MOR and other deliverables.	$550.00
Briones, S.	19-Jun-26	0.5	Call with T. Banh (FTI) to discuss MOR and other deliverables.	$267.50
Briones, S.	19-Jun-26	0.6	Correspond with Company and counsel regarding tax matters.	$321.00
Briones, S.	19-Jun-26	0.7	Populate MOR forms for May.	$374.50
Briones, S.	19-Jun-26	1.1	Populate MOR PDF Forms.	$588.50
Briones, S.	19-Jun-26	1.3	Finalize cash and receipts disbursements schedule.	$695.50
Briones, S.	19-Jun-26	1.9	Compile additional documents from Company for MOR purposes.	$1,016.50
Banh, T.	22-Jun-26	0.2	Call with Company to review financials for MOR.	$220.00
Banh, T.	22-Jun-26	0.2	Call with counsel to discuss PII list and MOR.	$220.00
Banh, T.	22-Jun-26	0.2	Confirm treatment with counsel of AAD amounts and related settlement agreements.	$220.00
Banh, T.	22-Jun-26	0.4	Review supplemental schedule for MOR.	$440.00
Banh, T.	22-Jun-26	0.4	Provide comments on MOR Global Notes to counsel.	$440.00
Banh, T.	22-Jun-26	0.4	Update cure objection tracker per comments from counsel.	$440.00
Banh, T.	22-Jun-26	0.4	Calls with Company to discuss MOR.	$440.00
Banh, T.	22-Jun-26	0.5	Call with L. Lu (FTI) and S. Briones (FTI) to discuss cash disbursements.	$550.00
Lu, L.	22-Jun-26	0.5	Call with T. Banh (FTI) and S. Briones (FTI) to discuss cash disbursements.	$392.50
Briones, S.	22-Jun-26	0.5	Revise MOR PDFs and implement Counsel edits.	$267.50
Briones, S.	22-Jun-26	0.5	Call with L. Lu (FTI) and T. Banh (FTI) to discuss cash disbursements.	$267.50
Banh, T.	22-Jun-26	0.7	Review draft MORs.	$770.00
Banh, T.	22-Jun-26	0.8	Working session with S. Briones (FTI) to discuss updates to MOR.	$880.00
Briones, S.	22-Jun-26	0.8	Working session with T. Banh (FTI) to discuss updates to MOR.	$428.00
Briones, S.	22-Jun-26	0.8	Reformat Company financials for MOR purposes.	$428.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	22-Jun-26	1.1	Update cash flow actuals for the week.	$588.50
Briones, S.	22-Jun-26	1.3	Finalize and distribute May MORs to FTI team for review.	$695.50
Briones, S.	22-Jun-26	1.7	Create supporting schedules for May MORs.	$909.50
Banh, T.	23-Jun-26	0.1	Call with Company to discuss MOR updates.	$110.00
Banh, T.	23-Jun-26	0.1	Draft email to Company regarding May MOR overview and review.	$110.00
Banh, T.	23-Jun-26	0.2	Call with Company to discuss May MOR.	$220.00
Banh, T.	23-Jun-26	0.2	Call with S. Briones (FTI) regarding MOR finalization.	$220.00
Banh, T.	23-Jun-26	0.2	Review treatment of AAD funds with counsel and confirm reconciliation with Company.	$220.00
Briones, S.	23-Jun-26	0.2	Call with T. Banh (FTI) regarding MOR finalization.	$107.00
Banh, T.	23-Jun-26	0.4	Call with S. Briones (FTI) to discuss MOR edits.	$440.00
Briones, S.	23-Jun-26	0.4	Call with Counsel regarding MOR revisions.	$214.00
Briones, S.	23-Jun-26	0.4	Implement counsel edits to MORs.	$214.00
Briones, S.	23-Jun-26	0.4	Call with T. Banh (FTI) to discuss MOR edits.	$214.00
Banh, T.	23-Jun-26	0.5	Create cure objection tracker per counsel request and update with cure objections from landlord.	$550.00
Banh, T.	23-Jun-26	0.5	Call with S. Briones (FTI) to review MORs.	$550.00
Banh, T.	23-Jun-26	0.5	Call with S. Briones (FTI) regarding MOR and disbursements.	$550.00
Banh, T.	23-Jun-26	0.5	Review and provide comments on AAD reconciliation.	$550.00
Briones, S.	23-Jun-26	0.5	Call with T. Banh (FTI) to review MORs.	$267.50
Briones, S.	23-Jun-26	0.5	Call with T. Banh (FTI) regarding MOR and disbursements.	$267.50
Briones, S.	23-Jun-26	0.5	Review disbursements tracker to respond to FTI team inquiry.	$267.50
Briones, S.	23-Jun-26	0.6	Correspond with FTI team regarding professional fees and utilities deposits.	$321.00
Briones, S.	23-Jun-26	0.7	Correspond with professionals regarding fee estimates for the week.	$374.50
Briones, S.	23-Jun-26	0.7	Correspond with Company and Counsel regarding MOR edits.	$374.50
Briones, S.	23-Jun-26	0.8	Finalize MORs with Counsel revisions.	$428.00
Briones, S.	23-Jun-26	0.8	Actuals updates for disbursements tracker.	$428.00
Briones, S.	23-Jun-26	0.9	Finalize adequate assurance cash summary for distribution to the Company.	$481.50
Briones, S.	23-Jun-26	1.2	Update disbursement tracker with actuals.	$642.00
Banh, T.	23-Jun-26	1.3	Finalize MOR for distribution to Company and counsel.	$1,430.00
Briones, S.	23-Jun-26	1.4	Implement revisions to MOR forms and supporting schedules.	$749.00
Banh, T.	24-Jun-26	0.1	Follow up with Company and counsel regarding MOR.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	24-Jun-26	0.1	Discuss with Company to confirm relationship with provider and AAD treatment.	$110.00
Briones, S.	24-Jun-26	0.1	Call with Counsel regarding MOR items.	$53.50
Banh, T.	24-Jun-26	0.2	Review and update Global Notes for MOR.	$220.00
Banh, T.	24-Jun-26	0.3	Call with S. Briones (FTI) to discuss disbursement tracker and MOR.	$330.00
Banh, T.	24-Jun-26	0.3	Update cure objection tracker.	$330.00
Banh, T.	24-Jun-26	0.3	Review and update AAD reconciliation.	$330.00
Banh, T.	24-Jun-26	0.3	Review revised AAD transfer file for distribution to Company.	$330.00
Briones, S.	24-Jun-26	0.3	Call with T. Banh (FTI) to discuss disbursement tracker and MOR.	$160.50
Briones, S.	24-Jun-26	0.3	Review actuals and correspond with FTI team regarding disbursements.	$160.50
Banh, T.	24-Jun-26	0.5	Review prepetition payment tracker and discuss with Company.	$550.00
Briones, S.	24-Jun-26	0.5	Implement edits to disbursement tracker with new actuals.	$267.50
Briones, S.	24-Jun-26	0.5	Correspond with Counsel and Company regarding utilities payments.	$267.50
Banh, T.	24-Jun-26	0.6	Call with S. Briones (FTI) regarding utilities operating cash.	$660.00
Banh, T.	24-Jun-26	0.6	Review weekly actuals from Company and reconcile with payment tracker.	$660.00
Briones, S.	24-Jun-26	0.6	Call with T. Banh (FTI) regarding utilities operating cash.	$321.00
Briones, S.	24-Jun-26	0.6	Reconcile 503(b)(9) payment amounts.	$321.00
Briones, S.	24-Jun-26	0.8	Review and respond to overnight correspondence from Counsel and Company.	$428.00
Banh, T.	25-Jun-26	0.1	Review revised MOR Global Notes from counsel.	$110.00
Banh, T.	25-Jun-26	0.1	Respond to questions from Company regarding May MOR.	$110.00
Banh, T.	25-Jun-26	0.1	Follow up with Company for final sign off of May MOR.	$110.00
Banh, T.	25-Jun-26	0.2	Call with S. Briones (FTI) to discuss updates to MOR.	$220.00
Banh, T.	25-Jun-26	0.2	Review tax info provided by Company for MOR.	$220.00
Banh, T.	25-Jun-26	0.2	Provide update to counsel regarding MOR.	$220.00
Banh, T.	25-Jun-26	0.2	Reconcile AAD funding and transfers for Company.	$220.00
Briones, S.	25-Jun-26	0.2	Call with T. Banh (FTI) to discuss updates to MOR.	$107.00
Banh, T.	25-Jun-26	0.4	Address and send outstanding items on MOR with counsel.	$440.00
Banh, T.	25-Jun-26	0.5	Reconcile weekly fee statement and budget for professional fees.	$550.00
Briones, S.	25-Jun-26	0.5	Correspond with Company and Counsel regarding utilities and MOR status.	$267.50
Briones, S.	25-Jun-26	0.5	Follow up with Company regarding outstanding items for landlords and utilities.	$267.50
Agam, A.	25-Jun-26	0.8	Working session with T. Banh (FTI) and S. Briones (FTI) to review MOR.	$1,236.00
Banh, T.	25-Jun-26	0.8	Working session with A. Agam (FTI) and S. Briones (FTI) to review MOR.	$880.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	25-Jun-26	0.8	Working session with A. Agam (FTI) and T. Banh (FTI) to review MOR.	$428.00
Briones, S.	25-Jun-26	0.8	Implement MOR edits.	$428.00
Briones, S.	25-Jun-26	0.8	Create distribution version of revised MOR forms and distribute to FTI team.	$428.00
Banh, T.	26-Jun-26	0.1	Call with S. Briones (FTI) regarding MOR.	$110.00
Banh, T.	26-Jun-26	0.1	Update counsel on Global Notes and status of MOR.	$110.00
Briones, S.	26-Jun-26	0.1	Call with T. Banh (FTI) regarding MOR.	$53.50
Banh, T.	26-Jun-26	0.2	Call with Company to discuss revised MOR.	$220.00
Banh, T.	26-Jun-26	0.2	Update cure objections tracker with info on leased vehicles provided by Company.	$220.00
Banh, T.	26-Jun-26	0.3	Call with Company to discuss updates to MOR.	$330.00
Banh, T.	26-Jun-26	0.3	Finalize MOR and send to Company for final sign-off.	$330.00
Agam, A.	26-Jun-26	0.4	Review MOR.	$618.00
Banh, T.	26-Jun-26	0.4	Working session with S. Briones (FTI) to finalize MOR.	$440.00
Briones, S.	26-Jun-26	0.4	Working session with T. Banh (FTI) to finalize MOR.	$214.00
Briones, S.	26-Jun-26	0.4	Implement edits to MOR supporting schedules.	$214.00
Briones, S.	26-Jun-26	0.7	Correspond with Counsel and Company regarding utilities and landlord cure amounts.	$374.50
Briones, S.	26-Jun-26	0.9	Create distribution version of MOR supporting schedules for distribution to UST.	$481.50
Banh, T.	28-Jun-26	0.6	Update cure objections tracker with latest updates from Company.	$660.00
Banh, T.	29-Jun-26	0.1	Call with S. Briones (FTI) to discuss quarterly UST fee estimates.	$110.00
Banh, T.	29-Jun-26	0.1	Discuss with Company quarterly UST fee estimates.	$110.00
Briones, S.	29-Jun-26	0.1	Call with T. Banh (FTI) to discuss quarterly UST fee estimates.	$53.50
Agam, A.	29-Jun-26	0.2	Review updated CV matrix.	$309.00
Banh, T.	29-Jun-26	0.2	Discuss with Company payment to Waste Service Providers per Utilities Motion.	$220.00
Banh, T.	29-Jun-26	0.3	Review FDO tracker and confirm cap under various orders.	$330.00
Briones, S.	29-Jun-26	0.4	Call with Company regarding disbursements.	$214.00
Briones, S.	29-Jun-26	0.8	Call with Company regarding landlord cure amounts.	$428.00
Briones, S.	29-Jun-26	1.1	Set up VDR and materials for June MOR.	$588.50
Briones, S.	29-Jun-26	1.2	Update disbursements tracker with revised mapping.	$642.00
Briones, S.	29-Jun-26	1.4	Create claims reconciliation preparation deck for distribution to FTI team to review.	$749.00
Briones, S.	29-Jun-26	1.6	Finalize utilities adequate assurance payment matrix.	$856.00
Banh, T.	30-Jun-26	0.1	Call with S. Briones (FTI) to discuss updates to AAD reconciliation.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	30-Jun-26	0.1	Call with S. Briones (FTI) to finalize AAD reconciliation.	$110.00
Briones, S.	30-Jun-26	0.1	Call with T. Banh (FTI) to finalize AAD reconciliation.	$53.50
Briones, S.	30-Jun-26	0.1	Call with T. Banh (FTI) to discuss updates to AAD reconciliation.	$53.50
Banh, T.	30-Jun-26	0.2	Call with S. Briones (FTI) to review updates to AAD reconciliation.	$220.00
Banh, T.	30-Jun-26	0.2	Review AAD reconciliation to Company and request for additional info.	$220.00
Briones, S.	30-Jun-26	0.2	Revise utilities operating cash schedule.	$107.00
Briones, S.	30-Jun-26	0.2	Call with T. Banh (FTI) to review updates to AAD reconciliation.	$107.00
Banh, T.	30-Jun-26	0.3	Review and update AAD reconciliation and send to Company.	$330.00
Briones, S.	30-Jun-26	0.4	Finalize UST fee calculator schedule and distribute to FTI team for review.	$214.00
Briones, S.	30-Jun-26	0.4	Create distribution version of adequate assurance summary and distribute to Company.	$214.00
Briones, S.	30-Jun-26	0.5	Create rejection and assumption schedules.	$267.50
Briones, S.	30-Jun-26	0.5	Draft utilities operating cash email to Company and distribute output.	$267.50
Briones, S.	30-Jun-26	0.5	Follow up with Company and Counsel regarding landlord settlement payments.	$267.50
Briones, S.	30-Jun-26	0.6	Create UST fee schedule summary.	$321.00
Briones, S.	30-Jun-26	0.8	Implement edits to rejection and assumption schedules.	$428.00
Briones, S.	30-Jun-26	0.8	Roll forward pro fees tracker and distribute emails to professionals.	$428.00
Briones, S.	30-Jun-26	0.9	Review and respond to overnight correspondence from Counsel and Company.	$481.50
Briones, S.	30-Jun-26	1.2	Create disbursements summary for June MOR period.	$642.00
Briones, S.	30-Jun-26	1.3	Implement edits to utilities adequate assurance payment matrix.	$695.50
Briones, S.	30-Jun-26	1.3	Implement revisions to utilities adequate assurance schedule.	$695.50
Banh, T.	01-Jul-26	0.2	Review weekly fee statement for UCC professionals.	$220.00
Briones, S.	01-Jul-26	0.2	Follow up with Company regarding lease amendment conversations.	$107.00
Briones, S.	01-Jul-26	0.2	Review MOR readiness tracker prior to distribution to the Company.	$107.00
Briones, S.	01-Jul-26	0.2	Call with Counsel regarding lease amendments.	$107.00
Briones, S.	01-Jul-26	0.2	Actuals updates for disbursements tracker.	$107.00
Banh, T.	01-Jul-26	0.3	Review Verita invoice and fees and confirm treatment under interim comp procedures.	$330.00
Briones, S.	01-Jul-26	0.3	Correspond with Counsel regarding claims reconciliation for landlords.	$160.50
Banh, T.	01-Jul-26	0.4	Review and finalize with Company payment to waste service providers per Utilities Motion.	$440.00
Banh, T.	01-Jul-26	0.6	Review June actuals and confirm UST quarterly fee estimate for Company.	$660.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	01-Jul-26	0.7	Call with S. Cook (FTI) regarding MOR diligence for June.	$374.50
Briones, S.	01-Jul-26	0.7	Correspond with Company regarding lease amendments.	$374.50
Briones, S.	01-Jul-26	0.8	Call with Company to review lease amendments.	$428.00
Briones, S.	01-Jul-26	0.9	Call with S. Cook (FTI) regarding MORs for June.	$481.50
Briones, S.	01-Jul-26	1.4	Calls with Company regarding claims reconciliation and cure amounts for vendors and landlords.	$749.00
Briones, S.	01-Jul-26	1.4	Revise claims reconciliation readiness presentation to the Company.	$749.00
Banh, T.	02-Jul-26	0.2	Review and discuss with Company payments to waste service providers under utilities order.	$220.00
Banh, T.	02-Jul-26	0.3	Review status tracker for June MOR and distribute to Company.	$330.00
Banh, T.	02-Jul-26	0.3	Call with Company to discuss prepetition liabilities to payment processor.	$330.00
Briones, S.	02-Jul-26	0.3	Call with S. Cook (FTI) regarding key work streams for the day.	$160.50
Banh, T.	02-Jul-26	0.4	Reconcile weekly fee statements to-date.	$440.00
Briones, S.	02-Jul-26	0.5	Call with Company regarding cure amounts for several stores.	$267.50
Briones, S.	02-Jul-26	0.6	Review MOR diligence tracker and draft email to Company.	$321.00
Briones, S.	02-Jul-26	0.7	Review and respond to overnight correspondence from Counsel and Company.	$374.50
Briones, S.	02-Jul-26	1.2	Reconcile rent amounts and cures.	$642.00
Banh, T.	03-Jul-26	0.3	Review June MOR status tracker for distribution to Company.	$330.00
Banh, T.	03-Jul-26	0.3	Review provide comments on current critical vendor report for June.	$330.00
Banh, T.	03-Jul-26	0.4	Review weekly actuals for June MOR.	$440.00
Banh, T.	06-Jul-26	0.1	Review UDA bank requirements for UST and update counsel.	$110.00
Banh, T.	06-Jul-26	0.2	Call with Company to discuss request from UST regarding MORs.	$220.00
Banh, T.	06-Jul-26	0.2	Call with counsel to discuss request from UST regarding May MOR.	$220.00
Banh, T.	06-Jul-26	0.2	Review 345(b) request for UST and discuss with Company.	$220.00
Banh, T.	06-Jul-26	0.2	Review revised AAD summary for Company and distribute latest summary file.	$220.00
Briones, S.	06-Jul-26	0.2	Follow up with Company regarding lease amendment conversations.	$107.00
Briones, S.	06-Jul-26	0.4	Call with Counsel regarding lease amendments.	$214.00
Briones, S.	06-Jul-26	0.7	Respond to counsel emails regarding cure amounts for landlords.	$374.50
Briones, S.	06-Jul-26	0.8	Vendor cure amount follow ups and land lord claim reconciliations.	$428.00
Briones, S.	06-Jul-26	0.9	Create bank account listing for June MOR.	$481.50
Briones, S.	06-Jul-26	1.5	Calls with Company regarding claims reconciliation and cure amounts for vendors and landlords.	$802.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	07-Jul-26	0.1	Review incoming inquiry from Company regarding bank.	$110.00
Briones, S.	07-Jul-26	0.2	Create loan balances summary.	$107.00
Briones, S.	07-Jul-26	0.3	Begin creating professional invoices schedule for tracking purposes.	$160.50
Briones, S.	07-Jul-26	0.3	Reconcile disbursement actuals file.	$160.50
Briones, S.	07-Jul-26	0.3	Review cure schedules and correspond with counsel regarding attorney fees.	$160.50
Briones, S.	07-Jul-26	0.4	Update cure amount schedule with landlord and vendor inquiries.	$214.00
Briones, S.	07-Jul-26	0.5	Prepare actuals updates for disbursements tracker.	$267.50
Briones, S.	07-Jul-26	0.5	Reconcile unpaid rent amounts and cure schedule.	$267.50
Briones, S.	07-Jul-26	0.6	Correspond with Company regarding cure amounts for landlords.	$321.00
Briones, S.	07-Jul-26	0.6	Correspond with Company regarding vendor inquiries.	$321.00
Briones, S.	07-Jul-26	0.6	Review and respond to overnight correspondence from Counsel and Company.	$321.00
Briones, S.	07-Jul-26	0.7	Organize professional fee invoices and distribute weekly statement requests.	$374.50
Briones, S.	07-Jul-26	0.7	Update cure schedule with new inquiries.	$374.50
Briones, S.	07-Jul-26	0.9	Call with Company regarding lease cure amounts reconciliation.	$481.50
Briones, S.	07-Jul-26	1.6	Remap vendors for actuals disbursements.	$856.00
Briones, S.	08-Jul-26	0.1	Correspond with Company regard 503b9 payments.	$53.50
Banh, T.	08-Jul-26	0.2	Review OCP declaration and confirm treatment of payment.	$220.00
Briones, S.	08-Jul-26	0.2	Correspond with Company regarding critical vendors disbursements.	$107.00
Briones, S.	08-Jul-26	0.3	Review and respond to overnight correspondence from Counsel and Company.	$160.50
Briones, S.	08-Jul-26	0.3	Update cure amount schedule with vendor inquiries.	$160.50
Banh, T.	08-Jul-26	0.6	Create OCP tracker for Company and review court docket to confirm objection periods.	$660.00
Briones, S.	08-Jul-26	0.8	Map vendor disbursements for the month of June.	$428.00
Briones, S.	08-Jul-26	0.9	Finalize fee statements for professionals.	$481.50
Banh, T.	08-Jul-26	1.1	Working session with S. Briones (FTI) on items related to professional fees, monthly operating reports, and cure reconciliations.	$1,210.00
Briones, S.	08-Jul-26	1.1	Prepare Landlord cure amount reconciliation and correspondence with FTI team.	$588.50
Briones, S.	08-Jul-26	1.1	Working session with T. Banh (FTI) on items related to professional fees, monthly operating reports, and cure reconciliations.	$588.50
Banh, T.	09-Jul-26	0.1	Update Company regarding income statement support for MOR.	$110.00
Banh, T.	09-Jul-26	0.2	Call with counsel to discuss OCP payments.	$220.00
Banh, T.	09-Jul-26	0.3	Review current draft of FDO tracker.	$330.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	09-Jul-26	0.4	Call with S. Briones (FTI) to discuss OCP filings and tracker for distribution to Company.	$440.00
Briones, S.	09-Jul-26	0.4	Call with T. Banh (FTI) to discuss OCP filings and tracker for distribution to Company.	$214.00
Banh, T.	09-Jul-26	0.5	Review information from Company for June MOR.	$550.00
Briones, S.	09-Jul-26	0.5	Review May MOR financial and respond to Company inquiry.	$267.50
Briones, S.	09-Jul-26	0.9	Review and respond to overnight correspondence from Counsel and Company.	$481.50
Briones, S.	09-Jul-26	1.1	Create professional fee invoice tracker.	$588.50
Briones, S.	09-Jul-26	1.1	Follow up with Company on several outstanding items related cure requests and MORs.	$588.50
Briones, S.	09-Jul-26	1.2	Correspond with Company regarding vendor cure amounts.	$642.00
Briones, S.	09-Jul-26	1.3	Review MOR June PDF forms.	$695.50
Briones, S.	09-Jul-26	1.4	Finalize OCP tracker and distribute to Company.	$749.00
Banh, T.	10-Jul-26	0.1	Follow up with counsel regarding payment to OCP.	$110.00
Banh, T.	10-Jul-26	0.1	Update FTI team on status of FDO tracker.	$110.00
Banh, T.	10-Jul-26	0.2	Update and discuss with Company regarding status of OCP payment and treatment.	$220.00
Banh, T.	10-Jul-26	0.2	Call with S. Briones (FTI) to discuss FDO tracker.	$220.00
Briones, S.	10-Jul-26	0.2	Call with T. Banh (FTI) to discuss FDO tracker.	$107.00
Banh, T.	10-Jul-26	0.3	Call with S. Briones (FTI) to discuss disbursements tracker and other outstanding items.	$330.00
Briones, S.	10-Jul-26	0.3	Call with T. Banh (FTI) to discuss disbursements tracker and other outstanding items.	$160.50
Banh, T.	10-Jul-26	0.4	Review actuals detail from Company for reporting purposes.	$440.00
Briones, S.	10-Jul-26	0.4	Reconcile disbursements against 13WCF.	$214.00
Banh, T.	10-Jul-26	0.5	Review support for OCP payment to discuss with Company and counsel.	$550.00
Briones, S.	10-Jul-26	0.5	Correspond with the Company and Counsel regarding active litigation matters.	$267.50
Banh, T.	10-Jul-26	0.6	Working session with S. Briones (FTI) to update FDO tracker for distribution to Company.	$660.00
Briones, S.	10-Jul-26	0.6	Working session with T. Banh (FTI) to update FDO tracker for distribution to Company.	$321.00
Briones, S.	10-Jul-26	1.1	Review and respond to overnight correspondence from Counsel and Company.	$588.50
Briones, S.	10-Jul-26	1.3	Update disbursements tracker.	$695.50
Briones, S.	10-Jul-26	1.7	Implement edits to disbursement tracker and distribute to FTI team.	$909.50
Briones, S.	10-Jul-26	1.8	Update disbursements tracker for weekly actuals.	$963.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	12-Jul-26	0.1	Review and discuss calculation and timing of quarterly UST fees.	$110.00
Banh, T.	12-Jul-26	0.1	Review deliverable for critical vendor schedule.	$110.00
Banh, T.	12-Jul-26	0.1	Follow up on status of June MOR.	$110.00
Banh, T.	13-Jul-26	0.1	Update FTI team regarding timing of UST fee payments.	$110.00
Briones, S.	13-Jul-26	0.1	Distribute critical vendors schedule for Company review.	$53.50
Banh, T.	13-Jul-26	0.2	Call with S. Briones (FTI) regarding critical vendors disbursement schedule review.	$220.00
Banh, T.	13-Jul-26	0.2	Review OCP declaration tracker from FTI team and discuss with counsel and Company.	$220.00
Briones, S.	13-Jul-26	0.2	Call with T. Banh (FTI) regarding critical vendors disbursement schedule review.	$107.00
Briones, S.	13-Jul-26	0.2	Correspond with S. Cook (FTI) regarding OCP tracker instructions.	$107.00
Banh, T.	13-Jul-26	0.3	Review payment proposal file from Company and request support to update FDO tracker.	$330.00
Banh, T.	13-Jul-26	0.4	Update FDO tracker to discuss with Company.	$440.00
Briones, S.	13-Jul-26	0.8	Correspond with Company regarding landlord rent payments and store closings.	$428.00
Briones, S.	13-Jul-26	0.9	Follow up with Company regarding cure amounts for several vendors.	$481.50
Briones, S.	13-Jul-26	0.9	Create consolidated critical vendors disbursement schedule.	$481.50
Briones, S.	13-Jul-26	1.0	Reconcile utility amounts to settlements and correspond with Counsel and Company regarding same.	$535.00
Briones, S.	13-Jul-26	1.3	Create contract assumption and rejection schedule.	$695.50
Briones, S.	13-Jul-26	1.5	Finalize critical vendors payment reporting matrix for distribution to Company.	$802.50
Briones, S.	13-Jul-26	1.7	Implement edits to contract assumption schedule and distribute to FTI team.	$909.50
Banh, T.	14-Jul-26	0.1	Correspond with S. Briones (FTI) regarding June critical vendor schedule.	$110.00
Banh, T.	14-Jul-26	0.1	Follow up with Company regarding May and June critical vendor schedule to discuss.	$110.00
Banh, T.	14-Jul-26	0.1	Update Company regarding treatment of liabilities subject to compromise.	$110.00
Banh, T.	14-Jul-26	0.1	Review latest OCP declaration tracker.	$110.00
Banh, T.	14-Jul-26	0.2	Provide guidance to Company regarding payments to professionals and quarterly fees for MOR.	$220.00
Banh, T.	14-Jul-26	0.2	Call with S. Briones (FTI) to discuss MORs.	$220.00
Banh, T.	14-Jul-26	0.2	Call with S. Briones (FTI) to review outstanding items related to cash receipts and disbursements.	$220.00
Banh, T.	14-Jul-26	0.2	Review AAD inquiry from provider and discuss with Company.	$220.00
Briones, S.	14-Jul-26	0.2	Call with T. Banh (FTI) to review outstanding items related to cash receipts and disbursements.	$107.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	14-Jul-26	0.2	Call with T. Banh (FTI) to discuss MORs.	$107.00
Agam, A.	14-Jul-26	0.3	Review contract cure information.	$463.50
Lu, L.	14-Jul-26	0.3	Call with S. Briones (FTI) regarding leases.	$235.50
Briones, S.	14-Jul-26	0.3	Correspond with Company and Counsel regarding cure amounts for vendors and landlords.	$160.50
Briones, S.	14-Jul-26	0.3	Correspond with FTI team regarding professional retention applications for MOR purposes.	$160.50
Briones, S.	14-Jul-26	0.3	Implement edits to critical vendors payment schedules.	$160.50
Briones, S.	14-Jul-26	0.3	Call with L. Lu (FTI) regarding leases.	$160.50
Banh, T.	14-Jul-26	0.4	Review MOR cash receipts and disbursements schedule.	$440.00
Briones, S.	14-Jul-26	0.4	Professional weekly fee estimates correspondence and data organization.	$214.00
Briones, S.	14-Jul-26	0.4	Review June MOR Global Notes.	$214.00
Briones, S.	14-Jul-26	0.4	Review OCP and professional retention application trackers.	$214.00
Banh, T.	14-Jul-26	0.5	Review and update Supporting Schedule.	$550.00
Briones, S.	14-Jul-26	0.5	Pull UST fee payment instructions and distribute to the Company.	$267.50
Briones, S.	14-Jul-26	0.5	Correspond with counsel regarding June MORs.	$267.50
Briones, S.	14-Jul-26	0.6	Review July critical vendor disbursements and correspond with FTI team.	$321.00
Briones, S.	14-Jul-26	0.8	Correspond with Company regarding utility payments and taxes.	$428.00
Briones, S.	14-Jul-26	0.8	Finalize disbursements trackers for actuals and distribute to FTI team for review.	$428.00
Briones, S.	14-Jul-26	0.9	Correspond with Company regarding June MORs and trade vendors.	$481.50
Briones, S.	14-Jul-26	1.1	Correspond with Counsel and Company regarding cure reconciliations.	$588.50
Briones, S.	14-Jul-26	1.1	June MOR cash receipts and disbursements schedule.	$588.50
Briones, S.	14-Jul-26	1.2	Update professional invoice tracker with new invoices.	$642.00
Briones, S.	14-Jul-26	1.7	Create budget vs actuals for professional invoices.	$909.50
Briones, S.	14-Jul-26	1.8	Update disbursements tracker for weekly actuals.	$963.00
Banh, T.	15-Jul-26	0.1	Update Company on MOR and UST process.	$110.00
Banh, T.	15-Jul-26	0.1	Update Company on MOR and UST fees.	$110.00
Banh, T.	15-Jul-26	0.1	Review guidance from counsel regarding prof fees in MOR.	$110.00
Banh, T.	15-Jul-26	0.1	Review updated AAD request for Company.	$110.00
Banh, T.	15-Jul-26	0.1	Review updates from Company and counsel regarding AAD inquiry.	$110.00
Banh, T.	15-Jul-26	0.1	Follow up with Company regarding additional detail on critical vendor payments.	$110.00
Banh, T.	15-Jul-26	0.2	Review current FDO tracker to discuss with Company.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	15-Jul-26	0.3	Call with Company to discuss MOR.	$330.00
Banh, T.	15-Jul-26	0.3	Call with S. Briones (FTI) regarding outstanding items for the day.	$330.00
Banh, T.	15-Jul-26	0.3	Call with WM and S. Briones (FTI) regarding June MORs.	$330.00
Banh, T.	15-Jul-26	0.3	Review current FDO tracker for distribution to Company.	$330.00
Briones, S.	15-Jul-26	0.3	Call with T. Banh (FTI) regarding outstanding items for the day.	$160.50
Briones, S.	15-Jul-26	0.3	Call with WM and T. Banh (FTI) regarding June MORs.	$160.50
Briones, S.	15-Jul-26	0.3	Post cure objection call follow up to FTI team to align on next steps.	$160.50
Banh, T.	15-Jul-26	0.4	Correspond with S. Briones (FTI) regarding MOR and other deliverables.	$440.00
Briones, S.	15-Jul-26	0.4	Create distribution version of disbursement tracker and circulate to Company.	$214.00
Banh, T.	15-Jul-26	0.6	Call with S. Briones (FTI) regarding cure objection schedule.	$660.00
Briones, S.	15-Jul-26	0.6	Call with T. Banh (FTI) regarding cure objection schedule.	$321.00
Briones, S.	15-Jul-26	0.6	Follow up with Company regarding overnight cure objections.	$321.00
Briones, S.	15-Jul-26	0.6	Revise and distribute cure objection schedule to Counsel for review.	$321.00
Banh, T.	15-Jul-26	0.7	Call with counsel and S. Briones (FTI) to align on cure objection next steps.	$770.00
Briones, S.	15-Jul-26	0.7	Call with counsel and T. Banh (FTI) to align on cure objection next steps.	$374.50
Briones, S.	15-Jul-26	0.8	Package lease objections and distribute to Company for review.	$428.00
Briones, S.	15-Jul-26	1.3	Correspond with Company regarding several items related to taxes and cure amounts.	$695.50
Briones, S.	15-Jul-26	1.3	Create breakout view segmented by inquiry type for cure objections.	$695.50
Briones, S.	15-Jul-26	1.5	Implement revisions to cure schedule.	$802.50
Briones, S.	15-Jul-26	1.6	Update cure schedule with new inquiries from the day.	$856.00
Briones, S.	15-Jul-26	2.3	Review and revise cure objection schedule with additional inquiries.	$1,230.50
Banh, T.	16-Jul-26	0.1	Review updated May CV schedule and Juen CV schedule for distribution to counsel.	$110.00
Banh, T.	16-Jul-26	0.1	Review counsel guidance on MOR.	$110.00
Banh, T.	16-Jul-26	0.1	Update counsel on incoming inquiry from OCP declaration.	$110.00
Banh, T.	16-Jul-26	0.2	Review latest MOR and request status.	$220.00
Banh, T.	16-Jul-26	0.2	Call with S. Briones (FTI) to align on outstanding items for the day.	$220.00
Briones, S.	16-Jul-26	0.2	Review and respond to correspondence regarding insurance payments.	$107.00
Briones, S.	16-Jul-26	0.2	Call with T. Banh (FTI) to align on outstanding items for the day.	$107.00
Agam, A.	16-Jul-26	0.3	Review critical vendor reporting.	$463.50
Briones, S.	16-Jul-26	0.3	Correspond with Company and counsel regarding lease amounts.	$160.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	16-Jul-26	0.3	Correspond with Counsel regarding June MORs.	$160.50
Briones, S.	16-Jul-26	0.4	Correspond with Counsel regarding guidance on June MOR.	$214.00
Briones, S.	16-Jul-26	0.4	Correspond with Company and counsel regarding unpaid rent amounts.	$214.00
Briones, S.	16-Jul-26	0.4	Package critical vendors payment matrix and distribute to FTI team for review.	$214.00
Briones, S.	16-Jul-26	0.4	Consolidate lease schedule files and begin go-forward reconciliation.	$214.00
Agam, A.	16-Jul-26	0.6	Work on required CCO reporting.	$927.00
Briones, S.	16-Jul-26	0.6	Correspond with Counsel regarding updates to landlord cure schedule.	$321.00
Briones, S.	16-Jul-26	0.6	Review Company responses on landlord cure objections and respond to correspondence regarding same.	$321.00
Briones, S.	16-Jul-26	0.6	Review critical vendors matrix and follow up with Company regarding review status.	$321.00
Briones, S.	16-Jul-26	0.8	Distribute filed cure objections to Company.	$428.00
Briones, S.	16-Jul-26	0.8	Review contracts received to date and draft notes to Company obtain missing contracts for assumption schedule.	$428.00
Briones, S.	16-Jul-26	0.9	Review and respond to correspondence from Company and Counsel on outstanding items.	$481.50
Briones, S.	16-Jul-26	1.1	Distribute critical vendors schedule for final Company review.	$588.50
Banh, T.	17-Jul-26	0.2	Review and update OCP declaration tracker from FTI team.	$220.00
Briones, S.	17-Jul-26	0.4	Review received MOR diligence and correspond with FTI team regarding same.	$214.00
Banh, T.	17-Jul-26	0.5	Review current FDO tracker to review with Company.	$550.00
Banh, T.	17-Jul-26	0.6	Call with S. Briones (FTI) regarding outstanding items for the weekend.	$660.00
Banh, T.	17-Jul-26	0.6	Review and update latest drafts of June MOR.	$660.00
Briones, S.	17-Jul-26	0.6	Call with T. Banh (FTI) regarding outstanding items for the weekend.	$321.00
Briones, S.	17-Jul-26	0.6	Reconcile critical vendor disbursements.	$321.00
Briones, S.	17-Jul-26	0.8	Review and respond to overnight correspondence from Counsel and Company.	$428.00
Briones, S.	17-Jul-26	0.8	Review OCP declarations and respond to Company correspondence regarding same.	$428.00
Briones, S.	17-Jul-26	1.0	Call with Company regarding landlord cure objections and next steps.	$535.00
Briones, S.	17-Jul-26	1.3	Review cure objections from landlords and correspond with Company regarding same.	$695.50
Briones, S.	17-Jul-26	1.5	Create lease cure amount schedule and distribute to FTI team for review.	$802.50
Briones, S.	18-Jul-26	0.6	Review materials regarding critical vendors and cure schedule and respond to FTI team regarding same.	$321.00
Briones, S.	18-Jul-26	0.8	Review June MORs and Global Notes and correspond with FTI team regarding same.	$428.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	18-Jul-26	0.9	Populate MOR supporting schedules.	$481.50
Briones, S.	18-Jul-26	1.1	Finalize supporting schedules and distribute to FTI team for review.	$588.50
Briones, S.	18-Jul-26	1.2	Call with WM regarding contract assumption and rejection schedule and MOR review.	$642.00
Briones, S.	18-Jul-26	1.3	Analyze Company financials and map for June MOR.	$695.50
Briones, S.	20-Jul-26	0.2	Review docket items and OCP filings for updated tracker.	$107.00
Briones, S.	20-Jul-26	0.2	Correspond with S. Cook (FTI) regarding June MOR edits.	$107.00
Briones, S.	20-Jul-26	0.2	Correspond with T. Banh (FTI) to align on outstanding items for the day.	$107.00
Santos, D.	20-Jul-26	0.3	Call with S. Briones (FTI) regarding contract assumption and rejection schedule.	$358.50
Briones, S.	20-Jul-26	0.3	Follow up with Company regarding outstanding contracts for assumption.	$160.50
Briones, S.	20-Jul-26	0.3	Package and distribute draft June MORs.	$160.50
Briones, S.	20-Jul-26	0.3	Call with D. Santos (FTI) regarding contract assumption and rejection schedule.	$160.50
Briones, S.	20-Jul-26	0.6	Review and respond to overnight correspondence from Counsel and Company.	$321.00
Briones, S.	20-Jul-26	0.7	Call with Company regarding landlord cure objections and next steps.	$374.50
Briones, S.	20-Jul-26	0.7	Correspond with Company regarding cure amounts for landlords.	$374.50
Briones, S.	20-Jul-26	1.1	Complete June MOR financials and supplemental schedules.	$588.50
Briones, S.	20-Jul-26	1.2	Correspond with counsel and Company regarding contract assumptions and rejections.	$642.00
Briones, S.	20-Jul-26	1.4	Review and revise June MOR supporting documentation.	$749.00
Briones, S.	20-Jul-26	1.4	Revise cure schedule and contract assumption and rejection schedule with updated amounts.	$749.00
Briones, S.	20-Jul-26	2.2	Implement edits to contract assumption schedule and distribute to FTI team.	$1,177.00
Briones, S.	21-Jul-26	0.2	Review overnight correspondence from Company and Counsel.	$107.00
Briones, S.	21-Jul-26	0.3	Update cure schedule and correspond with Counsel regarding same.	$160.50
Briones, S.	21-Jul-26	1.2	Correspond with Company regarding outstanding contracts and cure amounts.	$642.00
Briones, S.	21-Jul-26	2.2	Implement further edits to assumption and rejection schedules and distribute to claims agent and counsel.	$1,177.00
Briones, S.	21-Jul-26	2.9	Implement revisions from Counsel and Company to contract assumption and rejection schedules and distribute to review.	$1,551.50
Briones, S.	22-Jul-26	0.3	Call with Counsel regarding outstanding items for plan supplement.	$160.50
Briones, S.	22-Jul-26	0.3	Review Company's disbursements and update disbursements tracker.	$160.50
Briones, S.	22-Jul-26	0.4	Review and organize advisor's responses for weekly fee estimates and correspond with FTI team regarding same.	$214.00
Briones, S.	22-Jul-26	0.5	Organize VDR for cure objection and contract assumption and rejections.	$267.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	22-Jul-26	0.6	Review and respond to overnight correspondence from Counsel and Company.	$321.00
Briones, S.	22-Jul-26	0.8	Update cure schedule with resolved inquiries.	$428.00
Briones, S.	22-Jul-26	1.1	Implement revisions to contract assumption and rejection schedule for next turn.	$588.50
Briones, S.	23-Jul-26	0.5	Correspond with Company regarding missing contracts.	$267.50
Santos, D.	23-Jul-26	0.6	Make revisions to drafted Global Notes to June MOR.	$717.00
Santos, D.	23-Jul-26	0.6	Review draft Part 1 MOR statement and draft questions for FTI team.	$717.00
Santos, D.	23-Jul-26	0.6	Review draft Part 2 MOR schedule.	$717.00
Briones, S.	23-Jul-26	0.6	Implement updates to OCP tracker and correspond with Company and Counsel regarding same.	$321.00
Briones, S.	23-Jul-26	0.6	Review and respond to overnight correspondence from Counsel and Company.	$321.00
Briones, S.	23-Jul-26	0.8	Follow up with Company regarding outstanding items for cure reconciliation and lease rejections.	$428.00
Briones, S.	23-Jul-26	0.9	Address bankruptcy pursuits updates.	$481.50
Briones, S.	23-Jul-26	1.1	Update cure notice schedule and contract assumption schedule with latest developments.	$588.50
Santos, D.	23-Jul-26	1.4	Review draft Part 4 of MOR schedule.	$1,673.00
Briones, S.	23-Jul-26	1.5	Reconcile lease negotiations to plan supplement and correspond with FTI team regarding same.	$802.50
Agam, A.	24-Jul-26	0.5	Review MOR.	$772.50
Santos, D.	24-Jul-26	0.5	Review responses to questions from S. Briones (FTI) regarding draft June MOR.	$597.50
Briones, S.	24-Jul-26	0.8	Correspond with Company and Counsel regarding outstanding cure amounts.	$428.00
Briones, S.	24-Jul-26	1.0	Correspond with FTI team regarding June MOR.	$535.00
Santos, D.	24-Jul-26	1.2	Review updated June MOR.	$1,434.00
Briones, S.	24-Jul-26	1.8	Implement edits to contract assumption schedule and cure schedule amounts.	$963.00
Santos, D.	26-Jul-26	0.5	Review additional June MOR updates.	$597.50
Santos, D.	27-Jul-26	0.5	Exchange emails with YCST regarding June MOR.	$597.50
Briones, S.	27-Jul-26	0.8	Correspond with Counsel and Company regarding outstanding items.	$428.00
Santos, D.	27-Jul-26	0.9	Review accounting for interest payments.	$1,075.50
Santos, D.	27-Jul-26	1.0	Outline revisions to June MOR.	$1,195.00
Santos, D.	27-Jul-26	1.0	Review P&L items in draft June MOR.	$1,195.00
Santos, D.	27-Jul-26	1.1	Review Parts 5-7 in draft June MOR.	$1,314.50
Santos, D.	27-Jul-26	1.3	Outline additional revisions to draft June MOR.	$1,553.50
Briones, S.	27-Jul-26	1.5	Create outstanding item tracker and distribute to FTI team for review.	$802.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Banh, T.	28-Jul-26	0.3	Review FDO tracker.	$330.00
Santos, D.	28-Jul-26	0.5	Exchange correspondence with FTI team regarding June MOR outstanding items.	$597.50
Santos, D.	28-Jul-26	0.5	Exchange emails related to obtaining amounts for the June MOR with the WM finance team.	$597.50
Briones, S.	28-Jul-26	0.6	Reconcile lease status for inclusion into next iteration of plan supplement.	$321.00
Briones, S.	28-Jul-26	0.8	Correspond with Counsel and Company regarding landlord objections.	$428.00
Briones, S.	28-Jul-26	1.1	Create consolidated schedule of outstanding cure objections.	$588.50
Briones, S.	28-Jul-26	1.2	Correspond with Counsel and Company regarding vendor and landlord cure amounts.	$642.00
Briones, S.	28-Jul-26	1.3	Bridge cash for June MORs and distribute outstanding information emails out to Company.	$695.50
Banh, T.	28-Jul-26	2.1	Working session with S. Briones (FTI) to review and update June MOR.	$2,310.00
Briones, S.	28-Jul-26	2.1	Working session with T. Banh (FTI) to review and update June MOR.	$1,123.50
Banh, T.	29-Jul-26	0.2	Review and update MOR Global Notes.	$220.00
Banh, T.	29-Jul-26	0.2	Review priority claims for wages and taxes for June MOR.	$220.00
Banh, T.	29-Jul-26	0.2	Follow up on OCP declarations and objection deadlines.	$220.00
Banh, T.	29-Jul-26	0.2	Review updated OCP declaration tracker.	$220.00
Lu, L.	29-Jul-26	0.2	Call with S. Briones (FTI) to discuss lease reconciliation and cure amounts.	$157.00
Briones, S.	29-Jul-26	0.2	Call with L. Lu (FTI) to discuss lease reconciliation and cure amounts.	$107.00
Banh, T.	29-Jul-26	0.3	Review quarterly fee calculations.	$330.00
Briones, S.	29-Jul-26	0.3	Call with Counsel regarding landlord cure reconciliations.	$160.50
Santos, D.	29-Jul-26	0.5	Review and respond to emails regarding June MOR.	$597.50
Briones, S.	29-Jul-26	0.5	Follow up with Counsel on outstanding items.	$267.50
Briones, S.	29-Jul-26	0.5	Correspond with Company regarding cure amounts for landlords.	$267.50
Briones, S.	29-Jul-26	0.6	Review and revise cure objection schedule with latest comments from Counsel.	$321.00
Briones, S.	29-Jul-26	0.6	Correspond with Company and Counsel regarding remaining landlord cure reconciliations.	$321.00
Briones, S.	29-Jul-26	0.8	Review and respond to overnight correspondence from Counsel and Company.	$428.00
Briones, S.	29-Jul-26	0.9	Implement edits to cure and plan supplement schedules.	$481.50
Briones, S.	29-Jul-26	1.1	Implement revisions to contract assumption and rejection and cure reconciliation schedules.	$588.50
Briones, S.	29-Jul-26	1.3	Correspond with Counsel, FTI team, and Company regarding cure schedule updates.	$695.50
Briones, S.	29-Jul-26	1.4	Correspond with counsel and Company regarding outstanding cure reconciliations.	$749.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Briones, S.	29-Jul-26	1.6	Create master leases schedule for plan supplement purposes.	$856.00
Briones, S.	29-Jul-26	2.1	Implement updates to cure schedule and document supporting schedules.	$1,123.50
Santos, D.	30-Jul-26	0.3	Obtain update on June MOR status.	$358.50
Briones, S.	30-Jul-26	0.3	Correspond with T. Banh (FTI) regarding landlord cure amounts.	$160.50
Briones, S.	30-Jul-26	0.4	Correspond with T. Banh (FTI) regarding outstanding contract assumption and rejection schedule and MOR items.	$214.00
Banh, T.	30-Jul-26	0.5	Review weekly fee statements from professionals from prior and current week.	$550.00
Banh, T.	30-Jul-26	0.8	Review supporting schedule for June MOR.	$880.00
Briones, S.	30-Jul-26	0.8	Review and respond to overnight correspondence from Counsel and Company.	$428.00
Briones, S.	30-Jul-26	0.8	Create cure objection punch list and distribute to Company for review.	$428.00
Briones, S.	30-Jul-26	0.9	Correspond with counsel regarding MOR clarifications and implement edits.	$481.50
Banh, T.	30-Jul-26	1.0	Review MOR schedules and create cash bridge to discuss with FTI team.	$1,100.00
Briones, S.	30-Jul-26	1.4	Implement revisions to June MOR supporting schedules.	$749.00
Briones, S.	30-Jul-26	1.5	Correspond with Counsel and Company regarding edits to contract assumption and rejection schedule.	$802.50
Banh, T.	31-Jul-26	0.1	Review payment instructions for UST fees.	$110.00
Banh, T.	31-Jul-26	0.2	Update Company on status of MOR.	$220.00
Banh, T.	31-Jul-26	0.2	Call with Company to discuss UST fee payments.	$220.00
Briones, S.	31-Jul-26	0.4	Correspond with Counsel regarding landlord cure objections.	$214.00
Lu, L.	31-Jul-26	0.5	Call with S. Briones (FTI) to discuss store statuses and cure amounts.	$392.50
Briones, S.	31-Jul-26	0.5	Review MOR materials and correspond with FTI team regarding same.	$267.50
Briones, S.	31-Jul-26	0.5	Call with L. Lu (FTI) to discuss store statuses and cure amounts.	$267.50
Briones, S.	31-Jul-26	0.6	Revise UST quarterly disbursement calculation and distribute to FTI team and Company.	$321.00
Briones, S.	31-Jul-26	0.6	Review and respond to overnight correspondence from Counsel and Company.	$321.00
Briones, S.	31-Jul-26	0.8	Correspond with Company regarding cure objections for landlords.	$428.00
Briones, S.	31-Jul-26	1.3	Implement edits to cure objection tracker and plan supplements.	$695.50
Briones, S.	31-Jul-26	1.3	Correspond with Company regarding several items related to plan supplement.	$695.50
Briones, S.	31-Jul-26	1.4	Review Company materials regarding landlord cure objections and distribute to Counsel for review.	$749.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Bankruptcy Reporting and Related Activities

Professional	Date	Hours	Activity	Fees
Subtotal		**531.8**		**$373,096.50**

Business Plan Forecast, Valuation and Liquidation Analysis

Professional	Date	Hours	Activity	Fees
Agam, A.	17-May-26	0.2	Review board materials.	$309.00
Agam, A.	17-May-26	0.3	Participate in call with board, WM, K&E, YCST and D. Santos (FTI).	$463.50
Santos, D.	17-May-26	0.3	Participate in call with board, WM, K&E, YCST and A. Agam (FTI).	$358.50
Santos, D.	19-May-26	0.2	Review and respond to Hilco email regarding projected incentives for closing store employees.	$239.00
Agam, A.	20-May-26	0.5	Discuss operational issues with S. Wadwha (WM).	$772.50
Schleeter, T.	20-May-26	0.5	Perform analysis on 3PL bids and update 3PL strategy.	$747.50
Santos, D.	20-May-26	1.9	Review draft CIM from PPP and draft comments and questions for PPP team.	$2,270.50
Santos, D.	21-May-26	0.3	Exchange correspondence with FTI and PPP teams regarding draft CIM.	$358.50
Schleeter, T.	21-May-26	0.4	Review and update CIM with business plan.	$598.00
Santos, D.	21-May-26	0.8	Continue review of CIM materials.	$956.00
Santos, D.	22-May-26	0.3	Exchange correspondence with Hilco regarding potential need for retention payments for certain employees to facilitate inventory liquidations.	$358.50
Santos, D.	22-May-26	0.7	Review retention payment forecast related to inventory liquidation.	$836.50
Agam, A.	26-May-26	0.2	Call with D. Santos (FTI) to discuss liquidation analysis and financial projections.	$309.00
Santos, D.	26-May-26	0.2	Call with A. Agam (FTI) to discuss liquidation analysis and financial projections.	$239.00
Banh, T.	27-May-26	0.1	Update counsel on CCO and RSA reporting requirements.	$110.00
Banh, T.	27-May-26	0.1	Review Wages motion to identify prepetition caps per Company request.	$110.00
Agam, A.	27-May-26	0.2	Call with D. Santos (FTI) to discuss liquidation analysis.	$309.00
Santos, D.	27-May-26	0.2	Review liquidation analysis updates.	$239.00
Santos, D.	27-May-26	0.2	Call with S. Golmont (PPP) to discuss financial projections.	$239.00
Santos, D.	27-May-26	0.2	Exchange correspondence with PPP team on multi-year projections.	$239.00
Santos, D.	27-May-26	0.2	Call with A. Agam (FTI) to discuss liquidation analysis.	$239.00
Santos, D.	27-May-26	0.7	Review exit facility term sheet.	$836.50
Santos, D.	27-May-26	1.1	Correspond with K&E regarding cash balance reporting and pro fee reserve.	$1,314.50
Santos, D.	27-May-26	1.1	Make revisions to liquidation analysis.	$1,314.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Business Plan Forecast, Valuation and Liquidation Analysis

Professional	Date	Hours	Activity	Fees
Banh, T.	27-May-26	1.2	Review and provide comments on CCO and RSA reporting guidelines provided by counsel.	$1,320.00
Santos, D.	27-May-26	1.6	Make revisions to multi-year projections.	$1,912.00
Santos, D.	27-May-26	2.4	Continue developing liquidation analysis.	$2,868.00
Banh, T.	28-May-26	0.1	Call with counsel to discuss caps covered under Wages motion.	$110.00
Santos, D.	28-May-26	0.4	Provide edits to financial projections for L. Lu (FTI) to implement.	$478.00
Santos, D.	28-May-26	0.4	Call with L. Lu (FTI) to discuss modeling edits to the financial projections.	$478.00
Lu, L.	28-May-26	0.4	Call with D. Santos (FTI) to discuss modeling edits to the financial projections.	$314.00
Santos, D.	28-May-26	0.6	Review updated financial projections to outline edits for L. Lu (FTI) to implement.	$717.00
Santos, D.	28-May-26	0.7	Review updated financial projection edits made by L. Lu (FTI).	$836.50
Agam, A.	28-May-26	0.9	Call to discuss liquidation analysis and multi-year projections with K&E, YCST, PPP, D. Santos (FTI) and L. Lu (FTI).	$1,390.50
Santos, D.	28-May-26	0.9	Gather information needed from PwC for tax assessment.	$1,075.50
Santos, D.	28-May-26	0.9	Call to discuss liquidation analysis and multi-year projections with K&E, YCST, PPP, A. Agam (FTI) and L. Lu (FTI).	$1,075.50
Lu, L.	28-May-26	0.9	Call to discuss liquidation analysis and multi-year projections with K&E, YCST, PPP, A. Agam (FTI) and D. Santos (FTI).	$706.50
Santos, D.	28-May-26	1.1	Revise and supplement liquidation analysis notes.	$1,314.50
Santos, D.	29-May-26	0.3	Call with L. Lu (FTI) to discuss modeling edits to the financial projections.	$358.50
Lu, L.	29-May-26	0.3	Call with D. Santos (FTI) to discuss modeling edits to the financial projections.	$235.50
Santos, D.	29-May-26	0.4	Call with D. Yousefy (FTI) to discuss potential tax considerations after exiting bankruptcy.	$478.00
Agam, A.	29-May-26	0.5	Call with J. Sinnott (WM), S. Golmont (PPP), and FTI team to discuss potential tax considerations after exiting bankruptcy.	$772.50
Santos, D.	29-May-26	0.5	Call with L. Lu (FTI) to discuss modeling edits to the financial projections.	$597.50
Santos, D.	29-May-26	0.5	Call with J. Sinnott (WM), S. Golmont (PPP), and FTI team to discuss potential tax considerations after exiting bankruptcy.	$597.50
Lu, L.	29-May-26	0.5	Call with J. Sinnott (WM), S. Golmont (PPP), and FTI team to discuss potential tax considerations after exiting bankruptcy.	$392.50
Lu, L.	29-May-26	0.5	Call with D. Santos (FTI) to discuss modeling edits to the financial projections.	$392.50
Santos, D.	29-May-26	0.7	Review updated multi-year projection model.	$836.50
Santos, D.	29-May-26	0.8	Make edits to draft liquidation analysis assumptions.	$956.00
Santos, D.	29-May-26	1.1	Gather and send case, financial and tax information to D. Yousefy (FTI) for use in evaluating potential tax issues after exiting bankruptcy.	$1,314.50
Santos, D.	29-May-26	1.2	Prepare claims estimate for use in liquidation analysis.	$1,434.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Business Plan Forecast, Valuation and Liquidation Analysis

Professional	Date	Hours	Activity	Fees
Agam, A.	29-May-26	1.4	Call with WM, PPP, D. Santos (FTI) and L. Lu (FTI) to discuss multi-year projections and liquidation analysis.	$2,163.00
Santos, D.	29-May-26	1.4	Call with WM, PPP, A. Agam (FTI) and L. Lu (FTI) to discuss multi-year projections and liquidation analysis.	$1,673.00
Lu, L.	29-May-26	1.4	Call with WM, PPP, A. Agam (FTI) and D. Santos (FTI) to discuss multi-year projections and liquidation analysis.	$1,099.00
Lu, L.	29-May-26	2.4	Draft notes to liquidation analysis and financial projections.	$1,884.00
Santos, D.	29-May-26	2.5	Make edits to draft assumptions accompanying multi-year projections.	$2,987.50
Agam, A.	30-May-26	0.2	Discuss work related to DS supplement with B. Nakhaimousa (K&E).	$309.00
Santos, D.	30-May-26	0.2	Review and respond to questions from A. Agam (FTI) regarding financial projections.	$239.00
Santos, D.	30-May-26	0.3	Make revisions to general unsecured claims estimate.	$358.50
Santos, D.	30-May-26	0.4	Revise comments to financial projections.	$478.00
Santos, D.	30-May-26	0.5	Revise notes to liquidation analysis.	$597.50
Santos, D.	30-May-26	0.5	Review estimates for employee-related costs in liquidation analysis.	$597.50
Santos, D.	30-May-26	1.1	Review inventory projections.	$1,314.50
Lu, L.	30-May-26	1.1	Review liquidation analysis.	$863.50
Santos, D.	30-May-26	1.4	Make revisions to notes to financial projections.	$1,673.00
Santos, D.	30-May-26	1.9	Make revisions to financial projection model.	$2,270.50
Santos, D.	31-May-26	0.3	Review rent costs included in projections.	$358.50
Santos, D.	31-May-26	0.4	Revise notes to projections.	$478.00
Santos, D.	31-May-26	0.5	Review interest calculations in projections.	$597.50
Santos, D.	31-May-26	0.7	Revise multi-year projections.	$836.50
Santos, D.	31-May-26	0.8	Review historical amortization.	$956.00
Santos, D.	31-May-26	0.9	Review inventory purchasing plan.	$1,075.50
Santos, D.	01-Jun-26	0.2	Call with D. Wachenfeld (K&E) to discuss liquidation analysis.	$239.00
Santos, D.	01-Jun-26	0.4	Review financial projection notes and make revisions.	$478.00
Santos, D.	01-Jun-26	0.7	Analyze proposed covenant on exit ABL.	$836.50
Santos, D.	01-Jun-26	0.7	Call with S. Golmont (PPP) to discuss financial projections.	$836.50
Santos, D.	01-Jun-26	0.7	Review and respond to comments and questions from Debtors on exit ABL deal terms.	$836.50
Santos, D.	01-Jun-26	0.8	Revise liquidation analysis.	$956.00
Santos, D.	01-Jun-26	1.1	Revise notes accompanying liquidation analysis.	$1,314.50
Santos, D.	01-Jun-26	1.4	Review updated liquidation analysis notes language from K&E and provide edits.	$1,673.00

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Professional	Date	Hours	Activity	Fees
Santos, D.	02-Jun-26	0.2	Call with D. Wachenfeld (K&E) to discuss liquidation analysis.	$239.00
Santos, D.	02-Jun-26	1.4	Work on updating liquidation analysis.	$1,673.00
Santos, D.	03-Jun-26	0.5	Review FILO balance calculation.	$597.50
Santos, D.	03-Jun-26	0.6	Review term loan balance calculations.	$717.00
Santos, D.	03-Jun-26	0.6	Review FILO balance calculation.	$717.00
Santos, D.	03-Jun-26	1.8	Review and outline revisions to financial projections for L. Lu (FTI) to implement.	$2,151.00
Santos, D.	07-Jun-26	0.3	Review cash rent adjustments line in financial projections.	$358.50
Agam, A.	10-Jun-26	0.3	Call on tax projections with A. Sexton (K&E) and PPP.	$463.50
Agam, A.	10-Jun-26	0.5	Call on logistics savings issues with FTI team.	$772.50
Schleeter, T.	10-Jun-26	0.5	Call on logistics savings issues with FTI team.	$747.50
Mody, A.	10-Jun-26	0.5	Call on logistics savings issues with FTI team.	$557.50
Santos, D.	10-Jun-26	0.5	Call on logistics savings issues with FTI team.	$597.50
Winebar, R.	10-Jun-26	0.5	Call on logistics savings issues with FTI team.	$522.50
Tang, J.	10-Jun-26	0.5	Call on logistics savings issues with FTI team.	$425.00
Santos, D.	10-Jun-26	0.7	Review ABL early termination provisions for updating liquidation analysis.	$836.50
Banh, T.	11-Jun-26	0.1	Update counsel on status of May MOR.	$110.00
Santos, D.	11-Jun-26	0.2	Revise full store liquidation analysis.	$239.00
Santos, D.	11-Jun-26	0.4	Review closing store sales liquidation analysis.	$478.00
Santos, D.	11-Jun-26	1.2	Update liquidation analysis.	$1,434.00
Santos, D.	12-Jun-26	0.2	Review updated notes to the liquidation analysis.	$239.00
Agam, A.	12-Jun-26	1.1	Call with PPP, D. Santos (FTI) and L. Lu (FTI) to discuss financial projections.	$1,699.50
Santos, D.	12-Jun-26	1.1	Call with PPP, A. Agam (FTI) and L. Lu (FTI) to discuss financial projections.	$1,314.50
Lu, L.	12-Jun-26	1.1	Call with PPP, A. Agam (FTI) and D. Santos (FTI) to discuss financial projections.	$863.50
Santos, D.	14-Jun-26	0.3	Review financial modeling of inventory liquidation modeling.	$358.50
Santos, D.	14-Jun-26	0.5	Review financial modeling of liquidation agent fees.	$597.50
Santos, D.	14-Jun-26	0.7	Review general unsecured claims forecast.	$836.50
Santos, D.	16-Jun-26	0.2	Review liquidation analysis.	$239.00
Agam, A.	16-Jun-26	0.4	Call with Special Committee, YCST, M. Fagen (K&E), PPP and D. Santos (FTI) to discuss liquidation analysis.	$618.00
Santos, D.	16-Jun-26	0.4	Call with Special Committee, YCST, M. Fagen (K&E), PPP and A. Agam (FTI) to discuss liquidation analysis.	$478.00

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Business Plan Forecast, Valuation and Liquidation Analysis

Professional	Date	Hours	Activity	Fees
Agam, A.	22-Jun-26	0.3	Call with D. Santos (FTI) to discuss financial projections and catch up on case status.	$463.50
Santos, D.	22-Jun-26	0.3	Call with A. Agam (FTI) to discuss financial projections and catch up on case status.	$358.50
Santos, D.	22-Jun-26	1.1	Review liquidation analysis prior to filing update.	$1,314.50
Santos, D.	23-Jun-26	0.8	Update liquidation analysis.	$956.00
Agam, A.	26-Jun-26	0.7	Call with WM and D. Santos (FTI) to discuss board presentation and case status.	$1,081.50
Santos, D.	26-Jun-26	0.7	Call with WM and A. Agam (FTI) to discuss board presentation and case status.	$836.50
Santos, D.	29-Jun-26	0.4	Revise board presentation based on call with A. Agam (FTI).	$478.00
Santos, D.	29-Jun-26	0.6	Update board presentation slides.	$717.00
Agam, A.	29-Jun-26	0.8	Call with WM and D. Santos (FTI) to review business plan and liquidity materials.	$1,236.00
Santos, D.	29-Jun-26	0.8	Call with WM and A. Agam (FTI) to review business plan and liquidity materials.	$956.00
Santos, D.	29-Jun-26	1.6	Revise board presentation based on comments from call with management.	$1,912.00
Agam, A.	30-Jun-26	1.1	Participate in call with WM board, P. Day (WM), M. Nestor (YCST) and B. Nakhaimousa (K&E).	$1,699.50
Santos, D.	30-Jun-26	1.1	Participate in board call.	$1,314.50
Santos, D.	30-Jun-26	1.1	Update board presentation based on additional comments received.	$1,314.50
Agam, A.	01-Jul-26	0.4	Call with D. Santos (FTI) to discuss board presentation deck.	$618.00
Santos, D.	01-Jul-26	0.4	Call with A. Agam (FTI) to discuss board presentation deck.	$478.00
Mody, A.	05-Jul-26	1.6	Update UCC deck.	$1,784.00
Agam, A.	07-Jul-26	0.6	Discussions on Debtor operations with P. Day (partial) and S. Wadwha (WM).	$927.00
Mody, A.	08-Jul-26	1.3	Summarize and document findings, and send email to WM management.	$1,449.50
Mody, A.	08-Jul-26	2.9	Analyze marketing plan for customer retention.	$3,233.50
Mody, A.	17-Jul-26	0.8	Send contract to WM for 3PL and review email response.	$892.00
Santos, D.	20-Jul-26	0.5	Correspond with A. Mody (FTI) regarding operational restructuring.	$597.50
Santos, D.	20-Jul-26	1.3	Review projected cost savings files.	$1,553.50
Agam, A.	22-Jul-26	0.3	Review information for tax discussion.	$463.50
Agam, A.	22-Jul-26	1.1	Call with PwC, WM, K&E, D. Yousefy (FTI) and D. Santos (FTI) to discuss potential tax liability.	$1,699.50
Santos, D.	22-Jul-26	1.1	Call with PwC, WM, K&E, A. Agam (FTI) and D. Yousefy (FTI) to discuss potential tax liability.	$1,314.50
Mody, A.	24-Jul-26	0.4	Review store footprint and decisions made.	$446.00
Mody, A.	31-Jul-26	0.3	Call with D. Santos (FTI) regarding 3PL logistics transition.	$334.50
Santos, D.	31-Jul-26	0.3	Call with A. Mody (FTI) regarding 3PL logistics transition.	$358.50

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Business Plan Forecast, Valuation and Liquidation Analysis

Professional	Date	Hours	Activity	Fees
Agam, A.	31-Jul-26	0.8	Call with PwC, K&E, WM, D. Yousefy (FTI) and D. Santos (FTI) to discuss tax model.	$1,236.00
Santos, D.	31-Jul-26	0.8	Call with PwC, K&E, WM, A. Agam (FTI) and D. Yousefy (FTI) to discuss tax model.	$956.00
Subtotal		**100.6**		**$120,567.50**

Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Agam, A.	17-May-26	0.5	Call with K&E related to cash collateral.	$772.50
Santos, D.	17-May-26	0.5	Finalize 13-week budget exhibit for cash collateral motion.	$597.50
Santos, D.	17-May-26	0.7	Research ending week cash balances and ABL balance for use in updating court filings.	$836.50
Santos, D.	18-May-26	0.3	Reconcile cash forecast schedule provided by A. Aguilera (WM) against 13-Week Budget and provide comments.	$358.50
Agam, A.	18-May-26	0.4	Call with K&E related to cash collateral.	$618.00
Santos, D.	18-May-26	0.4	Call with A. Aguilera (WM) to discuss 13-week Budget.	$478.00
Santos, D.	18-May-26	0.6	Review projected cash and PIK interest for comparing against the cash collateral order.	$717.00
Banh, T.	18-May-26	0.7	Call with Company to review disbursement approval process and required court reporting.	$770.00
Lu, L.	18-May-26	1.2	Make additional adjustments to 13WCF.	$942.00
Lu, L.	18-May-26	2.7	Set up variance reporting template in excel.	$2,119.50
Lu, L.	18-May-26	2.8	Make adjustments to 13WCF.	$2,198.00
Lu, L.	18-May-26	2.9	Revise variance reporting template in excel.	$2,276.50
Agam, A.	19-May-26	0.3	Call with YCST, K&E, PPP and D. Santos (FTI) to discuss cash forecast, cash sweeps, carve out funding and general case status.	$463.50
Santos, D.	19-May-26	0.3	Review Eclipse term sheet for exit financing and related comments from Debtors.	$358.50
Santos, D.	19-May-26	0.3	Call with YCST, K&E, PPP and A. Agam (FTI) to discuss cash forecast, cash sweeps, carve out funding and general case status.	$358.50
Santos, D.	19-May-26	0.4	Review initial draft of weekly cash flow results for the week ended 5/15/26.	$478.00
Agam, A.	19-May-26	0.5	Respond to emails related to vendor issues and liquidity.	$772.50
Lu, L.	19-May-26	1.2	Make additional updates to 13WCF with actuals.	$942.00
Lu, L.	19-May-26	1.4	Make adjustments to 13WCF.	$1,099.00
Lu, L.	19-May-26	2.9	Update 13WCF with actuals.	$2,276.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Agam, A.	20-May-26	0.2	Discussion with B. Nakhaimousa (K&E) on cash collateral motion issues.	$309.00
Santos, D.	20-May-26	0.2	Exchange emails with WM and K&E regarding procedures for professional fee reimbursement and funding the professional fee reserve account.	$239.00
Santos, D.	20-May-26	0.3	Review WM proposed disbursements for the week.	$358.50
Santos, D.	20-May-26	0.5	Review reporting requirements under cash collateral order and RSA.	$597.50
Banh, T.	20-May-26	0.6	Review disbursements file provided by Company for current week.	$660.00
Agam, A.	20-May-26	0.8	Call with WM and D. Santos (FTI) on weekly planned disbursements.	$1,236.00
Santos, D.	20-May-26	0.8	Review updated budget vs. actual analysis and provide L. Lu (FTI) with additional revisions and follow up.	$956.00
Santos, D.	20-May-26	0.8	Call with WM and A. Agam (FTI) on weekly planned disbursements.	$956.00
Lu, L.	20-May-26	1.3	Make adjustments to variance templates.	$1,020.50
Santos, D.	20-May-26	1.4	Call with L. Lu (FTI) to review budget vs. actual results for prior week, potential updates to forecast, rent reconciliation, and provide guidance on next steps.	$1,673.00
Lu, L.	20-May-26	1.4	Call with D. Santos (FTI) to review budget vs. actual results for prior week, potential updates to forecast, rent reconciliation, and provide guidance on next steps.	$1,099.00
Lu, L.	20-May-26	2.8	Make additional adjustments to 13WCF.	$2,198.00
Lu, L.	20-May-26	2.9	Make adjustments to 13WCF.	$2,276.50
Santos, D.	21-May-26	0.1	Review updated correspondence from YCST and WM regarding cash sweeps.	$119.50
Santos, D.	21-May-26	0.1	Review planned disbursements for week ended 5/22.	$119.50
Santos, D.	21-May-26	0.3	Call with WM and L. Lu (FTI) to discuss cash reporting.	$358.50
Lu, L.	21-May-26	0.3	Call with WM and D. Santos (FTI) to discuss cash reporting.	$235.50
Banh, T.	21-May-26	0.4	Review weekly disbursements and BOD dashboard provided by Company.	$440.00
Santos, D.	21-May-26	0.5	Review stub rent calculation.	$597.50
Santos, D.	21-May-26	1.0	Review Company presentation on disbursements and other case status items.	$1,195.00
Lu, L.	21-May-26	1.2	Make adjustments to 13WCF.	$942.00
Banh, T.	22-May-26	0.2	Review professional fees escrow funding in cash collateral order.	$220.00
Santos, D.	22-May-26	0.3	Call with WM and YCST to discuss hearing schedules and financial information needed.	$358.50
Santos, D.	22-May-26	0.4	Review this week's check run detail.	$478.00
Santos, D.	22-May-26	0.5	Call with WM and T. Banh (FTI) to discuss this week's disbursements.	$597.50
Banh, T.	22-May-26	0.5	Call with WM and D. Santos (FTI) to discuss this week's disbursements.	$550.00
Santos, D.	22-May-26	0.7	Exchange correspondence with Citibank and WM regarding changed professional fee reserve account information and information needed by WM.	$836.50
Santos, D.	22-May-26	0.9	Analyze utility payments due files.	$1,075.50

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Professional	Date	Hours	Activity	Fees
Lu, L.	22-May-26	1.0	Make adjustments to 13WCF.	$785.00
Banh, T.	23-May-26	0.2	Follow up with Company regarding outstanding request on prior week's disbursements.	$220.00
Banh, T.	25-May-26	0.1	Review outstanding checks list from Company.	$110.00
Santos, D.	25-May-26	0.8	Review voided check analysis from WM.	$956.00
Santos, D.	26-May-26	0.5	Review preliminary actuals for prior week cash flows provided by company.	$597.50
Santos, D.	26-May-26	0.5	Review actual cash balance reporting for prior week for cash sweep calculation purposes.	$597.50
Lu, L.	26-May-26	1.7	Update variance analysis for 13WCF.	$1,334.50
Lu, L.	26-May-26	2.3	Update 13WCF for actuals.	$1,805.50
Lu, L.	26-May-26	2.4	Make adjustments to financial projections.	$1,884.00
Lu, L.	26-May-26	2.8	Work on financial projections.	$2,198.00
Banh, T.	27-May-26	0.1	Finalze weekly statements for discussion with Company.	$110.00
Banh, T.	27-May-26	0.1	Send to FTI team Weekly Statement to review and finalize.	$110.00
Agam, A.	27-May-26	0.2	Review term sheet for exit facility.	$309.00
Agam, A.	27-May-26	0.2	Call with WM and Hilco on inventory sales.	$309.00
Santos, D.	27-May-26	0.4	Draft questions to WM team regarding outstanding checks and reported bank balances.	$478.00
Banh, T.	27-May-26	0.4	Call with S. Briones (FTI) to review weekly disbursements from Company.	$440.00
Briones, S.	27-May-26	0.4	Call with T. Banh (FTI) to review weekly disbursements from Company.	$214.00
Agam, A.	27-May-26	0.8	Call on weekly disbursements and variances WM and D. Santos (FTI).	$1,236.00
Santos, D.	27-May-26	0.8	Call on weekly disbursements and variances WM and A. Agam (FTI).	$956.00
Lu, L.	27-May-26	2.7	Review additional comments to financial projections.	$2,119.50
Lu, L.	27-May-26	2.7	Make additional adjustments to liquidity analysis.	$2,119.50
Lu, L.	27-May-26	2.8	Make additional adjustments to financial projections.	$2,198.00
Lu, L.	27-May-26	2.9	Review comments to financial projections.	$2,276.50
Lu, L.	27-May-26	2.9	Make adjustments to financial projections.	$2,276.50
Banh, T.	28-May-26	0.2	Finalze weekly statements and send to Company.	$220.00
Banh, T.	28-May-26	0.2	Review non-trade check run from Company for current week and update FTI team.	$220.00
Santos, D.	28-May-26	0.3	Review latest planned disbursements.	$358.50
Santos, D.	28-May-26	0.3	Review required Thursday financial reporting requirements pursuant to cash collateral order.	$358.50
Banh, T.	28-May-26	0.4	Review weekly disbursements run from Company.	$440.00

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Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Santos, D.	28-May-26	0.5	Finalize and distribute weekly required cash collateral reporting.	$597.50
Santos, D.	28-May-26	0.5	Review weekly fee estimates provided by Debtors' advisors.	$597.50
Santos, D.	28-May-26	0.7	Update cash flow variance reporting for prior week actual cash flows.	$836.50
Santos, D.	28-May-26	0.7	Revise cash collateral reporting schedules.	$836.50
Santos, D.	28-May-26	0.9	Reconcile bank vs. book cash balance and activity for prior week.	$1,075.50
Lu, L.	28-May-26	1.6	Review financial projections.	$1,256.00
Lu, L.	28-May-26	2.1	Revise financial projections.	$1,648.50
Lu, L.	28-May-26	2.6	Make exit debt adjustments to financial projections.	$2,041.00
Lu, L.	28-May-26	2.7	Make additional exit debt adjustments to financial projections.	$2,119.50
Lu, L.	28-May-26	2.8	Make additional adjustments to financial projections.	$2,198.00
Lu, L.	28-May-26	2.9	Make adjustments to financial projections.	$2,276.50
Banh, T.	29-May-26	0.1	Review professional fees escrow amount to be funded by Company.	$110.00
Banh, T.	29-May-26	0.2	Review proposed disbursements included in BOD dashboard and update FTI team.	$220.00
Banh, T.	29-May-26	0.4	Review weekly disbursements dashboard from Company and underlying support.	$440.00
Banh, T.	29-May-26	0.5	Review non-trade check run disbursements file from Company,.	$550.00
Lu, L.	29-May-26	2.2	Make additional adjustments to financial projections.	$1,727.00
Lu, L.	29-May-26	2.6	Make adjustments to financial projections.	$2,041.00
Lu, L.	30-May-26	0.9	Review financial projections.	$706.50
Lu, L.	31-May-26	2.1	Make adjustments to financial projections.	$1,648.50
Agam, A.	01-Jun-26	0.6	Discuss cash and liquidity issues with S. Wadha (WM).	$927.00
Lu, L.	01-Jun-26	1.5	Clean up formatting on model and send out to Portage Point.	$1,177.50
Lu, L.	01-Jun-26	2.9	Work on updating actuals for 13-week cash flow.	$2,276.50
Lu, L.	02-Jun-26	0.2	Review comments on 13-week cash flow formatting.	$157.00
Santos, D.	02-Jun-26	0.4	Call with WM and L. Lu (FTI) to discuss self-insured claims for budget purposes.	$478.00
Lu, L.	02-Jun-26	0.4	Call with WM and D. Santos (FTI) to discuss self-insured claims for budget purposes.	$314.00
Agam, A.	02-Jun-26	0.6	Call on cash disbursements with WM and D. Santos (FTI).	$927.00
Santos, D.	02-Jun-26	0.6	Call on cash disbursements with WM and A. Agam (FTI).	$717.00
Santos, D.	02-Jun-26	0.6	Review insurance and benefits projections in forecast and historical activity in response to UST inquiry.	$717.00
Lu, L.	02-Jun-26	0.6	Review comments on 13-week cash flow.	$471.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Lu, L.	02-Jun-26	1.2	Work on variance report.	$942.00
Lu, L.	02-Jun-26	1.6	Make additional updates to 13-week cash flow.	$1,256.00
Lu, L.	02-Jun-26	2.4	Update 13-week cash flow according to comments received internally.	$1,884.00
Lu, L.	02-Jun-26	2.8	Update 13-week cash flow according to formatting comments received internally.	$2,198.00
Lu, L.	03-Jun-26	0.2	Review comments on 13-week cash flow formatting.	$157.00
Agam, A.	03-Jun-26	0.3	Discussion on projections with S. Wadwha (WM).	$463.50
Santos, D.	03-Jun-26	0.3	Review and respond to questions from WM team regarding cash flow variances.	$358.50
Santos, D.	03-Jun-26	0.4	Call with PPP and L. Lu (FTI) regarding FILO calculation.	$478.00
Lu, L.	03-Jun-26	0.4	Call with PPP and D. Santos (FTI) regarding FILO calculation.	$314.00
Lu, L.	03-Jun-26	0.4	Review comments on 13-week cash flow.	$314.00
Lu, L.	03-Jun-26	0.8	Update variance report formatting.	$628.00
Santos, D.	03-Jun-26	0.9	Call with L. Lu (FTI) to discuss 13-week cash flow formatting.	$1,075.50
Lu, L.	03-Jun-26	0.9	Call with D. Santos (FTI) to discuss 13-week cash flow formatting.	$706.50
Santos, D.	03-Jun-26	1.1	Revise cash flow variance reporting for prior week.	$1,314.50
Lu, L.	03-Jun-26	2.6	Update 13-week cash flow according to comments received internally.	$2,041.00
Lu, L.	03-Jun-26	2.8	Update 13-week cash flow according to formatting comments received internally.	$2,198.00
Banh, T.	04-Jun-26	0.1	Call with Company to discuss bank and cash recs.	$110.00
Lu, L.	04-Jun-26	0.2	Review comments on three statement model.	$157.00
Lu, L.	04-Jun-26	0.3	Review comments on three statement model formatting.	$235.50
Santos, D.	04-Jun-26	0.5	Reconcile cash balances between reporting.	$597.50
Santos, D.	04-Jun-26	0.8	Analyze preliminary May results provided by WM.	$956.00
Santos, D.	04-Jun-26	1.2	Review and revise cash flow reporting.	$1,434.00
Lu, L.	04-Jun-26	1.5	Update variance report.	$1,177.50
Lu, L.	04-Jun-26	2.7	Update three statement model according to formatting comments received internally.	$2,119.50
Lu, L.	04-Jun-26	2.8	Update three statement model according to comments received internally.	$2,198.00
Lu, L.	05-Jun-26	1.2	Update three statement model for May actuals for additional edits.	$942.00
Lu, L.	05-Jun-26	2.3	Update three statement model according to comments received internally.	$1,805.50
Lu, L.	05-Jun-26	2.3	Make formatting adjustments to three statement model.	$1,805.50
Lu, L.	05-Jun-26	2.5	Update three statement model for May actuals.	$1,962.50
Agam, A.	07-Jun-26	0.9	Call with D. Santos (FTI) on cash projections.	$1,390.50

EXHIBIT C

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Santos, D.	07-Jun-26	0.9	Call with A. Agam (FTI) on cash projections.	$1,075.50
Santos, D.	08-Jun-26	0.2	Review cash flow reporting from prior week.	$239.00
Agam, A.	08-Jun-26	0.5	Call on cash forecast with WM, D. Santos (FTI) and L. Lu (FTI).	$772.50
Santos, D.	08-Jun-26	0.5	Call on cash forecast with WM, A. Agam (FTI) and L. Lu (FTI).	$597.50
Santos, D.	08-Jun-26	0.5	Review fee forecasts for each professional firm for use in updating financial forecast.	$597.50
Lu, L.	08-Jun-26	0.5	Call on cash forecast with WM, A. Agam (FTI) and D. Santos (FTI).	$392.50
Lu, L.	08-Jun-26	0.5	Review comments on 13 week cash flow model.	$392.50
Santos, D.	08-Jun-26	0.6	Review store closing designations to date.	$717.00
Santos, D.	08-Jun-26	0.7	Call with A. Andres (WM) and L. Lu (FTI) to discuss reforecast.	$836.50
Lu, L.	08-Jun-26	0.7	Call with A. Andres (WM) and D. Santos (FTI) to discuss reforecast.	$549.50
Santos, D.	08-Jun-26	0.8	Develop closed store incremental liquidity analysis.	$956.00
Santos, D.	08-Jun-26	0.9	Analyze updated inventory receipts projection from S. Freeman (WM) and respond with questions.	$1,075.50
Lu, L.	08-Jun-26	1.4	Work on updating weekly variance report.	$1,099.00
Lu, L.	08-Jun-26	1.9	Work on updating actuals for 13 week cash flow model.	$1,491.50
Lu, L.	08-Jun-26	2.1	Work on updating 3 statement model for additional comments.	$1,648.50
Lu, L.	08-Jun-26	2.3	Work on updating 3 statement model for the reforecast.	$1,805.50
Agam, A.	09-Jun-26	0.2	Call with M. Nestor (YCST) on liquidity issues.	$309.00
Santos, D.	09-Jun-26	0.2	Call with S. Freeman (WM) and L. Lu (FTI) regarding inventory projections.	$239.00
Lu, L.	09-Jun-26	0.2	Call with S. Freeman (WM) and D. Santos (FTI) regarding inventory projections.	$157.00
Lu, L.	09-Jun-26	0.3	Correspond with D. Santos (FTI) regarding updated inventory projections.	$235.50
Santos, D.	09-Jun-26	0.4	Make additional revisions to cash flow reporting from prior week.	$478.00
Agam, A.	09-Jun-26	0.5	Participate in disbursements planning call with WM and D. Santos (FTI).	$772.50
Santos, D.	09-Jun-26	0.5	Participate in disbursements planning call with WM and A. Agam (FTI).	$597.50
Santos, D.	09-Jun-26	0.5	Outline edits to revenue modeling.	$597.50
Banh, T.	09-Jun-26	0.6	Review weekly actuals provided by Company.	$660.00
Santos, D.	09-Jun-26	0.7	Revise cash flow reporting for prior week.	$836.50
Santos, D.	09-Jun-26	0.7	Review reconciliation of reported cash balances at end of prior week.	$836.50
Santos, D.	09-Jun-26	0.8	Review updates to income statement projections from L. Lu (FTI).	$956.00
Santos, D.	09-Jun-26	0.8	Review draft budget vs actual cash flow reporting for prior week.	$956.00
Santos, D.	09-Jun-26	0.9	Review balance sheet financial projection assumptions.	$1,075.50

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Santos, D.	09-Jun-26	1.1	Analyze updated inventory purchase plan for use in financial projections.	$1,314.50
Santos, D.	09-Jun-26	1.2	Analyze payroll projection variances.	$1,434.00
Santos, D.	09-Jun-26	1.3	Review modeling of inventory and COGS adjustments.	$1,553.50
Lu, L.	09-Jun-26	1.3	Review updates to 3 statement model.	$1,020.50
Santos, D.	09-Jun-26	1.5	Develop cash flow bridge to prior financial projection.	$1,792.50
Lu, L.	09-Jun-26	1.6	Review comments on inventory projections.	$1,256.00
Lu, L.	09-Jun-26	2.4	Make additional updates to the 3 statement model.	$1,884.00
Lu, L.	09-Jun-26	2.8	Make updates to inventory projections.	$2,198.00
Lu, L.	09-Jun-26	2.9	Work on updating 3 statement model for the reforecast.	$2,276.50
Santos, D.	10-Jun-26	0.1	Call with L. Lu (FTI) to discuss actuals update.	$119.50
Lu, L.	10-Jun-26	0.1	Call with D. Santos (FTI) to discuss actuals update.	$78.50
Santos, D.	10-Jun-26	0.3	Review and exchange correspondence with PPP and K&E regarding exit ABL term sheet.	$358.50
Santos, D.	10-Jun-26	0.3	Call with L. Lu (FTI) to discuss 3 statement model projections.	$358.50
Lu, L.	10-Jun-26	0.3	Call with D. Santos (FTI) to discuss 3 statement model projections.	$235.50
Santos, D.	10-Jun-26	0.4	Call with L. Lu (FTI) to discuss updates to 3 statement model reforecast.	$478.00
Lu, L.	10-Jun-26	0.4	Call with D. Santos (FTI) to discuss updates to 3 statement model reforecast.	$314.00
Santos, D.	10-Jun-26	0.5	Develop updated assumptions to accompany financial projections.	$597.50
Santos, D.	10-Jun-26	0.6	Call with S. Freeman (WM) and L. Lu (FTI) to discuss inventory receipts plan.	$717.00
Lu, L.	10-Jun-26	0.6	Call with S. Freeman (WM) and D. Santos (FTI) to discuss inventory receipts plan.	$471.00
Santos, D.	10-Jun-26	0.8	Review and update weekly management update presentation deck on cash flow projections.	$956.00
Santos, D.	10-Jun-26	0.8	Analyze projected availability in financial projections.	$956.00
Santos, D.	10-Jun-26	0.8	Review projected weekly disbursements for use in updating weekly cash flow projections.	$956.00
Banh, T.	10-Jun-26	0.8	Review cash flow forecast to update MOR schedule.	$880.00
Santos, D.	10-Jun-26	0.9	Review updated financial projections.	$1,075.50
Santos, D.	10-Jun-26	1.0	Review updates to financial projection model created by L. Lu (FTI).	$1,195.00
Santos, D.	10-Jun-26	1.4	Review additional costs estimates regarding changes to distribution network.	$1,673.00
Lu, L.	10-Jun-26	1.5	Update assumptions in 3 statement model.	$1,177.50
Lu, L.	10-Jun-26	2.5	Make additional updates to the 3 statement model.	$1,962.50
Lu, L.	10-Jun-26	2.7	Work on updating 3 statement model for the reforecast.	$2,119.50

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Professional	Date	Hours	Activity	Fees
Lu, L.	10-Jun-26	2.9	Make updates to 3 statement model May actuals with updated data provided by the Company.	$2,276.50
Lu, L.	10-Jun-26	2.9	Make updates to inventory projections.	$2,276.50
Santos, D.	11-Jun-26	0.1	Call with L. Lu (FTI) to review updates on 3 statement model projections.	$119.50
Santos, D.	11-Jun-26	0.1	Call with L. Lu (FTI) to clarify updates on 3 statement model projections.	$119.50
Santos, D.	11-Jun-26	0.1	Call with L. Lu (FTI) to review outstanding updates on 3 statement model projections.	$119.50
Banh, T.	11-Jun-26	0.1	Review variance and borrowing base reports from Company.	$110.00
Lu, L.	11-Jun-26	0.1	Call with D. Santos (FTI) to clarify updates on 3 statement model projections.	$78.50
Lu, L.	11-Jun-26	0.1	Call with D. Santos (FTI) to review updates on 3 statement model projections.	$78.50
Lu, L.	11-Jun-26	0.1	Call with D. Santos (FTI) to review outstanding updates on 3 statement model projections.	$78.50
Santos, D.	11-Jun-26	0.2	Call with L. Lu (FTI) to discuss 3 statement model projections.	$239.00
Lu, L.	11-Jun-26	0.2	Call with D. Santos (FTI) to discuss 3 statement model projections.	$157.00
Santos, D.	11-Jun-26	0.3	Call with L. Lu (FTI) to discuss lease savings analysis.	$358.50
Santos, D.	11-Jun-26	0.3	Review updated pre-petition disbursements report from WM.	$358.50
Santos, D.	11-Jun-26	0.3	Call with L. Lu (FTI) to review comments on 3 statement model projections.	$358.50
Lu, L.	11-Jun-26	0.3	Call with D. Santos (FTI) to review comments on 3 statement model projections.	$235.50
Lu, L.	11-Jun-26	0.3	Call with D. Santos (FTI) to discuss lease savings analysis.	$235.50
Santos, D.	11-Jun-26	0.5	Correspond with A. Agam (FTI) and S. Wadhwa (WM) regarding financial projections.	$597.50
Santos, D.	11-Jun-26	0.5	Review lease savings analysis schedule prepared by R. Winebar (FTI) and respond with questions.	$597.50
Santos, D.	11-Jun-26	0.6	Call with YCST and K&E to discuss case updates, cash flow projections and schedules to be filed.	$717.00
Santos, D.	11-Jun-26	0.8	Review status of updates to 3-statement model financial modeling.	$956.00
Santos, D.	11-Jun-26	0.9	Review severance calculations.	$1,075.50
Santos, D.	11-Jun-26	0.9	Review updates made to financial projections from L. Lu (FTI).	$1,075.50
Lu, L.	11-Jun-26	1.4	Update assumptions in 3 statement model.	$1,099.00
Lu, L.	11-Jun-26	1.5	Review comments on inventory projections.	$1,177.50
Agam, A.	11-Jun-26	1.6	Review liquidity projections and related materials.	$2,472.00
Lu, L.	11-Jun-26	1.9	Update 3 statement model for lease savings.	$1,491.50
Lu, L.	11-Jun-26	2.6	Make additional updates to the 3 statement model.	$2,041.00
Lu, L.	11-Jun-26	2.7	Work on updating 3 statement model for the reforecast.	$2,119.50

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Professional	Date	Hours	Activity	Fees
Lu, L.	11-Jun-26	2.9	Make updates to inventory projections.	$2,276.50
Lu, L.	12-Jun-26	0.1	Correspond with D. Santos (FTI) regarding updates on 3 statement model projections.	$78.50
Santos, D.	12-Jun-26	0.2	Call with L. Lu (FTI) to discuss revenue projection.	$239.00
Santos, D.	12-Jun-26	0.2	Review unpaid rent reconciliation file.	$239.00
Banh, T.	12-Jun-26	0.2	Provide update on potential contract rejections for CF modeling.	$220.00
Banh, T.	12-Jun-26	0.2	Call with Company to review insurance payments.	$220.00
Lu, L.	12-Jun-26	0.2	Call with D. Santos (FTI) to discuss revenue projection.	$157.00
Santos, D.	12-Jun-26	0.3	Review unpaid May rent reconciliation schedule.	$358.50
Banh, T.	12-Jun-26	0.3	Respond to FTI team regarding liquidity assessment and contracts.	$330.00
Lu, L.	12-Jun-26	0.3	Work on updating 3 statement model for additional comments.	$235.50
Banh, T.	12-Jun-26	0.4	Review weekly budget vs actuals from Company.	$440.00
Agam, A.	12-Jun-26	0.5	Call with WM and D. Santos (FTI) to discuss reforecast assumptions.	$772.50
Agam, A.	12-Jun-26	0.5	Call with D. Santos (FTI) to discuss financial projection forecast.	$772.50
Santos, D.	12-Jun-26	0.5	Call with WM and A. Agam (FTI) to discuss reforecast assumptions.	$597.50
Santos, D.	12-Jun-26	0.5	Call with L. Lu (FTI) to discuss 3 statement model bridge updates.	$597.50
Santos, D.	12-Jun-26	0.5	Call with A. Agam (FTI) to discuss financial projection forecast.	$597.50
Lu, L.	12-Jun-26	0.5	Call with D. Santos (FTI) to discuss 3 statement model bridge updates.	$392.50
Santos, D.	12-Jun-26	1.0	Analyze liquidity for next week to understand ability to fund certain disbursements.	$1,195.00
Santos, D.	12-Jun-26	1.1	Review financial model updates from L. Lu (FTI).	$1,314.50
Santos, D.	12-Jun-26	1.9	Review and outline revisions to liquidity bridge from prior forecast from L. Lu (FTI).	$2,270.50
Lu, L.	12-Jun-26	2.5	Review stub and cure rent calculations.	$1,962.50
Lu, L.	12-Jun-26	2.7	Work on updating the 3 statement model bridge to prior version based on additional comments.	$2,119.50
Lu, L.	12-Jun-26	2.8	Work on updating the 3 statement model bridge to prior version.	$2,198.00
Lu, L.	12-Jun-26	2.9	Work on updating 3 statement model for the reforecast.	$2,276.50
Banh, T.	13-Jun-26	0.1	Request payment proposal file from Company.	$110.00
Agam, A.	13-Jun-26	0.3	Review updated cash collateral order.	$463.50
Santos, D.	13-Jun-26	0.7	Review financial projection model updates prepared by L. Lu (FTI).	$836.50
Banh, T.	13-Jun-26	0.9	Working session with S. Briones (FTI) to review non-trade liquidity analysis.	$990.00
Briones, S.	13-Jun-26	0.9	Working session with T. Banh (FTI) to review non-trade liquidity analysis.	$481.50

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Banh, T.	13-Jun-26	1.1	Review and update non-trade liquidity analysis.	$1,210.00
Lu, L.	13-Jun-26	1.9	Work on updating 3 statement model for additional comments.	$1,491.50
Lu, L.	13-Jun-26	2.5	Work on updating 3 statement model for the reforecast.	$1,962.50
Lu, L.	13-Jun-26	2.8	Work on updating the 3 statement model bridge to prior version based on additional comments.	$2,198.00
Lu, L.	13-Jun-26	2.9	Work on updating the 3 statement model bridge to prior version.	$2,276.50
Agam, A.	14-Jun-26	0.3	Call with D. Santos (FTI) to discuss financial projection and claims-related requests from K&E.	$463.50
Santos, D.	14-Jun-26	0.3	Exchange correspondence on updates to financial projections.	$358.50
Santos, D.	14-Jun-26	0.3	Call with L. Lu (FTI) to discuss 3 statement model bridge updates.	$358.50
Santos, D.	14-Jun-26	0.3	Call with A. Agam (FTI) to discuss financial projection and claims-related requests from K&E.	$358.50
Lu, L.	14-Jun-26	0.3	Call with D. Santos (FTI) to discuss 3 statement model bridge updates.	$235.50
Santos, D.	14-Jun-26	0.5	Call with L. Lu (FTI) to discuss 13 week cash flow model updates.	$597.50
Santos, D.	14-Jun-26	0.5	Review financial modeling of closing store advertising costs.	$597.50
Lu, L.	14-Jun-26	0.5	Call with D. Santos (FTI) to discuss 13 week cash flow model updates.	$392.50
Lu, L.	14-Jun-26	0.6	Work on updating 3 statement model for the reforecast.	$471.00
Banh, T.	14-Jun-26	0.7	Working session with S. Briones (FTI) to review liquidity analysis and weekly deliverables.	$770.00
Briones, S.	14-Jun-26	0.7	Working session with T. Banh (FTI) to review liquidity analysis and weekly deliverables.	$374.50
Santos, D.	14-Jun-26	0.8	Outline revisions to timing of store closing projections.	$956.00
Banh, T.	14-Jun-26	0.8	Review projected disbursements support from Company.	$880.00
Santos, D.	14-Jun-26	1.1	Review revenue bridge to prior revenue forecast.	$1,314.50
Santos, D.	14-Jun-26	1.9	Review updated financial modeling prepared by L. Lu (FTI).	$2,270.50
Lu, L.	14-Jun-26	2.1	Work on updating the 3 statement model bridge to prior version based on additional comments.	$1,648.50
Lu, L.	14-Jun-26	2.4	Review differences between 3 statement and 13 week cash flow models.	$1,884.00
Lu, L.	14-Jun-26	2.8	Work on updating 13 week cash flow model with additional comments for reforecast.	$2,198.00
Lu, L.	14-Jun-26	2.9	Work on updating 13 week cash flow model for reforecast.	$2,276.50
Agam, A.	15-Jun-26	0.2	Call with D. Santos (FTI) to discuss cure and prepetition discharge amounts.	$309.00
Santos, D.	15-Jun-26	0.2	Call with A. Agam (FTI) to discuss cure and prepetition discharge amounts.	$239.00
Banh, T.	15-Jun-26	0.2	Review weekly actuals against proposed payments file.	$220.00
Santos, D.	15-Jun-26	0.3	Review updated fee estimates from professionals in the case.	$358.50

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Santos, D.	15-Jun-26	0.4	Call with A. Aguilera (WM), T. Banh (FTI) and L. Lu (FTI) to discuss prepetition savings, potential cure amounts, insurance payments and payroll.	$478.00
Banh, T.	15-Jun-26	0.4	Call with A. Aguilera (WM), D. Santos (FTI) and L. Lu (FTI) to discuss prepetition savings, potential cure amounts, insurance payments and payroll.	$440.00
Lu, L.	15-Jun-26	0.4	Call with A. Aguilera (WM), D. Santos (FTI) and T. Banh (FTI) to discuss prepetition savings, potential cure amounts, insurance payments and payroll.	$314.00
Santos, D.	15-Jun-26	0.5	Exchange email correspondence regarding potential cure amounts and estimated prepetition payables discharge.	$597.50
Banh, T.	15-Jun-26	0.5	Review and provide comments on liquidity savings analysis.	$550.00
Agam, A.	15-Jun-26	0.8	Review of payment and liquidity analyses.	$1,236.00
Santos, D.	15-Jun-26	0.8	Call with A. Aguilera (WM) and L. Lu (FTI) to discuss prepetition savings, potential cure amounts, insurance payments and payroll.	$956.00
Lu, L.	15-Jun-26	0.8	Call with A. Aguilera (WM) and D. Santos (FTI) to discuss prepetition savings, potential cure amounts, insurance payments and payroll.	$628.00
Agam, A.	15-Jun-26	1.0	Call with M. Nestor (YCST) and K&E on cash collateral order.	$1,545.00
Santos, D.	15-Jun-26	1.0	Call with L. Lu (FTI) to discuss 13-week cash flow reconciliation.	$1,195.00
Lu, L.	15-Jun-26	1.0	Call with D. Santos (FTI) to discuss 13-week cash flow reconciliation.	$785.00
Agam, A.	15-Jun-26	1.1	Call with WM, D. Santos (FTI) and L. Lu (FTI) on cash projections.	$1,699.50
Santos, D.	15-Jun-26	1.1	Call with WM, A. Agam (FTI) and L. Lu (FTI) on cash projections.	$1,314.50
Lu, L.	15-Jun-26	1.1	Call with WM, A. Agam (FTI) and D. Santos (FTI) on cash projections.	$863.50
Lu, L.	15-Jun-26	1.2	Work on updating weekly variance report.	$942.00
Agam, A.	15-Jun-26	1.3	Review of updated cash forecast.	$2,008.50
Lu, L.	15-Jun-26	1.5	Work on reviewing 13 week cash flow forecast.	$1,177.50
Lu, L.	15-Jun-26	1.8	Update 13 week cash flow forecast with additional assumptions.	$1,413.00
Lu, L.	15-Jun-26	2.7	Work on updates to 13 week cash flow forecast.	$2,119.50
Lu, L.	15-Jun-26	2.7	Work on updating actuals for 13 week cash flow model.	$2,119.50
Lu, L.	15-Jun-26	2.9	Make additional updates to the 13 week cash flow forecast.	$2,276.50
Agam, A.	16-Jun-26	0.6	Call with WM, D. Santos (FTI) and L. Lu (FTI) regarding weekly disbursements.	$927.00
Santos, D.	16-Jun-26	0.6	Call with WM, A. Agam (FTI) and L. Lu (FTI) regarding weekly disbursements.	$717.00
Lu, L.	16-Jun-26	0.6	Call with WM, A. Agam (FTI) and D. Santos (FTI) regarding weekly disbursements.	$471.00
Santos, D.	16-Jun-26	0.7	Discussion with L. Lu (FTI) regarding edits to 13-week re-forecast.	$836.50
Santos, D.	16-Jun-26	0.7	Review updated cash flow reconciliation file from L. Lu (FTI).	$836.50
Lu, L.	16-Jun-26	0.7	Discussion with D. Santos (FTI) regarding edits to 13-week re-forecast.	$549.50
Santos, D.	16-Jun-26	1.4	Review updated weekly cash flow forecast.	$1,673.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Lu, L.	16-Jun-26	1.4	Work on reviewing 13 week cash flow forecast.	$1,099.00
Santos, D.	16-Jun-26	1.5	Review cash flow reconciliation file prepared by L. Lu (FTI).	$1,792.50
Lu, L.	16-Jun-26	2.7	Work on updates to 13 week cash flow forecast.	$2,119.50
Lu, L.	16-Jun-26	2.8	Make additional updates to the 13 week cash flow forecast.	$2,198.00
Agam, A.	17-Jun-26	0.2	Work on declaration related to cash collateral.	$309.00
Santos, D.	17-Jun-26	0.2	Call with D. Bollenbacher (WM) to discuss receipts to date.	$239.00
Santos, D.	17-Jun-26	0.2	Follow up call with L. Lu (FTI) to discuss changes to modeling cash flow forecast.	$239.00
Lu, L.	17-Jun-26	0.2	Follow up call with D. Santos (FTI) to discuss changes to modeling cash flow forecast.	$157.00
Santos, D.	17-Jun-26	0.3	Review budget vs. actual cash flow for week prior.	$358.50
Agam, A.	17-Jun-26	0.4	Call with S. Wadwha (WM) on liquidity issues.	$618.00
Santos, D.	17-Jun-26	0.4	Call with A. Aguilera (WM) to discuss planned disbursements for the week.	$478.00
Santos, D.	17-Jun-26	0.4	Call with L. Lu (FTI) to discuss revisions to make to 13-week reforecast.	$478.00
Lu, L.	17-Jun-26	0.4	Call with D. Santos (FTI) to discuss revisions to make to 13-week reforecast.	$314.00
Agam, A.	17-Jun-26	0.5	Call on cash collateral issues with M. Nestor (YCST) and K&E.	$772.50
Santos, D.	17-Jun-26	0.5	Review weekly fee statements submitted by professionals for use in updating cash forecast.	$597.50
Santos, D.	17-Jun-26	0.6	Review consolidated fee summary for professionals compiled by S. Briones (FTI).	$717.00
Santos, D.	17-Jun-26	0.8	Draft financial projections updates and assumptions.	$956.00
Santos, D.	17-Jun-26	0.8	Make edits to assumptions accompanying 3-statement projections.	$956.00
Agam, A.	17-Jun-26	0.9	Call on liquidity projections and spending with WM, D. Santos (FTI) and L. Lu (FTI).	$1,390.50
Santos, D.	17-Jun-26	0.9	Call on liquidity projections and spending with WM, A. Agam (FTI) and L. Lu (FTI).	$1,075.50
Santos, D.	17-Jun-26	0.9	Analyze projected timing of collections in the 13-week forecast based on timing of closing store sales and impact of holidays.	$1,075.50
Lu, L.	17-Jun-26	0.9	Call on liquidity projections and spending with WM, A. Agam (FTI) and D. Santos (FTI).	$706.50
Santos, D.	17-Jun-26	1.0	Discuss edits to financial projections model with L. Lu (FTI).	$1,195.00
Lu, L.	17-Jun-26	1.0	Discuss edits to financial projections model with D. Santos (FTI).	$785.00
Santos, D.	17-Jun-26	1.1	Review updated cash flow reconciliation prepared by L. Lu (FTI).	$1,314.50
Santos, D.	17-Jun-26	1.5	Review updates to financial projection model created by L. Lu (FTI).	$1,792.50
Lu, L.	17-Jun-26	1.6	Work on formatting 13 week cash flow model for distribution.	$1,256.00
Santos, D.	17-Jun-26	1.7	Review modeling of planned severance actions.	$2,031.50
Santos, D.	17-Jun-26	1.8	Analyze planned disbursements for the week relative to current forecast.	$2,151.00

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Professional	Date	Hours	Activity	Fees
Lu, L.	17-Jun-26	2.1	Review and revise 13 week cash flow forecast.	$1,648.50
Lu, L.	17-Jun-26	2.7	Work through 13 week cash flow model updates provided by D. Santos (FTI).	$2,119.50
Lu, L.	17-Jun-26	2.7	Review 13 week cash flow model updates from FTI team.	$2,119.50
Lu, L.	17-Jun-26	2.7	Make additional updates to the 13 week cash flow forecast.	$2,119.50
Lu, L.	17-Jun-26	2.8	Work on updates to 13 week cash flow forecast.	$2,198.00
Mody, A.	18-Jun-26	0.3	Call with D. Santos (FTI) to discuss inventory management.	$334.50
Santos, D.	18-Jun-26	0.3	Call with A. Mody (FTI) to discuss inventory management.	$358.50
Agam, A.	18-Jun-26	0.4	Call with D. Santos (FTI) to discuss cash flow projections.	$618.00
Santos, D.	18-Jun-26	0.4	Call with A. Agam (FTI) to discuss cash flow projections.	$478.00
Banh, T.	18-Jun-26	0.4	Review weekly actuals from Company.	$440.00
Santos, D.	18-Jun-26	0.5	Review and respond to inquiry from J. Shen (AP) regarding cash flow budget.	$597.50
Banh, T.	18-Jun-26	0.5	Weekly actuals through current week.	$550.00
Santos, D.	18-Jun-26	0.6	Review updates to 13-week re-forecast.	$717.00
Agam, A.	18-Jun-26	0.8	Review of draft updated cash flow.	$1,236.00
Lu, L.	18-Jun-26	1.1	Work on updates to 13 week cash flow model.	$863.50
Santos, D.	18-Jun-26	1.2	Review and finalize 13-week re-forecast for submission.	$1,434.00
Lu, L.	18-Jun-26	1.2	Work on formatting the revised budget.	$942.00
Lu, L.	18-Jun-26	2.4	Work on formatting 13 week cash flow model to be distributed.	$1,884.00
Lu, L.	18-Jun-26	2.9	Work on updates to 13 week cash flow forecast.	$2,276.50
Agam, A.	19-Jun-26	0.6	Call with Hilco, PPP and L. Lu (FTI) on store liquidations and cash flow.	$927.00
Lu, L.	19-Jun-26	0.6	Call with Hilco, PPP and A. Agam (FTI) on store liquidations and cash flow.	$471.00
Lu, L.	19-Jun-26	2.1	Work on updates to 13 week cash flow model.	$1,648.50
Lu, L.	19-Jun-26	2.7	Work on formatting 13 week cash flow model to be distributed.	$2,119.50
Banh, T.	22-Jun-26	0.1	Review professional fees invoice.	$110.00
Banh, T.	22-Jun-26	0.2	Review professional fees actual payments made to-date.	$220.00
Santos, D.	22-Jun-26	0.3	Draft email to board regarding projections.	$358.50
Banh, T.	22-Jun-26	0.4	Review weekly BOD dashboard for current week's payments.	$440.00
Agam, A.	22-Jun-26	0.5	Call with D. Santos (FTI) and L. Lu (FTI) on liquidity projections.	$772.50
Santos, D.	22-Jun-26	0.5	Call with A. Agam (FTI) and L. Lu (FTI) on liquidity projections.	$597.50
Lu, L.	22-Jun-26	0.5	Call with A. Agam (FTI) and D. Santos (FTI) on liquidity projections.	$392.50
Lu, L.	22-Jun-26	0.5	Make updates to 13 week cash flow model.	$392.50

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Professional	Date	Hours	Activity	Fees
Banh, T.	22-Jun-26	0.6	Review weekly actuals report from Company.	$660.00
Santos, D.	22-Jun-26	0.8	Review updated financial projections.	$956.00
Lu, L.	22-Jun-26	1.1	Work on comparison of actual to projected sales.	$863.50
Lu, L.	22-Jun-26	2.3	Work on updating actuals and variance report in the 13 week cash flow model.	$1,805.50
Banh, T.	23-Jun-26	0.2	Review 13-week cash flow forecast and reconcile payments.	$220.00
Banh, T.	23-Jun-26	0.2	Review weekly actuals from Company for current week.	$220.00
Agam, A.	23-Jun-26	0.5	Call with WM, D. Santos (FTI) and R. Winebar (FTI) on store projections.	$772.50
Agam, A.	23-Jun-26	0.5	Review actual cash flow.	$772.50
Santos, D.	23-Jun-26	0.5	Participate in disbursements planning call with WM to discuss this week's disbursements and actual cash activity for last week.	$597.50
Santos, D.	23-Jun-26	0.5	Discussion with L. Lu (FTI) regarding revisions to the draft budget vs. actual cash reporting for the prior week.	$597.50
Santos, D.	23-Jun-26	0.5	Review updates budget vs. actual cash reporting for prior week.	$597.50
Santos, D.	23-Jun-26	0.5	Call with WM, A. Agam (FTI) and R. Winebar (FTI) on store projections.	$597.50
Winebar, R.	23-Jun-26	0.5	Call with WM, A. Agam (FTI) and D. Santos (FTI) on store projections.	$522.50
Lu, L.	23-Jun-26	0.5	Discussion with D. Santos (FTI) regarding revisions to the draft budget vs. actual cash reporting for the prior week.	$392.50
Agam, A.	23-Jun-26	0.6	Discuss liquidity and projections with S. Wadwha (WM).	$927.00
Santos, D.	23-Jun-26	0.6	Review operating disbursement reconciliation prepared by L. Lu (FTI).	$717.00
Santos, D.	23-Jun-26	0.8	Review budget vs. actual cash flow for prior week.	$956.00
Santos, D.	23-Jun-26	0.9	Review disbursements made last 3 weeks for use in reconciling disbursement activity versus forecast.	$1,075.50
Santos, D.	23-Jun-26	1.1	Review updated budget vs. actual cash reporting for prior week and outline additional edits for L. Lu (FTI) to implement.	$1,314.50
Lu, L.	23-Jun-26	1.8	Update actuals and variance report in the 13 week cash flow model.	$1,413.00
Lu, L.	23-Jun-26	1.9	Update 13 week cash flow model.	$1,491.50
Agam, A.	24-Jun-26	0.3	Call with K&E on case issues and cash collateral.	$463.50
Agam, A.	24-Jun-26	0.3	Call on projections issues with M. Nestor (YCST).	$463.50
Agam, A.	24-Jun-26	0.5	Call with D. Santos (FTI) on liquidity projections.	$772.50
Santos, D.	24-Jun-26	0.5	Call with A. Agam (FTI) on liquidity projections.	$597.50
Lu, L.	24-Jun-26	0.8	Review updates to 13 week cash flow model.	$628.00
Lu, L.	24-Jun-26	2.5	Work on updates to 13 week cash flow model.	$1,962.50
Banh, T.	25-Jun-26	0.1	Review professional fee reserve support.	$110.00
Banh, T.	25-Jun-26	0.2	Review and send cash reconciliation schedule to Company for discussion.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Santos, D.	25-Jun-26	0.3	Call with D. Bollenbacher (WM) to discuss professional fee reserve funding.	$358.50
Banh, T.	25-Jun-26	0.3	Review cash reconciliation files from Company to address with FTI team.	$330.00
Banh, T.	25-Jun-26	0.3	Review cash reconciliation between Cash flow forecast and Petition Date.	$330.00
Banh, T.	25-Jun-26	0.4	Create cash recon schedule for Company to review.	$440.00
Santos, D.	25-Jun-26	0.7	Call with L. Lu (FTI) and S. Briones (FTI) to discuss 13-week model refreshes.	$836.50
Lu, L.	25-Jun-26	0.7	Update slide presentation for liquidity and cash flow detail.	$549.50
Lu, L.	25-Jun-26	0.7	Call with D. Santos (FTI) and S. Briones (FTI) to discuss 13-week model refreshes.	$549.50
Briones, S.	25-Jun-26	0.7	Call with D. Santos (FTI) and L. Lu (FTI) to discuss 13-week model refreshes.	$374.50
Santos, D.	25-Jun-26	1.1	Finalize budget vs. actual cash flow reporting for prior week and borrowing base for dissemination to appropriate parties for weekly reporting.	$1,314.50
Santos, D.	25-Jun-26	1.1	Work on board presentation deck.	$1,314.50
Lu, L.	25-Jun-26	1.2	Review cash balance detail.	$942.00
Lu, L.	25-Jun-26	1.9	Review updates to 3 statement model.	$1,491.50
Lu, L.	25-Jun-26	2.6	Review 13 week cash flow projections.	$2,041.00
Lu, L.	25-Jun-26	2.8	Work on updates to 3 statement model.	$2,198.00
Banh, T.	26-Jun-26	0.2	Review cash and cash equivalents support from Company.	$220.00
Santos, D.	26-Jun-26	0.3	Call with L. Lu (FTI) to discuss projected liquidity variances.	$358.50
Lu, L.	26-Jun-26	0.3	Call with D. Santos (FTI) to discuss projected liquidity variances.	$235.50
Santos, D.	26-Jun-26	0.5	Correspond with A. Agam (FTI) regarding financial projections.	$597.50
Santos, D.	26-Jun-26	1.0	Review scenario modeling prepared by L. Lu (FTI).	$1,195.00
Lu, L.	26-Jun-26	2.8	Review 13 week cash flow projections.	$2,198.00
Santos, D.	29-Jun-26	0.4	Review financial projection scenarios.	$478.00
Agam, A.	29-Jun-26	0.6	Call with WM on upcoming payments.	$927.00
Santos, D.	29-Jun-26	0.6	Continue review of financial projection scenarios.	$717.00
Agam, A.	29-Jun-26	0.7	Call with K&E on cash collateral issues.	$1,081.50
Agam, A.	29-Jun-26	0.7	Call with WM and D. Santos (FTI) to discuss liquidity analyses.	$1,081.50
Mody, A.	29-Jun-26	0.7	Call with D. Santos (FTI) to discuss inventory planning.	$780.50
Santos, D.	29-Jun-26	0.7	Call with A. Mody (FTI) to discuss inventory planning.	$836.50
Santos, D.	29-Jun-26	0.7	Call with WM and A. Agam (FTI) to discuss liquidity analyses.	$836.50
Santos, D.	29-Jun-26	0.8	Review store closing sales results to date.	$956.00
Agam, A.	30-Jun-26	0.3	Review variance reporting.	$463.50

EXHIBIT C

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Agam, A.	30-Jun-26	0.4	Review business and liquidity updates.	$618.00
Santos, D.	30-Jun-26	0.7	Review fees associated with lease savings negotiations for use in financial projections.	$836.50
Agam, A.	30-Jun-26	0.8	Call with K&E on cash collateral issues.	$1,236.00
Santos, D.	30-Jun-26	1.4	Review draft budget vs. actual reporting for prior week.	$1,673.00
Santos, D.	30-Jun-26	1.6	Review financial projection reconciliation prepared by L. Lu (FTI).	$1,912.00
Lu, L.	30-Jun-26	1.8	Work on updating variance report in the 13 week cash flow model.	$1,413.00
Lu, L.	30-Jun-26	2.3	Work on updating actuals in the 13 week cash flow model.	$1,805.50
Mody, A.	01-Jul-26	0.2	Call with D. Santos (FTI) to discuss inventory planning.	$223.00
Santos, D.	01-Jul-26	0.2	Call with A. Mody (FTI) to discuss inventory planning.	$239.00
Banh, T.	01-Jul-26	0.2	Update weekly statement schedule.	$220.00
Santos, D.	01-Jul-26	0.3	Exchange correspondence with advisors regarding accumulated unpaid fees.	$358.50
Santos, D.	01-Jul-26	0.3	Exchange emails with WM management regarding future incentive plans.	$358.50
Santos, D.	01-Jul-26	0.4	Exchange correspondence with counsel regarding payment of ABL lender professional invoices.	$478.00
Santos, D.	01-Jul-26	0.5	Exchange correspondence related to UCC advisor reimbursements.	$597.50
Agam, A.	01-Jul-26	0.6	Call with WM and D. Santos (FTI) to discuss planned disbursements for the week.	$927.00
Santos, D.	01-Jul-26	0.6	Call with WM and A. Agam (FTI) to discuss planned disbursements for the week.	$717.00
Banh, T.	02-Jul-26	0.1	Discuss with K&E process for remitting payments from reserve account.	$110.00
Santos, D.	02-Jul-26	0.2	Exchange emails on professional reimbursement procedures.	$239.00
Agam, A.	02-Jul-26	0.5	Call on case issues with M. Nestor, K. Coyle, S. Borovinskaya (YCST), P. Day (WM), S. Golmont, S. Bremer (PPP), M. Esser, B. Nakhaimousa (K&E).	$772.50
Agam, A.	03-Jul-26	0.7	Call with K&E on cash collateral issues.	$1,081.50
Banh, T.	06-Jul-26	0.2	Review Verita invoice and request payment from K&E/Citi to initiate wire from professional fees escrow account.	$220.00
Banh, T.	06-Jul-26	0.2	Review weekly BOD vendor dashboard from Company.	$220.00
Lu, L.	06-Jul-26	1.6	Work on updating variance report in the 13 week cash flow model.	$1,256.00
Lu, L.	06-Jul-26	2.1	Work on updating actuals in the 13 week cash flow model.	$1,648.50
Banh, T.	07-Jul-26	0.2	Review professional fees invoice for professional fees tracker.	$220.00
Banh, T.	07-Jul-26	0.2	Review 13 week cash flow actuals.	$220.00
Banh, T.	07-Jul-26	0.2	Review June statement for the professional fee escrow account from counsel.	$220.00
Lu, L.	07-Jul-26	0.3	Work on updating variance report in the 13 week cash flow model.	$235.50
Agam, A.	07-Jul-26	0.5	Call on spending with WM.	$772.50

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Professional	Date	Hours	Activity	Fees
Santos, D.	07-Jul-26	0.5	Outline professional invoice tracking schedule for S. Briones (FTI) to create.	$597.50
Banh, T.	07-Jul-26	0.5	Review weekly actuals from Company and reconcile with FDO tracker.	$550.00
Santos, D.	07-Jul-26	0.6	Review borrowing base ineligible accounts.	$717.00
Lu, L.	07-Jul-26	1.6	Review 3 statement model for potential updates.	$1,256.00
Lu, L.	07-Jul-26	2.1	Review potential updates to 13 week cash flow model.	$1,648.50
Banh, T.	08-Jul-26	0.2	Review prior week actuals from Company.	$220.00
Banh, T.	08-Jul-26	0.5	Review estimates for Verita and confirm split between 156(c) and 327(a) reserves.	$550.00
Santos, D.	08-Jul-26	0.8	Develop plan for budget reforecast updates.	$956.00
Santos, D.	08-Jul-26	1.3	Review budget vs. actual variances since filing.	$1,553.50
Lu, L.	08-Jul-26	2.6	Review 3 statement model for potential updates.	$2,041.00
Santos, D.	09-Jul-26	0.2	Finalize budget vs. actual cash flow reporting for prior week.	$239.00
Banh, T.	09-Jul-26	0.2	Review fee estimates for various professionals.	$220.00
Santos, D.	09-Jul-26	0.5	Develop plan for financial projection updates.	$597.50
Santos, D.	09-Jul-26	0.6	Review projection modeling of borrowing base.	$717.00
Santos, D.	09-Jul-26	0.7	Exchange correspondence regarding borrowing base calculation.	$836.50
Agam, A.	09-Jul-26	0.9	Call with D. Santos (FTI) on projections.	$1,390.50
Santos, D.	09-Jul-26	0.9	Call with A. Agam (FTI) on projections.	$1,075.50
Santos, D.	09-Jul-26	1.9	Review updated budget vs. actual cash flow for prior week activity.	$2,270.50
Lu, L.	09-Jul-26	2.6	Work on reviewing 3 statement model.	$2,041.00
Lu, L.	09-Jul-26	2.8	Work on updating 3 statement model.	$2,198.00
Santos, D.	10-Jul-26	0.3	Exchange correspondence with WM and advisors regarding borrowing base reporting.	$358.50
Santos, D.	10-Jul-26	0.3	Review prior budgets and correspondence provided to AP in advance of call.	$358.50
Santos, D.	10-Jul-26	0.5	Call with AlixPartners, Hilco, PPP and L. Lu (FTI) to review sales and variance reporting.	$597.50
Lu, L.	10-Jul-26	0.5	Call with AlixPartners, Hilco, PPP and D. Santos (FTI) to review sales and variance reporting.	$392.50
Santos, D.	10-Jul-26	0.6	Review outstanding information needed for upcoming budget refresh.	$717.00
Agam, A.	10-Jul-26	0.8	Call on cash flow forecast with WM, D. Santos (FTI) and L. Lu (FTI).	$1,236.00
Santos, D.	10-Jul-26	0.8	Call on cash flow forecast with WM, A. Agam (FTI) and L. Lu (FTI).	$956.00
Lu, L.	10-Jul-26	0.8	Call on cash flow forecast with WM, A. Agam (FTI) and D. Santos (FTI).	$628.00
Santos, D.	10-Jul-26	1.1	Review April through June budget vs. actual P&L analysis.	$1,314.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Lu, L.	10-Jul-26	1.4	Compare changes to 3 statement model to prior version.	$1,099.00
Lu, L.	10-Jul-26	2.6	Review updates on 3 statement model.	$2,041.00
Lu, L.	10-Jul-26	2.7	Work on updating 3 statement model for June actuals.	$2,119.50
Lu, L.	10-Jul-26	2.9	Work on updating 3 statement model.	$2,276.50
Santos, D.	11-Jul-26	1.4	Review current draft of financial projection refresh and outline edits for L. Lu (FTI) to implement.	$1,673.00
Santos, D.	12-Jul-26	1.2	Review updated draft of financial projection refresh created by L. Lu (FTI).	$1,434.00
Lu, L.	12-Jul-26	2.3	Compare changes to 3 statement model to prior version.	$1,805.50
Lu, L.	12-Jul-26	2.6	Work on updating 3 statement model for additional comments.	$2,041.00
Lu, L.	12-Jul-26	2.7	Review updates on 3 statement model.	$2,119.50
Lu, L.	12-Jul-26	2.9	Work on updating 3 statement model.	$2,276.50
Banh, T.	13-Jul-26	0.1	Review weekly BOD dashboard from Company.	$110.00
Santos, D.	13-Jul-26	0.2	Exchange correspondence with WM finance team regarding reported cash balances.	$239.00
Banh, T.	13-Jul-26	0.2	Review PPP retention and invoice and confirm payment with counsel.	$220.00
Santos, D.	13-Jul-26	0.5	Review bank balance reporting for prior week.	$597.50
Santos, D.	13-Jul-26	0.8	Coordinate timing of payment for invoices received.	$956.00
Santos, D.	13-Jul-26	0.8	Make revisions to financial projection assumptions.	$956.00
Lu, L.	13-Jul-26	0.9	Review changes and variances from prior 3 statement model.	$706.50
Santos, D.	13-Jul-26	1.0	Call with A. Aguilera (WM) and S. Wadhwa (WM) to discuss financial projection assumptions.	$1,195.00
Santos, D.	13-Jul-26	1.0	Review budget vs. actual cash activity for prior week.	$1,195.00
Lu, L.	13-Jul-26	1.1	Work on updating variance report in the 13 week cash flow model.	$863.50
Santos, D.	13-Jul-26	2.5	Review updated financial projections.	$2,987.50
Lu, L.	13-Jul-26	2.6	Work on updating actuals in the 13 week cash flow model.	$2,041.00
Lu, L.	13-Jul-26	2.7	Review updates on 3 statement model.	$2,119.50
Lu, L.	13-Jul-26	2.9	Work on updating 3 statement model.	$2,276.50
Banh, T.	14-Jul-26	0.1	Follow up with Company regarding prof fees invoice and request payment from counsel via reserve account.	$110.00
Santos, D.	14-Jul-26	0.3	Investigate questions related to borrowing base from AlixPartners.	$358.50
Santos, D.	14-Jul-26	0.4	Review inventory projections.	$478.00
Agam, A.	14-Jul-26	0.5	Call on cash disbursements with WM, D. Santos (FTI) and L. Lu (FTI).	$772.50
Santos, D.	14-Jul-26	0.5	Call on cash disbursements with WM, A. Agam (FTI) and L. Lu (FTI).	$597.50

EXHIBIT C

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Lu, L.	14-Jul-26	0.5	Call on cash disbursements with WM, A. Agam (FTI) and D. Santos (FTI).	$392.50
Agam, A.	14-Jul-26	0.6	Review cash / liquidity information.	$927.00
Santos, D.	14-Jul-26	0.6	Call with L. Lu (FTI) to discuss changes to 3 statement model.	$717.00
Lu, L.	14-Jul-26	0.6	Call with D. Santos (FTI) to discuss changes to 3 statement model.	$471.00
Santos, D.	14-Jul-26	0.8	Analyze vendor terms negotiated to date.	$956.00
Santos, D.	14-Jul-26	0.8	Draft summary and changes to financial reforecast projections.	$956.00
Lu, L.	14-Jul-26	0.8	Review changes and variances from prior 3 statement model.	$628.00
Agam, A.	14-Jul-26	0.9	Review updated cash forecast.	$1,390.50
Santos, D.	14-Jul-26	1.1	Review and respond to questions from PwC regarding the bankruptcy and financials.	$1,314.50
Santos, D.	14-Jul-26	1.2	Review updated financial projection modeling from L. Lu (FTI).	$1,434.00
Santos, D.	14-Jul-26	1.4	Outline financial projection revisions.	$1,673.00
Lu, L.	14-Jul-26	2.6	Review updates on 3 statement model.	$2,041.00
Lu, L.	14-Jul-26	2.8	Work on updating 3 statement model.	$2,198.00
Agam, A.	15-Jul-26	0.5	Call with YCST, K&E and D. Santos (FTI) on cash issues.	$772.50
Santos, D.	15-Jul-26	0.5	Call with YCST, K&E and A. Agam (FTI) on cash issues.	$597.50
Santos, D.	15-Jul-26	0.5	Outline revisions to financial projections.	$597.50
Santos, D.	15-Jul-26	0.6	Call with L. Lu (FTI) to discuss reforecast.	$717.00
Lu, L.	15-Jul-26	0.6	Call with D. Santos (FTI) to discuss reforecast.	$471.00
Santos, D.	15-Jul-26	0.7	Prepare materials in response to information request from PwC.	$836.50
Santos, D.	15-Jul-26	0.8	Participate in call with PwC tax advisors and J. Sinnott (WM) to discuss financial projections and bankruptcy restructuring.	$956.00
Agam, A.	15-Jul-26	1.0	Call with WM, D. Santos (FTI) and L. Lu (FTI) on cash forecast.	$1,545.00
Santos, D.	15-Jul-26	1.0	Call with WM, A. Agam (FTI) and L. Lu (FTI) on cash forecast.	$1,195.00
Lu, L.	15-Jul-26	1.0	Call with WM, A. Agam (FTI) and D. Santos (FTI) on cash forecast.	$785.00
Santos, D.	15-Jul-26	1.2	Review updates to financial projections.	$1,434.00
Santos, D.	15-Jul-26	1.4	Run scenarios on financial projections.	$1,673.00
Lu, L.	15-Jul-26	1.4	Work on updating 3 statement model.	$1,099.00
Lu, L.	15-Jul-26	1.8	Review updates on 3 statement model.	$1,413.00
Santos, D.	15-Jul-26	1.9	Call with L. Lu (FTI) to review 13 week cash flow.	$2,270.50
Lu, L.	15-Jul-26	1.9	Call with D. Santos (FTI) to review 13 week cash flow.	$1,491.50
Lu, L.	15-Jul-26	2.4	Work on third draft of 13 week cash flow model.	$1,884.00

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Professional	Date	Hours	Activity	Fees
Lu, L.	15-Jul-26	2.7	Work on first draft of 13 week cash flow model.	$2,119.50
Lu, L.	15-Jul-26	2.9	Review changes and variances from prior 13 week cash flow.	$2,276.50
Lu, L.	15-Jul-26	2.9	Work on second draft of 13 week cash flow model.	$2,276.50
Banh, T.	16-Jul-26	0.1	Review updates from counsel regarding fee estimates and reserve funding.	$110.00
Santos, D.	16-Jul-26	0.4	Call with L. Lu (FTI) to discuss 13 week cash flow forecast period.	$478.00
Lu, L.	16-Jul-26	0.4	Call with D. Santos (FTI) to discuss 13 week cash flow forecast period.	$314.00
Agam, A.	16-Jul-26	0.7	Call with WM, D. Santos (FTI) and L. Lu (FTI) on cash forecast.	$1,081.50
Santos, D.	16-Jul-26	0.7	Call with WM, A. Agam (FTI) and L. Lu (FTI) on cash forecast.	$836.50
Lu, L.	16-Jul-26	0.7	Call with WM, A. Agam (FTI) and D. Santos (FTI) on cash forecast.	$549.50
Santos, D.	16-Jul-26	0.9	Perform final review of updated re-forecast.	$1,075.50
Santos, D.	16-Jul-26	1.1	Outline revisions to make to financial modeling.	$1,314.50
Santos, D.	16-Jul-26	1.1	Review updated financial projections modeling.	$1,314.50
Santos, D.	16-Jul-26	1.2	Finalize budget vs. actual cash flow reporting.	$1,434.00
Santos, D.	16-Jul-26	1.4	Call with L. Lu (FTI) to discuss updates to reforecast.	$1,673.00
Lu, L.	16-Jul-26	1.4	Call with D. Santos (FTI) to discuss updates to reforecast.	$1,099.00
Lu, L.	16-Jul-26	2.8	Work on making additional updates to 13 week cash flow model.	$2,198.00
Lu, L.	16-Jul-26	2.9	Work on updating 13 week cash flow model.	$2,276.50
Agam, A.	17-Jul-26	0.5	Call with AlixPartners, Hilco, D. Santos (FTI) and L. Lu (FTI) to discuss inventory liquidations, cash flow results and forecast.	$772.50
Santos, D.	17-Jul-26	0.5	Call with AlixPartners, Hilco, A. Agam (FTI) and L. Lu (FTI) to discuss inventory liquidations, cash flow results and forecast.	$597.50
Santos, D.	17-Jul-26	0.5	Gather information requested by AlixPartners.	$597.50
Lu, L.	17-Jul-26	0.5	Call with AlixPartners, Hilco, A. Agam (FTI) and D. Santos (FTI) to discuss inventory liquidations, cash flow results and forecast.	$392.50
Santos, D.	17-Jul-26	1.5	Review and respond to information requests.	$1,792.50
Lu, L.	17-Jul-26	1.9	Work on updating 13 week cash flow model.	$1,491.50
Lu, L.	17-Jul-26	2.9	Work on formatting 13 week cash flow model.	$2,276.50
Agam, A.	20-Jul-26	0.4	Discussion with S. Wadwha (WM) on case liquidity.	$618.00
Santos, D.	20-Jul-26	1.1	Review professional invoices for approval for disbursement.	$1,314.50
Lu, L.	20-Jul-26	1.3	Work on updating variance report in the 13 week cash flow model.	$1,020.50
Santos, D.	20-Jul-26	1.4	Revise updated contract assumption and rejection schedules.	$1,673.00
Lu, L.	20-Jul-26	2.8	Work on updating actuals in the 13 week cash flow model.	$2,198.00

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Agam, A.	21-Jul-26	0.3	Call with B. Nakhaimousa (K&E) on cash collateral issues.	$463.50
Agam, A.	21-Jul-26	0.7	Review credit agreement.	$1,081.50
Agam, A.	21-Jul-26	1.0	Discuss liquidity and vendor payments with S. Wadha (WM).	$1,545.00
Lu, L.	21-Jul-26	2.9	Work on updating 13 week cash flow model.	$2,276.50
Santos, D.	22-Jul-26	0.2	Correspond with A. Agam (FTI) regarding cash flow budget.	$239.00
Agam, A.	22-Jul-26	0.4	Discuss liquidity issues with P. Day (WM).	$618.00
Santos, D.	22-Jul-26	0.4	Run scenarios on cash flow budget.	$478.00
Santos, D.	22-Jul-26	0.9	Gather forecast materials for PwC for purposes of calculating potential tax liability.	$1,075.50
Lu, L.	22-Jul-26	2.6	Work on updating 13 week cash flow model.	$2,041.00
Agam, A.	23-Jul-26	0.5	Call with S. Wadhwa (WM) and D. Santos (FTI) to discuss liquidity.	$772.50
Santos, D.	23-Jul-26	0.5	Call with S. Wadhwa (WM) and A. Agam (FTI) to discuss liquidity.	$597.50
Santos, D.	23-Jul-26	0.9	Review updated budget vs. actual for final distribution.	$1,075.50
Lu, L.	23-Jul-26	1.4	Run scenarios on 13 week cash flow model.	$1,099.00
Lu, L.	23-Jul-26	2.8	Work on updating 13 week cash flow model.	$2,198.00
Agam, A.	24-Jul-26	0.4	Call with D. Santos (FTI) to discuss case status and financial projections.	$618.00
Santos, D.	24-Jul-26	0.4	Call with A. Agam (FTI) to discuss case status and financial projections.	$478.00
Santos, D.	24-Jul-26	0.6	Review and respond to additional tax diligence requests.	$717.00
Lu, L.	24-Jul-26	2.9	Run scenarios on 13 week cash flow model.	$2,276.50
Santos, D.	27-Jul-26	0.5	Exchange emails with S. Wadhwa (WM) and A. Aguilera (WM) regarding financial projections.	$597.50
Lu, L.	27-Jul-26	1.1	Work on updating variance report in the 13 week cash flow model.	$863.50
Lu, L.	27-Jul-26	2.8	Work on updating actuals in the 13 week cash flow model.	$2,198.00
Agam, A.	28-Jul-26	0.2	Review variance report.	$309.00
Santos, D.	28-Jul-26	0.4	Exchange emails regarding vendor terms.	$478.00
Santos, D.	28-Jul-26	0.4	Review draft updated cash collateral order.	$478.00
Santos, D.	28-Jul-26	0.5	Analyze vendor terms.	$597.50
Santos, D.	28-Jul-26	0.6	Exchange correspondence with WM team and Debtors' counsel regarding Approved Budget.	$717.00
Agam, A.	28-Jul-26	0.9	Review cash projection related information.	$1,390.50
Lu, L.	28-Jul-26	0.9	Update 13 week cash flow model.	$706.50
Lu, L.	28-Jul-26	1.1	Update 3 statement model.	$863.50
Lu, L.	28-Jul-26	1.2	Review updates to lease savings.	$942.00

EXHIBIT C

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Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Cash, Liquidity Analysis & Cash Collateral Reporting

Professional	Date	Hours	Activity	Fees
Banh, T.	29-Jul-26	0.3	Review weekly BOD dashboard from Company.	$330.00
Santos, D.	29-Jul-26	0.5	Call with WM to discuss cash projections and actual results.	$597.50
Banh, T.	29-Jul-26	0.9	Review prior weekly actuals from Company.	$990.00
Agam, A.	29-Jul-26	1.0	Call with WM, D. Santos (FTI) and L. Lu (FTI) to discuss updated financial projections.	$1,545.00
Santos, D.	29-Jul-26	1.0	Call with WM, A. Agam (FTI) and L. Lu (FTI) to discuss updated financial projections.	$1,195.00
Lu, L.	29-Jul-26	1.0	Call with WM, A. Agam (FTI) and D. Santos (FTI) to discuss updated financial projections.	$785.00
Santos, D.	29-Jul-26	1.3	Update financial projection presentation.	$1,553.50
Santos, D.	29-Jul-26	1.6	Analyze potential risks and opportunities to projected liquidity.	$1,912.00
Santos, D.	29-Jul-26	1.7	Review updated financial projections.	$2,031.50
Lu, L.	29-Jul-26	2.1	Review updates to lease savings calculations.	$1,648.50
Lu, L.	29-Jul-26	2.3	Format 3 statement model for PowerPoint.	$1,805.50
Lu, L.	29-Jul-26	2.6	Review summary tabs in 3 statement.	$2,041.00
Agam, A.	30-Jul-26	0.2	Review cash collateral order.	$309.00
Santos, D.	30-Jul-26	0.4	Review liquidation sales update.	$478.00
Agam, A.	30-Jul-26	0.5	Call with FTI team regarding workstreams and liquidity.	$772.50
Ross, M.	30-Jul-26	0.5	Call with FTI team regarding workstreams and liquidity.	$502.50
Santos, D.	30-Jul-26	0.5	Call with WM to discuss projections.	$597.50
Santos, D.	30-Jul-26	0.5	Review and respond to email inquiries from PwC regarding financial projections.	$597.50
Santos, D.	30-Jul-26	0.5	Call with FTI team regarding workstreams and liquidity.	$597.50
Banh, T.	30-Jul-26	0.5	Review prior week FDO tracker to discuss with FTI team.	$550.00
Winebar, R.	30-Jul-26	0.5	Call with FTI team regarding workstreams and liquidity.	$522.50
Tang, J.	30-Jul-26	0.5	Call with FTI team regarding workstreams and liquidity.	$425.00
Agam, A.	30-Jul-26	0.6	Review liquidity information.	$927.00
Banh, T.	30-Jul-26	0.6	Review cash reconciliation from Company.	$660.00
Lu, L.	30-Jul-26	1.1	Review 3 statement model variances to prior version.	$863.50
Santos, D.	30-Jul-26	1.3	Review and revise liquidity bridge schedule.	$1,553.50
Lu, L.	30-Jul-26	1.3	Update 13 week cash flow model.	$1,020.50
Santos, D.	30-Jul-26	1.8	Review draft exit facility agreement.	$2,151.00
Agam, A.	31-Jul-26	0.2	Call on liquidity with S. Wadwha (WM).	$309.00

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Banh, T.	31-Jul-26	0.2	Call with L. Lu (FTI) and S. Briones (FTI) to discuss follow ups related to projected cure amounts.	$220.00
Lu, L.	31-Jul-26	0.2	Call with T. Banh (FTI) and S. Briones (FTI) to discuss follow ups related to projected cure amounts.	$157.00
Briones, S.	31-Jul-26	0.2	Call with T. Banh (FTI) and L. Lu (FTI) to discuss follow ups related to projected cure amounts.	$107.00
Banh, T.	31-Jul-26	0.3	Call with L. Lu (FTI) and S. Briones (FTI) to discuss projected cure amounts.	$330.00
Lu, L.	31-Jul-26	0.3	Call with T. Banh (FTI) and S. Briones (FTI) to discuss projected cure amounts.	$235.50
Briones, S.	31-Jul-26	0.3	Call with T. Banh (FTI) and L. Lu (FTI) to discuss projected cure amounts.	$160.50
Lu, L.	31-Jul-26	1.2	Review updates to lease savings.	$942.00
Lu, L.	31-Jul-26	2.2	Compare prior calculation of lease savings to current.	$1,727.00
Lu, L.	31-Jul-26	2.3	Update lease savings calculation.	$1,805.50
Subtotal		**653.6**		**$626,497.50**

Claims Analysis

Professional	Date	Hours	Activity	Fees
Banh, T.	18-May-26	0.4	Review litigation information provide by Company.	$440.00
Banh, T.	21-May-26	0.1	Review claims management process with Verita and Company.	$110.00
Banh, T.	22-May-26	0.1	Review open litigation from YCST and Company.	$110.00
Santos, D.	22-May-26	0.5	Exchange correspondence with Hilco regarding 502b6 claim calculation analyses.	$597.50
Santos, D.	22-May-26	0.5	Review updated 502b6 calculations from Hilco.	$597.50
Santos, D.	22-May-26	0.6	Review 502b6 calculations from Hilco.	$717.00
Banh, T.	25-May-26	0.2	Update Company on status of claims register and uploading to shared site.	$220.00
Banh, T.	27-May-26	0.1	Review and request for claims recon process overview for Company.	$110.00
Banh, T.	27-May-26	0.1	Call with Company to review claim inquiry from vendor.	$110.00
Banh, T.	28-May-26	0.2	Confirm with FTI team treatment and sizing of GUC claims.	$220.00
Banh, T.	29-May-26	0.1	Call with S. Briones (FTI) to discuss landlord claims.	$110.00
Briones, S.	29-May-26	0.1	Call with T. Banh (FTI) to discuss landlord claims.	$53.50
Banh, T.	01-Jun-26	0.1	Call with Company to discuss outstand trades payable.	$110.00
Banh, T.	02-Jun-26	0.5	Review outstanding claims amounts for GUC claims.	$550.00
Banh, T.	03-Jun-26	0.7	Review claims register report from Verita.	$770.00

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Claims Analysis

Professional	Date	Hours	Activity	Fees
Banh, T.	04-Jun-26	0.5	Review claims process inquiries with Verita team.	$550.00
Banh, T.	05-Jun-26	0.2	Review income request from vendors regarding process to submit claims.	$220.00
Banh, T.	15-Jun-26	0.1	Call with counsel to discuss claims recon process.	$110.00
Banh, T.	16-Jun-26	0.1	Update Company on claims recon process for vendor.	$110.00
Banh, T.	16-Jun-26	0.1	Discuss with counsel potential lien claims.	$110.00
Banh, T.	16-Jun-26	0.2	Review incoming inquiry from claims trader provided by counsel.	$220.00
Banh, T.	16-Jun-26	0.2	Review list of potential lien claimants from Company and discuss with counsel.	$220.00
Banh, T.	16-Jun-26	0.2	Call with Company to review scheduled claim for vendor.	$220.00
Santos, D.	16-Jun-26	0.4	Exchange correspondence regarding 503b9 estimates.	$478.00
Santos, D.	16-Jun-26	0.5	Review updated non-merchandise prepetition claims analysis from S. Lopez (FTI).	$597.50
Santos, D.	16-Jun-26	0.5	Analyze potential stub rent exposure.	$597.50
Banh, T.	18-Jun-26	0.2	Review incoming reclamation claims from counsel.	$220.00
Banh, T.	19-Jun-26	0.6	Review latest claims report form Verita.	$660.00
Banh, T.	22-Jun-26	0.2	Review incoming vendor inquiry from counsel and discuss with Company.	$220.00
Banh, T.	24-Jun-26	0.4	Review 502)b)(6) claims and support.	$440.00
Banh, T.	24-Jun-26	0.5	Review claims report from Verita.	$550.00
Banh, T.	25-Jun-26	0.1	Review correspondence from counsel regarding treatment of receipt of goods for pre vs post petition claims.	$110.00
Banh, T.	25-Jun-26	0.2	Review incoming inquiry from counsel regarding file and scheduled claim.	$220.00
Banh, T.	26-Jun-26	0.1	Review claims filed at TopCo and related employe claims.	$110.00
Banh, T.	26-Jun-26	0.2	Call with S. Briones (FTI) to discuss claims recon process and updates to cure objection schedule.	$220.00
Banh, T.	26-Jun-26	0.2	Review proof of claim from counsel and discuss with Company.	$220.00
Banh, T.	26-Jun-26	0.2	Call with Company to discuss claims reconciliation process.	$220.00
Briones, S.	26-Jun-26	0.2	Call with T. Banh (FTI) to discuss claims recon process and updates to cure objection schedule.	$107.00
Banh, T.	26-Jun-26	0.4	Review proof of claims from counsel and discuss with Company.	$440.00
Banh, T.	30-Jun-26	1.1	Review claims register from Verita and create summary table.	$1,210.00
Banh, T.	01-Jul-26	0.4	Update claims recon guidelines for distribution to Company.	$440.00
Banh, T.	01-Jul-26	0.4	Review claims report from Verita.	$440.00
Banh, T.	05-Jul-26	0.5	Update claims recon tracker.	$550.00
Banh, T.	06-Jul-26	0.4	Review claims recon process with counsel.	$440.00

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Claims Analysis

Professional	Date	Hours	Activity	Fees
Banh, T.	07-Jul-26	0.2	Review correspondence with counsel and vendor regarding reduction in file claim amount.	$220.00
Banh, T.	07-Jul-26	0.4	Review cure notice objection from vendor, proof of claim filed and discuss with Company.	$440.00
Banh, T.	08-Jul-26	0.2	Review proof of claims filed by vendor and confirm detail with Company.	$220.00
Banh, T.	08-Jul-26	0.3	Review updated claims report from Verita.	$330.00
Banh, T.	08-Jul-26	0.3	Review claims recon process for voting purposes from counsel and Verita.	$330.00
Banh, T.	10-Jul-26	0.2	Review claim filed against Company related to warranties and discuss with counsel.	$220.00
Banh, T.	10-Jul-26	0.6	Review updated claims recon report from Verita.	$660.00
Santos, D.	13-Jul-26	0.9	Review supplemental claims information provided by Company.	$1,075.50
Santos, D.	13-Jul-26	1.2	Review current claims estimates in relation to information request from KE.	$1,434.00
Santos, D.	13-Jul-26	1.5	Review updated unpaid May rent calculations.	$1,792.50
Banh, T.	14-Jul-26	0.2	Review incoming proof of claim from counsel.	$220.00
Santos, D.	14-Jul-26	0.4	Exchange correspondence related to content and status of Plan Supplement schedules.	$478.00
Banh, T.	17-Jul-26	0.6	Review proof of claims from landlords.	$660.00
Banh, T.	29-Jul-26	0.2	Follow up with Company and counsel to discuss rejection damages related to abandoning stores.	$220.00
Banh, T.	29-Jul-26	0.2	Review counsel feedback on abandoning property for closed stores and discuss with Company.	$220.00
Banh, T.	31-Jul-26	0.2	Review claims report from Verita.	$220.00
Banh, T.	31-Jul-26	0.2	Review incoming claim from counsel and discuss with Company.	$220.00
Subtotal		**21.4**		**$24,035.50**

Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Chesley, R.	17-May-26	0.4	Final filing preparation.	$492.00
Schneider, J.	17-May-26	0.4	Proof microsite with client's edits.	$180.00
Schneider, J.	17-May-26	0.4	Confirm press release status, and share with advisor group.	$180.00
Schneider, J.	17-May-26	0.4	Connect with client to ensure microsite status with press release link.	$180.00
Schneider, J.	17-May-26	0.4	Proof and clean package, and send to client.	$180.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Schneider, J.	17-May-26	0.5	Prepare press release edits, package edits, and send PR to legal team for comments.	$225.00
Schneider, J.	17-May-26	0.5	Proof press release, upload to Business Wire, and call customer service.	$225.00
Szuhaj, S.	17-May-26	1.6	Support material finalization and coordinate with advisors.	$944.00
Ross, M.	17-May-26	2.2	Review and finalize press release and other materials, launch of microsite, and attention to filing and post-filing tasks.	$2,211.00
Chesley, R.	18-May-26	0.3	Coordinate media relations efforts in response to inbound inquiries.	$369.00
Ross, M.	18-May-26	0.3	Coordinate with FTI team regarding next steps.	$301.50
Ross, M.	18-May-26	0.3	Correspond with media outreach regarding queries surrounding filing.	$301.50
Andolina, K.	18-May-26	0.5	Develop the first day employee hearing note to keep employees updated on legal proceedings.	$295.00
Andolina, K.	18-May-26	1.3	Build out end-of-day monitoring report to inform ongoing communications strategy.	$767.00
Szuhaj, S.	18-May-26	1.7	Compile media monitoring document.	$1,003.00
Schneider, J.	18-May-26	2.1	Monitor and compile media coverage on 5/18/26 for client and advisor visibility.	$945.00
Ross, M.	19-May-26	0.2	Correspond with corporate finance colleagues regarding sale process.	$201.00
Ross, M.	19-May-26	0.2	Review media report and associated media following filing.	$201.00
Chesley, R.	19-May-26	0.3	Respond to inbound media inquiries and seek corrections where needed.	$369.00
Ross, M.	19-May-26	0.3	Correspond with media outreach regarding chapter 11 filing and response to media inquiries.	$301.50
Andolina, K.	19-May-26	0.4	Draft communications rollout to plan Company communications strategy across milestones.	$236.00
Szuhaj, S.	19-May-26	0.4	Compile media monitoring document.	$236.00
Ross, M.	19-May-26	0.6	Correspondence and coordination with team regarding strategy with respect to next steps in communications plan.	$603.00
Szuhaj, S.	19-May-26	0.9	Draft communications time line.	$531.00
Andolina, K.	19-May-26	1.4	Compile monitoring report to inform ongoing communications strategy.	$826.00
Schneider, J.	19-May-26	1.7	Monitor and compile media coverage on 5/19/26 for client and advisor visibility.	$765.00
Andolina, K.	19-May-26	1.8	Prepare notes for first Day Hearing in order to update communications to reflect court proceedings.	$1,062.00
Szuhaj, S.	20-May-26	0.3	Review media monitor.	$177.00
Ross, M.	20-May-26	0.4	Review media coverage.	$402.00
Ross, M.	20-May-26	0.4	Review first day hearing email to employees and correspondence with client.	$402.00
Ross, M.	20-May-26	0.5	Correspond with team related to media inquiries and next steps in store closure process.	$502.50
Schneider, J.	20-May-26	0.7	Monitor and compile media coverage on 5/20/26 for client and advisor visibility.	$315.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Professional	Date	Hours	Activity	Fees
Andolina, K.	20-May-26	0.9	Develop media monitoring report to inform ongoing communications strategy.	$531.00
Szuhaj, S.	20-May-26	0.9	Develop post-petition communications time line materials.	$531.00
Andolina, K.	20-May-26	1.2	Draft Communications Rollout timeline to reflect possible sale to give client window into ongoing communications strategy.	$708.00
Szuhaj, S.	21-May-26	0.1	Coordinate with advisors to inform communication materials.	$59.00
Szuhaj, S.	21-May-26	0.2	Compile media monitor.	$118.00
Ross, M.	21-May-26	0.3	Correspond with corporate finance colleagues to discuss store closures and timing.	$301.50
Chesley, R.	21-May-26	0.4	Review and provide feedback on go-forward milestone comms plans ahead of presentation to P. Day (WM).	$492.00
Szuhaj, S.	21-May-26	0.4	Review draft communications materials.	$236.00
Ross, M.	21-May-26	0.6	Review communications strategy and post-petition communications and store closure roll out and correspondence with team.	$603.00
Andolina, K.	21-May-26	0.6	Update communications timeline document for internal review to establish future communications strategy.	$354.00
Schneider, J.	21-May-26	0.6	Monitor and compile media coverage on 5/21/26 for client and advisor visibility.	$270.00
Ross, M.	22-May-26	0.2	Review and comment on media monitoring report and correspond with team regarding same.	$201.00
Andolina, K.	22-May-26	0.3	Draft message to client to share communications rollout to align on upcoming milestones.	$177.00
Szuhaj, S.	22-May-26	0.3	Review media monitor.	$177.00
Ross, M.	22-May-26	0.7	Review and comment on post-petition communication plan and correspond with team regarding same.	$703.50
Szuhaj, S.	22-May-26	0.7	Review communications time line materials.	$413.00
Schneider, J.	22-May-26	0.8	Monitor and compile media coverage on 5/22/26 for client and advisor visibility.	$360.00
Schneider, J.	22-May-26	1.0	Draft Post-Petition Communications Planning Timeline for client review.	$450.00
Andolina, K.	22-May-26	1.9	Update communications rollout to reflect additional information on store closures to inform ongoing communications strategy for footprint consolidation.	$1,121.00
Chesley, R.	25-May-26	0.2	Coordinate media relations efforts in connection with ongoing Chapter 11 case, including review and response to inbound media inquiries.	$246.00
Andolina, K.	26-May-26	0.3	Prepare end-of-week monitoring report.	$177.00
Andolina, K.	26-May-26	0.3	Scan for coverage of Chapter 11 announcement to inform ongoing communications strategy.	$177.00
Schneider, J.	26-May-26	0.9	Monitor and compile media coverage on 5/26/26 for client and advisor visibility.	$405.00
Schneider, J.	27-May-26	0.3	Monitor and compile media coverage on 5/27/26 for client and advisor visibility.	$135.00
Andolina, K.	27-May-26	0.8	Draft end of week media monitoring report to inform ongoing communications strategy.	$472.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Szuhaj, S.	27-May-26	1.1	Review and revise Wave 1 Communications Package for client visibility.	$649.00
Schneider, J.	27-May-26	1.4	Draft Wave 1 Communications Package for client visibility.	$630.00
Ross, M.	27-May-26	2.2	Review and comment on comprehensive store closure communications document and correspond with team regarding same.	$2,211.00
Andolina, K.	27-May-26	2.6	Develop Wave 1 communications package frequently asked questions to serve as reference points for stakeholders who may have questions following the announcement.	$1,534.00
Andolina, K.	27-May-26	2.7	Draft Wave 1 Communications Package for client visibility.	$1,593.00
Szuhaj, S.	27-May-26	2.8	Draft Wave 1 Communications Package for client visibility.	$1,652.00
Ross, M.	28-May-26	0.2	Correspond with client and corporate finance colleagues regarding store closure materials.	$201.00
Chesley, R.	28-May-26	0.4	Review store closing communications package and provide feedback ahead of circulation to client.	$492.00
Ross, M.	28-May-26	1.1	Review and comment on revised materials prior to circulation to client and advisor group and coordination with team regarding same.	$1,105.50
Schneider, J.	28-May-26	1.1	Finalize Wave 1 communications package to share with and advisor team to guide store closure communications strategy.	$495.00
Andolina, K.	28-May-26	1.5	Finalize Wave 1 communications package to share with and advisor team to guide store closure communications strategy.	$885.00
Szuhaj, S.	28-May-26	1.6	Finalizing Wave 1 communications package to share with and advisor team to guide store closure communications strategy.	$944.00
Ross, M.	29-May-26	0.2	Correspond with client and FTI team regarding store closure materials.	$201.00
Szuhaj, S.	29-May-26	0.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$118.00
Ross, M.	29-May-26	0.3	Coordination with team regarding store closure materials.	$301.50
Szuhaj, S.	29-May-26	0.3	Coordinate with advisors regarding review and feedback to communications materials.	$177.00
Andolina, K.	29-May-26	0.5	Update the drafted stakeholder frequently asked questions to reflect information on store closure timeline.	$295.00
Chesley, R.	29-May-26	0.6	Review and implement edits to store closure comms package.	$738.00
Schneider, J.	29-May-26	0.7	Monitor and compile media coverage on 5/29/26 for client and advisor visibility.	$315.00
Ross, M.	01-Jun-26	0.1	Correspond with team regarding media monitor and related coverage.	$100.50
Ross, M.	01-Jun-26	0.2	Review and comment on media monitor and related coverage.	$201.00
Szuhaj, S.	01-Jun-26	0.3	Draft client communications to support communications roll out coordination.	$177.00
Ross, M.	01-Jun-26	0.4	Review media coverage regarding store closures and correspond with client regarding same.	$402.00
Andolina, K.	01-Jun-26	0.8	Draft update note to align on next steps for communications with client.	$472.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Szuhaj, S.	02-Jun-26	0.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$118.00
Chesley, R.	02-Jun-26	0.3	Respond to media inquiries and manage media relations activity.	$369.00
Ross, M.	02-Jun-26	0.3	Review media monitoring report and related coverage.	$301.50
Szuhaj, S.	02-Jun-26	0.7	Draft end of day media monitoring report to inform ongoing communications materials and strategy.	$413.00
Ross, M.	02-Jun-26	0.8	Correspond with media regarding inquiries following store closure announcement and coordination with team regarding same.	$804.00
Schneider, J.	02-Jun-26	0.8	Monitor and compile media coverage on 6/2/26 for client and advisor visibility.	$360.00
Andolina, K.	02-Jun-26	1.1	Develop media monitoring report to inform ongoing company communications plan.	$649.00
Ross, M.	03-Jun-26	0.3	Correspond with team regarding next steps in coverage monitoring, materials for clients, and store closures.	$301.50
Schneider, J.	03-Jun-26	0.4	Monitor and compile media coverage on 6/3/26 for client and advisor visibility.	$180.00
Andolina, K.	03-Jun-26	0.5	Scan for coverage to contribute to end of week media report to inform ongoing communications strategy.	$295.00
Szuhaj, S.	03-Jun-26	0.5	Draft media monitoring report to inform ongoing communications strategy.	$295.00
Schneider, J.	03-Jun-26	0.6	Draft Second Day Hearing email for client visibility.	$270.00
Szuhaj, S.	03-Jun-26	0.8	Draft wave 2 communications package for client visibility.	$472.00
Szuhaj, S.	03-Jun-26	0.9	Draft communications materials to support second day hearing update.	$531.00
Szuhaj, S.	04-Jun-26	0.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$118.00
Ross, M.	04-Jun-26	0.6	Coordination with team regarding second day hearing email and review same.	$603.00
Ross, M.	05-Jun-26	0.1	Correspond with team regarding media monitor and related coverage.	$100.50
Ross, M.	05-Jun-26	0.1	Review revised second day hearing email.	$100.50
Ross, M.	05-Jun-26	0.2	Review and comment on media monitor and related coverage.	$201.00
Szuhaj, S.	05-Jun-26	0.4	Draft end of week media monitoring report to inform ongoing communications strategy.	$236.00
Schneider, J.	05-Jun-26	0.9	Monitor and compile media coverage on 6/5/26 for client and advisor visibility.	$405.00
Szuhaj, S.	05-Jun-26	1.1	Draft communications materials to support second day hearing update.	$649.00
Szuhaj, S.	05-Jun-26	1.4	Draft wave 2 communications package for client visibility.	$826.00
Szuhaj, S.	08-Jun-26	0.1	Draft end of week media monitoring report to inform ongoing communications strategy.	$59.00
Andolina, K.	08-Jun-26	0.2	Build out end of week monitoring report to keep track of media coverage and inform ongoing communications strategy.	$118.00
Andolina, K.	08-Jun-26	0.3	Register for second day hearing attendance to keep the communications strategy relevant and reflective of ongoing court proceedings.	$177.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Andolina, K.	08-Jun-26	0.8	Develop wave 2 communications materials to inform additional closure information.	$472.00
Andolina, K.	08-Jun-26	1.1	Build out workback plan to organize team and facilitate communications document develop.	$649.00
Schneider, J.	08-Jun-26	2.0	Draft wave 2 communications package for client visibility.	$900.00
Szuhaj, S.	08-Jun-26	2.9	Draft wave 2 communications package for client visibility.	$1,711.00
Szuhaj, S.	09-Jun-26	0.1	Draft end of week media monitoring report to inform ongoing communications strategy.	$59.00
Schneider, J.	09-Jun-26	0.1	Monitor and compile media coverage on 6/9/26 for client and advisor visibility.	$45.00
Ross, M.	09-Jun-26	1.1	Review and comment on wave 2 communications package and coordination with team regarding same.	$1,105.50
Andolina, K.	10-Jun-26	0.3	Review wave 2 communications package for external review to move forward wave 2 communications strategy.	$177.00
Schneider, J.	10-Jun-26	0.4	Monitor and compile media coverage on 6/10/26 for client and advisor visibility.	$180.00
Schneider, J.	10-Jun-26	0.6	Finalize wave 2 communications package to share with client to guide store closure communications strategy.	$270.00
Schneider, J.	10-Jun-26	0.7	Draft wave 2 closures frequently asked questions for client visibility.	$315.00
Ross, M.	10-Jun-26	0.9	Review of FAQ and wave 2 closures; correspondence with team regarding same; correspondence with corporate finance colleagues and review of comments regarding same.	$904.50
Andolina, K.	10-Jun-26	1.3	Cascade edits to wave 2 communications package to refine messaging to stakeholders and drive communication strategy.	$767.00
Szuhaj, S.	10-Jun-26	2.4	Draft wave 2 communications package for client visibility.	$1,416.00
Andolina, K.	11-Jun-26	0.2	Prepare second day hearing summary for internal team's awareness to ensure that go-forward communications represent Chapter 11 proceedings.	$118.00
Andolina, K.	11-Jun-26	0.3	Review email to client to ensure clear communication about developed materials to inform ongoing communications strategy.	$177.00
Andolina, K.	11-Jun-26	0.3	Update workback plan to ensure communications workstream stays on track for on time client deliverables.	$177.00
Schneider, J.	11-Jun-26	0.3	Monitor and compile media coverage on 6/11/26 for client and advisor visibility.	$135.00
Ross, M.	12-Jun-26	0.2	Correspondence with team regarding monitoring report and review of same.	$201.00
Schneider, J.	12-Jun-26	0.4	Monitor and compile media coverage on 6/12/26 for client and advisor visibility.	$180.00
Szuhaj, S.	12-Jun-26	0.6	Draft end of week media monitoring report to inform ongoing communications strategy.	$354.00
Andolina, K.	15-Jun-26	0.1	Update workback plan to reflect team schedules and ensure communications team coverage throughout the summer as Chapter 11 proceedings continue.	$59.00
Chesley, R.	15-Jun-26	0.2	Coordinate media relations matters.	$246.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Andolina, K.	15-Jun-26	0.2	Contribute to end of day media report to keep client and advisors appraised of ongoing media coverage around store closures to inform ongoing communications strategy.	$118.00
Szuhaj, S.	15-Jun-26	1.9	Draft end of day media monitoring report to inform ongoing communications strategy.	$1,121.00
Ross, M.	15-Jun-26	2.2	Correspond with local reporters regarding store closure announcement, provide media holding statement, review docket alerts, answer queries, and coordinate with team and client regarding same.	$2,211.00
Schneider, J.	15-Jun-26	2.3	Monitor and compile media coverage on 6/15/26 for client and advisor visibility.	$1,035.00
Chesley, R.	16-Jun-26	0.3	Respond to media inquiries.	$369.00
Schneider, J.	16-Jun-26	1.4	Monitor and compile media coverage on 6/16/26 for client and advisor visibility.	$630.00
Ross, M.	16-Jun-26	1.7	Correspond with local reporters regarding store closure announcement, provide media holding statement, review docket alerts, answer queries, and coordinate with team and client regarding same.	$1,708.50
Andolina, K.	16-Jun-26	1.7	Contribute to the end-of-day media report to compile coverage for client and advisers to inform ongoing communications strategy.	$1,003.00
Ross, M.	17-Jun-26	0.2	Coordinate with team regarding wave 2 announcement, and correspond with client regarding same.	$201.00
Andolina, K.	17-Jun-26	0.2	Review updated communications timeline to share with client to demonstrate ongoing communications efforts to client.	$118.00
Ross, M.	17-Jun-26	0.3	Review media monitoring report and coverage related to same.	$301.50
Andolina, K.	17-Jun-26	0.5	Contribute to end of day media report to share with company and advisors to show how company is being covered and to inform ongoing communications strategy.	$295.00
Szuhaj, S.	17-Jun-26	0.8	Draft communications milestone slide to socialize with client.	$472.00
Schneider, J.	17-Jun-26	1.1	Monitor and compile media coverage on 6/17/26 for client and advisor visibility.	$495.00
Ross, M.	17-Jun-26	1.3	Correspond with local reporters regarding queries to store closure announcement, and correspond with client and team regarding same.	$1,306.50
Szuhaj, S.	17-Jun-26	2.0	Draft end of day media monitoring report to inform ongoing communications strategy.	$1,180.00
Szuhaj, S.	18-Jun-26	0.1	Draft client communication regarding updates to communication strategy and time line.	$59.00
Szuhaj, S.	18-Jun-26	0.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$118.00
Andolina, K.	18-Jun-26	0.3	Correspond with WM to align on communications support.	$177.00
Andolina, K.	18-Jun-26	0.3	Communicate with FTI team to track project timeline to inform ongoing communications strategy.	$177.00
Ross, M.	18-Jun-26	0.4	Correspond with FTI team regarding wave 2 closures and communication needs, and communication with client regarding same.	$402.00
Schneider, J.	18-Jun-26	0.6	Monitor and compile media coverage on 6/18/26 for client and advisor visibility.	$270.00

EXHIBIT C

FTI Consulting, Inc.

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Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Ross, M.	18-Jun-26	0.8	Correspond with local reporters responding to queries regarding store closure announcement.	$804.00
Szuhaj, S.	19-Jun-26	0.1	Draft communications milestone slide to socialize with client.	$59.00
Andolina, K.	19-Jun-26	0.2	Review client communications to align on necessary communications drafts and store closure timeline.	$118.00
Ross, M.	19-Jun-26	0.3	Respond to reporter queries.	$301.50
Ross, M.	19-Jun-26	0.4	Review media report and associated coverage.	$402.00
Andolina, K.	19-Jun-26	0.4	Contribute to end of week monitoring report to communicate media coverage with Company and advisors to inform ongoing communications strategy.	$236.00
Schneider, J.	19-Jun-26	0.4	Monitor and compile media coverage on 6/19/26 for client and advisor visibility.	$180.00
Ross, M.	19-Jun-26	0.5	Coordinate with team regarding wave 2 closures.	$502.50
Szuhaj, S.	19-Jun-26	0.5	Draft client communication to socialize materials.	$295.00
Szuhaj, S.	19-Jun-26	1.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$708.00
Szuhaj, S.	22-Jun-26	0.1	Draft end of week media monitoring report to inform ongoing communications strategy.	$59.00
Andolina, K.	22-Jun-26	0.2	Align with team on go-forward communications support plan.	$118.00
Schneider, J.	22-Jun-26	0.2	Monitor and compile media coverage on 6/22/26 for client and advisor visibility.	$90.00
Ross, M.	22-Jun-26	0.3	Respond to reporter queries.	$301.50
Ross, M.	22-Jun-26	0.4	Coordinate with team regarding wave 2 closures.	$402.00
Ross, M.	22-Jun-26	0.4	Review media report and associated coverage.	$402.00
Ross, M.	23-Jun-26	0.4	Correspond with FTI team regarding store closures and communications needs, and coordinate with communications team regrading same.	$402.00
Schneider, J.	23-Jun-26	0.6	Monitor and compile media coverage on 6/23/26 for client and advisor visibility.	$270.00
Schneider, J.	24-Jun-26	0.2	Monitor and compile media coverage on 6/24/26 for client and advisor visibility.	$90.00
Ross, M.	24-Jun-26	0.4	Coordinate with team regarding wave 2 closure process and next steps in communications plan.	$402.00
Schneider, J.	25-Jun-26	0.3	Monitor and compile media coverage on 6/25/26 for client and advisor visibility.	$135.00
Szuhaj, S.	25-Jun-26	0.4	Draft end of week media monitoring report to inform ongoing communications strategy.	$236.00
Ross, M.	26-Jun-26	0.3	Review media monitoring report and correspond with team regarding same.	$301.50
Schneider, J.	26-Jun-26	0.9	Monitor and compile media coverage on 6/26/26 for client and advisor visibility.	$405.00
Szuhaj, S.	26-Jun-26	1.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$708.00
Szuhaj, S.	29-Jun-26	0.3	Draft end of week media monitoring report to inform ongoing communications strategy.	$177.00

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Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Schneider, J.	29-Jun-26	0.7	Monitor and compile media coverage on 6/29/26 for client and advisor visibility.	$315.00
Szuhaj, S.	30-Jun-26	0.3	Draft end of week media monitoring report to inform ongoing communications strategy.	$177.00
Schneider, J.	30-Jun-26	0.4	Monitor and compile media coverage on 6/30/26 for client and advisor visibility.	$180.00
Szuhaj, S.	01-Jul-26	0.2	Draft end of week media monitoring report to inform ongoing communications strategy.	$118.00
Schneider, J.	01-Jul-26	0.6	Monitor and compile media coverage on 7/1/26 for client and advisor visibility.	$270.00
Szuhaj, S.	02-Jul-26	1.3	Draft end of week media monitoring report to inform ongoing communications strategy.	$767.00
Schneider, J.	06-Jul-26	1.2	Monitor and compile media coverage on 7/6/26 for client and advisor visibility.	$540.00
Andolina, K.	07-Jul-26	0.1	Contribute to weekly monitoring report to inform ongoing communications strategy.	$59.00
Ross, M.	07-Jul-26	0.6	Correspond with FTI team regarding preparation of communications materials surrounding customer outreach.	$603.00
Ross, M.	09-Jul-26	0.3	Coordinate with team regarding preparation of RIF related materials.	$301.50
Ross, M.	09-Jul-26	0.4	Review precedent related to RIF related materials.	$402.00
Andolina, K.	09-Jul-26	0.4	Draft communications for 7/30 RIF announcement as part of ongoing communications strategy.	$236.00
Schneider, J.	09-Jul-26	0.4	Monitor and compile media coverage on 7/9/26 for client and advisor visibility.	$180.00
Ross, M.	09-Jul-26	0.6	Correspond with media regarding outreach surrounding store closures.	$603.00
Schneider, J.	09-Jul-26	0.8	Draft RIF communications package for client and advisor visibility.	$360.00
Ross, M.	10-Jul-26	0.3	Review and comment on end of week media report.	$301.50
Andolina, K.	10-Jul-26	0.5	Develop weekly media monitoring report to inform ongoing communications strategy.	$295.00
Schneider, J.	10-Jul-26	0.6	Monitor and compile media coverage on 7/10/26 for client and advisor visibility.	$270.00
Andolina, K.	10-Jul-26	0.9	Develop communications materials for closure of distribution center slated for 7/30.	$531.00
Schneider, J.	10-Jul-26	1.1	Draft RIF communications package for client and advisor visibility.	$495.00
Szuhaj, S.	13-Jul-26	0.1	Draft Communications Package for client visibility.	$59.00
Andolina, K.	13-Jul-26	1.3	Review 7/30 RIF materials and cascading edits to ensure the ongoing communications reflect client focus.	$767.00
Schneider, J.	13-Jul-26	3.1	Draft RIF communications package for client and advisor visibility.	$1,395.00
Andolina, K.	14-Jul-26	0.2	Update RIF communications to reflect additional client-drafted communications and to ensure that communications are consistent.	$118.00
Schneider, J.	14-Jul-26	0.4	Monitor and compile media coverage on 7/14/26 for client and advisor visibility.	$180.00
Andolina, K.	14-Jul-26	0.9	Review RIF communications and share for internal review.	$531.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Ross, M.	14-Jul-26	1.1	Review RIF materials and review company prepared materials regarding same.	$1,105.50
Schneider, J.	14-Jul-26	1.1	Draft RIF communications package for client and advisor visibility.	$495.00
Schneider, J.	15-Jul-26	0.2	Monitor and compile media coverage on 7/15/26 for client and advisor visibility.	$90.00
Ross, M.	15-Jul-26	0.3	Correspondence with team regarding materials received from client.	$301.50
Ross, M.	15-Jul-26	0.6	Review materials received from client.	$603.00
Ross, M.	15-Jul-26	0.9	Review and comment on revised RIF materials.	$904.50
Szuhaj, S.	15-Jul-26	2.5	Draft Communications Package for client visibility.	$1,475.00
Schneider, J.	15-Jul-26	2.7	Draft RIF communications package for client and advisor visibility.	$1,215.00
Schneider, J.	16-Jul-26	0.7	Monitor and compile media coverage on 7/16/26 for client and advisor visibility.	$315.00
Ross, M.	17-Jul-26	0.2	Review media report.	$201.00
Schneider, J.	17-Jul-26	0.8	Monitor and compile media coverage on 7/17/26 for client and advisor visibility.	$360.00
Szuhaj, S.	21-Jul-26	0.4	Draft end of week media monitoring report to inform ongoing communications strategy.	$236.00
Szuhaj, S.	22-Jul-26	0.3	Draft end of week media monitoring report to inform ongoing communications strategy.	$177.00
Szuhaj, S.	23-Jul-26	0.1	Draft end of week media monitoring report to inform ongoing communications strategy.	$59.00
Ross, M.	24-Jul-26	0.2	Review media monitor and related coverage and correspondence with team regarding same.	$201.00
Andolina, K.	24-Jul-26	0.6	Work on end of week monitoring report to keep client and advisors appraised of recent media coverage and inform ongoing communications strategy.	$354.00
Szuhaj, S.	24-Jul-26	0.7	Draft end of week media monitoring report to inform ongoing communications strategy.	$413.00
Schneider, J.	27-Jul-26	0.4	Monitor and compile media coverage on 7/27/26 for client and advisor visibility.	$180.00
Ross, M.	28-Jul-26	0.6	Correspond with media regarding store closure queries.	$603.00
Schneider, J.	28-Jul-26	0.6	Monitor and compile media coverage on 7/28/26 for client and advisor visibility.	$270.00
Ross, M.	29-Jul-26	0.3	Correspond with various media outlets regarding queries to store closures.	$301.50
Schneider, J.	29-Jul-26	0.3	Monitor and compile media coverage on 7/29/26 for client and advisor visibility.	$135.00
Ross, M.	29-Jul-26	0.4	Review docket for information related to store closures.	$402.00
Ross, M.	30-Jul-26	0.3	Review precedent materials.	$301.50
Ross, M.	30-Jul-26	0.4	Coordinate with FTI team regarding next steps.	$402.00
Schneider, J.	30-Jul-26	0.4	Monitor and compile media coverage on 7/30/26 for client and advisor visibility.	$180.00
Chesley, R.	30-Jul-26	0.5	Call with L. Bender (WM), M. Ross (FTI) and J. Schneider (FTI) to discuss emergence planning and stakeholder concerns and re engagement.	$615.00
Ross, M.	30-Jul-26	0.5	Correspond with media regarding store closures.	$502.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Communications Strategy and Development

Professional	Date	Hours	Activity	Fees
Ross, M.	30-Jul-26	0.5	Call with L. Bender (WM), R. Chesley (FTI) and J. Schneider (FTI) to discuss emergence planning and stakeholder concerns and re engagement.	$502.50
Schneider, J.	30-Jul-26	0.5	Call with L. Bender (WM), R. Chesley (FTI) and M. Ross (FTI) to discuss emergence planning and stakeholder concerns and re engagement.	$225.00
Chesley, R.	30-Jul-26	0.8	Discuss confirmation and emergence communications and stakeholder engagement planning.	$984.00
Szuhaj, S.	31-Jul-26	0.1	Draft end of week media monitoring report to inform ongoing communications strategy.	$59.00
Ross, M.	31-Jul-26	0.2	Review precedent materials regarding emergence communications.	$201.00
Ross, M.	31-Jul-26	0.3	Discussion with J. Schneider (FTI) regarding emergence materials.	$301.50
Schneider, J.	31-Jul-26	0.3	Discussion with M. Ross (FTI) regarding emergence materials.	$135.00
Ross, M.	31-Jul-26	0.4	Correspond with FTI team regarding emergence timeline.	$402.00
Schneider, J.	31-Jul-26	0.4	Monitor and compile media coverage on 7/31/26 for client and advisor visibility.	$180.00
Ross, M.	31-Jul-26	1.2	Prepare stakeholder audiences summary for purposes of developing emergence communications plan.	$1,206.00
Schneider, J.	31-Jul-26	1.5	Draft stakeholder chart for emergence communication plan.	$675.00
Subtotal		**166.5**		**$110,002.00**

Creditor Committee Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	28-May-26	0.4	Review claims reconciliation process and discuss with Company.	$440.00
Banh, T.	01-Jun-26	0.1	Correspond with FTI team regarding 341 meeting.	$110.00
Agam, A.	02-Jun-26	0.4	Correspondence and review of UCC FA requests.	$618.00
Banh, T.	03-Jun-26	0.1	Call with counsel to discuss process for 341 meeting.	$110.00
Santos, D.	03-Jun-26	0.2	Call with D. Sandler (Province) to discuss information requests.	$239.00
Mody, A.	03-Jun-26	0.3	Follow-up with Province regarding kick off call.	$334.50
Agam, A.	03-Jun-26	0.5	Follow up on Province requests / questions.	$772.50
Agam, A.	03-Jun-26	0.6	Attend kick off call with Province, PPP, D. Santos (FTI) and A. Mody (FTI).	$927.00
Mody, A.	03-Jun-26	0.6	Attend kick off call with Province, PPP, A. Agam (FTI) and D. Santos (FTI).	$669.00
Santos, D.	03-Jun-26	0.6	Attend kick off call with Province, PPP, A. Agam (FTI) and A. Mody (FTI).	$717.00
Banh, T.	03-Jun-26	1.1	Provide responses to 341 meeting memo.	$1,210.00
Banh, T.	04-Jun-26	0.2	Calls with Company to address outstanding items for 341 meeting.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Creditor Committee Matters

Professional	Date	Hours	Activity	Fees
Agam, A.	04-Jun-26	0.5	Follow up on Province requests / questions.	$772.50
Agam, A.	05-Jun-26	0.3	Review and respond to 341a related information.	$463.50
Agam, A.	05-Jun-26	0.3	Call with Province, T. Banh (FTI) and L. Lu (FTI) on cash collateral and other requests.	$463.50
Banh, T.	05-Jun-26	0.3	Call with Province, A. Agam (FTI) and L. Lu (FTI) on cash collateral and other requests.	$330.00
Lu, L.	05-Jun-26	0.3	Call with Province, A. Agam (FTI) and T. Banh (FTI) on cash collateral and other requests.	$235.50
Agam, A.	05-Jun-26	0.6	Respond to emails related to UCC professional requests.	$927.00
Agam, A.	06-Jun-26	0.4	Respond to comments and questions from UCC professionals.	$618.00
Agam, A.	07-Jun-26	0.2	Follow up on UCC professionals' requests.	$309.00
Santos, D.	08-Jun-26	0.1	Call with T. Banh (FTI) to review SOFA/SOAL for distribution to UCC advisors.	$119.50
Banh, T.	08-Jun-26	0.1	Call with D. Santos (FTI) to review SOFA/SOAL for distribution to UCC advisors.	$110.00
Banh, T.	08-Jun-26	0.1	Respond to FTI team regarding Mayb stub rent estimate to UCC advisors.	$110.00
Banh, T.	08-Jun-26	0.1	Distribute SOFA/SOAL support to UCC advisors.	$110.00
Banh, T.	08-Jun-26	0.2	Review correspondence and critical vendor list for UCC advisors.	$220.00
Santos, D.	08-Jun-26	0.3	Participate in call with D. Sandler (Province) and H. Congleton (Province) to discuss rent forecast.	$358.50
Banh, T.	08-Jun-26	0.5	Review excel for SOFA for distribution to UCC advisors.	$550.00
Banh, T.	08-Jun-26	0.6	Review excel for SOAL for distribution to UCC advisors.	$660.00
Banh, T.	09-Jun-26	0.1	Review critical vendor order to understand notification requirements to Committee.	$110.00
Agam, A.	09-Jun-26	0.2	Call with Province, PPP and D. Santos (FTI) to discuss sale process updates, information request list and projections.	$309.00
Santos, D.	09-Jun-26	0.2	Call with Province, PPP and A. Agam (FTI) to discuss sale process updates, information request list and projections.	$239.00
Banh, T.	09-Jun-26	0.2	Call with Company to discuss MDF agreements and exhibits as follow-up request from 341 meeting.	$220.00
Santos, D.	09-Jun-26	0.4	Review Province data request list and potential available data in response.	$478.00
Banh, T.	09-Jun-26	0.5	Review diligence request from UCC advisors.	$550.00
Briones, S.	09-Jun-26	0.5	Compile diligence and organize VDR for UCC diligence requests.	$267.50
Agam, A.	09-Jun-26	1.4	Participate in 341 creditors meeting with T. Banh (FTI).	$2,163.00
Banh, T.	09-Jun-26	1.4	Participate in 341 creditors meeting with A. Agam (FTI).	$1,540.00
Briones, S.	09-Jun-26	1.4	Compile diligence received to date for distribution to UCC professionals.	$749.00
Briones, S.	09-Jun-26	1.6	Finish compiling diligence to provide to UCC.	$856.00

EXHIBIT C

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Creditor Committee Matters

Professional	Date	Hours	Activity	Fees
Agam, A.	09-Jun-26	1.7	Review information to prepare for 341a meeting.	$2,626.50
Agam, A.	10-Jun-26	0.2	Call with Province.	$309.00
Banh, T.	10-Jun-26	0.2	Review inquiry from UCC advisor regarding outstanding AP.	$220.00
Agam, A.	10-Jun-26	0.3	Review UCC request list.	$463.50
Santos, D.	10-Jun-26	0.8	Investigate and respond to question from Province regarding prepetition balances.	$956.00
Santos, D.	12-Jun-26	0.6	Review and respond to document request emails from K&E team.	$717.00
Agam, A.	12-Jun-26	0.7	Follow up on UCC requests.	$1,081.50
Santos, D.	12-Jun-26	0.7	Coordinate information gathering for UCC information requests.	$836.50
Briones, S.	12-Jun-26	1.1	Reconcile stub rent amounts for UCC distribution.	$588.50
Santos, D.	14-Jun-26	0.4	Respond to information requests from counsel related to financial forecasts.	$478.00
Santos, D.	15-Jun-26	0.3	Evaluate revisions to presentation of 13-week cash flow based on request from UCC.	$358.50
Agam, A.	16-Jun-26	0.3	Call with H. Congleton (Province) and team.	$463.50
Agam, A.	16-Jun-26	0.5	Call with K&E, YCST and D. Santos (FTI) to discuss UCC information requests and disputes.	$772.50
Santos, D.	16-Jun-26	0.5	Call with K&E, YCST and A. Agam (FTI) to discuss UCC information requests and disputes.	$597.50
Agam, A.	16-Jun-26	0.6	Work on Committee professionals information request.	$927.00
Agam, A.	20-Jun-26	0.3	Follow up on counsel requests for Committee information.	$463.50
Agam, A.	22-Jun-26	0.2	Follow up on Province requests.	$309.00
Agam, A.	22-Jun-26	0.4	Call with Province, D. Santos (FTI) and L. Lu (FTI) on liquidity projections.	$618.00
Santos, D.	22-Jun-26	0.4	Call with Province, A. Agam (FTI) and L. Lu (FTI) on liquidity projections.	$478.00
Lu, L.	22-Jun-26	0.4	Call with Province, A. Agam (FTI) and D. Santos (FTI) on liquidity projections.	$314.00
Santos, D.	22-Jun-26	0.5	Review financial model assumptions in preparation of call requested by Province.	$597.50
Banh, T.	23-Jun-26	0.1	Provide response to UCC request regarding insurance.	$110.00
Banh, T.	23-Jun-26	0.2	Review vendor mapping to address UCC request.	$220.00
Agam, A.	23-Jun-26	0.7	Follow up on creditor information requests.	$1,081.50
Agam, A.	24-Jun-26	0.2	Work on Committee information requests.	$309.00
Banh, T.	24-Jun-26	0.2	Call with S. Briones (FTI) to discuss payment schedule request from UCC.	$220.00
Briones, S.	24-Jun-26	0.2	Call with T. Banh (FTI) to discuss payment schedule request from UCC.	$107.00
Agam, A.	25-Jun-26	0.2	Call with H. Congleton (Province) on UCC requests.	$309.00
Banh, T.	25-Jun-26	0.2	Review and provide comments to critical vendor schedule for UCC.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Creditor Committee Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	25-Jun-26	0.2	Review correspondence with counsel and Company regarding notice of payment to UCC.	$220.00
Banh, T.	25-Jun-26	0.2	Review UCC diligence tracker and status.	$220.00
Banh, T.	25-Jun-26	0.3	Working session with S. Briones (FTI) to discuss updates to critical vendor schedule for UCC.	$330.00
Briones, S.	25-Jun-26	0.3	Working session with T. Banh (FTI) to discuss updates to critical vendor schedule for UCC.	$160.50
Banh, T.	25-Jun-26	0.5	Call with S. Briones (FTI) to discuss UCC request, disbursement tracking and MOR.	$550.00
Briones, S.	25-Jun-26	0.5	Call with T. Banh (FTI) to discuss UCC request, disbursement tracking and MOR.	$267.50
Santos, D.	25-Jun-26	0.6	Compile listing of documents provided to UCC advisors.	$717.00
Agam, A.	25-Jun-26	0.8	Follow up on UCC information requests.	$1,236.00
Banh, T.	26-Jun-26	0.1	Review process for UCC regarding critical vendor payments.	$110.00
Santos, D.	26-Jun-26	0.3	Respond to information request from YCST in response to 2004 motion filed by the UCC.	$358.50
Agam, A.	26-Jun-26	0.5	Call with S. Wadwha (WM), M. Tabloff (Hilco), M. Nestor (YCST), K&E and D. Santos (FTI) on creditor requests.	$772.50
Santos, D.	26-Jun-26	0.5	Call with S. Wadwha (WM), M. Tabloff (Hilco), M. Nestor (YCST), K&E and A. Agam (FTI) on creditor requests.	$597.50
Briones, S.	26-Jun-26	1.7	Finalize critical vendors payment matrix for UCC distribution.	$909.50
Agam, A.	29-Jun-26	0.1	Discuss UCC store data request with R. Winebar (FTI).	$154.50
Winebar, R.	29-Jun-26	0.1	Discuss UCC store data request with A. Agam (FTI).	$104.50
Agam, A.	29-Jun-26	0.3	Follow up on UCC requests.	$463.50
Banh, T.	29-Jun-26	0.6	Review and update critical vendor schedule for UCC.	$660.00
Agam, A.	30-Jun-26	0.2	Follow up on UCC requests.	$309.00
Agam, A.	01-Jul-26	0.2	Review issues related to Committee proposal.	$309.00
Santos, D.	01-Jul-26	0.4	Review UCC settlement offer.	$478.00
Agam, A.	01-Jul-26	0.6	Call with FTI team to discuss materials for UCC presentation.	$927.00
Schleeter, T.	01-Jul-26	0.6	Call with FTI team to discuss materials for UCC presentation.	$897.00
Mody, A.	01-Jul-26	0.6	Call with FTI team to discuss materials for UCC presentation.	$669.00
Santos, D.	01-Jul-26	0.6	Call with FTI team to discuss materials for UCC presentation.	$717.00
Santos, D.	01-Jul-26	0.6	Develop outline for presentation to UCC.	$717.00
Santos, D.	02-Jul-26	0.4	Call with professionals to discuss next week UCC meeting.	$478.00
Santos, D.	02-Jul-26	0.5	Revise UCC presentation outline based on comments from advisors.	$597.50
Agam, A.	02-Jul-26	1.3	Revise information related to UCC discussions.	$2,008.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Creditor Committee Matters

Professional	Date	Hours	Activity	Fees
Santos, D.	02-Jul-26	2.6	Work on UCC presentation.	$3,107.00
Agam, A.	03-Jul-26	0.6	Follow up on materials for UCC meeting.	$927.00
Santos, D.	04-Jul-26	0.9	Investigate and respond to questions from A. Agam (FTI) regarding UCC presentation.	$1,075.50
Agam, A.	04-Jul-26	1.1	Follow up on materials for UCC meeting.	$1,699.50
Agam, A.	05-Jul-26	0.9	Follow up on materials for UCC meeting.	$1,390.50
Santos, D.	05-Jul-26	1.7	Compile additional slides into UCC presentation.	$2,031.50
Banh, T.	06-Jul-26	0.2	Review correspondence from counsel regarding UCC discovery.	$220.00
Banh, T.	06-Jul-26	0.2	Review proposed stipulation regarding UCC discovery provided by counsel.	$220.00
Agam, A.	06-Jul-26	0.3	Review materials for UCC meeting.	$463.50
Santos, D.	06-Jul-26	0.3	Update UCC presentation based on comments from A. Agam (FTI) and P. Day (WM).	$358.50
Agam, A.	06-Jul-26	0.4	Call with YCST, K&E, PPP, T. Schleeter (FTI) and D. Santos (FTI) to discuss UCC presentation.	$618.00
Schleeter, T.	06-Jul-26	0.4	Call with YCST, K&E, PPP, A. Agam (FTI) and D. Santos (FTI) to discuss UCC presentation.	$598.00
Santos, D.	06-Jul-26	0.4	Call with YCST, K&E, PPP, A. Agam (FTI) and T. Schleeter (FTI) to discuss UCC presentation.	$478.00
Banh, T.	06-Jul-26	0.4	Respond to FTI team regarding requests on Disclosure Statement for UCC.	$440.00
Mody, A.	06-Jul-26	0.5	Prepare for UCC discussion.	$557.50
Santos, D.	06-Jul-26	0.7	Review claim estimates.	$836.50
Santos, D.	06-Jul-26	0.8	Prepare updated GUC claim estimate.	$956.00
Santos, D.	06-Jul-26	0.9	Update slides for UCC presentation based on input from KE.	$1,075.50
Santos, D.	06-Jul-26	1.1	Update slides for UCC presentation based on input from PPP.	$1,314.50
Santos, D.	06-Jul-26	1.5	Update slides for UCC presentation based on comments from Debtors' advisors.	$1,792.50
Mody, A.	06-Jul-26	1.6	Update UCC deck.	$1,784.00
Agam, A.	06-Jul-26	1.9	Follow up on items for UCC meeting.	$2,935.50
Banh, T.	07-Jul-26	0.1	Review lender registers for UCC request.	$110.00
Banh, T.	07-Jul-26	0.2	Call with S. Briones (FTI) to discuss updates to counsel's debt balance summary for UCC.	$220.00
Briones, S.	07-Jul-26	0.2	Call with T. Banh (FTI) to discuss updates to counsel's debt balance summary for UCC.	$107.00
Mody, A.	07-Jul-26	0.3	Prepare for meeting with UCC.	$334.50
Banh, T.	07-Jul-26	0.3	Review debt counsel's debt balance summary for UCC request.	$330.00
Agam, A.	07-Jul-26	0.4	Prepare for meeting with UCC.	$618.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Creditor Committee Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	07-Jul-26	0.4	Call with Company to discuss debt balance source for UCC request.	$440.00
Santos, D.	07-Jul-26	0.5	Participate in pre-UCC meeting call.	$597.50
Santos, D.	07-Jul-26	0.9	Review estimated claim amounts included in the Disclosure Statement.	$1,075.50
Agam, A.	07-Jul-26	2.0	Meeting with UCC, WM, K&E, YCST, PPP, D. Santos (FTI) and A. Mody (FTI).	$3,090.00
Mody, A.	07-Jul-26	2.0	Meeting with UCC, WM, K&E, YCST, PPP, A. Agam (FTI) and D. Santos (FTI).	$2,230.00
Santos, D.	07-Jul-26	2.0	Meeting with UCC, WM, K&E, YCST, PPP, A. Agam (FTI) and A. Mody (FTI).	$2,390.00
Banh, T.	08-Jul-26	0.2	Call with Company to discuss UCC request.	$220.00
Agam, A.	08-Jul-26	0.3	Follow up on UCC emails / questions.	$463.50
Banh, T.	08-Jul-26	0.3	Review loan ledger balance detail for UCC request.	$330.00
Santos, D.	08-Jul-26	1.1	Review outstanding litigation and settlements.	$1,314.50
Banh, T.	09-Jul-26	0.2	Update FTI team regarding UCC request for litigation detail.	$220.00
Mody, A.	09-Jul-26	0.4	Follow-up on presentation with UCC.	$446.00
Agam, A.	09-Jul-26	0.5	Call with Province, PPP and FTI team on financial projections.	$772.50
Schleeter, T.	09-Jul-26	0.5	Call with Province, PPP and FTI team on financial projections.	$747.50
Mody, A.	09-Jul-26	0.5	Call with Province, PPP and FTI team on financial projections.	$557.50
Santos, D.	09-Jul-26	0.5	Review additional information from WM related to claims against other parties.	$597.50
Santos, D.	09-Jul-26	0.5	Call with Province, PPP and FTI team on financial projections.	$597.50
Santos, D.	09-Jul-26	0.5	Gather information related to litigation and potential settlements.	$597.50
Banh, T.	09-Jul-26	0.5	Review UCC request regarding assets for recovery and discuss with Company.	$550.00
Agam, A.	10-Jul-26	0.2	Review UCC discovery requests (high level).	$309.00
Agam, A.	13-Jul-26	0.2	Review negotiations material regarding UCC offer.	$309.00
Banh, T.	14-Jul-26	0.2	Review questions from FTI regarding critical vendor schedule and address with Company.	$220.00
Banh, T.	14-Jul-26	0.3	Review critical vendor schedules to respond to UCC request.	$330.00
Agam, A.	14-Jul-26	0.6	Follow up on UCC requests.	$927.00
Banh, T.	14-Jul-26	0.8	Update critical vendor schedule per request from UCC.	$880.00
Santos, D.	14-Jul-26	1.2	Coordinate investigation and responses to UCC inquiries.	$1,434.00
Banh, T.	15-Jul-26	0.2	Call with Company outstanding litigation regarding UCC request.	$220.00
Banh, T.	15-Jul-26	0.2	Review response from Company regarding outstanding litigation and update group regarding UCC request.	$220.00
Agam, A.	15-Jul-26	0.3	Call with K&E, M. Nestor (YCST) and D. Santos (FTI) to discuss UCC negotiations.	$463.50

EXHIBIT C

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Creditor Committee Matters

Professional	Date	Hours	Activity	Fees
Santos, D.	15-Jul-26	0.3	Call with K&E, M. Nestor (YCST) and A. Agam (FTI) to discuss UCC negotiations.	$358.50
Agam, A.	15-Jul-26	0.5	Review UCC negotiations status and issues.	$772.50
Banh, T.	16-Jul-26	0.1	Review UCC claim summary and update FTI team.	$110.00
Agam, A.	16-Jul-26	0.6	Follow up on negotiations status with UCC.	$927.00
Agam, A.	16-Jul-26	0.9	Provide information related to UCC negotiations to counsel.	$1,390.50
Agam, A.	17-Jul-26	0.3	Respond on UCC negotiation matters.	$463.50
Banh, T.	17-Jul-26	0.3	Review summary of recoveries for UCC request.	$330.00
Agam, A.	17-Jul-26	1.3	Discussions related to UCC settlement offers.	$2,008.50
Agam, A.	21-Jul-26	0.4	Call with K&E, YCST and D. Santos (FTI) to discuss status of negotiations with UCC.	$618.00
Santos, D.	21-Jul-26	0.4	Call with K&E, YCST and A. Agam (FTI) to discuss status of negotiations with UCC.	$478.00
Agam, A.	23-Jul-26	0.5	Follow up on UCC negotiations issues.	$772.50
Agam, A.	27-Jul-26	0.3	Call with H. Congleston (Province) on UCC negotiations.	$463.50
Agam, A.	27-Jul-26	0.3	Follow up with counsel on UCC negotiations.	$463.50
Santos, D.	27-Jul-26	0.5	Call with D. Bollenbacher (WM) to discuss vendor payment agreement.	$597.50
Subtotal		**90.2**		**$111,797.50**

Fee Applications, Retention, and Related Matters

Professional	Date	Hours	Activity	Fees
Stewart, P.	20-May-26	0.8	Prepare initial drafts of the disclosure schedules for the retention application.	$572.00
Banh, T.	28-May-26	0.4	Review draft retention app and related schedules and declaration.	$440.00
Stewart, P.	28-May-26	0.5	Review revised PII list, and prepare list of additional names for Conflicts to research.	$357.50
Stewart, P.	28-May-26	1.8	Review results from additional PII list names, and revise disclosure schedules accordingly.	$1,287.00
Banh, T.	29-May-26	0.3	Review revised list of OCPs from Company and distribute to counsel for review.	$330.00
Banh, T.	01-Jun-26	0.3	Review PII conflicts check for retention app.	$330.00
Stewart, P.	01-Jun-26	0.3	Update disclosure schedules per feedback from counsel.	$214.50
Stewart, P.	01-Jun-26	0.5	Review revised PII list, and prepare list of additional names for Conflicts to research.	$357.50
Banh, T.	02-Jun-26	0.1	Call with counsel to confirm conflicts disclosure for retention app.	$110.00

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Fee Applications, Retention, and Related Matters

Professional	Date	Hours	Activity	Fees
Agam, A.	02-Jun-26	0.5	Work on retention application.	$772.50
Stewart, P.	07-Jun-26	0.6	Update disclosure schedules based on the revised PII list.	$429.00
Stewart, P.	07-Jun-26	0.9	Review revised PII list, and prepare list of additional names for Conflicts to research.	$643.50
Stewart, P.	08-Jun-26	0.3	Prepare clean and redlined versions of Schedule 2 for counsel.	$214.50
Stewart, P.	09-Jun-26	0.4	Review the proposed filing version of the retention documents and provide feedback.	$286.00
Stewart, P.	22-Jun-26	0.3	Prepare supplemental retention declaration Schedule 1.	$214.50
Stewart, P.	22-Jun-26	0.8	Compare revised PII list from counsel with results to date to determine additional names for Conflicts search.	$572.00
Stewart, P.	22-Jun-26	1.1	Prepare initial draft of the supplemental retention declaration.	$786.50
Banh, T.	23-Jun-26	0.1	Review revised PII disclosure statement.	$110.00
Agam, A.	24-Jun-26	0.2	Review supplemental declaration.	$309.00
Banh, T.	24-Jun-26	0.3	Review supplemental declaration for retention app.	$330.00
Stewart, P.	24-Jun-26	1.3	Prepare revised draft of the supplemental retention declaration with additional disclosures, including redacted copy.	$929.50
Banh, T.	25-Jun-26	0.2	Review UST comments on retention app.	$220.00
Banh, T.	25-Jun-26	0.2	Create Pillowtex analysis for retention app.	$220.00
Agam, A.	26-Jun-26	0.5	Work on UST issues related to retention application.	$772.50
Banh, T.	30-Jun-26	0.1	Review correspondence with counsel regarding retention app and Pillowtex analysis for UST.	$110.00
Banh, T.	01-Jul-26	0.1	Review UST comments on retention app.	$110.00
Banh, T.	02-Jul-26	0.1	Provide response to counsel regarding UST comments on retention app.	$110.00
Banh, T.	06-Jul-26	0.2	Review UST and counsel comments regarding retention app and supplement declarations.	$220.00
Agam, A.	09-Jul-26	0.2	Review and revise declaration.	$309.00
Stewart, P.	09-Jul-26	0.3	Prepare redacted and unredacted drafts of the revised, second supplemental declaration.	$214.50
Subtotal		**13.7**		**$11,881.50**

General Duties and Case Administration

Professional	Date	Hours	Activity	Fees
Agam, A.	20-May-26	0.5	Call with D. Santos (FTI) on case open items and deadlines.	$772.50

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General Duties and Case Administration

Professional	Date	Hours	Activity	Fees
Santos, D.	20-May-26	0.5	Call with A. Agam (FTI) on case open items and deadlines.	$597.50
Agam, A.	25-May-26	0.6	Call with D. Santos (FTI) to discuss engagement work streams, changed court dates, and items to action this coming week.	$927.00
Santos, D.	25-May-26	0.6	Call with A. Agam (FTI) to discuss engagement work streams, changed court dates, and items to action this coming week.	$717.00
Santos, D.	01-Jun-26	0.9	Attend weekly touch-base call with Debtor advisors and T. Banh (FTI).	$1,075.50
Banh, T.	01-Jun-26	0.9	Attend weekly touch-base call with Debtor advisors and D. Santos (FTI).	$990.00
Agam, A.	08-Jun-26	0.7	Participate in work stream planning and case update call with K&E, YCST, PPP, D. Santos (FTI) and T. Banh (FTI).	$1,081.50
Santos, D.	08-Jun-26	0.7	Participate in work stream planning and case update call with K&E, YCST, PPP, A. Agam (FTI) and T. Banh (FTI).	$836.50
Banh, T.	08-Jun-26	0.7	Participate in work stream planning and case update call with K&E, YCST, PPP, A. Agam (FTI) and D. Santos (FTI).	$770.00
Agam, A.	25-Jun-26	0.5	Participate in professionals update call with YCST, PPP, K&E and FTI team on key issues.	$772.50
Mody, A.	25-Jun-26	0.5	Participate in professionals update call with YCST, PPP, K&E and FTI team on key issues.	$557.50
Santos, D.	25-Jun-26	0.5	Participate in professionals update call with YCST, PPP, K&E and FTI team on key issues.	$597.50
Banh, T.	25-Jun-26	0.5	Participate in professionals update call with YCST, PPP, K&E and FTI team on key issues.	$550.00
Banh, T.	30-Jun-26	0.3	Call with S. Briones (FTI) to discuss outstanding deliverables.	$330.00
Briones, S.	30-Jun-26	0.3	Call with T. Banh (FTI) to discuss outstanding deliverables.	$160.50
Banh, T.	01-Jul-26	0.3	Call with S. Briones (FTI) to discuss outstanding deliverables.	$330.00
Briones, S.	01-Jul-26	0.3	Call with T. Banh (FTI) to discuss outstanding deliverables.	$160.50
Agam, A.	09-Jul-26	0.2	Call with YCST, K&E, S. Bremer (PPP), D. Santos (FTI) and A. Mody (FTI) on key case updates and negotiations.	$309.00
Mody, A.	09-Jul-26	0.2	Call with YCST, K&E, S. Bremer (PPP), A. Agam (FTI) and D. Santos (FTI) on key case updates and negotiations.	$223.00
Santos, D.	09-Jul-26	0.2	Call with YCST, K&E, S. Bremer (PPP), A. Agam (FTI) and A. Mody (FTI) on key case updates and negotiations.	$239.00
Banh, T.	12-Jul-26	0.3	Create outstanding deliverables schedule for FTI team.	$330.00
Agam, A.	16-Jul-26	0.4	Call with YCST, K&E, PPP and FTI team on key case updates and negotiations.	$618.00
Schleeter, T.	16-Jul-26	0.4	Call with YCST, K&E, PPP and FTI team on key case updates and negotiations.	$598.00
Mody, A.	16-Jul-26	0.4	Call with YCST, K&E, PPP and FTI team on key case updates and negotiations.	$446.00
Santos, D.	16-Jul-26	0.4	Call with YCST, K&E, PPP and FTI team on key case updates and negotiations.	$478.00
Agam, A.	23-Jul-26	0.2	Participate in weekly professionals alignment call with YCST, K&E, PPP, D. Santos (FTI) and A. Mody (FTI).	$309.00

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General Duties and Case Administration

Professional	Date	Hours	Activity	Fees
Mody, A.	23-Jul-26	0.2	Participate in weekly professionals alignment call with YCST, K&E, PPP, A. Agam (FTI) and D. Santos (FTI).	$223.00
Santos, D.	23-Jul-26	0.2	Participate in weekly professionals alignment call with YCST, K&E, PPP, A. Agam (FTI) and A. Mody (FTI).	$239.00
Subtotal		**12.4**		**$15,238.00**

Lender Requests and Related Matters

Professional	Date	Hours	Activity	Fees
Santos, D.	17-May-26	0.6	Review timing of budgeted payment of 503b9 and critical vendor claims in response to Budget inquiry from AlixPartners.	$717.00
Agam, A.	18-May-26	0.3	Call with WM, K&E, YCST, PPP, D. Santos (FTI) and representatives from largest term lenders.	$463.50
Santos, D.	18-May-26	0.3	Call with WM, K&E, YCST, PPP, A. Agam (FTI) and representatives from largest term lenders.	$358.50
Agam, A.	26-May-26	0.3	Call with WM, K&E, PPP, YCST, D. Santos (FTI) and representatives from largest term lenders.	$463.50
Santos, D.	26-May-26	0.3	Call with WM, K&E, PPP, YCST, A. Agam (FTI) and representatives from largest term lenders.	$358.50
Santos, D.	29-May-26	0.2	Review information to be provided to AlixPartners in response to diligence question.	$239.00
Agam, A.	05-Jun-26	0.4	Call with S. Golmont (PPP), AlixPartners, D. Santos (FTI) and L. Lu (FTI) on cash flow.	$618.00
Santos, D.	05-Jun-26	0.4	Call with S. Golmont (PPP), AlixPartners, A. Agam (FTI) and L. Lu (FTI) on cash flow.	$478.00
Lu, L.	05-Jun-26	0.4	Call with S. Golmont (PPP), AlixPartners, A. Agam (FTI) and D. Santos (FTI) on cash flow.	$314.00
Agam, A.	12-Jun-26	0.3	Call with AlixPartners, PPP, D. Santos (FTI) and L. Lu (FTI) to discuss cash flow results, sale status and case status.	$463.50
Santos, D.	12-Jun-26	0.3	Call with AlixPartners, PPP, A. Agam (FTI) and L. Lu (FTI) to discuss cash flow results, sale status and case status.	$358.50
Lu, L.	12-Jun-26	0.3	Call with AlixPartners, PPP, A. Agam (FTI) and D. Santos (FTI) to discuss cash flow results, sale status and case status.	$235.50
Agam, A.	16-Jun-26	0.5	Call with Hilco, lenders, WN and R. Winebar (FTI) on proposed lease negotiated deals.	$772.50
Winebar, R.	16-Jun-26	0.5	Call with Hilco, lenders, WN and A. Agam (FTI) on proposed lease negotiated deals.	$522.50
Winebar, R.	16-Jun-26	0.9	Discuss status of deal sheet approvals with Hilco, L Catterton, Oaktree, West Marine Management.	$940.50

EXHIBIT C

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Lender Requests and Related Matters

Professional	Date	Hours	Activity	Fees
Agam, A.	17-Jun-26	0.5	Call with Milbank, M. Stockl (Otterbourg), K&E and M. Nestor (YCST) on cash collateral status.	$772.50
Agam, A.	18-Jun-26	0.5	Call with J. Shen (AP) on liquidity issues.	$772.50
Santos, D.	18-Jun-26	0.7	Compile and submit weekly reporting due to lenders.	$836.50
Agam, A.	18-Jun-26	1.5	Call with lender representatives, WM, Hilco and R. Winebar (FTI) to review pending Hilco deal sheets.	$2,317.50
Winebar, R.	18-Jun-26	1.5	Call with lender representatives, WM, Hilco and A. Agam (FTI) to review pending Hilco deal sheets.	$1,567.50
Agam, A.	19-Jun-26	0.4	Call with Hilco, AlixPartners, PPP and L. Lu (FTI) on liquidity and case issues.	$618.00
Lu, L.	19-Jun-26	0.4	Call with Hilco, AlixPartners, PPP and A. Agam (FTI) on liquidity and case issues.	$314.00
Winebar, R.	20-Jun-26	0.2	Update and distribute deal sheet tracker to L Catterton.	$209.00
Agam, A.	23-Jun-26	0.5	Call with L Catterton, Oaktree, Hilco, WM, D. Santos (FTI) and R. Winebar (FTI) regarding pending deal sheets.	$772.50
Santos, D.	23-Jun-26	0.5	Call with L Catterton, Oaktree, Hilco, WM, A. Agam (FTI) and R. Winebar (FTI) regarding pending deal sheets.	$597.50
Winebar, R.	23-Jun-26	0.5	Call with L Catterton, Oaktree, Hilco, WM, A. Agam (FTI) and D. Santos (FTI) regarding pending deal sheets.	$522.50
Agam, A.	25-Jun-26	0.6	Call with Hilco, Oaktree, L Catterton, WM, D. Santos (FTI) and A. Mody (FTI) to discuss status of lease negotiations.	$927.00
Mody, A.	25-Jun-26	0.6	Call with Hilco, Oaktree, L Catterton, WM, A. Agam (FTI) and D. Santos (FTI) to discuss status of lease negotiations.	$669.00
Santos, D.	25-Jun-26	0.6	Call with Hilco, Oaktree, L Catterton, WM, A. Agam (FTI) and A. Mody (FTI) to discuss status of lease negotiations.	$717.00
Agam, A.	26-Jun-26	0.3	Call with AlixPartners, S. Bremer (PPP), D. Santos (FTI) and L. Lu (FTI) to discuss cash flow results, store sale status and case status.	$463.50
Santos, D.	26-Jun-26	0.3	Call with AlixPartners, S. Bremer (PPP), A. Agam (FTI) and L. Lu (FTI) to discuss cash flow results, store sale status and case status.	$358.50
Lu, L.	26-Jun-26	0.3	Call with AlixPartners, S. Bremer (PPP), A. Agam (FTI) and D. Santos (FTI) to discuss cash flow results, store sale status and case status.	$235.50
Agam, A.	02-Jul-26	0.3	Call with AlixPartners, Hilco, S. Golmont (PPP) and D. Santos (FTI) to discuss cash flow results and status of inventory liquidations.	$463.50
Santos, D.	02-Jul-26	0.3	Call with AlixPartners, Hilco, S. Golmont (PPP) and A. Agam (FTI) to discuss cash flow results and status of inventory liquidations.	$358.50
Agam, A.	02-Jul-26	0.7	Call with lenders, WM, Hilco, D. Santos (FTI) and R. Winebar (FTI) on lease negotiations.	$1,081.50
Santos, D.	02-Jul-26	0.7	Call with lenders, WM, Hilco, A. Agam (FTI) and R. Winebar (FTI) on lease negotiations.	$836.50
Winebar, R.	02-Jul-26	0.7	Call with lenders, WM, Hilco, A. Agam (FTI) and D. Santos (FTI) on lease negotiations.	$731.50
Agam, A.	06-Jul-26	1.2	Discussion on store performance with lenders, WM and D. Santos (FTI).	$1,854.00

EXHIBIT C

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Lender Requests and Related Matters

Professional	Date	Hours	Activity	Fees
Santos, D.	06-Jul-26	1.2	Discussion on store performance with lenders, WM and A. Agam (FTI).	$1,434.00
Agam, A.	06-Jul-26	1.6	Call regarding store profitability analysis with lenders, WM, D. Santos (FTI) and R. Winebar (FTI).	$2,472.00
Santos, D.	06-Jul-26	1.6	Call regarding store profitability analysis with lenders, WM, A. Agam (FTI) and R. Winebar (FTI).	$1,912.00
Winebar, R.	06-Jul-26	1.6	Call regarding store profitability analysis with lenders, WM, A. Agam (FTI) and D. Santos (FTI).	$1,672.00
Agam, A.	14-Jul-26	0.7	Call on lease negotiations with lender representatives, WM, Hilco and R. Winebar (FTI).	$1,081.50
Winebar, R.	14-Jul-26	0.7	Call on lease negotiations with lender representatives, WM, Hilco and A. Agam (FTI).	$731.50
Agam, A.	16-Jul-26	0.4	Call with lender representative.	$618.00
Agam, A.	16-Jul-26	0.6	Call on lease negotiations with lender representatives, WM, Hilco and R. Winebar (FTI).	$927.00
Winebar, R.	16-Jul-26	0.6	Call on lease negotiations with lender representatives, WM, Hilco and A. Agam (FTI).	$627.00
Agam, A.	21-Jul-26	0.2	Call with J. Shen (AP).	$309.00
Santos, D.	21-Jul-26	0.8	Review Exit ABL proposed agreement.	$956.00
Santos, D.	22-Jul-26	0.5	Exchange correspondence on professional fees.	$597.50
Agam, A.	23-Jul-26	0.3	Call on UCC negotiations with lender.	$463.50
Santos, D.	23-Jul-26	0.5	Review certain provisions in draft exit ABL document.	$597.50
Winebar, R.	23-Jul-26	0.6	Review Hilco deal sheets with Hilco, Oaktree, L Catterton, WM management.	$627.00
Agam, A.	23-Jul-26	0.7	Call on lease negotiations with lender representatives, WM, Hilco and R. Winebar (FTI).	$1,081.50
Winebar, R.	23-Jul-26	0.7	Call on lease negotiations with lender representatives, WM, Hilco and A. Agam (FTI).	$731.50
Agam, A.	24-Jul-26	0.2	Call on UCC negotiations with M. Nestor (YCST), P. Day (WM), M. Hagen (K&E), and lender representatives.	$309.00
Agam, A.	24-Jul-26	0.4	Call with J. Shen (AP), E. Rechter (PPP), Hilco, D. Santos (FTI) and L. Lu (FTI) to discuss budget versus actual cash flow results.	$618.00
Santos, D.	24-Jul-26	0.4	Call with J. Shen (AP), E. Rechter (PPP), Hilco, A. Agam (FTI) and L. Lu (FTI) to discuss budget versus actual cash flow results.	$478.00
Lu, L.	24-Jul-26	0.4	Call with J. Shen (AP), E. Rechter (PPP), Hilco, A. Agam (FTI) and D. Santos (FTI) to discuss budget versus actual cash flow results.	$314.00
Agam, A.	27-Jul-26	0.5	Call with term lenders and D. Santos (FTI) to discuss case status.	$772.50
Santos, D.	27-Jul-26	0.5	Call with term lenders and A. Agam (FTI) to discuss case status.	$597.50
Agam, A.	30-Jul-26	1.2	Call with lenders, WM and D. Santos (FTI) to discuss updated financial projections.	$1,854.00

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Lender Requests and Related Matters

Professional	Date	Hours	Activity	Fees
Santos, D.	30-Jul-26	1.2	Call with lenders, WM and A. Agam (FTI) to discuss updated financial projections.	$1,434.00
Santos, D.	31-Jul-26	0.2	Call with AlixPartners, PPP, Hilco and L. Lu (FTI) to discuss budget vs. actual results and status of inventory liquidations.	$239.00
Lu, L.	31-Jul-26	0.2	Call with AlixPartners, PPP, Hilco and D. Santos (FTI) to discuss budget vs. actual results and status of inventory liquidations.	$157.00
Subtotal		**38.3**		**$48,910.50**

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Banh, T.	18-May-26	0.1	Call with Company to discuss contracts to review for Schedule G.	$110.00
Banh, T.	18-May-26	0.1	Request Company provide guidance to Verita regarding contract review for Schedule G.	$110.00
DeSantis, J.	18-May-26	0.2	Call with potential logistics provider and FTI team to discuss bankruptcy filing and any implications on proposal.	$254.00
Mody, A.	18-May-26	0.2	Call with potential logistics provider and FTI team to discuss bankruptcy filing and any implications on proposal.	$223.00
Santos, D.	18-May-26	0.2	Call with potential logistics provider and FTI team to discuss bankruptcy filing and any implications on proposal.	$239.00
Banh, T.	18-May-26	0.2	Discuss and confirm with Company guidance on contract review for Schedule G.	$220.00
Winebar, R.	18-May-26	0.2	Develop messaging for Ch. 11 communication to 3PL providers.	$209.00
Winebar, R.	18-May-26	0.2	Call with potential logistics provider and FTI team to discuss bankruptcy filing and any implications on proposal.	$209.00
DeSantis, J.	18-May-26	0.3	Call with second potential logistics provider and FTI team to discuss bankruptcy filing and any implications on proposal.	$381.00
Mody, A.	18-May-26	0.3	Review 3PL messaging with R. Winebar (FTI).	$334.50
Mody, A.	18-May-26	0.3	Call with second potential logistics provider and FTI team to discuss bankruptcy filing and any implications on proposal.	$334.50
Santos, D.	18-May-26	0.3	Call with second potential logistics provider and FTI team to discuss bankruptcy filing and any implications on proposal.	$358.50
Winebar, R.	18-May-26	0.3	Review potential 3PL partner RFP response and pricing.	$313.50
Winebar, R.	18-May-26	0.3	Call with second potential logistics provider and FTI team to discuss bankruptcy filing and any implications on proposal.	$313.50
Winebar, R.	18-May-26	0.3	Coordinate potential 3PL partner site visits.	$313.50
Winebar, R.	18-May-26	0.3	Create potential 3PL partner pro forma pricing template.	$313.50
Winebar, R.	18-May-26	0.3	Reach out to 3PL vendors and schedule discussions.	$313.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	18-May-26	0.3	Review 3PL messaging with A. Mody (FTI).	$313.50
DeSantis, J.	18-May-26	0.4	Discuss 3PL next steps, site visits, and pricing template with A. Mody (FTI) and R. Winebar (FTI).	$508.00
Mody, A.	18-May-26	0.4	Discuss 3PL next steps, site visits, and pricing template with J. DeSantis (FTI) and R. Winebar (FTI).	$446.00
Winebar, R.	18-May-26	0.4	Draft email update to CEO, CFO, CHRO on 3PL vendor discussions.	$418.00
Winebar, R.	18-May-26	0.4	Discuss 3PL next steps, site visits, and pricing template with J. DeSantis (FTI) and A. Mody (FTI).	$418.00
Winebar, R.	18-May-26	0.4	Develop pro forma potential 3PL partner pricing based on revised assumptions.	$418.00
Winebar, R.	18-May-26	0.4	Coordinate potential 3PL partner site visits to Chino and Hollister.	$418.00
Winebar, R.	18-May-26	0.4	Update Store Level EBITDA Build and Store Master.	$418.00
DeSantis, J.	18-May-26	0.5	Review all 3PL RFP responses and discuss action plan for next round of pricing.	$635.00
DeSantis, J.	18-May-26	0.5	Discussion with Perimeter Global Logistics to discuss filing and address any concerns.	$635.00
Winebar, R.	18-May-26	0.5	Update mileage matrix for 3PL financial analysis with drive mileage.	$522.50
Winebar, R.	18-May-26	0.5	Evaluate DC alternative scenarios with P&L review.	$522.50
Winebar, R.	18-May-26	0.5	Develop list of follow up pricing questions for potential 3PL partners.	$522.50
Winebar, R.	18-May-26	0.6	Review Hilco store closure designation and align with FTI model.	$627.00
Mody, A.	18-May-26	0.7	Discuss 3PL vendor meeting agenda with R. Winebar (FTI).	$780.50
Mody, A.	18-May-26	0.7	Draft Ch 11 messaging to be shared with 3PL vendors.	$780.50
Winebar, R.	18-May-26	0.7	Discuss 3PL vendor meeting agenda with A. Mody (FTI).	$731.50
Winebar, R.	18-May-26	0.7	Outline 3PL pricing clarification questions for providers.	$731.50
Mody, A.	18-May-26	0.8	Review proposals for 3PL pricing negotiations.	$892.00
Mody, A.	18-May-26	1.0	Review strategy to drive down 3PL pricing.	$1,115.00
Winebar, R.	18-May-26	1.0	Build comparison P&L view for alternative DC scenarios.	$1,045.00
Winebar, R.	18-May-26	1.0	Score potential 3PL partner RFP response.	$1,045.00
Mody, A.	18-May-26	1.2	Brainstorm on follow-up pricing discussions.	$1,338.00
Mody, A.	18-May-26	1.3	Review and discussions on pricing analysis for potential 3PL partner.	$1,449.50
Winebar, R.	18-May-26	1.4	Develop 3PL pricing pro forma and comparison analysis.	$1,463.00
DeSantis, J.	18-May-26	2.1	Detailed review of all RFP responses to identify questions for individual vendor meetings.	$2,667.00
Winebar, R.	19-May-26	0.1	Coordinate potential 3PL partner follow up discussion.	$104.50
Winebar, R.	19-May-26	0.1	Develop additional data request for potential 3PL partner.	$104.50
Banh, T.	19-May-26	0.2	Review list of missing contract from Verita and request from Company.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Banh, T.	19-May-26	0.2	Consolidate contracts request and follow up with Company regarding Schedule G.	$220.00
Winebar, R.	19-May-26	0.2	Identify data assumption discrepancies between 3PL bids.	$209.00
Winebar, R.	19-May-26	0.2	Coordinate with potential 3PL partner on RFP follow-up discussion and additional data.	$209.00
Winebar, R.	19-May-26	0.2	Draft email response to potential 3PL partner for RFP question follow up.	$209.00
Winebar, R.	19-May-26	0.2	Review Hilco store closure designation update post filing.	$209.00
Winebar, R.	19-May-26	0.3	Update DC P&L view with refreshed drive mileage.	$313.50
Winebar, R.	19-May-26	0.3	Outline volume inquiries for M. Howerton (WM) and potential 3PL partner.	$313.50
Winebar, R.	19-May-26	0.3	Outline negotiation points for potential 3PL partner RFP bid.	$313.50
Winebar, R.	19-May-26	0.3	Discuss potential 3PL partner update.	$313.50
Winebar, R.	19-May-26	0.3	Develop West Coast volume table for potential 3PL partner.	$313.50
Winebar, R.	19-May-26	0.3	Discuss next steps for potential 3PL partners.	$313.50
Mody, A.	19-May-26	0.4	Discuss with potential 3PL partner on continuing negotiations on pricing.	$446.00
Winebar, R.	19-May-26	0.4	Draft email outlining questions for follow up discussion with potential 3PL partner.	$418.00
Winebar, R.	19-May-26	0.4	Draft potential 3PL partner update email.	$418.00
Winebar, R.	19-May-26	0.4	Review and outline questions for potential 3PL partner RFP response.	$418.00
Winebar, R.	19-May-26	0.5	Analyze 3PL bids across providers to outline follow up questions.	$522.50
Winebar, R.	19-May-26	0.5	Develop alternative DC page and commentary for deliverable deck.	$522.50
Winebar, R.	19-May-26	0.5	Develop summary pages for DC alternative scenarios (P&L build).	$522.50
Winebar, R.	19-May-26	0.6	Finalize potential 3PL partner volume table.	$627.00
Winebar, R.	19-May-26	0.7	Benchmark 3PL per unit pricing.	$731.50
Mody, A.	19-May-26	0.8	Discuss next steps and align on negotiation strategy.	$892.00
Winebar, R.	19-May-26	0.9	Update network optimization deliverable deck wind-down plan and site visit slides.	$940.50
Banh, T.	19-May-26	1.1	Review trade and non-trade contracts in database to provide to Verita for Schedule G.	$1,210.00
Winebar, R.	19-May-26	1.2	Create itinerary for 3PL site visits for potential 3PL partners and schedule meetings.	$1,254.00
Mody, A.	19-May-26	2.1	Analysis on 3PL pricing line items and benchmarking.	$2,341.50
Winebar, R.	20-May-26	0.1	Review scoring of potential 3PL partner RFP response.	$104.50
Winebar, R.	20-May-26	0.1	Send template for pricing discussions to West Marine team.	$104.50
Tang, J.	20-May-26	0.1	Inform strategic communications group on future communications timeline needed for distribution center wind-down.	$85.00
DeSantis, J.	20-May-26	0.2	Review preliminary vendor facility plan with client.	$254.00

EXHIBIT C

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Banh, T.	20-May-26	0.2	Review contract database provided by Company and send to Verita.	$220.00
Winebar, R.	20-May-26	0.2	Prepare for potential 3PL partner review discussion.	$209.00
Winebar, R.	20-May-26	0.2	Update potential 3PL partner pro forma pricing with newly provided assumptions.	$209.00
Agam, A.	20-May-26	0.3	Call with FTI team to discuss budget and forecast considerations.	$463.50
Schleeter, T.	20-May-26	0.3	Call with FTI team to discuss budget and forecast considerations.	$448.50
Mody, A.	20-May-26	0.3	Review and update analysis for 3PL pricing and volume.	$334.50
Mody, A.	20-May-26	0.3	Call with FTI team to discuss budget and forecast considerations.	$334.50
Santos, D.	20-May-26	0.3	Call with FTI team to discuss budget and forecast considerations.	$358.50
Banh, T.	20-May-26	0.3	Call with Company and S. Briones (FTI) to discuss outstanding contracts.	$330.00
Winebar, R.	20-May-26	0.3	Call with FTI team to discuss budget and forecast considerations.	$313.50
Winebar, R.	20-May-26	0.3	Send template for pricing discussions to potential 3PL partner team.	$313.50
Tang, J.	20-May-26	0.3	Call with FTI team to discuss budget and forecast considerations.	$255.00
Briones, S.	20-May-26	0.3	Call with Company and T. Banh (FTI) to discuss outstanding contracts.	$160.50
Mody, A.	20-May-26	0.4	Discuss template for pricing discussions with R. Winebar (FTI).	$446.00
Winebar, R.	20-May-26	0.4	Discuss template for pricing discussions with A. Mody (FTI).	$418.00
Winebar, R.	20-May-26	0.4	Outline discussion items on potential 3PL partner pricing proposal.	$418.00
Winebar, R.	20-May-26	0.4	Respond to potential 3PL partner data request inquiry.	$418.00
Winebar, R.	20-May-26	0.4	Update potential 3PL partner pro forma pricing with newly provided assumptions.	$418.00
Winebar, R.	20-May-26	0.5	Review 3PL bids and go-forward strategy.	$522.50
Winebar, R.	20-May-26	0.5	Discuss RFP status and financial considerations with WM and potential 3PL partner.	$522.50
Winebar, R.	20-May-26	0.6	Review potential 3PL partner pro forma and data with M. Howerton (WM) and S. Freeman (WM).	$627.00
Winebar, R.	20-May-26	0.7	Model pro forma pricing for potential 3PL partner bid.	$731.50
Winebar, R.	20-May-26	0.9	Review West Marine pick data with respect to potential 3PL partners' bids and volume assumptions.	$940.50
Winebar, R.	20-May-26	1.1	Develop template for potential 3PL partner RFP volume review and discussion.	$1,149.50
Winebar, R.	20-May-26	1.2	Refine potential 3PL partner pro forma and adjust assumptions.	$1,254.00
DeSantis, J.	20-May-26	1.3	Review detailed line by line potential 3PL partner pricing with A. Mody (FTI) and R. Winebar (FTI).	$1,651.00
Mody, A.	20-May-26	1.3	Review detailed line by line potential 3PL partner pricing with J. DeSantis (FTI) and R. Winebar (FTI).	$1,449.50
Winebar, R.	20-May-26	1.3	Review detailed line by line potential 3PL partner pricing with J. DeSantis (FTI) and A. Mody (FTI).	$1,358.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Tang, J.	20-May-26	2.1	Review and rescore potential 3PL partner proposal received.	$1,785.00
Tang, J.	20-May-26	2.6	Create 3PL scoring summary slides for presentation.	$2,210.00
Banh, T.	21-May-26	0.1	Call with S. Briones (FTI) to discuss inquiry from utility provider.	$110.00
Banh, T.	21-May-26	0.1	Discuss with Company income inquiry from utility provider.	$110.00
Banh, T.	21-May-26	0.1	Call with counsel to discuss outreach from utility provider.	$110.00
Winebar, R.	21-May-26	0.1	Correspond with J. DeSantis (FTI) regarding vendor next steps.	$104.50
Briones, S.	21-May-26	0.1	Call with T. Banh (FTI) to discuss inquiry from utility provider.	$53.50
Winebar, R.	21-May-26	0.2	Review CIM comments for updating pages.	$209.00
Winebar, R.	21-May-26	0.2	Update potential 3PL partner pricing volume and distribute to team.	$209.00
Winebar, R.	21-May-26	0.2	Update potential 3PL partner datasheet with items from discussion.	$209.00
Winebar, R.	21-May-26	0.2	Coordinate potential 3PL partner follow up pricing discussion for 5/22.	$209.00
Tang, J.	21-May-26	0.2	Adjust 3PL score summary slides post-meeting with potential 3PL partner.	$170.00
Winebar, R.	21-May-26	0.3	Review CIM updates and potential 3PL partner pricing sheet.	$313.50
Winebar, R.	21-May-26	0.3	Review potential 3PL partner RFP response and identify questions for follow up meeting.	$313.50
Winebar, R.	21-May-26	0.4	Review potential 3PL partner pricing template for volume accuracy.	$418.00
Winebar, R.	21-May-26	0.4	Update CIM DC network pages.	$418.00
DeSantis, J.	21-May-26	0.5	Discussion with FTI team to finalize 3PL pricing negotiation strategy.	$635.00
Mody, A.	21-May-26	0.5	Discussion with FTI team to finalize 3PL pricing negotiation strategy.	$557.50
Santos, D.	21-May-26	0.5	Review Hilco landlord negotiation status materials in advance of call.	$597.50
Winebar, R.	21-May-26	0.5	Discussion with FTI team to finalize 3PL pricing negotiation strategy.	$522.50
Winebar, R.	21-May-26	0.5	Update operating model for CIM update charts.	$522.50
Winebar, R.	21-May-26	0.5	Develop potential 3PL partner pricing review template.	$522.50
Tang, J.	21-May-26	0.5	Discussion with FTI team to finalize 3PL pricing negotiation strategy.	$425.00
Tang, J.	21-May-26	0.5	Refine distribution center wind-down executive summary.	$425.00
Mody, A.	21-May-26	0.6	Prepare for call with potential 3PL partners.	$669.00
Winebar, R.	21-May-26	0.6	Review updated potential 3PL partner pricing sheet.	$627.00
DeSantis, J.	21-May-26	0.7	Discussion with potential 3PL partner and FTI team to review new 3PL pricing volume assumptions and discuss site visit plan.	$889.00
Mody, A.	21-May-26	0.7	Discussion with potential 3PL partner and FTI team to review new 3PL pricing volume assumptions and discuss site visit plan.	$780.50
Winebar, R.	21-May-26	0.7	Update operational transformation and strategic initiative CIM pages.	$731.50

EXHIBIT C

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	21-May-26	0.7	Discussion with potential 3PL partner and FTI team to review new 3PL pricing volume assumptions and discuss site visit plan.	$731.50
Winebar, R.	21-May-26	0.7	Compare potential 3PL partners pricing sheets.	$731.50
Tang, J.	21-May-26	0.7	Discussion with potential 3PL partner and FTI team to review new 3PL pricing volume assumptions and discuss site visit plan.	$595.00
DeSantis, J.	21-May-26	0.8	Discuss pricing bid and site visit plan with potential 3PL partner team, A. Mody (FTI) and R. Winebar (FTI).	$1,016.00
Mody, A.	21-May-26	0.8	Discuss pricing bid and site visit plan with potential 3PL partner team, J. DeSantis (FTI) and R. Winebar (FTI).	$892.00
Winebar, R.	21-May-26	0.8	Update DC network optimization CIM pages.	$836.00
Winebar, R.	21-May-26	0.8	Discuss pricing bid and site visit plan with potential 3PL partner team, J. DeSantis (FTI) and A. Mody (FTI).	$836.00
Santos, D.	21-May-26	1.0	Call with Hilco, WM, YCST, and R. Winebar (FTI) to discuss lease negotiation status.	$1,195.00
Winebar, R.	21-May-26	1.0	Call with Hilco, WM, YCST, and D. Santos (FTI) to discuss lease negotiation status.	$1,045.00
Banh, T.	22-May-26	0.1	Update FTI team on utility admin and related contracts.	$110.00
Banh, T.	22-May-26	0.1	Update FTI team on utility order.	$110.00
Banh, T.	22-May-26	0.1	Review correspondence from counsel regarding utility provider payments.	$110.00
Banh, T.	22-May-26	0.1	Respond to Verita regarding contracts to review for Schedule G.	$110.00
Banh, T.	22-May-26	0.1	Correspond with S. Briones (FTI) to confirm utility provider listing.	$110.00
Winebar, R.	22-May-26	0.1	Debrief on potential 3PL partner pricing call and next steps.	$104.50
Banh, T.	22-May-26	0.2	Call with S. Briones (FTI) to review utility order.	$220.00
Winebar, R.	22-May-26	0.2	Discuss follow up email and data requests for pick data.	$209.00
Winebar, R.	22-May-26	0.2	Provide update on store closure designation to communications team.	$209.00
Briones, S.	22-May-26	0.2	Call with T. Banh (FTI) to review utility order.	$107.00
Banh, T.	22-May-26	0.3	Call with Company to discuss utility payments.	$330.00
Banh, T.	22-May-26	0.3	Call with counsel and Company to discuss utility payments.	$330.00
Tang, J.	22-May-26	0.3	Compile and send additional data request and inquiries list to West Marine data team with outstanding data questions and inquiries.	$255.00
Winebar, R.	22-May-26	0.4	Meeting with J. Tang (FTI) to review potential 3PL partner data request summary to identify gaps in data received from WM team.	$418.00
Winebar, R.	22-May-26	0.4	Draft follow up and update emails for potential 3PL partner and WM management.	$418.00
Winebar, R.	22-May-26	0.4	Refine store model P&L summaries.	$418.00
Tang, J.	22-May-26	0.4	Meeting with R. Winebar (FTI) to review potential 3PL partner data request summary to identify gaps in data received from WM team.	$340.00

EXHIBIT C

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Professional	Date	Hours	Activity	Fees
Tang, J.	22-May-26	0.4	Create list of additional questions and considerations to ask 3PLs during site visits.	$340.00
DeSantis, J.	22-May-26	0.5	Review new 3PL pricing volume assumptions and finalize site visit times with potential 3PL partner and FTI team.	$635.00
Mody, A.	22-May-26	0.5	Review new 3PL pricing volume assumptions and finalize site visit times with potential 3PL partner and FTI team.	$557.50
Winebar, R.	22-May-26	0.5	Review new 3PL pricing volume assumptions and finalize site visit times with potential 3PL partner and FTI team.	$522.50
Winebar, R.	22-May-26	0.5	Discuss next steps for potential 3PL partner volume assumptions and topics for site visits.	$522.50
Winebar, R.	22-May-26	0.5	Reconcile potential 3PL partner volume data with WM values.	$522.50
Winebar, R.	22-May-26	0.5	Review district store feedback.	$522.50
Tang, J.	22-May-26	0.5	Review new 3PL pricing volume assumptions and finalize site visit times with potential 3PL partner and FTI team.	$425.00
Winebar, R.	22-May-26	0.6	Update store model with formula clean up and summary build.	$627.00
Winebar, R.	22-May-26	0.6	Update store model with store listing facility concerns.	$627.00
Winebar, R.	22-May-26	0.7	Prepare for potential 3PL partner review discussion and talking points.	$731.50
Winebar, R.	22-May-26	0.7	Review case, each pick data, and implied volume drivers.	$731.50
Winebar, R.	22-May-26	0.7	Refine store model P&L detail assumptions and drivers.	$731.50
Tang, J.	22-May-26	1.8	Compile data summary for potential 3PL partner data request.	$1,530.00
Mody, A.	22-May-26	1.9	Prepare for walkthrough with 3PLs for week of May 24.	$2,118.50
Santos, D.	25-May-26	0.3	Review RSA language regarding approval rights for closing store lease rejections.	$358.50
Winebar, R.	26-May-26	0.1	Review 3PL data table for discussion.	$104.50
Winebar, R.	26-May-26	0.1	Discuss next steps and align with J. Tang (FTI).	$104.50
Winebar, R.	26-May-26	0.1	Review Hilco start up meeting store closing agenda.	$104.50
Tang, J.	26-May-26	0.1	Discuss next steps and align with R. Winebar (FTI).	$85.00
Banh, T.	26-May-26	0.2	Confirm with Company list of proposed list of contracts for rejection.	$220.00
Santos, D.	26-May-26	0.3	Review correspondence between FTI and YCST regarding non-real estate lease/contract rejections and timing.	$358.50
Winebar, R.	26-May-26	0.3	Review potential 3PL partner data request and outline response.	$313.50
Winebar, R.	26-May-26	0.3	Review and discuss potential 3PL partner volume metrics response and outstanding items.	$313.50
Winebar, R.	26-May-26	0.4	Meet with WM data provider, O. Pope (WM) and J. Tang (FTI) to validate terminology and data provided and request additional data.	$418.00
Winebar, R.	26-May-26	0.4	Outline potential 3PL partner volume metrics response.	$418.00
Winebar, R.	26-May-26	0.4	Review Hollister DC data with O. Pope (WM).	$418.00

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Winebar, R.	26-May-26	0.4	Review Hollister store load data request.	$418.00
Winebar, R.	26-May-26	0.4	Update 3PL RFP summary deck pages.	$418.00
Tang, J.	26-May-26	0.4	Meet with WM data provider, O. Pope (WM) and R. Winebar (FTI) to validate terminology and data provided and request additional data.	$340.00
Winebar, R.	26-May-26	0.6	Reconcile Hollister store load data points from prior requests.	$627.00
Winebar, R.	26-May-26	0.6	Review potential 3PL partner follow-up questions and develop response.	$627.00
Winebar, R.	26-May-26	0.7	Update DC P&L model to include potential 3PL partner pricing data.	$731.50
Winebar, R.	26-May-26	0.7	Review Hollister data receipt and identify next steps.	$731.50
Winebar, R.	26-May-26	0.7	Plan for RFP pricing updates, evaluation, and next steps.	$731.50
Winebar, R.	26-May-26	0.7	Refine store rationalization model output tabs.	$731.50
Winebar, R.	26-May-26	0.8	Update network matrix for 3PL locations.	$836.00
Winebar, R.	26-May-26	0.9	Reconcile network matrix for DC P&L build.	$940.50
DeSantis, J.	26-May-26	1.2	Attend 3PL discussion and debrief with A. Mody (FTI).	$1,524.00
Mody, A.	26-May-26	1.2	Attend 3PL discussion and debrief with J. DeSantis (FTI).	$1,338.00
Tang, J.	26-May-26	1.2	Review and refine adjusted RFP outbound volume data for vendors.	$1,020.00
Mody, A.	26-May-26	2.4	Conduct 3PL visit and in-person discussions with potential 3PL partner.	$2,676.00
Mody, A.	26-May-26	2.9	Conduct 3PL visit and in-person discussions with potential 3PL partner.	$3,233.50
Mody, A.	26-May-26	3.2	Conduct 3PL visit and in-person discussions with potential 3PL partner.	$3,568.00
DeSantis, J.	26-May-26	3.8	Partially attend 3PL visit and in-person discussions with potential 3PL partners.	$4,826.00
Banh, T.	27-May-26	0.1	Discuss with Company and update counsel on contract rejection listing.	$110.00
Banh, T.	27-May-26	0.1	Cal with S. Briones (FTI) to discuss contract rejection.	$110.00
Briones, S.	27-May-26	0.1	Cal with T. Banh (FTI) to discuss contract rejection.	$53.50
Banh, T.	27-May-26	0.2	Review contract to include in rejection motion.	$220.00
Banh, T.	27-May-26	0.2	Call with counsel to discuss timeline of second day hearings and contract rejections.	$220.00
Banh, T.	27-May-26	0.2	Request Company confirm details for contract rejection.	$220.00
DeSantis, J.	27-May-26	0.7	Discussion with A. Mody (FTI) on potential 3PL partner visits.	$889.00
Mody, A.	27-May-26	0.7	Discussion with J. DeSantis (FTI) on potential 3PL partner visits.	$780.50
Mody, A.	27-May-26	0.7	Discussion with potential 3PL partner team and Sales leader (debrief).	$780.50
DeSantis, J.	27-May-26	0.8	Review summary of key observations from 3PL visits.	$1,016.00
Mody, A.	27-May-26	1.2	Draft summary of key observations from 3PL visits.	$1,338.00
Tang, J.	27-May-26	2.4	Review and validate new outbound data received to send to vendors.	$2,040.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Mody, A.	27-May-26	2.7	Attend potential 3PL partner floor walkthrough and pallet slot counts in the DC.	$3,010.50
Winebar, R.	28-May-26	0.3	Update potential 3PL partner itinerary and potential 3PL partner volume data.	$313.50
Winebar, R.	28-May-26	0.3	Coordinate store sales data with Hilco and West Marine.	$313.50
Mody, A.	28-May-26	0.7	Revalidate observations on pallet count during DC visit.	$780.50
Agam, A.	28-May-26	0.8	Call with Hilco professionals, WM, YCST and D. Santos (FTI) to discuss lease negotiation status.	$1,236.00
Santos, D.	28-May-26	0.8	Call with Hilco professionals, WM, YCST and A. Agam (FTI) to discuss lease negotiation status.	$956.00
Tang, J.	28-May-26	1.1	Calculate Hollister pallet and bin count.	$935.00
DeSantis, J.	28-May-26	1.9	Discussion with potential 3PL partner during floor walkthrough.	$2,413.00
Mody, A.	28-May-26	1.9	Discussion with potential 3PL partner during floor walkthrough.	$2,118.50
DeSantis, J.	28-May-26	2.1	Partially attend discussion with potential 3PL partner during floor walkthrough and after the meeting.	$2,667.00
Mody, A.	28-May-26	2.8	Discussion with potential 3PL partner during floor walkthrough and after the meeting.	$3,122.00
Mody, A.	28-May-26	2.8	Analyze pallet count and positions.	$3,122.00
Winebar, R.	29-May-26	0.3	Review Hilco store negotiations file and send FY24 Sales data.	$313.50
Tang, J.	29-May-26	0.4	Validate and respond to additional vendor pricing questions.	$340.00
Tang, J.	29-May-26	0.7	Request and review additional inventory storage data for vendors.	$595.00
Mody, A.	29-May-26	2.1	Follow-up discussions with 3PLs from site visits.	$2,341.50
Mody, A.	29-May-26	2.1	Prepare notes from 3PL facility/supplier visits.	$2,341.50
Winebar, R.	30-May-26	0.2	Confirm store closure list and dark store analysis.	$209.00
Winebar, R.	01-Jun-26	0.1	Coordinate IT discussion follow up with potential 3PL partner team.	$104.50
Winebar, R.	01-Jun-26	0.1	Discuss updates from 3PL follow up communications with J. Tang (FTI).	$104.50
Winebar, R.	01-Jun-26	0.1	Draft follow up email to potential 3PL partner for revised bid.	$104.50
Winebar, R.	01-Jun-26	0.1	Review Pompano Beach deal sheet.	$104.50
Winebar, R.	01-Jun-26	0.1	Update Old Saybrook deal sheet comparison.	$104.50
Tang, J.	01-Jun-26	0.1	Discuss updates from 3PL follow up communications with R. Winebar (FTI).	$85.00
Banh, T.	01-Jun-26	0.2	Review store closing notice filed.	$220.00
Winebar, R.	01-Jun-26	0.2	Draft follow up outbound data question for WM team.	$209.00
Winebar, R.	01-Jun-26	0.2	Outline next steps for 3PL review.	$209.00
Winebar, R.	01-Jun-26	0.2	Discuss Hollister Pallet location data model updates with J. Tang (FTI).	$209.00
Winebar, R.	01-Jun-26	0.2	Review Patchogue deal sheet.	$209.00

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Tang, J.	01-Jun-26	0.2	Discuss Hollister Pallet location data model updates with R. Winebar (FTI).	$170.00
Agam, A.	01-Jun-26	0.3	Review proposed lease deals.	$463.50
Winebar, R.	01-Jun-26	0.3	Develop agenda and topics for IT integration meeting.	$313.50
Winebar, R.	01-Jun-26	0.3	Develop deal sheet tracker template.	$313.50
Winebar, R.	01-Jun-26	0.3	Review of Hilco deal sheet and initial Hilco proposals.	$313.50
Mody, A.	01-Jun-26	0.4	Discuss 3PL site visit updates and next steps with R. Winebar (FTI).	$446.00
Banh, T.	01-Jun-26	0.4	Review employment agreements provided by Company.	$440.00
Winebar, R.	01-Jun-26	0.4	Discuss 3PL site visit updates and next steps with A. Mody (FTI).	$418.00
Winebar, R.	01-Jun-26	0.4	Review Hollister pallet location data model.	$418.00
Winebar, R.	01-Jun-26	0.4	Update DC P&L model for freight impact.	$418.00
Winebar, R.	01-Jun-26	0.4	Review Hilco status report and current asks for go-forward stores.	$418.00
Winebar, R.	01-Jun-26	0.4	Review Old Saybrook deal sheet.	$418.00
Tang, J.	01-Jun-26	0.4	Correspond with R. Winebar (FTI) regarding data points needed from WM data lead and site visit impact on 3PL scoring.	$340.00
DeSantis, J.	01-Jun-26	0.5	Discuss 3PL proposal update with potential 3PL partner and FTI team.	$635.00
DeSantis, J.	01-Jun-26	0.5	Discuss 3PL proposal update with additional potential 3PL partner and FTI team.	$635.00
Mody, A.	01-Jun-26	0.5	Discuss 3PL proposal update with potential 3PL partner and FTI team.	$557.50
Mody, A.	01-Jun-26	0.5	Discuss 3PL proposal update with additional potential 3PL partner and FTI team.	$557.50
Winebar, R.	01-Jun-26	0.5	Update Hollister pallet location data model assumptions and output.	$522.50
Winebar, R.	01-Jun-26	0.5	Discuss 3PL proposal update with potential 3PL partner and FTI team.	$522.50
Winebar, R.	01-Jun-26	0.5	Discuss 3PL proposal update with additional potential 3PL partner and FTI team.	$522.50
Tang, J.	01-Jun-26	0.5	Discuss 3PL proposal update with potential 3PL partner and FTI team.	$425.00
Tang, J.	01-Jun-26	0.5	Discuss 3PL proposal update with additional potential 3PL partner and FTI team.	$425.00
Winebar, R.	01-Jun-26	0.6	Develop job description and responsibilities for onsite 3PL manager.	$627.00
Winebar, R.	01-Jun-26	0.6	Review follow-up 3PL data requests in advance of meetings.	$627.00
Tang, J.	01-Jun-26	0.6	Refine and update bottoms-up Hollister current-state pallet count analysis.	$510.00
Winebar, R.	01-Jun-26	0.8	Refine 3PL onsite manager job description and salary benchmarking.	$836.00
Winebar, R.	02-Jun-26	0.1	Discuss bid with potential 3PL partner.	$104.50
Winebar, R.	02-Jun-26	0.1	Follow up with potential 3PL partner regarding outstanding bid.	$104.50
Winebar, R.	02-Jun-26	0.2	Review New Orleans deal sheet.	$209.00
Winebar, R.	02-Jun-26	0.2	Update allocations and assumptions in store model.	$209.00

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Mody, A.	02-Jun-26	0.3	Review potential 3PL partner bid and discuss next steps and follow up items with R. Winebar (FTI).	$334.50
Winebar, R.	02-Jun-26	0.3	Review potential 3PL partner bid and discuss next steps and follow up items with A. Mody (FTI).	$313.50
Winebar, R.	02-Jun-26	0.3	Review outbound shipment data from WM and send follow up email.	$313.50
Winebar, R.	02-Jun-26	0.3	Update deal sheet tracking template.	$313.50
Winebar, R.	02-Jun-26	0.3	Update store master with rent negotiation status.	$313.50
Winebar, R.	02-Jun-26	0.4	Review Easton deal sheet and update tracker.	$418.00
Winebar, R.	02-Jun-26	0.4	Update store model with renegotiated rent expense for three stores.	$418.00
DeSantis, J.	02-Jun-26	0.5	Discuss go-forward volume strategy for continued 3PL pricing negotiation with FTI team.	$635.00
Mody, A.	02-Jun-26	0.5	Discuss go-forward volume strategy for continued 3PL pricing negotiation with FTI team.	$557.50
Winebar, R.	02-Jun-26	0.5	Discuss go-forward volume strategy for continued 3PL pricing negotiation with FTI team.	$522.50
Winebar, R.	02-Jun-26	0.5	Update links in store model and cleanse tabs.	$522.50
Tang, J.	02-Jun-26	0.5	Discuss go-forward volume strategy for continued 3PL pricing negotiation with FTI team.	$425.00
Winebar, R.	02-Jun-26	0.6	Update store master model mechanics and assumptions tabs.	$627.00
Winebar, R.	02-Jun-26	0.7	Refine store model outputs for review.	$731.50
Winebar, R.	02-Jun-26	0.8	Analyze potential 3PL partner proposal and develop comparison with prior bid.	$836.00
Winebar, R.	02-Jun-26	0.8	Update store model P&L summaries and source data tabs.	$836.00
Winebar, R.	03-Jun-26	0.1	Send follow ups for potential 3PL partner proposal.	$104.50
Winebar, R.	03-Jun-26	0.1	Discuss potential 3PL partner proposal with M. Joeseph (potential 3PL partner).	$104.50
Winebar, R.	03-Jun-26	0.2	Review updated pallet model.	$209.00
Winebar, R.	03-Jun-26	0.2	Review potential 3PL partner pricing PDF.	$209.00
Winebar, R.	03-Jun-26	0.2	Outline pallet model updates.	$209.00
Winebar, R.	03-Jun-26	0.2	Follow up with potential 3PL partners regarding outstanding bid information.	$209.00
Winebar, R.	03-Jun-26	0.2	Develop and send Hilco deal sheet summary.	$209.00
Mody, A.	03-Jun-26	0.3	Discuss potential 3PL partner rate increases and implications with R. Winebar (FTI).	$334.50
Winebar, R.	03-Jun-26	0.3	Discuss potential 3PL partner bid, potential 3PL partner update, and next steps with J. Tang (FTI).	$313.50
Winebar, R.	03-Jun-26	0.3	Discuss potential 3PL partner rate increases and implications with A. Mody (FTI).	$313.50
Winebar, R.	03-Jun-26	0.3	Refine DC P&L summary file.	$313.50

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Winebar, R.	03-Jun-26	0.3	Update Hilco deal tracker and savings impact.	$313.50
Tang, J.	03-Jun-26	0.3	Create original vs updated potential 3PL partner pricing comparison and question sheet.	$255.00
Tang, J.	03-Jun-26	0.3	Discuss potential 3PL partner bid, potential 3PL partner update, and next steps with R. Winebar (FTI).	$255.00
Winebar, R.	03-Jun-26	0.4	Review potential 3PL partner proposal comparison.	$418.00
Winebar, R.	03-Jun-26	0.4	Review updated potential 3PL partner proposal.	$418.00
Tang, J.	03-Jun-26	0.4	Reflect latest potential 3PL partner pricing proposal into internal P&L model.	$340.00
Agam, A.	03-Jun-26	0.5	Call with FTI team on operational initiatives.	$772.50
Schleeter, T.	03-Jun-26	0.5	Call with FTI team on operational initiatives.	$747.50
Mody, A.	03-Jun-26	0.5	Discuss updated potential 3PL partner proposal and next steps with R. Winebar (FTI).	$557.50
Mody, A.	03-Jun-26	0.5	Call with FTI team on operational initiatives.	$557.50
Santos, D.	03-Jun-26	0.5	Review correspondence related to landlord questions regarding rent payments.	$597.50
Winebar, R.	03-Jun-26	0.5	Review 3PL rent negotiation and 3PL status.	$522.50
Winebar, R.	03-Jun-26	0.5	Discuss updated potential 3PL partner proposal and next steps with A. Mody (FTI).	$522.50
Winebar, R.	03-Jun-26	0.5	Call with FTI team on operational initiatives.	$522.50
Tang, J.	03-Jun-26	0.5	Call with FTI team on operational initiatives.	$425.00
Schleeter, T.	03-Jun-26	0.6	Update negotiation strategy.	$897.00
Winebar, R.	03-Jun-26	0.6	Outline discussion questions for potential 3PL partner meeting.	$627.00
Tang, J.	03-Jun-26	0.6	Reflect latest potential 3PL partner pricing proposal into internal P&L model.	$510.00
Mody, A.	03-Jun-26	0.7	Review 3PL status and next step alignment.	$780.50
Mody, A.	03-Jun-26	0.7	Discussion with WM on bids received and next steps.	$780.50
Mody, A.	03-Jun-26	0.7	Refine 3PL bids and volume.	$780.50
Mody, A.	03-Jun-26	0.7	Review 3PL next steps and pallet location model with R. Winebar (FTI).	$780.50
Winebar, R.	03-Jun-26	0.7	Develop pro forma potential 3PL partner pricing sheet.	$731.50
Winebar, R.	03-Jun-26	0.7	Review 3PL next steps and pallet location model with A. Mody (FTI).	$731.50
Schleeter, T.	03-Jun-26	0.8	Analyze 3PL bids.	$1,196.00
Mody, A.	03-Jun-26	0.8	Review Hollister DC decision with Hilco, and review DC next steps.	$892.00
Mody, A.	03-Jun-26	0.8	Follow-up and go-forward strategy 3PL planning.	$892.00
Winebar, R.	03-Jun-26	0.9	Review updated potential 3PL partner proposal.	$940.50
Winebar, R.	03-Jun-26	0.9	Develop comparison between prior bid and new bid for potential 3PL partner.	$940.50

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Tang, J.	03-Jun-26	0.9	Refine new data for 3PL volume assumptions given by West Marine data lead.	$765.00
Winebar, R.	03-Jun-26	1.1	Evaluate potential 3PL partner proposal line item by line item and identify follow up questions.	$1,149.50
Tang, J.	03-Jun-26	1.1	Create original vs updated potential 3PL partner pricing comparison and question sheet.	$935.00
Tang, J.	03-Jun-26	1.2	Create questions list and potential cost considerations from newest potential 3PL partner proposal.	$1,020.00
Winebar, R.	03-Jun-26	1.3	Build out Hilco deal sheet tracker with savings and reduction by store.	$1,358.50
Winebar, R.	04-Jun-26	0.2	Prepare for review call with M. Howerton (WM) and S. Freeman (WM).	$209.00
Winebar, R.	04-Jun-26	0.2	Prepare potential 3PL partner bids for comparison.	$209.00
Winebar, R.	04-Jun-26	0.2	Review Hilco deal sheet tracker summary.	$209.00
Winebar, R.	04-Jun-26	0.2	Update allocations summary table.	$209.00
Santos, D.	04-Jun-26	0.3	Review and respond to inquiry from A. Andres (WM) regarding real estate negotiation status.	$358.50
Winebar, R.	04-Jun-26	0.3	Outline follow up data requests from WM data analytics team.	$313.50
Winebar, R.	04-Jun-26	0.4	Update questions for potential 3PL partner from discussion with WM.	$418.00
Winebar, R.	04-Jun-26	0.4	Review Burlington store metrics and EBITDA impact.	$418.00
Tang, J.	04-Jun-26	0.4	Reflect latest potential 3PL partner pricing proposal into internal P&L model.	$340.00
DeSantis, J.	04-Jun-26	0.5	Call to refine negotiation strategy for continued 3PL pricing negotiation post latest proposal submission with FTI team.	$635.00
Mody, A.	04-Jun-26	0.5	Call to refine negotiation strategy for continued 3PL pricing negotiation post latest proposal submission with FTI team.	$557.50
Mody, A.	04-Jun-26	0.5	Discuss Portland OR store considerations for keep with R. Winebar (FTI).	$557.50
Winebar, R.	04-Jun-26	0.5	Review updated potential 3PL partners' bids.	$522.50
Winebar, R.	04-Jun-26	0.5	Call with WM and J. Tang (FTI) on potential 3PL partner updated volume metrics for continued 3PL pricing negotiation.	$522.50
Winebar, R.	04-Jun-26	0.5	Call to refine negotiation strategy for continued 3PL pricing negotiation post latest proposal submission with FTI team.	$522.50
Winebar, R.	04-Jun-26	0.5	Discuss Portland OR store considerations for keep with A. Mody (FTI).	$522.50
Tang, J.	04-Jun-26	0.5	Call with WM and R. Winebar (FTI) on potential 3PL partner updated volume metrics for continued 3PL pricing negotiation.	$425.00
Tang, J.	04-Jun-26	0.5	Call to refine negotiation strategy for continued 3PL pricing negotiation post latest proposal submission with FTI team.	$425.00
Winebar, R.	04-Jun-26	0.6	Update potential 3PL partner bid template for discussion with WM.	$627.00
Winebar, R.	04-Jun-26	0.6	Review 3PL data source repository and refine prior assumptions and data points used with J. Tang (FTI).	$627.00
Winebar, R.	04-Jun-26	0.6	Analyze freight and 3PL impact of Portland OR store add-back.	$627.00

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Tang, J.	04-Jun-26	0.6	Review 3PL data source repository and refine prior assumptions and data points used with R. Winebar (FTI).	$510.00
Schleeter, T.	04-Jun-26	0.7	Update 3PL analysis with new bids.	$1,046.50
Mody, A.	04-Jun-26	0.7	Potential 3PL partner bid discussions and follow-up required.	$780.50
Winebar, R.	04-Jun-26	0.7	Update Hilco deal sheet tracker for EBITDA impact.	$731.50
Agam, A.	04-Jun-26	0.8	Call with Hilco, WM, M. Nestor (YCST), D. Santos (FTI) and R. Winebar (FTI) regarding deal sheets and next steps.	$1,236.00
Santos, D.	04-Jun-26	0.8	Call with Hilco, WM, M. Nestor (YCST), A. Agam (FTI) and R. Winebar (FTI) regarding deal sheets and next steps.	$956.00
Winebar, R.	04-Jun-26	0.8	Call with Hilco, WM, M. Nestor (YCST), A. Agam (FTI) and D. Santos (FTI) regarding deal sheets and next steps.	$836.00
Winebar, R.	04-Jun-26	0.9	Update Hilco deal sheet tracker for 6 new deal sheets.	$940.50
Mody, A.	04-Jun-26	1.2	Review and align volume assumptions based on Hollister bin count analysis.	$1,338.00
Tang, J.	04-Jun-26	1.8	Create original vs updated potential 3PL partner pricing / rate comparison and question sheet.	$1,530.00
Tang, J.	04-Jun-26	2.1	Create 3PL volume data source repository with original data points provided by WM team vs. adjusted go-forward estimated volumes given to 3PL.	$1,785.00
Winebar, R.	05-Jun-26	0.2	Edit draft email response for follow up data requests.	$209.00
Winebar, R.	05-Jun-26	0.3	Review potential 3PL partner bid and develop takeaways.	$313.50
Winebar, R.	05-Jun-26	0.3	Review data email from WM and draft follow up note.	$313.50
Mody, A.	05-Jun-26	0.4	Discuss next steps for potential 3PL partners for negotiation approach with R. Winebar (FTI).	$446.00
Santos, D.	05-Jun-26	0.4	Exchange correspondence between WM and YCST regarding landlord payments.	$478.00
Winebar, R.	05-Jun-26	0.4	Review 3PL updated bid with volume adjustments.	$418.00
Winebar, R.	05-Jun-26	0.4	Review volume data on potential 3PL partner bid.	$418.00
Winebar, R.	05-Jun-26	0.4	Discuss next steps for potential 3PL partners for negotiation approach with A. Mody (FTI).	$418.00
Winebar, R.	05-Jun-26	0.4	Populate keep/close template for Portland OR store.	$418.00
Mody, A.	05-Jun-26	0.5	Call with potential 3PL partner, R. Winebar (FTI) and J. Tang (FTI) on latest proposal submitted and areas for pricing refinement.	$557.50
Winebar, R.	05-Jun-26	0.5	Call with potential 3PL partner, A. Mody (FTI) and J. Tang (FTI) on latest proposal submitted and areas for pricing refinement.	$522.50
Tang, J.	05-Jun-26	0.5	Call with potential 3PL partner, A. Mody (FTI) and R. Winebar (FTI) on latest proposal submitted and areas for pricing refinement.	$425.00
Mody, A.	05-Jun-26	0.6	Finalize potential 3PL partners negotiations; additional data requests.	$669.00
Mody, A.	05-Jun-26	0.6	Discuss latest go-forward volumes for potential 3PL partner pricing negotiation with J. Tang (FTI) and R. Winebar (FTI).	$669.00

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Winebar, R.	05-Jun-26	0.6	Discuss latest go-forward volumes for potential 3PL partner pricing negotiation with A. Mody (FTI) and J. Tang (FTI).	$627.00
Winebar, R.	05-Jun-26	0.6	Finish population and template development for Portland OR store.	$627.00
Winebar, R.	05-Jun-26	0.6	Review keep/close Portland OR and template.	$627.00
Tang, J.	05-Jun-26	0.6	Discuss latest go-forward volumes for potential 3PL partner pricing negotiation with A. Mody (FTI) and R. Winebar (FTI).	$510.00
Winebar, R.	05-Jun-26	0.9	Develop updated volume sheet and discuss with potential 3PL partner.	$940.50
Winebar, R.	05-Jun-26	0.9	Review new data and update potential 3PL partner pro forma.	$940.50
Winebar, R.	05-Jun-26	0.9	Develop template for keep/close discussions on rent negotiated stores.	$940.50
Winebar, R.	05-Jun-26	1.1	Review updated proposal with potential 3PL partner leadership team.	$1,149.50
Tang, J.	05-Jun-26	1.2	Review and reflect newest data points given by WM data lead into pricing model.	$1,020.00
Banh, T.	06-Jun-26	0.5	Review and update cure schedule.	$550.00
Banh, T.	07-Jun-26	0.3	Review stub rent calculation provided by FTI team.	$330.00
Winebar, R.	08-Jun-26	0.1	Discuss potential 3PL partner comparison and evaluation next steps with J. Tang (FTI).	$104.50
Winebar, R.	08-Jun-26	0.1	Coordinate potential 3PL partner IT meeting with West Marine.	$104.50
Winebar, R.	08-Jun-26	0.1	Draft Portland OR financial impact request.	$104.50
Tang, J.	08-Jun-26	0.1	Discuss potential 3PL partner comparison and evaluation next steps with R. Winebar (FTI).	$85.00
Banh, T.	08-Jun-26	0.2	Address cure schedule and requested date with Company.	$220.00
Winebar, R.	08-Jun-26	0.2	Develop follow up data request for West Marine.	$209.00
Winebar, R.	08-Jun-26	0.2	Coordinate bid update with potential 3PL partner.	$209.00
Winebar, R.	08-Jun-26	0.2	Coordinate IT and outstanding data.	$209.00
Winebar, R.	08-Jun-26	0.2	Develop talking points for potential 3PL partners negotiations.	$209.00
Winebar, R.	08-Jun-26	0.2	Review 3PL source data email to West Marine.	$209.00
DeSantis, J.	08-Jun-26	0.3	Review potential 3PL partner RFP.	$381.00
DeSantis, J.	08-Jun-26	0.3	Review potential 3PL partner RFP.	$381.00
Santos, D.	08-Jun-26	0.3	Review lease negotiation analysis.	$358.50
Santos, D.	08-Jun-26	0.3	Review updated outstanding May rent schedule.	$358.50
Banh, T.	08-Jun-26	0.3	Call with S. Briones (FTI) to discuss cure schedule.	$330.00
Winebar, R.	08-Jun-26	0.3	Update negotiation outline for discussion with potential 3PL partner.	$313.50
Winebar, R.	08-Jun-26	0.3	Discuss next steps with potential 3PL partner.	$313.50
Winebar, R.	08-Jun-26	0.3	Strategize negotiation approach following potential 3PL partner call.	$313.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	08-Jun-26	0.3	Review assumptions volume detail of potential 3PL partner proposal.	$313.50
Winebar, R.	08-Jun-26	0.3	Outline structure for potential 3PL partner comparison.	$313.50
Winebar, R.	08-Jun-26	0.3	Confirm 3PL data validation approach.	$313.50
Briones, S.	08-Jun-26	0.3	Call with T. Banh (FTI) to discuss cure schedule.	$160.50
DeSantis, J.	08-Jun-26	0.4	Review potential 3PL partners revised pricing.	$508.00
Mody, A.	08-Jun-26	0.4	Prepare for 3PL discussions.	$446.00
Santos, D.	08-Jun-26	0.4	Review email correspondence related to cure schedules.	$478.00
Banh, T.	08-Jun-26	0.4	Create template of cure schedule.	$440.00
Banh, T.	08-Jun-26	0.4	Call with S. Briones (FTI) to discuss cure schedule and MOR.	$440.00
Winebar, R.	08-Jun-26	0.4	Review potential 3PL partner revised proposal.	$418.00
Winebar, R.	08-Jun-26	0.4	Review Portland OR keep/close EBITDA impact.	$418.00
Briones, S.	08-Jun-26	0.4	Call with T. Banh (FTI) to discuss cure schedule and MOR.	$214.00
Winebar, R.	08-Jun-26	0.5	Discuss data assumptions in potential 3PL partner proposal and outstanding clarifications with J. Tang (FTI).	$522.50
Winebar, R.	08-Jun-26	0.5	Finalize 3PL source data file for distribution to team.	$522.50
Tang, J.	08-Jun-26	0.5	Discuss data assumptions in potential 3PL partner proposal and outstanding clarifications with R. Winebar (FTI).	$425.00
Winebar, R.	08-Jun-26	0.6	Review source data reconciliation file structure.	$627.00
Mody, A.	08-Jun-26	0.7	Discuss negotiation strategy for potential 3PL partners with R. Winebar (FTI).	$780.50
Winebar, R.	08-Jun-26	0.7	Discuss negotiation strategy for potential 3PL partners with A. Mody (FTI).	$731.50
Santos, D.	08-Jun-26	0.8	Exchange correspondence between WM, YCST and Hilco regarding payments to landlords and negotiations.	$956.00
Winebar, R.	08-Jun-26	0.9	Develop 3PL volume file with source data reconciliation.	$940.50
Tang, J.	08-Jun-26	0.9	Edit 3PL scorecard with new observations.	$765.00
Schleeter, T.	08-Jun-26	1.0	Review 3PL bids and discuss with vendors.	$1,495.00
Mody, A.	08-Jun-26	1.1	Discuss 3PL transportation strategy, including reviewing existing data, with J. Tang (FTI).	$1,226.50
Banh, T.	08-Jun-26	1.1	Create template of cure schedule and populate with contracts and cure amounts.	$1,210.00
Winebar, R.	08-Jun-26	1.1	Reconcile data assumptions in potential 3PL partner proposal.	$1,149.50
Winebar, R.	08-Jun-26	1.1	Update Portland OR cash flow impact analysis.	$1,149.50
Tang, J.	08-Jun-26	1.1	Discuss 3PL transportation strategy, including reviewing existing data, with A. Mody (FTI).	$935.00
Tang, J.	08-Jun-26	1.2	Review 3PL transportation data, including refining cost estimates.	$1,020.00
Banh, T.	09-Jun-26	0.1	Coordinate with counsel to discuss cure schedule.	$110.00

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Banh, T.	09-Jun-26	0.1	Provide update on cure schedule and request meeting with CYST and K&E to discuss strategy.	$110.00
Winebar, R.	09-Jun-26	0.1	Update PO lines vs. cases received inbound data reconciliation.	$104.50
Winebar, R.	09-Jun-26	0.1	Coordinate meeting to review updated 3PL negotiation progress.	$104.50
Winebar, R.	09-Jun-26	0.1	Outline updated schedule of leases.	$104.50
Agam, A.	09-Jun-26	0.2	Call with T. Banh (FTI) to discuss cure schedule.	$309.00
Banh, T.	09-Jun-26	0.2	Call with A. Agam (FTI) to discuss cure schedule.	$220.00
Winebar, R.	09-Jun-26	0.2	Review data source follow up and strategic framework for operational initiatives.	$209.00
Winebar, R.	09-Jun-26	0.2	Draft inbound data clarification email.	$209.00
Mody, A.	09-Jun-26	0.3	Outline next steps for IT discussions with R. Winebar (FTI).	$334.50
Santos, D.	09-Jun-26	0.3	Exchange correspondence with YCST and WM regarding questions on lease payments.	$358.50
Winebar, R.	09-Jun-26	0.3	Develop agenda for 3PL update meeting with M. Howerton (WM).	$313.50
Winebar, R.	09-Jun-26	0.3	Prepare agenda items for potential 3PL partner + West Marine IT call.	$313.50
Winebar, R.	09-Jun-26	0.3	Refine agenda and coordinate 3PL update discussion with M. Howerton (WM).	$313.50
Winebar, R.	09-Jun-26	0.3	Outline next steps for IT discussions with A. Mody (FTI).	$313.50
Winebar, R.	09-Jun-26	0.3	Review bet-and-final deal sheet for Riverhead store.	$313.50
Mody, A.	09-Jun-26	0.4	Review inbound data reconciliation approach with R. Winebar (FTI).	$446.00
Winebar, R.	09-Jun-26	0.4	Review inbound data reconciliation approach with A. Mody (FTI).	$418.00
Winebar, R.	09-Jun-26	0.4	Update 3PL P&L impact with updated potential 3PL partner bid.	$418.00
Winebar, R.	09-Jun-26	0.4	Outline sales transfer impact by region.	$418.00
Tang, J.	09-Jun-26	0.4	Review additional transportation data.	$340.00
DeSantis, J.	09-Jun-26	0.5	Review potential 3PL partner bid and develop strategic negotiating points with FTI team.	$635.00
Mody, A.	09-Jun-26	0.5	Discuss DC improvement areas and potential tenant improvement with R. Winebar (FTI).	$557.50
Mody, A.	09-Jun-26	0.5	Discuss initiative progress and strategic next steps with R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	09-Jun-26	0.5	Review potential 3PL partner bid and develop strategic negotiating points with FTI team.	$557.50
Winebar, R.	09-Jun-26	0.5	Review potential 3PL partner bid and develop strategic negotiating points with FTI team.	$522.50
Winebar, R.	09-Jun-26	0.5	Discuss DC improvement areas and potential tenant improvement with A. Mody (FTI).	$522.50
Winebar, R.	09-Jun-26	0.5	Discuss initiative progress and strategic next steps with A. Mody (FTI) and J. Tang (FTI).	$522.50

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Tang, J.	09-Jun-26	0.5	Discuss initiative progress and strategic next steps with A. Mody (FTI) and R. Winebar (FTI).	$425.00
Tang, J.	09-Jun-26	0.5	Review potential 3PL partner bid and develop strategic negotiating points with FTI team.	$425.00
Winebar, R.	09-Jun-26	0.6	Develop summary of inbound data reconciliation for West Marine.	$627.00
Winebar, R.	09-Jun-26	0.7	Develop comparison and identify negotiating areas for potential 3PL partner bid.	$731.50
Mody, A.	09-Jun-26	0.9	Discuss potential 3PL partner IT solution with WM and R. Winebar (FTI).	$1,003.50
Winebar, R.	09-Jun-26	0.9	Draft next steps and provide supplemental information following potential 3PL partner IT call to West Marine team.	$940.50
Winebar, R.	09-Jun-26	0.9	Discuss potential 3PL partner IT solution with WM and A. Mody (FTI).	$940.50
Winebar, R.	09-Jun-26	0.9	Update deal sheet tracker for Santa Cruz, Lodi, Biloxi, Holland, Key Largo, Traverse City.	$940.50
Banh, T.	09-Jun-26	1.1	Review current lease summary from FTI team and provide update to counsel regarding landlord inquiry.	$1,210.00
Mody, A.	09-Jun-26	1.2	Discuss potential 3PL partner updated pricing bid and potential negotiation points with R. Winebar (FTI).	$1,338.00
Winebar, R.	09-Jun-26	1.2	Discuss potential 3PL partner updated pricing bid and potential negotiation points with A. Mody (FTI).	$1,254.00
Tang, J.	09-Jun-26	1.3	Create new transportation summary section.	$1,105.00
Tang, J.	09-Jun-26	1.4	Update internal 3PL pricing tracker to align with latest data.	$1,190.00
Mody, A.	10-Jun-26	0.1	Discuss IT update call and next steps for 3PL discussions with R. Winebar (FTI).	$111.50
Banh, T.	10-Jun-26	0.1	Follow up with counsel regarding cure schedule.	$110.00
Winebar, R.	10-Jun-26	0.1	Discuss site visits to facility with potential 3PL partner.	$104.50
Winebar, R.	10-Jun-26	0.1	Discuss IT update call and next steps for 3PL discussions with A. Mody (FTI).	$104.50
Mody, A.	10-Jun-26	0.2	Discuss approach for additional data request from potential 3PL partner with R. Winebar (FTI).	$223.00
Mody, A.	10-Jun-26	0.2	Discuss agenda for potential 3PL partner site visit with R. Winebar (FTI).	$223.00
Mody, A.	10-Jun-26	0.2	Discuss potential 3PL partner IT call prep with R. Winebar (FTI).	$223.00
Mody, A.	10-Jun-26	0.2	Discuss inventory planning strategy with R. Winebar (FTI).	$223.00
Winebar, R.	10-Jun-26	0.2	Review email from potential 3PL partner on proposed facility visit delay.	$209.00
Winebar, R.	10-Jun-26	0.2	Discuss potential 3PL partner bid analysis with J. Tang (FTI).	$209.00
Winebar, R.	10-Jun-26	0.2	Discuss potential 3PL partner IT call prep with A. Mody (FTI).	$209.00
Winebar, R.	10-Jun-26	0.2	Discuss agenda for potential 3PL partner site visit with A. Mody (FTI).	$209.00
Winebar, R.	10-Jun-26	0.2	Discuss approach for additional data request from potential 3PL partner with A. Mody (FTI).	$209.00
Winebar, R.	10-Jun-26	0.2	Review outline for 3PL update deck.	$209.00

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Winebar, R.	10-Jun-26	0.2	Discuss inventory planning strategy with A. Mody (FTI).	$209.00
Winebar, R.	10-Jun-26	0.2	Provide Wave 2 rent negotiation update to communications team.	$209.00
Winebar, R.	10-Jun-26	0.2	Review Wave 2 store communications document.	$209.00
Tang, J.	10-Jun-26	0.2	Discuss potential 3PL partner bid analysis with R. Winebar (FTI).	$170.00
Mody, A.	10-Jun-26	0.3	Discuss next steps on case data request with R. Winebar (FTI).	$334.50
Mody, A.	10-Jun-26	0.3	Discuss potential 3PL partner proposed delay of site facility visit with R. Winebar (FTI).	$334.50
Winebar, R.	10-Jun-26	0.3	Provide scope & context behind 3PL RFP to West Marine IT team.	$313.50
Winebar, R.	10-Jun-26	0.3	Discuss transportation analysis next steps and vendor scorecard.	$313.50
Winebar, R.	10-Jun-26	0.3	Discuss potential 3PL partner proposed delay of site facility visit with A. Mody (FTI).	$313.50
Winebar, R.	10-Jun-26	0.3	Discuss next steps on case data request with A. Mody (FTI).	$313.50
Winebar, R.	10-Jun-26	0.3	Review Hilco deal sheet tracker updates.	$313.50
Winebar, R.	10-Jun-26	0.3	Discuss Portland OR EBTIDA impact with A. Aguilera (WM).	$313.50
Agam, A.	10-Jun-26	0.4	Review proposed lease deals.	$618.00
Winebar, R.	10-Jun-26	0.4	Review revised potential 3PL partner bid and updated pricing.	$418.00
Winebar, R.	10-Jun-26	0.4	Prepare agenda template for 3PL update with M. Howerton (WM).	$418.00
Winebar, R.	10-Jun-26	0.4	Discuss IT Integration with potential 3PL partner leadership, WM and J. Tang (FTI).	$418.00
Tang, J.	10-Jun-26	0.4	Discuss IT Integration with potential 3PL partner leadership, WM and R. Winebar (FTI).	$340.00
Schleeter, T.	10-Jun-26	0.5	Develop view into 3PL move timing.	$747.50
Mody, A.	10-Jun-26	0.5	Review 3PL IT discussions with R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	10-Jun-26	0.5	Discuss 3PL updates and confirm negotiation strategy with WM, R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	10-Jun-26	0.5	Discuss DC rent negotiation history and strategy with D. Depace (WM), M. Tabloff (Hilco), and R. Winebar (FTI).	$557.50
Winebar, R.	10-Jun-26	0.5	Develop agenda for potential 3PL partner site visit and negotiation.	$522.50
Winebar, R.	10-Jun-26	0.5	Discuss 3PL updates and confirm negotiation strategy with WM, A. Mody (FTI) and J. Tang (FTI).	$522.50
Winebar, R.	10-Jun-26	0.5	Review 3PL IT discussions with A. Mody (FTI) and J. Tang (FTI).	$522.50
Winebar, R.	10-Jun-26	0.5	Discuss DC rent negotiation history and strategy with D. Depace (WM), M. Tabloff (Hilco), and A. Mody (FTI).	$522.50
Winebar, R.	10-Jun-26	0.5	Update deal sheet tracker for Santa Cruz, Lodi, Biloxi, Holland, Key Largo, Traverse City.	$522.50

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Tang, J.	10-Jun-26	0.5	Discuss 3PL updates and confirm negotiation strategy with WM, A. Mody (FTI) and R. Winebar (FTI).	$425.00
Tang, J.	10-Jun-26	0.5	Review 3PL IT discussions with A. Mody (FTI) and R. Winebar (FTI).	$425.00
Schleeter, T.	10-Jun-26	0.6	Develop view into 3PL transition planning.	$897.00
Banh, T.	10-Jun-26	0.6	Review and provide comments on comms material regarding leases provided by FTI team.	$660.00
Mody, A.	10-Jun-26	0.7	Discuss 3PL plan for in person meeting and negotiation to finalize provider with R. Winebar (FTI) and J. Tang (FTI).	$780.50
Winebar, R.	10-Jun-26	0.7	Discuss 3PL plan for in person meeting and negotiation to finalize provider with A. Mody (FTI) and J. Tang (FTI).	$731.50
Winebar, R.	10-Jun-26	0.7	Develop Hilco deal sheet summary for West Marine management.	$731.50
Tang, J.	10-Jun-26	0.7	Discuss 3PL plan for in person meeting and negotiation to finalize provider with A. Mody (FTI) and R. Winebar (FTI).	$595.00
Banh, T.	10-Jun-26	0.8	Review and provide comments on cure schedule.	$880.00
Winebar, R.	10-Jun-26	0.8	Review case data and reconcile volume in RFP bids.	$836.00
Winebar, R.	10-Jun-26	0.8	Update Hilco deal sheet tracker to include summaries by deal type.	$836.00
Tang, J.	10-Jun-26	1.2	Create slide of additional 3PL opportunities.	$1,020.00
Mody, A.	10-Jun-26	1.4	Follow-up and go-forward strategy 3PL planning.	$1,561.00
Tang, J.	10-Jun-26	1.4	Finalize 3PL scoring summary page and findings.	$1,190.00
Mody, A.	10-Jun-26	1.6	Review 3PL status and next step alignment.	$1,784.00
Mody, A.	10-Jun-26	1.6	Prepare for 3PL discussions.	$1,784.00
Mody, A.	10-Jun-26	1.8	Refine 3PL bids and volume.	$2,007.00
Mody, A.	11-Jun-26	0.1	Discuss inventory status update with R. Winebar (FTI).	$111.50
Santos, D.	11-Jun-26	0.1	Review updated stub rent calculation.	$119.50
Banh, T.	11-Jun-26	0.1	Call with counsel to discuss cure schedule.	$110.00
Banh, T.	11-Jun-26	0.1	Call with S. Briones (FTI) to discuss cure schedule.	$110.00
Banh, T.	11-Jun-26	0.1	Call with S. Briones (FTI) to discuss updates to cure schedule.	$110.00
Winebar, R.	11-Jun-26	0.1	Discuss inventory status update with A. Mody (FTI).	$104.50
Briones, S.	11-Jun-26	0.1	Call with T. Banh (FTI) to discuss updates to cure schedule.	$53.50
Briones, S.	11-Jun-26	0.1	Call with T. Banh (FTI) to discuss cure schedule.	$53.50
Mody, A.	11-Jun-26	0.2	Discuss inventory planning strategy with R. Winebar (FTI) and J. Tang (FTI).	$223.00
Santos, D.	11-Jun-26	0.2	Call with T. Banh (FTI) to review cure schedule.	$239.00
Banh, T.	11-Jun-26	0.2	Call with D. Santos (FTI) to review cure schedule.	$220.00

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Winebar, R.	11-Jun-26	0.2	Discuss transportation analysis and agenda for transportation call with J. Tang (FTI).	$209.00
Winebar, R.	11-Jun-26	0.2	Review Virginia Beach deal sheet.	$209.00
Winebar, R.	11-Jun-26	0.2	Discuss inventory planning strategy with A. Mody (FTI) and J. Tang (FTI).	$209.00
Tang, J.	11-Jun-26	0.2	Discuss transportation analysis and agenda for transportation call with R. Winebar (FTI).	$170.00
Tang, J.	11-Jun-26	0.2	Discuss inventory planning strategy with A. Mody (FTI) and R. Winebar (FTI).	$170.00
Mody, A.	11-Jun-26	0.3	Discuss approach for potential 3PL partner follow up site visit discussion with R. Winebar (FTI) and J. Tang (FTI).	$334.50
Mody, A.	11-Jun-26	0.3	Discuss inventory next steps with R. Winebar (FTI) and J. Tang (FTI).	$334.50
Banh, T.	11-Jun-26	0.3	Call with S. Briones (FTI) to discuss cure schedule and listing of leases.	$330.00
Winebar, R.	11-Jun-26	0.3	Review questions surrounding 3PL data request updates.	$313.50
Winebar, R.	11-Jun-26	0.3	Discuss approach for potential 3PL partner follow up site visit discussion with A. Mody (FTI) and J. Tang (FTI).	$313.50
Winebar, R.	11-Jun-26	0.3	Continue updating Hilco deal sheet in advance of weekly meeting.	$313.50
Winebar, R.	11-Jun-26	0.3	Discuss inventory next steps with A. Mody (FTI) and J. Tang (FTI).	$313.50
Tang, J.	11-Jun-26	0.3	Discuss approach for potential 3PL partner follow up site visit discussion with A. Mody (FTI) and R. Winebar (FTI).	$255.00
Tang, J.	11-Jun-26	0.3	Discuss inventory next steps with A. Mody (FTI) and R. Winebar (FTI).	$255.00
Briones, S.	11-Jun-26	0.3	Call with T. Banh (FTI) to discuss cure schedule and listing of leases.	$160.50
Banh, T.	11-Jun-26	0.4	Call with S. Briones (FTI) to discuss lease payment reconciliation.	$440.00
Winebar, R.	11-Jun-26	0.4	Redistribute data files and confirm volumes with West Marine.	$418.00
Briones, S.	11-Jun-26	0.4	Revise cure amounts for rent payments.	$214.00
Briones, S.	11-Jun-26	0.4	Call with T. Banh (FTI) to discuss lease payment reconciliation.	$214.00
Agam, A.	11-Jun-26	0.5	Call with K&E, Hilco, D. Santos (FTI) and T. Banh (FTI) to discuss stub rent, rent cures and executory contract cures.	$772.50
DeSantis, J.	11-Jun-26	0.5	Discuss next steps with potential 3PL partner and FTI team.	$635.00
Schleeter, T.	11-Jun-26	0.5	Review inventory issues approach and strategy with FTI team.	$747.50
Mody, A.	11-Jun-26	0.5	Review transportation volumes and rates per mile with J. Gonzalez (WM), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	11-Jun-26	0.5	Discuss 3PL executive summary materials with R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	11-Jun-26	0.5	Discuss next steps with potential 3PL partner and FTI team.	$557.50
Mody, A.	11-Jun-26	0.5	Review inventory issues approach and strategy with FTI team.	$557.50
Santos, D.	11-Jun-26	0.5	Call with K&E, Hilco, A. Agam (FTI) and T. Banh (FTI) to discuss stub rent, rent cures and executory contract cures.	$597.50

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Banh, T.	11-Jun-26	0.5	Call with counsel to discuss lease listing and rent.	$550.00
Banh, T.	11-Jun-26	0.5	Call with K&E, Hilco, A. Agam (FTI) and D. Santos (FTI) to discuss stub rent, rent cures and executory contract cures.	$550.00
Winebar, R.	11-Jun-26	0.5	Review transportation volumes and rates per mile with J. Gonzalez (WM), A. Mody (FTI) and J. Tang (FTI).	$522.50
Winebar, R.	11-Jun-26	0.5	Discuss next steps with potential 3PL partner and FTI team.	$522.50
Winebar, R.	11-Jun-26	0.5	Discuss 3PL executive summary materials with A. Mody (FTI) and J. Tang (FTI).	$522.50
Winebar, R.	11-Jun-26	0.5	Review inventory issues approach and strategy with FTI team.	$522.50
Tang, J.	11-Jun-26	0.5	Discuss next steps with potential 3PL partner and FTI team.	$425.00
Tang, J.	11-Jun-26	0.5	Discuss 3PL executive summary materials with A. Mody (FTI) and R. Winebar (FTI).	$425.00
Tang, J.	11-Jun-26	0.5	Review transportation volumes and rates per mile with J. Gonzalez (WM), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Tang, J.	11-Jun-26	0.5	Review inventory issues approach and strategy with FTI team.	$425.00
Mody, A.	11-Jun-26	0.6	Explore additional cost improvement opportunities on bank fees.	$669.00
Winebar, R.	11-Jun-26	0.6	Review IT data forms and outline approach for potential 3PL partner follow up.	$627.00
Winebar, R.	11-Jun-26	0.6	Update Hilco tracker with Virginia Beach and Sacramento.	$627.00
Winebar, R.	11-Jun-26	0.6	Update Hilco deal sheet tracker with six new deal received.	$627.00
Winebar, R.	11-Jun-26	0.6	Review weekly deal sheet status with Hilco and West Marine management.	$627.00
Winebar, R.	11-Jun-26	0.7	Develop West Coast EBITDA impact for keep close discussion.	$731.50
Tang, J.	11-Jun-26	0.8	Refine transportation summary to send to West Marine.	$680.00
Mody, A.	11-Jun-26	0.9	Review Inventory deep-dive ELT.	$1,003.50
Tang, J.	11-Jun-26	0.9	Develop inventory analysis timeline and next steps.	$765.00
Santos, D.	11-Jun-26	1.1	Review lease negotiation savings to date file.	$1,314.50
Winebar, R.	11-Jun-26	1.1	Analyze EBITDA impact from Santa Barbara and Sacramento keep.	$1,149.50
Briones, S.	11-Jun-26	1.1	Create cure amounts schedule for active leases.	$588.50
Winebar, R.	11-Jun-26	1.2	Update summary P&L and slides for 3PL executive review.	$1,254.00
Briones, S.	11-Jun-26	1.2	Finalize cure schedule for distribution to FTI team.	$642.00
Briones, S.	11-Jun-26	1.2	Review lease schedule and mappings for cure schedule.	$642.00
Mody, A.	11-Jun-26	1.3	Draft deck for discussion with WM Management.	$1,449.50
Winebar, R.	11-Jun-26	1.6	Develop 2026 rent schedule based on rent negotiations.	$1,672.00
Mody, A.	11-Jun-26	1.9	Email exchanges on data with potential 3PL partner team.	$2,118.50
Mody, A.	11-Jun-26	2.8	Review inventory challenges, and draft approach deck.	$3,122.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	12-Jun-26	0.1	Discuss consolidation of inventory models with J. Tang (FTI).	$104.50
Winebar, R.	12-Jun-26	0.1	Send email on inventory update following initial data review.	$104.50
Tang, J.	12-Jun-26	0.1	Discuss consolidation of inventory models with R. Winebar (FTI).	$85.00
Banh, T.	12-Jun-26	0.2	Call with S. Briones (FTI) to reconcile lease rent calculation against Schedule.	$220.00
Banh, T.	12-Jun-26	0.2	Provide counsel estimate rent payments on group of stores.	$220.00
Banh, T.	12-Jun-26	0.2	Call with Company to review lease payments.	$220.00
Winebar, R.	12-Jun-26	0.2	Discuss next steps for executive 3PL update with J. Tang (FTI).	$209.00
Winebar, R.	12-Jun-26	0.2	Discuss last 6 weeks inventory model with J. Tang (FTI).	$209.00
Tang, J.	12-Jun-26	0.2	Discuss next steps for executive 3PL update with R. Winebar (FTI).	$170.00
Tang, J.	12-Jun-26	0.2	Discuss last 6 weeks inventory model with R. Winebar (FTI).	$170.00
Briones, S.	12-Jun-26	0.2	Call with T. Banh (FTI) to reconcile lease rent calculation against Schedule.	$107.00
Winebar, R.	12-Jun-26	0.3	Review inventory model output with J. Tang (FTI).	$313.50
Winebar, R.	12-Jun-26	0.3	Draft email update on inventory analysis.	$313.50
Tang, J.	12-Jun-26	0.3	Review inventory model output with R. Winebar (FTI).	$255.00
Banh, T.	12-Jun-26	0.4	Call with S. Briones (FTI) to review recon of outstanding rent payments.	$440.00
Winebar, R.	12-Jun-26	0.4	Review inventory BOD decks to identify key themes.	$418.00
Winebar, R.	12-Jun-26	0.4	Build pivot tables for last 6 weeks inventory.	$418.00
Briones, S.	12-Jun-26	0.4	Call with T. Banh (FTI) to review recon of outstanding rent payments.	$214.00
Mody, A.	12-Jun-26	0.5	Debrief inventory analysis discussion with R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	12-Jun-26	0.5	Debrief inventory analysis discussion with A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	12-Jun-26	0.5	Debrief inventory analysis discussion with A. Mody (FTI) and R. Winebar (FTI).	$425.00
Schleeter, T.	12-Jun-26	0.6	Discuss inventory issues with CEO.	$897.00
Banh, T.	12-Jun-26	0.6	Update lease cure schedule for distribution to Hilco team.	$660.00
Winebar, R.	12-Jun-26	0.6	Discuss approach to inventory analysis consolidation with J. Tang (FTI).	$627.00
Tang, J.	12-Jun-26	0.6	Discuss approach to inventory analysis consolidation with R. Winebar (FTI).	$510.00
Winebar, R.	12-Jun-26	0.7	Update P&L impact summary page for executive update.	$731.50
Tang, J.	12-Jun-26	0.8	Finalize 3PL scoring cards and additional opportunities slides.	$680.00
Tang, J.	12-Jun-26	0.8	Create summary of received on order and in stock data.	$680.00
Winebar, R.	12-Jun-26	0.9	Review inventory data files from diligence phase.	$940.50
Banh, T.	12-Jun-26	1.1	Review and reconcile stub rent calculation.	$1,210.00
Winebar, R.	12-Jun-26	1.1	Review newly provided inventory data to identify inventory gap.	$1,149.50

EXHIBIT C

FTI Consulting, Inc.

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Winebar, R.	12-Jun-26	1.3	Develop last 6 weeks inventory model SKU level analysis.	$1,358.50
Schleeter, T.	12-Jun-26	1.4	Review initial inventory data.	$2,093.00
Tang, J.	12-Jun-26	1.6	Analyze existing inventory files.	$1,360.00
Mody, A.	12-Jun-26	2.2	Review additional documents received.	$2,453.00
Mody, A.	12-Jun-26	2.7	Review existing inventory data to develop analysis framework.	$3,010.50
Mody, A.	13-Jun-26	1.6	Refine 3PL bids and volume.	$1,784.00
Mody, A.	13-Jun-26	1.6	Review 3PL status and next step alignment.	$1,784.00
Mody, A.	13-Jun-26	1.7	Follow-up and go-forward strategy 3PL planning.	$1,895.50
Santos, D.	14-Jun-26	0.5	Analyze executory contract schedules for potential cure.	$597.50
Mody, A.	14-Jun-26	1.4	Prepare for 3PL discussions.	$1,561.00
Mody, A.	15-Jun-26	0.1	Discuss inventory page updates with R. Winebar (FTI).	$111.50
Banh, T.	15-Jun-26	0.1	Call with S. Briones (FTI) to review cure schedule.	$110.00
Winebar, R.	15-Jun-26	0.1	Discuss inventory page updates with A. Mody (FTI).	$104.50
Winebar, R.	15-Jun-26	0.1	Discuss inventory formula updates and outputs required.	$104.50
Briones, S.	15-Jun-26	0.1	Call with T. Banh (FTI) to review cure schedule.	$53.50
Winebar, R.	15-Jun-26	0.2	Develop follow up email for IT team regarding data and integration approach.	$209.00
Winebar, R.	15-Jun-26	0.2	Discuss approach for inventory analysis updates with J. Tang (FTI).	$209.00
Winebar, R.	15-Jun-26	0.2	Develop YoY comparison for sales and inventory by SKU.	$209.00
Winebar, R.	15-Jun-26	0.2	Plan for inventory SKU updates.	$209.00
Tang, J.	15-Jun-26	0.2	Discuss approach for inventory analysis updates with R. Winebar (FTI).	$170.00
Banh, T.	15-Jun-26	0.3	Call with S. Briones (FTI) to discuss updates to cure schedule.	$330.00
Winebar, R.	15-Jun-26	0.3	Update agenda outline for potential 3PL partner visit.	$313.50
Winebar, R.	15-Jun-26	0.3	Outline approach for 3PL agenda and inventory analysis.	$313.50
Winebar, R.	15-Jun-26	0.3	Review inventory summary updates and validate numbers.	$313.50
Winebar, R.	15-Jun-26	0.3	Outline agenda and next steps for 3PL and inventory analysis prior to meeting.	$313.50
Briones, S.	15-Jun-26	0.3	Call with T. Banh (FTI) to discuss updates to cure schedule.	$160.50
Winebar, R.	15-Jun-26	0.4	Review inventory analysis with comments.	$418.00
Winebar, R.	15-Jun-26	0.4	Review inventory analysis PPT files and highlight root causes.	$418.00
DeSantis, J.	15-Jun-26	0.5	Review 3PL final selection analysis.	$635.00
Winebar, R.	15-Jun-26	0.5	Develop follow up email for potential 3PL partner team and identify agenda items.	$522.50
Banh, T.	15-Jun-26	0.6	Working session with S. Briones (FTI) to discuss updates to cure schedule.	$660.00

EXHIBIT C

FTI Consulting, Inc.

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Professional	Date	Hours	Activity	Fees
Winebar, R.	15-Jun-26	0.6	Discuss preliminary inventory analysis output for WM management.	$627.00
Briones, S.	15-Jun-26	0.6	Correspond with Counsel, Company, and Claims Agent regarding cure schedule.	$321.00
Briones, S.	15-Jun-26	0.6	Perform party name reconciliation for cure schedule.	$321.00
Briones, S.	15-Jun-26	0.6	Working session with T. Banh (FTI) to discuss updates to cure schedule.	$321.00
Mody, A.	15-Jun-26	0.7	Discuss inventory summary executive updates with R. Winebar (FTI) and J. Tang (FTI).	$780.50
Winebar, R.	15-Jun-26	0.7	Discuss inventory summary executive updates with A. Mody (FTI) and J. Tang (FTI).	$731.50
Tang, J.	15-Jun-26	0.7	Discuss inventory summary executive updates with A. Mody (FTI) and R. Winebar (FTI).	$595.00
Schleeter, T.	15-Jun-26	0.8	Review inventory data and prepare for discussion with the business.	$1,196.00
Schleeter, T.	15-Jun-26	0.8	Discuss initial inventory findings with FTI team.	$1,196.00
Mody, A.	15-Jun-26	0.8	Discuss initial inventory findings with FTI team.	$892.00
Winebar, R.	15-Jun-26	0.8	Outline agenda for potential 3PL partner visit with sessions and participants.	$836.00
Winebar, R.	15-Jun-26	0.8	Update rent cash savings schedule with new deal sheets.	$836.00
Winebar, R.	15-Jun-26	0.8	Discuss initial inventory findings with FTI team.	$836.00
Winebar, R.	15-Jun-26	0.8	Develop inventory summary pages and tables for team update call.	$836.00
Tang, J.	15-Jun-26	0.8	Discuss initial inventory findings with FTI team.	$680.00
Mody, A.	15-Jun-26	0.9	Discuss 3PL updates for site visit and next steps on inventory analysis with R. Winebar (FTI) and J. Tang (FTI).	$1,003.50
Winebar, R.	15-Jun-26	0.9	Outline agenda for potential 3PL partner working session.	$940.50
Winebar, R.	15-Jun-26	0.9	Discuss 3PL updates for site visit and next steps on inventory analysis with A. Mody (FTI) and J. Tang (FTI).	$940.50
Winebar, R.	15-Jun-26	0.9	Develop executive summary and SKU overview for CEO updates.	$940.50
Tang, J.	15-Jun-26	0.9	Discuss 3PL updates for site visit and next steps on inventory analysis with A. Mody (FTI) and R. Winebar (FTI).	$765.00
Briones, S.	15-Jun-26	0.9	Begin party name reconciliation for cure schedule.	$481.50
Mody, A.	15-Jun-26	1.0	Continue to work on the model to flag SKUs with low WOS incl. internal discussions.	$1,115.00
Banh, T.	15-Jun-26	1.0	Working session with S. Briones (FTI) to discuss cure schedule.	$1,100.00
Briones, S.	15-Jun-26	1.0	Working session with T. Banh (FTI) to discuss cure schedule.	$535.00
Mody, A.	15-Jun-26	1.2	Finalize and send slides to P. Day (WM).	$1,338.00
Banh, T.	15-Jun-26	1.4	Review cure schedule and update cure amounts.	$1,540.00
Winebar, R.	15-Jun-26	1.8	Update Hilco deal sheet tracker for St Petersburg, Warwick, Tampa, Orlando, Deerfield Beach.	$1,881.00

EXHIBIT C

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Professional	Date	Hours	Activity	Fees
Tang, J.	15-Jun-26	1.8	Create additional focus SKU subsets, including layering in initial commentary.	$1,530.00
Tang, J.	15-Jun-26	2.1	Create dynamic table showcasing focus SKUs based on weeks of supply and ICR.	$1,785.00
Mody, A.	15-Jun-26	2.4	Update flag 1 - 4 in the model to incorporate at-risk items.	$2,676.00
Mody, A.	15-Jun-26	2.6	Draft slides for discussion with P. Day (WM).	$2,899.00
Briones, S.	15-Jun-26	2.7	Perform contract reconciliation for cure schedule.	$1,444.50
Banh, T.	16-Jun-26	0.1	Update counsel in list of contract rejections.	$110.00
Banh, T.	16-Jun-26	0.1	Request latest AP register from Company to update cure schedule.	$110.00
Winebar, R.	16-Jun-26	0.1	Correspond with A. Agam (FTI) regarding Hilco agenda items.	$104.50
Agam, A.	16-Jun-26	0.2	Review status of lease negotiations.	$309.00
Mody, A.	16-Jun-26	0.2	Discuss 3PL next steps for potential 3PL partners with R. Winebar (FTI).	$223.00
Mody, A.	16-Jun-26	0.2	Discuss inventory agenda items for meeting with R. Winebar (FTI) and J. Tang (FTI).	$223.00
Banh, T.	16-Jun-26	0.2	Review inquiry from counsel regarding lease amendments.	$220.00
Banh, T.	16-Jun-26	0.2	Respond to Company regarding lease related expenses as confirmed by counsel.	$220.00
Banh, T.	16-Jun-26	0.2	Request counsel to confirm on outstanding items for cure schedule.	$220.00
Banh, T.	16-Jun-26	0.2	Discuss and update Company on contract rejection process.	$220.00
Winebar, R.	16-Jun-26	0.2	Discuss 3PL next steps for potential 3PL partners with A. Mody (FTI).	$209.00
Winebar, R.	16-Jun-26	0.2	Send 3PL meeting availability for potential 3PL partners.	$209.00
Winebar, R.	16-Jun-26	0.2	Schedule follow up meetings for potential 3PL partners.	$209.00
Winebar, R.	16-Jun-26	0.2	Discuss inventory agenda items for meeting with A. Mody (FTI) and J. Tang (FTI).	$209.00
Winebar, R.	16-Jun-26	0.2	Draft response to inventory questions from CEO.	$209.00
Winebar, R.	16-Jun-26	0.2	Bring four new Hilco deal sheets into tracker model.	$209.00
Winebar, R.	16-Jun-26	0.2	Update Hilco tracker summary for deal team call.	$209.00
Tang, J.	16-Jun-26	0.2	Discuss inventory agenda items for meeting with A. Mody (FTI) and R. Winebar (FTI).	$170.00
Briones, S.	16-Jun-26	0.2	Correspond with T. Banh (FTI) regarding revisions to the cure schedule.	$107.00
Banh, T.	16-Jun-26	0.3	Review comments from counsel regarding cure schedule and update cure schedule.	$330.00
Winebar, R.	16-Jun-26	0.3	Draft email update to West Marine supply chain data manager outstanding questions.	$313.50
Winebar, R.	16-Jun-26	0.3	Draft response to potential 3PL partner questions on DC data.	$313.50
Winebar, R.	16-Jun-26	0.3	Review potential 3PL partner data questions.	$313.50
Winebar, R.	16-Jun-26	0.3	Update agenda outline for potential 3PL partner site visit.	$313.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	16-Jun-26	0.3	Update Hilco 2026 rent schedule.	$313.50
Winebar, R.	16-Jun-26	0.4	Review data for response to potential 3PL partner.	$418.00
Winebar, R.	16-Jun-26	0.4	Coordinate potential 3PL partner site visit logistics.	$418.00
DeSantis, J.	16-Jun-26	0.5	Discuss initial inventory findings with P. Day (WM) and FTI team.	$635.00
Mody, A.	16-Jun-26	0.5	Discuss initial inventory findings with P. Day (WM) and FTI team.	$557.50
Winebar, R.	16-Jun-26	0.5	Develop insights from new deal sheets and outline update for West Marine management.	$522.50
Winebar, R.	16-Jun-26	0.5	Discuss initial inventory findings with P. Day (WM) and FTI team.	$522.50
Tang, J.	16-Jun-26	0.5	Discuss initial inventory findings with P. Day (WM) and FTI team.	$425.00
Briones, S.	16-Jun-26	0.5	Create distribution version of cure schedules and distribute to FTI team for review.	$267.50
Mody, A.	16-Jun-26	0.6	Meet with M. Babbitt (WM) to discuss vendor specific issues and resolution timeline.	$669.00
Mody, A.	16-Jun-26	0.6	Review focus SKU trends and commentary with J. Tang (FTI).	$669.00
Banh, T.	16-Jun-26	0.6	Working session with S. Briones (FTI) to update cure schedule.	$660.00
Winebar, R.	16-Jun-26	0.6	Review inventory updates, 3PL vendor strategies, and store strategies.	$627.00
Winebar, R.	16-Jun-26	0.6	Review inventory questions from CEO and develop initial responses.	$627.00
Tang, J.	16-Jun-26	0.6	Review focus SKU trends and commentary with A. Mody (FTI).	$510.00
Briones, S.	16-Jun-26	0.6	Working session with T. Banh (FTI) to update cure schedule.	$321.00
Mody, A.	16-Jun-26	0.7	Prepare for discussion with S. Freeman (WM) on findings and gathering feedback on vendors and SKUs.	$780.50
Banh, T.	16-Jun-26	0.7	Working session with S. Briones (FTI) to discuss updates to cure schedule.	$770.00
Banh, T.	16-Jun-26	0.7	Working session with S. Briones (FTI) to discuss cure schedule.	$770.00
Winebar, R.	16-Jun-26	0.7	Update deal sheet tracker and distribute key takeaways to West Marine management.	$731.50
Briones, S.	16-Jun-26	0.7	Working session with T. Banh (FTI) to discuss updates to cure schedule.	$374.50
Briones, S.	16-Jun-26	0.7	Working session with T. Banh (FTI) to discuss cure schedule.	$374.50
Mody, A.	16-Jun-26	0.8	Review daily inventory snapshot file and determine reporting gaps.	$892.00
Winebar, R.	16-Jun-26	0.8	Update Hilco deal sheet tracker for Nags Head, Washington, Stratford, and Jensen Beach.	$836.00
Tang, J.	16-Jun-26	0.8	Clean up analysis to be presentable for WM discussions.	$680.00
Winebar, R.	16-Jun-26	0.9	Update P&L impact model for potential 3PL partners.	$940.50
Briones, S.	16-Jun-26	1.0	Implement edits to cure schedule and distribute to FTI team for review.	$535.00
Mody, A.	16-Jun-26	1.1	Review questions from potential 3PL partner on inbound / outbound / Item master.	$1,226.50

EXHIBIT C

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Professional	Date	Hours	Activity	Fees
Briones, S.	16-Jun-26	1.1	Finalize cure schedule for distribution to FTI team and professionals.	$588.50
Tang, J.	16-Jun-26	1.2	Create running vendor status list.	$1,020.00
Mody, A.	16-Jun-26	1.4	Review "Critically Low" SKUs and vendor status with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$1,561.00
Winebar, R.	16-Jun-26	1.4	Review "Critically Low" SKUs and vendor status with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$1,463.00
Tang, J.	16-Jun-26	1.4	Review "Critically Low" SKUs and vendor status with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$1,190.00
Tang, J.	16-Jun-26	2.4	Layer in commentary from WM discussions and refine analysis to SKU view.	$2,040.00
Banh, T.	17-Jun-26	0.1	Update counsel on status of cure schedule.	$110.00
Winebar, R.	17-Jun-26	0.1	Update agenda for potential 3PL partner visit based on discussion feedback.	$104.50
Banh, T.	17-Jun-26	0.2	Call with Company to discuss updates to cure schedule.	$220.00
Banh, T.	17-Jun-26	0.2	Call with Company to discuss changes to cure schedule.	$220.00
Banh, T.	17-Jun-26	0.2	Call with Verita to discuss service for cure schedule.	$220.00
Winebar, R.	17-Jun-26	0.2	Update agenda schedule for potential 3PL partner and send to West Marine management.	$209.00
Winebar, R.	17-Jun-26	0.2	Develop follow up material handling inquiry and implications.	$209.00
Winebar, R.	17-Jun-26	0.2	Review request from potential 3PL partner and outline initial agenda points.	$209.00
Briones, S.	17-Jun-26	0.2	Implement edits to cure schedule.	$107.00
Mody, A.	17-Jun-26	0.3	Discuss inventory data files and approach with R. Winebar (FTI).	$334.50
Banh, T.	17-Jun-26	0.3	Update cure schedule and distribute to counsel for review.	$330.00
Winebar, R.	17-Jun-26	0.3	Discuss transportation cost per mile analysis with J. Tang (FTI).	$313.50
Winebar, R.	17-Jun-26	0.3	Discuss next steps of inventory analysis for DC inventory with J. Tang (FTI).	$313.50
Winebar, R.	17-Jun-26	0.3	Discuss inventory data files and approach with A. Mody (FTI).	$313.50
Tang, J.	17-Jun-26	0.3	Discuss transportation cost per mile analysis with R. Winebar (FTI).	$255.00
Tang, J.	17-Jun-26	0.3	Discuss next steps of inventory analysis for DC inventory with R. Winebar (FTI).	$255.00
Mody, A.	17-Jun-26	0.4	Discuss potential 3PL partner agenda items and approach with R. Winebar (FTI).	$446.00
Mody, A.	17-Jun-26	0.4	Prepare for follow-up discussion with potential 3PL partner.	$446.00
Banh, T.	17-Jun-26	0.4	Review and update cure schedule.	$440.00
Banh, T.	17-Jun-26	0.4	Review chart of leases from counsel.	$440.00
Winebar, R.	17-Jun-26	0.4	Discuss potential 3PL partner agenda items and approach with A. Mody (FTI).	$418.00
Winebar, R.	17-Jun-26	0.4	Review Alteryx platform for Inventory data analysis capabilities.	$418.00
Winebar, R.	17-Jun-26	0.4	Update data workflow structures in Alteryx.	$418.00

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Winebar, R.	17-Jun-26	0.4	Convert data files to useable format from large CSV format.	$418.00
Winebar, R.	17-Jun-26	0.4	Clean inventory data files for sales by SKU by store.	$418.00
Briones, S.	17-Jun-26	0.4	Research cure schedule noticing information.	$214.00
DeSantis, J.	17-Jun-26	0.5	Discuss outstanding clarification items with potential 3PL partner, WM and FTI team.	$635.00
DeSantis, J.	17-Jun-26	0.5	Discuss final site visit agenda and outstanding items with potential 3PL partner and FTI team.	$635.00
DeSantis, J.	17-Jun-26	0.5	Discuss potential 3PL partner agenda and logistics of visit with FTI team.	$635.00
Mody, A.	17-Jun-26	0.5	Discuss potential 3PL partner agenda and logistics of visit with FTI team.	$557.50
Mody, A.	17-Jun-26	0.5	Discuss outstanding clarification items with potential 3PL partner, WM and FTI team.	$557.50
Mody, A.	17-Jun-26	0.5	Discuss final site visit agenda and outstanding items with potential 3PL partner and FTI team.	$557.50
Mody, A.	17-Jun-26	0.5	Discuss store feedback on inventory items with K. Reed (WM), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	17-Jun-26	0.5	Discuss inventory updates and workflows to cleanse store level sales data with R. Winebar (FTI).	$557.50
Winebar, R.	17-Jun-26	0.5	Discuss final site visit agenda and outstanding items with potential 3PL partner and FTI team.	$522.50
Winebar, R.	17-Jun-26	0.5	Discuss outstanding clarification items with potential 3PL partner, WM and FTI team.	$522.50
Winebar, R.	17-Jun-26	0.5	Discuss potential 3PL partner agenda and logistics of visit with FTI team.	$522.50
Winebar, R.	17-Jun-26	0.5	Develop detailed agenda with items from proposal for potential 3PL partner discussion.	$522.50
Winebar, R.	17-Jun-26	0.5	Discuss inventory updates and workflows to cleanse store level sales data with A. Mody (FTI).	$522.50
Winebar, R.	17-Jun-26	0.5	Discuss store feedback on inventory items with K. Reed (WM), A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	17-Jun-26	0.5	Discuss final site visit agenda and outstanding items with potential 3PL partner and FTI team.	$425.00
Tang, J.	17-Jun-26	0.5	Discuss potential 3PL partner agenda and logistics of visit with FTI team.	$425.00
Tang, J.	17-Jun-26	0.5	Discuss outstanding clarification items with potential 3PL partner, WM and FTI team.	$425.00
Tang, J.	17-Jun-26	0.5	Discuss store feedback on inventory items with K. Reed (WM), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Mody, A.	17-Jun-26	0.6	Review additional inventory data received with J. Tang (FTI).	$669.00
Mody, A.	17-Jun-26	0.6	Discuss critically low inventory SKUs with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$669.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	17-Jun-26	0.6	Update potential 3PL partner working session agenda per feedback from J. Devine (WM).	$627.00
Winebar, R.	17-Jun-26	0.6	Develop framework for establishing inventory store level analysis.	$627.00
Winebar, R.	17-Jun-26	0.6	Discuss critically low inventory SKUs with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$627.00
Tang, J.	17-Jun-26	0.6	Review additional inventory data received with A. Mody (FTI).	$510.00
Tang, J.	17-Jun-26	0.6	Discuss critically low inventory SKUs with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$510.00
Mody, A.	17-Jun-26	0.7	Discuss inventory data approach for analysis deep dive with R. Winebar (FTI) and J. Tang (FTI).	$780.50
Winebar, R.	17-Jun-26	0.7	Discuss inventory data approach for analysis deep dive with A. Mody (FTI) and J. Tang (FTI).	$731.50
Tang, J.	17-Jun-26	0.7	Review updated received inventory data.	$595.00
Tang, J.	17-Jun-26	0.7	Discuss inventory data approach for analysis deep dive with A. Mody (FTI) and R. Winebar (FTI).	$595.00
Banh, T.	17-Jun-26	0.8	Update cure schedule with AP information received from Company.	$880.00
Banh, T.	17-Jun-26	0.8	Call with Company to review cure schedule.	$880.00
Schleeter, T.	17-Jun-26	0.9	Create inventory action plan.	$1,345.50
Mody, A.	17-Jun-26	0.9	Review files received from S. Freeman (WM) based on data requests.	$1,003.50
Winebar, R.	17-Jun-26	0.9	Develop 3PL volume detail granular template for potential 3PL partner.	$940.50
Mody, A.	17-Jun-26	1.1	Finalize agenda items and discussion points for workshop with potential 3PL partner.	$1,226.50
Banh, T.	17-Jun-26	1.1	Update and finalize cure schedule.	$1,210.00
Winebar, R.	17-Jun-26	1.1	Develop weeks of supply analysis by store by SKU based on demand data.	$1,149.50
Winebar, R.	17-Jun-26	1.3	Develop weeks of supply analysis by store by SKU based on historical data.	$1,358.50
Schleeter, T.	17-Jun-26	1.6	Review new inventory data.	$2,392.00
Tang, J.	17-Jun-26	1.6	Create three new table views of Focus SKUs.	$1,360.00
Mody, A.	17-Jun-26	2.1	Build workflow to analyze inventory on hand using Alteryx.	$2,341.50
Mody, A.	17-Jun-26	2.1	Analyze demand forecast and inventory on hand.	$2,341.50
Tang, J.	17-Jun-26	2.4	Update model with newest data, including units on hand, DC, on order, etc. and refresh analysis.	$2,040.00
Mody, A.	17-Jun-26	2.6	Develop Alteryx workflow to analyze demand forecast by SKU / Store.	$2,899.00
Winebar, R.	18-Jun-26	0.1	Update inventory summary output tables.	$104.50
Banh, T.	18-Jun-26	0.2	Review payment inquiry from landlord.	$220.00
Winebar, R.	18-Jun-26	0.2	Update data workflow structures in Alteryx.	$209.00

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Winebar, R.	18-Jun-26	0.3	Review inventory model updates with J. Tang (FTI).	$313.50
Winebar, R.	18-Jun-26	0.3	Develop analysis for SKUs with no inventory but demand forecast.	$313.50
Tang, J.	18-Jun-26	0.3	Review inventory model updates with R. Winebar (FTI).	$255.00
Mody, A.	18-Jun-26	0.4	Discuss no inventory but demand forecast analysis with R. Winebar (FTI).	$446.00
Banh, T.	18-Jun-26	0.4	Review landlord deal sheet tracker from Hilco team.	$440.00
Winebar, R.	18-Jun-26	0.4	Refine inventory on hand and demand forecast joint file.	$418.00
Winebar, R.	18-Jun-26	0.4	Discuss no inventory but demand forecast analysis with A. Mody (FTI).	$418.00
Mody, A.	18-Jun-26	0.5	Discuss inventory analysis output summary pages for CEO with R. Winebar (FTI).	$557.50
Mody, A.	18-Jun-26	0.5	Discuss SKU analysis for inventory on hand and demand with R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	18-Jun-26	0.5	Discuss inventory analysis output summary pages for CEO with A. Mody (FTI).	$522.50
Winebar, R.	18-Jun-26	0.5	Discuss SKU analysis for inventory on hand and demand with A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	18-Jun-26	0.5	Discuss SKU analysis for inventory on hand and demand with A. Mody (FTI) and R. Winebar (FTI).	$425.00
Mody, A.	18-Jun-26	0.6	Discuss Hilco deal sheet updates and inventory next steps with R. Winebar (FTI).	$669.00
Winebar, R.	18-Jun-26	0.6	Discuss Hilco deal sheet updates and inventory next steps with A. Mody (FTI).	$627.00
Winebar, R.	18-Jun-26	0.7	Develop inventory on hand and demand forecast by SKU by location dataset.	$731.50
Winebar, R.	18-Jun-26	0.7	Update inventory analysis to include historical revenue data and project stopper SKUs.	$731.50
Winebar, R.	18-Jun-26	0.7	Update inventory on hand and demand analysis to include historical sales.	$731.50
Winebar, R.	18-Jun-26	0.7	Develop inventory outage by SKU and Store for CEO.	$731.50
Mody, A.	18-Jun-26	0.8	Review inventory findings for low SKUs with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$892.00
Winebar, R.	18-Jun-26	0.8	Review inventory findings for low SKUs with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$836.00
Winebar, R.	18-Jun-26	0.8	Discuss inventory data analysis SKU approach model build.	$836.00
Tang, J.	18-Jun-26	0.8	Review inventory findings for low SKUs with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$680.00
Mody, A.	18-Jun-26	1.2	Review SKU weekly timeseries dataset for further analysis.	$1,338.00
Mody, A.	18-Jun-26	1.2	Review and working session on focus SKU color coding and commentary with J. Tang (FTI).	$1,338.00
Tang, J.	18-Jun-26	1.2	Review and working session on focus SKU color coding and commentary with A. Mody (FTI).	$1,020.00
Mody, A.	18-Jun-26	1.3	Develop workflow for safety stock / reorder point dataset.	$1,449.50
Winebar, R.	18-Jun-26	1.3	Update Hilco deal tracker with updates from discussion.	$1,358.50

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Mody, A.	18-Jun-26	1.4	Analyze safety stock and historical sales data.	$1,561.00
Mody, A.	18-Jun-26	1.7	Develop workflow for historical sales.	$1,895.50
Tang, J.	18-Jun-26	1.8	Create initial presentation dashboard view of focus SKUs with commentary.	$1,530.00
Schleeter, T.	18-Jun-26	2.1	Review store level inventory performance and prepare findings.	$3,139.50
Tang, J.	18-Jun-26	2.1	Review latest data and focus SKU views.	$1,785.00
Tang, J.	18-Jun-26	2.2	Finalize focus SKU list with newest data, using forecasted demand.	$1,870.00
Winebar, R.	19-Jun-26	0.2	Update agenda for potential 3PL partner visit based on email feedback.	$209.00
Winebar, R.	19-Jun-26	0.2	Review inventory analysis outstanding items and approach.	$209.00
Tang, J.	19-Jun-26	0.2	Send out focus SKU and OOS analysis to WM stakeholder.	$170.00
Mody, A.	19-Jun-26	0.4	Discuss store and inventory updates with R. Winebar (FTI).	$446.00
Banh, T.	19-Jun-26	0.4	Review lease and rent for dark stores.	$440.00
Banh, T.	19-Jun-26	0.4	Respond to outstanding landlord inquiries from Company.	$440.00
Winebar, R.	19-Jun-26	0.4	Discuss store and inventory updates with A. Mody (FTI).	$418.00
Winebar, R.	19-Jun-26	0.4	Discuss inventory analysis next steps with J. Tang (FTI).	$418.00
Tang, J.	19-Jun-26	0.4	Discuss inventory analysis next steps with R. Winebar (FTI).	$340.00
Agam, A.	19-Jun-26	0.5	Call with P. Day (WM) and FTI team on inventory sales issues.	$772.50
Mody, A.	19-Jun-26	0.5	Call with P. Day (WM) and FTI team on inventory sales issues.	$557.50
Winebar, R.	19-Jun-26	0.5	Call with P. Day (WM) and FTI team on inventory sales issues.	$522.50
Tang, J.	19-Jun-26	0.5	Call with P. Day (WM) and FTI team on inventory sales issues.	$425.00
Tang, J.	19-Jun-26	0.6	Create outstanding inventory process questions list for discussion with inventory lead.	$510.00
Winebar, R.	19-Jun-26	0.8	Review designation of lease rent negotiations for Wave 2.	$836.00
Winebar, R.	19-Jun-26	0.8	Outline store analysis financial impact summary for bubble stores and new deal sheets.	$836.00
Winebar, R.	19-Jun-26	0.9	Update bubble store analysis for four decision stores.	$940.50
Tang, J.	19-Jun-26	0.9	Finalize color coding and vendor commentary based on conversation with inventory lead.	$765.00
Tang, J.	19-Jun-26	0.9	Investigate demand forecasting data per SKU category.	$765.00
Agam, A.	19-Jun-26	1.0	Call with WM, Hilco and R. Winebar (FTI) on lease strategy.	$1,545.00
Winebar, R.	19-Jun-26	1.0	Call with WM, Hilco and A. Agam (FTI) on lease strategy.	$1,045.00
Agam, A.	19-Jun-26	1.1	Follow up on lease issues.	$1,699.50
Mody, A.	19-Jun-26	1.1	Review analysis for Project Stoppers and SKUs OOS at stores.	$1,226.50

EXHIBIT C

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Professional	Date	Hours	Activity	Fees
Mody, A.	19-Jun-26	1.1	Review inventory findings at SKU level with WM, R. Winebar (FTI) and J. Tang (FTI).	$1,226.50
Winebar, R.	19-Jun-26	1.1	Review bubble stores and outline financial impact of keeping.	$1,149.50
Winebar, R.	19-Jun-26	1.1	Review inventory findings at SKU level with WM, A. Mody (FTI) and J. Tang (FTI).	$1,149.50
Tang, J.	19-Jun-26	1.1	Review inventory findings at SKU level with WM, A. Mody (FTI) and R. Winebar (FTI).	$935.00
Tang, J.	19-Jun-26	1.1	Supplement DC demand OOS analysis with inventory per closed, go-forward stores data.	$935.00
Mody, A.	19-Jun-26	1.3	Update slides for discussion with WM for inventory analysis findings.	$1,449.50
Tang, J.	19-Jun-26	1.4	Create additional SKU subset comparing WOS and lead time.	$1,190.00
Mody, A.	19-Jun-26	1.6	Review SKU and store inventory outages with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$1,784.00
Winebar, R.	19-Jun-26	1.6	Review SKU and store inventory outages with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$1,672.00
Tang, J.	19-Jun-26	1.6	Review SKU and store inventory outages with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$1,360.00
Mody, A.	20-Jun-26	0.5	Update Exec summary and send alignment update.	$557.50
Winebar, R.	21-Jun-26	0.1	Validate closure list of 31 Wave 2 stores.	$104.50
Agam, A.	21-Jun-26	0.4	Work on lease resolution status.	$618.00
Winebar, R.	21-Jun-26	0.4	Outline facilitation discussion points for potential 3PL partner site visit.	$418.00
Winebar, R.	22-Jun-26	0.1	Review west coast incremental mileage impact on EBITDA.	$104.50
Banh, T.	22-Jun-26	0.2	Review incoming inquiry from landlord regarding payment.	$220.00
Winebar, R.	22-Jun-26	0.2	Review sales transfer impact for Stamford and Mystic.	$209.00
Mody, A.	22-Jun-26	0.3	Discussion on SKU list findings to present to WM team with J. Tang (FTI).	$334.50
Santos, D.	22-Jun-26	0.3	Review updated wave 2 planned store closure list.	$358.50
Banh, T.	22-Jun-26	0.3	Review lease amendment information from Company and provide latest to counsel.	$330.00
Winebar, R.	22-Jun-26	0.3	Outline agenda for potential 3PL partner working session day 1.	$313.50
Winebar, R.	22-Jun-26	0.3	Prepare agenda for potential 3PL partner working session.	$313.50
Winebar, R.	22-Jun-26	0.3	Develop guiding principles and objective for working session kick-off.	$313.50
Winebar, R.	22-Jun-26	0.3	Update deal sheet tracker for decision on four bubble stores.	$313.50
Winebar, R.	22-Jun-26	0.3	Prepare data for inventory review call with West Marine Management.	$313.50
Tang, J.	22-Jun-26	0.3	Discussion on SKU list findings to present to WM team with A. Mody (FTI).	$255.00
Winebar, R.	22-Jun-26	0.4	Finalize guiding principles and objective for working session kick-off.	$418.00
Winebar, R.	22-Jun-26	0.4	Organize discussion items and next steps from day one of working session.	$418.00

EXHIBIT C

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Itemized Fees by Activity Category
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Professional	Date	Hours	Activity	Fees
Agam, A.	22-Jun-26	0.5	Call with WM, Hilco, D. Santos (FTI) and R. Winebar (FTI) on lease negotiation status.	$772.50
Agam, A.	22-Jun-26	0.5	Work on lease resolution status.	$772.50
Schleeter, T.	22-Jun-26	0.5	Debrief with A. Mody (FTI) regarding meetings with potential 3PL partner.	$747.50
Mody, A.	22-Jun-26	0.5	Attend Workshop Day 1 regarding potential 3PL partner introduction and agenda / objectives overview WM, potential 3PL partner, R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	22-Jun-26	0.5	Meeting with potential 3PL partner, WM, R. Winebar (FTI) and J. Tang (FTI) regarding day 1 recap and key takeaways.	$557.50
Mody, A.	22-Jun-26	0.5	Debrief with T. Schleeter (FTI) regarding meetings with potential 3PL partner.	$557.50
Santos, D.	22-Jun-26	0.5	Call with WM, Hilco, A. Agam (FTI) and R. Winebar (FTI) on lease negotiation status.	$597.50
Winebar, R.	22-Jun-26	0.5	Meeting with potential 3PL partner, WM, A. Mody (FTI) and J. Tang (FTI) regarding day 1 recap and key takeaways.	$522.50
Winebar, R.	22-Jun-26	0.5	Attend Workshop Day 1 regarding potential 3PL partner introduction and agenda / objectives overview WM, potential 3PL partner, A. Mody (FTI) and J. Tang (FTI).	$522.50
Winebar, R.	22-Jun-26	0.5	Call with WM, Hilco, A. Agam (FTI) and D. Santos (FTI) on lease negotiation status.	$522.50
Tang, J.	22-Jun-26	0.5	Meeting with potential 3PL partner, WM, A. Mody (FTI) and R. Winebar (FTI) regarding day 1 recap and key takeaways.	$425.00
Tang, J.	22-Jun-26	0.5	Attend Workshop Day 1 regarding potential 3PL partner introduction and agenda / objectives overview WM, potential 3PL partner, A. Mody (FTI) and R. Winebar (FTI).	$425.00
DeSantis, J.	22-Jun-26	0.6	Meeting with WM, potential 3PL partner and FTI team regarding transportation overview and transportation management software.	$762.00
Mody, A.	22-Jun-26	0.6	Meeting with WM, potential 3PL partner and FTI team regarding transportation overview and transportation management software.	$669.00
Winebar, R.	22-Jun-26	0.6	Meeting with WM, potential 3PL partner and FTI team regarding transportation overview and transportation management software.	$627.00
Winebar, R.	22-Jun-26	0.6	Outline EBITDA impact of 4 bubble stores for sales transfer and network impact.	$627.00
Tang, J.	22-Jun-26	0.6	Meeting with WM, potential 3PL partner and FTI team regarding transportation overview and transportation management software.	$510.00
Mody, A.	22-Jun-26	0.7	Review inventory findings and takeaways with R. Winebar (FTI).	$780.50
Mody, A.	22-Jun-26	0.7	Discuss inventory analysis takeaways for meeting with WM with R. Winebar (FTI) and J. Tang (FTI).	$780.50
Mody, A.	22-Jun-26	0.7	Finalize email summary to be sent to WM leadership.	$780.50
Winebar, R.	22-Jun-26	0.7	Update sales transfer analysis for Keep/Close decision on Stamford and Mystic.	$731.50
Winebar, R.	22-Jun-26	0.7	Review inventory findings and takeaways with A. Mody (FTI).	$731.50
Winebar, R.	22-Jun-26	0.7	Discuss inventory analysis takeaways for meeting with WM with A. Mody (FTI) and J. Tang (FTI).	$731.50

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Tang, J.	22-Jun-26	0.7	Additional polishing and finalization of newest focus SKUs list.	$595.00
Tang, J.	22-Jun-26	0.7	Discuss inventory analysis takeaways for meeting with WM with A. Mody (FTI) and R. Winebar (FTI).	$595.00
DeSantis, J.	22-Jun-26	0.8	Meeting with WM, potential 3PL partner and FTI team regarding tour and operations debrief.	$1,016.00
Schleeter, T.	22-Jun-26	0.8	Conduct inventory analysis at store level.	$1,196.00
Schleeter, T.	22-Jun-26	0.8	Review initial inventory SKU findings with WM and FTI team.	$1,196.00
Mody, A.	22-Jun-26	0.8	Meeting with WM, potential 3PL partner and FTI team regarding tour and operations debrief.	$892.00
Mody, A.	22-Jun-26	0.8	Draft email to be sent to WM leadership.	$892.00
Mody, A.	22-Jun-26	0.8	Review initial inventory SKU findings with WM and FTI team.	$892.00
Winebar, R.	22-Jun-26	0.8	Meeting with WM, potential 3PL partner and FTI team regarding tour and operations debrief.	$836.00
Winebar, R.	22-Jun-26	0.8	Review initial inventory SKU findings with WM and FTI team.	$836.00
Tang, J.	22-Jun-26	0.8	Meeting with WM, potential 3PL partner and FTI team regarding tour and operations debrief.	$680.00
Tang, J.	22-Jun-26	0.8	Review initial inventory SKU findings with WM and FTI team.	$680.00
DeSantis, J.	22-Jun-26	1.0	Attend potential 3PL partner facility tour with WM, potential 3PL partner and FTI team, including discussion on implementation storage and fulfillment space.	$1,270.00
Mody, A.	22-Jun-26	1.0	Attend potential 3PL partner facility tour with WM, potential 3PL partner and FTI team, including discussion on implementation storage and fulfillment space.	$1,115.00
Winebar, R.	22-Jun-26	1.0	Attend potential 3PL partner facility tour with WM, potential 3PL partner and FTI team, including discussion on implementation storage and fulfillment space.	$1,045.00
Tang, J.	22-Jun-26	1.0	Attend potential 3PL partner facility tour with WM, potential 3PL partner and FTI team, including discussion on implementation storage and fulfillment space.	$850.00
DeSantis, J.	22-Jun-26	2.6	Meeting with WM, potential 3PL partner and FTI team regarding IT overview, WM requirements and integration challenges.	$3,302.00
Mody, A.	22-Jun-26	2.6	Meeting with WM, potential 3PL partner and FTI team regarding IT overview, WM requirements and integration challenges.	$2,899.00
Winebar, R.	22-Jun-26	2.6	Meeting with WM, potential 3PL partner and FTI team regarding IT overview, WM requirements and integration challenges.	$2,717.00
Tang, J.	22-Jun-26	2.6	Meeting with WM, potential 3PL partner and FTI team regarding IT overview, WM requirements and integration challenges.	$2,210.00
Mody, A.	22-Jun-26	2.8	Update analysis for inventory for presenting to WM leadership.	$3,122.00
Banh, T.	23-Jun-26	0.1	Address outstanding rent payments with Hilco team.	$110.00
Winebar, R.	23-Jun-26	0.1	Develop email and key takeaways from sales sensitivity analysis.	$104.50
DeSantis, J.	23-Jun-26	0.2	Prepare for operational and implementation workshop with potential 3PL partner and WM.	$254.00

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Banh, T.	23-Jun-26	0.2	Review cure objections from landlord and discuss with Company.	$220.00
Banh, T.	23-Jun-26	0.2	Review status of monthly rent and confirm treatment with Company.	$220.00
Winebar, R.	23-Jun-26	0.2	Review and update parking lot items discussion slide from day one.	$209.00
Winebar, R.	23-Jun-26	0.2	Update Hilco deal sheet tracker with status from discussion.	$209.00
Winebar, R.	23-Jun-26	0.2	Update EBITDA impact for 3 bubble stores for sales transfer.	$209.00
Winebar, R.	23-Jun-26	0.2	Prepare tracker and discussion points for Hilco deal sheet review.	$209.00
DeSantis, J.	23-Jun-26	0.3	Discuss 3PL working sessions and next steps with A. Mody (FTI) and R. Winebar (FTI).	$381.00
Mody, A.	23-Jun-26	0.3	Review parking lot items and plan for Day 2 workshop with potential 3PL partner.	$334.50
Mody, A.	23-Jun-26	0.3	Discuss 3PL working sessions and next steps with J. DeSantis (FTI) and R. Winebar (FTI).	$334.50
Mody, A.	23-Jun-26	0.3	Discuss Day 2 agenda and inventory next steps with R. Winebar (FTI).	$334.50
Winebar, R.	23-Jun-26	0.3	Review implementation plan for potential 3PL partner.	$313.50
Winebar, R.	23-Jun-26	0.3	Discuss Day 2 agenda and inventory next steps with A. Mody (FTI).	$313.50
Winebar, R.	23-Jun-26	0.3	Discuss 3PL working sessions and next steps with J. DeSantis (FTI) and A. Mody (FTI).	$313.50
Winebar, R.	23-Jun-26	0.3	Refine Hilco deal sheet tracker summary and send status update email.	$313.50
Winebar, R.	23-Jun-26	0.3	Update Hilco deal sheet tracker for Hyannis, North Palm Beach, and Aventura.	$313.50
Agam, A.	23-Jun-26	0.5	Call with WM, D. Santos (FTI) and R. Winebar (FTI) to discuss go forward store locations and anticipated EBITDA.	$772.50
DeSantis, J.	23-Jun-26	0.5	Attend Day 2 potential 3PL partner workshop with debrief with WM, potential 3PL partner and FTI team.	$635.00
Mody, A.	23-Jun-26	0.5	Attend Day 2 potential 3PL partner workshop with debrief with WM, potential 3PL partner and FTI team.	$557.50
Mody, A.	23-Jun-26	0.5	Meeting with P. Day (WM) on inventory next steps.	$557.50
Santos, D.	23-Jun-26	0.5	Call with WM, A. Agam (FTI) and R. Winebar (FTI) to discuss go forward store locations and anticipated EBITDA.	$597.50
Winebar, R.	23-Jun-26	0.5	Attend Day 2 potential 3PL partner workshop with debrief with WM, potential 3PL partner and FTI team.	$522.50
Winebar, R.	23-Jun-26	0.5	Develop model for sales sensitivity analysis.	$522.50
Winebar, R.	23-Jun-26	0.5	Call with WM, A. Agam (FTI) and D. Santos (FTI) to discuss go forward store locations and anticipated EBITDA.	$522.50
Tang, J.	23-Jun-26	0.5	Attend Day 2 potential 3PL partner workshop with debrief with WM, potential 3PL partner and FTI team.	$425.00
Winebar, R.	23-Jun-26	0.6	Update assumptions and methodology for sales sensitivity analysis.	$627.00
Mody, A.	23-Jun-26	0.9	Summarize notes from 2-day discussions.	$1,003.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
DeSantis, J.	23-Jun-26	1.0	Meeting with WM, potential 3PL partner and FTI team regarding commercial review of implementation costs and business review cadence.	$1,270.00
DeSantis, J.	23-Jun-26	1.0	Meeting with WM, potential 3PL partner and FTI team regarding overall implementation planning discussion and potential 3PL partner support provided.	$1,270.00
Mody, A.	23-Jun-26	1.0	Meeting with WM, potential 3PL partner and FTI team regarding overall implementation planning discussion and potential 3PL partner support provided.	$1,115.00
Mody, A.	23-Jun-26	1.0	Meeting with WM, potential 3PL partner and FTI team regarding commercial review of implementation costs and business review cadence.	$1,115.00
Winebar, R.	23-Jun-26	1.0	Meeting with WM, potential 3PL partner and FTI team regarding overall implementation planning discussion and potential 3PL partner support provided.	$1,045.00
Winebar, R.	23-Jun-26	1.0	Meeting with WM, potential 3PL partner and FTI team regarding commercial review of implementation costs and business review cadence.	$1,045.00
Tang, J.	23-Jun-26	1.0	Meeting with WM, potential 3PL partner and FTI team regarding commercial review of implementation costs and business review cadence.	$850.00
Tang, J.	23-Jun-26	1.0	Meeting with WM, potential 3PL partner and FTI team regarding overall implementation planning discussion and potential 3PL partner support provided.	$850.00
Mody, A.	23-Jun-26	1.1	Align with Silver Ridge on availability and give them an overview of Inventory.	$1,226.50
DeSantis, J.	23-Jun-26	1.5	Meeting with WM, potential 3PL partner and FTI team regarding contract and expected timeline and contract review process between WM and potential 3PL partner.	$1,905.00
Mody, A.	23-Jun-26	1.5	Meeting with WM, potential 3PL partner and FTI team regarding contract and expected timeline and contract review process between WM and potential 3PL partner.	$1,672.50
Winebar, R.	23-Jun-26	1.5	Meeting with WM, potential 3PL partner and FTI team regarding contract and expected timeline and contract review process between WM and potential 3PL partner.	$1,567.50
Tang, J.	23-Jun-26	1.5	Meeting with WM, potential 3PL partner and FTI team regarding contract and expected timeline and contract review process between WM and potential 3PL partner.	$1,275.00
DeSantis, J.	23-Jun-26	2.5	Meeting with WM, potential 3PL partner and FTI team regarding IT implementation timeline and requirements.	$3,175.00
Mody, A.	23-Jun-26	2.5	Meeting with WM, potential 3PL partner and FTI team regarding IT implementation timeline and requirements.	$2,787.50
Winebar, R.	23-Jun-26	2.5	Meeting with WM, potential 3PL partner and FTI team regarding IT implementation timeline and requirements.	$2,612.50
Tang, J.	23-Jun-26	2.5	Meeting with WM, potential 3PL partner and FTI team regarding IT implementation timeline and requirements.	$2,125.00
Schleeter, T.	23-Jun-26	2.7	3PL review and negotiation.	$4,036.50
Banh, T.	24-Jun-26	0.1	Follow up with Hilco team regarding lease negotiations with landlords.	$110.00
Banh, T.	24-Jun-26	0.2	Discuss with Company cure objections from landlords.	$220.00
Winebar, R.	24-Jun-26	0.2	Coordinate follow up SKU data request with West Marine team.	$209.00

EXHIBIT C

FTI Consulting, Inc.

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Mody, A.	24-Jun-26	0.3	Discuss outstanding items and next steps on inventory with R. Winebar (FTI) and J. Tang (FTI).	$334.50
Winebar, R.	24-Jun-26	0.3	Discuss outstanding items and next steps on inventory with A. Mody (FTI) and J. Tang (FTI).	$313.50
Tang, J.	24-Jun-26	0.3	Discuss outstanding items and next steps on inventory with A. Mody (FTI) and R. Winebar (FTI).	$255.00
Santos, D.	24-Jun-26	0.4	Review Hilco lease update file.	$478.00
Winebar, R.	24-Jun-26	0.4	Outline four-wall EBITDA analysis for diligence request.	$418.00
Mody, A.	24-Jun-26	0.5	Review potential 3PL partner's revised proposal.	$557.50
Mody, A.	24-Jun-26	0.5	Align with S. Freeman (WM) on go-F vs closing store inventory.	$557.50
Banh, T.	24-Jun-26	0.5	Review income objections from landlords regarding cure amounts.	$550.00
Mody, A.	24-Jun-26	0.6	Discuss inventory action items and next steps with J. Tang (FTI).	$669.00
Winebar, R.	24-Jun-26	0.6	Review SKU master data and align with potential 3PL partner template.	$627.00
Winebar, R.	24-Jun-26	0.6	Update notes summary template for potential 3PL partner working sessions.	$627.00
Winebar, R.	24-Jun-26	0.6	Review rent negotiation status and summary output.	$627.00
Tang, J.	24-Jun-26	0.6	Discuss inventory action items and next steps with A. Mody (FTI).	$510.00
Mody, A.	24-Jun-26	0.7	Discuss inventory and 3PL strategies with R. Winebar (FTI) and J. Tang (FTI).	$780.50
Winebar, R.	24-Jun-26	0.7	Finalize notes from potential 3PL partner site visit.	$731.50
Winebar, R.	24-Jun-26	0.7	Discuss inventory and 3PL strategies with A. Mody (FTI) and J. Tang (FTI).	$731.50
Tang, J.	24-Jun-26	0.7	Discuss inventory and 3PL strategies with A. Mody (FTI) and R. Winebar (FTI).	$595.00
Winebar, R.	24-Jun-26	0.8	Review SKU data and outstanding data inquiries for potential 3PL partner follow up.	$836.00
Mody, A.	24-Jun-26	0.9	Discuss workshop action items and next steps with J. Tang (FTI).	$1,003.50
Tang, J.	24-Jun-26	0.9	Discuss workshop action items and next steps with A. Mody (FTI).	$765.00
Winebar, R.	24-Jun-26	1.2	Review go-forward SKU list and outline outstanding data items for potential 3PL partner.	$1,254.00
Schleeter, T.	24-Jun-26	1.4	Review daily inventory and action items.	$2,093.00
Mody, A.	24-Jun-26	2.1	Change Alteryx workflow for over / under ordering analysis.	$2,341.50
Winebar, R.	24-Jun-26	2.1	Organize notes, next steps, and action items from two-day working session.	$2,194.50
Tang, J.	24-Jun-26	2.1	Synthesize workshop notes into action items list to be shared with WM team.	$1,785.00
Mody, A.	24-Jun-26	2.2	Update excel workbook for Alteryx.	$2,453.00
Tang, J.	24-Jun-26	2.3	Digest latest inventory data into model and create newest set of focus SKUs.	$1,955.00
Tang, J.	24-Jun-26	2.4	Create dynamic tables showing potential overordering and underordering SKU scenarios.	$2,040.00

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Professional	Date	Hours	Activity	Fees
Mody, A.	24-Jun-26	2.6	Develop Alteryx workflow to analyze over / under ordering.	$2,899.00
Mody, A.	24-Jun-26	2.7	Develop Alteryx workflow to analyze inventory data.	$3,010.50
Winebar, R.	25-Jun-26	0.2	Develop average revenue by SKU.	$209.00
Winebar, R.	25-Jun-26	0.2	Update deal sheet tracker summary for Key West and Clearwater.	$209.00
Winebar, R.	25-Jun-26	0.2	Correspond with A. Agam (FTI) regarding four wall store performance.	$209.00
Winebar, R.	25-Jun-26	0.2	Review average revenue per SKU with J. Tang (FTI).	$209.00
Winebar, R.	25-Jun-26	0.2	Develop EBITDA impact from rent negotiation deals (25).	$209.00
Tang, J.	25-Jun-26	0.2	Review average revenue per SKU with R. Winebar (FTI).	$170.00
Agam, A.	25-Jun-26	0.3	Provide support for information for lease negotiation questions.	$463.50
Mody, A.	25-Jun-26	0.3	Discuss next steps on inventory analysis based on new data with R. Winebar (FTI) and J. Tang (FTI).	$334.50
Mody, A.	25-Jun-26	0.3	Prepare for the Hilco deal discussion.	$334.50
Mody, A.	25-Jun-26	0.3	Send CFO a note to catch-up on Inventory.	$334.50
Banh, T.	25-Jun-26	0.3	Review outstanding lease schedule from Company regarding leased vehicles.	$330.00
Banh, T.	25-Jun-26	0.3	Update counsel regarding outstanding cure objections from landlords.	$330.00
Winebar, R.	25-Jun-26	0.3	Discuss next steps on inventory analysis based on new data with A. Mody (FTI) and J. Tang (FTI).	$313.50
Tang, J.	25-Jun-26	0.3	Discuss next steps on inventory analysis based on new data with A. Mody (FTI) and R. Winebar (FTI).	$255.00
Schleeter, T.	25-Jun-26	0.4	Review inventory buying patterns on key SKUs.	$598.00
Winebar, R.	25-Jun-26	0.4	Outline update for Hilco call with updated tracker.	$418.00
Winebar, R.	25-Jun-26	0.4	Review deal sheets for Key West and Clearwater.	$418.00
Tang, J.	25-Jun-26	0.4	Refine potential 3PL partner workshop notes and action items.	$340.00
Mody, A.	25-Jun-26	0.5	Call with D. Santos (FTI) and R. Winebar (FTI) to discuss lease negotiation analysis.	$557.50
Mody, A.	25-Jun-26	0.5	Discussion with Hilco on DC lease.	$557.50
Santos, D.	25-Jun-26	0.5	Call with A. Mody (FTI) and R. Winebar (FTI) to discuss lease negotiation analysis.	$597.50
Winebar, R.	25-Jun-26	0.5	Call with D. Santos (FTI) and A. Mody (FTI) to discuss lease negotiation analysis.	$522.50
Mody, A.	25-Jun-26	0.6	Review inventory data sources with S. Freeman (WM) and R. Winebar (FTI).	$669.00
Santos, D.	25-Jun-26	0.6	Exchange emails related to amounts owed to landlords with YCST team.	$717.00
Banh, T.	25-Jun-26	0.6	Review info from Company regarding cure objections and follow up with Company.	$660.00
Winebar, R.	25-Jun-26	0.6	Review inventory data sources with S. Freeman (WM) and A. Mody (FTI).	$627.00

EXHIBIT C

FTI Consulting, Inc.

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Professional	Date	Hours	Activity	Fees
Tang, J.	25-Jun-26	0.6	Perform inventory data QC of Alteryx data output.	$510.00
Winebar, R.	25-Jun-26	0.7	Update notes template from potential 3PL partner working session.	$731.50
Winebar, R.	25-Jun-26	0.8	Update four wall store performance file.	$836.00
Mody, A.	25-Jun-26	0.9	Update Alteryx workflow for the excel modeling.	$1,003.50
Mody, A.	25-Jun-26	1.1	Review newest On Order focus SKU detail with J. Tang (FTI).	$1,226.50
Tang, J.	25-Jun-26	1.1	Review newest On Order focus SKU detail with A. Mody (FTI).	$935.00
Tang, J.	25-Jun-26	1.6	Refine On Order data tables to represent narrower focus.	$1,360.00
Mody, A.	25-Jun-26	2.1	Review and update workbook analysis.	$2,341.50
Mody, A.	25-Jun-26	2.2	Rerun Alteryx workflow based on latest data files.	$2,453.00
Banh, T.	26-Jun-26	0.1	Update Company regarding payment on interest on deferred rent.	$110.00
Banh, T.	26-Jun-26	0.1	Call with Company to discuss status of vehicle leases.	$110.00
Banh, T.	26-Jun-26	0.2	Update counsel on status of landlord cure objections.	$220.00
Banh, T.	26-Jun-26	0.2	Review incoming cure objection provided by counsel.	$220.00
Banh, T.	26-Jun-26	0.2	Review incoming cure objection from counsel and address with Company.	$220.00
Mody, A.	26-Jun-26	0.3	Align with M. Howerton (WM) via emails on several open items.	$334.50
Mody, A.	26-Jun-26	0.5	Discussion with M. Howerton (WM) and J. Tang (FTI) on DC data needs and potential 3PL partner workshop.	$557.50
Tang, J.	26-Jun-26	0.5	Discussion with M. Howerton (WM) and A. Mody (FTI) on DC data needs and potential 3PL partner workshop.	$425.00
Tang, J.	26-Jun-26	0.6	Create data template for DC volume to be sent to WM data lead.	$510.00
Mody, A.	26-Jun-26	0.7	Prepare for discussion and meet with M. Howerton (WM) on key operational updates.	$780.50
Mody, A.	26-Jun-26	1.1	Develop and run Alteryx models to validate analysis.	$1,226.50
Mody, A.	26-Jun-26	1.2	Discussion on latest On Order data with J. Tang (FTI).	$1,338.00
Tang, J.	26-Jun-26	1.2	Discussion on latest On Order data with A. Mody (FTI).	$1,020.00
Winebar, R.	26-Jun-26	1.3	Update sales sensitivity EBITDA analysis for go-forward stores.	$1,358.50
Mody, A.	26-Jun-26	1.6	Discussion with WM and J. Tang (FTI) regarding On Order SKU.	$1,784.00
Tang, J.	26-Jun-26	1.6	Discussion with WM and A. Mody (FTI) regarding On Order SKU.	$1,360.00
Tang, J.	26-Jun-26	1.9	Troubleshoot model and create newest view for commentary from WM team.	$1,615.00
Tang, J.	26-Jun-26	2.3	Process newest on order data received earlier.	$1,955.00
Banh, T.	28-Jun-26	0.3	Review incoming inquiry from counsel regarding contract assumption and reach out to Company.	$330.00
Mody, A.	28-Jun-26	2.5	Review and analyze potential 3PL partner's initial contract and T&Cs.	$2,787.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Professional	Date	Hours	Activity	Fees
Mody, A.	29-Jun-26	0.1	Discuss updates for inventory outage analysis with R. Winebar (FTI).	$111.50
Banh, T.	29-Jun-26	0.1	Call with counsel to discuss cure objection updates.	$110.00
Winebar, R.	29-Jun-26	0.1	Discuss updates for inventory outage analysis with A. Mody (FTI).	$104.50
Winebar, R.	29-Jun-26	0.1	Review updated Aventura deal sheet.	$104.50
Agam, A.	29-Jun-26	0.2	Work on LL requests.	$309.00
Mody, A.	29-Jun-26	0.2	Discuss next steps on inventory analysis with R. Winebar (FTI).	$223.00
Banh, T.	29-Jun-26	0.2	Review lease amendment from Hilco and discuss with Company.	$220.00
Banh, T.	29-Jun-26	0.2	Call with S. Briones (FTI) to review lease request from counsel and other deliverables.	$220.00
Winebar, R.	29-Jun-26	0.2	Discuss next steps on 3PL RFP process with potential 3PL partner.	$209.00
Winebar, R.	29-Jun-26	0.2	Discuss next steps on inventory analysis with A. Mody (FTI).	$209.00
Winebar, R.	29-Jun-26	0.2	Review DC P&L for expected savings.	$209.00
Briones, S.	29-Jun-26	0.2	Call with T. Banh (FTI) to review lease request from counsel and other deliverables.	$107.00
Mody, A.	29-Jun-26	0.3	Discuss 3PL considerations and next steps with R. Winebar (FTI).	$334.50
Mody, A.	29-Jun-26	0.3	Discuss next steps on 3PL negotiations with R. Winebar (FTI).	$334.50
Winebar, R.	29-Jun-26	0.3	Discuss 3PL considerations and next steps with A. Mody (FTI).	$313.50
Winebar, R.	29-Jun-26	0.3	Discuss next steps on 3PL negotiations with A. Mody (FTI).	$313.50
Banh, T.	29-Jun-26	0.4	Review updates info on cure objection from Company.	$440.00
Winebar, R.	29-Jun-26	0.4	Add comments to potential 3PL partner supply chain agreement for follow up.	$418.00
Winebar, R.	29-Jun-26	0.4	Review potential 3PL partner supply chain management agreement.	$418.00
Winebar, R.	29-Jun-26	0.4	Update Hilco tracker for new Saybrook deal terms.	$418.00
Winebar, R.	29-Jun-26	0.4	Update Hilco tracker for new Aventura deal terms.	$418.00
Winebar, R.	29-Jun-26	0.4	Update Hilco savings tracker to include Hilco fees summary.	$418.00
Winebar, R.	29-Jun-26	0.4	Review Hilco fee structure and location discrepancies.	$418.00
DeSantis, J.	29-Jun-26	0.5	Review potential 3PL partner contract.	$635.00
Santos, D.	29-Jun-26	0.5	Review real estate negotiation summary file and provide R. Winebar (FTI) edits to implement.	$597.50
Mody, A.	29-Jun-26	0.6	Review next steps for potential 3PL partner.	$669.00
Winebar, R.	29-Jun-26	0.6	Develop store level P&L analysis for Realty Income stores.	$627.00
Winebar, R.	29-Jun-26	0.6	Refresh SKU inventory by store analysis with 6/24 data.	$627.00
Schleeter, T.	29-Jun-26	0.7	Review updated store and sales performance for go forward stores.	$1,046.50

EXHIBIT C

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Professional	Date	Hours	Activity	Fees
Winebar, R.	29-Jun-26	0.7	Consolidate data sources with inventory by store by SKU for refreshed analysis.	$731.50
Mody, A.	29-Jun-26	0.8	Discuss potential 3PL partner supply chain management agreement with R. Winebar (FTI) and J. Tang (FTI).	$892.00
Mody, A.	29-Jun-26	0.8	Review liquidity in the board deck and assess impact on inventory.	$892.00
Winebar, R.	29-Jun-26	0.8	Discuss potential 3PL partner supply chain management agreement with A. Mody (FTI) and J. Tang (FTI).	$836.00
Tang, J.	29-Jun-26	0.8	Discuss potential 3PL partner supply chain management agreement with A. Mody (FTI) and R. Winebar (FTI).	$680.00
Tang, J.	29-Jun-26	0.9	Preliminary review and commentary on call-outs for first iteration of 3PL contract received from potential 3PL partner.	$765.00
Mody, A.	29-Jun-26	1.0	Review on order SKUs with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$1,115.00
Winebar, R.	29-Jun-26	1.0	Review on order SKUs with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$1,045.00
Tang, J.	29-Jun-26	1.0	Review on order SKUs with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$850.00
Schleeter, T.	29-Jun-26	1.2	Review inventory positions for key items and company actions.	$1,794.00
Mody, A.	29-Jun-26	1.6	Working session with J. Tang (FTI) to review underordered SKUs and overorder findings.	$1,784.00
Tang, J.	29-Jun-26	1.6	Working session with A. Mody (FTI) to review underordered SKUs and overorder findings.	$1,360.00
Mody, A.	29-Jun-26	1.7	Draft preliminary version of slides for discussion with WM Management.	$1,895.50
Tang, J.	29-Jun-26	1.7	Synthesize overordering findings.	$1,445.00
Mody, A.	29-Jun-26	2.4	Review and finalize updated inventory analysis.	$2,676.00
Tang, J.	29-Jun-26	2.4	Refine underordering SKUs view.	$2,040.00
Winebar, R.	30-Jun-26	0.1	Review on order book file to import into analysis.	$104.50
Winebar, R.	30-Jun-26	0.1	Update on order calculation based on revised methodology.	$104.50
Banh, T.	30-Jun-26	0.2	Discuss with Company payment to landlord regarding lease amendment.	$220.00
Winebar, R.	30-Jun-26	0.2	Review 760 go-forward SKU list and potential 3PL partner template.	$209.00
Winebar, R.	30-Jun-26	0.2	Review sales transfer impact from closing stores on go-forward EBITDA.	$209.00
Winebar, R.	30-Jun-26	0.2	Update inventory outage master data set from SKU master.	$209.00
Winebar, R.	30-Jun-26	0.2	Review Hilco fee structure and location discrepancies.	$209.00
Agam, A.	30-Jun-26	0.3	Call with M. Tabloff (Hilco) on lease issues.	$463.50
Winebar, R.	30-Jun-26	0.3	Update Hilco tracker for Crystal River deal sheet.	$313.50
Winebar, R.	30-Jun-26	0.3	Outline sales transfer sources for go-forward store base.	$313.50
Winebar, R.	30-Jun-26	0.3	Update Hilco tracker for revised Stuart deal sheet and summary tables.	$313.50

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Winebar, R.	30-Jun-26	0.3	Update Hilco tracker for Glen Burnie deal sheet.	$313.50
Winebar, R.	30-Jun-26	0.3	Outline EBITDA analysis summary for potential bubble stores.	$313.50
Mody, A.	30-Jun-26	0.4	Discuss inventory outage SKU by store update file with R. Winebar (FTI).	$446.00
Winebar, R.	30-Jun-26	0.4	Finalize inventory outages by SKU by store and send to West Marine team.	$418.00
Winebar, R.	30-Jun-26	0.4	Discuss inventory outage SKU by store update file with A. Mody (FTI).	$418.00
Mody, A.	30-Jun-26	0.5	Discuss 760 go-forward SKU list and potential 3PL partner template outstanding items with R. Winebar (FTI).	$557.50
Mody, A.	30-Jun-26	0.5	Discuss outstanding data points for DC volume with O. Pope (WM), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	30-Jun-26	0.5	Discuss newest inventory data with R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	30-Jun-26	0.5	Discuss 760 go-forward SKU list and potential 3PL partner template outstanding items with A. Mody (FTI).	$522.50
Winebar, R.	30-Jun-26	0.5	Discuss outstanding data points for DC volume with O. Pope (WM), A. Mody (FTI) and J. Tang (FTI).	$522.50
Winebar, R.	30-Jun-26	0.5	Discuss newest inventory data with A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	30-Jun-26	0.5	Discuss outstanding data points for DC volume with O. Pope (WM), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Tang, J.	30-Jun-26	0.5	Discuss newest inventory data with A. Mody (FTI) and R. Winebar (FTI).	$425.00
Mody, A.	30-Jun-26	0.6	Review list of stockout stores by SKU.	$669.00
Banh, T.	30-Jun-26	0.6	Update contract assumption and rejection schedule.	$660.00
Winebar, R.	30-Jun-26	0.6	Review updated potential 3PL partner supply chain agreement.	$627.00
Winebar, R.	30-Jun-26	0.6	Update SKU outage analysis for 6/30 data pull.	$627.00
Winebar, R.	30-Jun-26	0.6	Update SKU outage analysis by store.	$627.00
Winebar, R.	30-Jun-26	0.6	Develop go-forward store sales transfer impact and sales sensitivity.	$627.00
Schleeter, T.	30-Jun-26	0.7	Review critical items and associated forecast methodology.	$1,046.50
Winebar, R.	30-Jun-26	0.7	Outline go-forward SKU profile not currently on hand in 760 DC.	$731.50
Mody, A.	30-Jun-26	0.8	Prepare for DC financials discussion.	$892.00
Mody, A.	30-Jun-26	0.9	Review data gaps for Item Master.	$1,003.50
Banh, T.	30-Jun-26	0.9	Review current master lease payment status schedule from Company.	$990.00
Winebar, R.	30-Jun-26	0.9	Analyze EBITDA impact for Keep/Close of Alameda, Marina Del Ray, Hilton Head.	$940.50
Tang, J.	30-Jun-26	0.9	Update underordering findings for summary for WM leadership.	$765.00
Mody, A.	30-Jun-26	1.0	Review underordering SKUs with WM, R. Winebar (FTI) and J. Tang (FTI).	$1,115.00
Winebar, R.	30-Jun-26	1.0	Review underordering SKUs with WM, A. Mody (FTI) and J. Tang (FTI).	$1,045.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Tang, J.	30-Jun-26	1.0	Review underordering SKUs with WM, A. Mody (FTI) and R. Winebar (FTI).	$850.00
Winebar, R.	30-Jun-26	1.1	Update go forward sales sensitivity analysis for new deal sheets, revised assumptions.	$1,149.50
Tang, J.	30-Jun-26	1.1	Review and update comments on newest potential 3PL partner contract received.	$935.00
Tang, J.	30-Jun-26	1.3	Update underordering and overordering analysis based on new information from WM team.	$1,105.00
Mody, A.	30-Jun-26	1.8	Review, add commentary, update 3PL contract, and send to YCST.	$2,007.00
Banh, T.	01-Jul-26	0.1	Review payment remittance to landlord regarding lease amendment.	$110.00
Banh, T.	01-Jul-26	0.1	Update counsel on status of rent and insurance payments to landlord.	$110.00
Mody, A.	01-Jul-26	0.2	Discussion on inventory summary and findings with J. Tang (FTI).	$223.00
Mody, A.	01-Jul-26	0.2	Discuss update on go forward store strategy with R. Winebar (FTI).	$223.00
Banh, T.	01-Jul-26	0.2	Review lease amendment from counsel and discuss with Company.	$220.00
Winebar, R.	01-Jul-26	0.2	Update inventory deck for executive update.	$209.00
Winebar, R.	01-Jul-26	0.2	Discuss update on go forward store strategy with A. Mody (FTI).	$209.00
Tang, J.	01-Jul-26	0.2	Discussion on inventory summary and findings with A. Mody (FTI).	$170.00
Mody, A.	01-Jul-26	0.3	Discuss inventory executive update with R. Winebar (FTI).	$334.50
Winebar, R.	01-Jul-26	0.3	Discuss inventory executive update with A. Mody (FTI).	$313.50
Mody, A.	01-Jul-26	0.4	Discuss P&L summary view with R. Winebar (FTI).	$446.00
Winebar, R.	01-Jul-26	0.4	Discuss P&L summary view with A. Mody (FTI).	$418.00
Mody, A.	01-Jul-26	0.5	Discuss sales transfer methodology and considerations with R. Winebar (FTI).	$557.50
Mody, A.	01-Jul-26	0.5	Review inventory findings with P. Day (WM), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	01-Jul-26	0.5	Review store-level EBITDA impact before allocations and corporate expense.	$522.50
Winebar, R.	01-Jul-26	0.5	Discuss sales transfer methodology and considerations with A. Mody (FTI).	$522.50
Winebar, R.	01-Jul-26	0.5	Review inventory findings with P. Day (WM), A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	01-Jul-26	0.5	Review inventory findings with P. Day (WM), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Agam, A.	01-Jul-26	0.6	Discuss go-forward store sensitivity and evaluation strategy with WM, D. Santos (FTI) and R. Winebar (FTI).	$927.00
Santos, D.	01-Jul-26	0.6	Discuss go-forward store sensitivity and evaluation strategy with WM, A. Agam (FTI) and R. Winebar (FTI).	$717.00
Winebar, R.	01-Jul-26	0.6	Discuss go-forward store sensitivity and evaluation strategy with WM, A. Agam (FTI) and D. Santos (FTI).	$627.00
Winebar, R.	01-Jul-26	0.6	Update Hilco tracker for New Castle deal sheet and layer into sensitivity.	$627.00
Mody, A.	01-Jul-26	0.7	Review SKU outages and next steps with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$780.50

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Winebar, R.	01-Jul-26	0.7	Prepare for Go Forward Store Discussion with CEO / CFO.	$731.50
Winebar, R.	01-Jul-26	0.7	Finalize P&L summary view for labor expense breakdown.	$731.50
Winebar, R.	01-Jul-26	0.7	Update go forward sales sensitivity analysis with additional fields of data.	$731.50
Winebar, R.	01-Jul-26	0.7	Review SKU outages and next steps with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$731.50
Tang, J.	01-Jul-26	0.7	Review SKU outages and next steps with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$595.00
Winebar, R.	01-Jul-26	0.8	Update Hilco tracker for Galveston and Portsmouth deal sheets.	$836.00
Schleeter, T.	01-Jul-26	1.0	Prepare inventory analysis for review with management.	$1,495.00
Winebar, R.	01-Jul-26	1.2	Outline sales transfer percentages and summary by store.	$1,254.00
Mody, A.	01-Jul-26	1.4	Update workbook after discussion with S. Freeman (WM).	$1,561.00
Tang, J.	01-Jul-26	1.4	Create inventory findings slides.	$1,190.00
Winebar, R.	01-Jul-26	1.6	Develop P&L labor line item summary for DC, Stores, Corporate.	$1,672.00
Winebar, R.	01-Jul-26	1.9	Update maps and commentary for bubble stores.	$1,985.50
Mody, A.	01-Jul-26	2.6	Update and finalize deck and send to WM.	$2,899.00
Tang, J.	01-Jul-26	2.7	Finalize new over order SKU list.	$2,295.00
Winebar, R.	02-Jul-26	0.1	Develop email update to CEO for over order SKUs.	$104.50
Mody, A.	02-Jul-26	0.2	Review Board deck.	$223.00
Winebar, R.	02-Jul-26	0.2	Update slide layout for inventory deck.	$209.00
Mody, A.	02-Jul-26	0.3	Discuss inventory update with R. Winebar (FTI).	$334.50
Winebar, R.	02-Jul-26	0.3	Update Hilco tracker summary and distribute to group.	$313.50
Winebar, R.	02-Jul-26	0.3	Prepare for inventory update and out of stock SKUs.	$313.50
Winebar, R.	02-Jul-26	0.3	Discuss over order inventory request with J. Tang (FTI).	$313.50
Winebar, R.	02-Jul-26	0.3	Prepare for Hilco weekly call to discuss rent negotiations.	$313.50
Winebar, R.	02-Jul-26	0.3	Discuss inventory update with A. Mody (FTI).	$313.50
Tang, J.	02-Jul-26	0.3	Discuss over order inventory request with R. Winebar (FTI).	$255.00
Agam, A.	02-Jul-26	0.4	Review lease and store performance information.	$618.00
Winebar, R.	02-Jul-26	0.4	Discuss over-order inventory file questions with J. Tang (FTI).	$418.00
Winebar, R.	02-Jul-26	0.4	Update Hilco tracker and rent negotiation model following weekly call.	$418.00
Tang, J.	02-Jul-26	0.4	Update inventory board slides and findings.	$340.00
Tang, J.	02-Jul-26	0.4	Discuss over-order inventory file questions with R. Winebar (FTI).	$340.00
Schleeter, T.	02-Jul-26	0.5	Discussion with FTI team on inventory findings for the board.	$747.50

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Mody, A.	02-Jul-26	0.5	Review inventory deck with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	02-Jul-26	0.5	Discussion with FTI team on inventory findings for the board.	$557.50
Banh, T.	02-Jul-26	0.5	Reconcile lease amendments received from Hilco and counsel.	$550.00
Winebar, R.	02-Jul-26	0.5	Review inventory deck with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$522.50
Winebar, R.	02-Jul-26	0.5	Discussion with FTI team on inventory findings for the board.	$522.50
Tang, J.	02-Jul-26	0.5	Review inventory deck with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Tang, J.	02-Jul-26	0.5	Discussion with FTI team on inventory findings for the board.	$425.00
Schleeter, T.	02-Jul-26	0.6	Prepare updated business plan materials for UCC meeting.	$897.00
Winebar, R.	02-Jul-26	0.6	Update inventory executive summary with edits from review call.	$627.00
Winebar, R.	02-Jul-26	0.6	Refine messaging on inventory analysis deck for findings.	$627.00
Banh, T.	02-Jul-26	0.8	Review unpaid real estate invoices schedule from Company.	$880.00
Winebar, R.	02-Jul-26	1.1	Develop sales velocity by SKU based on historical sales data.	$1,149.50
Winebar, R.	02-Jul-26	1.1	Update executive summary and tactical steps for inventory deck.	$1,149.50
Tang, J.	02-Jul-26	2.1	Refine and finalize board slides.	$1,785.00
Tang, J.	02-Jul-26	2.3	Refine latest over order list with comments to send to WM leadership and inventory team.	$1,955.00
Banh, T.	03-Jul-26	0.3	Review outstanding lease schedule from Company.	$330.00
Winebar, R.	05-Jul-26	0.3	Update inventory analysis executive summary.	$313.50
Winebar, R.	05-Jul-26	0.8	Review go forward store sales transfer sensitivity.	$836.00
Schleeter, T.	06-Jul-26	0.1	Finalize materials and prepare for UCC meeting.	$149.50
Banh, T.	06-Jul-26	0.1	Follow up with counsel and Company regarding executory contract with vendor.	$110.00
Winebar, R.	06-Jul-26	0.1	Provide status update to potential 3PL partner on agreement process.	$104.50
Banh, T.	06-Jul-26	0.2	Review lease documents to reconcile monthly rent payment discrepancies.	$220.00
Banh, T.	06-Jul-26	0.2	Call with S. Briones (FTI) to discuss lease inquiries from landlords.	$220.00
Winebar, R.	06-Jul-26	0.2	Review store entity codes for demand forecast.	$209.00
Briones, S.	06-Jul-26	0.2	Call with T. Banh (FTI) to discuss lease inquiries from landlords.	$107.00
Banh, T.	06-Jul-26	0.3	Review lease amendment and determine rent discrepancy.	$330.00
Winebar, R.	06-Jul-26	0.3	Review sales transfer capture approach and methodology.	$313.50
Winebar, R.	06-Jul-26	0.3	Update go forward store sales transfer sensitivity analysis.	$313.50
Winebar, R.	06-Jul-26	0.3	Review sales and loyalty tiering data with J. Tang (FTI).	$313.50

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Tang, J.	06-Jul-26	0.3	Review sales and loyalty tiering data with R. Winebar (FTI).	$255.00
Mody, A.	06-Jul-26	0.4	Discuss go-forward store analysis, sales transfer, and network implications with R. Winebar (FTI).	$446.00
Winebar, R.	06-Jul-26	0.4	Outline next steps for 3PL workstream and outstanding items.	$418.00
Winebar, R.	06-Jul-26	0.4	Segment FY25 sales by loyalty status and category (e.g., retail, pro).	$418.00
Winebar, R.	06-Jul-26	0.4	Discuss go-forward store analysis, sales transfer, and network implications with A. Mody (FTI).	$418.00
Mody, A.	06-Jul-26	0.5	Responses to email with WM leadership on Inventory Analysis.	$557.50
Mody, A.	06-Jul-26	0.5	Review over order analysis with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	06-Jul-26	0.5	Review over order analysis with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	06-Jul-26	0.5	Review over order analysis with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Winebar, R.	06-Jul-26	0.6	Update go-forward store sensitivity analysis with four-wall EBITDA and rent negotiations.	$627.00
Banh, T.	06-Jul-26	0.7	Review correspondence and info from FTI team and Hilco regarding store closures.	$770.00
Winebar, R.	06-Jul-26	0.7	Develop store-level summary and outstanding action items for bubble stores.	$731.50
Winebar, R.	06-Jul-26	0.7	Incorporate go-forward store commentary from feedback from CEO.	$731.50
Winebar, R.	06-Jul-26	0.7	Update go-forward stores analysis pages with commentary from discussion.	$731.50
Winebar, R.	06-Jul-26	0.7	Develop store-level sales transfer projections for closed stores by loyalty tier.	$731.50
Winebar, R.	06-Jul-26	0.7	Review over order model and logic for accuracy.	$731.50
Winebar, R.	06-Jul-26	0.9	Discuss over order SKU analysis model with J. Tang (FTI).	$940.50
Tang, J.	06-Jul-26	0.9	Discuss over order SKU analysis model with R. Winebar (FTI).	$765.00
Mody, A.	06-Jul-26	1.1	Build and run Alteryx workflow to generate validation files.	$1,226.50
Winebar, R.	06-Jul-26	1.1	Update Hilco deal sheet tracker for EBITDA impact and Pro Forma EBITDA.	$1,149.50
Winebar, R.	06-Jul-26	1.1	Finalize updated go-forward store commentary and lease obligations from discussion.	$1,149.50
Tang, J.	06-Jul-26	1.3	Checking Alteryx outputs and aligning vendor comments with previously provided insights.	$1,105.00
Mody, A.	06-Jul-26	1.4	Working session to discuss newest over / under ordering list and identify new insights with J. Tang (FTI).	$1,561.00
Tang, J.	06-Jul-26	1.4	Working session to discuss newest over / under ordering list and identify new insights with A. Mody (FTI).	$1,190.00
Mody, A.	06-Jul-26	1.6	Working session to troubleshoot Alteryx outputs and refine inventory data inputs with J. Tang (FTI).	$1,784.00

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Tang, J.	06-Jul-26	1.6	Working session to troubleshoot Alteryx outputs and refine inventory data inputs with A. Mody (FTI).	$1,360.00
Mody, A.	06-Jul-26	2.1	Update and run Alteryx workflow to rerun analysis.	$2,341.50
Tang, J.	06-Jul-26	2.8	Process newest inventory data into over ordering SKU list with additional data refinements included.	$2,380.00
Mody, A.	07-Jul-26	0.1	Discuss 3PL updates and meeting scheduling with R. Winebar (FTI).	$111.50
Winebar, R.	07-Jul-26	0.1	Coordinate scheduling for 3PL pricing review discussion.	$104.50
Winebar, R.	07-Jul-26	0.1	Discuss 3PL updates and meeting scheduling with A. Mody (FTI).	$104.50
Santos, D.	07-Jul-26	0.2	Exchange email with T. Banh (FTI) regarding store closures.	$239.00
Winebar, R.	07-Jul-26	0.2	Discuss 760 potential 3PL partner pricing sheet and source data with J. Tang (FTI).	$209.00
Tang, J.	07-Jul-26	0.2	Discuss 760 potential 3PL partner pricing sheet and source data with R. Winebar (FTI).	$170.00
Agam, A.	07-Jul-26	0.3	Review information on store performance and leases.	$463.50
Mody, A.	07-Jul-26	0.3	Discuss over order SKU analysis model with S. Freeman (WM), R. Winebar (FTI) and J. Tang (FTI).	$334.50
Winebar, R.	07-Jul-26	0.3	Review 760 DC volume and pricing sheet source data.	$313.50
Winebar, R.	07-Jul-26	0.3	Review sales transfer analysis for closing stores by loyalty tier.	$313.50
Winebar, R.	07-Jul-26	0.3	Discuss over order SKU analysis model with S. Freeman (WM), A. Mody (FTI) and J. Tang (FTI).	$313.50
Tang, J.	07-Jul-26	0.3	Incorporate WM team's comments into overordering list and identify savings impact.	$255.00
Tang, J.	07-Jul-26	0.3	Discuss over order SKU analysis model with S. Freeman (WM), A. Mody (FTI) and R. Winebar (FTI).	$255.00
Winebar, R.	07-Jul-26	0.4	Review DC volume data provided by West Marine supply chain team.	$418.00
Winebar, R.	07-Jul-26	0.4	Update go forward store analysis slides with updated deal sheets and labor pro forma.	$418.00
Schleeter, T.	07-Jul-26	0.5	Prepare for UCC meeting with management and advisors.	$747.50
Santos, D.	07-Jul-26	0.5	Review store closure order based on inquiry from WM.	$597.50
Banh, T.	07-Jul-26	0.5	Review support from Company regarding unpaid lease payments and miscellaneous expenses outstanding.	$550.00
Mody, A.	07-Jul-26	0.6	Discussion on WM team's comments on overordering list with J. Tang (FTI).	$669.00
Winebar, R.	07-Jul-26	0.6	Review loyalty tier revenue for closed stores.	$627.00
Tang, J.	07-Jul-26	0.6	Discussion on WM team's comments on overordering list with A. Mody (FTI).	$510.00
Mody, A.	07-Jul-26	0.7	Discuss 3PL next steps and analysis outstanding for DC volume with R. Winebar (FTI) and J. Tang (FTI).	$780.50

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Winebar, R.	07-Jul-26	0.7	Discuss 3PL next steps and analysis outstanding for DC volume with A. Mody (FTI) and J. Tang (FTI).	$731.50
Winebar, R.	07-Jul-26	0.7	Review under order SKU inventory model.	$731.50
Tang, J.	07-Jul-26	0.7	Discuss 3PL next steps and analysis outstanding for DC volume with A. Mody (FTI) and R. Winebar (FTI).	$595.00
Winebar, R.	07-Jul-26	0.8	Develop store level labor reduction file.	$836.00
Agam, A.	07-Jul-26	1.0	Call with WM and Hilco on lease negotiations.	$1,545.00
Mody, A.	07-Jul-26	1.0	Discuss 3PL data source updates and DC P&L pro forma with R. Winebar (FTI) and J. Tang (FTI).	$1,115.00
Winebar, R.	07-Jul-26	1.0	Discuss 3PL data source updates and DC P&L pro forma with A. Mody (FTI) and J. Tang (FTI).	$1,045.00
Tang, J.	07-Jul-26	1.0	Discuss 3PL data source updates and DC P&L pro forma with A. Mody (FTI) and R. Winebar (FTI).	$850.00
Winebar, R.	07-Jul-26	1.3	Update Hilco deal sheet tracker for Seabrook, Fairhaven, Middle River.	$1,358.50
Mody, A.	07-Jul-26	1.4	Add commentary to the 3PL contract.	$1,561.00
Winebar, R.	07-Jul-26	1.4	Update DC volume and pricing sheet pro forma.	$1,463.00
Winebar, R.	07-Jul-26	1.4	Update sales transfer drive time analysis for closed stores.	$1,463.00
Mody, A.	07-Jul-26	1.7	Finalize inventory analysis and share with Management.	$1,895.50
Winebar, R.	07-Jul-26	1.7	Update sensitivity analysis and pro forma P&L for store level labor reductions.	$1,776.50
Schleeter, T.	07-Jul-26	2.0	Conduct UCC meeting with management and advisors.	$2,990.00
Mody, A.	07-Jul-26	2.4	Review 3PL contract and share revised version to YCST.	$2,676.00
Winebar, R.	08-Jul-26	0.1	Distribute materials and follow up discussion from DC review.	$104.50
DeSantis, J.	08-Jul-26	0.2	Review potential 3PL partner contract.	$254.00
Banh, T.	08-Jul-26	0.2	Review attorney fees covered under cure objections and lease amendments.	$220.00
Banh, T.	08-Jul-26	0.2	Review contracts provided by Company and update objection tracker.	$220.00
DeSantis, J.	08-Jul-26	0.3	Discuss 3PL updates and strategy considerations with FTI team.	$381.00
Mody, A.	08-Jul-26	0.3	Discuss 3PL updates and strategy considerations with FTI team.	$334.50
Winebar, R.	08-Jul-26	0.3	Discuss 3PL updates and strategy considerations with FTI team.	$313.50
Winebar, R.	08-Jul-26	0.3	Outline list of store lease expiration dates for closing stores.	$313.50
Tang, J.	08-Jul-26	0.3	Discuss 3PL updates and strategy considerations with FTI team.	$255.00
Agam, A.	08-Jul-26	0.4	Respond to landlord information request from Hilco.	$618.00
Mody, A.	08-Jul-26	0.4	Discuss DC financial plan with WM, R. Winebar (FTI) and J. Tang (FTI).	$446.00
Mody, A.	08-Jul-26	0.4	Discuss retention plan strategy and next steps with R. Winebar (FTI) and J. Tang (FTI).	$446.00

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Winebar, R.	08-Jul-26	0.4	Discuss retention plan strategy and next steps with A. Mody (FTI) and J. Tang (FTI).	$418.00
Winebar, R.	08-Jul-26	0.4	Outline DC financial goals from model P&L.	$418.00
Winebar, R.	08-Jul-26	0.4	Discuss DC financial plan with WM, A. Mody (FTI) and J. Tang (FTI).	$418.00
Tang, J.	08-Jul-26	0.4	Discuss retention plan strategy and next steps with A. Mody (FTI) and R. Winebar (FTI).	$340.00
Tang, J.	08-Jul-26	0.4	Discuss DC financial plan with WM, A. Mody (FTI) and R. Winebar (FTI).	$340.00
Winebar, R.	08-Jul-26	0.5	Prepare talking points regarding retention plan and outstanding questions.	$522.50
Winebar, R.	08-Jul-26	0.5	Update Hilco tracker and go forward analysis for labor rationalization.	$522.50
Santos, D.	08-Jul-26	0.6	Exchange emails with Hilco, YCST and FTI teams regarding store closure planning.	$717.00
Winebar, R.	08-Jul-26	0.6	Review redline comments from counsel regarding 3PL contract.	$627.00
Winebar, R.	08-Jul-26	0.6	Update cash rent schedule based on newly submitted deal sheets.	$627.00
Tang, J.	08-Jul-26	0.6	Research standard insurance call-outs and waiver of subrogation.	$510.00
Mody, A.	08-Jul-26	0.7	Discuss potential 3PL partner 3PL contract terms with R. Winebar (FTI) and J. Tang (FTI).	$780.50
Winebar, R.	08-Jul-26	0.7	Discuss potential 3PL partner 3PL contract terms with A. Mody (FTI) and J. Tang (FTI).	$731.50
Tang, J.	08-Jul-26	0.7	Discuss potential 3PL partner 3PL contract terms with A. Mody (FTI) and R. Winebar (FTI).	$595.00
Tang, J.	08-Jul-26	0.7	Create questions list to send to YCST.	$595.00
Mody, A.	08-Jul-26	0.8	Discuss and review redline 3PL comments with R. Winebar (FTI) and J. Tang (FTI).	$892.00
Winebar, R.	08-Jul-26	0.8	Discuss and review redline 3PL comments with A. Mody (FTI) and J. Tang (FTI).	$836.00
Winebar, R.	08-Jul-26	0.8	Evaluate customer retention plan materials and implications.	$836.00
Winebar, R.	08-Jul-26	0.8	Update rent negotiation P&L model and respective Hilco deal sheets.	$836.00
Tang, J.	08-Jul-26	0.8	Discuss and review redline 3PL comments with A. Mody (FTI) and R. Winebar (FTI).	$680.00
Tang, J.	08-Jul-26	0.8	Review and identify gaps in current WM customer retention plan.	$680.00
Winebar, R.	08-Jul-26	0.9	Outline potential 3PL partner pricing sheet with source volume data.	$940.50
Winebar, R.	08-Jul-26	0.9	Review retention plan materials and organize takeaways and next steps.	$940.50
Tang, J.	08-Jul-26	0.9	Refine 3PL contract post team discussion.	$765.00
Winebar, R.	08-Jul-26	1.2	Update potential 3PL partner 3PL volume assumptions and pricing sheet.	$1,254.00
Tang, J.	08-Jul-26	2.1	Add new sections on SLAs and auditing to 3PL contract.	$1,785.00
Mody, A.	08-Jul-26	2.6	Review updated version of the contract from YCST.	$2,899.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Schleeter, T.	09-Jul-26	0.1	Discuss potential 3PL partner contract next steps with FTI team.	$149.50
Mody, A.	09-Jul-26	0.1	Discuss potential 3PL partner contract next steps with FTI team.	$111.50
Banh, T.	09-Jul-26	0.1	Discuss with Company treatment of attorney fees related to leases and update counsel.	$110.00
Banh, T.	09-Jul-26	0.1	Call with counsel to discuss treatment of attorney fees under lease.	$110.00
Winebar, R.	09-Jul-26	0.1	Discuss potential 3PL partner contract next steps with FTI team.	$104.50
Tang, J.	09-Jul-26	0.1	Discuss potential 3PL partner contract next steps with FTI team.	$85.00
Banh, T.	09-Jul-26	0.2	Call with Company to discuss treatment of attorney fees under lease.	$220.00
Winebar, R.	09-Jul-26	0.2	Organize tracker and summary for Hilco update call.	$209.00
Mody, A.	09-Jul-26	0.3	Discuss 3PL vendor update with R. Winebar (FTI) and J. Tang (FTI).	$334.50
Banh, T.	09-Jul-26	0.3	Update Company and counsel regarding contract assumption and pre vs post petition amounts owed.	$330.00
Banh, T.	09-Jul-26	0.3	Review contracts provided by counsel to discuss with Company.	$330.00
Winebar, R.	09-Jul-26	0.3	Discuss next steps with potential 3PL partner.	$313.50
Winebar, R.	09-Jul-26	0.3	Discuss 3PL vendor update with A. Mody (FTI) and J. Tang (FTI).	$313.50
Winebar, R.	09-Jul-26	0.3	Outline sales transfer methodology and approach.	$313.50
Tang, J.	09-Jul-26	0.3	Discuss 3PL vendor update with A. Mody (FTI) and R. Winebar (FTI).	$255.00
Winebar, R.	09-Jul-26	0.4	Update rent negotiation P&L model and respective Hilco deal sheets.	$418.00
Mody, A.	09-Jul-26	0.5	Discuss inventory findings and next steps with R. Winebar (FTI) and J. Tang (FTI).	$557.50
Mody, A.	09-Jul-26	0.5	Internal touchpoint to discuss under ordering list with J. Tang (FTI).	$557.50
Winebar, R.	09-Jul-26	0.5	Discuss inventory findings and next steps with A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	09-Jul-26	0.5	Discuss inventory findings and next steps with A. Mody (FTI) and R. Winebar (FTI).	$425.00
Tang, J.	09-Jul-26	0.5	Internal touchpoint to discuss under ordering list with A. Mody (FTI).	$425.00
Banh, T.	09-Jul-26	0.6	Review lease amendments provided by counsel to discuss and reconcile with Company.	$660.00
Winebar, R.	09-Jul-26	0.6	Update status of deals following Hilco discussion.	$627.00
Winebar, R.	09-Jul-26	0.6	Update go forward store analysis to include labor and non-labor rationalization scenario.	$627.00
Tang, J.	09-Jul-26	0.6	Update inventory findings board deck.	$510.00
Agam, A.	09-Jul-26	0.8	Call on leases with WM, Hilco and R. Winebar (FTI).	$1,236.00
Winebar, R.	09-Jul-26	0.8	Call on leases with WM, Hilco and A. Agam (FTI).	$836.00
Winebar, R.	09-Jul-26	0.8	Update Hilco deal sheet tracker for Woburn and New Castle deal sheets.	$836.00

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Tang, J.	09-Jul-26	0.8	Create and send under ordering ski list to inventory team.	$680.00
Winebar, R.	09-Jul-26	0.9	Update Hilco deal sheet tracker for Newport Beach, Naragansett, and Brunswick.	$940.50
Winebar, R.	09-Jul-26	0.9	Update Hilco deal sheet tracker for Tracy's Landing, Galveston, Portsmouth.	$940.50
Mody, A.	09-Jul-26	1.1	Review and finalize the deck.	$1,226.50
Winebar, R.	09-Jul-26	1.1	Develop DC 3PL pro forma based on volume assumptions and potential 3PL partner rates.	$1,149.50
Winebar, R.	09-Jul-26	1.1	Develop scenario analysis for keep / close Stamford, Stratford.	$1,149.50
Agam, A.	09-Jul-26	1.4	Call with lenders, WM, Hilco, D. Santos (FTI) and R. Winebar (FTI) on lease negotiations.	$2,163.00
Santos, D.	09-Jul-26	1.4	Call with lenders, WM, Hilco, A. Agam (FTI) and R. Winebar (FTI) on lease negotiations.	$1,673.00
Winebar, R.	09-Jul-26	1.4	Call with lenders, WM, Hilco, A. Agam (FTI) and D. Santos (FTI) on lease negotiations.	$1,463.00
Mody, A.	09-Jul-26	1.8	Update inventory analysis update deck.	$2,007.00
Winebar, R.	09-Jul-26	1.8	Update go-forward Pro Forma EBITDA analysis with rent updates.	$1,881.00
Winebar, R.	10-Jul-26	0.1	Update potential 3PL partner 3PL volume sheet with new Hazmat data.	$104.50
Winebar, R.	10-Jul-26	0.1	Discuss inventory analysis updates with J. Tang (FTI).	$104.50
Winebar, R.	10-Jul-26	0.1	Organize materials for go forward store analysis lender discussion.	$104.50
Tang, J.	10-Jul-26	0.1	Discuss inventory analysis updates with R. Winebar (FTI).	$85.00
Winebar, R.	10-Jul-26	0.2	Update go forward sales slide with updated deal sheets.	$209.00
Winebar, R.	10-Jul-26	0.3	Evaluate potential 3PL impact from additional store closure scenarios.	$313.50
Winebar, R.	10-Jul-26	0.3	Update go forward sales analysis with pro upside.	$313.50
Winebar, R.	10-Jul-26	0.3	Discuss sales transfer approach and sensitivity with S. Yeo (Oaktree).	$313.50
Winebar, R.	10-Jul-26	0.3	Update go forward analysis deck for discussion with lenders.	$313.50
Banh, T.	10-Jul-26	0.4	Reconcile outstanding rent payment from counsel against Company support file.	$440.00
Tang, J.	10-Jul-26	0.4	Draft data needed for weekly inventory update.	$340.00
Winebar, R.	10-Jul-26	0.5	Review sales transfer approach and strategy.	$522.50
Winebar, R.	10-Jul-26	0.6	Finalize materials for go forward store review.	$627.00
DeSantis, J.	10-Jul-26	0.7	Review inventory findings and next steps with P. Day (WM) and FTI team.	$889.00
Schleeter, T.	10-Jul-26	0.7	Review inventory findings and next steps with P. Day (WM) and FTI team.	$1,046.50
Mody, A.	10-Jul-26	0.7	Discuss potential 3PL impact from additional store closure scenarios with R. Winebar (FTI).	$780.50
Mody, A.	10-Jul-26	0.7	Review inventory findings and next steps with P. Day (WM) and FTI team.	$780.50

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Professional	Date	Hours	Activity	Fees
Winebar, R.	10-Jul-26	0.7	Discuss potential 3PL impact from additional store closure scenarios with A. Mody (FTI).	$731.50
Winebar, R.	10-Jul-26	0.7	Review inventory findings and next steps with P. Day (WM) and FTI team.	$731.50
Tang, J.	10-Jul-26	0.7	Review and approve of newest YCST updates to 3PL contract.	$595.00
Winebar, R.	10-Jul-26	0.8	Develop summary analysis on corporate office rent savings.	$836.00
Tang, J.	10-Jul-26	0.8	Review 3PL contract changes.	$680.00
Tang, J.	10-Jul-26	0.8	Update 3PL contract and send to WM leadership.	$680.00
Winebar, R.	10-Jul-26	0.9	Develop sales transfer sensitivity for full transfer, 75%, 50% scenarios.	$940.50
Agam, A.	10-Jul-26	1.0	Call with lenders, WM, D. Santos (FTI) and R. Winebar (FTI) to discuss store strategy and projections.	$1,545.00
Santos, D.	10-Jul-26	1.0	Call with lenders, WM, A. Agam (FTI) and R. Winebar (FTI) to discuss store strategy and projections.	$1,195.00
Winebar, R.	10-Jul-26	1.0	Call with lenders, WM, A. Agam (FTI) and D. Santos (FTI) to discuss store strategy and projections.	$1,045.00
DeSantis, J.	10-Jul-26	1.3	Discuss potential 3PL partner 3PL contract terms with FTI team.	$1,651.00
Mody, A.	10-Jul-26	1.3	Discuss potential 3PL partner 3PL contract terms with FTI team.	$1,449.50
Winebar, R.	10-Jul-26	1.3	Discuss potential 3PL partner 3PL contract terms with FTI team.	$1,358.50
Tang, J.	10-Jul-26	1.3	Discuss potential 3PL partner 3PL contract terms with FTI team.	$1,105.00
Banh, T.	13-Jul-26	0.1	Update Company regarding executory contracts as provided by vendor.	$110.00
Banh, T.	13-Jul-26	0.1	Discuss with Company contracts provided by vendor and plan to reject agreements.	$110.00
Banh, T.	13-Jul-26	0.1	Review status of lease payment inquiry from counsel and discuss with Company.	$110.00
Banh, T.	13-Jul-26	0.1	Review surrender instructions for store closures from Company and relay to counsel.	$110.00
Banh, T.	13-Jul-26	0.2	Reconcile unpaid rent in SOAL vs unpaid rent file from Company.	$220.00
Banh, T.	13-Jul-26	0.2	Call with S. Briones (FTI) regarding contract assumption and rejection schedule.	$220.00
Banh, T.	13-Jul-26	0.2	Review accounting of lease amendments from counsel and discuss with Company.	$220.00
Winebar, R.	13-Jul-26	0.2	Update Hilco tracker for Albany and South Miami.	$209.00
Briones, S.	13-Jul-26	0.2	Call with T. Banh (FTI) regarding contract assumption and rejection schedule.	$107.00
Banh, T.	13-Jul-26	0.3	Call with S. Briones (FTI) to discuss contract assumption schedule.	$330.00
Winebar, R.	13-Jul-26	0.3	Update Hilco tracker for Honolulu deal sheet.	$313.50
Winebar, R.	13-Jul-26	0.3	Discuss inventory analysis update with J. Tang (FTI).	$313.50
Winebar, R.	13-Jul-26	0.3	Discuss inventory analysis update cadence and data request with J. Tang (FTI).	$313.50
Winebar, R.	13-Jul-26	0.3	Evaluate sales transfer impacted stores for Stamford and Stratford.	$313.50

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Tang, J.	13-Jul-26	0.3	Discuss inventory analysis update with R. Winebar (FTI).	$255.00
Tang, J.	13-Jul-26	0.3	Discuss inventory analysis update cadence and data request with R. Winebar (FTI).	$255.00
Briones, S.	13-Jul-26	0.3	Call with T. Banh (FTI) to discuss contract assumption schedule.	$160.50
Mody, A.	13-Jul-26	0.4	Review areas of opportunity for inventory reporting improvements with J. Tang (FTI).	$446.00
Mody, A.	13-Jul-26	0.4	Review inventory analysis.	$446.00
Mody, A.	13-Jul-26	0.4	Discuss inventory analysis update, AI evaluation, and next steps with R. Winebar (FTI).	$446.00
Winebar, R.	13-Jul-26	0.4	Discuss inventory analysis update, AI evaluation, and next steps with A. Mody (FTI).	$418.00
Winebar, R.	13-Jul-26	0.4	Outline action items for store scenario analysis.	$418.00
Tang, J.	13-Jul-26	0.4	Review areas of opportunity for inventory reporting improvements with A. Mody (FTI).	$340.00
Tang, J.	13-Jul-26	0.7	Create updated DC data sheet with sources and gaps.	$595.00
Winebar, R.	13-Jul-26	0.8	Update Hilco lease negotiation summary impact with three new deal sheets.	$836.00
Winebar, R.	13-Jul-26	0.9	Develop scenario EBITDA reconciliation for keeping Stamford.	$940.50
Winebar, R.	13-Jul-26	1.0	Develop scenario analysis for Stratford and Stamford Keep/Close options.	$1,045.00
Winebar, R.	13-Jul-26	1.1	Develop scenario EBITDA reconciliation for keeping both Stamford and Stratford.	$1,149.50
Winebar, R.	13-Jul-26	1.3	Develop EBITDA summary model and outline scenario impacts for CT stores.	$1,358.50
Winebar, R.	13-Jul-26	1.4	Develop impact of AI search intelligence for management review.	$1,463.00
Winebar, R.	14-Jul-26	0.1	Outline 3PL impact for financial model forecast.	$104.50
Winebar, R.	14-Jul-26	0.1	Update Hilco tracker for approved deals.	$104.50
Winebar, R.	14-Jul-26	0.1	Organize agenda for Hilco deal sheet review call.	$104.50
Winebar, R.	14-Jul-26	0.2	Provide 3PL update as part of reforecasting process.	$209.00
Mody, A.	14-Jul-26	0.3	Discuss DC approach and West Coast Hub model with R. Winebar (FTI).	$334.50
Winebar, R.	14-Jul-26	0.3	Discuss DC approach and West Coast Hub model with A. Mody (FTI).	$313.50
Winebar, R.	14-Jul-26	0.3	Discuss DC volume analysis with J. Tang (FTI).	$313.50
Winebar, R.	14-Jul-26	0.3	Update Hilco tracker with updated deal sheets.	$313.50
Tang, J.	14-Jul-26	0.3	Discuss DC volume analysis with R. Winebar (FTI).	$255.00
Agam, A.	14-Jul-26	0.4	Call on lease negotiations with WM, Hilco and R. Winebar (FTI).	$618.00
Mody, A.	14-Jul-26	0.4	Discuss inventory improvements to be proposed to WM with J. Tang (FTI).	$446.00
Winebar, R.	14-Jul-26	0.4	Call on lease negotiations with WM, Hilco and A. Agam (FTI).	$418.00
Winebar, R.	14-Jul-26	0.4	Outline FY25 rent discrepancies for Albany and Woburn.	$418.00

EXHIBIT C

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Tang, J.	14-Jul-26	0.4	Discuss inventory improvements to be proposed to WM with A. Mody (FTI).	$340.00
DeSantis, J.	14-Jul-26	0.5	Review potential 3PL partner pricing sheet with WM and FTI team.	$635.00
Mody, A.	14-Jul-26	0.5	Review potential 3PL partner pricing sheet with WM and FTI team.	$557.50
Mody, A.	14-Jul-26	0.5	Discuss inventory updates of over ordering and reporting cadence with S. Wadhwa (WM), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	14-Jul-26	0.5	Review potential 3PL partner pricing sheet with WM and FTI team.	$522.50
Winebar, R.	14-Jul-26	0.5	Discuss inventory updates of over ordering and reporting cadence with S. Wadhwa (WM), A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	14-Jul-26	0.5	Review potential 3PL partner pricing sheet with WM and FTI team.	$425.00
Tang, J.	14-Jul-26	0.5	Discuss inventory updates of over ordering and reporting cadence with S. Wadhwa (WM), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Tang, J.	14-Jul-26	0.5	Review and provide perspective on initial report of POs cut and / or moved to a later time.	$425.00
Winebar, R.	14-Jul-26	0.6	Update potential 3PL partner pricing sheet and 3PL P&L impact in advance of review discussion.	$627.00
Winebar, R.	14-Jul-26	0.6	Reconcile Hilco site-by-site tracker with deal sheet submissions.	$627.00
Winebar, R.	14-Jul-26	0.6	Update status of Hilco store deal sheets in advance of weekly review discussion.	$627.00
Tang, J.	14-Jul-26	0.6	Create slide with inventory improvements and data needed.	$510.00
Winebar, R.	14-Jul-26	0.7	Update Hilco deal sheet tracker with new status of deals following discussion.	$731.50
Winebar, R.	14-Jul-26	0.7	Outline EBITDA impact on Hilco deal sheet template for review call.	$731.50
Winebar, R.	14-Jul-26	0.8	Develop mega hub mileage analysis for west coast go-forward stores.	$836.00
Winebar, R.	14-Jul-26	0.9	Outline perspective on mega hub analysis compared to 3PL.	$940.50
Mody, A.	14-Jul-26	1.2	Respond to WM on inventory challenges.	$1,338.00
Mody, A.	15-Jul-26	0.1	Discuss 3PL vs. mega hub draft with R. Winebar (FTI).	$111.50
Winebar, R.	15-Jul-26	0.1	Discuss 3PL vs. mega hub draft with A. Mody (FTI).	$104.50
Winebar, R.	15-Jul-26	0.1	Provide contracting process update to potential 3PL partner.	$104.50
Banh, T.	15-Jul-26	0.2	Call with S. Briones (FTI) regarding cure objections.	$220.00
Briones, S.	15-Jul-26	0.2	Call with T. Banh (FTI) regarding cure objections.	$107.00
Mody, A.	15-Jul-26	0.3	Discuss 3PL vs. mega hub findings with R. Winebar (FTI).	$334.50
Winebar, R.	15-Jul-26	0.3	Discuss 3PL vs. mega hub findings with A. Mody (FTI).	$313.50
Winebar, R.	15-Jul-26	0.3	Discuss DC volume analysis with J. Tang (FTI).	$313.50
Tang, J.	15-Jul-26	0.3	Discuss DC volume analysis with R. Winebar (FTI).	$255.00
Tang, J.	15-Jul-26	0.3	Review mega hub analysis and provide areas of improvement.	$255.00
Winebar, R.	15-Jul-26	0.4	Refine draft for 3PL vs. mega hub executive summary.	$418.00

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Winebar, R.	15-Jul-26	0.4	Update mega hub mileage matrix based on hub mapping.	$418.00
Winebar, R.	15-Jul-26	0.4	Develop potential 3PL partner pricing sensitivity analysis.	$418.00
Winebar, R.	15-Jul-26	0.4	Develop potential 3PL partner pricing sensitivity scenario analysis.	$418.00
Winebar, R.	15-Jul-26	0.4	Update store financial EBITDA model with rent negotiation status.	$418.00
Mody, A.	15-Jul-26	0.5	Discuss 3PL contract and considerations with M. Howerton (WM) and R. Winebar (FTI).	$557.50
Winebar, R.	15-Jul-26	0.5	Discuss 3PL contract and considerations with M. Howerton (WM) and A. Mody (FTI).	$522.50
Winebar, R.	15-Jul-26	0.5	Develop store level status based on outstanding Hilco deal sheets.	$522.50
Tang, J.	15-Jul-26	0.5	Review data constraints and inputs with O. Pope (WM).	$425.00
Agam, A.	15-Jul-26	0.6	Call with M. Tabloff (Hilco) and key landlord.	$927.00
Winebar, R.	15-Jul-26	0.7	Draft 3PL vs. mega hub summary and perspective for management.	$731.50
Winebar, R.	15-Jul-26	0.8	Refine considerations for 3PL vs. hub model for discussion with management.	$836.00
Winebar, R.	15-Jul-26	0.8	Update Hilco deal sheet tracker for Marina Del Rey, Mobile, and West Islip.	$836.00
Tang, J.	15-Jul-26	0.8	Review DC data comments and send to WM data lead.	$680.00
DeSantis, J.	15-Jul-26	1.0	Review 3PL contract questions with WM and FTI team.	$1,270.00
Mody, A.	15-Jul-26	1.0	Review 3PL contract questions with WM and FTI team.	$1,115.00
Winebar, R.	15-Jul-26	1.0	Review 3PL contract questions with WM and FTI team.	$1,045.00
Tang, J.	15-Jul-26	1.0	Review 3PL contract questions with WM and FTI team.	$850.00
Winebar, R.	15-Jul-26	1.1	Review outline of DC volume metrics and refine 3PL hub assumptions.	$1,149.50
Winebar, R.	16-Jul-26	0.1	Review mega hub analysis next steps and 3PL timeline implications.	$104.50
Mody, A.	16-Jul-26	0.2	Discuss update to 3PL summary deck with R. Winebar (FTI) and J. Tang (FTI).	$223.00
Winebar, R.	16-Jul-26	0.2	Review 3PL summary outline and provide input on structure.	$209.00
Winebar, R.	16-Jul-26	0.2	Discuss 3PL summary outline and updates with J. Tang (FTI).	$209.00
Winebar, R.	16-Jul-26	0.2	Finalize 3PL summary deck and address comments.	$209.00
Winebar, R.	16-Jul-26	0.2	Discuss update to 3PL summary deck with A. Mody (FTI) and J. Tang (FTI).	$209.00
Winebar, R.	16-Jul-26	0.2	Discuss 3PL update summary with J. Tang (FTI).	$209.00
Winebar, R.	16-Jul-26	0.2	Review contract assumption and rejection schedules.	$209.00
Winebar, R.	16-Jul-26	0.2	Outline store negotiation status in advance of Hilco call.	$209.00
Tang, J.	16-Jul-26	0.2	Discuss update to 3PL summary deck with A. Mody (FTI) and R. Winebar (FTI).	$170.00
Tang, J.	16-Jul-26	0.2	Discuss 3PL update summary with R. Winebar (FTI).	$170.00
Tang, J.	16-Jul-26	0.2	Discuss 3PL summary outline and updates with R. Winebar (FTI).	$170.00

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Mody, A.	16-Jul-26	0.3	Discuss contract assumption and rejection schedules with R. Winebar (FTI).	$334.50
Banh, T.	16-Jul-26	0.3	Review lease reconciliation request for FTI team.	$330.00
Winebar, R.	16-Jul-26	0.3	Discuss contract assumption and rejection schedules with A. Mody (FTI).	$313.50
Winebar, R.	16-Jul-26	0.4	Update 3PL P&L overview page for executive summary.	$418.00
Winebar, R.	16-Jul-26	0.4	Develop agenda items for pre-deal team Hilco discussion.	$418.00
Winebar, R.	16-Jul-26	0.4	Update pro forma EBITDA for Marina Del Rey, Mobile, and West Islip.	$418.00
Banh, T.	16-Jul-26	0.5	Review current store status and deal tracker files from FTI team.	$550.00
Winebar, R.	16-Jul-26	0.5	Update Hilco deal sheet tracker for new deal status and outstanding store summary.	$522.50
Mody, A.	16-Jul-26	0.6	Discuss 3PL next steps with R. Winebar (FTI).	$669.00
Mody, A.	16-Jul-26	0.6	Review and refine 3PL financial summary slides with J. Tang (FTI).	$669.00
Winebar, R.	16-Jul-26	0.6	Discuss 3PL next steps with A. Mody (FTI).	$627.00
Winebar, R.	16-Jul-26	0.6	Update Hilco deal sheet tracker based on status from discussion with team.	$627.00
Tang, J.	16-Jul-26	0.6	Review and refine 3PL financial summary slides with A. Mody (FTI).	$510.00
Winebar, R.	16-Jul-26	0.7	Outline status for 8 pending Hilco deals and 4 outstanding stores for discussion.	$731.50
Agam, A.	16-Jul-26	0.8	Call with WM and YCST on cure notice issues.	$1,236.00
Schleeter, T.	16-Jul-26	0.8	Review store level inventory and key items.	$1,196.00
Mody, A.	16-Jul-26	1.1	Review slides summarizing 3PL updates for lenders.	$1,226.50
Winebar, R.	16-Jul-26	1.1	Review deal sheets with Hilco, West Marine management, Oaktree, L Catterton.	$1,149.50
Winebar, R.	16-Jul-26	1.4	Update 3PL executive summary and P&L output pages.	$1,463.00
Mody, A.	16-Jul-26	1.7	Update slides summarizing 3PL updates for lenders.	$1,895.50
Winebar, R.	16-Jul-26	1.9	Develop 3PL financial summary and rationale for selection.	$1,985.50
Tang, J.	16-Jul-26	2.4	Update and create summary slides on 3PL financials.	$2,040.00
Winebar, R.	17-Jul-26	0.1	Coordinate discussion with potential 3PL partner for 3PL status update.	$104.50
Winebar, R.	17-Jul-26	0.1	Discuss 3PL update with potential 3PL partner.	$104.50
Winebar, R.	17-Jul-26	0.1	Review potential 3PL partner reference material.	$104.50
Winebar, R.	17-Jul-26	0.2	Review assumptions and rejections list for accuracy based on inputs.	$209.00
Winebar, R.	17-Jul-26	0.2	Review potential 3PL partner reference material to share with management.	$209.00
Tang, J.	17-Jul-26	0.2	Create and edit new FTP site for inventory weekly data.	$170.00
Mody, A.	17-Jul-26	0.3	Discuss potential 3PL partner references and respective clients with R. Winebar (FTI).	$334.50
Winebar, R.	17-Jul-26	0.3	Establish software workflow setup for weekly inventory analysis.	$313.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	17-Jul-26	0.3	Discuss potential 3PL partner references and respective clients with A. Mody (FTI).	$313.50
Banh, T.	17-Jul-26	0.4	Review current deal sheet tracker from Hilco team.	$440.00
Winebar, R.	17-Jul-26	0.4	Outline sales transfer historical mean and median rates.	$418.00
Tang, J.	17-Jul-26	0.4	Create newest data request list and request data from WM inventory data leads.	$340.00
Mody, A.	17-Jul-26	0.5	Discuss lien constraints with S. Borovinskaya (YCST), S. Wadhwa (WM) and J. Tang (FTI).	$557.50
Mody, A.	17-Jul-26	0.5	Review inventory analysis update and approach with S. Wadhwa (WM), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	17-Jul-26	0.5	Review inventory analysis update and approach with S. Wadhwa (WM), A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	17-Jul-26	0.5	Discuss lien constraints with S. Borovinskaya (YCST), S. Wadhwa (WM) and A. Mody (FTI).	$425.00
Tang, J.	17-Jul-26	0.5	Review inventory analysis update and approach with S. Wadhwa (WM), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Banh, T.	17-Jul-26	0.6	Review and update status of go-forward and closed stores.	$660.00
Tang, J.	17-Jul-26	0.6	Review new inventory data and note gaps / questions.	$510.00
Winebar, R.	17-Jul-26	0.7	Update store tracker for near term lease expiration and pro forma EBITDA.	$731.50
Tang, J.	17-Jul-26	0.8	Update contract and send to YCST.	$680.00
Tang, J.	17-Jul-26	1.1	Consolidate and send potential 3PL partner vendor background information to WM leadership.	$935.00
Mody, A.	17-Jul-26	1.6	Review inventory data request and analysis methodology.	$1,784.00
Winebar, R.	17-Jul-26	1.7	Outline data workflows for weekly inventory analysis updates.	$1,776.50
Winebar, R.	19-Jul-26	0.1	Confirm rejection and assumption schedule store list.	$104.50
Winebar, R.	19-Jul-26	0.4	Summarize 3PL vendors considered as part of RFP process for management.	$418.00
Mody, A.	20-Jul-26	0.2	Discuss 3PL contracting next steps and fulfillment discussion objective with R. Winebar (FTI).	$223.00
Winebar, R.	20-Jul-26	0.2	Review 3PL status and updates.	$209.00
Winebar, R.	20-Jul-26	0.2	Discuss 3PL contracting next steps and fulfillment discussion objective with A. Mody (FTI).	$209.00
Winebar, R.	20-Jul-26	0.2	Outline data questions for WM team.	$209.00
Santos, D.	20-Jul-26	0.3	Call with S. Wadhwa (WM) and A. Aguilera (WM) to discuss contract assumption and rejection schedules.	$358.50
Winebar, R.	20-Jul-26	0.3	Review contract assumption and rejection file.	$313.50
Winebar, R.	20-Jul-26	0.3	Outline EBITDA impact of deal sheets and distribute to WM management.	$313.50
Winebar, R.	20-Jul-26	0.3	Review discrepancies between 7-17 and 7-20 inventory files.	$313.50

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Winebar, R.	20-Jul-26	0.3	Discuss inventory data questions with WM team.	$313.50
Mody, A.	20-Jul-26	0.4	Discuss weekly inventory analysis workflow approach with R. Winebar (FTI).	$446.00
Winebar, R.	20-Jul-26	0.4	Coordinate follow up IT tech discussion between WM and potential 3PL partner.	$418.00
Winebar, R.	20-Jul-26	0.4	Outline forecast demand workflow for SKU inventory data.	$418.00
Winebar, R.	20-Jul-26	0.4	Update rent negotiation store model with updated store status.	$418.00
Winebar, R.	20-Jul-26	0.4	Review inventory model setup and formulas.	$418.00
Winebar, R.	20-Jul-26	0.4	Integrate on hand store and DC inventory into order analysis.	$418.00
Winebar, R.	20-Jul-26	0.4	Discuss weekly inventory analysis workflow approach with A. Mody (FTI).	$418.00
Winebar, R.	20-Jul-26	0.4	Discuss inventory file updates for weekly reporting updates with J. Tang (FTI).	$418.00
Tang, J.	20-Jul-26	0.4	Discuss inventory file updates for weekly reporting updates with R. Winebar (FTI).	$340.00
Winebar, R.	20-Jul-26	0.5	Outline presentation minimum methodology for inventory analysis.	$522.50
Winebar, R.	20-Jul-26	0.5	Discuss inventory model setup and data with J. Tang (FTI).	$522.50
Tang, J.	20-Jul-26	0.5	Discuss inventory model setup and data with R. Winebar (FTI).	$425.00
Winebar, R.	20-Jul-26	0.6	Update inventory workflows for revised datasets.	$627.00
Winebar, R.	20-Jul-26	0.6	Review inventory model mechanics and source data.	$627.00
Winebar, R.	20-Jul-26	0.7	Review inventory ordering model and output validation.	$731.50
Winebar, R.	20-Jul-26	0.9	Review and refine Alteryx outputs for over order model after aligning on data received with J. Tang (FTI).	$940.50
Winebar, R.	20-Jul-26	0.9	Update inventory workflow to merge on order, on hand, and forecasted demand files.	$940.50
Tang, J.	20-Jul-26	0.9	Review and identify additional fields needed in inventory data.	$765.00
Tang, J.	20-Jul-26	0.9	Review and refine Alteryx outputs for over order model after aligning on data received with R. Winebar (FTI).	$765.00
Winebar, R.	20-Jul-26	1.1	Update Hilco deal sheet tracker for Fajardo, Destin, Vero Beach.	$1,149.50
Tang, J.	20-Jul-26	2.4	Create new version of Over Order model to align with new data formatting and objectives.	$2,040.00
Mody, A.	21-Jul-26	0.1	Review contract update email with R. Winebar (FTI).	$111.50
Winebar, R.	21-Jul-26	0.1	Coordinate follow up IT tech agenda with WM team.	$104.50
Winebar, R.	21-Jul-26	0.1	Review contract update email with A. Mody (FTI).	$104.50
Winebar, R.	21-Jul-26	0.1	Discuss DC and corporate office status with S. Yeo (Oaktree).	$104.50
Winebar, R.	21-Jul-26	0.1	Update priority SKU list for analysis.	$104.50
Agam, A.	21-Jul-26	0.2	Call with R. Winebar (FTI) on lease status.	$309.00
Santos, D.	21-Jul-26	0.2	Review and respond to claim inquiry from YCST.	$239.00

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Professional	Date	Hours	Activity	Fees
Winebar, R.	21-Jul-26	0.2	Draft contract update email to potential 3PL partner.	$209.00
Winebar, R.	21-Jul-26	0.2	Review Contract language for redline updates.	$209.00
Winebar, R.	21-Jul-26	0.2	Update potential 3PL partner contract email and distribute to team.	$209.00
Winebar, R.	21-Jul-26	0.2	Develop over 6 weeks of supply and total forecast inventory files.	$209.00
Winebar, R.	21-Jul-26	0.2	Confirm deal terms and May waiver for Fajardo, Destin, Vero Beach, Burlington.	$209.00
Winebar, R.	21-Jul-26	0.2	Discuss inventory WOS analysis approach with J. Tang (FTI).	$209.00
Winebar, R.	21-Jul-26	0.2	Call with A. Agam (FTI) on lease status.	$209.00
Tang, J.	21-Jul-26	0.2	Discuss inventory WOS analysis approach with R. Winebar (FTI).	$170.00
Agam, A.	21-Jul-26	0.3	Call on lease negotiations with lender representatives, WM, Hilco and R. Winebar (FTI).	$463.50
Winebar, R.	21-Jul-26	0.3	Call on lease negotiations with lender representatives, WM, Hilco and A. Agam (FTI).	$313.50
Winebar, R.	21-Jul-26	0.3	Develop outstanding items for discussion on Hilco call.	$313.50
Mody, A.	21-Jul-26	0.4	Discuss Hilco updates with R. Winebar (FTI) and impact on go forward footprint.	$446.00
Winebar, R.	21-Jul-26	0.4	Discuss Hilco updates with A. Mody (FTI) and impact on go forward footprint.	$418.00
Winebar, R.	21-Jul-26	0.4	Outline outstanding store status and next steps for WM management.	$418.00
DeSantis, J.	21-Jul-26	0.5	Discuss 3PL fulfillment, warehousing, and contract with WM and FTI team.	$635.00
Mody, A.	21-Jul-26	0.5	Discuss 3PL next steps with R. Winebar (FTI).	$557.50
Mody, A.	21-Jul-26	0.5	Discuss 3PL fulfillment, warehousing, and contract with WM and FTI team.	$557.50
Winebar, R.	21-Jul-26	0.5	Discuss 3PL fulfillment, warehousing, and contract with WM and FTI team.	$522.50
Winebar, R.	21-Jul-26	0.5	Discuss 3PL next steps with A. Mody (FTI).	$522.50
Winebar, R.	21-Jul-26	0.5	Discuss over ordering analysis and weeks of supply analysis approach with J. Tang (FTI).	$522.50
Winebar, R.	21-Jul-26	0.5	Update deal sheet status based on Hilco discussion meeting.	$522.50
Tang, J.	21-Jul-26	0.5	Discuss 3PL fulfillment, warehousing, and contract with WM and FTI team.	$425.00
Tang, J.	21-Jul-26	0.5	Discuss over ordering analysis and weeks of supply analysis approach with R. Winebar (FTI).	$425.00
Winebar, R.	21-Jul-26	0.6	Update inventory summary output for over order, under order, OOS.	$627.00
Winebar, R.	21-Jul-26	0.6	Discuss Hilco deal sheet submissions with Hilco and WM management in advance of call with full team.	$627.00
Mody, A.	21-Jul-26	0.7	Discuss additional views to be added to store demand file with J. Tang (FTI).	$780.50
Tang, J.	21-Jul-26	0.7	Discuss additional views to be added to store demand file with A. Mody (FTI).	$595.00
Mody, A.	21-Jul-26	0.8	Correspond with WM on 3PL follow-up questions.	$892.00

EXHIBIT C

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Professional	Date	Hours	Activity	Fees
Winebar, R.	21-Jul-26	0.8	Validate data workflows and confirm available inventory, historical sales, and forecast units.	$836.00
Winebar, R.	21-Jul-26	0.8	Update WOS methodology for inventory out of stock analysis.	$836.00
Schleeter, T.	21-Jul-26	0.9	Review inventory and ordering.	$1,345.50
Mody, A.	21-Jul-26	0.9	Review contract revisions from WM.	$1,003.50
Tang, J.	21-Jul-26	0.9	Incorporate additional fields and filters to store demand file.	$765.00
Schleeter, T.	21-Jul-26	1.2	Review 3PL contract and adjustments.	$1,794.00
Winebar, R.	21-Jul-26	1.3	Develop inventory data workflow for OOS and WOS less than 4 weeks.	$1,358.50
Tang, J.	21-Jul-26	2.3	Create newest store demand model for revised data and outputs.	$1,955.00
Winebar, R.	22-Jul-26	0.1	Gather list of 52 accepted deals and send to S. Yeo (Oaktree).	$104.50
Tang, J.	22-Jul-26	0.2	Clean up inventory summary pages to be shared with client.	$170.00
Winebar, R.	22-Jul-26	0.3	Update and review inventory findings page for update with CFO.	$313.50
Winebar, R.	22-Jul-26	0.3	Update Hilco deal sheet tracker for stores with no deals.	$313.50
Winebar, R.	22-Jul-26	0.3	Develop EBITDA impact scenario analysis for Apollo Beach and New Bern keep / close.	$313.50
Winebar, R.	22-Jul-26	0.3	Update Hilco deal sheet tracker for Lake Havasu.	$313.50
Mody, A.	22-Jul-26	0.4	Discuss inventory findings executive summary with R. Winebar (FTI) and J. Tang (FTI).	$446.00
Santos, D.	22-Jul-26	0.4	Exchange correspondence with YCST regarding contract assumption cure amounts.	$478.00
Winebar, R.	22-Jul-26	0.4	Discuss inventory findings executive summary with A. Mody (FTI) and J. Tang (FTI).	$418.00
Tang, J.	22-Jul-26	0.4	Discuss inventory findings executive summary with A. Mody (FTI) and R. Winebar (FTI).	$340.00
Winebar, R.	22-Jul-26	0.5	Develop EBITDA impact scenario analysis for New Bern keep / close.	$522.50
Mody, A.	22-Jul-26	0.6	Discuss updated inventory reporting with S. Wadhwa (WM), R. Winebar (FTI) and J. Tang (FTI).	$669.00
Winebar, R.	22-Jul-26	0.6	Validate and update inventory data workflows to develop output files.	$627.00
Winebar, R.	22-Jul-26	0.6	Discuss updated inventory reporting with S. Wadhwa (WM), A. Mody (FTI) and J. Tang (FTI).	$627.00
Tang, J.	22-Jul-26	0.6	Discuss updated inventory reporting with S. Wadhwa (WM), A. Mody (FTI) and R. Winebar (FTI).	$510.00
Mody, A.	22-Jul-26	0.7	Analyze inventory.	$780.50
Mody, A.	22-Jul-26	0.7	Review newest store demand outputs with J. Tang (FTI).	$780.50
Winebar, R.	22-Jul-26	0.7	Develop EBITDA impact scenario analysis for Albany keep / close.	$731.50
Tang, J.	22-Jul-26	0.7	Review newest store demand outputs with A. Mody (FTI).	$595.00

EXHIBIT C

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Winebar, R.	22-Jul-26	0.8	Review inventory OOS and over ordering model outputs.	$836.00
Winebar, R.	22-Jul-26	0.9	Update Hilco deal sheet tracker for Marco Island and summary schedule.	$940.50
Mody, A.	22-Jul-26	1.0	Discuss IT integration with potential 3PL partner, R. Hayes (WM) and J. Tang (FTI).	$1,115.00
Tang, J.	22-Jul-26	1.0	Discuss IT integration with potential 3PL partner, R. Hayes (WM) and A. Mody (FTI).	$850.00
Mody, A.	22-Jul-26	1.1	Review commentary and responses from inventory team.	$1,226.50
Winebar, R.	22-Jul-26	1.1	Investigate SKU level OOS, WOS, and inventory on hand to identify high priority SKUs.	$1,149.50
Winebar, R.	22-Jul-26	1.2	Develop EBITDA impact scenario analysis for Alameda keep / close.	$1,254.00
Schleeter, T.	22-Jul-26	1.3	Review store closures and EBITDA impacts.	$1,943.50
Mody, A.	22-Jul-26	1.6	Review updated analysis and findings.	$1,784.00
Winebar, R.	22-Jul-26	1.6	Develop EBITDA impact summary for Keep/Close decisions for bubble stores.	$1,672.00
Winebar, R.	23-Jul-26	0.1	Coordinate 3PL updates and next steps.	$104.50
Winebar, R.	23-Jul-26	0.1	Compare lease terms for stores with no deals to FY25 rent expense.	$104.50
Winebar, R.	23-Jul-26	0.1	Prepare for Hilco discussion with tracker and deal sheets.	$104.50
Winebar, R.	23-Jul-26	0.2	Outline outstanding items across 3PL workstreams.	$209.00
Winebar, R.	23-Jul-26	0.2	Confirm store designation status updates for assumption and rejection plan supplement.	$209.00
Tang, J.	23-Jul-26	0.2	Discuss updates to weekly inventory reporting with R. Winebar (FTI).	$170.00
Winebar, R.	23-Jul-26	0.3	Discuss updates to weekly inventory reporting with J. Tang (FTI).	$313.50
Winebar, R.	23-Jul-26	0.4	Outline update steps and workflow for weekly inventory reporting.	$418.00
Winebar, R.	23-Jul-26	0.4	Incorporate 3PL budget into Alameda closure scenario analysis.	$418.00
Santos, D.	23-Jul-26	0.5	Exchange emails regarding potential plan supplement revisions.	$597.50
Tang, J.	23-Jul-26	0.5	Clean up Over order and store demand outputs to send to WM.	$425.00
Winebar, R.	23-Jul-26	0.6	Recap 3PL technology meeting and review notes from discussion.	$627.00
Winebar, R.	23-Jul-26	0.6	Outline EBITDA impact of bubble stores and talking points for Hilco discussion.	$627.00
Winebar, R.	23-Jul-26	0.6	Update deal tracker and status based on updates from discussion.	$627.00
Mody, A.	23-Jul-26	0.7	Discuss weekly inventory reporting with WM, R. Winebar (FTI) and J. Tang (FTI).	$780.50
Winebar, R.	23-Jul-26	0.7	Discuss weekly inventory reporting with WM, A. Mody (FTI) and J. Tang (FTI).	$731.50
Tang, J.	23-Jul-26	0.7	Discuss weekly inventory reporting with WM, A. Mody (FTI) and R. Winebar (FTI).	$595.00
Winebar, R.	23-Jul-26	0.8	Discuss outstanding deal sheets with Hilco and WM management.	$836.00
Winebar, R.	23-Jul-26	1.2	Update Hilco deal sheet tracker with term option information and EBITDA details by store.	$1,254.00

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Winebar, R.	24-Jul-26	0.1	Discuss contracting next steps and outstanding diligence items with potential 3PL partner.	$104.50
Mody, A.	24-Jul-26	0.2	Discuss updates from potential 3PL partner discussion with R. Winebar (FTI).	$223.00
Winebar, R.	24-Jul-26	0.2	Coordinate potential 3PL partner follow up on contract and diligence questions.	$209.00
Winebar, R.	24-Jul-26	0.2	Discuss updates from potential 3PL partner discussion with A. Mody (FTI).	$209.00
Tang, J.	24-Jul-26	0.3	List data needed for weekly inventory reporting.	$255.00
Mody, A.	24-Jul-26	0.6	Discuss 3PL next steps for potential 3PL partner and DC with R. Winebar (FTI) and J. Tang (FTI).	$669.00
Winebar, R.	24-Jul-26	0.6	Identify 3PL contract changes for summary to potential 3PL partner.	$627.00
Winebar, R.	24-Jul-26	0.6	Discuss 3PL next steps for potential 3PL partner and DC with A. Mody (FTI) and J. Tang (FTI).	$627.00
Tang, J.	24-Jul-26	0.6	Discuss 3PL next steps for potential 3PL partner and DC with A. Mody (FTI) and R. Winebar (FTI).	$510.00
Winebar, R.	24-Jul-26	0.7	Discuss 3PL forecast based on DC volumes with J. Tang (FTI).	$731.50
Tang, J.	24-Jul-26	0.7	Discuss 3PL forecast based on DC volumes with R. Winebar (FTI).	$595.00
Mody, A.	24-Jul-26	0.8	Meeting with S. Wadhwa (WM) to review Inventory findings and further updates to the analysis.	$892.00
Winebar, R.	24-Jul-26	0.8	Develop go forward store footprint model with rent negotiations and refined go forward list.	$836.00
Tang, J.	24-Jul-26	0.8	Review status on all workstreams and incremental opportunities for analysis.	$680.00
Tang, J.	24-Jul-26	0.8	Review vendor list and report feedback.	$680.00
Mody, A.	24-Jul-26	0.9	Review DC volume data provided by West Marine supply chain team.	$1,003.50
Winebar, R.	24-Jul-26	1.6	Develop EBITDA impact bridge for swapping Albany and Stamford keep / close decision.	$1,672.00
Winebar, R.	24-Jul-26	1.7	Develop updated go forward store sensitivity analysis file.	$1,776.50
Tang, J.	24-Jul-26	2.4	Create DC outsourcing price estimation based on remaining data points received.	$2,040.00
Winebar, R.	27-Jul-26	0.1	Review inventory workflows for condensed weekly reporting.	$104.50
Winebar, R.	27-Jul-26	0.2	Draft email update on 3PL contracting to potential 3PL partner.	$209.00
Winebar, R.	27-Jul-26	0.3	Review go forward store profitability metrics.	$313.50
Winebar, R.	27-Jul-26	0.3	Update weeks of supply workflow to exclude SKUs with no demand forecast.	$313.50
Winebar, R.	27-Jul-26	0.3	Discuss inventory workflow updates with J. Tang (FTI) to streamline reporting.	$313.50
Tang, J.	27-Jul-26	0.3	Discuss inventory workflow updates with R. Winebar (FTI) to streamline reporting.	$255.00
Winebar, R.	27-Jul-26	0.4	Discuss DC 3PL volume analysis with J. Tang (FTI).	$418.00
Winebar, R.	27-Jul-26	0.4	Update demand with available units inventory workflow.	$418.00
Tang, J.	27-Jul-26	0.4	Discuss DC 3PL volume analysis with R. Winebar (FTI).	$340.00

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Mody, A.	27-Jul-26	0.5	Discuss DC lease strategy with M. Howerton (WM), M. Tabloff (Hilco), R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	27-Jul-26	0.5	Discuss DC lease strategy with M. Howerton (WM), M. Tabloff (Hilco), A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	27-Jul-26	0.5	Discuss DC lease strategy with M. Howerton (WM), M. Tabloff (Hilco), A. Mody (FTI) and R. Winebar (FTI).	$425.00
Mody, A.	27-Jul-26	0.6	DiscussDC volume and 3PL pricing estimate with M. Howerton (WM), R. Winebar (FTI) and J. Tang (FTI).	$669.00
Winebar, R.	27-Jul-26	0.6	Discuss DC volume and 3PL pricing estimate with M. Howerton (WM), A. Mody (FTI) and J. Tang (FTI).	$627.00
Winebar, R.	27-Jul-26	0.6	Incorporate and evaluate profitability metrics for go forward store list model.	$627.00
Winebar, R.	27-Jul-26	0.6	Reconcile demand and available inventory discrepancies between files.	$627.00
Tang, J.	27-Jul-26	0.6	Discuss DC volume and 3PL pricing estimate with M. Howerton (WM), A. Mody (FTI) and R. Winebar (FTI).	$510.00
Schleeter, T.	27-Jul-26	0.8	Analyze weekly ordering for key items.	$1,196.00
Winebar, R.	27-Jul-26	0.8	Update demand forecast with available units workflow.	$836.00
Winebar, R.	27-Jul-26	0.9	Develop vendor status list based on commentary from inventory team.	$940.50
Winebar, R.	27-Jul-26	1.1	Update weekly out of stock inventory workflows with 07-27-26 data.	$1,149.50
Winebar, R.	27-Jul-26	1.2	Update weekly on order inventory workflows with 07-27-26 data.	$1,254.00
Tang, J.	27-Jul-26	1.2	Refine vendor RYG list and add to model.	$1,020.00
Winebar, R.	27-Jul-26	1.3	Update go forward store EBITDA and sensitivity analysis with revised footprint.	$1,358.50
Tang, J.	27-Jul-26	2.8	Ingest newest inventory data into models.	$2,380.00
Winebar, R.	28-Jul-26	0.1	Draft email update on 3PL contracting to potential 3PL partner.	$104.50
Winebar, R.	28-Jul-26	0.1	Review key takeaways and findings from inventory analysis.	$104.50
Winebar, R.	28-Jul-26	0.2	Update FTP site access for restructuring 3-statement model.	$209.00
Winebar, R.	28-Jul-26	0.2	Update go forward analysis and rent negotiation model.	$209.00
Winebar, R.	28-Jul-26	0.2	Review lease assumption / rejection schedule timeline and stores.	$209.00
Winebar, R.	28-Jul-26	0.2	Develop Hilco fee summary table and fee type breakdown.	$209.00
Winebar, R.	28-Jul-26	0.2	Discuss on order data file with J. Tang (FTI).	$209.00
Tang, J.	28-Jul-26	0.2	Discuss on order data file with R. Winebar (FTI).	$170.00
Santos, D.	28-Jul-26	0.3	Participate in real estate call with WM, Hilco team, L Catterton and Oaktree, and R. Winebar (FTI) to discuss lease negotiation status.	$358.50
Banh, T.	28-Jul-26	0.3	Review correspondences from Company re leases.	$330.00
Winebar, R.	28-Jul-26	0.3	Discuss updated on order data file with J. Tang (FTI).	$313.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	28-Jul-26	0.3	Participate in real estate call with WM, Hilco team, L Catterton and Oaktree, and D. Santos (FTI) to discuss lease negotiation status.	$313.50
Winebar, R.	28-Jul-26	0.3	Review Hilco deal sheets for San Pedro, St. Augustine, Plymouth.	$313.50
Winebar, R.	28-Jul-26	0.3	Review over order SKU analysis output file.	$313.50
Tang, J.	28-Jul-26	0.3	Compare updated received inventory data with prior data received.	$255.00
Tang, J.	28-Jul-26	0.3	Discuss updated on order data file with R. Winebar (FTI).	$255.00
Santos, D.	28-Jul-26	0.4	Review lease classification on assumption and rejection schedules.	$478.00
Winebar, R.	28-Jul-26	0.4	Outline agenda and discussion points for Hilco deal sheet review.	$418.00
Winebar, R.	28-Jul-26	0.4	Update Hilco deal sheet tracker and model based on discussion decisions.	$418.00
Winebar, R.	28-Jul-26	0.4	Validate historical sales and WOS outputs.	$418.00
Winebar, R.	28-Jul-26	0.4	Reconcile variance between 7-27 on order file and 7-28 on order file.	$418.00
Mody, A.	28-Jul-26	0.5	Discuss inventory analysis takeaways and next steps with R. Winebar (FTI) and J. Tang (FTI).	$557.50
Winebar, R.	28-Jul-26	0.5	Discuss inventory analysis takeaways and next steps with A. Mody (FTI) and J. Tang (FTI).	$522.50
Tang, J.	28-Jul-26	0.5	Discuss inventory analysis takeaways and next steps with A. Mody (FTI) and R. Winebar (FTI).	$425.00
Santos, D.	28-Jul-26	0.6	Call with WM, Hilco and R. Winebar (FTI) to discuss status of lease negotiations.	$717.00
Winebar, R.	28-Jul-26	0.6	Call with WM, Hilco and D. Santos (FTI) to discuss status of lease negotiations.	$627.00
Winebar, R.	28-Jul-26	0.6	Update go forward bubble store analysis with updated financials for CFO.	$627.00
Mody, A.	28-Jul-26	0.7	Discuss follow-up strategy with 3PL.	$780.50
Mody, A.	28-Jul-26	0.7	Discuss go forward store profitability metrics with R. Winebar (FTI).	$780.50
Winebar, R.	28-Jul-26	0.7	Discuss go forward store profitability metrics with A. Mody (FTI).	$731.50
Winebar, R.	28-Jul-26	0.8	Validate SKU WOS weekly reporting outputs.	$836.00
Tang, J.	28-Jul-26	0.8	Create versions of inventory report to be shared with WM team.	$680.00
Mody, A.	28-Jul-26	0.9	Inventory analysis review.	$1,003.50
Winebar, R.	28-Jul-26	0.9	Review safety diligence request items from potential 3PL partner.	$940.50
Tang, J.	28-Jul-26	0.9	Review inventory data.	$765.00
Mody, A.	28-Jul-26	1.1	Inventory analysis and discussions.	$1,226.50
Banh, T.	28-Jul-26	1.1	Review store status file from FTI and update tracker.	$1,210.00
Winebar, R.	28-Jul-26	1.2	Update Hilco deal sheet tracker for San Pedro, St. Augustine, Plymouth.	$1,254.00
Tang, J.	28-Jul-26	1.4	Identify trends and commonly recurring vendors.	$1,190.00
Banh, T.	29-Jul-26	0.1	Call with S. Briones (FTI) to discuss landlord objections.	$110.00

EXHIBIT C

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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	29-Jul-26	0.1	Draft updated potential 3PL partner safety findings email summary.	$104.50
Winebar, R.	29-Jul-26	0.1	Discuss inventory call with J. Tang (FTI).	$104.50
Winebar, R.	29-Jul-26	0.1	Review Hilco deal sheet for Ft. Myers.	$104.50
Tang, J.	29-Jul-26	0.1	Discuss inventory call with R. Winebar (FTI).	$85.00
Briones, S.	29-Jul-26	0.1	Call with T. Banh (FTI) to discuss landlord objections.	$53.50
Mody, A.	29-Jul-26	0.2	Discuss potential 3PL partner safety findings takeaway summary with R. Winebar (FTI).	$223.00
Banh, T.	29-Jul-26	0.2	Review surrender letters from counsel and confirm with Company.	$220.00
Banh, T.	29-Jul-26	0.2	Review updated store status file from FTI team.	$220.00
Winebar, R.	29-Jul-26	0.2	Discuss potential 3PL partner safety findings takeaway summary with A. Mody (FTI).	$209.00
Winebar, R.	29-Jul-26	0.2	Draft potential 3PL partner safety findings email summary.	$209.00
Mody, A.	29-Jul-26	0.3	Discuss inventory next steps with R. Winebar (FTI).	$334.50
Banh, T.	29-Jul-26	0.3	Review and follow up on inquiry re surrender letters for various stores.	$330.00
Winebar, R.	29-Jul-26	0.3	Review updated diligence requests from potential 3PL partner and outline summary.	$313.50
Winebar, R.	29-Jul-26	0.3	Update 3PL cost estimate for Cubiscan volumes.	$313.50
Winebar, R.	29-Jul-26	0.3	Discuss inventory next steps with A. Mody (FTI).	$313.50
Winebar, R.	29-Jul-26	0.3	Review inventory findings summary page for distribution to West Marine team.	$313.50
Winebar, R.	29-Jul-26	0.4	Outline and send follow up questions on diligence items to potential 3PL partner.	$418.00
Winebar, R.	29-Jul-26	0.4	Outline inventory findings email language for West Marine team.	$418.00
Winebar, R.	29-Jul-26	0.4	Review weekly inventory output model in advance of review session.	$418.00
Winebar, R.	29-Jul-26	0.4	Outline assumption / rejection store status for list development.	$418.00
Winebar, R.	29-Jul-26	0.6	Outline safety diligence takeaways and follow up items.	$627.00
Tang, J.	29-Jul-26	0.7	Estimate new product intake pricing for DC.	$595.00
Tang, J.	29-Jul-26	0.7	Create and send summary of key inventory findings.	$595.00
Mody, A.	29-Jul-26	0.8	Review weekly inventory outputs with WM, R. Winebar (FTI) and J. Tang (FTI).	$892.00
Banh, T.	29-Jul-26	0.8	Review and update landlord and lease inquiries.	$880.00
Winebar, R.	29-Jul-26	0.8	Review weekly inventory outputs with WM, A. Mody (FTI) and J. Tang (FTI).	$836.00
Tang, J.	29-Jul-26	0.8	Review weekly inventory outputs with WM, A. Mody (FTI) and R. Winebar (FTI).	$680.00
Mody, A.	29-Jul-26	0.9	Review potential 3PL partner safety metrics and diligence items with R. Winebar (FTI) and J. Tang (FTI).	$1,003.50
Winebar, R.	29-Jul-26	0.9	Review potential 3PL partner safety metrics and diligence items with A. Mody (FTI) and J. Tang (FTI).	$940.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	29-Jul-26	0.9	Evaluate Go-Forward store footprint and update analysis for margin profile.	$940.50
Tang, J.	29-Jul-26	0.9	Review potential 3PL partner safety metrics and diligence items with A. Mody (FTI) and R. Winebar (FTI).	$765.00
Tang, J.	29-Jul-26	0.9	Research safety metric standards, including benchmarks from prior clients.	$765.00
Mody, A.	29-Jul-26	1.1	Review additional diligence metrics received from potential 3PL partner.	$1,226.50
Winebar, R.	29-Jul-26	1.1	Benchmark Go-Forward store base to validate bubble store locations.	$1,149.50
Mody, A.	29-Jul-26	1.3	Confirmation hearing lease rejection schedule review and discussion with YCST.	$1,449.50
Winebar, R.	30-Jul-26	0.1	Discuss 3PL timeline approach with J. Tang (FTI).	$104.50
Tang, J.	30-Jul-26	0.1	Discuss 3PL timeline approach with R. Winebar (FTI).	$85.00
Winebar, R.	30-Jul-26	0.2	Provide update to CEO on potential 3PL partner contract progress and timeline.	$209.00
Winebar, R.	30-Jul-26	0.2	Respond to timeline update from potential 3PL partner.	$209.00
Winebar, R.	30-Jul-26	0.2	Review template for tracking contract term changes.	$209.00
Mody, A.	30-Jul-26	0.3	Discuss 3PL next steps and timing with R. Winebar (FTI).	$334.50
Mody, A.	30-Jul-26	0.3	Discuss store closure impact with R. Winebar (FTI).	$334.50
Winebar, R.	30-Jul-26	0.3	Discuss 3PL next steps and timing with A. Mody (FTI).	$313.50
Winebar, R.	30-Jul-26	0.3	Review potential 3PL partner contract timeline and outline next steps.	$313.50
Winebar, R.	30-Jul-26	0.3	Discuss store closure impact with A. Mody (FTI).	$313.50
Winebar, R.	30-Jul-26	0.3	Discuss deal sheet updates with Hilco, West Marine teams.	$313.50
Schleeter, T.	30-Jul-26	0.4	Review 3PL contract.	$598.00
Mody, A.	30-Jul-26	0.4	Discuss 3PL next steps with R. Winebar (FTI) following potential 3PL partner discussion.	$446.00
Mody, A.	30-Jul-26	0.4	Call on discussion with inventory team to locate key findings with J. Tang (FTI).	$446.00
Banh, T.	30-Jul-26	0.4	Review lease status file from Hilco and FTI team.	$440.00
Winebar, R.	30-Jul-26	0.4	Discuss 3PL next steps with A. Mody (FTI) following potential 3PL partner discussion.	$418.00
Tang, J.	30-Jul-26	0.4	Call on discussion with inventory team to locate key findings with A. Mody (FTI).	$340.00
Winebar, R.	30-Jul-26	0.6	Outline contract negotiation tracker with key clauses, variance, and negotiability.	$627.00
Winebar, R.	30-Jul-26	0.6	Update deal sheet tracker with revised go forward footprint.	$627.00
Banh, T.	30-Jul-26	0.7	Review outstanding leases inquiries from Company.	$770.00
Winebar, R.	30-Jul-26	0.8	Review contract clauses and importance criteria.	$836.00
Winebar, R.	30-Jul-26	0.9	Update go forward store sensitivity analysis with revised store footprint.	$940.50
Winebar, R.	30-Jul-26	0.9	Update store model for incremental 8 closure decisions.	$940.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Operational Improvements, Inventory, and Leases

Professional	Date	Hours	Activity	Fees
Winebar, R.	30-Jul-26	1.1	Evaluate EBITDA and sales transfer impact from closure of 8 additional stores.	$1,149.50
Tang, J.	30-Jul-26	1.1	Create slide summary of key inventory findings.	$935.00
Schleeter, T.	31-Jul-26	0.1	Review inventory findings.	$149.50
Banh, T.	31-Jul-26	0.3	Review store closing motion provided by counsel.	$330.00
Santos, D.	31-Jul-26	0.4	Exchange emails related to vendor claims.	$478.00
Schleeter, T.	31-Jul-26	0.5	Review inventory findings and 3PL update with P. Day (WM), A. Mody (FTI) and J. Tang (FTI).	$747.50
Mody, A.	31-Jul-26	0.5	Discuss updated potential 3PL partner contract received with J. Tang (FTI).	$557.50
Mody, A.	31-Jul-26	0.5	Review inventory findings and 3PL update with P. Day (WM), T. Schleeter (FTI) and J. Tang (FTI).	$557.50
Tang, J.	31-Jul-26	0.5	Discuss updated potential 3PL partner contract received with A. Mody (FTI).	$425.00
Tang, J.	31-Jul-26	0.5	Review inventory findings and 3PL update with P. Day (WM), T. Schleeter (FTI) and A. Mody (FTI).	$425.00
Winebar, R.	31-Jul-26	0.7	Review potential 3PL partner 7/31 contract and outline initial version changes.	$731.50
Mody, A.	31-Jul-26	0.8	Send updates to P. Day (WM) and S. Wadhwa (WM).	$892.00
Santos, D.	31-Jul-26	0.9	Exchange emails regarding incremental store closures.	$1,075.50
Tang, J.	31-Jul-26	1.1	Draft points of contention and recommended negotiation strategy.	$935.00
Mody, A.	31-Jul-26	1.2	Review potential 3PL partner contract with M. Howerton (WM), R. Harra (YCST) and R. Winebar (FTI).	$1,338.00
Tang, J.	31-Jul-26	1.2	Review potential 3PL partner contract with M. Howerton (WM), R. Harra (YCST) and A. Mody (FTI).	$1,020.00
Mody, A.	31-Jul-26	1.6	Document negotiation strategy with 3PL.	$1,784.00
Mody, A.	31-Jul-26	1.7	Review with YCST.	$1,895.50
Mody, A.	31-Jul-26	1.7	Review decision around 3PL lien on inventory including calls with potential 3PL partner CEO.	$1,895.50
Tang, J.	31-Jul-26	1.7	Review newest contract, understand implications in wording changes, and flag risks.	$1,445.00
Mody, A.	31-Jul-26	1.9	Document key findings.	$2,118.50
Mody, A.	31-Jul-26	2.8	Review 3PL contract that was shared by potential 3PL partner.	$3,122.00
Subtotal		**1,170.1**		**$1,226,161.50**

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Agam, A.	17-May-26	0.7	Review elements of RSA per counsel request.	$1,081.50
Santos, D.	17-May-26	1.5	Develop estimates for claim amounts to include in Disclosure Statement.	$1,792.50
Banh, T.	25-May-26	0.4	Review analysis for 502(b)(6) claims.	$440.00
Santos, D.	26-May-26	0.2	Begin to structure hypothetical liquidation analysis for Disclosure Statement.	$239.00
Agam, A.	26-May-26	0.3	Review information related to disclosure statement financial information.	$463.50
Banh, T.	26-May-26	0.3	Review open litigation listing from Verita.	$330.00
Banh, T.	26-May-26	0.5	Revised GUC claims analysis.	$550.00
Santos, D.	26-May-26	1.4	Review financial projection model and provide direction to team regarding creation of projection exhibits to disclosure statement.	$1,673.00
Agam, A.	28-May-26	0.2	Call with D. Santos (FTI) to discuss required Disclosure Statement financial exhibits.	$309.00
Santos, D.	28-May-26	0.2	Call with A. Agam (FTI) to discuss required Disclosure Statement financial exhibits.	$239.00
Banh, T.	28-May-26	0.2	Call with Company to discuss unsecured creditors.	$220.00
Banh, T.	28-May-26	0.2	Review notes regarding unsecured note from Company.	$220.00
Banh, T.	28-May-26	0.3	Review and update estimates for GUC class for Disclosure Statement.	$330.00
Banh, T.	28-May-26	0.4	Review and confirm with counsel prepetition balance on FILO facility.	$440.00
Santos, D.	28-May-26	1.2	Draft notes to accompany financial forecast in Disclosure Statement.	$1,434.00
Santos, D.	28-May-26	1.4	Draft notes to accompany liquidation analysis in Disclosure Statement.	$1,673.00
Banh, T.	29-May-26	0.1	Follow up with counsel regarding FILO balances.	$110.00
Banh, T.	29-May-26	0.5	Call with Company to discuss GUC pool sizing.	$550.00
Banh, T.	29-May-26	0.6	Review analysis for unpaid rent from FTI team and Company.	$660.00
Santos, D.	30-May-26	0.5	Review claims estimates in draft disclosure statement exhibit and provide supplement to K&E.	$597.50
Banh, T.	04-Jun-26	0.1	Call with S. Briones (FTI) to identify lender listing.	$110.00
Briones, S.	04-Jun-26	0.1	Call with T. Banh (FTI) to identify lender listing.	$53.50
Santos, D.	05-Jun-26	0.3	Work on updating schedules to accompany disclosure statement.	$358.50
Banh, T.	05-Jun-26	0.3	Call with counsel to discuss bidding procedures and cure schedule.	$330.00
Banh, T.	11-Jun-26	0.2	Review lender info from Company for solicitation service and update advisors.	$220.00
Banh, T.	11-Jun-26	0.3	Review lender registers and discuss with Verita team.	$330.00
Agam, A.	12-Jun-26	0.8	Review objections to cash collateral and DS.	$1,236.00
Banh, T.	14-Jun-26	0.2	Update claims amounts included in Disclosure Statement.	$220.00
Agam, A.	16-Jun-26	0.2	Call on plan issues with N. Nestor (YCST).	$309.00

EXHIBIT C

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Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Banh, T.	19-Jun-26	0.5	Review estimates in Disclosure Statement.	$550.00
Agam, A.	22-Jun-26	0.3	Call with M. Nestor (YCST), PPP and D. Santos (FTI) to discuss financial projections in Disclosure Statement.	$463.50
Santos, D.	22-Jun-26	0.3	Call with M. Nestor (YCST), PPP and A. Agam (FTI) to discuss financial projections in Disclosure Statement.	$358.50
Banh, T.	23-Jun-26	0.1	Request lender registers from Company related to solicitation.	$110.00
Banh, T.	23-Jun-26	0.2	Review lender registers from Company for solicitation.	$220.00
Banh, T.	23-Jun-26	0.2	Review and update lender register files for claims agent.	$220.00
Banh, T.	25-Jun-26	0.1	Review request from counsel regarding schedule of assumed and rejected contracts and leases.	$110.00
Banh, T.	26-Jun-26	0.2	Update counsel and claims agent debt detail and lender contact for solicitation.	$220.00
Banh, T.	26-Jun-26	0.2	Review sample contract assumption and rejection schedule from counsel regarding Plan Supplement.	$220.00
Banh, T.	26-Jun-26	0.4	Respond to counsel regarding information for solicitation.	$440.00
Banh, T.	26-Jun-26	0.5	Reconcile unexpired leases and contact information for noticing.	$550.00
Banh, T.	26-Jun-26	1.1	Review solicitation tracker from counsel and confirm lender and landlord information.	$1,210.00
Banh, T.	27-Jun-26	0.4	Reconcile lender registers and contact information for noticing.	$440.00
Banh, T.	27-Jun-26	0.4	Review Disclosure Statement to identify contract assumption and rejection schedules requirement.	$440.00
Banh, T.	29-Jun-26	0.1	Call with Verita to confirm mailing for voting ballots.	$110.00
Banh, T.	29-Jun-26	0.2	Review updated lender register from Company.	$220.00
Banh, T.	29-Jun-26	0.2	Call with Verita to discuss lender register and requested info.	$220.00
Banh, T.	29-Jun-26	0.2	Call with counsel to discuss lender register request.	$220.00
Banh, T.	29-Jun-26	0.3	Calls with Company to discuss lender register and requested info from counsel.	$330.00
Banh, T.	29-Jun-26	0.4	Reconcile loan ledger and debt balances per counsel request for solicitation.	$440.00
Banh, T.	29-Jun-26	0.7	Review loan register and lender details from Company and update counsel regarding solicitation.	$770.00
Banh, T.	30-Jun-26	0.1	Review updates from Company regarding cure objection and update counsel.	$110.00
Banh, T.	30-Jun-26	0.2	Review contract assumption and rejection schedule related to initial plan supplement filing.	$220.00
Banh, T.	30-Jun-26	0.2	Discuss with Company contract assumption and rejection schedule related to initial plan supplement filing.	$220.00
Banh, T.	30-Jun-26	0.2	Discuss with counsel and Verita solicitation of ballots and identify outstanding items.	$220.00
Banh, T.	30-Jun-26	0.2	Discuss with Company updates to description of contracts and potential assumption.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Banh, T.	30-Jun-26	0.4	Reconcile cure objection tracker to and discuss outstanding items with Company.	$440.00
Banh, T.	01-Jul-26	0.1	Call with Company to discuss contract assumption and rejection schedules.	$110.00
Banh, T.	01-Jul-26	0.2	Call with S. Briones (FTI) to discuss contract assumption and rejection schedules.	$220.00
Banh, T.	01-Jul-26	0.2	Confirm status of lease per counsel request and confirm amounts owed per cure schedule.	$220.00
Briones, S.	01-Jul-26	0.2	Call with T. Banh (FTI) to discuss contract assumption and rejection schedules.	$107.00
Banh, T.	01-Jul-26	0.3	Review cure objection from landlord and discuss with Company.	$330.00
Banh, T.	01-Jul-26	0.4	Review and update cure objection tracker to reflect lease amendments.	$440.00
Banh, T.	01-Jul-26	0.4	Review cure objection from counsel and discuss with Company.	$440.00
Banh, T.	01-Jul-26	0.6	Update cure schedule with lates objection and updates.	$660.00
Banh, T.	01-Jul-26	0.6	Review update from Company regarding unpaid rent payments related to cure objections.	$660.00
Banh, T.	02-Jul-26	0.1	Update counsel with Company feedback on cure objection.	$110.00
Banh, T.	02-Jul-26	0.2	Discuss with Company latest on contract rejection schedule.	$220.00
Banh, T.	02-Jul-26	0.3	Call with S. Briones (FTI) to discuss cure notice objections schedule.	$330.00
Banh, T.	02-Jul-26	0.3	Call with S. Briones (FTI) to discuss updates regarding lease objections.	$330.00
Banh, T.	02-Jul-26	0.3	Call with Company to discuss prepetition amounts owing per cure objection.	$330.00
Briones, S.	02-Jul-26	0.3	Call with T. Banh (FTI) to discuss cure notice objections schedule.	$160.50
Briones, S.	02-Jul-26	0.3	Call with T. Banh (FTI) to discuss updates regarding lease objections.	$160.50
Banh, T.	02-Jul-26	0.4	Update cure objection summary from vendor to discuss with Company.	$440.00
Banh, T.	02-Jul-26	0.8	Working session with S. Briones (FTI) to review cure objection tracker and discuss other outstanding deliverables.	$880.00
Briones, S.	02-Jul-26	0.8	Working session with T. Banh (FTI) to review cure objection tracker and discuss other outstanding deliverables.	$428.00
Banh, T.	05-Jul-26	0.6	Reconcile and update cure objection tracker with latest info.	$660.00
Banh, T.	06-Jul-26	0.2	Review request from FTI team regarding support for Disclosure Statement.	$220.00
Banh, T.	06-Jul-26	0.3	Review counsel response regarding updates to lease Cure Amount objections.	$330.00
Banh, T.	07-Jul-26	0.1	Call with S. Briones (FTI) to confirm discrepancy with landlord reconciliation regarding cure objection.	$110.00
Briones, S.	07-Jul-26	0.1	Call with T. Banh (FTI) to confirm discrepancy with landlord reconciliation regarding cure objection.	$53.50
Banh, T.	07-Jul-26	0.2	Review landlord objection to cure notice and discuss with Company.	$220.00
Banh, T.	07-Jul-26	0.2	Follow up with Company and discuss status of contract assumption and rejection schedule.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Banh, T.	07-Jul-26	0.3	Review incoming vendor objection from counsel and update tracker to discuss with Company.	$330.00
Banh, T.	07-Jul-26	0.5	Reconcile cure objection tracker.	$550.00
Banh, T.	08-Jul-26	0.3	Review incoming cure notice objection from vendor and update cure notice tracker.	$330.00
Banh, T.	08-Jul-26	0.7	Update contract assumption and rejection schedule to discuss with counsel.	$770.00
Banh, T.	09-Jul-26	0.2	Follow up with Company regarding outstanding objections on cure notice.	$220.00
Banh, T.	10-Jul-26	0.4	Update contract assumption and rejection schedule to discuss with Company.	$440.00
Banh, T.	10-Jul-26	0.5	Review incoming cure notice objections from vendor and review invoice support to address with Company.	$550.00
Banh, T.	10-Jul-26	0.6	Update cure notice tracker with latest updates from vendors and counsel.	$660.00
Banh, T.	10-Jul-26	0.6	Reconcile AP aging data against contract assumption cure schedule.	$660.00
Banh, T.	12-Jul-26	0.1	Review CAM recon update from Company and update cure notice tracker.	$110.00
Banh, T.	12-Jul-26	0.7	Follow up with Company on outstanding notice objections and update tracker for discussion with counsel.	$770.00
Banh, T.	13-Jul-26	0.2	Respond to Company inquiry regarding contract assumption and outstanding purchase orders.	$220.00
Banh, T.	13-Jul-26	0.2	Update Company on additional guidance provided by counsel regarding contract assumption and rejection schedule.	$220.00
Banh, T.	13-Jul-26	0.2	Update cure notice tracker with updates from landlord amounts from Company.	$220.00
Banh, T.	13-Jul-26	0.3	Review incoming cure notice objection from counsel and discuss with Company.	$330.00
Banh, T.	13-Jul-26	0.4	Update cure notice objection tracker for discussion with Company.	$440.00
Banh, T.	13-Jul-26	0.5	Call with Company to discuss contract assumption schedule and other deliverables.	$550.00
Banh, T.	14-Jul-26	0.1	Review update on cure objection inquiry from Company and discuss with counsel.	$110.00
Banh, T.	14-Jul-26	0.1	Review vendor inquiry to Cure Notice and discuss with Company.	$110.00
Banh, T.	14-Jul-26	0.4	Review landlord objection to Cure Notice sent to counsel and discuss with Company.	$440.00
Banh, T.	14-Jul-26	0.4	Update contract and assumption and rejection schedule for Company.	$440.00
Banh, T.	14-Jul-26	0.5	Reconcile and update cure notice objection tracker for discussion with counsel.	$550.00
Banh, T.	14-Jul-26	0.5	Review vendors objections to Cure Notice sent to counsel and discuss with Company.	$550.00
Banh, T.	14-Jul-26	0.5	Call with counsel to discuss contract assumption and rejection schedule and MOR.	$550.00
Banh, T.	14-Jul-26	1.1	Update cure notice objection tracker to discuss with counsel.	$1,210.00
Banh, T.	15-Jul-26	0.1	Review comments from counsel on cure notice tracker.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Banh, T.	15-Jul-26	0.1	Update FTI team on contract assumption and rejection schedule.	$110.00
Banh, T.	15-Jul-26	0.3	Review incoming objection from landlord provided by counsel to discuss with Company.	$330.00
Banh, T.	15-Jul-26	0.5	Call with Company to discuss contract assumption schedules.	$550.00
Banh, T.	15-Jul-26	0.5	Call with counsel to discuss cure notice objection tracker.	$550.00
Banh, T.	15-Jul-26	0.6	Review landlord objections and update cure objection tracker to discuss with Company and counsel.	$660.00
Banh, T.	15-Jul-26	0.8	Review incoming objections to cure notice and update tracker to discuss with Company and counsel.	$880.00
Banh, T.	15-Jul-26	0.8	Update contract and assumption and rejection schedule for Company and discuss next steps.	$880.00
Banh, T.	15-Jul-26	0.9	Review purchase order objections from vendors and update tracker to discuss with Company and counsel.	$990.00
Banh, T.	15-Jul-26	1.1	Review income cure notice objections from counsel.	$1,210.00
Banh, T.	16-Jul-26	0.1	Review latest ballot summary detail from counsel.	$110.00
Banh, T.	16-Jul-26	0.1	Request Company update cure amounts for g0-forward stores for contract assumption schedule.	$110.00
Banh, T.	16-Jul-26	0.1	Review inquiry from counsel regarding assumption of OCP agreements.	$110.00
Banh, T.	16-Jul-26	0.2	Review incoming objection from landlord regarding lease payments.	$220.00
Banh, T.	16-Jul-26	0.2	Update FTI team on contract assumption and rejection schedule regarding leases.	$220.00
Banh, T.	16-Jul-26	0.3	Review list of rejected contracts from counsel and Company and update contract assumption and rejection schedules.	$330.00
Banh, T.	16-Jul-26	0.3	Update contract assumption and rejection schedule with contracts identified by Company and counsel.	$330.00
Banh, T.	16-Jul-26	1.9	Update contract assumption and rejection schedules for distribution to Company.	$2,090.00
Banh, T.	17-Jul-26	0.1	Update contract assumption schedule per Company and counsel.	$110.00
Banh, T.	17-Jul-26	0.3	Review and update latest cure objections from landlords.	$330.00
Banh, T.	17-Jul-26	0.4	Review vendor objections to cure notice.	$440.00
Banh, T.	17-Jul-26	0.6	Review and update contract assumption and rejection schedules.	$660.00
Banh, T.	17-Jul-26	0.7	Update cure notice tracker with latest updates from Company.	$770.00
Banh, T.	28-Jul-26	0.6	Review and update contract rejection schedule.	$660.00
Banh, T.	28-Jul-26	1.1	Review and update contract assumption schedule.	$1,210.00
Banh, T.	28-Jul-26	1.3	Review and update cure objection tracker.	$1,430.00
Banh, T.	28-Jul-26	1.4	Review Plan Supplement filing and outstanding objections.	$1,540.00
Banh, T.	29-Jul-26	0.1	Call with S. Briones (FTI) to discuss contract assumption schedule.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Plan of Reorganization & Disclosure Statement

Professional	Date	Hours	Activity	Fees
Briones, S.	29-Jul-26	0.1	Call with T. Banh (FTI) to discuss contract assumption schedule.	$53.50
Banh, T.	29-Jul-26	0.2	Review correspondence with counsel and Hilco re lease assumption and rejection.	$220.00
Banh, T.	29-Jul-26	0.4	Review schedule of retained causes of action and related correspondence from counsel and Company.	$440.00
Banh, T.	29-Jul-26	1.1	Review and update cure notice objection tracker.	$1,210.00
Banh, T.	30-Jul-26	1.1	Update cure objection tracker per comments from counsel.	$1,210.00
Banh, T.	30-Jul-26	1.2	Reconcile assumption schedule and cure amounts.	$1,320.00
Agam, A.	31-Jul-26	0.2	Review declaration related to Plan.	$309.00
Banh, T.	31-Jul-26	0.2	Review update on cure objection from counsel.	$220.00
Agam, A.	31-Jul-26	0.4	Review comments to Plan.	$618.00
Banh, T.	31-Jul-26	0.6	Call with Company to discuss outstanding cure objections.	$660.00
Banh, T.	31-Jul-26	0.8	Reconcile cure objection tracker to identify punch list for Company.	$880.00
Banh, T.	31-Jul-26	0.9	Reconcile assumption and rejection schedule to discuss with counsel.	$990.00
Banh, T.	31-Jul-26	1.6	Update lease assumption and rejection schedules to distribute to Company and counsel.	$1,760.00
Banh, T.	31-Jul-26	1.7	Update contract assumption and rejection schedules to distribute to Company and counsel.	$1,870.00
Subtotal		**66.7**		**$74,341.00**

Post-Petition Accounting and Business Operations

Professional	Date	Hours	Activity	Fees
Banh, T.	18-May-26	0.1	Relay post petition interest treatment to Company.	$110.00
Banh, T.	18-May-26	0.2	Provide breakdown of debt and equity holders to FTI team.	$220.00
Banh, T.	18-May-26	0.2	Review treatment of interest and relay to Company for accounting treatment.	$220.00
Banh, T.	19-May-26	0.1	Respond to Company regarding post-petition interest accrual.	$110.00
Banh, T.	26-May-26	0.1	Request from Company payment instructions and W9 for retained tax advisor.	$110.00
Banh, T.	26-May-26	0.1	Provide payment instructions and W9 to counsel for retained professionals.	$110.00
Banh, T.	27-May-26	0.1	Call with Company to discuss outstanding litigation settlement.	$110.00
Banh, T.	27-May-26	0.1	Call with Company to discuss pre vs post petition invoice split.	$110.00
Banh, T.	27-May-26	0.2	Review class action settlement from Company and provide to counsel for review.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Post-Petition Accounting and Business Operations

Professional	Date	Hours	Activity	Fees
Banh, T.	28-May-26	0.1	Update advisors on status of class action settlement.	$110.00
Banh, T.	29-May-26	0.2	Call with Company discuss open litigations.	$220.00
Banh, T.	02-Jun-26	0.2	Review customer credit file from Company and distribute to Verita.	$220.00
Banh, T.	02-Jun-26	0.2	Call with Company to discuss customer claims and request additional detail.	$220.00
Banh, T.	03-Jun-26	0.1	Correspond with FTI team to confirm debt balances.	$110.00
Banh, T.	03-Jun-26	0.2	Review latest tax listing from Company.	$220.00
Banh, T.	05-Jun-26	0.2	Review incoming lease inquiry from Company.	$220.00
Banh, T.	05-Jun-26	0.2	Review correspondence related to stores and stub rent.	$220.00
Banh, T.	09-Jun-26	0.1	Review incoming inquiry from taxing authority regarding tax returns.	$110.00
Banh, T.	09-Jun-26	0.1	Respond to Company refunding cadence to utility provider.	$110.00
Banh, T.	09-Jun-26	0.1	Correspond with S. Briones (FTI) regarding inquiry from taxing authority.	$110.00
Banh, T.	10-Jun-26	0.7	Reconcile AP aging data against amounts scheduled on SOAL.	$770.00
Banh, T.	12-Jun-26	0.1	Review correspondence from Company dn counsel regarding post petition insurance premium payments.	$110.00
Banh, T.	12-Jun-26	0.2	Review incoming inquiry from taxing authority and discuss with Company.	$220.00
Banh, T.	12-Jun-26	0.2	Review incoming inquire from IRS and provide requested documentation.	$220.00
Banh, T.	16-Jun-26	0.1	Call with S. Briones (FTI) to review outstanding utilities inquiries.	$110.00
Briones, S.	16-Jun-26	0.1	Call with T. Banh (FTI) to review outstanding utilities inquiries.	$53.50
Banh, T.	17-Jun-26	0.4	Review employee report from Company.	$440.00
Banh, T.	18-Jun-26	0.2	Review utilities inquiry regarding service being shut off.	$220.00
Banh, T.	18-Jun-26	0.3	Review and confirm utilities wires and payments.	$330.00
Banh, T.	18-Jun-26	0.4	Review payment confirmation for various landlords.	$440.00
Banh, T.	18-Jun-26	0.4	Review stub period financials.	$440.00
Banh, T.	19-Jun-26	0.3	Review taxes schedule provided by Company.	$330.00
Banh, T.	19-Jun-26	0.6	Review updated May stub period financials from Company.	$660.00
Banh, T.	23-Jun-26	0.2	Review incoming inquiry from taxing authority.	$220.00
Banh, T.	24-Jun-26	0.3	Review tax filings as provided by Company and update counsel.	$330.00
Banh, T.	25-Jun-26	0.1	Update counsel on status of stub rent tracking with Company.	$110.00
Banh, T.	25-Jun-26	0.3	Call with counsel to discuss treatment of FOB destination goods.	$330.00
Banh, T.	26-Jun-26	0.1	Review treatment of security deposits regarding lease payments and discuss with Company.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Post-Petition Accounting and Business Operations

Professional	Date	Hours	Activity	Fees
Banh, T.	30-Jun-26	0.1	Review responses from Hilco regarding interest on deferred payment or various locations.	$110.00
Banh, T.	30-Jun-26	0.1	Call with Company to discuss outstanding wester service provider invoices.	$110.00
Banh, T.	30-Jun-26	0.2	Review sold interest for landlord as provided by counsel.	$220.00
Banh, T.	01-Jul-26	0.1	Review employee census from Company.	$110.00
Banh, T.	01-Jul-26	0.2	Review tax inquiry from Company.	$220.00
Banh, T.	06-Jul-26	0.1	Review latest info on outstanding invoices regarding vendor proposal.	$110.00
Banh, T.	06-Jul-26	0.3	Review store closure dismantle checklist from Company and discuss with Hilco and counsel.	$330.00
Banh, T.	06-Jul-26	0.3	Call with S. Briones (FTI) to discuss bank statements provided by Company.	$330.00
Briones, S.	06-Jul-26	0.3	Call with T. Banh (FTI) to discuss bank statements provided by Company.	$160.50
Banh, T.	08-Jul-26	0.1	Review term loan lender register from Company.	$110.00
Banh, T.	09-Jul-26	0.2	Review incoming litigation from Company and discuss with counsel.	$220.00
Banh, T.	09-Jul-26	0.2	Review incoming request regarding UCC lien search.	$220.00
Banh, T.	10-Jul-26	0.1	Confirm assumption of contract and upcoming payment with Company.	$110.00
Banh, T.	10-Jul-26	0.1	Follow up with counsel and Company regarding UCC lien search info.	$110.00
Banh, T.	10-Jul-26	0.1	Review litigation inquiry from Company and address with counsel.	$110.00
Banh, T.	13-Jul-26	0.1	Review AP aging schedule and support from Company.	$110.00
Banh, T.	13-Jul-26	0.2	Review AAD inquiry and refund from utility provider.	$220.00
Banh, T.	13-Jul-26	0.3	Review ballot summary from Verita team.	$330.00
Banh, T.	13-Jul-26	0.3	Review and respond to request from FTI team regarding bank fees reduction initiative.	$330.00
Banh, T.	13-Jul-26	0.6	Review AP balance as of Petition Date and revised AP balance from Company.	$660.00
Banh, T.	13-Jul-26	1.2	Review contract assumption and rejection schedule.	$1,320.00
Banh, T.	14-Jul-26	0.2	Update cure notice tracker with latest vendor info from Company and relay to counsel.	$220.00
Banh, T.	14-Jul-26	0.4	Update cure notice objection tracker with updates from Company.	$440.00
Banh, T.	14-Jul-26	0.6	Review June financials from Company.	$660.00
Banh, T.	15-Jul-26	0.1	Review incoming tax inquiry and request from Company info for counsel.	$110.00
Banh, T.	15-Jul-26	0.4	Review bank fees analysis for performance improvement.	$440.00
Banh, T.	16-Jul-26	0.1	Update Company on process for abandoning assets at closed stores.	$110.00
Banh, T.	16-Jul-26	0.1	Review correspondence with Company and counsel on AAD payment issues.	$110.00
Banh, T.	16-Jul-26	0.2	Call with Company contract assumption schedule.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Post-Petition Accounting and Business Operations

Professional	Date	Hours	Activity	Fees
Banh, T.	16-Jul-26	0.6	Update contract assumption schedule for Company's review.	$660.00
Banh, T.	16-Jul-26	2.4	Update cure notice objection tracker with latest info from Company and counsel.	$2,640.00
Banh, T.	17-Jul-26	0.4	Review outstanding AP file from Company.	$440.00
Santos, D.	17-Jul-26	1.0	Call with T. Banh (FTI) to discuss Plan Supplement and MOR status.	$1,195.00
Banh, T.	17-Jul-26	1.0	Call with D. Santos (FTI) to discuss Plan Supplement and MOR status.	$1,100.00
Santos, D.	19-Jul-26	0.5	Exchange emails related to information needed for June MOR.	$597.50
Banh, T.	29-Jul-26	0.1	Confirm cure notice listing for vendor.	$110.00
Banh, T.	29-Jul-26	0.1	Call with Company to discuss outstanding taxes.	$110.00
Banh, T.	29-Jul-26	0.2	Review update from counsel re rejected vendor contracts.	$220.00
Banh, T.	29-Jul-26	0.2	Review vendor objection to cure notice and discuss with Company.	$220.00
Banh, T.	29-Jul-26	0.3	Review taxes schedule from Company.	$330.00
Banh, T.	30-Jul-26	0.4	Review June financials from Company.	$440.00
Banh, T.	31-Jul-26	0.2	Call with Company to discuss OCP engagement letters.	$220.00
Subtotal		**22.6**		**$24,776.50**

Schedules of Assets and Liabilities and Statement of Financial Affairs

Professional	Date	Hours	Activity	Fees
Banh, T.	18-May-26	0.1	Confirm with YCST and Verita due date for SOFA/SOAL.	$110.00
Banh, T.	18-May-26	0.2	Call with Verita to discuss SOFA/SOAL due date.	$220.00
Banh, T.	18-May-26	0.4	Review memos and templates for SOFA/SOAL.	$440.00
Banh, T.	19-May-26	0.1	Provide to Company timeline for filing SOFA.SOAL.	$110.00
Banh, T.	19-May-26	0.1	Call with S. Briones (FTI) to confirm fiscal calendar for IDI meeting diligence and SOFA/SAOL request.	$110.00
Briones, S.	19-May-26	0.1	Call with T. Banh (FTI) to confirm fiscal calendar for IDI meeting diligence and SOFA/SAOL request.	$53.50
Banh, T.	19-May-26	0.2	Call with Company to discuss SOFA/SOAL and reporting calendar.	$220.00
Banh, T.	19-May-26	0.2	Call with S. Briones (FTI) to discuss SOFA/SOAL templates.	$220.00
Banh, T.	19-May-26	0.2	Call with Verita to discuss timeline for filing SOFA/SOAL.	$220.00
Banh, T.	19-May-26	0.2	Call with S. Briones (FTI) to debrief on first day hearing and discuss SOFA/SOAL.	$220.00
Briones, S.	19-May-26	0.2	Call with T. Banh (FTI) to discuss SOFA/SOAL templates.	$107.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Schedules of Assets and Liabilities and Statement of Financial Affairs

Professional	Date	Hours	Activity	Fees
Briones, S.	19-May-26	0.2	Call with T. Banh (FTI) to debrief on first day hearing and discuss SOFA/SOAL.	$107.00
Banh, T.	20-May-26	0.2	Call with Verita to discuss status of Schedule G and SOFA/SOAL requests.	$220.00
Banh, T.	20-May-26	1.0	Review populated SOFA/SOAL schedules as provided by Verita.	$1,100.00
Banh, T.	20-May-26	1.1	Working sessions with Company to review SOFA/SOAL.	$1,210.00
Banh, T.	21-May-26	0.1	Call with Verita to schedule daily calls to review SOFA/SOAL.	$110.00
Banh, T.	21-May-26	0.1	Call with counsel to schedule daily calls to review SOFA/SOAL.	$110.00
Banh, T.	21-May-26	0.1	Call with Company to schedule daily calls to review SOFA/SOAL.	$110.00
Banh, T.	21-May-26	0.3	Call with S. Briones (FTI) to discuss utilities and SOFA/SOAL.	$330.00
Briones, S.	21-May-26	0.3	Call with T. Banh (FTI) to discuss utilities and SOFA/SOAL.	$160.50
Banh, T.	21-May-26	1.3	Continue to review latest SOFA information provided by Company.	$1,430.00
Banh, T.	21-May-26	1.4	Review SOFA/SOAL templates provided by Company for distribution to Verita.	$1,540.00
Banh, T.	21-May-26	1.8	Review latest SOFA information provided by Company.	$1,980.00
Banh, T.	22-May-26	0.1	Send current SOFA tracker to Company.	$110.00
Banh, T.	22-May-26	0.2	Call with YCST to review SOFA, PII list and OCP motion.	$220.00
Banh, T.	22-May-26	0.7	Call with Company to discuss outstanding deliverables including IDI meeting, SOFA, MOR and weekly disbursements.	$770.00
Banh, T.	22-May-26	0.8	Call with S. Briones (FTI) to discuss PII, weekly disbursements and SOFA/SOAL.	$880.00
Briones, S.	22-May-26	0.8	Call with T. Banh (FTI) to discuss PII, weekly disbursements and SOFA/SOAL.	$428.00
Banh, T.	22-May-26	1.0	Working session with Company, advisors and S. Briones (FTI) to review SOFA.	$1,100.00
Briones, S.	22-May-26	1.0	Working session with Company, advisors and T. Banh (FTI) to review SOFA.	$535.00
Banh, T.	23-May-26	0.3	Respond to Verita regarding outstanding items on SOFA responses.	$330.00
Banh, T.	23-May-26	0.5	Review and create global notes for SOFA sections.	$550.00
Banh, T.	23-May-26	1.2	Review complete SOFA scheduled and update Verita to populate forms.	$1,320.00
Banh, T.	24-May-26	0.5	Respond to Verita regarding outstanding questions related to SOFA.	$550.00
Banh, T.	24-May-26	1.1	Provide updates to Verita team on SOFA and Schedule G.	$1,210.00
Banh, T.	25-May-26	0.7	Review Schedule EF in SOAL.	$770.00
Banh, T.	25-May-26	2.9	Review SOAL template to discuss with Company.	$3,190.00
Banh, T.	26-May-26	0.1	Call with Company to address question on SOFA/SOAL.	$110.00
Banh, T.	26-May-26	0.1	Respond to Company regarding review of contracts for Schedule G.	$110.00
Banh, T.	26-May-26	0.2	Call with Company to discuss SOFA/SOAL.	$220.00
Banh, T.	26-May-26	0.2	Call with Verita to discuss status of Schedule G.	$220.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Schedules of Assets and Liabilities and Statement of Financial Affairs

Professional	Date	Hours	Activity	Fees
Banh, T.	26-May-26	0.6	Update SOFA and SOAL status tracker for Company.	$660.00
Banh, T.	26-May-26	1.1	Working session with Company, counsel and Verita to discuss SOFA/SOAL.	$1,210.00
Banh, T.	26-May-26	2.2	Review latest SOAL from Company for distribution to Verita.	$2,420.00
Banh, T.	27-May-26	0.1	Request Verita confirm allocation of information in SOFA/SOAL.	$110.00
Banh, T.	27-May-26	0.3	Identify outstanding items in SOFA to address with Company and advisors.	$330.00
Banh, T.	27-May-26	0.4	Call with Company and advisors to discuss SOFA/SOAL.	$440.00
Banh, T.	27-May-26	0.5	Review SOFA/SOAL for call with Company and advisors.	$550.00
Banh, T.	27-May-26	0.6	Identify outstanding items in SOAL to address with Company and advisors.	$660.00
Banh, T.	27-May-26	0.7	Review and provide comments on latest SOFA tracker from Company and send to Verita.	$770.00
Banh, T.	27-May-26	0.9	Review and provide comments on latest SOAL tracker from Company and send to Verita.	$990.00
Banh, T.	28-May-26	0.1	Review inventory listing provided by Company for SOAL.	$110.00
Banh, T.	28-May-26	0.2	Review information on unsecured note to populate Schedule F.	$220.00
Banh, T.	28-May-26	0.3	Review updated info provided by Company on SOFA.	$330.00
Banh, T.	28-May-26	0.4	Review latest SOFA tracker from Company and send to Verita team.	$440.00
Banh, T.	28-May-26	0.6	Update SOAL Schedule E for distribution to Verita.	$660.00
Banh, T.	28-May-26	0.6	Review latest SOAL tracker from Company and send to Verita team.	$660.00
Banh, T.	28-May-26	0.7	Review draft SOFA forms provided by Verita and follow up with Company on outstanding items.	$770.00
Banh, T.	28-May-26	1.1	Call with Company and advisors to review SOFA/SOAL.	$1,210.00
Banh, T.	29-May-26	0.1	Update Verita team regarding debt balances for SOFA/SOAL.	$110.00
Banh, T.	29-May-26	0.2	Review and provide comments to Verita regarding changes to Schedule E/F.	$220.00
Banh, T.	29-May-26	0.2	Call with Verita to discuss status of SOFA/SOAL.	$220.00
Banh, T.	29-May-26	0.4	Call with Company, advisors and S. Briones (FTI) to review SOFA/SOAL.	$440.00
Briones, S.	29-May-26	0.4	Call with Company, advisors and T. Banh (FTI) to review SOFA/SOAL.	$214.00
Banh, T.	29-May-26	0.8	Review current SOFA tracker from Company and send to Verita.	$880.00
Banh, T.	29-May-26	0.8	Review and update Global Notes from counsel.	$880.00
Banh, T.	29-May-26	0.9	Review current draft of SOFAs for distribution to West Marine working group.	$990.00
Banh, T.	30-May-26	1.1	Provide comments on Global Notes.	$1,210.00
Banh, T.	30-May-26	1.4	Provide comments to counsel and Verita on SOFA forms.	$1,540.00
Banh, T.	31-May-26	1.1	Review Schedule EF and G in SOAL.	$1,210.00

EXHIBIT C

FTI Consulting, Inc.

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Banh, T.	31-May-26	1.4	Provide comments to counsel and Verita on SOAL forms.	$1,540.00
Banh, T.	01-Jun-26	0.1	Request Company confirm UCC Lien search detail for SOAL.	$110.00
Banh, T.	01-Jun-26	0.1	Update SOFA/SOAL based on discussion with Company and send update to advisors.	$110.00
Banh, T.	01-Jun-26	0.2	Confirm outstanding items with Company related to SOFA/SOAL and provide updates to counsel.	$220.00
Banh, T.	01-Jun-26	0.2	Call with S. Briones (FTI) to discuss comments from Verita regarding Schedule G and other outstanding deliverables.	$220.00
Briones, S.	01-Jun-26	0.2	Call with T. Banh (FTI) to discuss comments from Verita regarding Schedule G and other outstanding deliverables.	$107.00
Agam, A.	01-Jun-26	0.5	Call with WM, K&E, YCST, KCC and FTI team to review SOFA/SOAL.	$772.50
Santos, D.	01-Jun-26	0.5	Call with WM, K&E, YCST, KCC and FTI team to review SOFA/SOAL.	$597.50
Banh, T.	01-Jun-26	0.5	Call with WM, K&E, YCST, KCC and FTI team to review SOFA/SOAL.	$550.00
Banh, T.	01-Jun-26	0.5	Review counsel comments on Global Notes and provide updates to advisors and Company.	$550.00
Briones, S.	01-Jun-26	0.5	Call with WM, K&E, YCST, KCC and FTI team to review SOFA/SOAL.	$267.50
Banh, T.	01-Jun-26	0.8	Review counsel comments on Global Notes and update draft.	$880.00
Banh, T.	01-Jun-26	1.0	Review draft Schedule E/F from Verita and reconcile per Company's books & records.	$1,100.00
Banh, T.	01-Jun-26	1.1	Review and provide comments to Verita regarding updates to Schedule G.	$1,210.00
Banh, T.	02-Jun-26	0.1	Correspond with S. Briones (FTI) regarding Schedule E/F Part 2.	$110.00
Banh, T.	02-Jun-26	0.1	Update counsel on status of SOAL and Schedule G.	$110.00
Banh, T.	02-Jun-26	0.1	Call with Company to discuss outstanding items on SOFA/SOAL.	$110.00
Banh, T.	02-Jun-26	0.1	Call with Verita to discuss Schedule E/F Part 2.	$110.00
Banh, T.	02-Jun-26	0.1	Call with counsel to discuss updates to Global Notes.	$110.00
Banh, T.	02-Jun-26	0.2	Call with counsel to finalize draft SOALs for distribution to management for review.	$220.00
Banh, T.	02-Jun-26	0.2	Update Schedule EF with latest trade claims and info and distribute to Vertia.	$220.00
Banh, T.	02-Jun-26	0.2	Update Verita team regarding scheduling parties on Schedule E/F.	$220.00
Banh, T.	02-Jun-26	0.3	Call with Company to confirm SOAL Global Note and Schedule E/F.	$330.00
Banh, T.	02-Jun-26	0.4	Call with Verita and S. Briones (FTI) to review Schedule E/F Part 2.	$440.00
Banh, T.	02-Jun-26	0.4	Call with WM, counsel, noticing agent and S. Briones (FTI) to review SOFA/SOAL.	$440.00
Banh, T.	02-Jun-26	0.4	Review comments from counsel on SOFA.	$440.00
Banh, T.	02-Jun-26	0.4	Update Schedule E/F with latest estimates from Company.	$440.00

EXHIBIT C

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Professional	Date	Hours	Activity	Fees
Briones, S.	02-Jun-26	0.4	Call with Verita and T. Banh (FTI) to review Schedule E/F Part 2.	$214.00
Briones, S.	02-Jun-26	0.4	Call with WM, counsel, noticing agent and T. Banh (FTI) to review SOFA/SOAL.	$214.00
Banh, T.	02-Jun-26	0.5	Review list of creditors on Schedule E/F Part 2 and confirm info with Company.	$550.00
Banh, T.	03-Jun-26	0.1	Provide updates to SOAL for Verita and counsel.	$110.00
Banh, T.	03-Jun-26	0.1	Update Verita team on SOFA.	$110.00
Banh, T.	03-Jun-26	0.4	Review listing of taxing authorities for Schedule E/F.	$440.00
Banh, T.	03-Jun-26	0.4	Review outstanding requests from Verita and counsel on SOFA/SOAL.	$440.00
Banh, T.	03-Jun-26	0.5	Call with S. Briones (FTI) to update Schedule E/F.	$550.00
Banh, T.	03-Jun-26	0.5	Call with WM, counsel, noticing agent and S. Briones (FTI) to discuss SOFA/SOAL.	$550.00
Briones, S.	03-Jun-26	0.5	Call with T. Banh (FTI) to update Schedule E/F.	$267.50
Briones, S.	03-Jun-26	0.5	Call with WM, counsel, noticing agent and T. Banh (FTI) to discuss SOFA/SOAL.	$267.50
Agam, A.	03-Jun-26	1.0	Call with WM, S. Borovinskaya (YCST) and T. Banh (FTI) regarding SOFA/SOAL.	$1,545.00
Banh, T.	03-Jun-26	1.0	Call with WM, S. Borovinskaya (YCST) and A. Agam (FTI) regarding SOFA/SOAL.	$1,100.00
Agam, A.	03-Jun-26	1.3	Review information in SOFAs and SOALs.	$2,008.50
Banh, T.	04-Jun-26	0.1	Confirm Company is final and signed off on SOFA/SOAL.	$110.00
Banh, T.	04-Jun-26	0.1	Call with Verita to discuss finalizing SOFA/SOAL.	$110.00
Banh, T.	04-Jun-26	0.2	Final Global Notes prior to filing.	$220.00
Banh, T.	04-Jun-26	0.3	Call with Company, advisors and S. Briones (FTI) to review SOFA/SOAL.	$330.00
Banh, T.	04-Jun-26	0.3	Call with Company to finalize Global Notes.	$330.00
Briones, S.	04-Jun-26	0.3	Call with Company, advisors and T. Banh (FTI) to review SOFA/SOAL.	$160.50
Banh, T.	04-Jun-26	0.4	Call with counsel to discuss OCP motion, utilities inquiries and SOFA/SOAL.	$440.00
Santos, D.	04-Jun-26	0.5	Exchange correspondence related to SOFA/SOALs creation.	$597.50
Banh, T.	04-Jun-26	1.0	Final review of sealed and redacted SOFA prior to filing.	$1,100.00
Banh, T.	04-Jun-26	1.1	Final review of sealed and redacted SOAL prior to filing.	$1,210.00
Subtotal		**63.6**		**$68,024.00**

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	17-May-26	0.6	Review retail and Pro customer listing against vendor listing for noticing.	$660.00
Briones, S.	17-May-26	1.3	Perform trade vendor and pro customer reconciliation for petition purposes.	$695.50
Banh, T.	18-May-26	0.2	Review vendor discussion points and send to Company.	$220.00
Banh, T.	18-May-26	0.5	Review customer and vendor overlap analysis from Company.	$550.00
Agam, A.	18-May-26	1.0	Call with WM, M. Nestor (YCST) and D. Santos (FTI) on vendor negotiations.	$1,545.00
Santos, D.	18-May-26	1.0	Call with WM, M. Nestor (YCST) and A. Agam (FTI) on vendor negotiations.	$1,195.00
Banh, T.	20-May-26	0.2	Call with S. Briones (FTI) to discuss master vendor mapping.	$220.00
Briones, S.	20-May-26	0.2	Call with T. Banh (FTI) to discuss master vendor mapping.	$107.00
Briones, S.	20-May-26	0.3	Correspond with T. Banh (FTI) regarding vendor mapping for disbursements tracking.	$160.50
Banh, T.	20-May-26	0.4	Review critical vendors list from Company.	$440.00
Agam, A.	20-May-26	0.5	Call with WM, YCST and D. Santos (FTI) on vendor negotiations.	$772.50
Santos, D.	20-May-26	0.5	Review updated critical vendor reporting.	$597.50
Santos, D.	20-May-26	0.5	Call with WM, YCST and A. Agam (FTI) on vendor negotiations.	$597.50
Agam, A.	20-May-26	0.6	Respond to emails on vendor issues.	$927.00
Briones, S.	20-May-26	0.6	Finalize master vendor listing for disbursement tracking.	$321.00
Briones, S.	20-May-26	0.7	First day motion vendor mapping to disbursements for the week.	$374.50
Briones, S.	20-May-26	1.2	Create master vendor mapping for disbursement tracking.	$642.00
Banh, T.	21-May-26	0.1	Request vendor level detail for current week proposed payments.	$110.00
Santos, D.	21-May-26	0.2	Review correspondence from WM and YCST teams regarding upcoming meetings with vendors and potential issues raised.	$239.00
Banh, T.	21-May-26	0.2	Call with Verita team to discuss review of non-trade vendor contracts.	$220.00
Santos, D.	21-May-26	0.4	Call with WM to discuss critical vendor disbursements.	$478.00
Agam, A.	21-May-26	0.6	Review vendor information.	$927.00
Santos, D.	21-May-26	0.6	Review critical vendor first day motion.	$717.00
Briones, S.	21-May-26	1.0	Finalize first day motion and critical vendor disbursement tracker.	$535.00
Briones, S.	21-May-26	1.2	Critical vendors interim and final amounts disbursement tracking.	$642.00
Banh, T.	22-May-26	0.1	Call with YCST to discuss vendors covered under wages motion.	$110.00
Banh, T.	22-May-26	0.4	Call with S. Briones (FTI) to review vendor disbursement schedule.	$440.00
Briones, S.	22-May-26	0.4	Call with T. Banh (FTI) to review vendor disbursement schedule.	$214.00
Briones, S.	22-May-26	1.2	Actuals mapping for vendor disbursement tracking.	$642.00
Briones, S.	22-May-26	1.7	Address vendor disbursement for first day motion.	$909.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
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Vendor Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	24-May-26	0.6	Review detailed vendor support for payments made in prior week.	$660.00
Banh, T.	26-May-26	0.1	Respond to Company inquiry regarding utility provider.	$110.00
Banh, T.	26-May-26	0.1	Discuss with Company certain contracts per vendor request.	$110.00
Banh, T.	26-May-26	0.1	Call with S. Briones (FTI) to identify contract for vendor inquiry.	$110.00
Briones, S.	26-May-26	0.1	Call with T. Banh (FTI) to identify contract for vendor inquiry.	$53.50
Banh, T.	26-May-26	0.2	Review vendor inquiry from Company regarding critical vendor status.	$220.00
Briones, S.	26-May-26	0.3	Contracts review for missing trade vendors.	$160.50
Agam, A.	26-May-26	0.6	Call with S. Wadhwa (WM) on financial and vendor issues.	$927.00
Santos, D.	26-May-26	0.6	Exchange correspondence YCST team to provide update on discussion with utility administrator.	$717.00
Santos, D.	26-May-26	0.6	Exchange follow up email with utility administrator.	$717.00
Santos, D.	26-May-26	0.6	Exchange correspondence with WM team members to provide update on discussion with utility administrator and follow up on additional information needed.	$717.00
Santos, D.	26-May-26	0.6	Call with D. Depace (WM), utility administrator, and T. Banh (FTI) to review process for invoice review.	$717.00
Santos, D.	26-May-26	0.6	Review updated 503b9 calculation from Hilco.	$717.00
Banh, T.	26-May-26	0.6	Call with D. Depace (WM), utility administrator, and D. Santos (FTI) to review process for invoice review.	$660.00
Agam, A.	26-May-26	0.9	Review and respond to vendor related emails.	$1,390.50
Banh, T.	27-May-26	0.1	Call with Company to discuss training materials for department heads regarding vendor communications.	$110.00
Banh, T.	27-May-26	0.1	Call with S. Briones (FTI) to address income inquiry from tax entity.	$110.00
Banh, T.	27-May-26	0.1	Request vendor comms material from FTI team.	$110.00
Banh, T.	27-May-26	0.1	Respond to Company regarding utility provider inquiry.	$110.00
Briones, S.	27-May-26	0.1	Call with T. Banh (FTI) to address income inquiry from tax entity.	$53.50
Banh, T.	27-May-26	0.2	Call with Company to discuss utility admin and invoice treatment.	$220.00
Banh, T.	27-May-26	0.2	Review correspondence regarding utility administrator for discussion with Company.	$220.00
Banh, T.	27-May-26	0.2	Review and provide creditor matrix and service documents to Company per request.	$220.00
Santos, D.	27-May-26	0.3	Call with J. Devine (WM) to discuss telecom providers and payments.	$358.50
Santos, D.	27-May-26	0.3	Exchange correspondence with company on utility payments.	$358.50
Santos, D.	27-May-26	0.7	Review information related to use of utility administrators.	$836.50
Santos, D.	28-May-26	0.3	Call with T. Banh (FTI) to discuss utility administrator.	$358.50

EXHIBIT C

FTI Consulting, Inc.

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Vendor Matters

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Banh, T.	28-May-26	0.3	Provide recommendations to Company regarding utility payment processing with administrator.	$330.00
Banh, T.	28-May-26	0.3	Review vendor comms package from FTI team for distribution to Company.	$330.00
Banh, T.	28-May-26	0.3	Provide comments on bankruptcy processing letter from utility provider and updates on prepetition payments.	$330.00
Banh, T.	28-May-26	0.3	Call with D. Santos (FTI) to discuss utility administrator.	$330.00
Banh, T.	29-May-26	0.1	Review outstanding invoices for utility providers.	$110.00
Banh, T.	29-May-26	0.1	Review correspondence from landlord regarding stub rent.	$110.00
Banh, T.	29-May-26	0.3	Review incoming request from utility provider.	$330.00
Banh, T.	29-May-26	0.5	Review outstanding inquiry with utility admin and discuss with counsel.	$550.00
Banh, T.	01-Jun-26	0.1	Correspond with S. Briones (FTI) regarding objections filed by utility providers.	$110.00
Banh, T.	01-Jun-26	0.1	Update Company on language in Utility motion and order waste provider services.	$110.00
Banh, T.	01-Jun-26	0.2	Review and provide comments on utility admin processing agreement.	$220.00
Banh, T.	01-Jun-26	0.4	Review objections filed by utility providers and update tracker.	$440.00
Santos, D.	01-Jun-26	0.5	Exchange correspondence regarding utility administrator questions.	$597.50
Banh, T.	01-Jun-26	0.6	Review current list of critical vendors and spend provided by Company.	$660.00
Banh, T.	02-Jun-26	0.2	Review update from utility provider regarding prepetition funding and provide update to counsel.	$220.00
Banh, T.	02-Jun-26	0.2	Update counsel on utility objections and counter.	$220.00
Banh, T.	02-Jun-26	0.2	Review inquiry from Company regarding outstanding rent and interest payment from landlord.	$220.00
Banh, T.	02-Jun-26	0.3	Call with Company to discuss critical vendor estimates and treatment.	$330.00
Agam, A.	02-Jun-26	0.5	Call P. Day (WM) on vendor issues.	$772.50
Agam, A.	02-Jun-26	0.5	Call on vendor issues with WM and D. Santos (FTI).	$772.50
Santos, D.	02-Jun-26	0.5	Call on vendor issues with WM and A. Agam (FTI).	$597.50
Agam, A.	02-Jun-26	0.6	Review materials on vendor negotiations.	$927.00
Agam, A.	02-Jun-26	0.9	Follow up on status of vendor issues.	$1,390.50
Banh, T.	03-Jun-26	0.1	Review incoming inquiry from utility provider.	$110.00
Banh, T.	03-Jun-26	0.2	Review and respond to Company regarding incoming vendor inquiry.	$220.00
Banh, T.	03-Jun-26	0.2	Call with Company to discuss outstanding utility inquiry.	$220.00
Banh, T.	03-Jun-26	0.2	Review correspondence regarding utility administrator.	$220.00
Agam, A.	03-Jun-26	0.4	Follow up on correspondence and open issues with vendors.	$618.00
Santos, D.	03-Jun-26	0.5	Review utility administrator information received to date and outline follow up for T. Banh (FTI).	$597.50

EXHIBIT C

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Banh, T.	03-Jun-26	0.7	Working session with S. Briones (FTI) to review utilities objections.	$770.00
Briones, S.	03-Jun-26	0.7	Working session with T. Banh (FTI) to review utilities objections.	$374.50
Banh, T.	04-Jun-26	0.1	Review vendor claim inquiry from Company.	$110.00
Banh, T.	04-Jun-26	0.3	Review consolidated tracker of objections by utility providers.	$330.00
Agam, A.	04-Jun-26	0.4	Call with key vendor.	$618.00
Santos, D.	04-Jun-26	0.4	Review correspondence related to vendor negotiations.	$478.00
Agam, A.	04-Jun-26	0.5	Call with D. Santos (FTI) and representatives of key vendor.	$772.50
Santos, D.	04-Jun-26	0.5	Call with A. Agam (FTI) and representatives of key vendor.	$597.50
Agam, A.	04-Jun-26	0.8	Follow up on vendor negotiations.	$1,236.00
Santos, D.	04-Jun-26	1.3	Review updates related to utility amounts due, requested deposits and requested post-petition funding.	$1,553.50
Banh, T.	05-Jun-26	0.2	Call with counsel to review incoming inquiries from utility providers.	$220.00
Briones, S.	05-Jun-26	0.2	Correspond with Counsel regarding critical vendors.	$107.00
Agam, A.	05-Jun-26	0.3	Discussion with vendor.	$463.50
Agam, A.	05-Jun-26	0.5	Vendor discussion.	$772.50
Banh, T.	05-Jun-26	0.5	Review and update settlement summary schedule for utility providers.	$550.00
Agam, A.	05-Jun-26	0.7	Review and respond to information from vendors.	$1,081.50
Agam, A.	06-Jun-26	0.3	Work on vendor related issues.	$463.50
Banh, T.	07-Jun-26	0.3	Update settlement tracker for utilities providers.	$330.00
Banh, T.	08-Jun-26	0.1	Call with Company to discuss vendor outreach.	$110.00
Agam, A.	08-Jun-26	0.6	Call with M. Babbitt (WM) and P. Day (WM) on vendor status.	$927.00
Agam, A.	08-Jun-26	0.8	Follow up on vendor issue resolution.	$1,236.00
Agam, A.	08-Jun-26	0.9	Prepare status of vendor negotiations.	$1,390.50
Banh, T.	09-Jun-26	0.1	Respond to utility provider regarding outstanding invoice issue.	$110.00
Banh, T.	09-Jun-26	0.2	Call with Company to discuss vendor inquiries and MOR.	$220.00
Banh, T.	09-Jun-26	0.2	Review incoming inquiry from landlord.	$220.00
Agam, A.	09-Jun-26	0.3	Review vendor information.	$463.50
Agam, A.	09-Jun-26	0.4	Review issues related to vendor amounts due for Company.	$618.00
Agam, A.	09-Jun-26	0.7	Call on vendor payments and related issues with S. Borovinskaya (YCST), D. Bollenbacher (WM) and D. Santos (FTI).	$1,081.50
Agam, A.	09-Jun-26	0.7	Follow up with key vendors on critical vendor issues.	$1,081.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
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Vendor Matters

Professional	Date	Hours	Activity	Fees
Santos, D.	09-Jun-26	0.7	Call on vendor payments and related issues with S. Borovinskaya (YCST), D. Bollenbacher (WM) and A. Agam (FTI).	$836.50
Santos, D.	09-Jun-26	0.7	Review critical vendor payments made to date.	$836.50
Banh, T.	10-Jun-26	0.1	Review correspondence form Company and counsel regarding discrepancy for rent payments.	$110.00
Banh, T.	10-Jun-26	0.2	Review proposed settlement and payment instructions from utility provider.	$220.00
Agam, A.	10-Jun-26	0.3	Call with WM, S. Borovinskaya (YCST) and D. Santos (FTI) on vendor programs.	$463.50
Agam, A.	10-Jun-26	0.3	Call with vendor regarding CV negotiation.	$463.50
Santos, D.	10-Jun-26	0.3	Call with WM, S. Borovinskaya (YCST) and A. Agam (FTI) on vendor programs.	$358.50
Banh, T.	10-Jun-26	0.3	Review vendor inquiry from counsel and discuss with Company.	$330.00
Banh, T.	10-Jun-26	0.5	Review vendor invoices from counsel for pre and post petition splits.	$550.00
Agam, A.	10-Jun-26	0.6	Follow up on vendor amounts due and negotiations.	$927.00
Banh, T.	11-Jun-26	0.1	Review accounting of payment made by utility admin and provide update to counsel.	$110.00
Banh, T.	11-Jun-26	0.1	Review info from Company and utility provider regarding payments.	$110.00
Banh, T.	11-Jun-26	0.1	Review utility provider payment matrix for Company.	$110.00
Banh, T.	11-Jun-26	0.2	Review and discuss with Company incoming vendor inquiry and invoices.	$220.00
Agam, A.	11-Jun-26	0.3	Review of vendor settlements.	$463.50
Agam, A.	11-Jun-26	0.3	Call with vendor regarding CV negotiation.	$463.50
Santos, D.	11-Jun-26	0.3	Exchange emails with D. Bollenbacher (WM) regarding vendor issues.	$358.50
Banh, T.	11-Jun-26	0.3	Call with Company to discuss outstanding vendor inquiries.	$330.00
Banh, T.	11-Jun-26	0.3	Call with counsel to discuss cure schedule and vendor payments.	$330.00
Briones, S.	11-Jun-26	0.5	Create summary of pre and post petition payments for vendor.	$267.50
Agam, A.	11-Jun-26	0.6	Review information on vendor negotiations.	$927.00
Banh, T.	11-Jun-26	0.6	Call with S. Briones (FTI) to discuss outstanding vendor inquiries.	$660.00
Briones, S.	11-Jun-26	0.6	Call with T. Banh (FTI) to discuss outstanding vendor inquiries.	$321.00
Agam, A.	11-Jun-26	1.1	Follow up on supply chain issues.	$1,699.50
Agam, A.	11-Jun-26	1.6	Call with WM and S. Borovinskaya (YCST) on vendor matters.	$2,472.00
Banh, T.	12-Jun-26	0.1	Provide update on timing of payment to vendor.	$110.00
Banh, T.	12-Jun-26	0.1	Review vendor documents from Company to confirm if executory contract exists.	$110.00
Banh, T.	12-Jun-26	0.2	Respond to Company regarding incoming vendor inquiry.	$220.00
Briones, S.	12-Jun-26	0.2	Call with Counsel regarding vendor inquiries.	$107.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Agam, A.	12-Jun-26	1.2	Follow up on vendor supply issues.	$1,854.00
Agam, A.	12-Jun-26	1.3	Work on vendor negotiation issues.	$2,008.50
Agam, A.	13-Jun-26	0.3	Work on vendor negotiations issues.	$463.50
Briones, S.	13-Jun-26	1.6	Revise vendors mapping for disbursements.	$856.00
Santos, D.	14-Jun-26	0.4	Review current first day order disbursement tracker.	$478.00
Briones, S.	14-Jun-26	1.7	Finalize vendor mapping and disbursement tracker.	$909.50
Banh, T.	15-Jun-26	0.1	Call with S. Briones (FTI) to discuss outstanding vendor inquiries.	$110.00
Banh, T.	15-Jun-26	0.1	Update FTI team on status of critical vendor listing and agreements.	$110.00
Briones, S.	15-Jun-26	0.1	Call with T. Banh (FTI) to discuss outstanding vendor inquiries.	$53.50
Banh, T.	15-Jun-26	0.2	Review and respond to utility provider inquiry from Company.	$220.00
Agam, A.	15-Jun-26	0.4	Follow up on open vendor matters.	$618.00
Briones, S.	15-Jun-26	0.4	Create critical vendor summary schedule for WE 6.12 disbursements.	$214.00
Banh, T.	16-Jun-26	0.1	Review incoming inquiry rom taxing authority.	$110.00
Agam, A.	16-Jun-26	0.2	Review status of vendor negotiations.	$309.00
Santos, D.	16-Jun-26	0.2	Review inventory reporting from S. Freeman (FTI).	$239.00
Banh, T.	16-Jun-26	0.3	Review list of stores for utility payments paid directly to landlords.	$330.00
Agam, A.	16-Jun-26	0.4	Follow up on vendor issues.	$618.00
Agam, A.	16-Jun-26	0.5	Call on vendor negotiations with M. Babbitt (WM).	$772.50
Banh, T.	17-Jun-26	0.1	Call with S. Briones (FTI) to discuss critical vendor reporting.	$110.00
Briones, S.	17-Jun-26	0.1	Call with T. Banh (FTI) to discuss critical vendor reporting.	$53.50
Briones, S.	17-Jun-26	0.1	Implement counsel edits to critical vendor matrix and distribute.	$53.50
Agam, A.	17-Jun-26	0.2	Vendor discussion.	$309.00
Briones, S.	17-Jun-26	0.2	Create critical vendors reporting matrix.	$107.00
Agam, A.	17-Jun-26	0.3	Call on vendor issues with S. Borovinskaya (YCST).	$463.50
Agam, A.	17-Jun-26	0.3	Call with key vendor.	$463.50
Banh, T.	17-Jun-26	0.3	Review and update critical vendor schedule for distribution to Company for review.	$330.00
Briones, S.	17-Jun-26	0.5	Perform critical vendors reconciliation to cash flow model.	$267.50
Banh, T.	17-Jun-26	0.7	Working session with S. Briones (FTI) to review critical vendor report and other deliverables.	$770.00
Briones, S.	17-Jun-26	0.7	Working session with T. Banh (FTI) to review critical vendor report and other deliverables.	$374.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Briones, S.	17-Jun-26	0.7	Review critical vendors payment matrix.	$374.50
Agam, A.	17-Jun-26	1.3	Work on vendor negotiation issues.	$2,008.50
Banh, T.	18-Jun-26	0.2	Review incoming tax inquiries from counsel and discuss with Company.	$220.00
Banh, T.	18-Jun-26	0.3	Provide comments and finalize critical vendor report.	$330.00
Banh, T.	18-Jun-26	0.4	Review vendor contract and discuss outstanding amounts with Company.	$440.00
Agam, A.	18-Jun-26	1.0	Work on vendor negotiation positions.	$1,545.00
Briones, S.	18-Jun-26	1.1	Update by-vendor disbursement summary.	$588.50
Agam, A.	19-Jun-26	0.2	Call with critical vendor.	$309.00
Banh, T.	19-Jun-26	0.4	Discuss and review payment on vendor invoice with Company.	$440.00
Agam, A.	19-Jun-26	0.5	Follow up on vendor issues.	$772.50
Banh, T.	19-Jun-26	0.6	Reconcile weekly actuals and critical vendor report.	$660.00
Agam, A.	20-Jun-26	1.1	Work on vendor negotiations settlements.	$1,699.50
Banh, T.	22-Jun-26	0.1	Call with Company to discuss outstanding vendor payments.	$110.00
Banh, T.	22-Jun-26	0.2	Review vendor inquiry from counsel and confirm payments.	$220.00
Agam, A.	22-Jun-26	0.4	Call on vendor negotiations with M. Babitt (WM) and P. Day (WM).	$618.00
Agam, A.	22-Jun-26	0.4	Call with S. Borovinskaya (YCST) on vendor issues and leases.	$618.00
Santos, D.	23-Jun-26	0.2	Review critical vendor payments.	$239.00
Banh, T.	23-Jun-26	0.2	Call with Company to discuss vendor payment tracking.	$220.00
Banh, T.	23-Jun-26	0.2	Review contract inquiry from vendor.	$220.00
Banh, T.	23-Jun-26	0.2	Review incoming inquiry from utility provider provided by Company.	$220.00
Agam, A.	23-Jun-26	0.4	Call with vendor and M. Babitt (WM) and P. Day (WM).	$618.00
Agam, A.	23-Jun-26	0.5	Call with vendor and S. Borovinskaya (YCST), P. Day (WM) and M. Babitt (WM).	$772.50
Agam, A.	23-Jun-26	0.8	Follow up on vendor negotiations issues.	$1,236.00
Agam, A.	23-Jun-26	0.9	Review information related actuals and vendor payments.	$1,390.50
Banh, T.	24-Jun-26	0.1	Review status of tax inquiries with Company.	$110.00
Banh, T.	24-Jun-26	0.1	Update counsel on inquiry from taxing authority.	$110.00
Banh, T.	24-Jun-26	0.2	Review incoming vendor inquiry from counsel and discuss payment status with Company.	$220.00
Banh, T.	24-Jun-26	0.2	Discuss with Company status of payment for vendor with potential executory contract.	$220.00
Briones, S.	24-Jun-26	0.2	Correspond with Company regarding disbursements and critical vendors matrix.	$107.00
Agam, A.	24-Jun-26	0.3	Call with key vendor.	$463.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Santos, D.	24-Jun-26	0.4	Review draft vendor deal with critical vendor.	$478.00
Agam, A.	24-Jun-26	0.5	Call with M. Babbitt (VM) and P. Day (WM) and critical vendor.	$772.50
Briones, S.	24-Jun-26	0.6	Finalize by-vendor actuals disbursement analysis.	$321.00
Agam, A.	24-Jun-26	0.8	Follow up on vendor negotiation settlements.	$1,236.00
Briones, S.	24-Jun-26	1.2	Update by-vendor actuals disbursement analysis.	$642.00
Briones, S.	24-Jun-26	2.2	Create critical vendors reporting matrix.	$1,177.00
Banh, T.	25-Jun-26	0.1	Review vendor settlement agreement to confirm payment terms.	$110.00
Banh, T.	25-Jun-26	0.1	Call with S. Briones (FTI) to discuss vendor outstanding vendor inquiries.	$110.00
Banh, T.	25-Jun-26	0.1	Call with S. Briones (FTI) to discuss vendor payment.	$110.00
Banh, T.	25-Jun-26	0.1	Request Company remit payment related to vendor settlement agreement.	$110.00
Banh, T.	25-Jun-26	0.1	Review incoming vendor inquiry from counsel and discuss with Company.	$110.00
Briones, S.	25-Jun-26	0.1	Call with T. Banh (FTI) to discuss vendor outstanding vendor inquiries.	$53.50
Briones, S.	25-Jun-26	0.1	Call with T. Banh (FTI) to discuss vendor payment.	$53.50
Santos, D.	25-Jun-26	0.2	Speak with D. Bollenbacher (WM) regarding vendor payments.	$239.00
Banh, T.	25-Jun-26	0.2	Review correspondence regarding vendor payment and deposit.	$220.00
Banh, T.	25-Jun-26	0.2	Call with Company to discuss vendor payment processing and MOR.	$220.00
Agam, A.	25-Jun-26	0.3	Call with key vendor.	$463.50
Agam, A.	25-Jun-26	0.3	Respond to questions on vendor negotiations.	$463.50
Banh, T.	25-Jun-26	0.3	Review vendor objection to cure schedule and discuss with Company.	$330.00
Santos, D.	25-Jun-26	0.4	Exchange emails related to vendor agreements and timing of agreed to payments.	$478.00
Banh, T.	25-Jun-26	0.4	Review lease and outstanding amounts for vendor.	$440.00
Briones, S.	25-Jun-26	0.5	Correspond with FTI team and Company regarding vendor settlements.	$267.50
Agam, A.	25-Jun-26	0.6	Call with additional key vendor.	$927.00
Briones, S.	25-Jun-26	0.6	Review 503b9 and trade vendor disbursements to distribute to FTI team.	$321.00
Briones, S.	25-Jun-26	0.7	Revisions to critical vendor payment matrix.	$374.50
Briones, S.	25-Jun-26	0.8	Implement revisions to critical vendor payment matrix.	$428.00
Agam, A.	25-Jun-26	0.9	Review and summarize vendor information for negotiations.	$1,390.50
Banh, T.	26-Jun-26	0.1	Review and provide vendor agreement per counsel's request.	$110.00
Banh, T.	26-Jun-26	0.1	Call with Company to discuss outstanding vendor agreements.	$110.00
Agam, A.	26-Jun-26	0.2	Review vendor correspondence.	$309.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	26-Jun-26	0.2	Update counsel on vehicle lease vendor inquiry.	$220.00
Briones, S.	26-Jun-26	0.9	Correspond with Company and Counsel on cure amounts for landlords and vendors.	$481.50
Banh, T.	28-Jun-26	0.2	Review updated critical vendor schedule.	$220.00
Banh, T.	29-Jun-26	0.1	Call with S. Briones (FTI) to discuss critical vendor report.	$110.00
Banh, T.	29-Jun-26	0.1	Call with S. Briones (FTI) to outstanding vendor issues.	$110.00
Banh, T.	29-Jun-26	0.1	Correspond with A. Agam (FTI) regarding critical vendor report.	$110.00
Briones, S.	29-Jun-26	0.1	Call with T. Banh (FTI) to discuss critical vendor report.	$53.50
Briones, S.	29-Jun-26	0.1	Call with T. Banh (FTI) to outstanding vendor issues.	$53.50
Agam, A.	29-Jun-26	0.2	Call with S. Wadwha (WM) on vendor and other issues.	$309.00
Banh, T.	29-Jun-26	0.2	Update counsel on outstanding prepetition amounts owed to vendor and Company plan to pay post petition amounts in normal course.	$220.00
Banh, T.	29-Jun-26	0.2	Call with S. Briones (FTI) to discuss updates to critical vendor report.	$220.00
Briones, S.	29-Jun-26	0.2	Call with T. Banh (FTI) to discuss updates to critical vendor report.	$107.00
Banh, T.	29-Jun-26	0.3	Call with Company to review updates to critical vendor report.	$330.00
Banh, T.	29-Jun-26	0.3	Reconcile outstanding invoices from vendor and discuss with Company.	$330.00
Banh, T.	29-Jun-26	0.3	Review and confirm Company intent on assuming vendor contracts.	$330.00
Banh, T.	29-Jun-26	0.3	Review pre and post petition breakdown from inventory.	$330.00
Agam, A.	29-Jun-26	0.4	Follow up on open vendor matters.	$618.00
Agam, A.	29-Jun-26	0.4	Review information on vendor payments.	$618.00
Briones, S.	29-Jun-26	0.6	Correspond with Company and Counsel regarding vendor cure amounts.	$321.00
Briones, S.	29-Jun-26	0.7	Implement edits and finalize critical vendor disbursement tracker.	$374.50
Briones, S.	29-Jun-26	1.7	Reconcile critical vendors disbursements for May.	$909.50
Banh, T.	30-Jun-26	0.1	Review motion to confirm vendor coverage under order.	$110.00
Banh, T.	30-Jun-26	0.2	Review critical vendor schedule with Company.	$220.00
Banh, T.	30-Jun-26	0.3	Review prepetition payments from vendor and discuss with Company.	$330.00
Agam, A.	30-Jun-26	0.4	Review information on vendor negotiations.	$618.00
Agam, A.	30-Jun-26	0.4	Analyze vendor payment information.	$618.00
Briones, S.	30-Jun-26	0.4	Create revised version of June critical vendors disbursements.	$214.00
Agam, A.	30-Jun-26	0.6	Call with WM on vendor negotiations.	$927.00
Briones, S.	30-Jun-26	0.9	Correspond with Company and Counsel regarding cure amounts for vendors and landlords.	$481.50

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	01-Jul-26	0.1	Update counsel on status of vendor inquiry.	$110.00
Agam, A.	01-Jul-26	0.3	Follow up on open vendor issues.	$463.50
Banh, T.	02-Jul-26	0.2	Discuss with Company outstanding vendor balance and missing agreement.	$220.00
Agam, A.	02-Jul-26	1.0	Call on vendor negotiations with M. Babitt (WM).	$1,545.00
Agam, A.	02-Jul-26	1.2	Follow up on issues related to vendor settlements.	$1,854.00
Agam, A.	03-Jul-26	0.2	Follow up on open vendor issues.	$309.00
Banh, T.	07-Jul-26	0.1	Update counsel on status of contract negotiations and payment status for vendor.	$110.00
Banh, T.	07-Jul-26	0.1	Call with S. Briones (FTI) to confirm payments on vendor invoices to update counsel.	$110.00
Briones, S.	07-Jul-26	0.1	Call with T. Banh (FTI) to confirm payments on vendor invoices to update counsel.	$53.50
Agam, A.	07-Jul-26	0.3	Review and comment on markup from vendor.	$463.50
Banh, T.	08-Jul-26	0.1	Follow up with Company regarding assumption and vendor contract and timing of payments.	$110.00
Banh, T.	09-Jul-26	0.1	Update Company on request from vendor to reconcile invoices.	$110.00
Agam, A.	09-Jul-26	0.2	Follow up on vendor concerns.	$309.00
Banh, T.	09-Jul-26	0.2	Review vendor payment reconciliation to discuss with Company and counsel.	$220.00
Banh, T.	09-Jul-26	0.3	Review incoming request from vendor regarding contract assumption and outstanding amounts owed.	$330.00
Banh, T.	09-Jul-26	0.4	Review payment support and recon from Company and update counsel.	$440.00
Banh, T.	10-Jul-26	0.1	Request and confirm PO support for vendor per counsel's request.	$110.00
Agam, A.	10-Jul-26	0.2	Call with vendor.	$309.00
Agam, A.	10-Jul-26	0.2	Follow up on open vendor matters.	$309.00
Banh, T.	10-Jul-26	0.2	Follow up with Company to confirm invoice amount and designation of purchases orders.	$220.00
Agam, A.	10-Jul-26	0.5	Call with WM and YCST on case legal issues.	$772.50
Agam, A.	12-Jul-26	0.7	Review vendor information.	$1,081.50
Banh, T.	13-Jul-26	0.1	Clarify and discuss with Company purchase order request.	$110.00
Banh, T.	13-Jul-26	0.3	Review purchase order support from Company and update counsel.	$330.00
Banh, T.	13-Jul-26	0.4	Review payment and outstanding invoice report from Company.	$440.00
Agam, A.	13-Jul-26	0.5	Call with WM and YCST on case legal issues.	$772.50
Banh, T.	13-Jul-26	0.5	Call with counsel to discuss upcoming filings and address vendor inquiry.	$550.00
Agam, A.	13-Jul-26	1.2	Respond to issues related to vendor negotiations.	$1,854.00
Banh, T.	14-Jul-26	0.1	Request additional info regarding vendor purchase order at request of counsel.	$110.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Banh, T.	14-Jul-26	0.1	Review outstanding invoice support from vendor and discuss payment with Company.	$110.00
Agam, A.	14-Jul-26	0.8	Follow up on vendor payments and related issues.	$1,236.00
Santos, D.	14-Jul-26	0.9	Review vendor negotiation status lists provided by M. Babbit (WM).	$1,075.50
Banh, T.	15-Jul-26	0.1	Review vendor payment inquiry from counsel.	$110.00
Banh, T.	15-Jul-26	0.1	Update counsel on purchase order forms from Company.	$110.00
Banh, T.	15-Jul-26	0.3	Review invoice report from Company and request meeting with Company.	$330.00
Agam, A.	15-Jul-26	0.4	Call with key vendor.	$618.00
Banh, T.	15-Jul-26	0.4	Call with Company to discuss outstanding invoices relating to vendor inquiries.	$440.00
Agam, A.	15-Jul-26	1.7	Work on negotiations issues for key vendors.	$2,626.50
Banh, T.	16-Jul-26	0.1	Review update on outstanding vendor contract negotiation and payments.	$110.00
Banh, T.	16-Jul-26	0.1	Update Company regarding payments status of transportation vendor payments.	$110.00
Banh, T.	16-Jul-26	0.1	Update counsel on vendor purchase order forms from Company.	$110.00
Agam, A.	16-Jul-26	0.3	Follow up on vendor payments and negotiations.	$463.50
Banh, T.	17-Jul-26	0.1	Update Company on transportation vendor invoices and payments.	$110.00
Banh, T.	17-Jul-26	0.5	Review critical vendor agreements forwarded by counsel.	$550.00
Agam, A.	18-Jul-26	0.8	Review vendor agreements.	$1,236.00
Agam, A.	19-Jul-26	1.1	Work on vendor negotiation issues.	$1,699.50
Agam, A.	19-Jul-26	1.3	Follow up on information related to UCC settlement.	$2,008.50
Agam, A.	20-Jul-26	0.2	Call with M. Babitt (WM) on vendor negotiations.	$309.00
Agam, A.	20-Jul-26	0.3	Call with M. Babitt (WM) and key vendor.	$463.50
Agam, A.	20-Jul-26	0.5	Call with WM on vendor negotiations.	$772.50
Agam, A.	20-Jul-26	0.6	Call with vendor counsel and YCST.	$927.00
Agam, A.	20-Jul-26	1.1	Provide information for various vendors negotiations.	$1,699.50
Agam, A.	21-Jul-26	0.3	Review vendor agreement.	$463.50
Agam, A.	21-Jul-26	0.8	Follow up on vendor spending amounts.	$1,236.00
Agam, A.	22-Jul-26	0.2	Follow up on vendor deal questions.	$309.00
Agam, A.	22-Jul-26	0.2	Follow up on vendor negotiations.	$309.00
Agam, A.	23-Jul-26	0.3	Follow up emails related to critical vendor negotiations.	$463.50
Agam, A.	23-Jul-26	0.3	Review critical vendor amounts.	$463.50
Agam, A.	24-Jul-26	0.2	Follow up on UCC negotiation status.	$309.00

EXHIBIT C

FTI Consulting, Inc.

Itemized Fees by Activity Category
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Vendor Matters

Professional	Date	Hours	Activity	Fees
Agam, A.	24-Jul-26	0.7	Follow up on critical vendor negotiations issues.	$1,081.50
Agam, A.	27-Jul-26	0.3	Follow up on vendor negotiations.	$463.50
Agam, A.	28-Jul-26	1.1	Follow up on vendor negotiations.	$1,699.50
Banh, T.	29-Jul-26	0.2	Review correspondence from Company and counsel re contract negotiations and outstanding payments.	$220.00
Agam, A.	29-Jul-26	0.4	Call with key vendor.	$618.00
Agam, A.	29-Jul-26	0.6	Review vendor negotiation issues.	$927.00
Banh, T.	29-Jul-26	0.9	Review outstanding vendor inquiries.	$990.00
Agam, A.	30-Jul-26	0.2	Follow up on vendor negotiations issues.	$309.00
Banh, T.	30-Jul-26	1.1	Review outstanding vendor inquiries from counsel.	$1,210.00
Agam, A.	31-Jul-26	0.2	Call with key vendor.	$309.00
Agam, A.	31-Jul-26	0.7	Emails on vendor negotiation issues.	$1,081.50
Subtotal		**143.6**		**$168,382.50**
Total		**3,095.1**		**$3,003,712.00**

EXHIBIT D

FTI Consulting, Inc.

Summary of Out-of-Pocket Expenses
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Expense Categories	*Total*
Airfare	$6,923.47
Lodging	$2,997.43
Meals	$946.16
Transportation	$3,146.74
	$14,013.80

EXHIBIT E

FTI Consulting, Inc.

Itemized Out-of-Pocket Expenses
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Airfare

Professional/Service	Date	Expense	Expense Description
DeSantis, J.	20-May-26	$849.79	Round trip economy class; Atlanta, GA to San Jose, CA to attend meetings related to 3PL analysis and negotiation.
Mody, A.	25-May-26	$383.73	One-way economy class; Chicago, IL to San Francisco, CA to attend meetings related to 3PL analysis and negotiation.
DeSantis, J.	27-May-26	$857.44	Round trip economy class; Atlanta, GA to San Jose, CA to attend meetings related to 3PL analysis and negotiation.
Mody, A.	28-May-26	$387.35	One-way economy class; San Francisco, CA to Chicago, IL to attend meetings related to 3PL analysis and negotiation.
DeSantis, J.	28-May-26	$553.29	One-way economy class; San Francisco, CA to Houston, TX to attend meetings related to 3PL analysis and negotiation.
Mody, A.	20-Jun-26	$267.40	One-way economy class; Chicago, IL to Los Angeles, CA to attend meetings related to 3PL analysis and negotiation.
Tang, J.	21-Jun-26	$386.95	One-way economy class; New York, NY to Ontario, CA to attend meetings related to 3PL analysis and negotiation.
Winebar, R.	21-Jun-26	$738.53	Round trip economy class; Chicago, IL to Los Angeles, CA to attend meetings related to 3PL analysis and negotiation.
DeSantis, J.	22-Jun-26	$875.49	Round trip economy class; Atlanta, GA to Ontario, CA to attend meetings related to 3PL analysis and negotiation.
Tang, J.	23-Jun-26	$405.84	One-way economy class; Los Angeles, CA to New York, NY to attend meetings related to 3PL analysis and negotiation.
Mody, A.	24-Jun-26	$332.50	One-way economy class; Los Angeles, CA to Chicago, IL to attend meetings related to 3PL analysis and negotiation.
Agam, A.	05-Jul-26	$885.16	Round trip economy class; Los Angeles, CA to New York, NY to attend meeting with UCC advisors.
		$6,923.47	

Lodging

Professional/Service	Date	Expense	Expense Description
Mody, A.	26-May-26	$191.47	Hotel in San Francisco, CA; 1 night.
Mody, A.	27-May-26	$160.22	Hotel in San Francisco, CA; 1 night.
DeSantis, J.	28-May-26	$217.06	Hotel in Hollister, CA; 1 night.
Mody, A.	28-May-26	$169.84	Hotel in San Francisco, CA; 1 night.
Mody, A.	23-Jun-26	$269.86	Hotel in Los Angeles, CA; 2 nights.
DeSantis, J.	23-Jun-26	$182.94	Hotel in Moreno Valley, CA; 1 night.
Winebar, R.	23-Jun-26	$352.75	Hotel in Moreno Valley, CA; 2 nights.

EXHIBIT E

FTI Consulting, Inc.

Itemized Out-of-Pocket Expenses
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Lodging

Professional/Service	Date	Expense	Expense Description
Tang, J.	23-Jun-26	$352.75	Hotel in Ontario, CA; 2 nights.
Mody, A.	24-Jun-26	$207.62	Hotel in Los Angeles, CA; 1 night.
Winebar, R.	24-Jun-26	$252.95	Hotel in Moreno Valley, CA; 1 night.
Agam, A.	08-Jul-26	$639.97	Hotel in New York, NY; 2 nights.
		$2,997.43	

Meals

Professional/Service	Date	Expense	Expense Description
Mody, A.	25-May-26	$12.84	Dinner in San Francisco, CA; A. Mody (FTI).
DeSantis, J.	25-May-26	$34.08	Lunch in San Jose, CA; J. DeSantis (FTI) and A. Mody (FTI).
Mody, A.	26-May-26	$35.11	Dinner in San Francisco, CA; A. Mody (FTI).
Mody, A.	26-May-26	$6.45	Lunch in San Francisco, CA; A. Mody (FTI).
DeSantis, J.	27-May-26	$29.03	Lunch in San Francisco, CA; J. DeSantis (FTI).
Mody, A.	27-May-26	$47.05	Dinner in San Francisco, CA; A. Mody (FTI).
DeSantis, J.	27-May-26	$30.40	Dinner in San Francisco, CA; J. DeSantis (FTI).
Mody, A.	27-May-26	$35.16	Lunch in San Francisco, CA; A. Mody (FTI).
DeSantis, J.	28-May-26	$80.00	Lunch in San Francisco, CA; J. DeSantis (FTI) and A.Mody (FTI)
DeSantis, J.	28-May-26	$13.83	Dinner in San Francisco, CA; J. DeSantis (FTI).
DeSantis, J.	28-May-26	$39.12	Breakfast in San Francisco, CA; J. DeSantis (FTI) and A.Mody (FTI)
Mody, A.	28-May-26	$68.06	Dinner in San Francisco, CA; A. Mody (FTI).
DeSantis, J.	29-May-26	$17.92	Breakfast in San Francisco, CA; J. DeSantis (FTI).
DeSantis, J.	29-May-26	$21.49	Dinner in San Francisco, CA; J. DeSantis (FTI).
DeSantis, J.	29-May-26	$19.17	Lunch in San Francisco, CA; J. DeSantis (FTI).
Mody, A.	20-Jun-26	$23.68	Dinner in Los Angeles, CA; A. Mody (FTI).
Mody, A.	22-Jun-26	$39.54	Dinner in Los Angeles, CA; A. Mody (FTI).
DeSantis, J.	22-Jun-26	$11.00	Breakfast in Ontario, CA; J. DeSantis (FTI).
DeSantis, J.	22-Jun-26	$33.96	Dinner in Ontario, CA; J. DeSantis (FTI).
Tang, J.	22-Jun-26	$34.25	Dinner in Ontario, CA; J. Tang (FTI).

EXHIBIT E

FTI Consulting, Inc.

Itemized Out-of-Pocket Expenses
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Meals

Professional/Service	Date	Expense	Expense Description
DeSantis, J.	22-Jun-26	$20.00	Lunch in Ontario, CA; J. DeSantis (FTI).
Tang, J.	22-Jun-26	$20.43	Breakfast in Ontario, CA; J. Tang (FTI).
DeSantis, J.	23-Jun-26	$25.00	Lunch in Moreno Valley, CA; J. DeSantis (FTI).
DeSantis, J.	23-Jun-26	$4.50	Breakfast in Moreno Valley, CA; J. DeSantis (FTI).
Winebar, R.	23-Jun-26	$23.30	Breakfast in Moreno Valley, CA; R. Winebar (FTI).
Tang, J.	23-Jun-26	$23.24	Breakfast in Ontario, CA; J. Tang (FTI).
Mody, A.	23-Jun-26	$38.03	Dinner in Los Angeles, CA; A. Mody (FTI).
Winebar, R.	24-Jun-26	$23.49	Dinner in Moreno Valley, CA; R. Winebar (FTI).
Mody, A.	24-Jun-26	$24.57	Lunch in Los Angeles, CA; A. Mody (FTI).
Agam, A.	05-Jul-26	$28.09	Dinner in New York, NY; A. Agam (FTI).
Agam, A.	06-Jul-26	$26.13	Dinner in New York, NY; A. Agam (FTI).
Agam, A.	06-Jul-26	$20.45	Lunch in New York, NY; A. Agam (FTI).
Agam, A.	08-Jul-26	$36.79	Breakfast in New York, NY; A. Agam (FTI).
		$946.16	

Transportation

Professional/Service	Date	Expense	Expense Description
DeSantis, J.	25-May-26	$63.99	Taxi in San Jose, CA; hotel to airport.
DeSantis, J.	25-May-26	$212.00	Taxi in Atlanta, GA; airport to home.
Mody, A.	25-May-26	$41.93	Taxi in Chicago, IL; home to airport.
DeSantis, J.	26-May-26	$14.15	Tolls in San Jose, CA.
Mody, A.	26-May-26	$204.17	Rental car in San Francisco, CA; 1 day.
Mody, A.	28-May-26	$203.63	Rental car in San Francisco, CA; 2 days.
DeSantis, J.	28-May-26	$220.58	Rental car in San Francisco, CA; 1 day.
DeSantis, J.	29-May-26	$162.00	Taxi in Atlanta, GA; airport to home.
Mody, A.	29-May-26	$47.94	Taxi in Chicago, IL; airport to home.
Mody, A.	20-Jun-26	$49.96	Taxi in Chicago, IL; home to airport.
Mody, A.	20-Jun-26	$17.83	Fuel for rental car in Los Angeles, CA.
Tang, J.	21-Jun-26	$56.94	Taxi in Ontario, CA; airport to hotel.

EXHIBIT E

FTI Consulting, Inc.

Itemized Out-of-Pocket Expenses
WEST MARINE, INC., et al., Case No. 26-10794
May 17, 2026 through July 31, 2026

Transportation

Professional/Service	Date	Expense	Expense Description
Tang, J.	21-Jun-26	$118.38	Taxi in New York, NY; home to airport.
Winebar, R.	21-Jun-26	$85.05	Taxi in Chicago, IL; home to airport.
Winebar, R.	21-Jun-26	$163.97	Taxi in Los Angeles, CA; airport to hotel.
DeSantis, J.	22-Jun-26	$139.00	Taxi in Ontario, CA; airport to hotel.
Mody, A.	23-Jun-26	$46.02	Fuel for rental car in Los Angeles, CA.
Mody, A.	23-Jun-26	$292.32	Rental car in Los Angeles, CA; 4 days.
Winebar, R.	23-Jun-26	$13.96	Taxi in Los Angeles, CA; airport to hotel.
Tang, J.	23-Jun-26	$99.40	Taxi in New York, NY; airport to home.
Winebar, R.	24-Jun-26	$49.82	Taxi in Chicago, IL; airport to home.
DeSantis, J.	24-Jun-26	$374.00	Taxi in Atlanta, GA; home to airport (6/22); airport to home (6/24).
Winebar, R.	24-Jun-26	$17.94	Taxi in Los Angeles, CA; hotel to airport.
Mody, A.	25-Jun-26	$42.94	Taxi in Chicago, IL; airport to home.
Agam, A.	05-Jul-26	$94.57	Taxi in Los Angeles, CA; home to airport.
Agam, A.	06-Jul-26	$110.36	Taxi in New York, NY; airport to hotel.
Agam, A.	08-Jul-26	$70.69	Taxi in Los Angeles, CA; airport to home.
Agam, A.	08-Jul-26	$133.20	Taxi in New York, NY; hotel to airport.
		$3,146.74	

Grand Total **$14,013.80**