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UNITED STATES BANKRUPTCY COURT

NORTHERN DISTRICT OF CALIFORNIA

OAKLAND DIVISION

In re:

THE ROMAN CATHOLIC BISHOP OF OAKLAND, a California corporation sole,

Debtor.

Case No. 23-40523 WJL

Chapter 11

DECLARATION OF CHARLES M. MOORE IN SUPPORT OF THE NINTH INTERIM FEE APPLICATION OF ALVAREZ & MARSAL NORTH AMERICA, LLC AS RESTRUCTURING ADVISORY TO THE DEBTOR, FOR ALLOWANCE AND PAYMENT OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD OF MAY 1, 2026, THROUGH AUGUST 31, 2026.

Judge: Hon. William J. Lafferty

Date: December 2, 2026
Time: 10:30 a.m.
Place: United States Bankruptcy Court
1300 Clay Street
Courtroom 220
Oakland, CA 94612

Objection Deadline: November 20, 2026

I, Charles M. Moore, do hereby declare as follows:

The following facts are personally known to me, and if called to do so, I could and would competently testify thereto.

1. I am a Managing Director with the applicant firm, Alvarez & Marsal North America, LLC ("A&M").

2. I submit this declaration in Support of the *Tenth Interim Fee Application of Alvarez & Marsal North America, LLC as Restructuring Advisor to the Debtor, for Allowance and Payment of Compensation and Reimbursement of Expenses for the Period of May 1, 2026 through August 31, 2026* (the "Interim Application").

3. I have personally reviewed the information contained in the Interim Application and believe its contents to be true and correct to the best of my knowledge, information and belief.

4. A&M does not charge for photocopying expenses, print jobs, or scanned copies. However, it might sometimes be necessary for A&M to send large copying projects to an outside copy service that charges a reduced rate for photocopying.

5. A&M does not charge for local or long-distance telephone calls placed by consultants from their offices. A&M only bills its clients for the actual costs charged A&M by teleconferencing services in the event that a multiple party teleconference is initiated through A&M.

6. A&M believes the foregoing rates for expenses are the market rates that the majority of advisory firms charge clients for such services.

7. A&M has not been paid or promised any compensation from any source for services rendered in connection with this case, other than the Debtor's funds and the retainer paid to it by the Debtor pre-petition.

8. A&M has not entered into any agreement or understanding with any other entity for the sharing of compensation received or to be received for services rendered and/or to be rendered in connection with this case.

9. A&M believes that the compensation and expense reimbursement sought herein is in conformity with the *United States Bankruptcy Court Northern District of California Guidelines for*

Compensation and Expense Reimbursement of Professionals and Trustees, except to the extent that certain of the monthly billings are for amounts in excess of $20,000 per category. Because those categories involve substantially similar issues, A&M has not attempted to break them into subcategories.

10. As made clear in the Interim Application, the compensation and expenses sought herein were billed at rates no less favorable than those customarily billed by A&M and generally accepted by the Firm's clients.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct.

Executed this 30th day of October, 2026.

/s/ Charles M. Moore
Charles M. Moore