IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
Noble Supply & Logistics, LLC, *et al.*,	Case No. 26-11369 (CTG)
Debtors.[1]	(Jointly Administered)
	Hearing Date: October 16, 2026 at 10:00 a.m. (ET) **Objection Deadline: October 9, 2026 at 4:00 p.m. (ET)**

DEBTORS' MOTION FOR ORDER (I) ESTABLISHING BAR DATES FOR FILING CLAIMS AGAINST THE DEBTORS AND (II) APPROVING FORM AND MANNER OF NOTICE THEREOF

The above-captioned debtors and debtors-in-possession (collectively, the "Debtors"), hereby move (the "Motion") this Court for entry of an order substantially in the form attached hereto as **Exhibit A** (the "Bar Date Order"), pursuant to sections 105(a), 501, 502, 503 and 1111(a) of title 11 of the United States Code (the "Bankruptcy Code"), Rules 2002 and 3003(c)(3) of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and Rules 1009-2 and 2002- 1(e) of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), (i) establishing deadlines for filing claims[2] against the Debtors in these Chapter 11 Cases (as defined below) and (ii) approving the form and manner of notice thereof. In support of this Motion, the Debtors represent as follows:

[1] The Debtors in these Chapter 11 Cases, along with the last four digits of each Debtors' federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these Chapter 11 Cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

[2] Except as otherwise defined herein, all terms specifically defined in the Bankruptcy Code shall have those meanings ascribed to them by the Bankruptcy Code. In particular, as used herein, the term: (a) "claim" has the meaning given to it in section 101(5) of the Bankruptcy Code; (b) "entity" has the meaning given to it in section 101(15) of the Bankruptcy Code; (c) "governmental unit" has the meaning given to it in section 101(27) of the Bankruptcy Code; and (d) "person" has the meaning given to it in section 101(41) of the Bankruptcy Code.

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RELIEF REQUESTED

1. By this Motion, the Debtors seek entry of an order establishing deadlines for filing proofs of claim ("Proofs of Claim") in these Chapter 11 Cases (as defined herein) and approving the form and manner of notice thereof, as follows:

a. the Debtors propose to establish **November 16, 2026 at 5:00 p.m. (Eastern Time)** as the deadline for all persons and entities, other than governmental units, holding a claim against the Debtors arising (or deemed to arise) on or before the Petition Date (as defined below), including any secured claims, unsecured claims, priority claims, and claims arising under section 503(b)(9) of the Bankruptcy Code, to file proofs of claim in the Chapter 11 Cases;

b. the Debtors propose to establish **February 26, 2027 at 5:00 p.m. (Eastern Time)** (the "Governmental Bar Date"), as the deadline for governmental units holding a claim against the Debtors arising (or deemed to arise) on or before the Petition Date (as defined herein) to file proofs of claim in the Chapter 11 Cases;

c. the Debtors propose to establish the later of (i) the General Bar Date and (ii) twenty-one (21) days from the date notice is served alerting a creditor of the amendment to the Debtors' schedules of assets and liabilities (the "Schedules") affecting such creditor's claim, as the bar date (the "Amended Schedules Bar Date") for filing a proof of claim with respect to such amended claim;[3] and

d. the Debtors propose that proofs of claim for any rejection damages arising from the rejection of any unexpired lease or executory contract of the Debtors (an "Executory Contract") during the Chapter 11 Cases be filed by the later of (i) thirty (30) days after entry of the order approving the rejection of such Executory Contract, (ii) any date set by another order of this Court, and (iii) the General Bar Date or the Governmental Bar Date, whichever is applicable (the "Rejection Bar Date," and collectively with the General Bar Date, the Governmental Bar Date, and the Amended Schedules Bar Date, the "Bar Dates"). Except as further set forth herein, Proofs of Claim for any other claims that arose prior to the Petition Date with respect to a contract or lease must be filed by the General Bar Date.

[3] The imposition of the Amended Schedules Bar Date is consistent with Local Rule 1009-2, which provides a creditor with twenty-one (21) days to file a proof of claim after the date that notice of the applicable amendment is served on such creditor.

JURISDICTION AND VENUE

2. This Court has jurisdiction to consider this Motion under 28 U.S.C. §§ 157 and 1334, and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware dated February 29, 2012. This is a core proceeding under 28 U.S.C. § 157(b) and, pursuant to Local Rule 9013-1(f), the Debtors consent to the entry of a final order by the Court in connection with this Motion to the extent that it is later determined that the Court, absent consent of the parties, cannot enter final orders or judgments consistent with Article III of the United States Constitution. Venue of this case and the Motion in this District is proper under 28 U.S.C. §§ 1408 and 1409.

3. The predicates for the relief requested herein are sections 105(a), 501, 502, 503, and 1111(a) of the Bankruptcy Code, Bankruptcy Rules 2002 and 3003(c)(3), and Local Rules 1009-2 and 2002-1(e).

BACKGROUND

4. On August 30, 2026 (the "Petition Date"), each Debtor commenced a case by filing a petition for relief under chapter 11 of the Bankruptcy Code (collectively, the "Chapter 11 Cases"). These Chapter 11 Cases have been consolidated for procedural purposes only and are being jointly administered pursuant to Bankruptcy Rule 1015(b). *See* Docket No. 68.

5. The Debtors continue to manage and operate their businesses as debtors in possession pursuant to sections 1107 and 1108 of the Bankruptcy Code. No trustee or examiner has been appointed in these Chapter 11 Cases.

6. On September 16, 2026, the Office of the United States Trustee for the District of Delaware (the "U.S. Trustee") appointed an official committee of unsecured creditors (the "Committee"). *See* Docket No. 128.

7. Additional information regarding the circumstances leading to the commencement of these Chapter 11 Cases and information regarding the Debtors' business and capital structure is set forth in detail in the *Declaration of Robert Albergotti, Chief Transformation Officer of Noble Equity Holdings, LLC, in Support of the Debtors' Chapter 11 Petitions and First Day Motions* [Docket No. 14], which is incorporated herein by reference.

ESTABLISHMENT OF THE BAR DATES

7. Bankruptcy Rule 3003(c)(2) provides that any creditor who has a claim against the Debtors that arose before the Petition Date and whose claim is not scheduled in the Schedules or whose claim is listed on the Schedules as disputed, contingent, or unliquidated must file a proof of claim. Fed. R. Bankr. P. 3003(c)(2). Bankruptcy Rule 3003(c)(3) provides that the Court shall fix the time within which proofs of claim must be filed in a chapter 11 case pursuant to section 501 of the Bankruptcy Code. *Id.* 3003(c)(3). As set forth below, the Debtors propose to give creditors and parties-in-interest at least twenty-five (25) days' notice of the Bar Dates. Section 502(b)(9) of the Bankruptcy Code further provides that governmental units shall have a minimum of 180 days after the entry of the order for relief to file proofs of claim. 11 U.S.C. § 502(b)(9).

8. The Debtors anticipate sending the Bar Date Notice no more than three (3) business days after the entry of the Bar Date Order.[4] The proposed timeline will give all parties in interest adequate notice of the Bar Dates and an opportunity to respond. Although Bankruptcy Rule 2002(a)(7) provides that all parties-in-interest must receive, at a minimum, twenty-one (21) days' notice of the time fixed for filing proofs of claim pursuant to Bankruptcy Rule 3003(c),

[4] For the avoidance of doubt, the General Bar Date shall not apply to administrative expense claims other than prepetition claims arising under section 503(b)(9) of the Bankruptcy Code. Except as expressly provided herein, a Proof of Claim shall not be deemed as a request for allowance and/or payment of such other administrative expense claims.

neither the Bankruptcy Code, the Bankruptcy Rules, nor the Local Rules specify a time by which proofs of claim must be filed in chapter 11 cases (other than section 502(b)(9) of the Bankruptcy Code, which provides that governmental units shall have a minimum of 180 days after the entry of the order for relief to file proofs of claim).

9. The Court has authority to grant the relief requested in this Motion in furtherance of Bankruptcy Rule 3003 and under section 105(a) of the Bankruptcy Code, which empowers bankruptcy courts to enter "any order, process, or judgment that is necessary or appropriate" to carry out the provisions of the Bankruptcy Code. 11 U.S.C. § 105(a).

A. General Bar Date

10. The Debtors request that the Court establish **November 16, 2026 at 5:00 p.m. (Eastern Time)**, as the deadline for all persons and entities, other than governmental units, holding a claim against the Debtors arising on or before the Petition Date (as defined below), including any secured claims, unsecured claims, priority claims, and claims arising under section 503(b)(9) of the Bankruptcy Code, to file proofs of claim in these Chapter 11 Cases. The Debtors intend to give notice of the General Bar Date, substantially in the form attached to the Bar Date Order as **Exhibit 1** (the "Bar Date Notice"), within three (3) business days after the entry of the Bar Date Order, or as soon thereafter as practical (the "Service Date"), by mailing a copy of the Bar Date Notice, together with a proof of claim form substantially in the form attached to the Bar Date Order as **Exhibit 2** (the "Proof of Claim Form"),[5] to all known persons and entities holding potential claims against the Debtors.

[5] The Proof of Claim Form substantially complied with Official Bankruptcy Form 410, but has been modified, and may be further modified in certain limited respects, to accommodate the claims process in these Chapter 11 Cases.

11. The General Bar Date would be the date by which all persons and entities, excluding governmental units, holding or asserting prepetition claims against the Debtors, must file a Proof of Claim Form unless they fall within one of the exceptions set forth in this Motion. Subject to these exceptions, the General Bar Date would apply to all persons or entities, including without limitation holders of secured claims, unsecured claims, priority claims, and claims under section 503(b)(9) of the Bankruptcy Code, that assert a claim against the Debtors that arose or is deemed to have arisen on or prior to the Petition Date.

12. The Debtors propose to send a Proof of Claim Form to, among others, all persons or entities listed in the Schedules. When sent to a scheduled creditor, the Proof of Claim Form will be customized to specify: (a) the amount of the scheduled claim, if any; (b) whether the claim is listed as disputed, contingent or unliquidated; and (c) whether the claim is listed as a secured, priority or general unsecured claim. To the extent a creditor disagrees with the information on the customized Proof of Claim Form, the creditor should make the necessary changes to the information on the pre-printed form regarding such claim.

B. Inclusion of Section 503(b)(9) Claims in the General Bar Date

13. The Debtors also propose that the filing of a Proof of Claim be deemed to satisfy the procedural requirements for the assertion of administrative priority claims under section 503(b)(9) of the Bankruptcy Code (which, despite the administrative priority status, are prepetition claims). Any claimant asserting a claim pursuant to section 503(b)(9) of the Bankruptcy Code for goods received by the Debtors within the twenty (20) days prior to the Petition Date (each, a "503(b)(9) Claim") must: (a) complete the appropriate box in the Proof of Claim Form, and identify the amount of such claim believed to be entitled to administrative expense priority treatment under section 503(b)(9) of the Bankruptcy Code and (b) attach documentation supporting such claim. To the extent that a claimant fails to identify the existence

and amount of its 503(b)(9) Claim on the Proof of Claim Form, the claim will not be regarded as a 503(b)(9) Claim, and the claim will not be entitled to priority treatment under section 503(b)(9) of the Bankruptcy Code.

C. Governmental Bar Date

14. Section 502(b)(9) of the Bankruptcy Code provides, in relevant part, that "a claim of a governmental unit shall be timely filed if it is filed before 180 days after the date of the order for relief or such later time as the [Bankruptcy Rules] may provide … ." 11 U.S.C. § 502(b)(9). The Debtors propose to establish **February 26, 2027 at 5:00 p.m. (Eastern Time)**, as the Governmental Bar Date. Pursuant to Bankruptcy Rule 3003(c) and section 502(b)(9) of the Bankruptcy Code, the Debtors request that any governmental units that are creditors holding or wishing to assert claims arising (or deemed to arise) on or before the Petition Date against the Debtors be required to file, on or before the Governmental Bar Date, a Proof of Claim Form on account of any such claims in accordance with the procedures set forth herein.

D. Amended Schedules Bar Date

15. In accordance with Local Rule 1009-2, if the Debtors amend their Schedules to change the amount, nature, classification or characterization of a claim, the Debtors propose that the affected claimant be required to file a Proof of Claim Form or amend any previously filed proof of claim with respect to the amended scheduled claim on or before the later of (a) the General Bar Date and (b) twenty-one (21) days from the date notice is served alerting the affected creditor of the amendment to the Schedules. If the Debtors amend the Schedules with respect to the claim of a governmental unit, the governmental unit will be given until the later of (a) the Governmental Bar Date and (b) twenty-one (21) days from the date notice is served alerting the affected

governmental unit of the amendment to the Schedules to file a Proof of Claim Form or to amend any previously filed proof of claim with respect to the amended scheduled claim.

E. Rejection Bar Date

16. The Debtors anticipate that certain persons or entities may assert claims arising from the Debtors' rejection of executory contracts and/or unexpired leases pursuant to section 365 of the Bankruptcy Code ("Rejection Damages Claims"). The Debtors propose that the Court establish the later of (a) the General Bar Date and (b) thirty (30) days after entry of any order authorizing the rejection of an executory contract or unexpired lease as the deadline for all persons and entities to file Proof of Claim Forms asserting Rejection Damages Claims. Proof of Claim Forms for all other claims that arose prior to the Petition Date with respect to contracts or leases must be filed by the General Bar Date.

17. Notwithstanding the foregoing, nothing contained herein shall preclude the Debtors from objecting to any claim, whether scheduled or filed, on any ground, and all of the Debtors' rights with respect thereto are expressly reserved.

PARTIES REQUIRED TO FILE PROOF OF CLAIM FORMS

18. The proposed Bar Date Order provides that each person or entity (including, without limitation, each individual, partnership, joint venture, limited liability company, corporation, estate, trust, or governmental unit) asserting a claim against the Debtors is required to file a Proof of Claim Form in these Chapter 11 Cases.

19. Each Proof of Claim Form must be actually received on or before the applicable Bar Date associated with such claim by Kurtzman Carson Consultants, LLC dba Verita Global, the Court-approved claims and noticing agent in these Chapter 11 Cases (the "Claims Agent" or "Verita"). Proofs of Claim must be filed by: (a) mailing or delivering the original Proof of Claim to Noble Claims Processing Center c/o KCC dba Verita Global 222 N. Pacific Coast Hwy., Ste.

300, El Segundo, CA 90245 or (b) completing the electronic Proof of Claim Form available at https://veritaglobal.net/Noble. **Proof of Claim Forms will be deemed timely filed only if actually received by Verita on or before the applicable Bar Date**.

PROOFS OF CLAIM NOT REQUIRED TO BE FILED BY THE BAR DATE

20. The Debtors propose that the following persons or entities whose claims otherwise would be subject to the General Bar Date or the Governmental Bar Date need **not** file Proofs of Claim:[6]

a. Any entity that already has filed a signed proof of claim against the Debtors in a form substantially similar to Official Bankruptcy Form No. 410 with: (i) the Clerk of the Court or (ii) the Claims Agent;

b. Any entity (i) whose claim against the Debtors is *not* listed as "disputed," "contingent," or "unliquidated" in the Schedules or Amended Schedules and (ii) who agrees with the nature, classification and amount of its claim as identified in the Schedules or Amended Schedules;

c. Claims of the Debtors against other Debtors;

d. Any direct or indirect claim of a non-debtor subsidiary of a Debtor against a Debtor;

e. Any holder of a claim that has been paid in full by the Debtors in accordance with the Bankruptcy Code or an order of the Court;

f. Administrative claims arising under sections 503(b)(1) through (8) and 507(a)(2) of the Bankruptcy Code;

g. Claims for fees and expenses of professionals retained by the Debtors and the Committee; and

[6] The Debtors and other parties in interest reserve the right to dispute of any of the claims described in this paragraph, and nothing contained in this Motion, the Bar Date Order or any of the notices associated therewith shall preclude the Debtors from objecting to any such claims on any ground.

h. Claims specifically exempted from the General Bar Date pursuant to a separate order of the Court in full force and effect.

21. In addition, the Debtors propose that any person or entity holding an equity security or other ownership interest in the Debtors (an "Interest Holder") not be required to file a proof of interest with respect to the ownership of such equity interest; *provided, however*, that any Interest Holder that wishes to assert a claim against the Debtors, including a claim that arises out of or relates to the ownership or purchase of an equity security or other ownership interests, including, but not limited to, a claim for damages, recission based on the purchase or sale of such equity security or other ownership interests, must file a proof of claim on or prior to the General Bar Date pursuant to procedures set forth herein. The Debtors reserve the right to seek relief at a later date establishing a deadline for Interest Holders to file proofs of interest.

PROCEDURES FOR PROVIDING NOTICE OF AND FILING PROOFS OF CLAIM

22. The Debtors propose the following procedures for providing notice of the Bar Dates and for filing Proofs of Claim. As set forth above, the Debtors propose to serve on all known entities holding potential claims a Bar Dates notice package, which includes the Bar Date Notice and Proof of Claim Form (a "Bar Dates Notice Package"). The Bar Date Notice notifies the parties of the Bar Dates and contains information regarding who must file a Proof of Claim, the procedures for filing a Proof of Claim, and the consequences of failure to timely file a Proof of Claim. The Debtors request that the Court approve the use of the Bar Date Notice substantially in the form attached to the proposed Order as **Exhibit 1**.

23. As required by Bankruptcy Rule 3001, the Proof of Claim Form substantially conforms to Official Form 410. The Debtors request the Court approve the use of the Proof of Claim Form attached to the proposed Order as **Exhibit 2**.

24. The Debtors intend to mail the Bar Date Notice Package by first class United States mail, postage prepaid (or equivalent service), within three (3) business days after the entry of the Bar Date Order, or as soon thereafter as practical, to: (i) the U.S. Trustee; (ii) counsel to the Prepetition ABL Agent; (iii) counsel to the Prepetition Term Loan Agent; (iv) counsel to the Prepetition Subordinated Note Agent; (v) counsel to the Prepetition Subordinated Note Holders; (vi) counsel to the Committee; (vii) the state attorneys general for states in which the Debtors conduct business; (viii) the United States Securities and Exchange Commission; (ix) the Internal Revenue Service; (x) the Office of the United States Attorney for the District of Delaware; (xi) Delaware State Treasury; (xii) Delaware Secretary of State; (xiii) all known potential holders of prepetition claims, including all persons and entities listed in the Schedules as potentially holding claims; (xiv) all entities listed on the Debtors' matrix of creditors; (xv) all known holders of equity securities in the Debtors as of the date of the Bar Date Order; (xvi) all parties that have requested notice in this case pursuant to Bankruptcy Rule 2002 as of the date of the Bar Date Order; (xvii) all known persons and entities that are parties to an executory contract or unexpired lease with the Debtors; (xviii) all known parties to litigation with the Debtors and their counsel (if known); and (xix) all current employees of the Debtors, and all former employees who left the Debtors' employ within the two (2) years prior to the Petition Date and whose addresses are known by the Debtors. The Debtors also will cause the Bar Date Notice to be posted by the Service Date on the website established by Verita for the Chapter 11 Cases at https://veritaglobal.net/Noble.

25. For holders of potential claims listed in the Schedules, the Proof of Claim Form mailed to such entities will indicate how the Debtors have scheduled the creditor's claim in the Schedules, including (i) the amount of the claim, if any; (ii) whether the claim is listed as disputed, contingent or unliquidated (or any combination thereof); and (iii) whether the claim is listed as a

secured, unsecured, non-priority or unsecured priority. Any entity that relies on the information in the Schedules will bear responsibility for determining that its claim is accurately listed therein.

26. For any claim to be validly and properly filed, a claimant must deliver a completed, signed original Proof of Claim Form, together with any accompanying documentation required by Bankruptcy Rules 3001(c) and 3001(d), to Verita, in the manner set forth below and in the Bar Date Notice, so that Verita receives the Proof of Claim Form by no later than 5:00 p.m., Eastern Time, on the applicable Bar Date. All such filed Proof of Claims Forms must (a) be written in English; (b) be denominated in lawful currency of the United States; and (c) conform substantially with the Proof of Claim Form. The Debtors further propose that claimants may submit Proofs of Claim Forms in the following manner: (a) electronically with Verita via the interface available at https://veritaglobal.net/Noble, or (b) delivered to Verita via First-Class Mail, Hand Delivery or Overnight Mail to the following address:

Noble Claims Processing Center
c/o KCC dba Verita Global
222 N. Pacific Coast Hwy., Ste. 300
El Segundo, CA 90245

27. Verita will not accept Proof of Claim Forms submitted by facsimile or electronic mail. Verita shall deem a Proof of Claim Form as filed when Verita actually receives it (as described in the Bar Date Notice) by one of the two approved methods of delivery identified herein.

EFFECT OF FAILURE TO FILE A PROOF OF CLAIM FORM

28. The Debtors propose that any person or entity that is required to file a Proof of Claim Form in the form and manner specified in the Bar Date Order and that fails to do so on or before the applicable Bar Date: (a) be barred, estopped and enjoined from asserting such claim against the Debtors, their estates or the property of the estates, or thereafter filing a Proof of Claim Form with respect thereto in these Chapter 11 Cases; (b) will not, with respect to such claim, be

treated as a creditor of the Debtors for the purpose of voting upon any plan in these Chapter 11 Cases; and (c) will not receive or be entitled to receive any payment or distribution of property from the Debtors or their successors or assigns with respect to such claim.

SUPPLEMENTAL MAILINGS

29. After the initial mailing of the Bar Dates Notice Package, the Debtors may, in their discretion make supplemental mailings of notices, including in the event that: (a) notices are returned by the post office with forwarding addresses;[7] (b) certain parties, acting on behalf of parties in interest (*e.g.*, banks and brokers with respect to equity or interest holders), decline to pass along notices to these parties and instead return their names and addresses to the Debtors for direct mailing; and (c) additional potential claimants become known as the result of the Bar Date noticing process. In this regard, the Debtors request that the Court permit it to make supplemental mailings of the Bar Dates Notice Package in these and similar circumstances at any time up to twenty-one (21) days in advance of the applicable Bar Date, with any such mailings deemed timely and the Bar Date being applicable to the recipient creditors.

PUBLICATION OF BAR DATE NOTICE

30. In light of the size, complexity and geographic diversity of the Debtors' operations, potential claims against the Debtors may exist that the Debtors are unable to identify. Such unknown potential claims may include, for example, claims: (a) of trade vendors that failed to submit invoices to the Debtors; (b) of former employees; (c) of entities with potential, un-asserted causes of action against the Debtors; and (d) that, for various other reasons, are not recorded in the Debtors' books and records. Accordingly, the Debtors believe that it is (a) necessary to provide

[7] However, if notices are returned as "return to sender" without a forwarding address, the Debtors respectfully requests that it should not be required to mail additional notices to such entity or persons.

notice of the Bar Dates to entities with potential claims whose names and addresses are unknown to the Debtors and (b) advisable to provide supplemental notice to known holders of potential claims.

31. Therefore, pursuant to Bankruptcy Rules 2002(l) and 9008, the Debtors request authority to publish notice of the Bar Dates, substantially in the form attached to the Bar Date Order as **Exhibit 3** (the "Publication Notice"), with any necessary modifications for ease of publication, once in the national edition of the Wall Street Journal subject to applicable publication deadlines, no later than ten (10) days after the Service Date. As set forth in **Exhibit 3** to the proposed Order, the Publication Notice will contain a (a) website address where potential claimants may download the relevant claim form and related instructions; and (b) domestic toll-free number whereby potential claimants can seek additional information with respect to filing Proofs of Claim. As a result of all of these procedures and efforts, as well as the public attention to these Chapter 11 Cases and the establishment of the Bar Dates as requested in this Motion, claimants will have or should have the information necessary to be able to file claims in this case.

BASIS FOR RELIEF REQUESTED AND APPLICABLE AUTHORITY

32. Bankruptcy Rule 3003(c)(3) generally governs the filing of proofs of claim in a Chapter 11 Cases and provides, in relevant part, that "[t]he court shall fix and for cause shown may extend the time within which proofs of claim or interest may be filed." Fed. R. Bankr. P. 3003(c)(3). Although Bankruptcy Rule 2002(a)(7) generally provides that all parties in interest must receive, at a minimum, twenty-one (21) days' notice of the time fixed for filing proofs of claim pursuant to Bankruptcy Rule 3003(c), neither the Bankruptcy Code, the Bankruptcy Rules, nor the Local Rules specify a time by which proofs of claim must be filed in chapter 11 cases (other than section 502(b)(9) of the Bankruptcy Code relating to governmental units). *Id.* 2002(a)(7).

33. It is well recognized that the claims bar date plays an essential role in the twin goals of bankruptcy—preserving a debtor's going-concern value and maximizing property available to satisfy creditors. *See Bank of Am. Nat'l Trust & Sav. Assoc. v. 203 N. LaSalle St. P'ship*, 526 U.S. 434, 453 (1999). The claims bar date allows the debtor and parties in interest to expeditiously determine and evaluate the liabilities of the estate. The absence of such a deadline, in contrast, would prolong creditor uncertainty, increase the costs and expenses incurred by the Debtors in connection with the claims reconciliation process, and delay or even derail the claims process, thus undercutting one of the principal purposes of bankruptcy law—"secur[ing] within a limited period the prompt and effectual administration and settlement of the debtor's estate." *See Chemetron Corp. v. Jones*, 72 F.3d 341, 346 (3d Cir. 1995) (citation omitted).

34. The procedures described herein provide creditors with ample notice and opportunity and a clear process for filing Proofs of Claims and achieve administrative and judicial efficiency. Indeed, the proposed procedures will provide comprehensive notice and clear instructions to creditors, on the one hand, and allow these Chapter 11 Cases to move forward quickly with a minimum of administrative expense and delay, on the other hand.

35. The Debtors' proposed procedures provide clear instructions that will help avoid confusion or uncertainty among creditors that might lead them to file unnecessary protective Proofs of Claim or multiple Proofs of Claim that would cause expense and delay in the claims process for all parties. Additionally, the proposed use of a personalized Proof of Claim Form for all known creditors is designed to both streamline the claims process and provide useful information to creditors as to whether and how their claims are reflected in the Debtors' Schedules. The proposed procedures are designed to comply with the Bankruptcy Code and provide the Debtors with flexibility in case of the need for supplemental bar dates or situations in which a

creditor's claim status may change during these Chapter 11 Cases (such as in the event of contract rejections).

36. The Debtors respectfully submit that the notice procedures outlined herein regarding the Bar Dates are reasonable and appropriate and should be approved. In conjunction with setting deadlines to file proofs of claim, the Debtors must give appropriate notice to interested parties. Bankruptcy Rule 2002(a)(7) requires that the Debtors provide claimants with at least 21 days' notice by mail of the Bar Date Order that the Court sets pursuant to Bankruptcy Rule 3003(c). Fed. R. Bankr. P. 2002(a)(7). Here, all of the proposed Bar Dates exceed this threshold and provide more than sufficient time for noticing the Debtors' known and unknown creditors. Additionally, the proposed procedures for service of the Bar Date Order are appropriate.

37. To determine the adequacy of notice given to a creditor, bankruptcy law distinguishes between "known" and "unknown" creditors. *See Chemetron*, 72 F.3d at 345-46. As the Third Circuit explained in *Chemetron*, "[k]nown creditors must be provided with actual written notice of a debtor's bankruptcy filing and bar claims date. For unknown claimants, notification by publication will generally suffice." *Id.* at 346 (citations omitted). A "known" creditor is one whose identity is either known or is "reasonably ascertainable by the debtor." *Id.* (citing *Tulsa Prof'l Collection Serv., Inc. v. Pope*, 485 U.S. 478, 490 (1988)). A creditor's identity is "reasonably ascertainable" if that creditor can be identified through "reasonably diligent efforts." *Mennonite Bd. of Missions v. Adams*, 462 U.S. 791, 798 n.4 (1983). An "unknown" creditor is one whose "interests are either conjectural or future or, although they could be discovered upon investigation, do not in due course of business come to knowledge [of the Debtors]." *Chemetron*, 72 F.3d at 346 (citing *Mullane v. Cent. Hanover Bank & Tr. Co.*, 339 U.S. 306, 317 (1950)) (alteration in original).

38. The Debtors propose to mail the Bar Date Notice to their known creditors, identifiable by the Debtors from their books and records, but must rely on publication to give notice to any unknown creditors. This procedure is consistent with constitutional due process and applicable bankruptcy law. *See* Fed. R. Bankr. P. 2002(1), 9008; *see also Mullane*, 339 U.S. at 317; *Chemetron*, 72 F.3d at 345-46. Bankruptcy Rule 2002(l) provides that the Court may order notice by publication if it finds that notice by mail is impractical or it is desirable to supplement other notice, and Bankruptcy Rule 9008 provides that the Court shall determine the form and manner of publication notice, the newspapers used, and the frequency of publication. Fed. R. Bankr. P. 2002(l) and 9008.

39. In addition, requiring entities asserting claims pursuant to section 503(b)(9) of the Bankruptcy Code to assert such claims by filing a Proof of Claim on or prior to the General Bar Date will ensure that the Debtors have complete information regarding the nature, validity, and amount of such section 503(b)(9) claims while affording parties asserting section 503(b)(9) claims appropriate and adequate notice. The Debtors submit that requiring parties to assert section 503(b)(9) claims by proof of claim on or before the General Bar Date is justified and warranted under the circumstances of these Chapter 11 Cases.

40. The Debtors submit that the proposed notice procedures satisfy the *Chemetron* standard. The Debtors have identified those persons and entities that are known to the Debtors to hold claims against the Debtors or are likely to be potential holders of claims, and all such persons and entities will be served with notice of the Bar Date Order as set forth herein.

41. The procedures described herein provide creditors with both sufficient notice and opportunity to file a Proof of Claim Form. Indeed, the proposed procedures are designed to achieve the twin goals of providing comprehensive notice and clear instructions to creditors on the one

hand, and allowing these Chapter 11 Cases to move forward promptly and efficiently on the other hand. Accordingly, the Debtors submit that approval of the Bar Dates and the proposed procedures for filing Proof of Claim Forms and the form, manner and sufficiency of notice of such procedures is proper and in the best interests of the Debtors, their estates and all parties-in-interest.

NOTICE

42. Notice of this Motion will be provided to: (i) the U.S. Trustee; (ii) counsel to the Prepetition ABL Agent; (iii) counsel to the Prepetition Term Loan Agent; (iv) counsel to the Prepetition Subordinated Note Agent; (v) counsel to the Prepetition Subordinated Note Holders; (vi) counsel to the Committee; (vii) the United States Securities and Exchange Commission; (viii) the Internal Revenue Service; (ix) the Office of the United States Attorney for the District of Delaware; (x) Delaware State Treasury; (xi) Delaware Secretary of State; (xii) the state attorneys general for states in which the Debtors conduct business; and (xiii) all parties that have requested notice pursuant to Bankruptcy Rule 2002 as of the date of the Bar Date Order. The Debtors submit that in light of the nature of the relief requested no other or further notice need be given.

NO PRIOR REQUEST

43. No previous request for the relief sought herein has been made to this Court or any other court.

[*Remainder of Page Intentionally Left Blank*]

CONCLUSION

WHEREFORE, the Debtors respectfully request that the Court enter the Bar Date Order, substantially in the form attached hereto, granting the relief requested herein and such other and further relief as may be just and proper.

Dated: October 2, 2026
Wilmington, Delaware

/s/ Justin R. Alberto

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Proposed Co-Counsel to the Debtors and Debtors in Possession

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
Noble Supply & Logistics, LLC, *et al.*,	Case No. 26-11369 (CTG)
Debtors.[1]	(Jointly Administered)
	Hearing Date: October 16, 2026 at 10:00 a.m. (ET) **Objection Deadline: October 9, 2026 at 4:00 p.m. (ET)**

NOTICE OF HEARING ON DEBTORS' MOTION FOR ORDER (I) ESTABLISHING BAR DATES FOR FILING CLAIMS AGAINST THE DEBTORS AND (II) APPROVING FORM AND MANNER OF NOTICE THEREOF

PLEASE TAKE NOTICE that, on October 2, 2026, the above-captioned debtors and debtors in possession (the "Debtors") filed the *Debtors' Motion for Order (I) Establishing Bar Dates for Filing Claims Against the Debtors and (II) Approving Form and Manner of Notice Thereof* (the "Motion") with the United States Bankruptcy Court for the District of Delaware (the "Court").

PLEASE TAKE FURTHER NOTICE that a copy of the Motion is being served with this Notice. A copy of the Motion is also available on (i) the Court's website: www.deb.uscourts.gov and (ii) the website maintained by the Debtors' Claims and Noticing Agent, https://veritaglobal.net/Noble.

PLEASE TAKE FURTHER NOTICE that objections, if any, to approval of the Motion must be in writing, filed with the Court, 824 Market Street, 3rd Floor, Wilmington, Delaware 19801, and served upon the counsel for the Debtors listed below, so that it is received on or before **October 9, 2026 at 4:00 p.m. (Eastern Time).**

PLEASE TAKE FURTHER NOTICE that a hearing on the Motion, if necessary, will be held on **October 16, 2026 at 10:00 a.m. (Eastern Time)** before the Honorable Craig T. Goldblatt, United States Bankruptcy Court for the District of Delaware, 5th Floor, Courtroom No. 5, 824 North Market Street, Wilmington, Delaware 19801.

[1] The Debtors in these Chapter 11 Cases, along with the last four digits of each Debtors' federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these Chapter 11 Cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

PLEASE TAKE FURTHER NOTICE THAT IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF REQUESTED BY MOTION WITHOUT FURTHER NOTICE OR HEARING.

Dated: October 2, 2026
Wilmington, Delaware

/s/ Justin R. Alberto

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Proposed Co-Counsel to the Debtors and Debtors in Possession

Exhibit A

Proposed Order

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
Noble Supply & Logistics, LLC, *et al.*,	Case No. 26-11369 (CTG)
Debtors.[1]	(Jointly Administered)
	Re: Docket No. __

ORDER (I) ESTABLISHING BAR DATES FOR FILING CLAIMS AGAINST THE DEBTORS AND (II) APPROVING FORM AND MANNER OF NOTICE THEREOF

Upon the motion (the "Motion")[2] of the Debtors for entry of an order (this "Order") pursuant to sections 105(a), 501, 502, 503 and 1111(a) of the Bankruptcy Code, Bankruptcy Rules 2002 and 3003(c)(3), and Local Rules 1009-2 and 2002-1(e), (a) establishing deadlines for filing claims against the Debtors in these Chapter 11 Cases and (b) approving the form and manner of notice thereof; and the Court having jurisdiction to consider the Motion and the relief requested therein pursuant to 28 U.S.C. §§ 157 and 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012; and the matter being a core proceeding within the meaning of 11 U.S.C. § 157(b)(2); and the Court being able to issue a final order consistent with Article III of the United States Constitution; and venue of this proceeding and the Motion being proper pursuant to 28 U.S.C. §§ 1408 and 1409; and due and sufficient notice of the Motion having been given under the particular circumstances; and it

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

[2] Capitalized terms used but not defined herein shall have the meanings ascribed to such terms in the Motion.

appearing that no other or further notice is necessary; and it appearing that the relief requested in the Motion is in the best interests of the Debtors, their estates, their creditors, and other parties-in-interest; and after due deliberation thereon; and good and sufficient cause appearing therefor; it is HEREBY ORDERED THAT**:**

1. The Motion is GRANTED as set forth herein.

2. The Bar Date Notice attached hereto as **Exhibit 1** is approved.

3. The Debtors shall serve the Bar Date Notice, substantially in the form attached hereto as **Exhibit 1**, and a Proof of Claim Form, substantially in the form attached hereto as **Exhibit 2**, by first-class mail within three (3) business days of the date of entry of this Order, or as soon thereafter as practical, on: (i) the U.S. Trustee; (ii) counsel to the Prepetition ABL Agent; (iii) counsel to the Prepetition Term Loan Agent; (iv) counsel to the Prepetition Subordinated Note Agent; (v) counsel to the Prepetition Subordinated Note Holders; (vi) counsel to the Committee; (vii) the state attorneys general for states in which the Debtors conduct business; (viii) the United States Securities and Exchange Commission; (ix) the Internal Revenue Service; (x) the Office of the United States Attorney for the District of Delaware; (xi) Delaware State Treasury; (xii) Delaware Secretary of State; (xiii) all known potential holders of prepetition claims, including all persons and entities listed in the Schedules as potentially holding claims; (xiv) all entities listed on the Debtors' matrix of creditors; (xv) all known holders of equity securities in the Debtors as of the date of the Bar Date Order; (xvi) all parties that have requested notice in this case pursuant to Bankruptcy Rule 2002 as of the date of the Bar Date Order; (xvii) all known persons and entities that are parties to an executory contract or unexpired lease with the Debtors; (xviii) all known parties to litigation with the Debtors and their counsel (if known); and (xix) all current employees of the Debtors, and all former employees who left the Debtors'

employ within the two (2) years prior to the Petition Date and whose addresses are known by the Debtors.

4. After the initial mailing of the Bar Date Notices, the Debtors may, in their discretion make supplemental mailings of notices or packages, including in the event that: (a) notices are returned by the post office with forwarding addresses; (b) certain parties acting on behalf of parties in interest decline to pass along notices to these parties and instead return their names and addresses to the Debtors for direct mailing, and (c) additional potential claimants become known as the result of the Bar Date mailing process. In this regard, the Debtors may make supplemental mailings of the Bar Date Notices in these and similar circumstances at any time up to twenty-one (21) days in advance of the applicable Bar Date, with any such mailings being deemed timely and the Bar Date being applicable to the recipient creditors.

5. **General Bar Date.** Pursuant to Bankruptcy Rule 3003(c)(3), all persons and entities, except any governmental unit, that hold or wish to assert a claim arising (or deemed to arise) on or before the including any secured claims, unsecured claims, priority claims, and claims arising under section 503(b)(9) of the Bankruptcy Code for goods received by the Debtors in the ordinary course of business within twenty (20) days of the Petition Date, are required to file with the Debtors' claims and noticing agent, Kurtzman Carson Consultants, LLC dba Verita Global (the "Claims Agent" or "Verita"), by no later than **November 16, 2026 at 5:00 p.m. (Eastern Time)** (the "General Bar Date"), a completed and executed Proof of Claim Form, in substantially the form attached hereto as **Exhibit 2**, on account of any such claim in accordance with the procedures set forth below.

6. **Governmental Bar Date.** Pursuant to Bankruptcy Rule 3003(c) and section 502(b)(9) of the Bankruptcy Code, all governmental units that hold or wish to assert a claim

arising (or deemed to arise) on or before the Petition Date against the Debtors are required to file with the Claims Agent **on or before February 26, 2027 at 5:00 p.m. (Eastern Time)** (the "Governmental Bar Date"), a completed and executed Proof of Claim Form, substantially in the form attached hereto as **Exhibit 2**, on account of any such claim in accordance with the procedures set forth below.

7. **Amended Schedules Bar Date.** In accordance with Local Rule 1009-2, if the Debtors amends their Schedules to change the amount, nature, classification or characterization of a claim, or to schedule a new claim, the affected claimant shall be permitted to dispute the amount, nature, classification or characterization of the scheduled claim by filing with Verita a completed and executed Proof of Claim Form in substantially the form attached hereto as **Exhibit 2** on or before the later of (a) the General Bar Date and (b) twenty-one (21) days from the date notice is served alerting the affected creditor of the amendment to the Schedules. If the Debtors amend the Schedules with respect to the claim of a governmental unit, the affected governmental unit shall be permitted to dispute the amount, nature, classification or characterization of the scheduled claim by filing with Verita a completed and executed Proof of Claim Form in substantially the form attached hereto as **Exhibit 2** on or before the later of (a) the Governmental Bar Date and (b) twenty-one (21) days from the date notice is served alerting the affected governmental unit of the applicable amendment to the Schedules.

8. **Rejection Bar Date.** Pursuant to Bankruptcy Rule 3003(c), each person or entity (including, without limitation, each individual, partnership, joint venture, corporation, limited liability company, estate, and trust) holding or asserting a claim for any rejection damages arising from the rejection of any unexpired lease or executory contract of the Debtors (an "Executory Contract") during these Chapter 11 Cases must file a Proof of Claim Form so that it is *actually*

received by Verita on or before the later of (a) 30 days after entry of the order approving the rejection of such Executory Contract, (b) any date set by another order of this Court, and (c) the General Bar Date or the Governmental Bar Date, whichever is applicable. For the avoidance of doubt, claims arising from the rejection of unexpired leases of the Debtors for purposes of this Order shall include any claims under such unexpired leases as of the Petition Date, and such parties shall not be required to file Proofs of Claim with respect to prepetition amounts unless and until such unexpired lease has been rejected.

9. Persons and entities holding or wishing to assert the following types of claims against the Debtors are **not** required to file a Proof of Claim Form:

a. Any entity that already has filed a signed proof of claim against the Debtors in a form substantially similar to Official Bankruptcy Form No. 410 with: (i) the Clerk of the Court or (ii) the Claims Agent;

b. Any entity (i) whose claim against the Debtors is *not* listed as "disputed," "contingent," or "unliquidated" in the Schedules or Amended Schedules and (ii) who agrees with the nature, classification and amount of its claim as identified in the Schedules or Amended Schedules;

c. Claims of the Debtors against other Debtors;

d. Any direct or indirect claim of a non-debtor subsidiary of a Debtor against a Debtor;

e. Any holder of a claim that has been paid in full by the Debtors in accordance with the Bankruptcy Code or an order of the Court;

f. Administrative claims arising under sections 503(b)(1) through (8) and 507(a)(2) of the Bankruptcy Code;

g. Claims for fees and expenses of professionals retained by the Debtors and the Committee; and

h. Claims specifically exempted from the General Bar Date pursuant to a separate order of the Court in full force and effect.

10. Any person or entity holding an equity security or other ownership interest in the Debtors (an "Interest Holder") is not required to file a proof of interest with respect to the

ownership of such equity interest; *provided, however*, that any Interest Holder that wishes to assert a claim against the Debtors, including a claim that arises out of or relates to the ownership or purchase of an equity security or other ownership interests, including, but not limited to, a claim for damages, recission based on the purchase or sale of such equity security or other ownership interests, must file a proof of claim on or prior to the General Bar Date pursuant to procedures set forth herein. The Debtors' rights are reserved to seek relief at a later date establishing a deadline for Interest Holders to file proofs of interest.

11. The form of the publication notice, attached hereto as **Exhibit 3**, is approved.

12. The Debtors shall publish a notice, substantially in the form attached hereto as **Exhibit 3**, with any necessary modifications for ease of publication, once in the national edition of the Wall Street Journal subject to applicable publication deadlines.

13. Proofs of Claim will be deemed timely filed only if received by Verita on or before the applicable Bar Date either by (a) mailing or hand delivering the original Proof of Claim Form to Noble Claims Processing Center c/o KCC dba Verita Global 222 N. Pacific Coast Hwy., Ste. 300, El Segundo, CA 90245; or (b) completing the electronic Proof of Claim Form (an "Electronic Proof of Claim") available at https://veritaglobal.net/Noble.

14. Proof of Claim Forms shall not be submitted by facsimile, telecopy, e-mail or other electronic means (except for an Electronic Proof of Claim), and Proof of Claim Forms submitted by such means shall not be deemed timely filed.

15. All Proof of Claim Forms must be filed with original signatures (which may be electronic signatures), be written in English, and be denominated in lawful currency of the United States. Copies of any documents on which the claim is based or an explanation as to why such documents are not available should be attached to the Proof of Claim Form.

16. Any person or entity that is required to file a Proof of Claim Form in the form and manner specified in this Order and that fails to do so on or before the applicable Bar Date, shall: (a) be forever barred, estopped and enjoined from asserting such claim against the Debtors, their estates, or the property of the estates or thereafter filing a Proof of Claim Form with respect thereto in these Chapter 11 Cases; (b) not, with respect to such claim, be treated as a creditor of the Debtors for the purpose of voting upon any plan in this proceeding; and (c) not receive or be entitled to receive any payment or distribution of property from the Debtors or their successors or assigns with respect to such claim; *provided, however*, that a holder of a claim shall be able to vote upon, and receive distributions under, any plan of reorganization or liquidation in these Chapter 11 Cases to the extent, and in such amount, as any undisputed, noncontingent, and liquidated claims identified in the schedules on behalf of such holder.

17. The Debtors shall have authority to make non-substantive and non-material changes to the Bar Date Notice and Publication Notice without further order of the Court, including, without limitation, changes to correct typographical and grammatical errors, insert dates and to make conforming changes prior to mailing and publication.

18. Notification of the relief granted in this Order as provided herein is fair and reasonable and approved, and will provide good, sufficient and proper notice to all creditors of their obligations in connection with claims they may have against or in the Debtors.

19. Nothing in the Motion or this Order, nor the Debtors' implementation of the relief granted in this Order, shall constitute (a) an admission of the validity of any claim against the Debtors; (b) a waiver of the Debtors' right to dispute or object to any claim, whether filed or scheduled, on any ground; (c) a waiver of the Debtors' right to dispute or assert offsets against or defenses to any claim, whether filed or scheduled, as to amount, nature, classification,

characterization, status, or otherwise; (d) a prohibition of the Debtors from taking any other action with respect to a prepetition claim; or (e) a promise by the Debtors to pay any alleged claim.

20. Nothing contained herein shall limit, abridge or otherwise affect the Debtors' right to request that the Court fix a date by which the holder of a claim that is specifically excluded from the requirements to file such a claim by this Order must file a proof of claim.

21. The provisions of this Order apply to all claims (except as otherwise set forth herein) of whatever character against the Debtors or their property, whether they are secured or unsecured, entitled or not entitled to priority, liquidated or unliquidated, or fixed or contingent.

22. The Debtors are hereby authorized to take such steps as it deems reasonably necessary to fulfill the notice requirements established by this Order.

23. This Court shall retain jurisdiction with respect to all matters arising from or related to the implementation, interpretation or enforcement of this Order.

Exhibit 1

Bar Date Notice

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
Noble Supply & Logistics, LLC, *et al.*,	Case No. 26-11369 (CTG)
Debtors.[1]	(Jointly Administered)

NOTICE OF DEADLINES FOR
FILING PROOFS OF CLAIM AGAINST THE DEBTORS

(General Bar Date is November 16, 2026 at 5:00 p.m. (Prevailing Eastern Time)

PLEASE TAKE NOTICE THAT:

On August 30, 2026 (the "Petition Date"), Noble Supply & Logistics, LLC, the debtors and debtors in possession in the above-captioned case (the "Debtors"), each filed a voluntary petition for relief under chapter 11 of the United States Bankruptcy Code (the "Bankruptcy Code") with the United States Bankruptcy Court for the District of Delaware (the "Bankruptcy Court").

On [●], 2026, the Bankruptcy Court entered an order [Docket No. [●]] (the "Bar Date Order")[2] establishing certain deadlines for filing proofs of claim ("Proofs of Claim") against the Debtors (the "Bar Dates"), including a General Bar Date, Governmental Bar Date, Amended Schedules Bar Date, and Rejection Bar Date (each as defined in the Bar Date Order).

The Bar Dates and the procedures set forth below for the filing of Proofs of Claim against the Debtors apply to all claims against the Debtors that arose (or are deemed to have arisen) on or prior to the Petition Date, including any claims arising under section 503(b)(9) of the Bankruptcy Code, except for the types of claims listed in Section 2 below.

You may obtain a copy of the Bar Date Order and other case pleadings, including the Schedules (as defined below), at the Debtors' case website https://veritaglobal.net/Noble or the Bankruptcy Court's website (www.deb.uscourts.gov) (for a fee). Copies of case pleadings also may be examined between the hours of 8:00 a.m. and 4:00 p.m., Monday through Friday, excluding federal

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

[2] Capitalized terms used but not defined herein have the meanings ascribed to them in the Bar Date Order.

holidays, at the Office of the Clerk of the Bankruptcy Court (the "Clerk"), 824 N. Market St., 3rd Floor, Wilmington, Delaware 19801.

1. WHO MUST FILE A PROOF OF CLAIM

You **must** file a Proof of Claim (a "Proof of Claim Form") to share in distributions from the Debtors' bankruptcy estate if you hold a claim[3] against the Debtors (including any secured claims, unsecured claims, priority claims, and claims arising under section 503(b)(9) of the Bankruptcy Code) that arose (or is deemed to have arisen) on or before the Petition Date, and it is not one of the kinds of claims set forth in Section 2. You must file a Proof of Claim Form by the applicable Bar Date even if your claim is not now fixed, liquidated or certain or did not mature or become fixed, liquidated or certain before the Petition Date.

Specifically, and without limiting the generality of Bankruptcy Rule 3003(c)(2), you **must** file a Proof of Claim Form on or before the applicable Bar Date if:

a. your claim is listed in the Debtors' Schedules filed with the Bankruptcy Court, or in any supplements or amendments to the Schedules, as "contingent," "unliquidated," or "disputed";

b. your claim is listed in the Debtors' Schedules filed with the Bankruptcy Court, or in any supplements or amendments to the Schedules, and you disagree with the amount, nature, classification, or characterization of the claim as set forth in the Schedules; or

c. you assert an administrative priority claim under section 503(b)(9) of the Bankruptcy Code.[4]

2. EXCLUDED CLAIMS

You do **not** need to file a Proof of Claim Form if you or your claim fall within any of the below categories:

a. Any entity that already has filed a signed proof of claim against the Debtors in a form substantially similar to Official Bankruptcy Form No. 410 with: (i) the Clerk of the Court or (ii) the Claims Agent;

---

[3] Under section 101(5) of the Bankruptcy Code and as used herein, the word "claim" means a right to (i) payment, whether or not such right is reduced to judgment, liquidated, unliquidated, fixed, contingent, matured, unmatured, disputed, undisputed, legal, equitable, secured or unsecured; or (ii) an equitable remedy for breach of performance if such breach gives rise to a right to payment, whether or not such right to an equitable remedy is reduced to judgment, fixed, contingent, matured, unmatured, disputed, undisputed, secured or unsecured.

[4] Section 503(b)(9) of the Bankruptcy Code provides that "the value of any goods received by the debtor within 20 days before the date of commencement of a case under this title in which the goods have been sold to the debtor in the ordinary course of such debtor's business" is entitled to administrative priority.

b. Any entity (i) whose claim against the Debtors is *not* listed as "disputed," "contingent," or "unliquidated" in the Schedules or Amended Schedules and (ii) who agrees with the nature, classification and amount of its claim as identified in the Schedules or Amended Schedules;

c. Claims of the Debtors against other Debtors;

d. Any direct or indirect claim of a non-debtor subsidiary of a Debtor against a Debtor;

e. Any holder of a claim that has been paid in full by the Debtors in accordance with the Bankruptcy Code or an order of the Court;

f. Administrative claims arising under sections 503(b)(1) through (8) and 507(a)(2) of the Bankruptcy Code;

g. Claims for fees and expenses of professionals retained by the Debtors and the Committee; and

h. Claims specifically exempted from the General Bar Date pursuant to a separate order of the Court in full force and effect.

In addition, any person or entity holding an equity security or other ownership interest in the Debtors (an "Interest Holder") is not required to file a proof of interest with respect to the ownership of such equity interest; *provided, however*, that any Interest Holder that wishes to assert a claim against the Debtors, including a claim that arises out of or relates to the ownership or purchase of an equity security or other ownership interests, including, but not limited to, a claim for damages, recission based on the purchase or sale of such equity security or other ownership interests, must file a proof of claim on or prior to the General Bar Date pursuant to procedures set forth herein. The Debtors' rights are reserved to seek relief at a later date establishing a deadline for Interest Holders to file proofs of interest**.**

You should not file a Proof of Claim Form if you do not have a claim against the Debtors. The fact that you received this notice does not mean that you have a claim against the Debtors.

Additional copies of Proof of Claim Forms can be obtained at the Debtors' case website, https://veritaglobal.net/Noble.

3. THE BAR DATES

The Bar Date Order establishes the following Bar Dates for filing proofs of claim in this case:

General Bar Date. Except as otherwise provided herein, each person or entity (including, without limitation, each individual, partnership, joint venture, corporation, limited liability company, estate, or trust) holding or asserting a claim against the Debtors that arose (or is deemed to have arisen) on or prior to the Petition Date (including any secured claims, unsecured claims, priority claims, and claims arising under section 503(b)(9) of the Bankruptcy Code for goods received by

the Debtors in the ordinary course of business within 20 days of the Petition Date) must file a Proof of Claim Form, so that it is actually received by Verita **on or before November 16, 2026 at 5:00 p.m. (Eastern Time)** (the "General Bar Date").

Governmental Bar Date. Each governmental unit holding or asserting a claim against the Debtors that arose (or is deemed to have arisen) on or prior to the Petition Date must file a Proof of Claim Form so that it is actually received by Verita **on or before February 26, 2027 at 5:00 p.m. (Eastern Time)**.

Amended Schedules Bar Date. If, on or after the date the Debtors serve this notice, the Debtors amend their Schedules to change the amount, nature, classification or characterization of a claim, or to schedule a new claim, the affected claimant may dispute the amount, nature, classification or characterization of the scheduled claim by filing a Proof of Claim Form with respect to the scheduled claim, so that the Proof of Claim Form is actually received by Verita **on or before the later of (i) the General Bar Date and (ii) twenty-one (21) days from the date notice is served alerting the affected creditor of the applicable amendment to the Schedules.**

Rejection Bar Date. Each person or entity (including, without limitation, each individual, partnership, joint venture, corporation, limited liability company, estate, and trust) holding or asserting a claim for any rejection damages arising from the rejection of any unexpired lease or executory contract of the Debtors (an "Executory Contract") during these Chapter 11 Cases must file a Proof of Claim Form so that it is actually received by Verita **on or before the later of (i) 30 days after entry of the order approving the rejection of such Executory Contract, (ii) any date set by another order of the Bankruptcy Court, and (iii) the General Bar Date or the Governmental Bar Date, whichever is applicable.**

4. WHAT FORMS AND DOCUMENTS TO FILE

Any Proof of Claim Form previously and properly filed with either Verita or the Clerk prior to the mailing of this Notice shall be deemed to be, and shall be treated as, a timely-filed claim subject to the rights of the Debtors, the Committee, or any party-in-interest to object to the allowance thereof. No additional Proof of Claim Form is required to be asserted with respect to such a previously-filed claim.

If you have not filed your proof of claim yet, a Proof of Claim Form should be submitted on the Proof of Claim Form enclosed with this notice. Additional copies of the Proof of Claim Form and general information related to this case can be obtained at: https://veritaglobal.net/Noble or by submitting an inquiry to Verita at www.veritaglobal.net/Noble/inquiry.

Proof of Claim Form. If your claim is scheduled by the Debtors, the enclosed Proof of Claim Form sets forth (i) the amount of the scheduled claim, if any; (ii) whether the claim is listed as disputed, contingent or unliquidated; and (iii) whether the claim is listed as a secured, unsecured priority or unsecured nonpriority claim. To the extent you disagree with the information on the Proof of Claim Form, you should make the necessary changes to the information on the Proof of Claim Form.

503(b)(9) Claims. If you assert a claim pursuant to section 503(b)(9) of the Bankruptcy Code you must complete the appropriate box in the Proof of Claim Form and (i) identify the amount of such

claim believed to be entitled to administrative expense priority treatment under section 503(b)(9) of the Bankruptcy Code and (ii) attach documentation supporting such claim. If you fail to identify the existence and amount of your 503(b)(9) Claim on the Proof of Claim Form, the claim will not be regarded as a 503(b)(9) Claim, and the claim will not be entitled to priority treatment under section 503(b)(9) of the Bankruptcy Code.

All Proof of Claim Forms must be filed with **original signatures** (which may be electronic signatures), be written in English, and be denominated in lawful currency of the United States. You should attach to your completed Proof of Claim Form copies of any documents on which the claim is based or an explanation as to why such documents are not available.

5. WHERE TO FILE

Persons or entities filing Proof of Claim Forms must deliver such forms to Verita at one of the following addresses in the manner indicated below:

If by First-Class Mail, Hand Delivery or Overnight Mail:
Noble Claims Processing Center
c/o KCC dba Verita Global
222 N. Pacific Coast Hwy., Ste. 300
El Segundo, CA 90245

Alternatively, claimants may submit a Proof of Claim electronically by completing the Proof of Claim Form that can be accessed at Verita's website: https://veritaglobal.net/Noble or by submitting an inquiry to Verita at www.veritaglobal.net/Noble/inquiry.

Proof of Claim Forms will be deemed timely and properly filed only if such forms are actually received by Verita on or before the applicable Bar Date. Do not file your Proof of Claim Form with the Clerk.

Proof of Claim Forms shall not be submitted by facsimile, telecopy, e-mail or other electronic means (except for the Electronic Proof of Claim), and Proof of Claim Forms submitted by such means shall not be deemed timely filed.

Time-stamped copies of Proof of Claim Forms will not be returned unless you provide the Claims Agent with a copy of your Proof of Claim Form and a self-addressed, postage pre-paid, envelope.

6. CONSEQUENCES OF FAILURE TO TIMELY FILE PROOF OF CLAIM FORMS

ANY PERSON OR ENTITY THAT IS REQUIRED TO FILE A PROOF OF CLAIM FORM IN THE FORM AND MANNER SPECIFIED IN THE BAR DATE ORDER AND THAT FAILS TO DO SO ON OR BEFORE THE APPLICABLE BAR DATE, MAY: (I) BE FOREVER BARRED, ESTOPPED, AND ENJOINED FROM ASSERTING SUCH CLAIM AGAINST THE DEBTORS, THEIR ESTATES OR THE PROPERTY OF THE ESTATES, OR THEREAFTER FILING A PROOF OF CLAIM FORM WITH RESPECT THERETO IN THE CHAPTER 11 CASES; (II) NOT, WITH RESPECT TO SUCH CLAIM, BE TREATED AS A CREDITOR OF THE DEBTORS FOR THE PURPOSE OF VOTING

UPON ANY PLAN IN THIS PROCEEDING; AND (III) NOT RECEIVE OR BE ENTITLED TO RECEIVE ANY PAYMENT OR DISTRIBUTION OF PROPERTY FROM THE DEBTORS OR THEIR SUCCESSORS OR ASSIGNS WITH RESPECT TO SUCH CLAIM.

A HOLDER OF A POSSIBLE CLAIM AGAINST THE DEBTORS SHOULD CONSULT AN ATTORNEY REGARDING ANY MATTERS NOT COVERED BY THIS NOTICE AND ANY RELATED MATTERS, SUCH AS WHETHER THE HOLDER SHOULD FILE A PROOF OF CLAIM FORM.

This notice is only a summary of the Bar Date Order. All creditors and other parties-in-interest are referred to the text of the Bar Date Order itself and to the Bankruptcy Code, the Bankruptcy Rules and the Local Rules for additional information regarding the filing and treatment of proofs of claim.

7. RESERVATION OF RIGHTS

The Debtors shall retain the right to: (i) dispute, or assert offsets or defenses against, any filed proofs of claim, or any claim listed or reflected in the Schedules, as to nature, amount, liability, classification or otherwise; (ii) subsequently designate any scheduled claim as disputed, contingent or unliquidated (or any combination thereof); and (iii) otherwise amend or supplement the Schedules. Notwithstanding the foregoing, nothing contained herein shall preclude the Debtors from objecting to any claim, whether scheduled or filed, on any grounds.

8. ADDITIONAL INFORMATION

Copies of the Bar Date Order and other information regarding the Debtors' cases, including the Schedules and other filings, are available for inspection free of charge on Verita's website at https://veritaglobal.net/Noble. If you require additional information regarding the filing of a claim, you may submit an inquiry to Verita at www.veritaglobal.net/Noble/inquiry or telephone the Claims Agent at (888) 249-2721 (U.S./Canada) or +1 (310) 751-2604 (International).

Verita cannot advise you how to file, or whether you should file, a proof of claim. You may wish to consult an attorney regarding this matter.

Exhibit 2

Proof of Claim Form

Your claim can be filed electronically on Verita's website at https://www.veritaglobal.net/Noble

United States Bankruptcy Court for the District of Delaware

Indicate Debtor against which you assert a claim by checking the appropriate box below. (**Check only one Debtor per claim form.**)

- ☐ Noble Supply & Logistics, LLC (Case No. 26-11369)
- ☐ COTS Solutions, LLC (Case No. 26-11370)
- ☐ Federal Resources Supply Company, LLC (Case No. 26-11371)
- ☐ FRS Holdings, LLC (Case No. 26-11372)
- ☐ K.D. Analytical Consulting, LLC (Case No. 26-11373)
- ☐ KDA Acquisition, LLC (Case No. 26-11374)
- ☐ Noble Defense Corporation (Case No. 26-11375)
- ☐ Noble Equity Holdings, LLC (Case No. 26-11376)
- ☐ Noble.com, LLC (Case No. 26-11377)
- ☐ Noble Mission Support, LLC (Case No. 26-11378)
- ☐ Tactical & Survival Specialties, LLC (Case No. 26-11379)

Modified Official Form 410

Proof of Claim

04/25

Read the instructions before filling out this form. This form is for making a claim for payment in a bankruptcy case. Other than a claim under 11 U.S.C. § 503(b)(9), this form should not be used to make a claim for an administrative expense arising after the commencement of the case.

Filers must leave out or redact information that is entitled to privacy on this form or on any attached documents. Attach redacted copies or any documents that support the claim, such as promissory notes, purchase orders, invoices, itemized statements of running accounts, contracts, judgments, mortgages, and security agreements. **Do not send original documents;** they may be destroyed after scanning. If the documents are not available, explain in an attachment.

A person who files a fraudulent claim could be fined up to $500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Fill in all the information about the claim as of the date the case was filed.

Part 1: Identify the Claim

1. **Who is the current creditor?**

   _____
   Name of the current creditor (the person or entity to be paid for this claim)

   Other names the creditor used with the debtor _____

2. **Has this claim been acquired from someone else?**

   ☐ No

   ☐ Yes. From whom? _____

3. **Where should notices and payments to the creditor be sent?**

   Federal Rule of Bankruptcy Procedure (FRBP) 2002(g)

   Where should notices to the creditor be sent?

   _____
   Name

   _____
   Number Street

   _____
   City State ZIP Code

   _____
   Country

   Contact phone _____

   Contact email _____

   Where should payments to the creditor be sent? (if different)

   _____
   Name

   _____
   Number Street

   _____
   City State ZIP Code

   _____
   Country

   Contact phone _____

   Contact email _____

   Uniform claim identifier (if you use one):

   __

4. **Does this claim amend one already filed?**

   ☐ No

   ☐ Yes. Claim number on court claims registry (if known) _____ Filed on _____
   MM / DD / YYYY

5. **Do you know if anyone else has filed a proof of claim for this claim?**

   ☐ No

   ☐ Yes. Who made the earlier filing? _____

Part 2: Give Information About the Claim as of the Date the Case Was Filed

6. **Do you have any number you use to identify the debtor?**

☐ No

☐ Yes. Last 4 digits of the debtor's account or any number you use to identify the debtor: ___ ___ ___ ___

7. **How much is the claim?**

$ _____. **Does this amount include interest or other charges?**

☐ No

☐ Yes. Attach statement itemizing interest, fees, expenses, or other charges required by Bankruptcy Rule 3001(c)(2)(A).

8. **What is the basis of the claim?**

Examples: Goods sold, money loaned, lease, services performed, personal injury or wrongful death, or credit card.

Attach redacted copies of any documents supporting the claim required by Bankruptcy Rule 3001(c).

Limit disclosing information that is entitled to privacy, such as health care information.

_____

9. **Is all or part of the claim secured?**

☐ No

☐ Yes. The claim is secured by a lien on property.

Nature of property:

☐ Real estate: If the claim is secured by the debtor's principal residence, file a *Mortgage Proof of Claim Attachment* (Official Form 410-A) with this *Proof of Claim*.

☐ Motor vehicle

☐ Other. Describe: _____

Basis for perfection: _____

Attach redacted copies of documents, if any, that show evidence of perfection of a security interest (for example, a mortgage, lien, certificate of title, financing statement, or other document that shows the lien has been filed or recorded.)

Value of property: $_____

Amount of the claim that is secured: $_____

Amount of the claim that is unsecured: $_____ (The sum of the secured and unsecured amount should match the amount in line 7.)

Amount necessary to cure any default as of the date of the petition: $_____

Annual Interest Rate (when case was filed)_____%

☐ Fixed

☐ Variable

10. **Is this claim based on a lease?**

☐ No

☐ Yes. **Amount necessary to cure any default as of the date of the petition.** $_____

11. **Is this claim subject to a right of setoff?**

☐ No

☐ Yes. Identify the property: _____

12. **Is all or part of the claim entitled to priority under 11 U.S.C. § 507(a)?**

A claim may be partly priority and partly nonpriority. For example, in some categories, the law limits the amount entitled to priority.

☐ No

☐ Yes. *Check all that apply:*

Amount entitled to priority

☐ Domestic support obligations (including alimony and child support) under 11 U.S.C. § 507(a)(1)(A) or (a)(1)(B). $_____

☐ Up to $3,800* of deposits toward purchase, lease, or rental of property or services for personal, family, or household use. 11 U.S.C. § 507(a)(7). $_____

☐ Wages, salaries, or commissions (up to $17,150*) earned within 180 days before the bankruptcy petition is filed or the debtor's business ends, whichever is earlier. 11 U.S.C. § 507(a)(4). $_____

☐ Taxes or penalties owed to governmental units. 11 U.S.C. § 507(a)(8). $_____

☐ Contributions to an employee benefit plan. 11 U.S.C. § 507(a)(5). $_____

☐ Other. Specify subsection of 11 U.S.C. § 507(a)(__) that applies. $_____

* Amounts are subject to adjustment on 4/01/28 and every 3 years after that for cases begun on or after the date of adjustment.

13. **Is all or part of the claim entitled to administrative priority pursuant to 11 U.S.C. § 503(b)(9)?**

☐ No

☐ Yes. Indicate the amount of your claim arising from the value of any goods received by the debtor within 20 days before the date of commencement of the above case, in which the goods have been sold to the Debtor in the ordinary course of such Debtor's business. Attach documentation supporting such claim.

$_____

Part 3: Sign Below

The person completing this proof of claim must sign and date it. FRBP 9011(b).

If you file this claim electronically, FRBP 5005(a)(3) authorizes courts to establish local rules specifying what a signature is.

A person who files a fraudulent claim could be fined up to $500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Check the appropriate box:

☐ I am the creditor.

☐ I am the creditor's attorney or authorized agent.

☐ I am the trustee, or the debtor, or their authorized agent. Bankruptcy Rule 3004.

☐ I am a guarantor, surety, endorser, or other codebtor. Bankruptcy Rule 3005.

I understand that an authorized signature on this *Proof of Claim* serves as an acknowledgement that when calculating the amount of the claim, the creditor gave the debtor credit for any payments received toward the debt.

I have examined the information in this *Proof of Claim* and have reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on date _____
MM / DD / YYYY

_____
Signature

Print the name of the person who is completing and signing this claim:

Name _____
First name Middle name Last name

Title _____

Company _____
Identify the corporate servicer as the company if the authorized agent is a servicer.

Address _____
Number Street

_____
City State ZIP Code Country

Contact phone _____ Email _____

Modified Official Form 410

Instructions for Proof of Claim

United States Bankruptcy Court 12/24

These instructions and definitions generally explain the law. In certain circumstances, such as bankruptcy cases that debtors do not file voluntarily, exceptions to these general rules may apply. You should consider obtaining the advice of an attorney, especially if you are unfamiliar with the bankruptcy process and privacy regulations.

A person who files a fraudulent claim could be fined up to $500,000, imprisoned for up to 5 years, or both.
18 U.S.C. §§ 152, 157 and 3571

How to fill out this form

- **Fill in all of the information about the claim as of the date the case was filed.**
- **Fill in the caption at the top of the form**
- **If the claim has been acquired from someone else, then state the identity of the last party** who owned the claim or was the holder of the claim and who transferred it to you before the initial claim was filed.
- **Attach any supporting documents to this form.** Attach redacted copies of any documents that show that the debt exists, a lien secures the debt, or both. (See the definition of *redaction* on the next page.)

  Also attach redacted copies of any documents that show perfection of any security interest or any assignments or transfers of the debt. In addition to the documents, a summary may be added. Federal Rule of Bankruptcy Procedure (called "Bankruptcy Rule") 3001(c) and (d).
- **Do not attach original documents because attachments may be destroyed after scanning.**
- **If the claim is based on delivering health care goods or services, do not disclose confidential health care information. Leave out or redact confidential information both in the claim and in the attached documents.**

PLEASE SEND COMPLETED PROOF(S) OF CLAIM TO:
Noble Claims Processing Center
c/o KCC dba Verita Global
222 N. Pacific Coast Hwy., Ste. 300
El Segundo, CA 90245

Alternatively, your claim can be filed electronically on Verita's website at https://www.veritaglobal.net/Noble

- **A *Proof of Claim* form and any attached documents must show only the last 4 digits of any social security number, individual's tax identification number, or financial account number, and only the year of any person's date of birth.** See Bankruptcy Rule 9037.
- **For a minor child, fill in only the child's initials and the full name and address of the child's parent or guardian.** For example, write *A.B., a minor child (John Doe, parent, 123 Main St., City, State).* See Bankruptcy Rule 9037.

Confirmation that the claim has been filed

To receive confirmation that the claim has been filed, either enclose a stamped self-addressed envelope and a copy of this form or you may view a list of filed claims in this case by visiting the Claims and Noticing and Agent's website at https://www.veritaglobal.net/Noble

Understand the terms used in this form

Administrative expense: Generally, an expense that arises after a bankruptcy case is filed in connection with operating, liquidating, or distributing the bankruptcy estate. 11 U.S.C. § 503.

Claim: A creditor's right to receive payment for a debt that the debtor owed on the date the debtor filed for bankruptcy. 11 U.S.C. §101 (5). A claim may be secured or unsecured.

Claim Pursuant to 11 U.S.C. §503(b)(9): A claim arising from the value of any goods received by the Debtor within 20 days before the date of commencement of the above case, in which the goods have been sold to the Debtor in the ordinary course of the Debtor's business. Attach documentation supporting such claim.

Creditor: A person, corporation, or other entity whom a debtor owes a debt that was incurred on or before the date the debtor filed for bankruptcy. 11 U.S.C. §101 (10).

Debtor: A person, corporation, or other entity who is in bankruptcy. Use the debtor's name and case number as shown in the bankruptcy notice you received. 11 U.S.C. §101 (13).

Evidence of perfection: Evidence of perfection of a security interest may include documents showing that a security interest has been filed or recorded, such as a mortgage, lien, certificate of title, or financing statement.

Information that is entitled to privacy: A *Proof of Claim* form and any attached documents must show only the last 4 digits of any social security number, an individual's tax identification number, or a financial account number, only the initials of a minor's name, and only the year of any person's date of birth. If a claim is based on delivering health care goods or services, limit the disclosure of the goods or services to avoid embarrassment or disclosure of confidential health care information. You may later be required to give more information if the trustee or someone else in interest objects to the claim.

Priority claim: A claim within a category of unsecured claims that is entitled to priority under 11 U.S.C. §507(a). These claims are paid from the available money or property in a bankruptcy case before other unsecured claims are paid. Common priority unsecured claims include alimony, child support, taxes, and certain unpaid wages.

Proof of claim: A form that shows the amount of debt the debtor owed to a creditor on the date of the bankruptcy filing. The form must be filed in the district where the case is pending.

Redaction of information: Masking, editing out, or deleting certain information to protect privacy. Filers must redact or leave out information entitled to **privacy** on the *Proof of Claim* form and any attached documents.

Do not file these instructions with your form.

Secured claim under 11 U.S.C. §506(a): A claim backed by a lien on particular property of the debtor. A claim is secured to the extent that a creditor has the right to be paid from the property before other creditors are paid. The amount of a secured claim usually cannot be more than the value of the particular property on which the creditor has a lien. Any amount owed to a creditor that is more than the value of the property normally may be an unsecured claim. But exceptions exist; for example, see 11 U.S.C. § 1322(b) and the final sentence of 1325(a).

Examples of liens on property include a mortgage on real estate a security interest in a car. A lien may be voluntarily granted by a debtor or may be obtained through a court proceeding. In states, a court judgment may be a lien.

Setoff: Occurs when a creditor pays itself with money belonging to the debtor that it is holding, or by canceling a debt it owes to the debtor.

Uniform claim identifier: An optional 24-character identifier that some creditors use to facilitate payment.

Unsecured claim: A claim that does not meet the requirements of a secured claim. A claim may be unsecured in part to the extent that the amount of the claim is more than the value of the property on which a creditor has a lien.

Offers to purchase a claim

Certain entities purchase claims for an amount that is less than the face value of the claims. These entities may contact creditors offering to purchase their claims. Some written communications from these entities may easily be confused with official court documentation or communications from the debtor. These entities do not represent the bankruptcy court, the bankruptcy trustee, or the debtor. A creditor has no obligation to sell its claim. However, if a creditor decides to sell its claim, any transfer of that claim is subject to Bankruptcy Rule 3001(e), any provisions of the Bankruptcy Code (11 U.S.C. § 101 et seq.) that apply, and any orders of the bankruptcy court that apply.

Exhibit 3

Publication Notice

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
Noble Supply & Logistics, LLC, *et al.*,	Case No. 26-11369 (CTG)
Debtors.[1]	(Jointly Administered)

NOTICE OF ENTRY OF BAR DATE ORDER
ESTABLISHING DEADLINES FOR FILING OF PROOFS OF CLAIM

PLEASE TAKE NOTICE THAT:

On August 30, 2026 (the "Petition Date"), Noble Supply & Logistics, LLC, the debtors and debtors in possession in the above-captioned case (the "Debtors"), each filed a voluntary petition for relief under chapter 11 of the United States Bankruptcy Code (the "Bankruptcy Code") with the United States Bankruptcy Court for the District of Delaware (the "Bankruptcy Court").

On [●], 2026, the Bankruptcy Court entered an order [Docket No. [●]] (the "Bar Date Order")[2] establishing the following deadlines (the "Bar Dates") for filing Proof of Claim Forms (as defined in the Bar Date Order) with Kurtzman Carson Consultants, LLC dba Verita Global ("Verita"), the Debtors' court-appointed claims and noticing agent.

General Bar Date. Each person or entity (including, without limitation, each individual, partnership, joint venture, corporation, limited liability company, estate, and trust) holding or asserting a claim against the Debtors that arose (or is deemed to have arisen) on or prior to the Petition Date (including any secured claims, unsecured claims, priority claims, and claims arising under section 503(b)(9) of the Bankruptcy Code for goods received by the Debtors in the ordinary course of business within twenty (20) days of the Petition Date) must file a Proof of Claim Form so that it is *actually received* by Verita **on or before November 16, 2026 at 5:00 p.m. (Eastern Time)**.

Governmental Bar Date. Each governmental unit holding or asserting a claim against the Debtors that arose (or is deemed to have arisen) on or prior to the Petition Date must file a Proof of Claim

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

[2] Capitalized terms used but not defined herein have the meanings ascribed to them in the Bar Date Order.

Form so that it is *actually received* by Verita **on or before February 26, 2027 at 5:00 p.m. (Eastern Time)**.

Rejection Bar Date. Each person or entity (including, without limitation, each individual, partnership, joint venture, corporation, limited liability company, estate, and trust) holding or asserting a claim for any rejection damages arising from the rejection of any unexpired lease or executory contract of the Debtors (an "Executory Contract") during these Chapter 11 Cases must file a Proof of Claim Form so that it is *actually received* by Verita **on or before the later of (a) thirty (30) days after entry of any order authorizing the rejection of such Executory Contract as provided by an order of this Court or pursuant to a notice under procedures approved by this Court, (b) any date set by another order of this Court, and (c) the General Bar Date or the Governmental Bar Date, whichever is applicable**.

Copies of the Bar Date Order and other information regarding the Debtors' cases, including the Schedules and other filings, are available for inspection free of charge on Verita's website at https://veritaglobal.net/Noble. If you require additional information regarding the filing of a claim, you may submit an inquiry to Verita at www.veritaglobal.net/Noble/inquiry or telephone the Claims Agent at (888) 249-2721 (U.S./Canada) or +1 (310) 751-2604 (International).

All Proof of Claim Forms must be filed with original signatures (which may be electronic signatures), be written in English, and be denominated in lawful currency of the United States. You should attach to your completed Proof of Claim Form copies of any documents on which the claim is based or an explanation as to why such documents are not available.

Proof of Claim Forms must be delivered to Verita, so that such forms are **actually received** by Verita by the applicable Bar Date, at the following address in the manner indicated below:

If by First-Class Mail, Hand Delivery or Overnight Mail:
Noble Claims Processing Center
c/o KCC dba Verita Global
222 N. Pacific Coast Hwy., Ste. 300
El Segundo, CA 90245

Alternatively, claimants may submit a Proof of Claim electronically by completing the Proof of Claim Form that can be accessed at Verita's website, https://veritaglobal.net/Noble. Proof of Claim Forms shall not be submitted by facsimile, telecopy, e-mail, or other electronic means (except for the Electronic Proof of Claim), and Proof of Claim Forms submitted by such means shall not be deemed timely filed.

Any person or entity that is required to file a Proof of Claim Form in the form and manner specified in the Bar Date Order and that fails to do so on or before the applicable Bar Date, may: (a) be forever barred, estopped, and enjoined from asserting such claim against the Debtors, their estates, or the property of the estates, or thereafter filing a Proof of Claim Form with respect thereto in these Chapter 11 Cases; (b) not, with respect to such claim, be treated as a creditor of the Debtors for the purpose of voting upon any plan in this proceeding; and (c) not receive or be entitled to receive any payment or distribution of property from the Debtors or their successors or assigns with respect to such claim.

Questions concerning this Notice should be directed to Verita at www.veritaglobal.net/Noble/inquiry or telephone the Claims Agent at (888) 249-2721 (U.S./Canada) or +1 (310) 751-2604 (International).