Docket #0224 Date Filed: 09/28/2026

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
NOBLE SUPPLY & LOGISTICS, LLC, *et al.*,[1]	Case No. 26-11369 (CTG)
Debtors.	(Jointly Administration)

SCHEDULES OF ASSETS AND LIABILITIES FOR COTS SOLUTIONS, LLC, CASE NO. 26-11370 (CTG)

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[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Special
principal place of business and the Debtors' service address in these c
220, Boston, MA 02210.

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IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	§	**Chapter 11**
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NOBLE SUPPLY & LOGISTICS, LLC, *et al*.,	§	**Case No. 26-11369 (CTG)**
	§	
Debtors.[1]	§	**(Jointly Administered)**
	§	

GLOBAL NOTES AND
STATEMENTS OF LIMITATIONS, METHODOLOGY,
AND DISCLAIMERS REGARDING DEBTORS' SCHEDULES
OF ASSETS AND LIABILITIES AND STATEMENTS OF FINANCIAL AFFAIRS

The Schedules of Assets and Liabilities (collectively, the "**Schedules**") and the Statements of Financial Affairs (collectively, the "**Statements**" and, together with the Schedules, the "**Schedules and Statements**") filed by Noble Supply & Logistics, LLC ("**Noble**") and certain of its subsidiaries, as debtors and debtors in possession in the above-captioned chapter 11 cases (collectively, the "**Debtors**") pending in the United States Bankruptcy Court for the District of Delaware (the "**Bankruptcy Court**"), were prepared pursuant to section 521 of chapter 11 of title 11 of the United States Code (the "**Bankruptcy Code**") and Rule 1007 of the Federal Rules of Bankruptcy Procedure (the "**Bankruptcy Rules**"), by the Debtors' management, with the assistance of the Debtors' advisors.

These *Global Notes and Statements of Limitations, Methodology, and Disclaimers Regarding the Debtors' Schedules of Assets and Liabilities and Statements of Financial Affairs* (collectively, the "**Global Notes**") pertain to, are incorporated by reference in, comprise an integral part of, and should be referred to and considered in connection with any review of the Schedules and Statements. The Global Notes are in addition to the specific notes set forth below with respect to particular Schedules and Statements (the "**Specific Notes**").[2]

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[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are as follows: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The Debtors' mailing address is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

[2] The fact that the Debtors have prepared a Global Note with respect to any particular Debtor's individual Schedules and Statements and not to those of another should not be interpreted as a decision by the Debtors to exclude the applicability of such Global Note to any of the Debtors' other Schedules and Statements, as appropriate. Disclosure of information in one Schedule, one Statement, or an exhibit or attachment to a Schedule or Statement, even if incorrectly placed, shall be deemed to be disclosed in the correct Schedule, Statement, exhibit, or attachment.

Although the Debtors' management and advisors have made reasonable efforts to prepare and file the Schedules and Statements as complete and accurate as possible under the circumstances—based on information available at the time of preparation, subsequent information or discovery may result in material changes to these Schedules and Statements and inadvertent errors, inaccuracies, or omissions may have occurred. The Debtors and their agents, attorneys, and financial advisors do not guarantee or warrant the accuracy or completeness of the data that is provided herein and shall not be liable for any loss or injury arising out of or caused in whole or in part by the acts, errors, or omissions, in procuring, compiling, collecting, interpreting, reporting, communicating, or delivering the information contained herein. The Debtors reserve all rights to amend or supplement the Schedules and Statements from time to time as is necessary or appropriate.

The Schedules and Statements are unaudited and subject to potential adjustment. Because the Schedules and Statements contain unaudited information and remain subject to further review, verification, and potential adjustment, there can be no assurance that these Schedules and Statements are complete. Nothing contained in the Schedules and Statements shall constitute a waiver of any right of the Debtors or an admission with respect to their chapter 11 cases (including issues involving claims, substantive consolidation, defenses, equitable subordination, or causes of action arising under the provisions of chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers, if and to the extent applicable), and the Debtors reserve all rights to amend or supplement the Schedules and Statements from time to time, in all respects, as may be necessary or appropriate, including the right to dispute or otherwise assert offsets or defenses to any claim reflected in the Schedules and Statements as to amount, liability, or classification, or to otherwise subsequently designate any claim as "disputed," "contingent," or "unliquidated."

The Schedules and Statements have been signed by Robert Albergotti, Chief Transformation Officer of the Debtors. In reviewing and signing the Schedules and Statements, Mr. Albergotti necessarily relied upon the efforts, statements, and representations of the Debtors' other personnel and professionals. Mr. Albergotti has not (and could not have) personally verified the accuracy of each such statement and representation, including statements and representations concerning amounts owed to creditors, classification of such amounts, and respective creditors' contact information.

The Schedules and Statements, the Global Notes, and the Specific Notes should not be relied upon by any persons for information relating to current or future financial conditions, events, or performances of the Debtors.

Description of Cases and Reporting Dates

On August 30, 2026 (the "**Petition Date**"), the Debtors each commenced with the Bankruptcy Court a voluntary case under chapter 11 of the Bankruptcy Code. The Debtors are authorized to continue to operate their business and manage their properties as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. The Debtors' chapter 11 cases are being jointly administered for procedural purposes pursuant to Rule 1015(b) of the Bankruptcy Rules and Rule 1015-1 of the Bankruptcy Local Rules for the District of Delaware under Case No. 26-11369 (CTG). On September 16, 2026, the United States Trustee

for Region 3 appointed an official committee of unsecured creditors (Docket No. 128). No trustee or examiner has been appointed in these chapter 11 cases. Additional information about these chapter 11 cases, court filings, and claims information is available on the Debtors' restructuring website maintained by the Debtors' claims and noticing agent, Kurtzman Carson Consultants, LLC dba Verita Global: https://veritaglobal.net/Noble.

Except as otherwise noted, the asset and liability information provided herein represents the Debtors' data as of August 30, 2026 (as applicable, the "**Reporting Date**").

Basis of Presentation

For financial reporting purposes, prior to the Petition Date, the Debtors ordinarily prepared financial statements on a consolidated basis with their non-debtor affiliates. Combining the assets and liabilities set forth in the Debtors' Schedules and Statements would result in amounts that would be substantially different from financial information that would be prepared on a consolidated basis under Generally Accepted Accounting Principles ("**GAAP**"). Therefore, these Schedules and Statements do not purport to represent financial statements prepared in accordance with GAAP nor are they intended to fully reconcile to the consolidated financial statements prepared by the Debtors and non-debtor affiliates. Unlike the consolidated financial statements, these Schedules and Statements reflect the assets and liabilities of each separate Debtor, except where otherwise indicated. Information contained in the Schedules and Statements has been derived from the Debtors' books and records and historical financial statements.

The Debtors attempted to attribute the assets and liabilities, certain required financial information, and various cash disbursements to the appropriate Debtor entity. However, because the Debtors' accounting systems, policies, and practices were developed for consolidated reporting purposes, rather than by individual legal entity, it is possible that not all assets or liabilities have been recorded with the appropriate legal entity on the Schedules and Statements.

Moreover, given, among other things, the uncertainty surrounding the valuation and ownership of certain assets and the valuation and nature of certain liabilities, to the extent a Debtor shows more assets than liabilities, it is not an admission that the applicable Debtor was solvent as of the Petition Date or at any time prior to the Petition Date. Likewise, to the extent a Debtor shows more liabilities than assets, it is not an admission that the applicable Debtor was insolvent at the Petition Date or any time prior to the Petition Date.

General Disclosures Applicable to Schedules and Statements

1. **Causes of Action**. Despite their commercially reasonable efforts to identify all known assets, the Debtors may not have listed all of their causes of action or potential causes of action against third parties as assets in their Schedules and Statements, including causes of action arising under chapter 5 of the Bankruptcy Code and actions under other relevant bankruptcy and non-bankruptcy laws to recover assets. The Debtors reserve all rights with respect to any claims or causes of action (including avoidance actions), controversy, right of setoff, cross claim, counterclaim, or recoupment, and any claim on contracts or for breaches of duties imposed by law or in equity, demand, right, action, lien, indemnity, guaranty, suit, obligation, liability, damage, judgment, account, defense, power, privilege, license, franchise of any kind or character

whatsoever, known, unknown, fixed or contingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, assertable directly or derivatively, whether arising before, on, or after the Petition Date, in contract or in tort, in law or in equity, or pursuant to any other theory of law they may have. These Global Notes and the Schedules and Statements shall not be deemed a waiver of any such claims or causes of action or in any way prejudice or impair the assertion of such claims.

2. **Recharacterization**. The Debtors have made reasonable efforts to correctly characterize, classify, categorize, and designate the claims, assets, liabilities, executory contracts, unexpired leases, and other items reported in the Schedules and Statements. However, the Debtors may have improperly characterized, classified, categorized, or designated certain items. The Debtors reserve all rights to recharacterize, reclassify, recategorize, or redesignate items reported in the Schedules and Statements at a later time as necessary or appropriate, including whether contracts or leases listed herein were deemed executory or unexpired as of the Petition Date and remain executory and unexpired postpetition.

3. **Claim Designations**. Any failure to designate a claim in the Schedules and Statements as "contingent," "unliquidated," or "disputed" does not constitute an admission by the Debtors that such claim or amount is not "contingent," "unliquidated," or "disputed." The Debtors reserve all rights to dispute, and to assert setoff rights, counterclaims, and defenses to any claim reflected on their Schedules or Statements on any grounds, including amount, liability, priority, status, and classification, and to otherwise subsequently designate any claim as "contingent," "unliquidated," or "disputed." Listing a claim does not constitute an admission of liability or amounts due or owed, if any, in each case, by the Debtor against whom the claim is listed or by any of the other Debtors. Listing (i) a claim on Schedule D as "secured," (ii) a claim on Schedule E/F as "priority" or "unsecured," or (iii) a contract on Schedule G as "executory" or "unexpired" does not constitute an admission by the Debtors of the legal rights of the claimant or contract counterparty or a waiver of the Debtors' rights to recharacterize or reclassify such claim or contract.

4. **Contingent Claim**. A claim that is dependent on the realization of some uncertain future event is a "contingent" claim.

5. **Disputed Claim**. A claim with respect to which the applicable Debtor and the claimant disagree as to the amount owed, whether any amount is owed, or the claim classification, is a "disputed" claim.

6. **Unliquidated Claim Amounts**. Claim amounts that could not be readily quantified by the Debtors are scheduled as "unliquidated."

7. **Undetermined Amounts**. The description of an amount as "undetermined" is not intended to reflect upon the materiality of such amount.

8. **Zero Dollar Amounts**. Amounts listed as zero are either $0, unliquidated, or undetermined.

9. **Court Orders**. Pursuant to certain orders of the Bankruptcy Court in the Debtors' chapter 11 cases entered on or about September 1, 2026 and September 26, 2026

(the "**First Day Orders**"), the Debtors were authorized (but not directed) to pay, among other things, certain prepetition claims of employees and supplemental workforce, claims of taxing authorities, insurance-related obligations, and obligations to critical vendors. Accordingly, these liabilities may have been or may be satisfied in accordance with such First Day Orders. To the extent any such liabilities have been satisfied pursuant to a First Day Order, such liabilities generally are not listed in the Schedules and Statements. Regardless of whether such claims are listed in the Schedules and Statements, to the extent such claims are paid pursuant to an order of the Bankruptcy Court (including the First Day Orders), the Debtors reserve all rights to amend or supplement their Schedules and Statements as is necessary or appropriate.

10. **Valuation**. In many instances, current market valuations are not maintained by or readily available to the Debtors. It would be prohibitively expensive, unduly burdensome, and an inefficient use of estate assets for the Debtors to obtain current market valuations of all of their assets. Accordingly, unless otherwise indicated, net book values as of the Reporting Date are reflected on the Schedules and Statements. Exceptions to this include operating cash, cash equivalents, and certain other assets. Operating cash is presented as bank balances as of the Petition Date. Certain other assets, such as investments in subsidiaries and other intangible assets, are listed at undetermined amounts, as the net book values may vary materially from fair market values. Intangible assets recorded on the Debtors' books are reflected at net book value, other than certain intellectual property, which are listed as undetermined. Amounts ultimately realized may vary from net book value (or other value so ascribed) and such variance may be material. Accordingly, the Debtors reserve all rights to amend, supplement, and adjust the value of each asset set forth herein. In addition, the amounts shown for total liabilities exclude items identified as "unknown" or "undetermined," and, thus, ultimate liabilities may differ materially from those stated in the Schedules and Statements. The omission of an asset from the Schedules and Statements does not constitute a representation regarding the ownership of such asset, and any such omission does not constitute a waiver of any rights of the Debtors with respect to such asset.

11. **Allocation of Liabilities**. The Debtors have sought to allocate liabilities between the prepetition and postpetition periods based on the information and research that was conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available and further research is conducted, the allocation of liabilities between prepetition and postpetition periods may change.

12. **Excluded Assets and Liabilities**. The Debtors believe that they have identified, but did not necessarily value, all material categories of assets and liabilities in the Schedules and Statements. The Debtors have excluded certain categories of assets and liabilities from the Schedules and Statements, including employee benefit accruals and accrued paid time off. In addition, certain immaterial assets and liabilities may have been excluded.

13. **Personally Identifiable Information**. There may be instances where certain information in the Schedules and Statements has been intentionally omitted, redacted, or modified due to, among other things, concerns for the privacy of an individual.[3] Any omissions or redactions

[3] Pursuant to the *Final Order (I) Authorizing the Debtors to (A) Redact Certain Personally Identifiable Information of Individuals, and (B) Serve Parties in Interest by Email, and (II) Granting Related Relief* (Docket No. 207), the

in the Schedules and Statements are limited only to what the Debtors believe is necessary to protect the Debtors or an applicable third party. The Debtors have provided interested parties with sufficient information to discern the nature of the listing.

14. **Unexpired Leases**. The Debtors have not included in the Schedules and Statements the future obligations of any operating leases. To the extent that there was an amount outstanding as of the Petition Date, the creditor has been included on Schedule E/F of the Schedules. For certain property leases accounted for under GAAP as finance leases, the Debtors included the related leased property values as building assets in Schedule A/B, Part 9 and the related obligations as unsecured claims in Schedule E/F, Part 2.

15. **Contingent Assets**. The Debtors believe that they may possess certain claims and causes of action against various parties. The Debtors may also possess contingent claims in the form of various avoidance actions they could commence under the provisions of chapter 5 of the Bankruptcy Code and other relevant non-bankruptcy laws. The Debtors reserve all of their rights with respect to any claims, causes of action, or avoidance actions they may have, and nothing contained in these Global Notes or the Schedules and Statements shall be deemed a waiver of any such claims, avoidance actions, or causes of action or in any way prejudice or impair the assertion of such claims. The Debtors may also possess contingent and unliquidated claims against non-Debtor affiliates for various financial accommodations and similar benefits they have extended from time to time, including contingent and unliquidated claims for contribution, reimbursement, and/or indemnification arising from, among other things, (i) letters of credit, (ii) notes payable and receivable, (iii) customs bonds, (iv) guarantees, (v) indemnities, and (vi) warranties. Additionally, prior to the Petition Date, each Debtor, as plaintiff, may have commenced various lawsuits in the ordinary course of its business against third parties seeking monetary damages. Refer to each Statement, Part 3 Question 7, for lawsuits commenced prior to the Petition Date in which the Debtor was a plaintiff.

16. **Receivables**. The Debtors have included the aggregate net book value of accounts receivables and have not listed individual customer receivable balance information.

17. **Inventories**. The Debtors are reporting inventory in the aggregate at cost net of write downs, and have not itemized component categories in the Schedules and Statements. On a periodic basis, personnel are assigned to observe inventory counts, procedures, and to spot check certain counts. All inventories are presented without consideration of any warehouseman's or shippers' liens that may exist.

18. **Intercompany Accounts**. The Debtors maintain intercompany accounts in their books and records that record transfers of cash and other intercompany transactions among the Debtors' subsidiaries and affiliates. Although efforts have been made to attribute these transactions to the correct legal entity, the Debtors reserve the right to modify or amend their Schedules and Statements to attribute such transactions to a different legal entity, as is necessary

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Debtors received authority from the Bankruptcy Court to redact certain personally identifiable information of individuals in publicly filed documents. Additionally, pursuant to Rule 9037-1 of the Bankruptcy Local Rules for the District of Delaware, the Debtors are authorized to redact personal identification information or other content that is not relevant to a decision by the Bankruptcy Court.

or appropriate. For additional information regarding the Debtors' intercompany transactions and related cash management protocols, see *Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing Continued (A) Use of Existing Cash Management System, Bank Accounts, and Business Forms and Payment of Related Prepetition Obligations and (B) Performance of Intercompany Transactions in the Ordinary Course of Business, (II) Granting a Limited Waiver of Section 345(b) Deposit and Investment Requirements, and (III) Granting Related Relief* [Docket No. 12] (the "**Cash Management Motion**").

Receivables and payables among the Debtors in these cases (each an "**Intercompany Receivable**" or "**Intercompany Payable**") are reported in the Schedules based upon the net intercompany balances. To the extent that a Debtor owes an Intercompany Payable, it is reported on Schedule F as a liability of such Debtor. To the extent that a Debtor has an Intercompany Receivable, it is reported on Schedule B as an asset of such Debtor. Intercompany balances are reflected by Debtor based on available information but remain subject to ongoing reconciliation and may be adjusted. Certain intercompany balances are accordingly listed as undetermined amounts. Certain intercompany balances may also be subject to settlement or contribution in connection with post-petition transactions, and the amounts reflected herein may not represent amounts ultimately realized or retained. The Debtors reserve all rights to amend or supplement these disclosures.

19. **Guarantees and Other Secondary Liability Claims**. The Debtors have exercised reasonable efforts to locate and identify guarantees and other secondary liability claims (collectively, "**Guarantees**") in their executory contracts, unexpired leases, secured financings, debt instruments, and other agreements. Where such Guarantees have been identified, they have been included in the relevant Schedule H for the Debtor or Debtors affected by such Guarantees. Certain Guarantees embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments, and other agreements may have been inadvertently omitted from Schedule H.

20. **Intellectual Property Rights**. Exclusion of certain intellectual property should not be construed to be an admission that such intellectual property rights have been abandoned, have been terminated or otherwise have expired by their terms, or have been assigned or otherwise transferred pursuant to a sale, acquisition, or other transaction. Conversely, inclusion of certain intellectual property should not be construed to be an admission that such intellectual property rights have not been abandoned, have not been terminated or otherwise expired by their terms, or have not been assigned or otherwise transferred pursuant to a sale, acquisition, or other transaction. The Debtors have made every effort to attribute intellectual property to the rightful Debtor owner and have based such attributions on the applicable public records, however, in some instances, intellectual property owned by one Debtor may, in fact, be owned by another. Accordingly, the Debtors reserve all rights with respect to the legal status of any and all intellectual property rights.

21. **Executory Contracts**. The Debtors have not set forth executory contracts as assets in the Schedules and Statements. The Debtors' executory contracts have been set forth in Schedule G. Although the Debtors made diligent efforts to attribute an executory contract to the appropriate Debtor, in certain instances, the Debtors may have inadvertently attributed such contract to another Debtor. Certain information, such as the contact information of the counterparty, may not be included where such information could not be obtained using the Debtors' reasonable efforts. Listing a contract or agreement on Schedule G does not constitute an

admission that such contract or agreement is an executory contract or that such contract or agreement was in effect on the Petition Date or is valid or enforceable. The Debtors do not make, and specifically disclaim, any representation or warranty as to the completeness or accuracy of the information set forth on Schedule G. The Debtors reserve all their rights, claims, and causes of action with respect to the executory contracts, including the right to dispute or challenge the characterization of any contract on Schedule G as executory or the structure of any transaction or any document or instrument related to a creditor's claim.

22. **Warehouseman's and Shippers' Liens**. The inventories, property, and equipment listed in the Statements and Schedules are presented without consideration of any asserted warehouseman's, shippers', or similar liens that may attach, or have attached, to such inventories, property, and equipment.

23. **Estimates and Assumptions**. To prepare and file these Schedules and Statements, management was required to make certain estimates and assumptions that affected the reported amounts of the Debtors' assets and liabilities. The Debtors reserve all rights to amend the reported amounts of assets and liabilities to reflect changes in those estimates or assumptions.

24. **Fiscal Year**. Each Debtor's fiscal year ends on March 31.

25. **Currency**. Unless otherwise indicated, all amounts are reflected in U.S. dollars.

26. **Property and Equipment**. Unless otherwise indicated, owned property and equipment are stated at net book value. Nothing in the Schedules and Statements is or should be construed as an admission as to the determination of the legal status of any lease (including whether any lease is a true lease or a financing arrangement), and the Debtors reserve all rights with respect to same.

27. **Claims of Third-Party Related Entities**. While the Debtors have made every effort to properly classify each claim listed in the Schedules as being either disputed or undisputed, liquidated or unliquidated, and contingent or noncontingent, the Debtors have not been able to fully reconcile all payments made to certain third parties and their related entities on account of the Debtors' obligations to such parties. Therefore, to the extent the Debtors have classified their estimate of claims of a creditor as disputed, all claims of such creditor's affiliates listed in the Schedules and Statements shall similarly be considered disputed, whether or not they are designated as such.

28. **Interest in Subsidiaries and Affiliates**. Non-Debtor Noble Holdco, Inc., a Delaware corporation wholly owned by Noble's founder and Chief Executive Officer, Tom Noble, sits at the top of the Debtors' corporate structure and is the sole owner of Debtor Noble Equity Holdings, LLC. Noble Equity Holdings, LLC is the sole owner of Debtor Noble.com, LLC, which, in turn, directly or indirectly owns each of the remaining Debtors. Each Debtor's Schedule A/B, Part 4, Question 15 and Statements, Part 13, Question 25 schedules its ownership interests, if any, in subsidiaries and affiliates. Assets such as investments in subsidiaries are listed as undetermined amounts as of the Petition Date because their book values may materially differ from market values.

29. **Paid Claims.** To the extent the Debtors have reached any postpetition settlement with a vendor or other creditor, the terms of such settlement will prevail, supersede amounts listed in the Schedules and Statements, and will be enforceable by all parties, subject to Bankruptcy Court approval. To the extent the Debtors pay any of the claims listed in the Schedules and Statements pursuant to any orders entered by the Bankruptcy Court, the Debtors reserve all rights to amend and supplement the Schedules and Statements and take other action, such as filing claims objections, as is necessary and appropriate to avoid overpayment or duplicate payment for such liabilities.

30. **Master Agreements**. Contracts listed in the Schedules and Statements may be master agreements that cover relationships with certain of the Debtors. Where relevant, such agreements may have been listed in the Schedules and Statements of only the Debtor(s) where the applicable liabilities are booked. Certain of the master agreements are associated with purchase orders, which have not been listed herein. The Debtors reserve all rights to amend the Schedules and Statements to reflect changes regarding the liability of the Debtors with respect to such agreements, if appropriate. Additionally, by listing a master agreement in these Schedules and Statements, the Debtors make no representation as to the severability of such agreement and its related contracts and leases, and the Debtors reserve any and all rights with respect to any arguments or claims it may have in regard to the severability of such agreements.

31. **Setoffs and Recoupment**. The Debtors may take and be subject to setoffs with customers and vendors in the ordinary course of business. Setoffs in the ordinary course can result from various items, including intercompany transactions, counterparty settlements, pricing discrepancies, returns, refunds, chargebacks, discounts, and negotiations or other disputes between the Debtors and their customers or vendors. These setoffs are consistent with the ordinary course of business in the Debtors' industry and can be particularly voluminous, unduly burdensome, and costly for the Debtors to regularly document. Therefore, although such setoffs and other similar rights may have been accounted for when scheduling certain amounts, the Debtors did not independently verify these ordinary course setoffs and, therefore, certain ordinary course setoffs may not be included separately in the Schedules and Statements. In addition, some amounts listed in the Schedules and Statements may have been affected by setoffs or nettings by third parties of which the Debtors are not aware. The Debtors reserve all rights to challenge any setoff or recoupment rights that may be asserted.

32. **Insiders**. For purposes of preparing the Schedules and Statements, the Debtors have identified certain individuals and entities as potential insiders based on the Debtors' books and records and the requirements of the Bankruptcy Code. The inclusion or omission of any person or entity as an insider is not intended to constitute an admission or legal conclusion regarding such person's or entity's status as an 'insider' under section 101(31) of the Bankruptcy Code or otherwise. The listing of a party as an insider for purposes of the Schedules and Statements is not intended to be, nor should it be, construed as an admission of any fact, right, claim, or defense and all such rights, claims, and defenses are hereby expressly reserved. Information regarding the individuals listed as insiders in the Schedules and Statements has been included for informational purposes only and such information may not be used for (1) the purposes of determining (a) control of the Debtors, (b) the extent to which any individual exercised management responsibilities or functions, (c) corporate decision-making authority over the Debtors, or (d) whether such individual could successfully argue that he or she is not an insider under applicable law, including

the Bankruptcy Code and federal securities laws, or with respect to any theories of liability, or (2) any other purpose.

33. **Indemnification**. Certain of the Debtors' governing documents may provide for indemnification of its members, current and former officers, and any current or former affiliates, officers, directors, stockholders, partners, employees, representatives, or agents of its members. Further, the Debtors may have entered into separate agreements with certain directors and officers whereby the Debtors agreed to indemnify such parties in certain circumstances according to the particular terms or conditions set forth in those agreements. The Debtors have not reached a determination as to whether certain potentially indemnified persons are eligible for indemnification under the terms of any applicable agreement. The Debtors have separately listed on Schedule G certain contracts with such covered persons, but the Debtors reserve all rights with respect thereto, including the right to assert that the individual is not entitled to indemnification and that the agreements do not constitute executory contracts.

34. **Payments**. The financial affairs and businesses of the Debtors are complex. Prior to the Petition Date, the Debtors maintained a cash management and disbursement system in the ordinary course of their business (the "**Cash Management System**") (as described in the Cash Management Motion). Although efforts have been made to attribute open payable amounts to the correct legal entity based on the Debtors' books and records as of the date hereof, the Debtors reserve the right to modify or amend their Schedules and Statements to attribute such payment to a different legal entity, as is necessary or appropriate. Payments made are listed by the legal entity making such payment notwithstanding that many such payments may have been made on behalf of another legal entity.

35. **Totals**. All totals that are included in the Schedules and Statements represent totals of all the known amounts included in the Schedules and Statements. To the extent there are unknown or undetermined amounts, the actual total may be different than the listed total. The description of an amount as "unknown" or "undetermined" is not intended to reflect upon the materiality of such amount. To the extent a Debtor is a guarantor of debt held by another Debtor, the amounts reflected in these Schedules are inclusive of each Debtor's guarantor obligations.

36. **Global Notes Control**. These Global Notes pertain to and comprise an integral part of each of the Debtors' Schedules and Statements and should be referenced in connection with any review thereof. In the event that the Schedules or Statements differ from any of the foregoing Global Notes, the Global Notes shall control.

37. **"As Of" Information Date**. To the best of the Debtors' knowledge and except as otherwise noted herein, the asset information provided herein represents the asset data of the Debtors as of the Reporting Date. Amounts ultimately realized may vary from net book value (or the applicable value ascribed herein) and such variance may be material. Accordingly, the Debtors reserve all rights to amend or adjust the value of each asset set forth herein. In addition, the amounts showing for total liabilities exclude items identified as "unknown," "disputed," "contingent," or "undetermined," and, thus, ultimate liabilities may differ materially from those stated in the Schedules and Statements.

38. **Duplication**. Certain of the Debtors' assets, liabilities, and prepetition payments may properly be disclosed in multiple parts of the Statements and Schedules. To the extent these disclosures would be duplicative, the Debtors have sought to avoid duplication and, in certain instances, have listed such assets, liabilities, or prepetition payments only once.

Specific Notes Regarding Schedule A/B

1. **Schedule A/B, Part 1, Question 3 – Checking, Savings, or Other Financial Accounts, CDs, etc**. As of the Petition Date, the Debtors' Cash Management System comprised thirteen (13) bank accounts. A description of the Debtors' bank accounts and their purpose within the Cash Management System is set forth in the Cash Management Motion. Figures shown in these Schedules and Statements are account balances as of the Petition Date. All cash and cash equivalents known to the Debtors are reflected in response to Question 3; accordingly, no separate amounts are listed in response to Question 4.

2. **Schedule A/B, Part 2, Questions 5–8 – Deposits and Prepayments**. The amounts listed in Part 2 do not necessarily reflect values that the Debtors will be able to collect or realize. The information in Question 7 includes security deposits and letters of credit. Certain deposits may have been applied by landlords following the Petition Date. Prepaid expenses can consist of cash in advance amounts paid to certain vendors in connection with the Debtors' operations, including payments related to services, inventory, insurance, leases and real estate.

3. **Schedule A/B Part 3, Questions 10–12 – Accounts Receivable**. The Debtors' accounts receivable information includes receivables from the Debtors' customers or third parties, which may be calculated net of any amounts that, as of the Petition Date, may be owed to such parties in the form of offsets or other price adjustments pursuant to the Debtors' customer programs and day-to-day operations or may, in the Debtors' opinion, be difficult to collect from such parties due to the passage of time or other circumstances. The accounts receivable balances in this section exclude intercompany receivables.

4. **Schedule A/B, Part 4, Question 15 – Stock and Interests in Incorporated and Unincorporated Businesses**. Part 4 identifies only the subsidiaries owned directly by the Debtor entity. Ownership interests in subsidiaries, partnerships, and joint interests (if any) have been listed in Schedule A/B, Question 15 as undetermined amounts because the fair market value of such ownership is dependent on numerous factors and may differ significantly from net book value. For more information concerning the Debtors' organizational structure, please refer to the organizational chart attached as Exhibit A to the Declaration *of Robert Albergotti, Chief Transformation Officer of Noble Equity Holdings, LLC, in Support of the Debtors' Chapter 11 Petitions and First Day Motions* (Docket No. 15) (the "First Day Declaration"), a copy of which was filed at Docket No. 18, and the discussion therein.

5. **Schedule A/B, Parts 4, Questions 19–21 – Raw Materials, Work-In-Process, and Finished Goods Inventories. -** Inventories are reflected in the Schedules at an aggregate level, and the Debtors have not itemized raw materials, work-in-process, or finished goods. The Debtors do not maintain raw materials or work-in-process inventory. Certain inventories may be held at locations not owned or controlled by the Debtors, including at the premises of third-party vendors or service providers.

6. **Schedule A/B, Parts 7–8, Questions 39–41, 47, 50 – Automobiles, Office Furniture, Fixtures, Machinery, and Equipment**. Net book value amounts listed in these Schedules are reflected on a book basis as recorded on the fixed asset register for each applicable Debtor for assets as of the Petition Date. Actual realizable values of the assets identified may vary significantly relative to net book values.

7. **Schedule A/B, Part 10, Question 64 – Intangibles and Intellectual Property.** Part 10 identifies the various patents, trademarks, and other intellectual property assets owned and maintained by the Debtors. The Schedules may not list the value of such intangible assets as no recent appraisals have been performed. Software and intellectual property licenses the Debtors use for its operations that are easily obtainable and hold minimal value are not included. As indicated in note 20 of the Global Notes, the Debtors have made every effort to attribute intellectual property to the rightful Debtor owner, however, in some instances, intellectual property owned by one Debtor may, in fact, be owned by another. Accordingly, the Debtors reserve all rights with respect to the legal status of any and all intellectual property rights.

8. **Schedule A/B, Part 11, Question 72**. As a result of the Debtors' status as an S corporation, the Debtors do not have any net operating losses ("**NOLs**") at the Debtor level, and no NOLs are listed in response to Schedule A/B, Question 72. To the extent the Debtors' books and records reflect other tax attributes, such attributes may be subject to expiration or limitations on usability now or in the future. The Debtors reserve all rights with respect to the existence, amount, characterization, and usability of any tax attributes.

9. **Schedule A/B, Part 11, Question 73.** The Debtors maintain approximately twenty (20) insurance policies administered by various third-party insurance carriers. The insurance policies provide coverage for, among other things, the Debtors' commercial general liability, commercial property, business automobile, cyber, cargo, special crime, workers' compensation, defense base act, umbrella and excess coverage, and directors' and officers' liability. The Debtors more fully describe such policies in the *Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Maintain Insurance Entered Into Prepetition and Satisfy Prepetition Obligations Related Thereto, (B) Renew, Amend, Supplement, Extend, or Purchase Insurance Policies, and (C) Continue to Pay Broker Fees, and (II) Granting Related Relief* [Docket No. 9]. Any policies owned by suppliers to which Debtor entities may have been added as a beneficiary are not included.

10. **Schedule A/B, Part 11, Question 77.** Net Intercompany Receivables are set forth on Schedules A/B. The listing by the Debtors of any account between a Debtor and another affiliate, including between the Debtor and any disregarded or non-Debtor affiliate, is a statement of what appears in the Debtors' books and records and does not reflect any admission or conclusion of the Debtors regarding the allowance, classification, characterization, validity, or priority of such account. The Debtors take no position in these Schedules and Statements as to whether such accounts would be allowed as a claim or interest, or not allowed at all. Intercompany balances are presented on a net basis by Debtor. Because intercompany activity remains subject to ongoing reconciliation, including in respect of settlement and contribution activity occurring in the period preceding the Petition Date, Net Intercompany Receivables are listed as undetermined amounts. Additional detail regarding the composition of such balances is available upon reasonable request. Question 77 also includes certain other assets not otherwise captured in the preceding parts of

Schedule A/B. Such amounts are derived from the Debtors' general ledger, are estimates subject to ongoing reconciliation, and accordingly are listed as undetermined. The Debtors reserve all rights with respect to such accounts.

Specific Notes Regarding Schedule D

The claims listed on Schedule D, as well as the guarantees of those claims listed on Schedule H, arose and were incurred on various dates. To the best of the Debtors' knowledge, all claims listed on Schedule D arose, or were incurred, before the Petition Date.

Except as otherwise agreed or stated pursuant to a stipulation, agreed order, or general order entered by the Court that is or becomes final, the Debtors and their estates reserve their right to dispute and challenge the validity, perfection, or immunity from avoidance of any lien purported to be granted or perfected in any specific asset to a creditor listed on Schedule D of any Debtor and, subject to the foregoing limitations, note as follows: (a) although the Debtors may have scheduled claims of various creditors as secured claims for informational purposes, no current valuation of the Debtors' assets in which such creditors may have a lien has been undertaken and (b) the descriptions provided on Schedule D and herein are intended to be a summary. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of any liens. Detailed descriptions of the Debtors' prepetition debt structure, guarantees, and descriptions of collateral relating to each debt, if any, contained on Schedule D are contained in the First Day Declaration.

Except as specifically stated herein, real property lessors, equipment lessors, utility companies, and other parties which may hold security deposits or other security interests have not been listed on Schedule D.

The Debtors made reasonable, good faith efforts to include all liens on Schedule D, but may have inadvertently failed to include an existing lien because of, among other things, the possibility that a lien may have been imposed after the Debtors performed Uniform Commercial Code searches or that a party may not have filed the requisite perfection documentation. Moreover, the Debtors have not included on Schedule D parties that may believe their claims are secured through setoff rights or inchoate statutory lien rights. Therefore, the Debtors may have failed to list certain parties whose claims may be secured through rights of setoff, deposits, or advance payments posted by, or on behalf of, the Debtors, or judgment or statutory lien rights on Schedule D. Further, any changes to the status of any liens or security rights since the Petition Date may not be adequately reflected in Schedule D. The Debtors reserve all rights to dispute or challenge the secured nature of any creditor's claim or the characterization of the structure of any transaction or instrument related to a creditor's claim.

Specific Notes Regarding Schedule E/F

1. **Schedule E/F, Part 1, Question 1 – Creditors Holding Priority Unsecured Claims**. The Debtors have not listed any wage or wage-related obligations that the Debtors have paid pursuant to the First Day Orders on Part 1. The Debtors anticipate that all such claims for wages, salaries, expenses, benefits, and other compensation as described in the First Day Orders have been or will be satisfied in the ordinary course during these chapter 11 cases pursuant to the

authority granted to the Debtors in the relevant First Day Orders. The Debtors reserve their right to dispute or challenge whether any claims listed on Part 1 are entitled to priority status under the Bankruptcy Code.

The Debtors also have not listed any tax-related obligations that the Debtors have paid pursuant to the First Day Orders on Part 1. The Debtors anticipate that all such claims for taxes as described in the First Day Orders have been or will be satisfied in the ordinary course during these chapter 11 cases pursuant to the authority granted to the Debtors in the relevant First Day Orders.

2. **Schedule E/F, Part 2, Question 3 – Creditors Holding Nonpriority Unsecured Claims**. The Debtors have made reasonable efforts to include all unsecured creditors on Part 2. The Debtors, however, believe the possibility exists that there are instances where creditors have yet to provide proper invoices for prepetition goods or services. While the Debtors maintain general accruals to account for these liabilities in accordance with GAAP, these amounts are estimates and have not been included on Part 2. The listed liabilities may not reflect the correct amount of any unsecured creditors' allowed claims or the correct amount of all unsecured claims, and the actual amount of claims against the Debtors may vary from those liabilities represented on Schedule E/F, Part 2.

As a result of the Debtors' consolidated operations, Part 2 for each Debtor should be reviewed in these cases for a complete understanding of the unsecured claims against the Debtors. Certain creditors listed on Part 2 may owe amounts to the Debtors, and, as such, the Debtors may have valid setoff and recoupment rights with respect to such amounts. The amounts listed on Part 2 may not reflect any such right of setoff or recoupment, and the Debtors reserve all rights to assert the same and to dispute and challenge any setoff or recoupment rights that may be asserted against the Debtors by a creditor. Additionally, certain creditors may assert warehouseman's, shippers', or other similar liens against the Debtors for amounts listed on Part 2. The Debtors reserve their right to dispute and challenge the validity, perfection, and immunity from avoidance of any lien purported to be perfected by a creditor listed on Part 2 of any Debtor. In addition, certain claims listed on Part 2 may potentially be entitled to priority under section 503(b)(9) of the Bankruptcy Code.

To the best of the Debtors' knowledge, all claims listed on Part 2 arose or were incurred before the Petition Date.

Intercompany payables owed by a Debtor to another Debtor or to a non-Debtor affiliate are intended to be presented on Schedule E/F, Part 2 on a net basis. Because intercompany activity remains subject to ongoing reconciliation, including in respect of settlement and contribution activity occurring in the period preceding the Petition Date, such Intercompany Payables are listed as undetermined amounts. Additional detail regarding the composition of such balances is available upon reasonable request.

Part 2 does not include certain balances, including deferred liabilities, accruals, or reserves. Such amounts are general estimates of liabilities and do not represent specific claims as of the Petition Date; however, such amounts are reflected on the Debtors' books and records as required in accordance with GAAP. Such accruals primarily represent estimates of liabilities and do not represent specific claims as of the Petition Date.

Schedule E/F, Part 2 and Statements, Part 3, Question 7, contain information regarding potential and pending litigation involving the Debtors. In certain instances, the Debtor that is the subject of the litigation is unclear or undetermined. The amounts for these potential claims are listed as "undetermined" and are marked as contingent, unliquidated, or disputed in the Schedules and Statements. To the extent that litigation involving a particular Debtor has been identified, however, such information is contained in the Schedule for that Debtor (even though the litigation may actually impact another Debtor or non-Debtor current or former affiliate of the Debtors).

Schedule E/F, Part 2 reflects certain prepetition amounts owing to counterparties to executory contracts and unexpired leases. Such prepetition amounts, however, may be paid in connection with the assumption, or assumption and assignment, of an executory contract or unexpired lease.

Except in certain circumstances, the Debtors have not scheduled contingent and unliquidated liabilities related to guaranty obligations on Schedule E/F, Part 2.

The claims of individual creditors may not reflect credits or allowances due from creditors to the applicable Debtor. The Debtors reserve all of their rights with respect to any such credits or allowances, including the right to assert objections or setoffs or recoupments with respect to same.

The Court has authorized the Debtors to pay, in their discretion, certain non-priority unsecured claims pursuant to the First Day Orders. To the extent practicable, each Debtor's Schedule E/F is intended to reflect the balance as of the Petition Date, adjusted for postpetition payments made under some or all of the First Day Orders. Each Debtor's Schedule E/F may reflect that Debtor's payment of certain claims pursuant to the First Day Orders, and, to the extent an unsecured claim has been paid or may be paid, it is possible such claim is not included on Schedule E/F. Certain Debtors may pay additional claims listed on Schedule E/F during these chapter 11 cases pursuant to the First Day Orders and other orders of the Bankruptcy Court, and the Debtors reserve all of their rights to update Schedule E/F to reflect such payments or to modify the claims register to account for the satisfaction of such claims.

Specific Notes Regarding Schedule G

Although reasonable efforts have been made to ensure the accuracy of Schedule G regarding executory contracts and unexpired leases (collectively, the "**Agreements**") as of the filing of the Statements and Schedules, the Debtors' collection and review process of the Agreements is ongoing and inadvertent errors, omissions, or over or under-inclusion may have occurred. The Debtors may have entered into various other types of Agreements in the ordinary course of their businesses, such as indemnity agreements, supplemental agreements, amendments/letter agreements, master service agreements, non-disclosure agreements, and confidentiality agreements which may not be set forth in Schedule G. Omission of a contract or agreement from Schedule G does not constitute an admission that such omitted contract or agreement is not an executory contract or unexpired lease. Schedule G may be amended at any time to add any omitted Agreements. Likewise, the listing of an Agreement on Schedule G does not constitute an admission that such Agreement is an executory contract or unexpired lease or that such Agreement was in effect on the Petition Date or is valid or enforceable. The Agreements listed on Schedule G may have expired or may have been modified, amended, or supplemented

from time to time by various amendments, restatements, waivers, estoppel certificates, letters and other documents, instruments, and agreements, which may not be listed on Schedule G despite the Debtors' use of reasonable efforts to identify such documents.

Further, unless otherwise specified on Schedule G, each executory contract or unexpired lease listed thereon shall include all exhibits, schedules, riders, modifications, declarations, amendments, supplements, attachments, restatements, or other agreements made directly or indirectly by any agreement, instrument, or other document that in any manner affects such executory contract or unexpired lease, without respect to whether such agreement, instrument, or other document is listed thereon.

The Debtors reserve all rights, claims, and causes of action with respect to the contracts and agreements listed on Schedule G, including the right to dispute or challenge the characterization or the structure of any transaction, or any document or instrument (including any intercreditor or intercompany agreement) related to a creditor's claim. Further, the specific Debtor obligor to certain of the executory contracts or unexpired leases could not be specifically ascertained in every circumstance. In such cases, the Debtors used their best efforts to determine the correct Debtor's Schedule G on which to list such executory contract or unexpired lease.

Certain of the executory contracts may not have been memorialized and could be subject to dispute. Executory agreements that are oral in nature have not been included in Schedule G.

Certain of the executory contracts and unexpired leases listed in Schedule G were assigned to, assumed by, or otherwise transferred to certain of the Debtors in connection with, among other things, acquisitions by the Debtors. The Debtors used their best efforts to determine the correct Debtor's Schedule G on which to list such executory contract or unexpired lease.

Specific Notes Regarding Schedule H

In the ordinary course of their business, the Debtors are involved in pending or threatened litigation and claims arising out of the conduct of their business. Some of these matters may involve multiple plaintiffs and defendants, some or all of whom may assert cross-claims and counter-claims against other parties. To the extent such claims are listed elsewhere in the Schedules of each applicable Debtor, they have not been set forth individually on Schedule H.

The inclusion of or failure to include any entity on Schedule H does not constitute a waiver or an admission that such entity is a co-debtor or co-liable with respect to any pending or threatened litigation.

Specific Notes Regarding Statements of Financial Affairs

1. **Statements, Part 1, Question 1 – Gross revenue from business.** Revenue from intercompany activities is excluded from Part 1, Question 1 of the Statements

2. **Statements, Part 1, Question 2 – Non-business revenue.** Revenue from intercompany activities is excluded from Part 1, Question 2 of the Statements

3. **Statements, Part 2, Question 3 – Certain Payments or Transfers to Creditors Within 90 Days Before Filing This Case.** The information provided in response to this Statement does not include insider payments (which transfers appear in the response to Part 2, Question 4), transfers to bankruptcy professionals (which transfers appear in response to Part 6, Question 11), or ordinary course compensation of individuals through salaries, wages, or related allowances, which are listed, to the extent required, on Question 4. The information provided in response to this Statement represents the amounts paid to third parties recorded on the respective Debtor's books and records regardless of the entity disbursing the funds. The amounts disbursed may have exceeded the cash available at each Debtor. As described in the Cash Management Motion, the Debtors utilize their integrated, centralized cash management system in the ordinary course of business to collect, concentrate, and disburse funds generated by their operations. The payments disclosed in Question 3 are based on cash payments made by the Debtors within the 90 days before the Petition Date and are listed on a transaction-by-transaction basis. Consistent with the instructions to Official Form 207, Question 3 discloses payments or transfers to or for the benefit of a creditor aggregating $8,575 or more during such period. Charges incurred on corporate credit cards are not included in response to Question 3 because such charges do not themselves constitute cash disbursed by the Debtors; to the extent any such charges were made to or for the benefit of an insider, they are disclosed in response to Part 2, Question 4. Amounts still owed to creditors will appear on the Schedules as applicable.

4. **Statements, Part 2, Question 4 – Payments or Other Transfers of Property Made Within 1 Year Before Filing This Case That Benefited Any Insider.** For the avoidance of doubt, the inclusion or omission of any individual in this Statement is not an admission that such individual is or is not an insider of the Debtors. As set forth herein, in the circumstances where the Schedules and Statements require information regarding "insiders," the Debtors define "insiders" as officers, managers, directors, and any other individuals in control of a corporate debtor and their relatives. The Debtors have included payments and transfers to individuals who are relatives of an insider, and to businesses and other entities owned or controlled by, or otherwise having a known relationship with, an insider or a relative of an insider, in each case out of an abundance of caution and without any admission that such payments or transfers were made to or for the benefit of an insider or that any such payment or transfer is avoidable or otherwise subject to recovery, and even though such individuals or entities may not themselves be insiders.

Unlike Question 3, the amounts disclosed in response to Question 4 include charges incurred on corporate credit cards to or for the benefit of an insider during the one year before the Petition Date. The expense amounts shown represent gross debits charged to corporate expense cards, as reflected in the Debtors' records. These amounts are presented without netting for subsequent refunds, credits, reversals, or similar adjustments that may have been issued back to the applicable card account.

5. **Statements, Part 3, Question 7 – Legal Actions**. While the Debtors believe they were diligent in their efforts to list the legal actions, proceedings, investigations, arbitrations, mediations, and audits by federal or state agencies in which the Debtors were involved in any capacity within one year before the Petition Date, it is possible that certain suits and proceedings may have been inadvertently excluded in the Debtors' response to Question 7. The Debtors reserve the right to amend or supplement their response to Question 7.

6. Statements, Part 6, Question 11 – Payments Related to Bankruptcy. All payments for services of any entities that provided consultation concerning debt counseling or restructuring services, relief under the Bankruptcy Code, or preparation of a petition in bankruptcy within one year immediately preceding the Petition Date are listed on the applicable Debtor's response to Question 11. Due to the nature of certain of the Debtors' professionals' work, distinguishing payments related to the Debtors' bankruptcy cases from payments for services unrelated to the Debtors' bankruptcy cases can be difficult. The payments disclosed on Question 11 may, therefore, include certain amounts related to non-bankruptcy-related services performed for the Debtors prior to the Petition Date. Additional information regarding the Debtors' retention of professional service firms is more fully described in individual retention applications and related orders.

In addition, in response to Question 11, the Debtors have listed payments made to professionals retained by the Debtors but not payments made to advisors of their lenders.

7. **Statements, Part 10, Question 20 – Off-Premises Storage.** Out of an abundance of caution, the Debtors have listed in response to Question 20 warehouses and other storage facilities leased by the Debtors that are not their principal corporate facilities. It is possible that the Debtors purchased inventory that was in transit, and not yet in the Debtors' possession, as of the Petition Date. The Debtors do not maintain a comprehensive centralized schedule of all such locations, and disclosures herein are based on information available to management.

8. **Statements, Part 11, Question 21 – Property Held for Another.** In the ordinary course of their business, the Debtors hold certain consignment inventory. The Debtors treat such consignment inventory as inventory of the applicable Debtor, and not as property of another that the Debtors merely hold or control, and such inventory is disclosed in response to Schedule A/B, Questions 19–21. Accordingly, such consignment inventory is not separately listed in response to Statements, Part 11, Question 21.

9. **Statements, Part 13, Question 26 – Books, Records, and Financial Statements**. In response to Question 26, the Debtors have listed the members of their finance and accounting organization who kept, or supervised the keeping of, the Debtors' books and records during the applicable period. In the ordinary course of business, certain other employees, advisors, consultants, and third-party service providers may have had incidental access to, or provided services relating to, the Debtors' books and records; such parties are not bookkeepers, accountants, keepers, or custodians of the Debtors' books and records and, accordingly, have not been listed in response to Question 26. The omission of any such party is not an admission regarding the nature or scope of its role or access, and the Debtors reserve all rights to amend or supplement their response to Question 26. The Debtors provide certain parties such as banks, auditors, lenders, potential investors, vendors, and financial advisors with financial statements that may not be part of a public filing. The Debtors do not maintain detailed records tracking such disclosures.

10. **Statements, Part 13, Question 30 – Payments to insiders.** Any and all known disbursements to insiders of the Debtors at the time of transfer have been listed in response to Statements, Part 2, Question 4.

Fill in this information to identify the case:

Debtor Name: In re : COTS Solutions, LLC

United States Bankruptcy Court for the: District of Delaware

Case number (if known): 26-11370 (CTG)

☐ Check if this is an amended filing

Official Form 206Sum

Summary of Assets and Liabilities for Non-Individuals 12/15

Part 1: Summary of Assets

1. ***Schedule A/B: Assets–Real and Personal Property*** (Official Form 206A/B)

1a. **Real property:**

Copy line 88 from *Schedule A/B* ..... $ 0.00

1b. **Total personal property:**

Copy line 91A from *Schedule A/B* ..... $ 0.00

1c. **Total of all property:**

Copy line 92 from *Schedule A/B* ..... $ 0.00

Part 2: Summary of Liabilities

2. ***Schedule D: Creditors Who Have Claims Secured by Property*** (Official Form 206D)

Copy the total dollar amount listed in Column A, *Amount of claim*,from line 3 of *Schedule D* ..... $ 255,626,373.88

3. ***Schedule E/F: Creditors Who Have Unsecured Claims*** (Official Form 206E/F)

3a. **Total claim amounts of priority unsecured claims:**

Copy the total claims from Part 1 from line 5a of *Schedule E/F* ..... $ 0.00

3b. **Total amount of claims of nonpriority amount of unsecured claims:**

Copy the total of the amount of claims from Part 2 from line 5b of *Schedule E/F* ..... + $ 0.00

4. **Total liabilities**

Lines 2 + 3a + 3b ..... $ 255,626,373.88

Fill in this information to identify the case:

Debtor Name: In re : COTS Solutions, LLC

United States Bankruptcy Court for the: District of Delaware

Case number (if known): 26-11370 (CTG)

☐ Check if this is an amended filing

Official Form 206A/B

Schedule A/B: Assets - Real and Personal Property

12/15

Disclose all property, real and personal, which the debtor owns or in which the debtor has any other legal, equitable, or future interest. Include all property in which the debtor holds rights and powers exercisable for the debtor's own benefit. Also include assets and properties which have no book value, such as fully depreciated assets or assets that were not capitalized. In Schedule A/B, list any executory contracts or unexpired leases. Also list them on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G).

Be as complete and accurate as possible. If more space is needed, attach a separate sheet to this form. At the top of any pages added, write the debtor's name and case number (if known). Also identify the form and line number to which the additional information applies. If an additional sheet is attached, include the amounts from the attachment in the total for the pertinent part.

For Part 1 through Part 11, list each asset under the appropriate category or attach separate supporting schedules, such as a fixed asset schedule or depreciation schedule, that gives the details for each asset in a particular category. List each asset only once. In valuing the debtor's interest, do not deduct the value of secured claims. See the instructions to understand the terms used in this form.

Part 1: Cash and cash equivalents

1. **Does the debtor have any cash or cash equivalents?**

☐ No. Go to Part 2.

☑ Yes. Fill in the information below.

All cash or cash equivalents owned or controlled by the debtor	Current value of debtor's interest
2. **Cash on hand**	
2.1 None	$
3. **Checking, savings, money market, or financial brokerage accounts** *(Identify all)*	
Name of institution (bank or brokerage firm) / Type of account / Last 4 digits of account number	
3.1 JPMorgan Chase — Cash Collateral Account (CCA) — 7839	$ 0.00
4. **Other cash equivalents** *(Identify all)*	
4.1 None	$
5. **Total of Part 1**	
Add lines 2 through 4 (including amounts on any additional sheets). Copy the total to line 80.	$ 0.00

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 2: Deposits and prepayments

6. **Does the debtor have any deposits or prepayments?**

☑ No. Go to Part 3.

☐ Yes. Fill in the information below.

	Current value of debtor's interest
7. **Deposits, including security deposits and utility deposits** Description, including name of holder of deposit	
	$
8. **Prepayments, including prepayments on executory contracts, leases, insurance, taxes, and rent** Description, including name of holder of prepayment	
	$
9. **Total of Part 2.** Add lines 7 through 8. Copy the total to line 81.	$ 0.00

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 3: Accounts receivable

10. **Does the debtor have any accounts receivable?**

☑ No. Go to Part 4.

☐ Yes. Fill in the information below.

						Current value of debtor's interest
		Description	face amount		doubtful or uncollectible accounts	
11.	**Accounts receivable**					
11a.	90 days old or less:		$	- $	=..... ➔	$
11b.	Over 90 days old:		$	- $	=..... ➔	$

12. **Total of Part 3.**

Current value on lines 11a + 11b = line 12. Copy the total to line 82. $ 0.00

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 4: Investments

13. **Does the debtor own any investments?**

☑ No. Go to Part 5.

☐ Yes. Fill in the information below.

	Valuation method used for current value	Current value of debtor's interest

14. **Mutual funds or publicly traded stocks not included in Part 1**

Name of fund or stock:

_____ _____ $ _____

15. **Non-publicly traded stock and interests in incorporated and unincorporated businesses, including any interest in an LLC, partnership, or joint venture**

Name of entity: % of ownership:

_____ _____ _____ $ _____

16. **Government bonds, corporate bonds, and other negotiable and non-negotiable instruments not included in Part 1**

Describe:

_____ _____ $ _____

17. **Total of Part 4.**

Add lines 14 through 16. Copy the total to line 83. $ 0.00

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 5: Inventory, excluding agriculture assets

18. **Does the debtor own any inventory (excluding agriculture assets)?**

- ☑ No. Go to Part 6.
- ☐ Yes. Fill in the information below.

	General description	Date of the last physical inventory	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
19.	**Raw materials**		$		$
20.	**Work in progress**		$		$
21.	**Finished goods, including goods held for resale**		$		$
22.	**Other inventory or supplies**		$		$

23. **Total of Part 5.**
Add lines 19 through 22. Copy the total to line 84. $ 0.00

24. **Is any of the property listed in Part 5 perishable?**

- ☐ No
- ☐ Yes

25. **Has any of the property listed in Part 5 been purchased within 20 days before the bankruptcy was filed?**

- ☐ No
- ☐ Yes. Description_____ Book value $ _____ Valuation method _____ Current value $ _____

26. **Has any of the property listed in Part 5 been appraised by a professional within the last year?**

- ☐ No
- ☐ Yes

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 6: Farming and fishing-related assets (other than titled motor vehicles and land)

27. **Does the debtor own or lease any farming and fishing-related assets (other than titled motor vehicles and land)?**

- ☑ No. Go to Part 7.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
28. **Crops—either planted or harvested**	$		$
29. **Farm animals** *Examples:* Livestock, poultry, farm-raised fish	$		$
30. **Farm machinery and equipment** (Other than titled motor vehicles)	$		$
31. **Farm and fishing supplies, chemicals, and feed**	$		$
32. **Other farming and fishing-related property not already listed in Part 6**	$		$

33. **Total of Part 6.**
Add lines 28 through 32. Copy the total to line 85. $ 0.00

34. **Is the debtor a member of an agricultural cooperative?**

- ☐ No
- ☐ Yes. Is any of the debtor's property stored at the cooperative?
  - ☐ No
  - ☐ Yes

35. **Has any of the property listed in Part 6 been purchased within 20 days before the bankruptcy was filed?**

- ☐ No
- ☐ Yes. Description_____ Book value $ _____ Valuation method_____ Current value $ _____

36. **Is a depreciation schedule available for any of the property listed in Part 6?**

- ☐ No
- ☐ Yes

37. **Has any of the property listed in Part 6 been appraised by a professional within the last year?**

- ☐ No
- ☐ Yes

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 7: Office furniture, fixtures, and equipment; and collectibles

38. **Does the debtor own or lease any office furniture, fixtures, equipment, or collectibles?**

☑ No. Go to Part 8.

☐ Yes. Fill in the information below.

	General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
39.	**Office furniture**	$		$
40.	**Office fixtures**	$		$
41.	**Office equipment, including all computer equipment and communication systems equipment and software**	$		$
42.	**Collectibles** *Examples:* Antiques and figurines; paintings,prints, or other artwork; books, pictures, or other art objects; china and crystal; stamp, coin, or baseball card collections; other collections, memorabilia, or collectibles	$		$

43. **Total of Part 7.**
Add lines 39 through 42. Copy the total to line 86. $ 0.00

44. **Is a depreciation schedule available for any of the property listed in Part 7?**

☐ No

☐ Yes

45. **Has any of the property listed in Part 7 been appraised by a professional within the last year?**

☐ No

☐ Yes

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 8: Machinery, equipment, and vehicles

46. **Does the debtor own or lease any machinery, equipment, or vehicles?**

- ☑ No. Go to Part 9.
- ☐ Yes. Fill in the information below.

	General description Include year, make, model, and identification numbers (i.e., VIN, HIN, or N-number)	**Net book value of debtor's interest** (Where available)	**Valuation method used for current value**	**Current value of debtor's interest**
47.	**Automobiles, vans, trucks, motorcycles, trailers, and titled farm vehicles**	$		$
48.	**Watercraft, trailers, motors, and related accessories** Examples: Boats, trailers, motors, floating homes, personal watercraft, and fishing vessels	$		$
49.	**Aircraft and accessories**	$		$
50.	**Other machinery, fixtures, and equipment (excluding farm machinery and equipment)**	$		$

51. **Total of Part 8.**
Add lines 47 through 50. Copy the total to line 87. $ 0.00

52. **Is a depreciation schedule available for any of the property listed in Part 8?**

- ☐ No
- ☐ Yes

53. **Has any of the property listed in Part 8 been appraised by a professional within the last year?**

- ☐ No
- ☐ Yes

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 9: Real property

54. **Does the debtor own or lease any real property?**

☑ No. Go to Part 10.

☐ Yes. Fill in the information below.

55. **Any building, other improved real estate, or land which the debtor owns or in which the debtor has an interest**

Description and location of property Include street address or other description such as Assessor Parcel Number (APN), and type of property (for example, acreage, factory, warehouse, apartment or office building), if available.	**Nature and extent of debtor's interest in property**	**Net book value of debtor's interest** (Where available)	**Valuation method used for current value**	**Current value of debtor's interest**
55.1		$		$

56. **Total of Part 9.**

Add the current value on lines 55.1 through 55.6 and entries from any additional sheets. Copy the total to line 88.

$ 0.00

57. **Is a depreciation schedule available for any of the property listed in Part 9?`**

☐ No

☐ Yes

58. **Has any of the property listed in Part 9 been appraised by a professional within the last year?**

☐ No

☐ Yes

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 10: Intangibles and intellectual property

59. **Does the debtor have any interests in intangibles or intellectual property?**

- ☑ No. Go to Part 11.
- ☐ Yes. Fill in the information below.

	General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
60.	**Patents, copyrights, trademarks, and trade secrets**	$		$
61.	**Internet domain names and websites**	$		$
62.	**Licenses, franchises, and royalties**	$		$
63.	**Customer lists, mailing lists, or other compilations**	$		$
64.	**Other intangibles, or intellectual property**	$		$
65.	**Goodwill**	$		$

66. **Total of Part 10.**
Add lines 60 through 65. Copy the total to line 89. $ 0.00

67. **Do your lists or records include personally identifiable information of customers** (as defined in 11 U.S.C. §§ 101(41A) and 107)**?**

- ☐ No
- ☐ Yes

68. **Is there an amortization or other similar schedule available for any of the property listed in Part 10?**

- ☐ No
- ☐ Yes

69. **Has any of the property listed in Part 10 been appraised by a professional within the last year?**

- ☐ No
- ☐ Yes

Debtor: COTS Solutions, LLC Case number *(if known)*: 26-11370

Name

Part 11: All other assets

70. **Does the debtor own any other assets that have not yet been reported on this form?**
Include all interests in executory contracts and unexpired leases not previously reported on this form.

☑ No. Go to Part 12.

☐ Yes. Fill in the information below.

Current value of debtor's interest

71. **Notes receivable**

Description (include name of obligor) Total face amount doubtful or uncollectible accounts

_____ $ _____ - $ _____ =..... ➔ $ _____

72. **Tax refunds and unused net operating losses (NOLs)**

Description (for example, federal, state, local)

_____ Tax year _____ $ _____

73. **Interests in insurance policies or annuities**

_____ $ _____

74. **Causes of action against third parties (whether or not a lawsuit has been filed)**

_____ $ _____

Nature of claim _____

Amount requested $ _____

75. **Other contingent and unliquidated claims or causes of action of every nature, including counterclaims of the debtor and rights to set off claims**

_____ $ _____

Nature of claim _____

Amount requested $ _____

76. **Trusts, equitable or future interests in property**

_____ $ _____

77. **Other property of any kind not already listed** *Examples*: Season tickets, country club membership

_____ $ _____

78. **Total of Part 11.**

Add lines 71 through 77. Copy the total to line 90. $ 0.00

79. **Has any of the property listed in Part 11 been appraised by a professional within the last year?**

☐ No

☐ Yes

Debtor: COTS Solutions, LLC
Name

Case number *(if known)*: 26-11370

Part 12: Summary

In Part 12 copy all of the totals from the earlier parts of the form.

	Type of property	Current value of personal property	Current value of real property
80.	**Cash, cash equivalents, and financial assets.** *Copy line 5, Part 1.*	$ 0.00	
81.	**Deposits and prepayments.** *Copy line 9, Part 2*.	$ 0.00	
82.	**Accounts receivable.** *Copy line 12, Part 3.*	$ 0.00	
83.	**Investments.** *Copy line 17, Part 4.*	$ 0.00	
84.	**Inventory.** *Copy line 23, Part 5.*	$ 0.00	
85.	**Farming and fishing-related assets.** *Copy line 33, Part 6.*	$ 0.00	
86.	**Office furniture, fixtures, and equipment; and collectibles.** *Copy line 43, Part 7.*	$ 0.00	
87.	**Machinery, equipment, and vehicles.** *Copy line 51, Part 8.*	$ 0.00	
88.	**Real property.** *Copy line 56, Part 9.....* ➔		$ 0.00
89.	**Intangibles and intellectual property.** *Copy line 66, Part 10.*	$ 0.00	
90.	**All other assets.** *Copy line 78, Part 11.*	$ 0.00	
91.	**Total.** Add lines 80 through 90 for each column.....91a.	$ 0.00	+ 91b. $ 0.00
92.	**Total of all property on Schedule A/B.** Lines 91a + 91b = 92.		$ 0.00

Fill in this information to identify the case:

Debtor Name: In re : COTS Solutions, LLC

United States Bankruptcy Court for the: District of Delaware

Case number (if known): 26-11370 (CTG)

☐ Check if this is an amended filing

Official Form 206D

Schedule D: Creditors Who Have Claims Secured by Property 12/15

Be as complete and accurate as possible.

1. **Do any creditors have claims secured by debtor's property?**
   - ☐ No. Check this box and submit page 1 of this form to the court with debtor's other schedules. Debtor has nothing else to report on this form.
   - ☑ Yes. Fill in all of the information below.

Part 1: List Creditors Who Have Secured Claims

2. **List in alphabetical order all creditors who have secured claims.** If a creditor has more than one secured claim, list the creditor separately for each claim.

	Column A **Amount of claim** Do not deduct the value of collateral.	*Column B* **Value of collateral that supports this claim**
2.1 **Creditor's name** / **Describe debtor's property that is subject to a lien**		
Alter Domus (US) LLC, as collateral agent Creditor's Name	$ 120,200,000.00	$ Undetermined
Substantially all assets		

Creditor's mailing address

Notice Name

500 5th Avenue, Suite 2100
Street

New York | NY | 10110
City | State | ZIP Code

Country

Creditor's email address, if known

Date debt was incurred 10/26/2021

Last 4 digits of account number

Describe the lien
Subordinated lien, subordinated note

Is the creditor an insider or related party?
- ☑ No
- ☐ Yes

Is anyone else liable on this claim?
- ☐ No
- ☑ Yes. Fill out *Schedule H: Codebtors(Official Form 206H).*

As of the petition filing date, the claim is:
Check all that apply.
- ☐ Contingent
- ☐ Unliquidated
- ☐ Disputed

Do multiple creditors have an interest in the same property?
- ☐ No
- ☑ Yes. Have you already specified the relative priority?
  - ☑ No. Specify each creditor, including this creditor, and its relative priority.
    See Note Below
  - ☐ Yes. The relative priority of creditors is specified on lines

JPMorgan Chase Bank, N.A. (ABL Agent): first priority on ABL Priority Collateral, second priority on Term Loan Priority Collateral. Blue Torch Finance LLC (Term Loan Agent): first priority on Term Loan Priority Collateral, second priority on ABL Priority Collateral. Alter Domus (US) LLC (Subordinated Note Collateral Agent): subordinated to both pursuant to the Subordination and Intercreditor Agreement dated October 26, 2021.

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

Part 1: Additional Page

Copy this page only if more space is needed. Continue numbering the lines sequentially from the previous page.

Column A **Amount of claim** Do not deduct the value of collateral.

Column B **Value of collateral that supports this claim**

2.2 **Creditor's name**

Blue Torch Finance LLC, as administrative agent and collateral agent
Creditor's Name

Creditor's mailing address

Notice Name
599 Lexington Avenue, 27th Floor
Street

New York | NY | 10022
City | State | ZIP Code

Country

Creditor's email address, if known

Date debt was incurred 10/26/2021

Last 4 digits of account number

Do multiple creditors have an interest in the same property?

☐ No
☑ Yes. Have you already specified the relative priority?
  ☑ No. Specify each creditor, including this creditor, and its relative priority.
    See Note Below
  ☐ Yes. The relative priority of creditors is specified on lines

Describe debtor's property that is subject to a lien

Substantially all assets; term loan priority collateral is real property, equipment, equity interests and IP

$ 134,263,177.81 (Column A) $ Undetermined (Column B)

Describe the lien

First lien, senior secured term loan

Is the creditor an insider or related party?

☑ No
☐ Yes

Is anyone else liable on this claim?

☐ No
☑ Yes. Fill out *Schedule H: Codebtors(Official Form 206H).*

As of the petition filing date, the claim is:
Check all that apply.

☐ Contingent
☐ Unliquidated
☐ Disputed

JPMorgan Chase Bank, N.A. (ABL Agent): first priority on ABL Priority Collateral, second priority on Term Loan Priority Collateral. Blue Torch Finance LLC (Term Loan Agent): first priority on Term Loan Priority Collateral, second priority on ABL Priority Collateral. Alter Domus (US) LLC (Subordinated Note Collateral Agent): subordinated to both pursuant to the Subordination and Intercreditor Agreement dated October 26, 2021.

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

Part 1: Additional Page

Copy this page only if more space is needed. Continue numbering the lines sequentially from the previous page.

Column A **Amount of claim** Do not deduct the value of collateral.

Column B **Value of collateral that supports this claim**

2.3 **Creditor's name**

JPMorgan Chase Bank, N.A., as administrative agent

Creditor's Name

Creditor's mailing address

Daniel F. Fiorillo, Antonio J. Aguilera

Notice Name

Otterbourg P.C.

Street

230 Park Avenue

New York | NY | 10169

City | State | ZIP Code

Country

Creditor's email address, if known

Date debt was incurred 10/26/2021

Last 4 digits of account number

Do multiple creditors have an interest in the same property?

☐ No

☑ Yes. Have you already specified the relative priority?

☑ No. Specify each creditor, including this creditor, and its relative priority.

See Note Below

☐ Yes. The relative priority of creditors is specified on lines

Describe debtor's property that is subject to a lien

Substantially all assets; ABL priority collateral is A/R, inventory, cash, deposit accounts and related general intangibles

$ 1,163,196.07 $ Undetermined

Describe the lien

First lien, ABL revolving credit facility

Is the creditor an insider or related party?

☑ No

☐ Yes

Is anyone else liable on this claim?

☐ No

☑ Yes. Fill out S*chedule H: Codebtors(Official Form 206H).*

As of the petition filing date, the claim is: Check all that apply.

☐ Contingent

☐ Unliquidated

☐ Disputed

JPMorgan Chase Bank, N.A. (ABL Agent): first priority on ABL Priority Collateral, second priority on Term Loan Priority Collateral. Blue Torch Finance LLC (Term Loan Agent): first priority on Term Loan Priority Collateral, second priority on ABL Priority Collateral. Alter Domus (US) LLC (Subordinated Note Collateral Agent): subordinated to both pursuant to the Subordination and Intercreditor Agreement dated October 26, 2021.

3. **Total of the dollar amounts from Part 1, Column A, including the amounts from the Additional Page, if any.** $ 255,626,373.88

Part 2: List Others to Be Notified for a Debt Already Listed in Part 1

List in alphabetical order any others who must be notified for a debt already listed in Part 1. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for secured creditors.

If no others need to be notified for the debts listed in Part 1, do not fill out or submit this page. If additional pages are needed, copy this page.

Name and address	On which line in Part 1 did you enter the related creditor?	Last 4 digits of account number for this entity
Name	Line _____	
Notice Name		
Street		
City / State / ZIP Code		
Country		

Fill in this information to identify the case:

Debtor Name: In re : COTS Solutions, LLC

United States Bankruptcy Court for the: District of Delaware

Case number (if known): 26-11370 (CTG)

☐ Check if this is an amended filing

Official Form 206E/F

Schedule E/F: Creditors Who Have Unsecured Claims 12/15

Be as complete and accurate as possible. Use Part 1 for creditors with PRIORITY unsecured claims and Part 2 for creditors with NONPRIORITY unsecured claims. List the other party to any executory contracts or unexpired leases that could result in a claim. Also list executory contracts on Schedule A/B: Assets - Real and Personal Property (Official Form 206A/B) and on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G). Number the entries in Parts 1 and 2 in the boxes on the left. If more space is needed for Part 1 or Part 2, fill out and attach the Additional Page of that Part included in this form.

Part 1: List All Creditors with PRIORITY Unsecured Claims

1. **Do any creditors have priority unsecured claims? (See 11 U.S.C. § 507).**

☑ No. Go to Part 2.

☐ Yes. Go to Line 2.

2. **List in alphabetical order all creditors who have unsecured claims that are entitled to priority in whole or in part.** If the debtor has more than 3 creditors with priority unsecured claims, fill out and attach the Additional Page of Part 1.

		Total claim	Priority amount
2.1 **Priority creditor's name and mailing address**	**As of the petition filing date, the claim is:** *Check all that apply.*	$	$

Creditor Name

Creditor's Notice name

Address

City State ZIP Code

Country

☐ Contingent

☐ Unliquidated

☐ Disputed

Basis for the claim:

Date or dates debt was incurred

Last 4 digits of account number

Is the claim subject to offset?

☐ No

☐ Yes

Specify Code subsection of PRIORITY unsecured claim: 11 U.S.C. § 507(a) ()

Part 2: List All Creditors with NONPRIORITY Unsecured Claims

3. **List in alphabetical order all of the creditors with nonpriority unsecured claims.** If the debtor has more than 6 creditors with nonpriority unsecured claims, fill out and attach the Additional Page of Part 2.

Nonpriority creditor's name and mailing address

Creditor Name

Creditor's Notice name

Address

City State ZIP Code

Country

Date or dates debt was incurred

Last 4 digits of account number

As of the petition filing date, the claim is:
Check all that apply.

☐ Contingent

☐ Unliquidated

☐ Disputed

Basis for the claim:

Is the claim subject to offset?

☐ No

☐ Yes

Amount of claim

$

Part 3: List Others to Be Notified About Unsecured Claims

4. **List in alphabetical order any others who must be notified for claims listed in Parts 1 and 2. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for unsecured creditors.**
If no others need to be notified for the debts listed in Parts 1 and 2, do not fill out or submit this page. If additional pages are needed, copy the next page.

Name and mailing address	On which line in Part 1 or Part 2 is the related creditor (if any) listed?	Last 4 digits of account number, if any
Name Notice Name Street City State ZIP Code Country	Line ☐ Not Listed.Explain	

Part 4: Total Amounts of the Priority and Nonpriority Unsecured Claims

5. **Add the amounts of priority and nonpriority unsecured claims.**

			Total of claim amounts
5a.	**Total claims from Part 1**	5a.	$ 0.00
5b.	**Total claims from Part 2**	5b. +	$ 0.00
5c.	**Total of Parts 1 and 2** Lines 5a + 5b = 5c.	5c.	$ 0.00

Fill in this information to identify the case:

Debtor Name: In re : COTS Solutions, LLC

United States Bankruptcy Court for the: District of Delaware

Case number (if known): 26-11370 (CTG)

☐ Check if this is an amended filing

Official Form 206G

Schedule G: Executory Contracts and Unexpired Leases 12/15

Be as complete and accurate as possible. If more space is needed, copy and attach the additional page, numbering the entries consecutively.

1. **Does the debtor have any executory contracts or unexpired leases?**
   - ☑ No. Check this box and file this form with the court with the debtor's other schedules. There is nothing else to report on this form.
   - ☐ Yes. Fill in all of the information below even if the contracts or leases are listed on *Schedule A/B: Assets - Real and Personal Property* (Official Form 206A/B).

2. **List all contracts and unexpired leases**	**State the name and mailing address for all other parties with whom the debtor has an executory contract or unexpired lease**
State what the contract or lease is for and the nature of the debtor's interest	Name Notice Name Address City State ZIP Code Country
State the term remaining	
List the contract number of any government contract	

Fill in this information to identify the case:

Debtor Name: In re : COTS Solutions, LLC

United States Bankruptcy Court for the: District of Delaware

Case number (if known): 26-11370 (CTG)

☐ Check if this is an amended filing

Official Form 206H

Schedule H: Codebtors

12/15

Be as complete and accurate as possible. If more space is needed, copy the Additional Page, numbering the entries consecutively. Attach the Additional Page to this page.

1. **Does the debtor have any codebtors?**

   ☐ No. Check this box and submit this form to the court with the debtor's other schedules. Nothing else needs to be reported on this form.

   ☑ Yes

2. **In Column 1, list as codebtors all of the people or entities who are also liable for any debts listed by the debtor in the schedules of creditors, *Schedules D-G*.** Include all guarantors and co-obligors. In Column 2, identify the creditor to whom the debt is owed and each schedule on which the creditor is listed. If the codebtor is liable on a debt to more than one creditor, list each creditor separately in Column 2.

	Column 1: **Codebtor**		*Column 2:* **Creditor**	
	Name	**Mailing address**	**Name**	*Check all schedules that apply:*
2.1	Federal Resources Supply Company, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country	Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G
2.2	Federal Resources Supply Company, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country	Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

2.3	Federal Resources Supply Company, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.4	FRS Holdings, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G
2.5	FRS Holdings, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G
2.6	FRS Holdings, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.7	K.D. Analytical Consulting, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

2.8	K.D. Analytical Consulting, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G
2.9	K.D. Analytical Consulting, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.10	KDA Acquisition, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G
2.11	KDA Acquisition, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

2.12	KDA Acquisition, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country	JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.13	Noble Defense Corporation	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country	Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G
2.14	Noble Defense Corporation	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country	Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G
2.15	Noble Defense Corporation	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country	JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.16	Noble Equity Holdings, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country	Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

2.17	Noble Equity Holdings, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G
2.18	Noble Equity Holdings, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.19	Noble Mission Support, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G
2.20	Noble Mission Support, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

2.21	Noble Mission Support, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.22	Noble Supply & Logistics, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G
2.23	Noble Supply & Logistics, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G
2.24	Noble Supply & Logistics, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.25	Noble.com, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country			Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

2.26	Noble.com, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G
2.27	Noble.com, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G
2.28	Tactical & Survival Specialties, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Alter Domus (US) LLC, as collateral agent	☑ D ☐ E/F ☐ G
2.29	Tactical & Survival Specialties, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country		Blue Torch Finance LLC, as administrative agent and collateral agent	☑ D ☐ E/F ☐ G

Debtor: COTS Solutions, LLC (Name) Case number *(if known)*: 26-11370

2.30	Tactical & Survival Specialties, LLC	One Marina Park Drive Street Suite 220 Boston / MA / 02210 City / State / ZIP Code Country	JPMorgan Chase Bank, N.A., as administrative agent	☑ D ☐ E/F ☐ G

Fill in this information to identify the case:

Debtor Name: In re : COTS Solutions, LLC

United States Bankruptcy Court for the: District of Delaware

Case number (if known): 26-11370 (CTG)

Official Form 202

Declaration Under Penalty of Perjury for Non-Individual Debtors

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to $500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☑ *Schedule A/B: Assets–Real and Personal Property* (Official Form 206A/B)
- ☑ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☑ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☑ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☑ *Schedule H: Codebtors* (Official Form 206H)
- ☑ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☐ Amended *Schedule* _____
- ☐ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders (Official Form 204)*
- ☐ Other document that requires a declaration _____

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 09/28/2026
MM / DD / YYYY

✖ / s / Robert Albergotti
Signature of individual signing on behalf of debtor

Robert Albergotti
Printed name

Chief Transformation Officer
Position or relationship to debtor