Docket #2927 Date Filed: 11/04/2026

UNITED STATES BANKRUPTCY COURT

DISTRICT OF Delaware

In Re. Marelli Automotive Lighting USA LLC §
§
§
Debtor(s) §

Case No. 25-11034

Lead Case No. 25-11034

☒ Jointly Administered

Monthly Operating Report

Chapter 11

Reporting Period Ended: 09/30/2026

Petition Date: 06/11/2025

Months Pending: 16

Industry Classification: 3 3 6 3

Reporting Method: Accrual Basis ◉ Cash Basis ○

Debtor's Full-Time Employees (current): 55

Debtor's Full-Time Employees (as of date of order for relief): 67

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☐ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Timothy P. Cairns
Signature of Responsible Party

11/04/2026
Date

Timothy P. Cairns
Printed Name of Responsible Party

919 North Market Street, 17th Floor P.O. Box 8705, Wilmington, DE 19801
Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefo
1320.4(a)(2) applies.

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Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

Part 1: Cash Receipts and Disbursements		Current Month	Cumulative
a.	Cash balance beginning of month	$21,266,202	
b.	Total receipts (net of transfers between accounts)	$19,096,983	$386,444,892
c.	Total disbursements (net of transfers between accounts)	$25,230,812	$384,707,420
d.	Cash balance end of month (a+b-c)	$15,132,373	
e.	Disbursements made by third party for the benefit of the estate	$0	$0
f.	Total disbursements for quarterly fee calculation (c+e)	$25,230,812	$384,707,420

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)		Current Month
a.	Accounts receivable (total net of allowance)	$341,972,756
b.	Accounts receivable over 90 days outstanding (net of allowance)	$11,024,769
c.	Inventory (Book ◉ Market ○ Other ○ (attach explanation))	$71,600,332
d	Total current assets	$561,380,804
e.	Total assets	$641,346,821
f.	Postpetition payables (excluding taxes)	$289,048,275
g.	Postpetition payables past due (excluding taxes)	$87,903,526
h.	Postpetition taxes payable	$0
i.	Postpetition taxes past due	$0
j.	Total postpetition debt (f+h)	$289,048,275
k.	Prepetition secured debt	$0
l.	Prepetition priority debt	$0
m.	Prepetition unsecured debt	$258,420,857
n.	Total liabilities (debt) (j+k+l+m)	$547,469,132
o.	Ending equity/net worth (e-n)	$93,877,689

Part 3: Assets Sold or Transferred		Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	$0	$0
b.	Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	$0	$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	$0	$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)		Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	$28,826,497	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	$30,665,222	
c.	Gross profit (a-b)	$-1,838,725	
d.	Selling expenses	$111,458	
e.	General and administrative expenses	$125,293	
f.	Other expenses	$-2,955,956	
g.	Depreciation and/or amortization (not included in 4b)	$346,553	
h.	Interest	$252,561	
i.	Taxes (local, state, and federal)	$-1,582	
j.	Reorganization items	$0	
k.	Profit (loss)	$282,949	$-59,062,962

Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

Part 5: Professional Fees and Expenses

				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debtor's professional fees & expenses (bankruptcy) *Aggregate Total*						
	Itemized Breakdown by Firm						
		Firm Name	Role				
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	iii						
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	viii						
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Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

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Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debtor's professional fees & expenses (nonbankruptcy) *Aggregate Total*			$0	$260,448	$0	$260,448
	Itemized Breakdown by Firm						
		Firm Name	Role				
	i	Clark Hill, PLC	Other	$0	$260,448	$0	$260,448
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Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

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Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

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Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

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	c						
c.	All professional fees and expenses (debtor & committees)			$0	$260,448	$0	$260,448

Part 6: Postpetition Taxes		Current Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)	$0	$0
b.	Postpetition income taxes paid (local, state, and federal)	$0	$12,600
c.	Postpetition employer payroll taxes accrued	$29,054	$29,054
d.	Postpetition employer payroll taxes paid	$189,392	$3,890,552
e.	Postpetition property taxes paid	$0	$9,851
f.	Postpetition other taxes accrued (local, state, and federal)	$0	$0
g.	Postpetition other taxes paid (local, state, and federal)	$0	$0

Part 7: Questionnaire - During this reporting period:

a.	Were any payments made on prepetition debt? (if yes, see Instructions)	Yes ◉	No ○
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes ○	No ◉
c.	Were any payments made to or on behalf of insiders?	Yes ○	No ◉
d.	Are you current on postpetition tax return filings?	Yes ◉	No ○
e.	Are you current on postpetition estimated tax payments?	Yes ◉	No ○
f.	Were all trust fund taxes remitted on a current basis?	Yes ◉	No ○
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes ○	No ◉
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes ○	No ○ N/A ◉
i.	Do you have: Worker's compensation insurance?	Yes ◉	No ○
	If yes, are your premiums current?	Yes ◉	No ○ N/A ○ (if no, see Instructions)
	Casualty/property insurance?	Yes ◉	No ○
	If yes, are your premiums current?	Yes ◉	No ○ N/A ○ (if no, see Instructions)
	General liability insurance?	Yes ◉	No ○
	If yes, are your premiums current?	Yes ◉	No ○ N/A ○ (if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes ◉	No ○
k.	Has a disclosure statement been filed with the court?	Yes ◉	No ○
l.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes ◉	No ○

Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

Part 8: Individual Chapter 11 Debtors (Only)

a.	Gross income (receipts) from salary and wages	$0
b.	Gross income (receipts) from self-employment	$0
c.	Gross income from all other sources	$0
d.	Total income in the reporting period (a+b+c)	$0
e.	Payroll deductions	$0
f.	Self-employment related expenses	$0
g.	Living expenses	$0
h.	All other expenses	$0
i.	Total expenses in the reporting period (e+f+g+h)	$0
j.	Difference between total income and total expenses (d-i)	$0
k.	List the total amount of all postpetition debts that are past due	$0
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes ○ No ◉
m.	If yes, have you made all Domestic Support Obligation payments?	Yes ○ No ○ N/A ◉

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." *See* 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ Richard Payne
Signature of Responsible Party

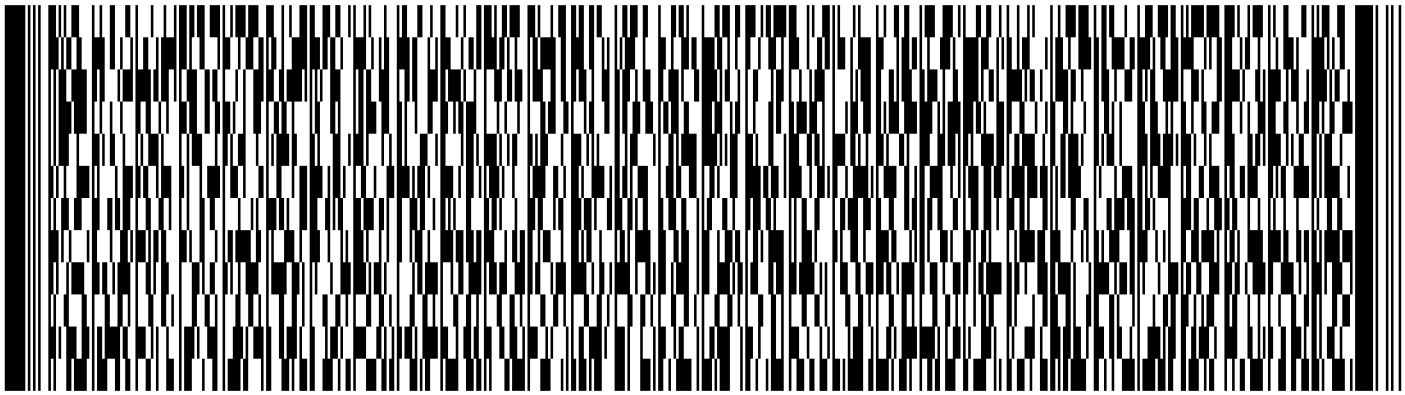
Richard Payne
Printed Name of Responsible Party

Chief Accounting Officer
Title

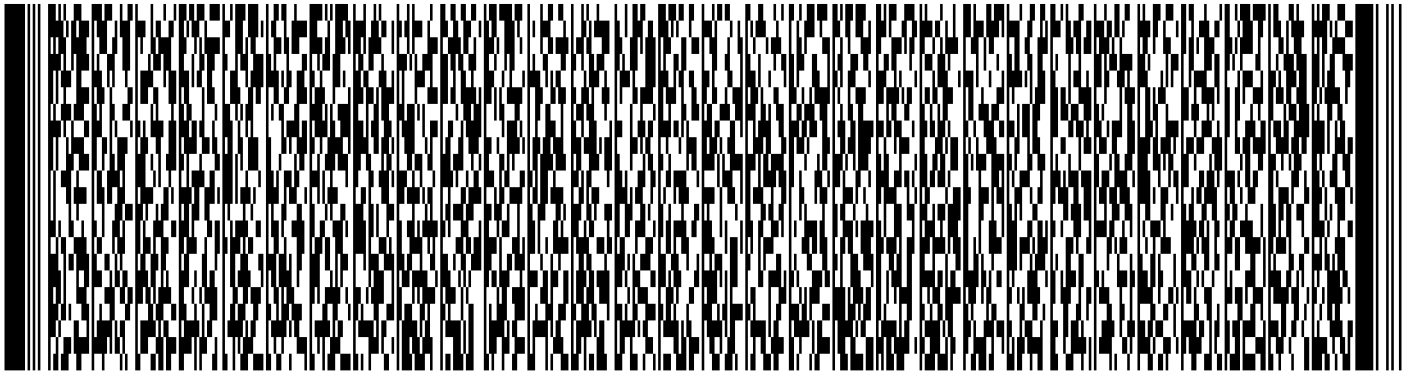
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Date

Debtor's Name Marelli Automotive Lighting USA LLC

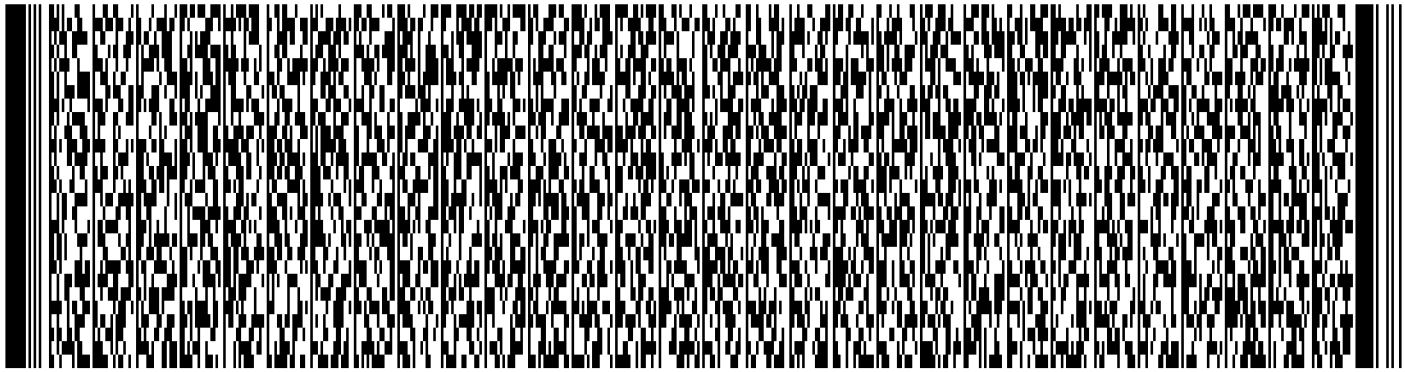
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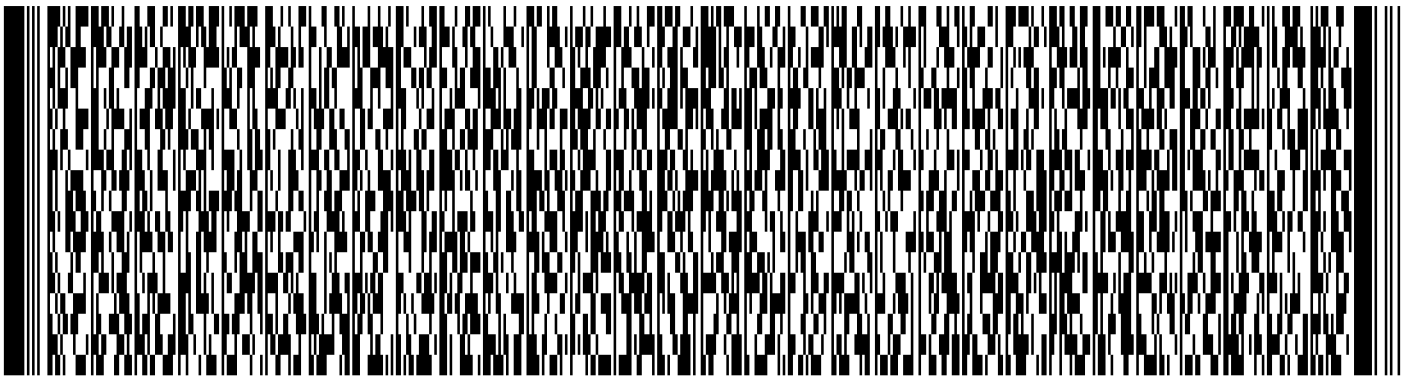
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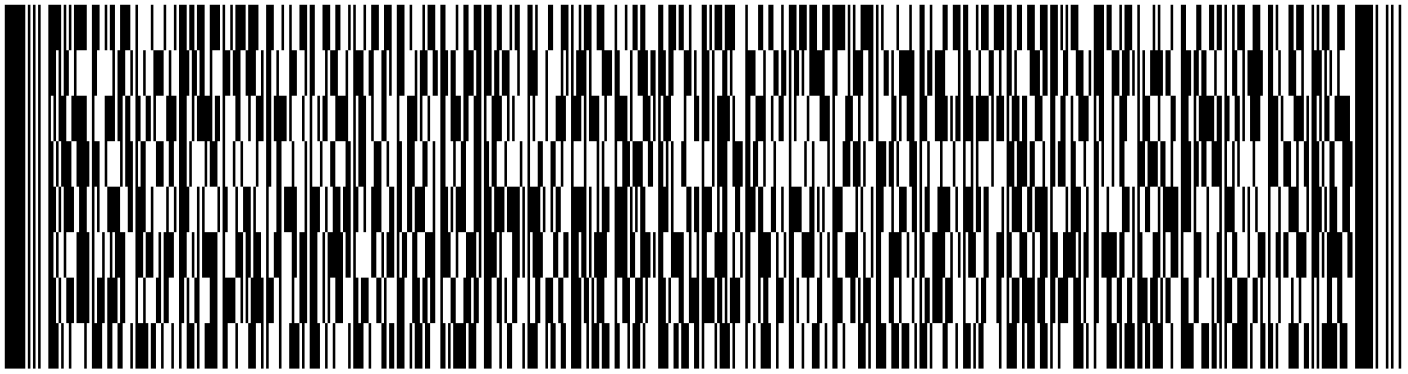


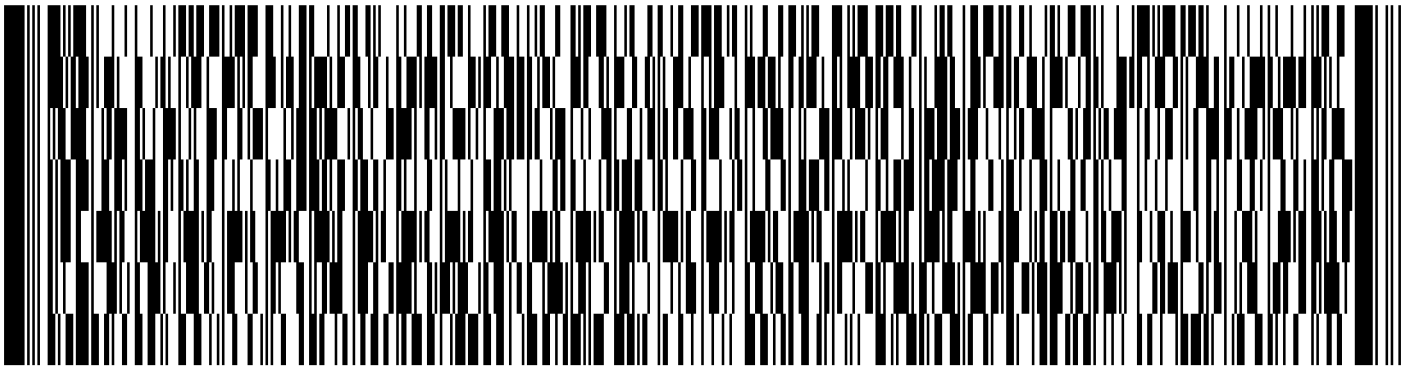
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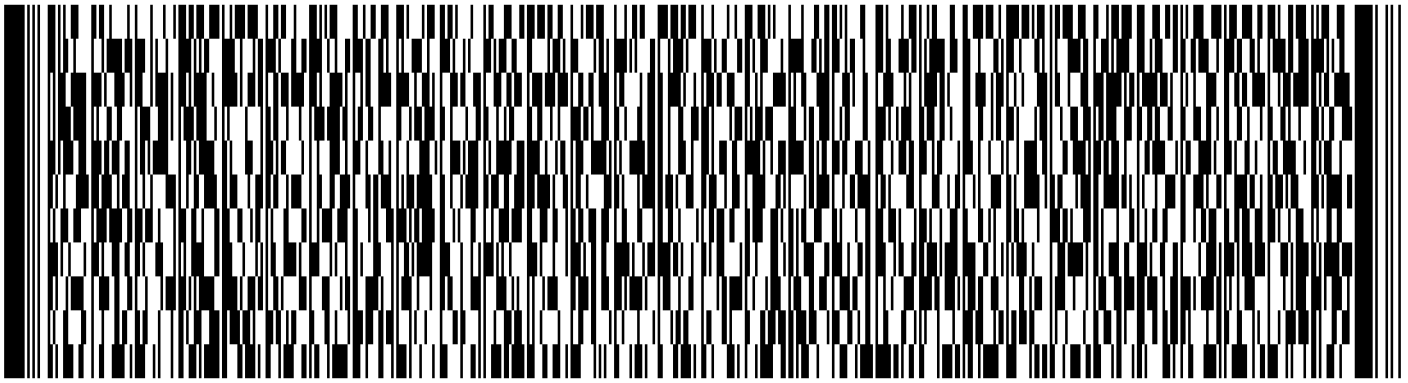


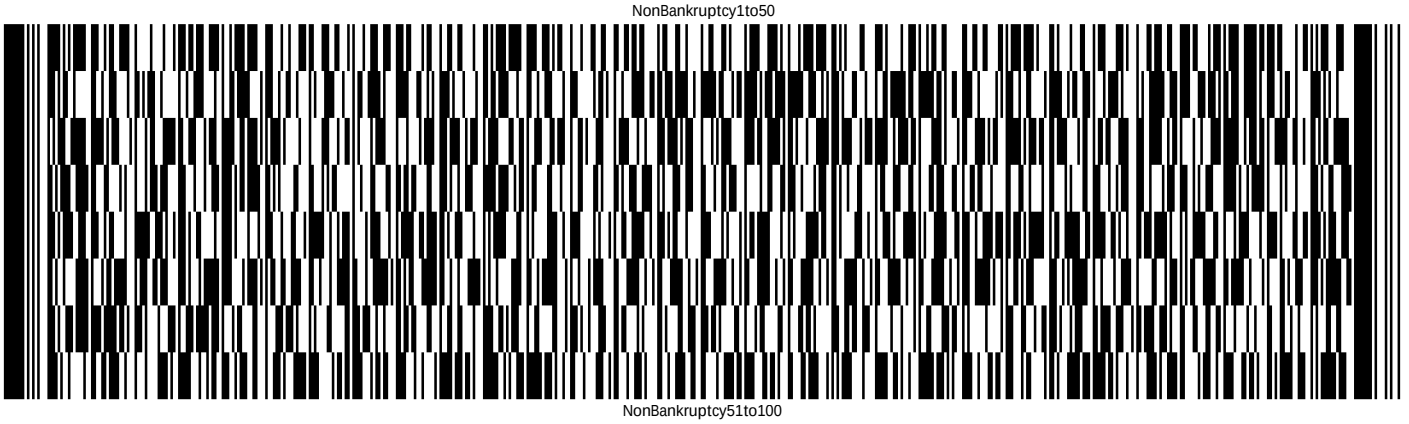
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Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034

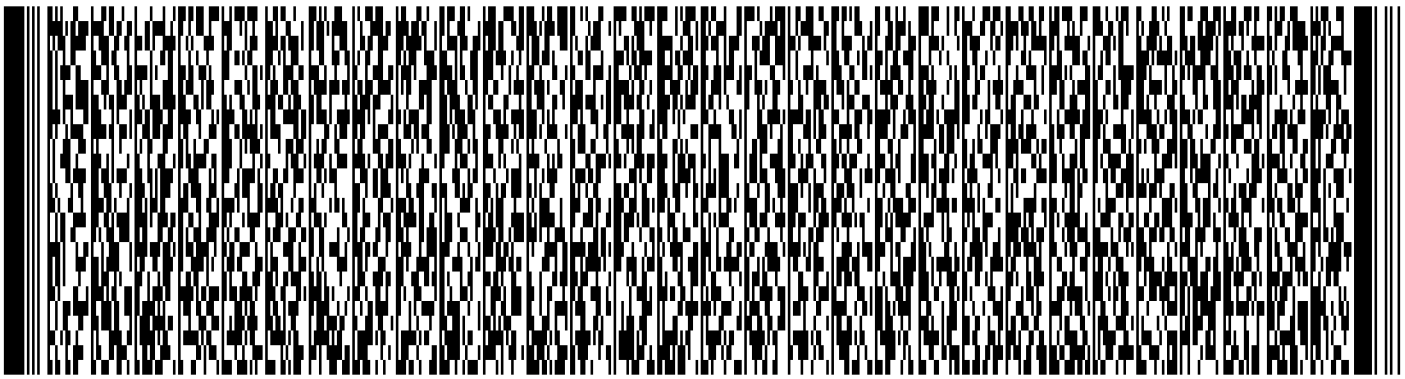




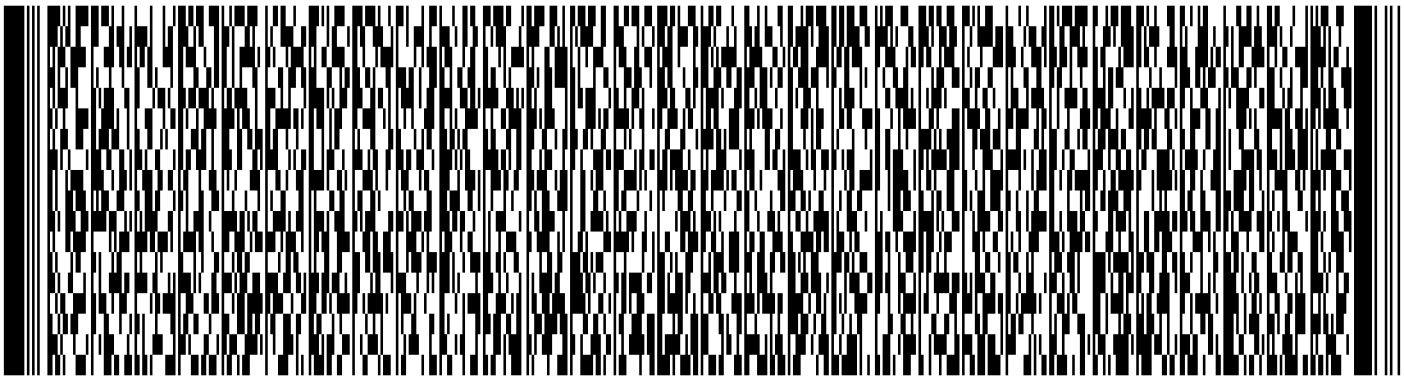




Debtor's Name Marelli Automotive Lighting USA LLC Case No. 25-11034



PageThree



PageFour

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)

GLOBAL NOTES AND STATEMENTS OF LIMITATIONS, METHODOLOGY, AND DISCLAIMERS REGARDING THE DEBTORS' MONTHLY OPERATING REPORTS FOR THE PERIOD OF SEPTEMBER 1, 2026, THROUGH SEPTEMBER 30, 2026

On June 11, 2025 (the "Petition Date"), the above-captioned debtors and debtors in possession (each, as "Debtor," and collectively, the "Debtors") filed voluntary petitions in the United States Bankruptcy Court for the District of Delaware (the "Court") commencing cases for relief under chapter 11 of the Bankruptcy Code. On June 11, 2025, the Court entered an order authorizing the joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b) under the lead case *In re Marelli Automotive Lighting USA LLC, et al.*, No. 25-11034 (CTG) [Docket No. 102]. On June 25, 2025, the United States Trustee for the District of Delaware (the "U.S. Trustee") appointed an official committee of unsecured creditors pursuant to section 1102(a)(1) of the Bankruptcy Code (the "Committee") [Docket No. 184].[2] No request for the appointment of a trustee or examiner under section 1104 of the Bankruptcy Code has been made in these chapter 11 cases.

The factual background regarding the Debtors, including their business operations, their capital and debt structures, and the events leading to the filing of these chapter 11 cases, is set forth in detail in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA LLC, in Support of First Day Motions* [Docket No. 20] (the "First Day Declaration"). Additional information about these chapter 11 cases, court filings, and claims information is available at the website maintained by the Debtors' claims and noticing agent: https://www.veritaglobal.net/Marelli.

The Debtors have prepared and filed the attached monthly operating reports and the exhibits thereto (collectively, the "MOR") for the period including September 1, 2026 through September 30, 2026 (the "Reporting Period") solely for the purpose of complying with the monthly

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

[2] On July 2, 2025, the U.S. Trustee filed the *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10, 2025, the U.S. Trustee filed the *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 922].

reporting requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee for the District of Delaware.

The Debtors have historically prepared consolidated quarterly and annual financial statements in accordance with the international financial reporting standards ("IFRS") issued by the International Accounting Standards Board. The financial information contained herein is limited in scope, covers a limited time period, and is presented on a preliminary and unaudited basis. As such, the MOR has not been subject to procedures that would typically be applied to financial statements prepared in accordance with IFRS, generally accepted accounting principles utilized in the United States of America ("GAAP"), or any other accounting standards, nor does the MOR include all of the information and footnotes required by any such accounting standards. Upon the application of such procedures, the financial information could be subject to changes, which could be material. The MOR neither purports to represent financial statements prepared in accordance with IFRS, nor is it intended to be fully reconciled with the financial statements of each Debtor.

Solely to comply with their obligations to provide MORs during these chapter 11 cases, the Debtors have prepared the MOR using the best information presently available to them, which has been collected, maintained, and prepared in accordance with their historical accounting practices. The MOR generally reflects the operations and financial position of the Debtors on a non-consolidated basis, in a form not maintained by the Debtors in the ordinary course of business and is not intended to fully reconcile to the consolidated financial statements prepared by the Debtors. Accordingly, the amounts listed in the MOR will likely differ, at times materially, from the Debtors' historical consolidated financial reports. Because the Debtors' accounting systems, policies, and practices were developed to produce consolidated financial statements, rather than financial statements by legal entity, it is possible that not all assets, liabilities, income, or expenses have been recorded on the correct legal entity.

The results of operations and financial position contained herein are not necessarily indicative of results that may be expected for any period other than the Reporting Period and may not necessarily reflect the Debtors' future consolidated results of operations and financial position. Unless otherwise noted herein, the MOR generally reflects the Debtors' books and records and financial activity occurring during the Reporting Period. Except as may be otherwise noted, no adjustments have been made for activity occurring after the close of the Reporting Period.

The MOR should not be relied upon by any persons for information relating to current or future financial condition, events, or performance of any of the Debtors or their affiliates, as the results of operations contained herein are not necessarily indicative of results which may be expected from any other period or for the full year, and may not necessarily reflect the combined results of operations, financial position, and schedule of receipts and disbursements in the future. The MOR presents the Debtors' best estimates for the Reporting Period, but there can be no assurance that such information is complete, and the MOR may be subject to material amendment, modification, or supplement. These notes, statements, and limitations should be referred to, and referenced in connection with, any review of the MOR, of which they comprise an integral and material part.

RESERVATION OF RIGHTS

The information furnished in the MOR includes normal recurring adjustments but does not include all of the adjustments that typically would be made for interim financial statements presented in accordance with IFRS or any other accounting standards. Although the Debtors made commercially reasonable efforts to ensure the accuracy and completeness of the MOR, inadvertent errors or omissions may exist. Accordingly, the Debtors hereby reserve all rights to dispute the validity, status, enforceability, or executory nature of any claim amount, agreement, representation, or other statement set forth in the MOR. Further, the Debtors reserve the right to amend, modify, or supplement the MOR in all respects, if necessary or appropriate, but undertake no obligation to do so. Nothing contained in the MOR shall constitute a waiver of any of the Debtors' rights or an admission with respect to their chapter 11 cases or otherwise.

For the reasons discussed above, there can be no assurance that the non-consolidated financial information presented herein is complete, and readers are cautioned not to rely on the MOR for any reason.

The financial statements of the Debtors' non-debtor affiliates have not been included in the MOR. Unless otherwise indicated, all amounts in the MOR are reflected in U.S. Dollars rounded to the nearest Dollar. The Debtors conduct business in multiple currencies. Solely for the purpose of preparing the MOR, non-U.S. currency amounts have been translated using publicly available prevailing foreign exchange rates as of August 28, 2026 for beginning cash balances, as of October 2, 2026 for ending cash balances, as of September 30, 2026 for the Debtors' balance sheets, and average rates for the monthly period from September 1, 2026 to September 30, 2026 for the Debtors' income statements. Such translations are provided for illustrative purposes only and may differ materially from both current market values and market values at the time of the transactions described in the MOR. Due to the fluctuations in exchange rates, the individual translation of specific accounts may not perfectly "balance" or "tie" to other amounts set forth in the MOR. Subtotals may differ from the summation of numbers presented. In any case, the original currency of any transaction described in the MOR shall control.

SUPPORTING DOCUMENTATION AND CERTAIN ADJUSTMENTS, LIMITATIONS, METHODOLOGY, AND DISCLAIMERS

While the Debtors do not restate the above notes and reservations or rights in their entirety here, such notes and reservations apply to the entire MOR and each individual response or other item included in the MOR. In addition to such notes and reservations, the Debtors offer the following explanatory notes.

Statement of Cash Receipts and Disbursements. Cash balances and transactions from the Debtors' various banking systems are compiled and analyzed on a weekly basis, as opposed to monthly. Accordingly, cash receipts and disbursements are presented through October 2, 2026, the last Friday of the week nearest to month-end.

Reported cash receipts and disbursements exclude intercompany and debtor-to-debtor transactions, as provided in the instructions to the MOR. As noted above, the conduct business in multiple currencies, and foreign exchange impacts are inherent to their businesses. For purposes

of the MOR only, cash balances and transactional activity are represented based on conversion to U.S. Dollars. Certain foreign exchange impacts, though not all foreign exchange impacts, are estimated in the related line item on the attached statement of cash receipts and disbursements. Such impacts result from rate changes during the Reporting Period and do not represent actual cash movements. For additional information on ending cash balances per the Debtors' books and records, see the attached cash balances in the statement of cash receipts and disbursements.

Balance Sheet. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business. The MOR is prepared on an entity-by-entity basis. To prepare a balance sheet for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating balance sheets, including but not limited to the adjustment of accruals, the reclassification of certain balances, and the adjustment to allocate goodwill at the legal entity level.

Income Statement. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of business. The MOR is prepared on an entity-by-entity basis. To prepare an income statement for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating profits and loss statements, including but limited to adjustments to remove income statement impacts associated with the allocation of goodwill at the legal entity level.

Part 1. Cash Receipts and Disbursements.

- Cash balances are reported based on the Debtors' bank statements. Reconciliation differences will exist between bank statement balances and balance sheet cash balances due to ordinary-course timing differences between payment execution in the Debtors' financial system and disbursement of funds from Debtor bank accounts.

- Total receipts (item 1(b)). Third party receipts, net intercompany transfers to/from Debtor bank accounts, and certain foreign exchange impacts are included in the total receipts figure to enable footing in the MOR.

Part 2. Asset and Liability Status.

- Postpetition payables (excluding taxes) (item 2(f)). Postpetition payables figures have been estimated using commercially reasonable efforts by examining outstanding payables that were received in the reporting period and estimating other accrued expenses.

- Prepetition secured debt (item 2(k)). Prepetition secured debt reflects is comprised of the approximate amounts outstanding under the Debtors' Emergency Loan Facility and Senior Loan Facility. A detailed description of the Debtors' capital structure and secured debt obligations is set forth in the First Day Declaration.

- Prepetition priority debt (item 2(l)). The Debtors have not historically and do not now maintain records of any claims entitled to priority under the Bankruptcy Code.

- Prepetition unsecured debt and total liabilities (debt) (items 2(m) and 2(n)). Prepetition unsecured debt is comprised of all liabilities not included in items 2(j), 2(k), and 2(l). The Debtors have made commercially reasonable efforts to determine prepetition and postpetition payables by Debtor entity for purposes of the MOR. Because, as noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of business, certain estimates and prorations were used to determine the amounts of prepetition payables to include for each Debtor entity. In connection with the commencement of these chapter 11 cases, the Debtors instituted new practices and procedures to distinguish between prepetition and postpetition liabilities in their accounting and financial systems. Certain liabilities remain subject to ongoing review and analysis. As the Debtors continue this review and analysis, the allocation of liabilities between prepetition and postpetition periods may change.

- On June 29, 2026, the Court entered an order authorizing the consummation of an internal merger of Debtors Marelli France, Marelli Sophia Antipolis France, and Marelli Smart Me Up [Docket No. 2277]. Pursuant to the internal merger, which became effective as of January 1, 2026, Marelli Sophia Antipolis France and Marelli Smart Me Up (the "Redundant Entities") were merged with Marelli France, and Marelli France is the sole surviving entity under French law, as more fully described in the motion [Docket No. 2251]. The chapter 11 cases for the Redundant Entities will remain open despite their dissolution under French law, and all claims asserted and allowed during the pendency of these chapter 11 cases with respect to the Redundant Entities will remain with their original entities and maintain their current priority under the Bankruptcy Code. Consistent with internal merger, the MOR does not include financial information for the Redundant Entities and includes a statement of cash receipts and disbursements, a balance sheet, and an income statement of only surviving entity Marelli France.

Part 3. Assets Sold or Transferred.

- From time to time, in the ordinary course of business or otherwise, the Debtors may sell certain property. The Debtors expect that certain asset sales and transfers may be consummated in accordance with the *Order (I) Authorizing and Establishing Procedures for the De Minimis Asset Transactions, (II) Authorizing and Establishing Procedures for De Minimis Asset Abandonment, (III) Approving the Form and Manner of the Notice of De Minimis Asset Transactions and Abandonment, (IV) Authorizing the Payment of Fees and Expenses Incurred in Connection Therewith, and (V) Granting Related Relief* entered on July 22, 2025 (the "De Minimis Sales Order") [Docket No. 304].

Part 4. Income Statement.

- Selling expenses and general administrative expenses (items 4(d) and 4(e)). Selling expenses and general administrative expenses are reported together in the Debtors' income statements as "selling, general and administrative expenses."

- Other expenses (item 4(f)). This line item includes research and development costs, restructuring expenses, other income, other expenses, finance income, other finance costs, and share of profit of associates and joint ventures. Restructuring expenses include costs for restructuring plans and other exit and disposal activities.

- Depreciation and/or amortization (item 4(h)). Depreciation is recorded within cost of sales, selling, general, and administrative expenses, and research and development costs on the Debtors' income statements. The amounts presented in item 4(h) reflect depreciation of distribution buildings and transport vehicles used for selling activities and industrial buildings, plant, machinery, and equipment used for research and development activities.

- Reorganization items (item 4(j)). The Debtors have not historically and do not now maintain records of reorganization items, since "reorganization items" is not a principle recognized under IFRS. Reorganization items represent expenses incurred as a result of filing the chapter 11 cases, including the accrued fees and expenses of chapter 11 professionals consistent with the budget approved in connection with the Debtors' postpetition financing. The amounts reported in item 4(j) are recorded in the Debtors' income statements under "selling, general and administrative expenses" and "restructuring expenses."

Part 5. Professional Fees and Expenses.

- Payments to professionals are made pursuant to various orders of the Court, including the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] and the *Order (I) Authorizing the Debtors to Retain and Compensate Professionals Utilized in the Ordinary Course of Business and (II) Granting Related Relief* [Docket No. 487].

- All professional fees and expenses (item 5(c)). This line item provides the total of professional fees and expenses presented in item 5(a) and item 5(b) as well as professional fees and expenses paid for professionals employed by any official committee appointed by the U.S. Trustee.

Part 6. Postpetition Taxes.

- The Debtors have various country finance teams that are involved in accounting for income taxes, sales and use taxes, property taxes, and regulatory and other governmental fees. Based on the nature of the Debtors' accounting systems and the limited time available to prepare the MOR, the Debtors have reported U.S. postpetition taxes only in Part 6.

Part 7. Questionnaire.

- Question 7(a). In accordance with relief granted by the Court on certain of the Debtors' first day motions, the Debtors have made certain payments on account of prepetition obligations. Further details regarding the relief requested, the relief granted, and the payments projected to be made by the Debtors is set forth in the applicable first day motions and orders. Question (a) has been answered "Yes" where payments have been made on prepetition obligations as authorized by the first day motions.

- Question 7(c). Marelli Holdings Co., Ltd. responded "Yes" where employee or director compensation payments were confirmed to have been made to insiders in the ordinary course of business.

- Question 7(g). In connection with the Debtors' commencement of the chapter 11 cases, the Debtors requested authorization for and approval of postpetition financing under the Debtors' postpetition debtor-in-possession financing facility ("DIP Financing Facility"), which authorization and approval were granted by the Court by a first interim order dated June 12, 2025 [Docket No. 109], a second interim order dated July 25, 2025 [Docket No. 355], and a final order dated July 30, 2025 [Docket No. 449]. The Debtors further requested authorization for and approval of an amendment to increase the DIP Financing Facility, which authorization and approval were granted by the Court by an order dated June 8, 2026 [Docket No. 2218]. The Debtors made no new draws or other borrowings under the financing facility during the Reporting Period.

- Question 7(h). Question (h) has been answered "Yes" where payments to Debtor retained professionals or ordinary course professionals have been made, as detailed in Part 5.

- Question 7(i). In addition to workers' compensation insurance, the company has employers' liability coverage for Debtors in non-U.S. countries through government-administered programs or employers' liability extensions under the general liability insurance. The Debtors are current on related premiums where applicable.

- Question 7(j). On August 3, 2026, the Debtors filed the *Joint Plan of Reorganization of Marelli Automotive Lighting USA LLC and its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 2510].

- Question 7(k). On August 3, 2026, the Debtors filed the *Disclosure Statement for the Joint Plan of Reorganization of Marelli Automotive Lighting USA LLC and its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* [Docket No. 2511].

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Balance Sheets of the Debtor Entities as of September 30, 2026
(in USD thousands)

	25-11035	*25-11038*	*25-11044*	*25-11045*	*25-11048*	*25-11051*	*25-11055*	*25-11060*	*25-11064*	*25-11068*	*25-11073*	*25-11076*	*25-11080*	*25-11087*
	Automotive Lighting UK Limited	**Calsonic Kansei (Shanghai) Corporation**	**CK Trading de México, S. de R.L. de C.V.**	**Magneti Marelli Argentina S.A.**	**Magneti Marelli Conjuntos de Escape S.A.**	**Magneti Marelli do Brasil Indústria e Comércio S.A**	**Magneti Marelli Repuestos S.A.**	**Marelli (China) Co., Ltd**	**Marelli (China) Holding Company**	**Marelli (Guangzhou) Corporation**	**Marelli (Thailand) Co., Ltd**	**Marelli (Xiang Yang) Corporation**	**Marelli Aftermarket Germany GmbH**	**Marelli Aftermarket Italy S.p.A.**
Assets														
Current assets														
Cash and cash equivalents	$ 1	$ 126	$ 17,054	$ 9	$ 1,793	$ 162	$ 415	$ 288	$ 83,505	$ 1,106	$ 9,971	$ 130	$ 284	$ 387
Trade receivables	5,050	0	173,306	-	1,452	-	768	27,323	2,733	10,570	100,544	1,806	4,123	46,786
Inventories	-	-	-	0	1,809	-	527	714	-	2,674	15,169	543	569	38,654
Other assets	1,188	1	325,453	70	1,869	7,797	1,300	1,586	12,816	2,228	6,540	15,082	1,651	32,492
Other financial assets	0	132,300	132,689	-	116	-	-	17,721	206,924	176,836	242,338	51,850	13,081	303
Total current assets	6,239	132,426	648,501	79	7,040	7,958	3,010	47,632	305,978	193,413	374,563	69,411	19,708	118,621
Non-current assets														
Property, plant and equipment	-	(0)	-	-	323	-	2	1,586	713	4,205	9,148	316	85	31
Intangible assets	-	-	-	-	-	0	0	119	1,449	-	84	(0)	24	3,466
Goodwill	-	-	-	-	-	-	-	-	-	-	-	-	125	32,026
Right-of-use assets	0	0	-	-	139	-	12	4,454	743	(0)	6	(0)	204	13,557
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	-	47	2,257	-	38	-	561	(0)	17	2,536	2,335	669	16	4,618
Other assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	6	1	-	5,027	-	-	76,396	-	417	-	-	78,917
Total non-current assets	0	48	2,263	1	500	5,027	575	6,159	79,317	6,741	11,990	985	454	132,614
Total assets	**$ 6,239**	**$ 132,474**	**$ 650,764**	**$ 80**	**$ 7,540**	**$ 12,985**	**$ 3,585**	**$ 53,790**	**$ 385,295**	**$ 200,154**	**$ 386,552**	**$ 70,396**	**$ 20,162**	**$ 251,236**
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	$ 3,589	$ 19	$ 274,604	$ 20	$ 952	$ 101	$ 1,232	$ 17,972	$ 2,718	$ 24,008	$ 64,309	$ 8,551	$ 8,794	$ 67,488
Interest-bearing loans and borrowings	6,593	119,278	-	116	(0)	10,610	2	17,542	0	18,220	-	14,414	-	3,372
Lease liabilities	-	0	-	-	324	-	17	7,197	1,004	-	52	0	212	15,039
Income tax payable	-	32	(51,581)	-	242	-	0	-	515	76	1,366	0	1,385	3,069
Other current liabilities	310	20	371,111	0	1,513	3	144	4,650	1,635	1,804	(8)	121	537	3,007
Other current financial liabilities	-	-	25,547	0	-	(0)	26	(0)	81,966	-	(0)	0	0	29,041
Total current liabilities	10,492	119,349	619,680	137	3,031	10,714	1,421	47,361	87,839	44,107	65,718	23,086	10,927	121,016
Non-current liabilities														
Net employee defined benefit liabilities	8,562	-	365	-	242	-	10	675	128	246	3,176	22	43	2,209
Provisions	-	-	(5,574)	(0)	6	2,130	0	2,582	0	91	1,531	57	258	2,448
Deferred tax liabilities	-	52	-	-	0	0	-	-	56	552	-	-	-	330
Total non-current liabilities	8,562	52	(5,209)	(0)	248	2,130	11	3,257	184	888	4,708	79	301	4,986
Total liabilities	19,054	119,401	614,471	137	3,278	12,844	1,432	50,618	88,023	44,996	70,426	23,166	11,228	126,003
Equity														
Issued capital	74,919	3,333	-	2	678	19	175	21,317	78,361	23,332	25,324	7,659	114	7,948
Share premium	-	-	0	198	-	-	-	-	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	(38,794)	0	5	(0)	0	-	(0)	(0)	(0)	0	0	0	(0)	(165)
Retained earnings	(48,940)	9,740	36,288	(257)	3,584	122	1,979	(18,145)	218,911	131,826	290,802	39,572	8,820	117,450
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	(12,815)	13,073	36,293	(56)	4,261	141	2,154	3,172	297,272	155,159	316,126	47,231	8,934	125,233
Total liabilities and equity	**$ 6,239**	**$ 132,474**	**$ 650,764**	**$ 80**	**$ 7,540**	**$ 12,985**	**$ 3,585**	**$ 53,790**	**$ 385,295**	**$ 200,154**	**$ 386,552**	**$ 70,396**	**$ 20,162**	**$ 251,236**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Balance Sheets of the Debtor Entities as of September 30, 2026
(in USD thousands)

	25-11093	*25-11043*	*25-11049*	*25-11053*	*25-11056*	*25-11057*	*25-11063*	*25-11066*	*25-11070*	*25-11074*	*25-11078*	*25-11082*	*25-11086*	*25-11092*
	Marelli Aftermarket Poland Sp. z o.o.	**Marelli Aftermarket Spain S.L.**	**Marelli Aftersales Co., Ltd.**	**Marelli Argentan France**	**Marelli Automotive Chassis System (Guangzhou) Co., Ltd.**	**Marelli Automotive Components (Guangzhou) Corporation**	**Marelli Automotive Components (Wuhu) Co., Ltd.**	**Marelli Automotive Components (Wuxi) Corporation**	**Marelli Automotive Electronics (Guangzhou) Co., Ltd.**	**Marelli Automotive Lighting (Foshan) Co., Ltd.**	**Marelli Automotive Lighting France**	**Marelli Automotive Lighting Italy S.p.A.**	**Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.**	**Marelli Automotive Lighting Juárez Mexico, S.A de C.V.**
Assets														
Current assets														
Cash and cash equivalents	$ 1,279	$ 128	$ -	$ 216	$ 200	$ 1,231	$ 4,142	$ 1,329	$ 1,417	$ 635	$ 216	$ 1,169	$ 1,611	$ 5,364
Trade receivables	10,370	4,590	-	4,593	1,017	18,499	73,419	43,211	201,557	10,087	9,957	179,944	198,352	411
Inventories	21,247	2,318	-	0	758	4,188	19,222	3,636	37,474	6,496	-	54,822	57,679	5,586
Other assets	1,072	399	-	3,732	1,542	3,767	6,111	9,407	8,268	3,489	4,132	28,320	12,491	43,041
Other financial assets	20,540	17	-	-	523	73,534	205,952	77,712	170,158	53,641	-	2,730	4,713	67,382
Total current assets	54,509	7,452	-	8,542	4,040	101,220	308,846	135,295	418,875	74,348	14,305	266,985	274,846	121,783
Non-current assets														
Property, plant and equipment	25	-	-	-	1,697	19,689	42,462	17,991	24,130	10,444	-	66,535	124,975	45,793
Intangible assets	15	-	-	-	0	0	9,521	0	32,970	4,216	-	32,054	39	163
Goodwill	-	5,254	-	-	-	-	-	-	-	-	-	-	-	-
Right-of-use assets	141	73	-	-	1,190	5,809	7,485	1,694	11,831	1,440	189	5,651	17,145	(0)
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	2,785	54	-	29	-	5,011	12,592	2,481	13,606	3,652	-	-	7,010	14,296
Other assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	-	-	-	-	-	(0)	-	-	-	(27,056)	-	-
Total non-current assets	2,966	5,381	-	29	2,887	30,510	72,060	22,166	82,537	19,752	189	77,184	149,168	60,252
Total assets	**$ 57,474**	**$ 12,833**	**$ -**	**$ 8,571**	**$ 6,927**	**$ 131,729**	**$ 380,906**	**$ 157,461**	**$ 501,411**	**$ 94,100**	**$ 14,494**	**$ 344,169**	**$ 424,015**	**$ 182,036**
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	$ 30,169	$ 6,262	$ -	$ 1,116	$ 3,972	$ 30,810	$ 102,463	$ 31,751	$ 96,258	$ 18,387	$ 107	$ 157,946	$ 153,552	$ 17,336
Interest-bearing loans and borrowings	(12)	-	-	-	48,512	10,433	38,354	50,855	145,523	7,599	-	78	-	66,069
Lease liabilities	157	74	-	-	1,224	-	11,568	1,193	17,089	1,713	207	5,981	20,771	0
Income tax payable	(28)	-	-	16	-	177	5	-	125	0	77	10,011	(0)	837
Other current liabilities	981	350	-	434	265	1,190	12,470	1,108	29,566	4,749	1,227	70,253	16,879	9,622
Other current financial liabilities	0	4,475	-	44,996	-	0	1,183	0	2,633	-	41,000	57,318	29	(0)
Total current liabilities	31,267	11,162	-	46,561	53,974	42,610	166,042	84,908	291,194	32,449	42,618	301,586	191,231	93,864
Non-current liabilities														
Net employee defined benefit liabilities	536	40	-	180	23	369	944	97	823	131	1,025	18,676	3,155	4,830
Provisions	39	67	-	465	396	652	1,668	1,529	3,378	378	952	7,832	5,275	3,355
Deferred tax liabilities	166	-	-	-	-	1,807	-	181	0	1,059	6	-	-	-
Total non-current liabilities	741	107	-	646	419	2,828	2,612	1,807	4,201	1,569	1,982	26,508	8,430	8,184
Total liabilities	32,008	11,270	-	47,207	54,392	45,437	168,654	86,715	295,395	34,018	44,601	328,095	199,661	102,048
Equity														
Issued capital	520	3	-	2,076	10,477	27,909	34,313	44,525	18,153	13,305	5,830	13,626	43,099	190
Share premium	-	-	-	-	-	-	-	(0)	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	(13)	0	-	1,097	0	(0)	0	(0)	(0)	(0)	234	(2,655)	(4)	(4,512)
Retained earnings	24,959	1,560	-	(41,809)	(57,943)	58,383	177,939	26,221	187,863	46,777	(36,171)	5,103	181,260	84,309
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	25,466	1,564	-	(38,636)	(47,465)	86,292	212,252	70,746	206,016	60,082	(30,107)	16,074	224,354	79,988
Total liabilities and equity	**$ 57,474**	**$ 12,833**	**$ -**	**$ 8,571**	**$ 6,927**	**$ 131,729**	**$ 380,906**	**$ 157,461**	**$ 501,411**	**$ 94,100**	**$ 14,494**	**$ 344,169**	**$ 424,015**	**$ 182,036**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034

Balance Sheets of the Debtor Entities as of September 30, 2026

(in USD thousands)

	25-11096	*25-11034*	*25-11100*	*25-11041*	*25-11054*	*25-11059*	*25-11069*	*25-11077*	*25-11085*	*25-11098*	*25-11102*	*25-11103*	*25-11104*	*25-11105*
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	**Marelli Automotive Lighting USA LLC**	**Marelli Automotive Systems Europe PLC**	**Marelli Automotive Systems UK Limited**	**Marelli Bielsko-Biala Poland Sp. z o.o.**	**Marelli Business Service (Dalian) Co., Ltd.**	**Marelli Business Service Corp.**	**Marelli Cabin Comfort Mexicana, S.A. de C.V.**	**Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.**	**Marelli Cluj Romania S.R.L.**	**Marelli Cofap do Brasil Ltda**	**Marelli Corporation**	**Marelli do Brasil Indústria e Comércio Ltda.**	**Marelli eAxle Torino S.R.L.**
Assets														
Current assets														
Cash and cash equivalents	$ 244	$ 14,925	$ 103	$ 2,360	$ 2,853	$ 62	$ -	$ -	$ -	$ 665	$ 7,041	$ 10,732	$ 4,611	$ -
Trade receivables	4,993	341,973	-	90,949	23,105	15,926	-	-	-	2,748	64,576	470,940	12,260	-
Inventories	2,548	71,600	-	16,369	14,668	-	-	-	-	-	46,220	58,351	2,626	-
Other assets	4,581	48,429	1,055	24,581	11,876	697	-	-	-	403	7,520	152,778	9,687	-
Other financial assets	(0)	84,454	777	3,101	96,252	778	-	-	-	2,491	3,398	5,135,260	-	-
Total current assets	12,366	561,381	1,935	137,360	148,755	17,462	-	-	-	6,307	128,756	5,828,062	29,184	-
Non-current assets														
Property, plant and equipment	3,997	67,103	-	41,143	45,111	139	-	-	-	214	3,204	116,595	3,459	-
Intangible assets	699	12,863	-	-	6	154	-	-	-	46	989	52,014	-	-
Goodwill	-	-	-	-	-	-	-	-	-	-	(0)	-	-	-
Right-of-use assets	9	(0)	4,655	3,207	23,500	164	-	-	-	1,100	7,182	4,742	-	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	-	0	-	(0)	1,513	69	-	-	-	-	13,855	-	1,084	-
Other assets	-	-	-	-	-	-	-	-	-	-	-	9,823	-	-
Other non-current financial assets	0	-	(0)	-	-	-	-	-	-	-	43	895,140	-	-
Total non-current assets	4,704	79,966	4,655	44,350	70,130	526	-	-	-	1,360	25,273	1,078,314	4,543	-
Total assets	**$ 17,070**	**$ 641,347**	**$ 6,590**	**$ 181,709**	**$ 218,885**	**$ 17,988**	**$ -**	**$ -**	**$ -**	**$ 7,668**	**$ 154,029**	**$ 6,906,376**	**$ 33,727**	**$ -**
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	$ 31,487	$ 360,399	$ -	$ 131,768	$ 58,651	$ 93	$ -	$ -	$ -	$ 2,418	$ 44,591	$ 469,686	$ 7,687	$ -
Interest-bearing loans and borrowings	3,165	29	0	249,223	4,345	19,464	-	-	-	-	(0)	7,128,484	15,421	-
Lease liabilities	10	-	4,557	2,799	23,918	154	-	-	-	1,056	8,826	30,766	-	-
Income tax payable	7	-	-	-	17	-	-	-	-	-	753	2,416	124	-
Other current liabilities	1,537	52,436	58	16,793	2,171	988	-	-	-	815	36,259	453,901	2,821	-
Other current financial liabilities	230	76,382	-	(0)	130,059	(0)	-	-	-	0	0	86,585	-	-
Total current liabilities	36,436	489,246	4,615	400,583	219,160	20,700	-	-	-	4,289	90,428	8,171,837	26,053	-
Non-current liabilities														
Net employee defined benefit liabilities	483	905	-	(939)	2,607	192	-	-	-	(0)	609	34,157	32	-
Provisions	692	57,318	184	716	532	-	-	-	-	-	1,881	10,361	533	-
Deferred tax liabilities	-	-	-	-	-	-	-	-	-	-	-	5,979	-	-
Total non-current liabilities	1,175	58,223	184	(223)	3,138	192	-	-	-	(0)	2,490	50,498	565	-
Total liabilities	37,611	547,469	4,799	400,360	222,298	20,892	-	-	-	4,289	92,918	8,222,335	26,617	-
Equity														
Issued capital	49,061	25,001	66,519	21,565	18,206	1	-	-	-	1,938	34,838	2,548	8,293	-
Share premium	-	-	92,757	-	-	-	-	-	-	-	-	1,633,705	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	(24,980)	-	-
Other components of equity	(98)	-	(0)	22,524	(269)	-	-	-	-	0	(218)	(26,400)	(0)	-
Retained earnings	(69,504)	68,877	(157,485)	(262,740)	(21,351)	(2,904)	-	-	-	1,440	26,492	(2,900,832)	(1,183)	-
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	(20,541)	93,878	1,791	(218,651)	(3,413)	(2,903)	-	-	-	3,378	61,111	(1,315,958)	7,110	-
Total liabilities and equity	**$ 17,070**	**$ 641,347**	**$ 6,590**	**$ 181,709**	**$ 218,885**	**$ 17,988**	**$ -**	**$ -**	**$ -**	**$ 7,668**	**$ 154,029**	**$ 6,906,376**	**$ 33,727**	**$ -**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Balance Sheets of the Debtor Entities as of September 30, 2026
(in USD thousands)

	25-11106	*25-11107*	*25-11108*	*25-11109*	*25-11037*	*25-11040*	*25-11047*	*25-11052*	*25-11061*	*25-11065*	*25-11071*	*25-11079*	*25-11083*	*25-11088*
	Marelli Engineering (Shanghai) Co., Ltd.	**Marelli EPT Strasbourg (France)**	**Marelli España S.A.**	**Marelli Europe S.p.A.**	**Marelli France**	**Marelli Fukushima Corporation**	**Marelli Germany GmbH**	**Marelli Global Business Services America, S. de R.L. de C.V.**	**Marelli Global Business Services Europe s.r.o.**	**Marelli Holding USA LLC**	**Marelli Holdings Co., Ltd.**	**Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.**	**Marelli International Trading (Shanghai) Co., Ltd**	**Marelli Iwashiro Corp.**
Assets														
Current assets														
Cash and cash equivalents	$ 63	$ 290	$ 619	$ 84,197	$ 1,033	$ 1,278	$ 282	$ 684	$ 6	$ -	$ 664	$ 2,620	$ 2,525	$ -
Trade receivables	330	984	132,404	428,226	55,682	14,160	360,057	3,886	3,165	-	137,207	8,326	4,291	-
Inventories	-	-	34,118	72,146	33,116	11,877	6,039	-	-	-	-	5,868	3,112	-
Other assets	144	2,290	8,087	93,240	15,413	288	69,061	2,198	131	-	7,364	2,083	446	-
Other financial assets	3,180	143	-	1,595,361	122,016	12,266	1,407,806	2,518	1,877	-	5,526,621	66,603	16,801	-
Total current assets	3,717	3,707	175,229	2,273,170	227,261	39,870	1,843,245	9,286	5,179	-	5,671,856	85,501	27,177	-
Non-current assets														
Property, plant and equipment	(0)	724	53,513	195,561	34,740	12,058	9,120	75	289	-	-	12,318	2	-
Intangible assets	111	5	24,087	81,726	(2,791)	7	14,684	64	905	-	8,752	29	30	-
Goodwill	-	-	-	2,960,728	203	-	-	-	-	-	-	(0)	-	-
Right-of-use assets	0	(0)	1,537	7,653	41	0	19,800	586	527	-	-	622	287	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	3	-	6,737	-	22,471	1,984	0	506	283	-	-	467	1,010	-
Other assets	-	-	-	-	-	314	-	-	-	-	-	-	-	-
Other non-current financial assets	3	341	-	396,703	79	0	4,115,189	-	-	-	5	-	-	-
Total non-current assets	116	1,070	85,874	3,642,370	54,744	14,363	4,158,794	1,231	2,004	-	8,756	13,435	1,329	-
Total assets	**$ 3,832**	**$ 4,778**	**$ 261,102**	**$ 5,915,541**	**$ 282,005**	**$ 54,232**	**$ 6,002,039**	**$ 10,517**	**$ 7,183**	**$ -**	**$ 5,680,613**	**$ 98,935**	**$ 28,505**	**$ -**
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	$ 468	$ 5,326	$ 67,007	$ 311,376	$ 68,946	$ 11,456	$ 290,737	$ 6,128	$ 829	$ -	$ 306,608	$ 6,577	$ 9,661	$ -
Interest-bearing loans and borrowings	1,523	3,406	-	1,660,741	-	-	3,716,122	2,824	6,453	-	4,774,496	-	1,521	-
Lease liabilities	-	-	1,708	7,457	42	2	20,218	1,275	562	-	-	688	474	-
Income tax payable	(0)	-	-	2,859	6,312	2,178	-	83	-	-	-	194	193	-
Other current liabilities	53	290	4,574	159,893	24,559	1,591	19,451	2,879	967	-	106,727	1,559	1,126	-
Other current financial liabilities	-	100	182,226	2,323,972	34,753	-	684,951	0	0	-	13,247	0	0	-
Total current liabilities	2,043	9,122	255,516	4,466,297	134,612	15,227	4,731,479	13,189	8,811	-	5,201,078	9,018	12,974	-
Non-current liabilities														
Net employee defined benefit liabilities	24	-	291	45,676	5,683	2,657	95,019	1,396	1,010	-	444	695	53	-
Provisions	-	158	7,082	30,151	9,405	107	10,748	335	-	-	-	116	455	-
Deferred tax liabilities	-	13	-	-	35	-	0	-	-	-	-	-	(0)	-
Total non-current liabilities	24	171	7,373	75,827	15,123	2,764	105,768	1,731	1,010	-	444	811	508	-
Total liabilities	2,067	9,293	262,890	4,542,124	149,735	17,990	4,837,247	14,920	9,821	-	5,201,522	9,829	13,482	-
Equity														
Issued capital	624	18,168	887	288,787	21,650	573	1,510	0	6	-	637	41,733	192	-
Share premium	-	-	-	-	-	18,134	-	-	-	-	2,404,403	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	0	(65)	(0)	(15,565)	380	(825)	(9,078)	42	0	-	-	0	0	-
Retained earnings	1,141	(22,618)	(2,674)	1,100,195	110,240	18,360	1,172,359	(4,446)	(2,644)	-	(1,925,949)	47,373	14,831	-
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	1,766	(4,516)	(1,787)	1,373,417	132,270	36,242	1,164,792	(4,404)	(2,638)	-	479,091	89,106	15,023	-
Total liabilities and equity	**$ 3,832**	**$ 4,778**	**$ 261,102**	**$ 5,915,541**	**$ 282,005**	**$ 54,232**	**$ 6,002,039**	**$ 10,517**	**$ 7,183**	**$ -**	**$ 5,680,613**	**$ 98,935**	**$ 28,505**	**$ -**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034

Balance Sheets of the Debtor Entities as of September 30, 2026

(in USD thousands)

	25-11090	*25-11094*	*25-11097*	*25-11099*	*25-11101*	*25-11036*	*25-11039*	*25-11042*	*25-11046*	*25-11050*	*25-11058*	*25-11062*	*25-11067*	*25-11072*
	Marelli Kechnec Slovakia s.r.o.	**Marelli Kyushu Corporation**	**Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi**	**Marelli Mexicana, S.A. de C.V.**	**Marelli Morocco LLC**	**Marelli North America, Inc.**	**Marelli North Carolina USA LLC**	**Marelli Ploiesti Romania S.R.L.**	**Marelli Powertrain (Hefei) Co., Ltd.**	**Marelli R&D Co., Ltd.**	**Marelli Ride Dynamics México, S. de R.L. de C.V.**	**Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda**	**Marelli Smart Me Up**	**Marelli Sophia Antipolis France**
Assets														
Current assets														
Cash and cash equivalents	$ 795	$ 1,275	$ 20,238	$ 2,111	$ 647	$ 36,756	$ -	$ 905	$ 672	$ 135	$ 1,355	$ 19,164	$ -	$ -
Trade receivables	76,166	65,854	51,878	338,307	16,402	644,806	-	8,464	19,044	532	5,927	153,604	-	-
Inventories	32,784	8,371	22,861	1	6,362	146,495	-	7,543	3,267	-	11,126	123,111	-	-
Other assets	15,128	880	6,406	37,023	6,161	121,721	-	2,688	1,401	3	30,206	93,831	-	-
Other financial assets	10,889	18,520	12	-	0	1,836,132	-	(1)	9,201	11,197	99,953	2,778	-	-
Total current assets	135,763	94,900	101,394	377,442	29,572	2,785,910	-	19,599	33,584	11,868	148,566	392,487	-	-
Non-current assets														
Property, plant and equipment	68,378	30,066	51,178	29,521	21,402	102,396	-	21,620	12,484	56	17,363	210,733	-	-
Intangible assets	952	14	16,102	141	10,850	20,389	-	28	93	(0)	68	11,935	-	-
Goodwill	-	-	-	-	-	8,803	-	-	-	-	-	(0)	-	-
Right-of-use assets	153	6	12,453	1,690	3,164	28,779	-	-	2,010	465	3,494	6,752	-	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	7,635	1,316	-	13,856	0	0	-	-	10,200	177	4,025	32,117	-	-
Other assets	-	1,339	-	-	-	(0)	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	-	1	-	53,124	-	-	-	-	-	89,120	-	-
Total non-current assets	77,118	32,740	79,733	45,209	35,416	213,490	-	21,648	24,788	698	24,950	350,657	-	-
Total assets	**$ 212,880**	**$ 127,641**	**$ 181,127**	**$ 422,651**	**$ 64,988**	**$ 2,999,400**	**$ -**	**$ 41,247**	**$ 58,372**	**$ 12,566**	**$ 173,517**	**$ 743,144**	**$ -**	**$ -**
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	$ 95,310	$ 50,844	$ 35,671	$ 75,201	$ 24,877	$ 1,025,694	$ -	$ 22,263	$ 36,077	$ 267	$ 92,365	$ 155,003	$ -	$ -
Interest-bearing loans and borrowings	-	-	-	-	34	1,689,278	-	(0)	24,092	1,521	0	49,477	-	-
Lease liabilities	157	10	2,496	1,941	3,748	41,929	-	-	12,256	622	3,987	8,149	-	-
Income tax payable	214	3,104	149	1,660	(0)	(944)	-	49	-	23	(0)	3,568	-	-
Other current liabilities	3,521	3,959	14,496	13,909	1,468	148,645	-	781	2,429	149	70,268	60,476	-	-
Other current financial liabilities	5,746	0	-	163,675	9,470	37,765	-	27,763	-	0	3,676	0	-	-
Total current liabilities	104,948	57,917	52,812	256,385	39,597	2,942,368	-	50,857	74,855	2,581	170,296	276,673	-	-
Non-current liabilities														
Net employee defined benefit liabilities	366	5,960	8,759	8,348	-	19,191	-	480	82	39	622	4,829	-	-
Provisions	20,456	308	309	-	4,941	27,778	-	297	1,288	-	161	16,556	-	-
Deferred tax liabilities	-	-	8,744	-	-	-	-	(0)	(0)	-	(0)	13,590	-	-
Total non-current liabilities	20,822	6,267	17,812	8,348	4,941	46,968	-	777	1,369	39	783	34,975	-	-
Total liabilities	125,770	64,184	70,624	264,733	44,538	2,989,336	-	51,634	76,224	2,620	171,079	311,648	-	-
Equity														
Issued capital	116,964	573	102	0	36,015	400	-	4,005	10,441	5,098	5,369	226,207	-	-
Share premium	-	42,003	-	19,255	-	1,129,312	-	-	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	0	(4,203)	84,243	(7,045)	0	(15,614)	-	0	(0)	(0)	(663)	(9)	-	-
Retained earnings	(29,854)	25,084	26,159	145,708	(15,564)	(1,104,034)	-	(14,392)	(28,293)	4,849	(2,268)	205,298	-	-
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	87,110	63,457	110,503	157,918	20,450	10,065	-	(10,387)	(17,852)	9,947	2,438	431,496	-	-
Total liabilities and equity	**$ 212,880**	**$ 127,641**	**$ 181,127**	**$ 422,651**	**$ 64,988**	**$ 2,999,400**	**$ -**	**$ 41,247**	**$ 58,372**	**$ 12,566**	**$ 173,517**	**$ 743,144**	**$ -**	**$ -**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Balance Sheets of the Debtor Entities as of September 30, 2026
(in USD thousands)

	25-11075	*25-11081*	*25-11084*	*25-11089*	*25-11091*	*25-11095*
	Marelli Sosnowiec Poland Sp. z. o.o.	**Marelli Suspension Systems Italy S.P.A.**	**Marelli Tennessee USA LLC**	**Marelli Toluca México S. de R.L. de C.V.**	**Marelli Tooling (Guangzhou) Corporation**	**Marelli Yokohama Co., Ltd.**
Assets						
Current assets						
Cash and cash equivalents	$ 5,408	$ 812	$ 9,150	$ 1,191	$ 7	$ 637
Trade receivables	73,424	54,349	28,260	321,771	0	2,406
Inventories	39,161	13,236	29,232	99,459	(0)	917
Other assets	19,747	7,110	9,755	117,970	78	3,442
Other financial assets	54,380	203,235	8,517	(16,631)	2,034	25,326
Total current assets	192,120	278,743	84,913	523,760	2,119	32,728
Non-current assets						
Property, plant and equipment	128,821	47,388	37,074	111,024	444	686
Intangible assets	17,483	3,234	9,201	17,146	(0)	-
Goodwill	-	4,253	-	-	-	-
Right-of-use assets	6,343	340	0	24,155	904	206
Investments in associates and joint ventures	-	-	-	-	-	-
Deferred tax assets	(0)	-	-	72,020	0	321
Other assets	-	-	-	-	-	-
Other non-current financial assets	-	(2,316)	-	0	-	-
Total non-current assets	152,647	52,899	46,275	224,347	1,348	1,213
Total assets	**$ 344,767**	**$ 331,642**	**$ 131,189**	**$ 748,106**	**$ 3,467**	**$ 33,942**
Liabilities and equity						
Liabilities						
Current liabilities						
Trade payables	$ 210,500	$ 146,129	$ 240,241	$ 618,168	$ 126	$ 6,616
Interest-bearing loans and borrowings	65,563	604	0	11,065	2,742	-
Lease liabilities	6,640	351	(0)	28,017	-	259
Income tax payable	(66)	-	-	2,910	-	53
Other current liabilities	9,497	109,074	63,511	149,858	9	3,820
Other current financial liabilities	52,302	1,216	32,588	115,679	-	9,159
Total current liabilities	344,436	257,374	336,341	925,698	2,877	19,906
Non-current liabilities						
Net employee defined benefit liabilities	8,646	16,859	513	3,293	0	795
Provisions	328	62	4,325	14,620	-	-
Deferred tax liabilities	(0)	-	-	-	-	-
Total non-current liabilities	8,974	16,922	4,838	17,912	0	795
Total liabilities	353,410	274,295	341,178	943,610	2,877	20,701
Equity						
Issued capital	21,702	42,720	1,300	137,470	10,724	2,293
Share premium	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-
Other components of equity	(155)	(5,929)	0	(17)	(0)	177
Retained earnings	(30,189)	20,555	(211,290)	(332,958)	(10,134)	10,770
Non-controlling interests	-	-	-	-	-	-
Total equity	(8,643)	57,347	(209,990)	(195,504)	590	13,241
Total liabilities and equity	**$ 344,767**	**$ 331,642**	**$ 131,189**	**$ 748,106**	**$ 3,467**	**$ 33,942**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Statements of Profit (Loss) of the Debtor Entities for September 1, 2026 through September 30, 2026
(in USD thousands)

	25-11035	*25-11038*	*25-11044*	*25-11045*	*25-11048*	*25-11051*	*25-11055*	*25-11060*	*25-11064*	*25-11068*	*25-11073*	*25-11076*	*25-11080*	*25-11087*
	Automotive Lighting UK Limited	**Calsonic Kansei (Shanghai) Corporation**	**CK Trading de México, S. de R.L. de C.V.**	**Magneti Marelli Argentina S.A.**	**Magneti Marelli Conjuntos de Escape S.A.**	**Magneti Marelli do Brasil Indústria e Comércio S.A**	**Magneti Marelli Repuestos S.A.**	**Marelli (China) Co., Ltd**	**Marelli (China) Holding Company**	**Marelli (Guangzhou) Corporation**	**Marelli (Thailand) Co., Ltd**	**Marelli (Xiang Yang) Corporation**	**Marelli Aftermarket Germany GmbH**	**Marelli Aftermarket Italy S.p.A.**
Revenue	$ -	$ -	$ 47,745	$ -	$ 1,146	$ -	$ 338	$ 3,851	$ -	$ 5,915	$ 6,729	$ 548	$ 1,781	$ 14,824
Cost of sales	(145)	0	47,915	-	963	-	305	2,470	(571)	5,866	5,622	613	1,281	12,785
Gross profit	**145**	**(0)**	**(170)**	**-**	**182**	**-**	**33**	**1,381**	**571**	**49**	**1,107**	**(65)**	**500**	**2,040**
Selling, general and administrative expenses	29	0	492	19	50	2	59	(2,603)	(812)	282	218	88	282	2,139
Research and development costs	-	-	-	-	-	-	-	(37)	(112)	72	25	58	-	-
Restructuring expenses	-	-	-	-	-	-	-	64	95	35	-	-	0	-
Other income	464	-	-	-	0	(0)	(0)	18	-	0	13	-	8	341
Other expenses	1,561	2	(0)	0	5	(0)	0	6	22	16	(0)	2	1	76
Operating profit	**(982)**	**(2)**	**(662)**	**(20)**	**127**	**(2)**	**(27)**	**3,969**	**1,379**	**(355)**	**878**	**(214)**	**225**	**166**
Finance income	(30)	310	(14,594)	-	27	5	0	60	490	442	648	116	36	483
Finance costs														
Interest costs	-	264	-	-	33	113	3	58	86	38	0	32	1	172
Other finance costs	62	0	(11,885)	3	19	3	8	82	6	53	(6,112)	101	35	80
Share of profit of associates and joint ventures	-	-	-	-	-	73	-	-	-	-	-	-	-	-
Profit before income tax	**(1,074)**	**43**	**(3,370)**	**(22)**	**102**	**(40)**	**(39)**	**3,888**	**1,777**	**(4)**	**7,638**	**(231)**	**225**	**398**
Income tax expense	-	(95)	0	0	(1)	-	(0)	-	(802)	959	-	58	(62)	(634)
Profit (loss) from continuing operations	(1,074)	(51)	(3,370)	(22)	101	(40)	(39)	3,888	975	955	7,638	(173)	163	(236)
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	**$ (1,074)**	**$ (51)**	**$ (3,370)**	**$ (22)**	**$ 101**	**$ (40)**	**$ (39)**	**$ 3,888**	**$ 975**	**$ 955**	**$ 7,638**	**$ (173)**	**$ 163**	**$ (236)**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Statements of Profit (Loss) of the Debtor Entities for September 1, 2026 through September 30, 2026
(in USD thousands)

	25-11093	*25-11043*	*25-11049*	*25-11053*	*25-11056*	*25-11057*	*25-11063*	*25-11066*	*25-11070*	*25-11074*	*25-11078*	*25-11082*	*25-11086*	*25-11092*
	Marelli Aftermarket Poland Sp. z o.o.	**Marelli Aftermarket Spain S.L.**	**Marelli Aftersales Co., Ltd.**	**Marelli Argentan France**	**Marelli Automotive Chassis System (Guangzhou) Co., Ltd.**	**Marelli Automotive Components (Guangzhou) Corporation**	**Marelli Automotive Components (Wuhu) Co., Ltd.**	**Marelli Automotive Components (Wuxi) Corporation**	**Marelli Automotive Electronics (Guangzhou) Co., Ltd.**	**Marelli Automotive Lighting (Foshan) Co., Ltd.**	**Marelli Automotive Lighting France**	**Marelli Automotive Lighting Italy S.p.A.**	**Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.**	**Marelli Automotive Lighting Juárez Mexico, S.A de C.V.**
Revenue	$ 6,894	$ 1,699	$ -	$ -	$ 11	$ 5,447	$ 15,817	$ 7,154	$ 35,120	$ 5,347	$ 2,649	$ 36,624	$ 51,072	$ 4,949
Cost of sales	5,105	1,329	-	7	248	5,513	14,060	6,372	28,529	4,918	3	38,229	47,320	8,978
Gross profit	**1,789**	**370**	**-**	**(7)**	**(237)**	**(66)**	**1,757**	**782**	**6,591**	**429**	**2,646**	**(1,604)**	**3,752**	**(4,029)**
Selling, general and administrative expenses	687	277	-	7	132	640	1,597	721	1,347	196	244	220	234	501
Research and development costs	-	-	-	1	153	391	1,639	266	1,443	217	1,487	2,423	1,235	154
Restructuring expenses	-	-	-	2	-	0	76	0	-	19	(5)	-	(0)	(0)
Other income	(1)	-	-	8	285	0	150	117	0	39	(306)	(23)	0	5,926
Other expenses	9	1	-	31	2	40	63	122	195	11	0	209	81	31
Operating profit	**1,093**	**92**	**-**	**(40)**	**(239)**	**(1,137)**	**(1,468)**	**(212)**	**3,607**	**24**	**614**	**(4,478)**	**2,203**	**1,212**
Finance income	168	(0)	-	0	1	177	4,590	676	2,557	180	(0)	(21)	3,101	(72)
Finance costs														
Interest costs	1	18	-	165	112	20	134	114	410	22	149	198	127	453
Other finance costs	301	0	-	(1)	1	35	4,154	679	2,963	8	0	202	1,809	4,292
Share of profit of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	19	-	-
Profit before income tax	**960**	**74**	**-**	**(204)**	**(351)**	**(1,014)**	**(1,167)**	**(328)**	**2,790**	**174**	**465**	**(4,881)**	**3,367**	**(3,605)**
Income tax expense	(195)	-	-	(4)	-	801	1,374	632	(408)	9	(4)	0	(708)	(380)
Profit (loss) from continuing operations	765	74	-	(208)	(351)	(213)	208	304	2,383	183	461	(4,880)	2,659	(3,985)
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	**$ 765**	**$ 74**	**$ -**	**$ (208)**	**$ (351)**	**$ (213)**	**$ 208**	**$ 304**	**$ 2,383**	**$ 183**	**$ 461**	**$ (4,880)**	**$ 2,659**	**$ (3,985)**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2026 through September 30, 2026

(in USD thousands)

	25-11096	*25-11034*	*25-11100*	*25-11041*	*25-11054*	*25-11059*	*25-11069*	*25-11077*	*25-11085*	*25-11098*	*25-11102*	*25-11103*	*25-11104*	*25-11105*
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	**Marelli Automotive Lighting USA LLC**	**Marelli Automotive Systems Europe PLC**	**Marelli Automotive Systems UK Limited**	**Marelli Bielsko-Biała Poland Sp. z o.o.**	**Marelli Business Service (Dalian) Co., Ltd.**	**Marelli Business Service Corp.**	**Marelli Cabin Comfort Mexicana, S.A. de C.V.**	**Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.**	**Marelli Cluj Romania S.R.L.**	**Marelli Cofap do Brasil Ltda**	**Marelli Corporation**	**Marelli do Brasil Indústria e Comércio Ltda.**	**Marelli eAxle Torino S.R.L.**
Revenue	$ 1,644	$ 28,826	$ -	$ 27,439	$ 10,627	$ -	$ -	$ -	$ -	$ -	$ 25,265	$ 94,363	$ 2,466	$ -
Cost of sales	1,872	30,665	-	22,475	8,694	(13)	-	-	-	14	20,739	96,664	2,145	-
Gross profit	**(228)**	**(1,839)**	**-**	**4,965**	**1,933**	**13**	**-**	**-**	**-**	**(14)**	**4,526**	**(2,301)**	**321**	**-**
Selling, general and administrative expenses	20	238	597	2,312	134	(43)	-	-	-	28	2,010	3,417	66	-
Research and development costs	11	584	-	521	15	-	-	-	-	337	-	5,194	15	-
Restructuring expenses	96	-	-	(0)	(7)	-	-	-	-	-	-	-	-	-
Other income	(0)	(2,293)	-	119	(60)	-	-	-	-	(3)	1,428	10,017	-	-
Other expenses	18	(19)	(453)	182	22	1	-	-	-	-	21	1,439	-	-
Operating profit	**(373)**	**(4,935)**	**(144)**	**2,069**	**1,709**	**56**	**-**	**-**	**-**	**(382)**	**3,922**	**(2,334)**	**240**	**-**
Finance income	135	5,593	3	(69)	546	2	-	-	-	31	150	33,478	(5)	-
Finance costs														
Interest costs	36	253	93	275	286	44	-	-	-	4	112	1,321	167	-
Other finance costs	(71)	124	0	3,209	626	1	-	-	-	(45)	382	(38,380)	5	-
Share of profit of associates and joint ventures	-	-	113	-	-	-	-	-	-	-	-	-	-	-
Profit before income tax	**(203)**	**281**	**(122)**	**(1,484)**	**1,344**	**13**	**-**	**-**	**-**	**(310)**	**3,579**	**68,203**	**62**	**-**
Income tax expense	-	2	-	-	3	-	-	-	-	-	(1,235)	(91)	(13)	-
Profit (loss) from continuing operations	(203)	283	(122)	(1,484)	1,347	13	-	-	-	(310)	2,344	68,112	49	-
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	**$ (203)**	**$ 283**	**$ (122)**	**$ (1,484)**	**$ 1,347**	**$ 13**	**$ -**	**$ -**	**$ -**	**$ (310)**	**$ 2,344**	**$ 68,112**	**$ 49**	**$ -**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Statements of Profit (Loss) of the Debtor Entities for September 1, 2026 through September 30, 2026
(in USD thousands)

	25-11106	*25-11107*	*25-11108*	*25-11109*	*25-11037*	*25-11040*	*25-11047*	*25-11052*	*25-11061*	*25-11065*	*25-11071*	*25-11079*	*25-11083*	*25-11088*
	Marelli Engineering (Shanghai) Co., Ltd.	**Marelli EPT Strasbourg (France)**	**Marelli España S.A.**	**Marelli Europe S.p.A.**	**Marelli France**	**Marelli Fukushima Corporation**	**Marelli Germany GmbH**	**Marelli Global Business Services America, S. de R.L. de C.V.**	**Marelli Global Business Services Europe s.r.o.**	**Marelli Holding USA LLC**	**Marelli Holdings Co., Ltd.**	**Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.**	**Marelli International Trading (Shanghai) Co., Ltd**	**Marelli Iwashiro Corp.**
Revenue	$ 0	$ (0)	$ 27,476	$ 54,634	$ 32,446	$ 12,697	$ 56,428	$ -	$ -	$ -	$ -	$ 4,684	$ 2,931	$ -
Cost of sales	(0)	(0)	26,874	50,673	28,466	12,347	61,016	(324)	2	-	557	3,614	2,440	-
Gross profit	**0**	**(0)**	**602**	**3,962**	**3,980**	**350**	**(4,588)**	**324**	**(2)**	**-**	**(557)**	**1,069**	**492**	**-**
Selling, general and administrative expenses	11	45	368	13,979	572	54	706	(260)	95	-	25,159	129	243	-
Research and development costs	(103)	(1)	775	13,056	978	-	5,510	(4)	-	-	198	(0)	-	-
Restructuring expenses	-	-	(1)	334	-	-	(0)	-	-	-	-	-	-	-
Other income	-	52	3	673	(2)	0	149	-	(0)	-	(10)	1	0	-
Other expenses	2	30	20	180	92	(39)	4	232	2	-	14	16	5	-
Operating profit	**90**	**(23)**	**(557)**	**(22,913)**	**2,336**	**334**	**(10,660)**	**356**	**(100)**	**-**	**(25,937)**	**925**	**244**	**-**
Finance income	6	(0)	(31)	(809)	286	14	11,239	10	6	-	204,155	703	343	-
Finance costs														
Interest costs	3	11	648	10,034	60	-	10,956	123	24	-	13,471	8	7	-
Other finance costs	(0)	0	(617)	54,038	1,034	(101)	2,212	207	0	-	343,629	242	337	-
Share of profit of associates and joint ventures	-	-	-	635	-	-	-	-	-	-	-	-	-	-
Profit before income tax	**92**	**(34)**	**(619)**	**(87,160)**	**1,529**	**450**	**(12,589)**	**36**	**(118)**	**-**	**(178,883)**	**1,377**	**243**	**-**
Income tax expense	-	-	-	(1,276)	(15)	(484)	(622)	(42)	-	-	-	(242)	(60)	-
Profit (loss) from continuing operations	92	(34)	(619)	(88,436)	1,515	(34)	(13,211)	(6)	(118)	-	(178,883)	1,135	183	-
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	**$ 92**	**$ (34)**	**$ (619)**	**$ (88,436)**	**$ 1,515**	**$ (34)**	**$ (13,211)**	**$ (6)**	**$ (118)**	**$ -**	**$ (178,883)**	**$ 1,135**	**$ 183**	**$ -**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2026 through September 30, 2026

(in USD thousands)

	25-11090	*25-11094*	*25-11097*	*25-11099*	*25-11101*	*25-11036*	*25-11039*	*25-11042*	*25-11046*	*25-11050*	*25-11058*	*25-11062*	*25-11067*	*25-11072*
	Marelli Kechnec Slovakia s.r.o.	**Marelli Kyushu Corporation**	**Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi**	**Marelli Mexicana, S.A. de C.V.**	**Marelli Morocco LLC**	**Marelli North America, Inc.**	**Marelli North Carolina USA LLC**	**Marelli Ploiesti Romania S.R.L.**	**Marelli Powertrain (Hefei) Co., Ltd.**	**Marelli R&D Co., Ltd.**	**Marelli Ride Dynamics México, S. de R.L. de C.V.**	**Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda**	**Marelli Smart Me Up**	**Marelli Sophia Antipolis France**
Revenue	$ 19,726	$ 50,727	$ 37,906	$ 6,543	$ 6,033	$ 136,319	$ -	$ 4,722	$ 4,810	$ 0	$ 3,274	$ 104,962	$ -	$ -
Cost of sales	19,169	50,161	35,588	22,250	4,574	110,076	-	4,683	4,004	33	3,278	87,677	-	-
Gross profit	**558**	**566**	**2,318**	**(15,707)**	**1,460**	**26,242**	**-**	**39**	**806**	**(33)**	**(4)**	**17,285**	**-**	**-**
Selling, general and administrative expenses	118	32	2,085	2,489	141	3,242	-	78	294	6	106	1,957	-	-
Research and development costs	50	-	(623)	1,853	193	2,976	-	13	137	(162)	-	1,639	-	-
Restructuring expenses	-	-	1,130	649	(4)	50	-	-	-	0	-	(88)	-	-
Other income	87	6	4	(0)	58	(561)	-	-	0	-	-	76	-	-
Other expenses	39	(78)	57	(21)	25	8	-	14	21	3	7	926	-	-
Operating profit	**438**	**619**	**(327)**	**(20,677)**	**1,164**	**19,404**	**-**	**(66)**	**355**	**121**	**(117)**	**12,926**	**-**	**-**
Finance income	110	12	1,121	187	(0)	4,736	-	42	33	23	642	300	-	-
Finance costs														
Interest costs	14	0	68	1,164	56	79,997	-	186	123	3	11	559	-	-
Other finance costs	374	(351)	(146)	375	(5)	(53,925)	-	300	5	(2)	(190)	1,388	-	-
Share of profit of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	1,135	-	-
Profit before income tax	**159**	**982**	**871**	**(22,029)**	**1,113**	**(1,932)**	**-**	**(509)**	**260**	**142**	**704**	**12,415**	**-**	**-**
Income tax expense	0	(6)	(2,547)	2	0	1	-	(51)	365	(35)	0	(3,838)	-	-
Profit (loss) from continuing operations	159	977	(1,675)	(22,027)	1,113	(1,931)	-	(560)	625	107	704	8,577	-	-
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	**$ 159**	**$ 977**	**$ (1,675)**	**$ (22,027)**	**$ 1,113**	**$ (1,931)**	**$ -**	**$ (560)**	**$ 625**	**$ 107**	**$ 704**	**$ 8,577**	**$ -**	**$ -**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2026 through September 30, 2026

(in USD thousands)

	25-11075	*25-11081*	*25-11084*	*25-11089*	*25-11091*	*25-11095*
	Marelli Sosnowiec Poland Sp. z. o.o.	**Marelli Suspension Systems Italy S.P.A.**	**Marelli Tennessee USA LLC**	**Marelli Toluca México S. de R.L. de C.V.**	**Marelli Tooling (Guangzhou) Corporation**	**Marelli Yokohama Co., Ltd.**
Revenue	$ 29,385	$ 17,201	$ 16,732	$ 56,377	$ -	$ 695
Cost of sales	27,179	16,584	16,541	53,761	2	663
Gross profit	**2,206**	**617**	**191**	**2,616**	**(2)**	**32**
Selling, general and administrative expenses	856	64	157	790	1	81
Research and development costs	988	515	110	1,999	-	40
Restructuring expenses	(183)	-	-	294	-	-
Other income	50	170	-	102	18	(3)
Other expenses	130	75	23	333	2	7
Operating profit	**465**	**132**	**(100)**	**(698)**	**13**	**(101)**
Finance income	790	691	32	5,843	4	206
Finance costs						
Interest costs	412	99	505	1,428	6	16
Other finance costs	1,312	402	2	884	0	1
Share of profit of associates and joint ventures	-	142	-	-	-	-
Profit before income tax	**(468)**	**464**	**(575)**	**2,833**	**11**	**89**
Income tax expense	1	(23)	-	(1)	-	(29)
Profit (loss) from continuing operations	(468)	441	(575)	2,833	11	60
Profit (loss) from discontinued operations	-	-	-	-	-	-
Profit	**$ (468)**	**$ 441**	**$ (575)**	**$ 2,833**	**$ 11**	**$ 60**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Cash Receipts and Disbursements of the Debtor Entities for August 29, 2026 through October 2, 2026
(in USD dollars)

	25-11035	*25-11038*	*25-11044*	*25-11045*	*25-11048*	*25-11051*	*25-11055*	*25-11060*	*25-11064*	*25-11068*	*25-11073*	*25-11076*	*25-11080*	*25-11087*
	Automotive Lighting UK Limited	Calsonic Kansei (Shanghai) Corporation	CK Trading de México, S. de R.L. de C.V.	Magneti Marelli Argentina S.A.	Magneti Marelli Conjuntos de Escape S.A.	Magneti Marelli do Brasil Indústria e Comércio S.A	Magneti Marelli Repuestos S.A.	Marelli (China) Co., Ltd	Marelli (China) Holding Company	Marelli (Guangzhou) Corporation	Marelli (Thailand) Co., Ltd	Marelli (Xiang Yang) Corporation	Marelli Aftermarket Germany GmbH	Marelli Aftermarket Italy S.p.A.
Beginning Bank Cash Balance	$ -	$ 146,315	$ 20,430,124	$ 1,784	$ 1,353,262	$ 16,651	$ 278,098	$ 203,268	$ 90,137,758	$ 1,232,747	$ 13,681,946	$ 31,085	$ 291,075	$ 370,456
Total Receipts	-	375,659	92,949,820	-	2,792,451	17	392,529	4,886,225	222,313	3,707,996	4,315,328	744,854	1,848,565	16,387,533
Total Disbursements	-	(28,328)	(13,150,472)	(23,969)	(2,403,744)	(49,166)	(421,678)	(4,479,022)	(2,369,960)	(4,477,747)	(8,311,931)	(913,476)	(432,057)	(448,166)
Net Intercompany Transfers - Debtor	-	(370,182)	(83,943,185)	30,833	(87,727)	194,467	19,976	(325,151)	(5,699,227)	623,971	(58,724)	267,713	(1,430,784)	(15,932,172)
Certain FX Impacts	-	2,052	294,347	(34)	14,779	(981)	3,620	1,916	1,212,965	16,905	207,633	(418)	3,826	4,661
Ending Bank Cash Balance	**$ -**	**$ 125,516**	**$ 16,580,634**	**$ 8,614**	**$ 1,669,021**	**$ 160,988**	**$ 272,545**	**$ 287,236**	**$ 83,503,849**	**$ 1,103,872**	**$ 9,834,252**	**$ 129,758**	**$ 280,625**	**$ 382,312**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Cash Receipts and Disbursements of the Debtor Entities for August 29, 2026 through October 2, 2026
(in USD dollars)

	25-11093	*25-11043*	*25-11049*	*25-11053*	*25-11056*	*25-11057*	*25-11063*	*25-11066*	*25-11070*	*25-11074*	*25-11078*	*25-11082*	*25-11086*	*25-11092*
	Marelli Aftermarket Poland Sp. z o.o.	**Marelli Aftermarket Spain S.L.**	**Marelli Aftersales Co., Ltd.**	**Marelli Argentan France**	**Marelli Automotive Chassis System (Guangzhou) Co., Ltd.**	**Marelli Automotive Components (Guangzhou) Corporation**	**Marelli Automotive Components (Wuhu) Co., Ltd.**	**Marelli Automotive Components (Wuxi) Corporation**	**Marelli Automotive Electronics (Guangzhou) Co., Ltd.**	**Marelli Automotive Lighting (Foshan) Co., Ltd.**	**Marelli Automotive Lighting France**	**Marelli Automotive Lighting Italy S.p.A.**	**Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.**	**Marelli Automotive Lighting Juárez Mexico, S.A de C.V.**
Beginning Bank Cash Balance	$ 1,311,463	$ 215,863	$ 500,990	$ 221,333	$ 130,663	$ 1,962,554	$ 3,648,580	$ 1,094,018	$ 3,165,014	$ 435,613	$ 221,217	$ 6,167,145	$ 2,315,395	$ 5,776,436
Total Receipts	9,826,113	1,134,920	1,645,200	65,806	826,788	2,791,609	17,317,645	5,475,793	26,745,634	2,733,862	3,433	8,624,412	247,114	35,289
Total Disbursements	(2,914,438)	(204,354)	(1,084,781)	(19,838)	(589,810)	(6,832,615)	(19,290,373)	(8,327,290)	(32,973,996)	(3,504,052)	(93,623)	(3,095,377)	(21,117,633)	(4,819,527)
Net Intercompany Transfers - Debtor	(6,961,000)	(1,033,645)	(560,419)	(56,824)	(168,766)	3,277,402	2,414,515	3,070,893	4,422,012	961,292	79,340	(8,463,670)	20,032,995	3,547,161
Certain FX Impacts	17,116	3,597	6,384	2,909	1,105	31,277	42,863	12,139	55,160	3,981	2,908	1,410,493	36,379	83,761
Ending Bank Cash Balance	**$ 1,279,254**	**$ 116,381**	**$ 507,373**	**$ 213,387**	**$ 199,980**	**$ 1,230,227**	**$ 4,133,230**	**$ 1,325,553**	**$ 1,413,824**	**$ 630,697**	**$ 213,275**	**$ 4,643,003**	**$ 1,514,251**	**$ 4,623,119**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Cash Receipts and Disbursements of the Debtor Entities for August 29, 2026 through October 2, 2026
(in USD dollars)

	25-11096	*25-11034*	*25-11100*	*25-11041*	*25-11054*	*25-11059*	*25-11069*	*25-11077*	*25-11085*	*25-11098*	*25-11102*	*25-11103*	*25-11104*	*25-11105*
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	**Marelli Automotive Lighting USA LLC**	**Marelli Automotive Systems Europe PLC**	**Marelli Automotive Systems UK Limited**	**Marelli Bielsko-Biała Poland Sp. z o.o.**	**Marelli Business Service (Dalian) Co., Ltd.**	**Marelli Business Service Corp.**	**Marelli Cabin Comfort Mexicana, S.A. de C.V.**	**Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.**	**Marelli Cluj Romania S.R.L.**	**Marelli Cofap do Brasil Ltda**	**Marelli Corporation**	**Marelli do Brasil Indústria e Comércio Ltda.**	**Marelli eAxle Torino S.R.L.**
Beginning Bank Cash Balance	$ 366,857	$ 21,266,202	$ 105,504	$ 2,144,537	$ 3,066,030	$ 62,080	$ 626,237	$ 1,000	$ 1,000	$ 575,254	$ 16,311,341	$ 22,843,705	$ 3,415,088	$ 322,011
Total Receipts	2,763,394	19,010,168	340,865	14,214,729	6,759,210	9	505,352	-	-	75	29,361,952	100,842,942	4,750,169	-
Total Disbursements	(3,334,011)	(25,230,812)	(352,145)	(1,079,259)	(4,377,328)	(699,011)	(739,486)	(13)	(13)	(657,701)	(24,342,249)	(107,374,046)	(3,665,514)	(16,189)
Net Intercompany Transfers - Debtor	407,658	(237,184)	6,676	(13,226,092)	(2,677,429)	697,876	234,134	-	-	706,488	(13,634,864)	3,373,738	(618,097)	-
Certain FX Impacts	6,013	323,999	1,382	28,070	41,495	800	7,980	13	13	6,929	278,578	317,000	39,684	4,236
Ending Bank Cash Balance	**$ 209,911**	**$ 15,132,373**	**$ 102,282**	**$ 2,081,985**	**$ 2,811,977**	**$ 61,754**	**$ 634,217**	**$ 1,000**	**$ 1,000**	**$ 631,044**	**$ 7,974,758**	**$ 20,003,339**	**$ 3,921,329**	**$ 310,058**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Cash Receipts and Disbursements of the Debtor Entities for August 29, 2026 through October 2, 2026
(in USD dollars)

	25-11106	*25-11107*	*25-11108*	*25-11109*	*25-11037*	*25-11040*	*25-11047*	*25-11052*	*25-11061*	*25-11065*	*25-11071*	*25-11079*	*25-11083*	*25-11088*
	Marelli Engineering (Shanghai) Co., Ltd.	**Marelli EPT Strasbourg (France)**	**Marelli España S.A.**	**Marelli Europe S.p.A.**	**Marelli France**	**Marelli Fukushima Corporation**	**Marelli Germany GmbH**	**Marelli Global Business Services America, S. de R.L. de C.V.**	**Marelli Global Business Services Europe s.r.o.**	**Marelli Holding USA LLC**	**Marelli Holdings Co., Ltd.**	**Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.**	**Marelli International Trading (Shanghai) Co., Ltd**	**Marelli Iwashiro Corp.**
Beginning Bank Cash Balance	$ 63,249	$ 437,998	$ 1,181,940	$ 122,593,776	$ 1,059,513	$ 1,256,686	$ 286,919	$ 664,823	$ 5,822	$ -	$ 3,316,709	$ 3,225,203	$ 3,351,151	$ 314,415
Total Receipts	1,232,846	184,991	12,436,676	151,625,156	40,303,702	814,926	80,317,320	17,527	34,063	-	4,598	8,461,871	3,059,146	127,145
Total Disbursements	(166,636)	(735,028)	(6,086,909)	(539,887,375)	(545,996)	(3,371,432)	(1,009,657)	(1,614,032)	(465)	-	(7,429,496)	(5,000,988)	(1,976,629)	(260,911)
Net Intercompany Transfers - Debtor	(1,066,832)	390,702	(6,941,476)	367,619,438	(39,809,671)	2,555,980	(79,320,739)	1,328,282	(33,884)	-	4,537,976	(4,189,585)	(1,971,094)	134,316
Certain FX Impacts	811	6,889	19,918	3,643,635	13,926	16,017	3,763	10,674	77	-	65,966	47,079	49,996	4,002
Ending Bank Cash Balance	**$ 63,439**	**$ 285,552**	**$ 610,149**	**$ 105,594,630**	**$ 1,021,475**	**$ 1,272,176**	**$ 277,607**	**$ 407,273**	**$ 5,612**	**$ -**	**$ 495,753**	**$ 2,543,579**	**$ 2,512,569**	**$ 318,967**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Cash Receipts and Disbursements of the Debtor Entities for August 29, 2026 through October 2, 2026
(in USD dollars)

	25-11090	*25-11094*	*25-11097*	*25-11099*	*25-11101*	*25-11036*	*25-11039*	*25-11042*	*25-11046*	*25-11050*	*25-11058*	*25-11062*	*25-11067*	*25-11072*
	Marelli Kechnec Slovakia s.r.o.	**Marelli Kyushu Corporation**	**Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi**	**Marelli Mexicana, S.A. de C.V.**	**Marelli Morocco LLC**	**Marelli North America, Inc.**	**Marelli North Carolina USA LLC**	**Marelli Ploiesti Romania S.R.L.**	**Marelli Powertrain (Hefei) Co., Ltd.**	**Marelli R&D Co., Ltd.**	**Marelli Ride Dynamics México, S. de R.L. de C.V.**	**Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda**	**Marelli Smart Me Up**	**Marelli Sophia Antipolis France**
Beginning Bank Cash Balance	$ 1,096,872	$ 1,254,713	$ 20,011,479	$ 586,623	$ 805,581	$ 32,838,763	$ -	$ 929,908	$ 394,607	$ 185,627	$ 1,434,389	$ 11,054,788	$ -	$ -
Total Receipts	17,841,615	476,449	32,878,436	10,928	5,190,979	85,992,333	-	5,025,948	2,275,979	13	12,230,870	110,570,838	-	-
Total Disbursements	(52,639)	(6,656,114)	(31,245,909)	(11,085,949)	(445,445)	(66,760,970)	-	(2,202,568)	(5,261,183)	(194,274)	(948,216)	(99,922,507)	-	-
Net Intercompany Transfers - Debtor	(17,073,352)	6,178,786	283,699	11,289,918	(4,937,967)	(18,402,881)	-	(2,884,224)	3,259,553	141,225	(11,299,034)	(5,693,673)	-	-
Certain FX Impacts	94,618	15,995	239,248	5,710	11,845	411,630	-	12,349	2,775	2,801	18,412	100,178	-	-
Ending Bank Cash Balance	**$ 1,907,114**	**$ 1,269,830**	**$ 22,166,953**	**$ 807,230**	**$ 624,992**	**$ 34,078,874**	**$ -**	**$ 881,413**	**$ 671,732**	**$ 135,392**	**$ 1,436,421**	**$ 16,109,624**	**$ -**	**$ -**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for August 29, 2026 through October 2, 2026

(in USD dollars)

	25-11075	*25-11081*	*25-11084*	*25-11089*	*25-11091*	*25-11095*
	Marelli Sosnowiec Poland Sp. z. o.o.	**Marelli Suspension Systems Italy S.P.A.**	**Marelli Tennessee USA LLC**	**Marelli Toluca México S. de R.L. de C.V.**	**Marelli Tooling (Guangzhou) Corporation**	**Marelli Yokohama Co., Ltd.**
Beginning Bank Cash Balance	$ 8,150,110	$ 1,021,112	$ 10,592,570	$ 1,237,429	$ 864	$ 626,237
Total Receipts	23,559,393	1,630,388	18,816,004	59,259,928	0	1,257,843
Total Disbursements	(12,015,926)	(954,060)	(10,753,266)	(14,574,455)	(10,056)	(1,885,790)
Net Intercompany Transfers - Debtor	(13,046,317)	(1,093,652)	(8,458,688)	(45,232,295)	16,559	627,947
Certain FX Impacts	(1,224,969)	541,636	138,222	20,257	(42)	7,980
Ending Bank Cash Balance	**$ 5,422,290**	**$ 1,145,424**	**$ 10,334,842**	**$ 710,864**	**$ 7,325**	**$ 634,217**

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Bank Account Balances at October 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Automotive Lighting UK Limited	Citibank	**2975	-	
Automotive Lighting UK Limited	Citibank	**2983	-	
Calsonic Kansei (Shanghai) Corporation	Industrial and Commercial Bank of China	**3078	113,898.95	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**0085	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**1001	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**3208	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**4043	11,616.56	
CK Trading de México, S. de R.L. de C.V.	BBVA	**4382	146,932.70	
CK Trading de México, S. de R.L. de C.V.	BBVA	**6887	15,871,865.56	
CK Trading de México, S. de R.L. de C.V.	BBVA	**6288	206,317.09	
CK Trading de México, S. de R.L. de C.V.	Deutsche Bank	**8073	-	
CK Trading de México, S. de R.L. de C.V.	Flagstar Bank	**2602	1,000.00	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**2765	-	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**6132	354,518.30	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0701	-	
Magneti Marelli Argentina S.A.	Banco Santander	**0168	8,266.43	
Magneti Marelli Argentina S.A.	Banco Santander	**39/4	347.84	
Magneti Marelli Conjuntos de Escape S.A.	Banco de Córdoba	**9001	238.63	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	**0090	820,611.81	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	n.a.	794,560.14	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	**41/7	53,610.00	
Magneti Marelli do Brasil Indústria e Comércio S.A	Banco Santander	**50-5	160,987.63	
Magneti Marelli Repuestos S.A.	Banco Santander	**0052	154,081.64	
Magneti Marelli Repuestos S.A.	Banco Santander	n.a.	-	
Magneti Marelli Repuestos S.A.	Banco Santander	**8/2	118,463.35	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**5055	196,832.01	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**2092	-	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**2013	-	
Marelli (China) Co., Ltd	Mizuho Bank	**7706	-	
Marelli (China) Co., Ltd	Mizuho Bank	**2729	90,404.18	
Marelli (China) Co., Ltd	Mizuho Bank	**4466	-	
Marelli (China) Holding Company	Bank of China	**3990	31,199.06	
Marelli (China) Holding Company	Bank of China	**8132	695,745.10	
Marelli (China) Holding Company	Industrial and Commercial Bank of China	**2974	14,246.15	
Marelli (China) Holding Company	Mizuho Bank	**0881	82,760,128.15	
Marelli (China) Holding Company	Mizuho Bank	**1011	134.51	
Marelli (China) Holding Company	Mizuho Bank	**3512	-	
Marelli (China) Holding Company	Mizuho Bank	**7126	-	
Marelli (China) Holding Company	Mizuho Bank	**6391	169.91	
Marelli (China) Holding Company	Mizuho Bank	**8178	2,225.76	
Marelli (Guangzhou) Corporation	Bank of China	**1161	73,211.07	
Marelli (Guangzhou) Corporation	Bank of China	**4518	138,921.86	
Marelli (Guangzhou) Corporation	Bank of China	**9543	58,110.84	
Marelli (Guangzhou) Corporation	China Merchants Bank	**0006	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**0058	0.06	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2553	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2972	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**4432	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**7074	410,323.48	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2812	108,735.44	
Marelli (Guangzhou) Corporation	Mizuho Bank	**3539	314,569.44	
Marelli (Thailand) Co., Ltd	Bank of Ayudhya	**6226	-	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**2306	212.24	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**4763	-	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**4814	9,267,109.24	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**1193	55,786.00	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**0106	511,144.68	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**4046	-	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**4819	-	
Marelli (Xiang Yang) Corporation	Bank of China	**4076	128,632.12	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**0018	0.00	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**2273	-	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**3478	1,126.23	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**0033	-	
Marelli Aftermarket Germany GmbH	Citibank	**0007	280,624.87	
Marelli Aftermarket Italy S.p.A.	Citibank	**0011	56,124.97	
Marelli Aftermarket Italy S.p.A.	Citibank	**0038	30,102.53	
Marelli Aftermarket Italy S.p.A.	Citibank	**1872	56,124.97	
Marelli Aftermarket Italy S.p.A.	Citibank	**8346	-	
Marelli Aftermarket Italy S.p.A.	Unicredit	**7294	193,475.73	
Marelli Aftermarket Italy S.p.A.	Yapı Kredi	**3232	6,735.00	
Marelli Aftermarket Italy S.p.A.	Yapı Kredi	**8912	25,956.82	
Marelli Aftermarket Italy S.p.A.	Yapı Kredi	**0321	712.18	
Marelli Aftermarket Italy S.p.A.	Yapı Kredi	**5002	129.69	
Marelli Aftermarket Italy S.p.A.	Yapı Kredi	**6624	-	
Marelli Aftermarket Italy S.p.A.	Yapı Kredi	**9769	12,943.72	
Marelli Aftermarket Italy S.p.A.	Yapı Kredi	**8700	6.81	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**3171	1,122.50	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6022	-	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6006	1,025,699.67	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6014	141,033.71	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6500	111,398.43	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**3201	-	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6067	-	
Marelli Aftermarket Spain S.L.	Bankinter	**9057	26,468.84	
Marelli Aftermarket Spain S.L.	Citibank	**3700	-	
Marelli Aftermarket Spain S.L.	Citibank	**5638	89,799.96	
Marelli Aftermarket Spain S.L.	Citibank	**5778	112.25	
Marelli Aftersales Co., Ltd.	Mizuho Bank	**6094	507,373.30	
Marelli Argentan France	Citibank	**0473	185,212.42	
Marelli Argentan France	Citibank	**1018	112.25	
Marelli Argentan France	Citibank	**1249	28,062.49	
Marelli Argentan France	Citibank	**0367	-	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Bank of China	**7399	199,979.89	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Bank of China	**6614	-	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Mizuho Bank	**7707	-	
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	**1875	1,855.45	
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	**2959	468,277.39	

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Bank Account Balances at October 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0066	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0962	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**4563	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**7082	663,084.28	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0335	37,189.78	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**2820	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**3547	59,819.69	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**9761	2,203,639.77	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**1140	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**2157	516.49	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**4779	282,769.28	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**1237	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**1716	355,277.74	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**3922	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**0396	13,918.71	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**0242	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**2625	2,437.66	
Marelli Automotive Components (Wuhu) Co., Ltd.	China Merchants Bank	**0001	193,615.99	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**2971	354,907.56	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**3375	3,163.37	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**9550	722,983.31	
Marelli Automotive Components (Wuhu) Co., Ltd.	Mizuho Bank	**7715	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Mizuho Bank	**7947	-	
Marelli Automotive Components (Wuxi) Corporation	Bank of China	**3966	622,152.48	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**3180	-	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0160	-	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0085	2,143.90	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0120	701,237.80	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**5023	18.56	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**0741	56.26	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**5074	60,646.94	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**5468	667,940.37	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**9044	300,294.33	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**6346	364,980.99	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	China Merchants Bank	**0001	566.61	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Industrial and Commercial Bank of China	**9996	19,338.40	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Mizuho Bank	**7752	-	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4064	274.73	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4779	186,332.35	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**3730	158.19	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**1255	238,170.31	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4282	205,761.40	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Mizuho Bank	**7749	-	
Marelli Automotive Lighting France	Citibank	**0168	101,024.95	
Marelli Automotive Lighting France	Citibank	**2884	112,249.95	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**8017	39,287.48	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**8025	62,460.78	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**5000	-	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**5500	-	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**7331	-	
Marelli Automotive Lighting Italy S.p.A.	Deutsche Bank	**5205	4,452,880.01	
Marelli Automotive Lighting Italy S.p.A.	Unicredit	**3007	88,374.69	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	**2463	25,475.73	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	**2463	6,364.86	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0105	1,376,174.88	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0201	50,110.29	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0308	56,124.97	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**2014	-	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**1371	-	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Banco Nacional de México	**4247	149,936.77	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Banco Nacional de México	**4392	216,083.37	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	BBVA	**1610	918,742.91	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	BBVA	**1688	2,938,828.85	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Flagstar Bank	**2572	1,000.00	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	JP Morgan Chase Bank	**5122	398,527.57	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	JP Morgan Chase Bank	**9434	-	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	BBVA	**0630	182,138.44	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	BBVA	**0713	1,771.00	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Deutsche Bank	**7295	-	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Flagstar Bank	**2556	1,000.00	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0633	-	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**5119	25,001.94	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**9400	-	
Marelli Automotive Lighting USA LLC	Citibank	**5008	-	
Marelli Automotive Lighting USA LLC	Deutsche Bank	**09.1	8,766,594.40	
Marelli Automotive Lighting USA LLC	Deutsche Bank	**5724	3,235,711.78	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**8115	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**7859	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**7867	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**8626	3,130,066.34	
Marelli Automotive Systems Europe PLC	Citibank	**1609	-	
Marelli Automotive Systems Europe PLC	Citibank	**7228	-	
Marelli Automotive Systems Europe PLC	Mizuho Bank	**6424	31,692.33	
Marelli Automotive Systems Europe PLC	Mizuho Bank	**9959	70,589.76	
Marelli Automotive Systems UK Limited	Citibank	**8463	-	
Marelli Automotive Systems UK Limited	Citibank	**7236	1,980,114.37	
Marelli Automotive Systems UK Limited	Citibank	**8471	-	
Marelli Automotive Systems UK Limited	Citibank	**8498	-	
Marelli Automotive Systems UK Limited	Mizuho Bank	**6416	5,384.15	
Marelli Automotive Systems UK Limited	Mizuho Bank	**6432	1,651.13	
Marelli Automotive Systems UK Limited	Mizuho Bank	**9941	54,514.81	
Marelli Automotive Systems UK Limited	Mizuho Bank	**9967	40,320.14	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0014	-	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0021	-	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**1019	-	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**3287	-	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0005	1,025,911.67	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0007	512,849.84	

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Bank Account Balances at October 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0013	512,849.84	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0064	641,062.30	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0500	119,303.59	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**3295	-	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0015	-	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**0016	-	
Marelli Bielsko-Biała Poland Sp. z o.o.	Citibank	**3309	-	
Marelli Business Service (Dalian) Co., Ltd.	Bank of China	**5024	61,754.21	
Marelli Business Service (Dalian) Co., Ltd.	Mizuho Bank	**7776	-	
Marelli Business Service (Dalian) Co., Ltd.	Mizuho Bank	**8055	-	
Marelli Business Service Corp.	Mizuho Bank	**7567	634,216.62	
Marelli Business Service Corp.	Saitama Resona Bank	**3344	-	
Marelli Cabin Comfort Mexicana, S.A. de C.V.	Flagstar Bank	**2580	1,000.00	
Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Flagstar Bank	**2599	1,000.00	
Marelli Cluj Romania S.R.L.	Citibank	**7022	22,449.99	
Marelli Cluj Romania S.R.L.	Citibank	**7006	209,860.15	
Marelli Cluj Romania S.R.L.	Citibank	**7014	398,734.29	
Marelli Cofap do Brasil Ltda	Banco do Brasil	**4101	227,590.34	
Marelli Cofap do Brasil Ltda	Banco do Brasil	**7101	231,800.23	
Marelli Cofap do Brasil Ltda	Banco Santander	**05-6	4,584,901.47	
Marelli Cofap do Brasil Ltda	Banco Santander	**31-2	-	
Marelli Cofap do Brasil Ltda	Banco Santander	**45-5	2,543,029.88	
Marelli Cofap do Brasil Ltda	Banco Santander	**58-0	328,118.29	
Marelli Cofap do Brasil Ltda	Banco Santander	n.a.	-	
Marelli Cofap do Brasil Ltda	Bradesco	**4448	57,908.57	
Marelli Cofap do Brasil Ltda	Citibank	**5420	406.56	
Marelli Cofap do Brasil Ltda	Citibank	**5439	1,002.60	
Marelli Corporation	Citibank	**3906	-	
Marelli Corporation	Citibank	**2120	-	
Marelli Corporation	Citibank	**3914	-	
Marelli Corporation	Citibank	**2896	-	
Marelli Corporation	Citibank	**3302	14.92	
Marelli Corporation	Citibank	**3922	-	
Marelli Corporation	Mizuho Bank	**5657	92,853.80	
Marelli Corporation	Mizuho Bank	**6639	-	
Marelli Corporation	Mizuho Bank	**0626	548,117.12	
Marelli Corporation	Mizuho Bank	**6440	99,877.00	
Marelli Corporation	Mizuho Bank	**1916	-	
Marelli Corporation	Mizuho Bank	**9991	453,985.89	
Marelli Corporation	Mizuho Bank	**2222	63.42	
Marelli Corporation	Mizuho Bank	**2789	-	
Marelli Corporation	Mizuho Bank	**7524	14,744,788.05	
Marelli Corporation	Mizuho Bank	**1878	11,513.60	
Marelli Corporation	Mizuho Bank	**6168	10,336.10	
Marelli Corporation	MUFG Bank	**0000	3,660.06	
Marelli Corporation	Resona Bank	**8121	4,027,933.04	
Marelli Corporation	Sumitomo Mitsui Banking Corporation	**2610	7,564.64	
Marelli Corporation	Sumitomo Mitsui Banking Corporation	**3863	2,631.07	
Marelli do Brasil Indústria e Comércio Ltda.	Banco Santander	**48-4	3,921,329.37	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**1739	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6481	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**1747	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6503	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**1755	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6511	-	
Marelli eAxle Torino S.R.L.	Unicredit	**5831	307,166.61	
Marelli eAxle Torino S.R.L.	Unicredit	**5836	2,891.02	
Marelli Engineering (Shanghai) Co., Ltd.	Industrial and Commercial Bank of China	**7885	55,786.41	
Marelli Engineering (Shanghai) Co., Ltd.	Industrial and Commercial Bank of China	**8237	1,817.32	
Marelli Engineering (Shanghai) Co., Ltd.	Mizuho Bank	**8693	-	
Marelli Engineering (Shanghai) Co., Ltd.	Mizuho Bank	**1895	5,835.32	
Marelli EPT Strasbourg (France)	Crédit Industriel et Commercial	**3601	20,887.72	
Marelli EPT Strasbourg (France)	Unicredit	**5865	260,961.48	
Marelli EPT Strasbourg (France)	Unicredit	**5881	3,703.17	
Marelli España S.A.	Banco Santander	**4271	33,674.98	
Marelli España S.A.	Bankinter	**9085	15,224.53	
Marelli España S.A.	Citibank	**2043	-	
Marelli España S.A.	Citibank	**5019	561,249.75	
Marelli España S.A.	Deutsche Bank	**4927	-	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**3X09	(666.19)	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**4/76	1,983,273.26	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**6/95	-	
Marelli Europe S.p.A.	Banca Ubae	**5008	11,820.38	
Marelli Europe S.p.A.	Citibank	**2959	-	
Marelli Europe S.p.A.	Citibank	**7461	39,855.76	
Marelli Europe S.p.A.	Citibank	**5424	291,789.59	
Marelli Europe S.p.A.	Citibank	**5442	5,683.21	
Marelli Europe S.p.A.	Citibank	**2967	-	
Marelli Europe S.p.A.	Citibank	**7488	4,012,104.02	
Marelli Europe S.p.A.	Citibank	**1850	-	
Marelli Europe S.p.A.	Citibank	**7029	695,949.69	
Marelli Europe S.p.A.	Citibank	**7037	-	
Marelli Europe S.p.A.	Citibank	**7045	37,787.88	
Marelli Europe S.p.A.	Citibank	**7496	47,748,508.03	
Marelli Europe S.p.A.	Citibank	**2932	3,003,535.67	
Marelli Europe S.p.A.	Citibank	**2908	-	
Marelli Europe S.p.A.	Citibank	**7518	373,313.96	
Marelli Europe S.p.A.	Citibank	**1635	2,227.43	
Marelli Europe S.p.A.	Citibank	**2924	-	
Marelli Europe S.p.A.	Citibank	**7526	104,541.28	
Marelli Europe S.p.A.	Citibank	**7534	6,311,167.59	
Marelli Europe S.p.A.	Citibank	**6457	769,763.98	
Marelli Europe S.p.A.	Citibank	**7618	-	
Marelli Europe S.p.A.	Citibank	**8557	31,590.78	
Marelli Europe S.p.A.	Citibank	**2886	10,826.97	
Marelli Europe S.p.A.	Citibank	**4438	5.53	
Marelli Europe S.p.A.	Citibank	**2940	-	
Marelli Europe S.p.A.	Citibank	**7542	8,062,707.43	

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Bank Account Balances at October 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Europe S.p.A.	Citibank	**8942	-	
Marelli Europe S.p.A.	Deutsche Bank	**0101	(1,129.29)	
Marelli Europe S.p.A.	Deutsche Bank	**2898	11,996,328.25	
Marelli Europe S.p.A.	Deutsche Bank	**4901	-	
Marelli Europe S.p.A.	Deutsche Bank	**0100	-	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9686	1,114,634.37	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9689	325,641.85	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9697	18,517,250.98	
Marelli Europe S.p.A.	Mizuho Bank	**0003	-	
Marelli Europe S.p.A.	Unicredit	**9036	146,117.50	
Marelli France	Citibank	**2406	673,499.70	
Marelli France	Citibank	**3279	336,749.85	
Marelli France	Citibank	**2386	-	
Marelli France	Citibank	**0854	-	
Marelli France	Citibank	**1210	5,612.50	
Marelli France	Citibank	**0286	5,612.50	
Marelli France	Deutsche Bank	**4919	-	
Marelli Fukushima Corporation	Mizuho Bank	**2192	63.42	
Marelli Fukushima Corporation	Mizuho Bank	**2377	1,268,433.24	
Marelli Fukushima Corporation	Toho Bank	**0242	3,679.53	
Marelli Germany GmbH	Citibank	**2292	108,874.87	
Marelli Germany GmbH	Citibank	**2762	-	
Marelli Germany GmbH	Citibank	**2770	-	
Marelli Germany GmbH	Citibank	**0011	112.25	
Marelli Germany GmbH	Citibank	**0282	-	
Marelli Germany GmbH	Citibank	**1003	84,187.46	
Marelli Germany GmbH	Citibank	**1011	-	
Marelli Germany GmbH	Citibank	**3953	-	
Marelli Germany GmbH	Citibank	**4017	112.25	
Marelli Germany GmbH	Citibank	**8002	112.25	
Marelli Germany GmbH	Citibank	**9009	84,187.46	
Marelli Germany GmbH	Citibank	**9017	-	
Marelli Germany GmbH	Citibank	**9157	-	
Marelli Germany GmbH	Citibank	**6464	-	
Marelli Germany GmbH	Citibank	**6000	-	
Marelli Germany GmbH	Citibank	**6500	-	
Marelli Germany GmbH	Citibank	**8105	20.35	
Marelli Germany GmbH	Citibank	**9005	-	
Marelli Germany GmbH	Citibank	**9350	-	
Marelli Germany GmbH	Deutsche Bank	**9306	-	
Marelli Germany GmbH	Mizuho Bank	**3000	-	
Marelli Global Business Services America, S. de R.L. de C.V.	BBVA	**3992	105,076.54	
Marelli Global Business Services America, S. de R.L. de C.V.	Flagstar Bank	**2564	1,000.00	
Marelli Global Business Services America, S. de R.L. de C.V.	JP Morgan Chase Bank	**6045	56,677.41	
Marelli Global Business Services America, S. de R.L. de C.V.	JP Morgan Chase Bank	**6046	244,519.31	
Marelli Global Business Services Europe s.r.o.	Citibank	**0105	5,612.50	
Marelli Holdings Co., Ltd.	Bank of China	**7282	-	
Marelli Holdings Co., Ltd.	Citibank	**1865	-	
Marelli Holdings Co., Ltd.	Citibank	**2112	-	
Marelli Holdings Co., Ltd.	Citibank	**1873	-	
Marelli Holdings Co., Ltd.	Citibank	**1881	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0588	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0596	0.04	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0618	15,781.60	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1071	158,491.78	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1098	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1846	286,847.08	
Marelli Holdings Co., Ltd.	Mizuho Bank	**4101	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**5785	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**5793	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**6286	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**6297	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1096	29,406.77	
Marelli Holdings Co., Ltd.	Sumitomo Mitsui Banking Corporation	**3965	5,225.66	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco do Brasil	**5101	101,719.83	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**63-8	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**73-8	2,441,733.18	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**79-0	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**82-4	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**85-5	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**88-6	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	n.a.	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Citibank	**9688	102.64	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Citibank	**9696	23.68	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**5326	15.37	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**7022	636,790.40	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**0738	370,982.31	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**4953	734,584.77	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**0723	770,195.76	
Marelli International Trading (Shanghai) Co., Ltd	Industrial and Commercial Bank of China	**1276	-	
Marelli International Trading (Shanghai) Co., Ltd	Mizuho Bank	**7716	-	
Marelli Iwashiro Corp.	JA Fukushima Mirai JP	**5298	1,858.59	
Marelli Iwashiro Corp.	Mizuho Bank	**0179	317,108.31	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0005	-	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0007	5,612.50	
Marelli Kechnec Slovakia s.r.o.	Citibank	**3029	-	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0028	-	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0101	-	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0218	-	
Marelli Kechnec Slovakia s.r.o.	Deutsche Bank	**5171	1,901,501.79	
Marelli Kyushu Corporation	Mizuho Bank	**2214	63.42	
Marelli Kyushu Corporation	Mizuho Bank	**9071	1,268,433.24	
Marelli Kyushu Corporation	Oita Bank	**1217	1,333.23	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**2472	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**8677	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**0467	203.48	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**4870	36,050.04	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**7563	-	

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Bank Account Balances at October 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	n.a.	2,892,498.18	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	**0395	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	**8252	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	**8768	9,406,697.49	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	**2625	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	**1671	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	**5263	10,571.56	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	n.a.	9,817,932.60	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	**8045	3,000.00	
Marelli Mexicana, S.A. de C.V.	BBVA	**4064	572,992.85	
Marelli Mexicana, S.A. de C.V.	BBVA	**7344	41,156.46	
Marelli Mexicana, S.A. de C.V.	Flagstar Bank	**2521	1,000.00	
Marelli Mexicana, S.A. de C.V.	JP Morgan Chase Bank	**6134	192,082.45	
Marelli Mexicana, S.A. de C.V.	JP Morgan Chase Bank	**0719	(1.76)	
Marelli Morocco LLC	Citibank	**2045	-	
Marelli Morocco LLC	Citibank	**4016	4,842.09	
Marelli Morocco LLC	Citibank	**4504	321,751.41	
Marelli Morocco LLC	Citibank	**4512	-	
Marelli Morocco LLC	Societe Generale	**7478	272,572.52	
Marelli Morocco LLC	Societe Generale	**5021	25,826.34	
Marelli North America, Inc.	Deutsche Bank	**8233	-	
Marelli North America, Inc.	JP Morgan Chase Bank	**9548	-	
Marelli North America, Inc.	JP Morgan Chase Bank	**6979	80,407.57	
Marelli North America, Inc.	JP Morgan Chase Bank	**1475	2,589,169.90	
Marelli North America, Inc.	JP Morgan Chase Bank	**1483	5,921,578.11	
Marelli North America, Inc.	JP Morgan Chase Bank	**7214	-	
Marelli North America, Inc.	JP Morgan Chase Bank	**7222	113,464.98	
Marelli North America, Inc.	JP Morgan Chase Bank	**7477	8,181,578.93	
Marelli North America, Inc.	JP Morgan Chase Bank	**9832	286,363.96	
Marelli North America, Inc.	Mizuho Bank	**4505	-	
Marelli North America, Inc.	Mizuho Bank	**4511	-	
Marelli North America, Inc.	Mizuho Bank	**9271	15,204,308.66	
Marelli North America, Inc.	Mizuho Bank	**9297	-	
Marelli North America, Inc.	PNC	**0914	1,702,002.34	
Marelli North Carolina USA LLC	JP Morgan Chase Bank	**8097	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**6428	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**6436	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**0025	524,650.38	
Marelli Ploiesti Romania S.R.L.	Citibank	**0033	356,762.26	
Marelli Ploiesti Romania S.R.L.	Citibank	**6444	-	
Marelli Powertrain (Hefei) Co., Ltd.	Bank of China	**1344	671,729.33	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**7709	-	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**2692	-	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**4362	2.24	
Marelli R&D Co., Ltd.	Bank of China	**2823	119,982.71	
Marelli R&D Co., Ltd.	Bank of China	**4971	15,409.00	
Marelli R&D Co., Ltd.	Mizuho Bank	**5085	-	
Marelli Ride Dynamics México, S. de R.L. de C.V.	BBVA	**0819	90,832.53	
Marelli Ride Dynamics México, S. de R.L. de C.V.	Deutsche Bank	**8217	1,340,725.17	
Marelli Ride Dynamics México, S. de R.L. de C.V.	Flagstar Bank	**2513	1,000.00	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0637	-	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**5121	3,863.38	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**9426	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco do Brasil	**0101	415,874.29	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Paulista	n.a.	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**28-9	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**30-5	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**52-6	15,443,623.80	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**54-4	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**61-2	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**63-9	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**65-6	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6651	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6668	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6675	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**74-5	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**97-2	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	n.a.	205,925.00	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Bradesco	**9115	37,232.18	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8622	91.03	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**3093	80.99	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8630	6,003.09	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**3085	61.65	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8657	11.64	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8665	720.09	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Mizuho Bank	**2992	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**3012	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**3228	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**7036	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**9016	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**3004	1,282,124.59	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**3039	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**3236	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**7009	1,025,699.67	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**7033	384,637.38	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**7500	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**3040	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**3244	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Citibank	**7035	-	
Marelli Sosnowiec Poland Sp. z. o.o.	Deutsche Bank	**4935	2,729,828.79	
Marelli Suspension Systems Italy S.P.A.	Citibank	**2014	56,124.97	
Marelli Suspension Systems Italy S.P.A.	Citibank	**2022	16,176.96	
Marelli Suspension Systems Italy S.P.A.	Deutsche Bank	**4034	970,696.70	
Marelli Suspension Systems Italy S.P.A.	Unicredit	**3035	102,424.99	
Marelli Tennessee USA LLC	Deutsche Bank	**5732	941,779.20	
Marelli Tennessee USA LLC	JP Morgan Chase Bank	**8117	-	
Marelli Tennessee USA LLC	JP Morgan Chase Bank	**7203	9,393,062.85	
Marelli Toluca México S. de R.L. de C.V.	BBVA	**1084	602,394.85	

In re Marelli Automotive Lighting USA LLC
Case No.: 25-11034
Bank Account Balances at October 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Toluca México S. de R.L. de C.V.	BBVA	**1553	1,242.59	
Marelli Toluca México S. de R.L. de C.V.	Deutsche Bank	**5716	0.06	
Marelli Toluca México S. de R.L. de C.V.	Flagstar Bank	**2548	1,000.00	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**0632	-	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**5118	106,226.81	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**9392	-	
Marelli Tooling (Guangzhou) Corporation	Bank of China	**0306	7,324.98	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**2964	-	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**2846	-	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**3563	-	
Marelli Yokohama Co., Ltd.	Mizuho Bank	**8169	634,216.62	