IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re: MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1] Debtors.	Chapter 11 Case No. 25-11034 (CTG) (Jointly Administered) **Obj. Deadline: November 5, 2026 at 4:00 p.m. (ET)**

FOURTEENTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC. FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES AS FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR THE PERIOD FROM AUGUST 1, 2026 THROUGH AUGUST 31, 2026

Name of Applicant:	FTI Consulting, Inc. ("**FTI**")
Authorized to Provide Professional Services to:	The Official Committee of Unsecured Creditors (the "**Committee**") of the above-captioned debtors and debtors in possession (collectively the "**Debtors**")
Date of Retention:	August 11, 2025 [Docket No. 574], *Effective as of* June 27, 2025
Period for Which Interim Compensation and Reimbursement of Expenses Is Sought:	August 1, 2026 – August 31, 2026 (the "**Compensation Period**")
Total Amount of Interim Compensation Sought as Actual, Reasonable and Necessary (100%):	$795,342.00
Amount of Interim Compensation To Be Paid Under Interim Compensation Procedures (80%):	$636,273.60
Amount of Interim Compensation To Be Held Back Under Interim Compensation Procedures (20%):	$159,068.40
Amount of Reimbursement of Expenses Sought as Actual and Necessary:	$12,339.28

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

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Total Interim Compensation and Reimbursement of Expenses Sought:	$807,681.28
Total Interim Compensation and Reimbursement of Expenses To Be Paid Under Interim Compensation Procedures:	$648,612.88

This is a monthly fee statement.

Pursuant to sections 330 and 331 of title 11 of the United States Code, Rule 2016 of the Federal Rules of Bankruptcy Procedures, Rule 2016-1 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the "**Local Rules**"), and the *Order (i) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (ii) Granting Related Relief* [Docket No. 477] (the "**Interim Compensation Procedures**"), FTI, as financial advisor to the Committee, hereby submits this Monthly Fee Statement[2] for the Compensation Period, and hereby requests that the Debtors promptly pay an aggregate amount of $648,612.88, consisting of 80% of the $795,342.00 in fees and $12,339.28 in reimbursement of expenses.

Background

1. On June 11, 2025 (the "**Petition Date**"), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in this Court. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to Bankruptcy Code sections 1107(a) and 1108. On January 15, 2026, the Court entered the *Order (I) Appointing Fee Examiner and (II) Establishing Procedures for Consideration of Requested Fee Compensation and Reimbursement of Expenses* [Docket No. 1515].

[2] Capitalized terms used but not otherwise defined herein shall have the definitions ascribed to them in the Interim Compensation Procedures.

2. On June 25, 2025, the Office of the United States Trustee for Region 3 (the "**U.S. Trustee**") filed the *Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 184]. On July 2, 2025, the Office of the United States Trustee filed an *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10, 2025, the Office of the United States Trustee filed a *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket. No. 922]. On March 5, 2026, the Office of the United States Trustee filed a *Third Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 1780]. The Committee members are:

a. Nissan North America, Inc.;

b. Mazda North American Operations; and

c. Avnet, Inc.

3. On June 27, 2025, the Committee selected FTI as its financial advisor.

4. On August 11, 2025, the Court entered the *Order Authorizing Retention of FTI Consulting, Inc. as Financial Advisor for the Official Committee of Unsecured Creditors, effective as of June 27, 2025* [Docket No. 574].

Actual and Necessary Costs and Expenses Incurred

5. **Exhibit A** sets forth a timekeeper summary that includes: (a) the name and title of each individual who provided services during the Compensation Period; (b) the aggregate hours spent by each individual for which compensation is sought by FTI; (c) the hourly billing rate for each such individual; and (d) the amount of fees for each such individual for which compensation is sought by FTI.

6. **Exhibit B** sets forth a project summary that includes the aggregate hours and fees per project category spent by FTI timekeepers in rendering services to the Committee during the Compensation Period.

7. **Exhibit C** sets forth the time records for FTI timekeepers for which compensation is sought by FTI, setting forth a complete itemization of tasks performed in rendering services to the Committee during the Compensation Period.

8. **Exhibit D** sets forth a summary of expenses for which FTI seeks reimbursement.

9. **Exhibit E** sets forth detailed entries of expenses for which FTI seeks reimbursement.

Reservation of Rights

10. Although FTI has made every effort to include all fees earned and expenses incurred during the Compensation Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused by accounting and processing during the Compensation Period. FTI reserves the right to seek payment of such fees and expenses not included herein.

Notice

11. FTI will provide notice of this Monthly Fee Statement to the Notice Parties [see Docket No. 477 ¶ 2.a] in accordance with the Interim Compensation Procedures.

Certification of Compliance

12. The undersigned has reviewed the requirements of Local Rule 2016-1 and certifies that, to the best of his knowledge, information, and belief, this Monthly Fee Statement complies with the requirements of that Local Rule. To the extent it does not, FTI submits that such variation is insubstantial.

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WHEREFORE, FTI hereby requests pursuant to the procedures allowed in the Interim Compensation Procedures: (i) interim allowance of compensation for necessary and valuable professional services rendered to the Committee in the amount of $795,342.00 and reimbursement of expenses in the amount of $12,339.28 for the period from August 1, 2026 through August 31, 2026; (ii) payment in the total amount of $648,612.88 (representing 80% ($636,273.60) of the total fees billed and 100% of the expenses ($12,339.28) incurred during the Compensation Period); and (iii) such other relief as this Court deems just and proper.

Dated: October 15, 2026
New York, New York

Respectfully submitted,

By: */s/ Matthew Diaz*

Matthew Diaz

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Financial Advisor to the Official Committee of Unsecured Creditors

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.,*[1]	Case No. 25-11034 (CTG)
	(Jointly Administered)
Debtors.	**Obj. Deadline: November 5, 2026 at 4:00 p.m. (ET)**

NOTICE OF FOURTEENTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC. FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES AS FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR THE PERIOD FROM AUGUST 1, 2026 THROUGH AUGUST 31, 2026

PLEASE TAKE NOTICE that on October 15, 2026, FTI Consulting, Inc. filed its Fourteenth Monthly Fee Statement (the "Application") seeking compensation for services rendered and reimbursement of expenses incurred as financial advisor to the Official Committee of Unsecured Creditors appointed in the above-referenced bankruptcy case (the "Committee") for the period from August 1, 2026 through August 31, 2026 with the United States Bankruptcy Court for the District of Delaware (the "Court").

PLEASE TAKE FURTHER NOTICE that if you object to the relief sought by the Application, you are required to file a response to the Application, on or before **November 5, 2026 at 4:00 p.m. (ET)** (the "**Objection Deadline**") with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 N. Market Street, 3rd Floor, Wilmington, Delaware 19801. At the same time, you must also serve a copy of the response upon undersigned counsel to the Committee.

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Dated: October 15, 2026

MORRIS JAMES LLP

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Counsel to the Official Committee of Unsecured Creditors

EXHIBIT A
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF HOURS BY PROFESSIONAL
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Professional	Position	Billing Rate	Total Hours	Total Fees
Diaz, Matthew	Senior Managing Director	$ 1,495	52.0	$ 77,740.00
Scruton, Andrew	Senior Managing Director	1,495	12.7	18,986.50
Woodward, David	Senior Managing Director	1,495	6.0	8,970.00
Rauscher, Heiko	Senior Managing Director	1,345	50.5	67,922.50
Cheng, Earnestiena	Managing Director	1,115	89.4	99,681.00
Eisenberg, Jacob	Director	1,000	105.9	105,900.00
Luangkhot, Timothy	Director	1,000	0.4	400.00
Aas, Calvin	Director	940	54.8	51,512.00
Duwenhorst, Johannes	Senior Director	885	46.2	40,887.00
Moran, Sarah	Senior Consultant	715	78.9	56,413.50
Bell, Henrik	Senior Consultant	665	91.3	60,714.50
Kemmerling, Luis	Senior Consultant	665	136.3	90,639.50
Bunte, Constantin	Consultant	590	106.8	63,012.00
Barr, Zachary	Consultant	535	92.8	49,648.00
Revenaugh, Beau	Summer Associate	245	11.9	2,915.50
TOTAL			**935.9**	**$ 795,342.00**

EXHIBIT B
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF HOURS BY TASK
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Code	Task Description	Total Hours	Total Fees
1	Current Operating Results & Events	94.0	$ 77,364.50
2	Cash & Liquidity Analysis	93.6	75,753.50
4	Trade Vendor Issues	15.1	11,501.50
6	Asset Sales	42.3	36,875.00
7	Analysis of Business Plan	282.5	208,776.00
9	Analysis of Employee Comp Programs	17.5	19,675.00
11	Prepare for and Attend Court Hearings	0.2	205.50
13	Analysis of Other Miscellaneous Motions	14.6	12,558.50
14	Analysis of Claims/Liab Subject to Compro	109.2	85,632.50
15	Analyze Interco Claims, RP Trans, SubCon	2.5	2,844.50
16	Analysis, Negotiate and Form of POR & DS	108.9	107,785.50
18	Potential Avoidance Actions & Litigation	50.4	51,018.00
19	Case Management	21.9	22,550.50
20	General Mtgs with Debtor & Debtors' Prof	5.6	6,450.50
21	General Mtgs with UCC & UCC Counsel	40.1	47,187.50
22	Meetings with Other Parties	0.2	223.00
24	Preparation of Fee Application	37.3	28,940.50
	TOTAL	**935.9**	**$ 795,342.00**

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Category	Date	Professional	Hours	Activity
1	8/2/2026	Woodward, David	1.0	Review latest operating results re: Debtors' customer.
1	8/3/2026	Barr, Zachary	0.2	Review latest updates re: industry analysis as of 8/3.
1	8/3/2026	Bunte, Constantin	1.4	Summarize earnings report re: Debtors' OEM.
1	8/3/2026	Bunte, Constantin	2.1	Continue to summarize earnings report re: Debtors' OEM.
1	8/3/2026	Kemmerling, Luis	2.1	Summarize key takeaways re: operating results of Debtors' OEMs.
1	8/4/2026	Barr, Zachary	0.2	Review latest updates re: industry analysis as of 8/4.
1	8/5/2026	Barr, Zachary	0.2	Review latest updates re: industry analysis as of 8/5.
1	8/5/2026	Bunte, Constantin	1.4	Summarize supplemental earnings report re: Debtors' OEM.
1	8/5/2026	Bunte, Constantin	3.6	Continue to summarize supplemental earnings report re: Debtors' OEM.
1	8/5/2026	Diaz, Matthew	1.1	Review analysis re: 2Q26 operating results.
1	8/5/2026	Eisenberg, Jacob	0.2	Review latest Japan updates.
1	8/5/2026	Kemmerling, Luis	1.8	Prepare updates to summary of key takeaways re: operating results of Debtors' OEMs.
1	8/5/2026	Rauscher, Heiko	1.6	Review financial update re: Debtors' customer.
1	8/5/2026	Woodward, David	1.0	Assess latest status of Debtors' operating results.
1	8/6/2026	Barr, Zachary	0.2	Review latest updates re: industry analysis as of 8/6.
1	8/6/2026	Rauscher, Heiko	1.2	Review financial update re: Debtors' customer.
1	8/7/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/7.
1	8/7/2026	Kemmerling, Luis	0.6	Summarize key takeaways re: operating results of Debtors' competitor.
1	8/10/2026	Kemmerling, Luis	0.6	Summarize key takeaways re: operating results of Debtors' competitor.
1	8/10/2026	Rauscher, Heiko	1.4	Review key takeaways re: operating results of Debtors' competitor.
1	8/12/2026	Eisenberg, Jacob	0.1	Review latest Japan updates.
1	8/13/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/13.
1	8/13/2026	Bell, Henrik	1.2	Review latest German automotive industry news updates.
1	8/14/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/14.
1	8/14/2026	Bell, Henrik	0.6	Review latest German automotive industry news updates.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Category	Date	Professional	Hours	Activity
1	8/17/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/17.
1	8/17/2026	Scruton, Andrew	0.7	Review analysis of June operating results.
1	8/18/2026	Kemmerling, Luis	1.2	Review June bank report received from the Debtors.
1	8/19/2026	Bell, Henrik	1.9	Review Debtors' June 2026 operating performance.
1	8/19/2026	Bell, Henrik	2.1	Prepare analysis re: Debtors' June 2026 operating performance.
1	8/19/2026	Bell, Henrik	3.2	Prepare slides for the Committee re: Debtors' June 2026 operating performance.
1	8/19/2026	Bell, Henrik	0.8	Continue to prepare slides for the Committee re: Debtors' June 2026 operating performance.
1	8/19/2026	Bunte, Constantin	3.3	Prepare slides re: June operating results to be presented to the Committee.
1	8/19/2026	Bunte, Constantin	1.9	Continue to prepare slides re: June operating results to be presented to the Committee.
1	8/19/2026	Cheng, Earnestiena	0.4	Review June operating results for PEO clearance.
1	8/19/2026	Diaz, Matthew	1.2	Analyze June bank report received from A&M.
1	8/19/2026	Kemmerling, Luis	3.3	Prepare slides for the Committee re: June bank report.
1	8/19/2026	Kemmerling, Luis	1.2	Summarize key takeaways re: June bank report.
1	8/19/2026	Rauscher, Heiko	1.3	Review draft slides prepared re: June bank report.
1	8/20/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/20.
1	8/20/2026	Bell, Henrik	2.1	Prepare updates to slides for the Committee re: Debtors' June 2026 operating performance.
1	8/20/2026	Bell, Henrik	2.8	Continue to prepare updates to slides for the Committee re: Debtors' June 2026 operating performance.
1	8/20/2026	Bunte, Constantin	1.4	Prepare diligence questions re: Debtors' 1H 2026 operational performance.
1	8/20/2026	Diaz, Matthew	0.5	Review latest automotive industry updates.
1	8/20/2026	Kemmerling, Luis	3.3	Analyze key drivers re: 1H26 operating results.
1	8/20/2026	Kemmerling, Luis	1.2	Prepare diligence questions re: 1H26 operating results.
1	8/20/2026	Rauscher, Heiko	1.6	Review updated draft slides prepared re: June bank report.
1	8/20/2026	Rauscher, Heiko	0.9	Review June operating result materials in preparation for call with the Committee.
1	8/20/2026	Woodward, David	1.5	Assess latest status of Debtors' operating results.
1	8/21/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/21.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Category	Date	Professional	Hours	Activity
1	8/21/2026	Bunte, Constantin	0.6	Prepare updates to diligence questions re: Debtors' 1H 2026 operational performance.
1	8/21/2026	Bunte, Constantin	1.1	Continue to prepare updates to diligence questions re: Debtors' 1H 2026 operational performance.
1	8/21/2026	Cheng, Earnestiena	1.0	Review diligence questions re: 1H26 operating results.
1	8/21/2026	Kemmerling, Luis	2.7	Prepare updates to diligence questions re: 1H26 operating results.
1	8/21/2026	Kemmerling, Luis	3.0	Prepare draft slides re: 1H26 operating results.
1	8/21/2026	Rauscher, Heiko	1.3	Review draft diligence questions re: Debtors' 1H 2026 operational performance.
1	8/24/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/24.
1	8/24/2026	Bunte, Constantin	0.5	Prepare additional updates to diligence questions re: Debtors' 1H 2026 operational performance.
1	8/24/2026	Diaz, Matthew	1.1	Review latest automotive industry updates.
1	8/24/2026	Duwenhorst, Johannes	2.3	Review the Debtors' 2026 operating performance.
1	8/24/2026	Duwenhorst, Johannes	2.1	Assess impact of Marelli competitors' 2Q26 operating performance on the Company.
1	8/24/2026	Kemmerling, Luis	0.6	Summarize key takeaways re: operating results of Debtors' competitor.
1	8/25/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/25.
1	8/25/2026	Bunte, Constantin	1.8	Review additional updates to diligence questions re: Debtors' 1H 2026 operational performance.
1	8/26/2026	Barr, Zachary	0.3	Review latest updates re: industry analysis as of 8/26.
1	8/26/2026	Barr, Zachary	0.5	Review latest updates re: case timeline.
1	8/26/2026	Cheng, Earnestiena	0.1	Review latest Japanese items.
1	8/26/2026	Eisenberg, Jacob	0.7	Review latest updates re: Debtors' management.
1	8/26/2026	Eisenberg, Jacob	0.1	Review latest Japan updates.
1	8/27/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/27.
1	8/27/2026	Diaz, Matthew	0.6	Review as-filed periodic report.
1	8/27/2026	Duwenhorst, Johannes	2.2	Review latest information received on Debtors' 2026 operating results.
1	8/27/2026	Duwenhorst, Johannes	2.4	Further review latest information received on Debtors' 2026 operating results.
1	8/27/2026	Kemmerling, Luis	1.2	Review diligence responses received from A&M re: 1H26 operating results.
1	8/27/2026	Scruton, Andrew	0.7	Review diligence responses received re: Debtors' June operating results.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Category	Date	Professional	Hours	Activity
1	8/28/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/28.
1	8/31/2026	Barr, Zachary	0.4	Review latest updates re: industry analysis as of 8/31.
1	8/31/2026	Bunte, Constantin	1.1	Prepare updates to diligence questions re: Debtors' 1H 2026 operational performance.
1 Total			**94.0**	
2	8/3/2026	Aas, Calvin	0.3	Review latest budget versus actuals liquidity reporting.
2	8/3/2026	Aas, Calvin	0.4	Prepare updates to liquidity diligence questions for A&M.
2	8/3/2026	Aas, Calvin	0.5	Participate in call with A&M re: liquidity updates.
2	8/3/2026	Barr, Zachary	0.8	Prepare updates to liquidity slides to be presented to the Committee.
2	8/3/2026	Barr, Zachary	0.5	Participate in call with A&M re: liquidity updates.
2	8/3/2026	Cheng, Earnestiena	0.5	Participate in call with A&M re: liquidity updates.
2	8/3/2026	Moran, Sarah	1.3	Prepare diligence questions re: updated liquidity reporting.
2	8/3/2026	Moran, Sarah	0.5	Participate in call with A&M re: liquidity updates.
2	8/3/2026	Moran, Sarah	0.6	Review draft slides for the Committee re: liquidity.
2	8/3/2026	Revenaugh, Beau	1.2	Prepare draft liquidity update slides for the Committee.
2	8/4/2026	Aas, Calvin	0.9	Prepare updates to liquidity materials for the Committee.
2	8/4/2026	Barr, Zachary	0.6	Prepare updates to liquidity slides to be presented to the Committee.
2	8/4/2026	Moran, Sarah	1.5	Prepare updates to slides for the Committee re: liquidity.
2	8/4/2026	Revenaugh, Beau	0.4	Prepare updates to draft liquidity update slides for the Committee.
2	8/5/2026	Aas, Calvin	0.3	Review updates to liquidity materials for the Committee.
2	8/5/2026	Cheng, Earnestiena	0.2	Review updated liquidity analysis to be presented to the Committee.
2	8/5/2026	Cheng, Earnestiena	1.7	Process edits to liquidity update slides for the Committee.
2	8/5/2026	Cheng, Earnestiena	0.3	Continue to process edits to liquidity update slides for the Committee.
2	8/7/2026	Barr, Zachary	2.3	Prepare updates to liquidity slides to be presented to the Committee.
2	8/7/2026	Diaz, Matthew	0.6	Review updated budget versus actuals liquidity analysis.
2	8/7/2026	Diaz, Matthew	0.5	Review latest reporting received re: cash management order.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Category	Date	Professional	Hours	Activity
2	8/10/2026	Aas, Calvin	0.5	Review latest budget versus actuals liquidity reporting.
2	8/10/2026	Cheng, Earnestiena	0.3	Analyze updated DIP budget received from A&M.
2	8/10/2026	Cheng, Earnestiena	0.5	Review updated liquidity diligence questions for A&M.
2	8/10/2026	Cheng, Earnestiena	0.5	Participate in call with A&M re: liquidity updates.
2	8/10/2026	Moran, Sarah	1.0	Prepare diligence questions re: updated liquidity reporting.
2	8/10/2026	Moran, Sarah	0.5	Participate in call with A&M re: liquidity updates.
2	8/11/2026	Aas, Calvin	0.7	Review latest updates re: liquidity workstreams.
2	8/11/2026	Aas, Calvin	1.0	Review draft liquidity materials for the Committee.
2	8/11/2026	Aas, Calvin	0.3	Review key takeaways from call with A&M re: liquidity updates.
2	8/11/2026	Aas, Calvin	1.4	Assess updated DIP budget received from A&M.
2	8/11/2026	Cheng, Earnestiena	0.5	Evaluate administrative burn.
2	8/11/2026	Cheng, Earnestiena	0.2	Review administrative burden issues.
2	8/11/2026	Cheng, Earnestiena	0.1	Review outstanding diligence items re: liquidity.
2	8/11/2026	Eisenberg, Jacob	1.6	Prepare updated cash burn analysis.
2	8/11/2026	Moran, Sarah	1.7	Review cash flow slides re: Committee presentation.
2	8/11/2026	Moran, Sarah	1.6	Prepare analysis re: updated DIP budget.
2	8/11/2026	Moran, Sarah	2.3	Continue to prepare analysis re: updated DIP budget.
2	8/12/2026	Aas, Calvin	1.2	Prepare diligence questions re: updated DIP budget to be sent to A&M.
2	8/12/2026	Aas, Calvin	2.2	Review DIP budget supporting schedules received from A&M.
2	8/12/2026	Aas, Calvin	0.4	Review revised draft liquidity materials for the Committee.
2	8/12/2026	Moran, Sarah	1.2	Prepare additional analysis re: updated DIP budget.
2	8/12/2026	Moran, Sarah	0.5	Review draft slides for the Committee re: liquidity.
2	8/12/2026	Moran, Sarah	2.4	Prepare diligence questions re: updated DIP budget.
2	8/13/2026	Aas, Calvin	1.2	Review analysis re: updated DIP budget.
2	8/13/2026	Cheng, Earnestiena	1.0	Review updated draft DIP budget diligence questions.

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Task Category	Date	Professional	Hours	Activity
2	8/13/2026	Cheng, Earnestiena	0.2	Prepare updates to draft DIP budget diligence questions.
2	8/13/2026	Moran, Sarah	1.5	Prepare updates to diligence questions re: updated DIP budget.
2	8/14/2026	Barr, Zachary	3.1	Prepare updates to liquidity slides to be presented to the Committee.
2	8/17/2026	Aas, Calvin	0.4	Review liquidity diligence questions for A&M.
2	8/17/2026	Aas, Calvin	0.3	Participate in call with A&M re: liquidity updates.
2	8/17/2026	Aas, Calvin	0.2	Review liquidity diligence responses received from A&M.
2	8/17/2026	Barr, Zachary	0.3	Participate in call with A&M re: liquidity updates.
2	8/17/2026	Barr, Zachary	1.9	Prepare additional updates to liquidity slides to be presented to the Committee.
2	8/17/2026	Cheng, Earnestiena	0.7	Review liquidity materials in preparation for call with A&M.
2	8/17/2026	Cheng, Earnestiena	0.3	Participate in call with A&M re: liquidity updates.
2	8/17/2026	Moran, Sarah	0.3	Participate in call with A&M re: liquidity updates.
2	8/17/2026	Moran, Sarah	0.5	Review diligence responses received from A&M re: updated DIP budget.
2	8/17/2026	Moran, Sarah	1.0	Prepare supplemental diligence questions re: updated DIP budget.
2	8/17/2026	Moran, Sarah	1.0	Continue to prepare supplemental diligence questions re: updated DIP budget.
2	8/18/2026	Aas, Calvin	0.5	Further review liquidity diligence responses received from A&M.
2	8/18/2026	Aas, Calvin	0.4	Review draft liquidity materials for the Committee.
2	8/18/2026	Aas, Calvin	0.6	Further review draft liquidity materials for the Committee.
2	8/18/2026	Moran, Sarah	1.4	Review draft slides for the Committee re: liquidity.
2	8/18/2026	Moran, Sarah	2.5	Prepare updates to draft slides for the Committee re: liquidity.
2	8/19/2026	Aas, Calvin	0.4	Review revised analysis re: updated DIP budget.
2	8/19/2026	Aas, Calvin	0.2	Correspond with A&M re: debt forecasting.
2	8/19/2026	Aas, Calvin	0.6	Review revised diligence questions re: updated DIP budget.
2	8/19/2026	Aas, Calvin	0.6	Further review revised analysis re: updated DIP budget.
2	8/19/2026	Aas, Calvin	2.1	Prepare updates to liquidity materials for the Committee.
2	8/19/2026	Aas, Calvin	0.6	Continue to prepare updates to liquidity materials for the Committee.

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Task Category	Date	Professional	Hours	Activity
2	8/19/2026	Aas, Calvin	0.6	Assess recently received liquidity items.
2	8/19/2026	Diaz, Matthew	0.7	Assess updated DIP budget received from A&M.
2	8/19/2026	Moran, Sarah	1.3	Review supplemental diligence responses received from A&M re: updated DIP budget.
2	8/19/2026	Moran, Sarah	1.9	Prepare slides re: updated DIP budget.
2	8/20/2026	Aas, Calvin	0.2	Review latest updates re: liquidity trends.
2	8/20/2026	Aas, Calvin	0.5	Further assess recently received liquidity items.
2	8/20/2026	Cheng, Earnestiena	0.3	Review liquidity materials in preparation for call with the Committee.
2	8/21/2026	Barr, Zachary	2.2	Prepare draft liquidity slides to be presented to the Committee.
2	8/21/2026	Cheng, Earnestiena	0.2	Assess outstanding liquidity diligence items.
2	8/21/2026	Diaz, Matthew	0.6	Review updated budget versus actuals liquidity analysis.
2	8/24/2026	Barr, Zachary	0.6	Prepare updates to professional fee tracker.
2	8/24/2026	Barr, Zachary	0.9	Prepare updates to liquidity slides to be presented to the Committee.
2	8/24/2026	Barr, Zachary	0.4	Participate in call with A&M re: liquidity updates.
2	8/24/2026	Cheng, Earnestiena	0.7	Process edits to liquidity diligence questions for A&M.
2	8/24/2026	Cheng, Earnestiena	0.4	Participate in call with A&M re: liquidity updates.
2	8/24/2026	Moran, Sarah	0.8	Prepare diligence questions re: updated liquidity reporting.
2	8/24/2026	Moran, Sarah	0.4	Participate in call with A&M re: liquidity updates.
2	8/25/2026	Barr, Zachary	1.6	Review updates to liquidity slides to be presented to the Committee.
2	8/25/2026	Cheng, Earnestiena	0.2	Review interim cash management order.
2	8/25/2026	Diaz, Matthew	0.6	Review updated interim cash management order.
2	8/25/2026	Eisenberg, Jacob	0.2	Review updated draft interim cash management order.
2	8/25/2026	Moran, Sarah	1.7	Review draft slides for the Committee re: liquidity.
2	8/26/2026	Aas, Calvin	0.8	Review draft liquidity materials for the Committee.
2	8/26/2026	Aas, Calvin	0.3	Prepare updates to liquidity materials for the Committee.
2	8/26/2026	Aas, Calvin	0.3	Assess customer acceleration and factoring run rates.

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Task Category	Date	Professional	Hours	Activity
2	8/26/2026	Aas, Calvin	0.3	Review latest budget versus actuals liquidity reporting.
2	8/26/2026	Aas, Calvin	0.3	Review key takeaways from call with A&M re: liquidity updates.
2	8/26/2026	Aas, Calvin	0.2	Correspond with A&M re: outstanding liquidity items.
2	8/26/2026	Moran, Sarah	2.6	Prepare updates to draft slides for the Committee re: liquidity.
2	8/26/2026	Moran, Sarah	0.3	Continue to prepare updates to draft slides for the Committee re: liquidity.
2	8/27/2026	Aas, Calvin	0.3	Review analysis of historical liquidity trends.
2	8/27/2026	Aas, Calvin	0.2	Prepare updates to analysis of historical liquidity trends.
2	8/28/2026	Aas, Calvin	0.9	Review updated analysis of historical liquidity trends.
2	8/28/2026	Aas, Calvin	0.7	Prepare updates to analysis of historical liquidity trends.
2	8/28/2026	Barr, Zachary	1.7	Prepare updates to liquidity slides to be presented to the Committee.
2	8/28/2026	Diaz, Matthew	0.6	Review updated budget versus actuals liquidity analysis.
2	8/31/2026	Aas, Calvin	0.3	Review latest liquidity reporting received from A&M.
2	8/31/2026	Aas, Calvin	0.2	Participate in call with A&M re: liquidity updates.
2	8/31/2026	Aas, Calvin	1.0	Review outstanding liquidity items.
2	8/31/2026	Aas, Calvin	0.1	Correspond with A&M re: liquidity issues.
2	8/31/2026	Aas, Calvin	0.6	Refine liquidity diligence questions for A&M.
2	8/31/2026	Aas, Calvin	0.5	Review latest updates to liquidity analyses.
2	8/31/2026	Aas, Calvin	0.4	Further review latest updates to liquidity analyses.
2	8/31/2026	Barr, Zachary	1.3	Prepare updates to liquidity slides to be presented to the Committee.
2	8/31/2026	Barr, Zachary	0.2	Participate in call with A&M re: liquidity updates.
2	8/31/2026	Moran, Sarah	0.2	Participate in call with A&M re: liquidity updates.
2 Total			**93.6**	
4	8/2/2026	Barr, Zachary	1.1	Prepare updates to trade agreement tracking analysis.
4	8/3/2026	Eisenberg, Jacob	0.5	Review diligence questions re: trade agreements tracker.
4	8/3/2026	Moran, Sarah	0.5	Prepare diligence questions re: vendor spend.

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Task Category	Date	Professional	Hours	Activity
4	8/4/2026	Moran, Sarah	1.0	Review changes to vendor spend forecast.
4	8/4/2026	Moran, Sarah	0.6	Prepare updated vendor spend diligence questions.
4	8/7/2026	Moran, Sarah	1.0	Prepare analysis re: in-process trade agreements.
4	8/11/2026	Moran, Sarah	0.9	Prepare diligence questions re: vendor spend.
4	8/17/2026	Barr, Zachary	0.5	Prepare updates to trade agreement tracking analysis.
4	8/17/2026	Eisenberg, Jacob	0.8	Review diligence questions re: status of executing trade agreements.
4	8/17/2026	Moran, Sarah	0.7	Review updated vendor spend files received from A&M.
4	8/18/2026	Eisenberg, Jacob	0.4	Review vendor spend diligence responses received from A&M.
4	8/19/2026	Moran, Sarah	1.2	Prepare updates to vendor spend analysis.
4	8/19/2026	Moran, Sarah	0.8	Continue to prepare updates to vendor spend analysis.
4	8/20/2026	Eisenberg, Jacob	0.6	Review latest updates re: vendor spend.
4	8/21/2026	Eisenberg, Jacob	1.1	Prepare updated analysis re: vendor spend.
4	8/24/2026	Eisenberg, Jacob	0.4	Review diligence questions re: status of executing trade agreements.
4	8/24/2026	Moran, Sarah	0.8	Prepare updated vendor spend diligence questions.
4	8/24/2026	Moran, Sarah	1.7	Review revised vendor spend forecast.
4	8/26/2026	Barr, Zachary	0.2	Prepare updates to trade agreement tracking analysis.
4	8/26/2026	Barr, Zachary	0.3	Prepare additional updates to trade agreement tracking analysis.
4 Total			**15.1**	
6	8/4/2026	Diaz, Matthew	0.5	Review LOI re: potential sale.
6	8/25/2026	Duwenhorst, Johannes	2.5	Analyze comparable transactions re: potential sale.
6	8/25/2026	Scruton, Andrew	0.9	Review draft analysis re: Debtors' potential sale.
6	8/26/2026	Barr, Zachary	0.8	Summarize key takeaways from call with PJT re: potential sale.
6	8/26/2026	Cheng, Earnestiena	0.4	Review diligence responses received from PJT re: potential sale.
6	8/26/2026	Cheng, Earnestiena	0.3	Prepare for call with PJT re: potential sale.
6	8/26/2026	Cheng, Earnestiena	0.6	Participate in call with PJT re: potential sale.

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Task Category	Date	Professional	Hours	Activity
6	8/26/2026	Diaz, Matthew	0.6	Review proposed asset sales.
6	8/26/2026	Duwenhorst, Johannes	2.5	Further analyze comparable transactions re: potential sale.
6	8/26/2026	Duwenhorst, Johannes	1.8	Provide comments to draft slides re: potential sale.
6	8/26/2026	Duwenhorst, Johannes	0.5	Review latest updates re: potential sale.
6	8/26/2026	Eisenberg, Jacob	0.6	Participate in call with PJT re: potential sale.
6	8/26/2026	Eisenberg, Jacob	0.5	Review latest updates re: potential sale.
6	8/26/2026	Kemmerling, Luis	2.7	Prepare slides summarizing potential sale.
6	8/26/2026	Kemmerling, Luis	0.9	Continue to prepare slides summarizing potential sale.
6	8/26/2026	Scruton, Andrew	0.8	Review revised draft analysis re: Debtors' potential sale.
6	8/27/2026	Cheng, Earnestiena	0.9	Review draft slides re: potential sale.
6	8/27/2026	Duwenhorst, Johannes	2.2	Review updates to slides re: potential sale.
6	8/27/2026	Duwenhorst, Johannes	1.5	Further review updates to slides re: potential sale.
6	8/27/2026	Kemmerling, Luis	3.3	Review comparable transactions re: potential sale.
6	8/27/2026	Kemmerling, Luis	3.6	Prepare updates to slides summarizing potential sale.
6	8/27/2026	Rauscher, Heiko	0.6	Review draft slides prepared re: potential sale.
6	8/28/2026	Cheng, Earnestiena	0.7	Review updated draft slides re: potential sale.
6	8/28/2026	Diaz, Matthew	1.2	Review draft slides re: potential asset sale.
6	8/28/2026	Duwenhorst, Johannes	2.2	Review updates to slides re: potential sale.
6	8/28/2026	Kemmerling, Luis	2.1	Further review comparable transactions re: potential sale.
6	8/28/2026	Kemmerling, Luis	3.3	Prepare updates to slides summarizing potential sale.
6	8/28/2026	Kemmerling, Luis	3.0	Continue to prepare updates to slides summarizing potential sale.
6	8/28/2026	Rauscher, Heiko	0.8	Review updated draft slides prepared re: potential sale.
6 Total			**42.3**	
7	8/1/2026	Woodward, David	1.5	Review latest updates to business plan analyses.
7	8/3/2026	Aas, Calvin	0.3	Review current status of business plan diligence items.

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Task Category	Date	Professional	Hours	Activity
7	8/3/2026	Cheng, Earnestiena	1.1	Review customer support details.
7	8/3/2026	Kemmerling, Luis	1.5	Assess open items re: business plan diligence.
7	8/4/2026	Aas, Calvin	0.5	Review business plan diligence responses received from A&M.
7	8/4/2026	Kemmerling, Luis	3.7	Prepare updates to business plan diligence request list.
7	8/4/2026	Kemmerling, Luis	3.9	Continue to prepare updates to business plan diligence request list.
7	8/4/2026	Rauscher, Heiko	1.9	Review variance analysis re: Debtors' projections.
7	8/5/2026	Aas, Calvin	0.4	Review business plan working capital metrics.
7	8/5/2026	Aas, Calvin	0.3	Review supplemental business plan diligence responses received from A&M.
7	8/5/2026	Aas, Calvin	0.4	Review latest updates re: business plan workstreams.
7	8/5/2026	Rauscher, Heiko	1.2	Review updated variance analysis re: Debtors' projections.
7	8/5/2026	Rauscher, Heiko	0.7	Assess current status of customer negotiations.
7	8/6/2026	Bunte, Constantin	3.8	Prepare updated diligence questions re: 3-statement model.
7	8/6/2026	Kemmerling, Luis	2.7	Prepare updates to business plan diligence request list.
7	8/6/2026	Kemmerling, Luis	3.9	Continue to prepare updates to business plan diligence request list.
7	8/6/2026	Kemmerling, Luis	1.8	Analyze historic profitability risks and underlying levers.
7	8/7/2026	Kemmerling, Luis	2.4	Analyze historic profitability risks and underlying levers.
7	8/7/2026	Kemmerling, Luis	3.6	Summarize key commercial threats in connection with Debtors' business plan.
7	8/7/2026	Kemmerling, Luis	1.5	Prepare updates to OEM volume trend analysis.
7	8/7/2026	Rauscher, Heiko	1.7	Review key takeaways re: historic profitability risks and underlying levers.
7	8/10/2026	Bell, Henrik	2.9	Review latest updates to business plan analyses.
7	8/10/2026	Bell, Henrik	1.8	Continue to review latest updates to business plan analyses.
7	8/10/2026	Bell, Henrik	2.1	Review risks and opportunities re: 3-statement model.
7	8/10/2026	Bell, Henrik	1.2	Continue to review risks and opportunities re: 3-statement model.
7	8/10/2026	Kemmerling, Luis	1.8	Prepare updates to OEM volume trend analysis.
7	8/10/2026	Kemmerling, Luis	3.3	Analyze historic profitability risks and underlying levers.

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Task Category	Date	Professional	Hours	Activity
7	8/10/2026	Kemmerling, Luis	2.4	Prepare updates to 3-statement model summary presentation.
7	8/10/2026	Rauscher, Heiko	1.7	Review OEM volume trend analysis.
7	8/10/2026	Rauscher, Heiko	1.3	Review updates to 3-statement model summary presentation.
7	8/11/2026	Bell, Henrik	1.4	Review outstanding diligence items re: 3-statement model.
7	8/11/2026	Bell, Henrik	2.3	Conduct research re: utilization levels of major OEMs.
7	8/11/2026	Bell, Henrik	3.1	Prepare analysis re: utilization levels of major OEMs.
7	8/11/2026	Bell, Henrik	1.2	Prepare updates to diligence questions re: 3-statement model.
7	8/11/2026	Cheng, Earnestiena	0.4	Review status of business plan diligence questions.
7	8/11/2026	Kemmerling, Luis	1.8	Analyze historic cost of poor quality development.
7	8/11/2026	Kemmerling, Luis	0.9	Prepare updates to 3-statement model summary presentation.
7	8/11/2026	Kemmerling, Luis	3.6	Further analyze historic cost of poor quality development.
7	8/11/2026	Kemmerling, Luis	1.8	Prepare updates to competitor benchmarking analysis.
7	8/11/2026	Rauscher, Heiko	1.9	Review updates to 3-statement model summary presentation.
7	8/11/2026	Rauscher, Heiko	1.1	Review research re: utilization levels of major OEMs.
7	8/11/2026	Rauscher, Heiko	1.8	Review updates to competitor benchmarking analysis.
7	8/12/2026	Bell, Henrik	1.9	Reconcile saturation forecasts provided as part of base business plan.
7	8/12/2026	Bell, Henrik	1.1	Prepare updates to slides re: 3-statement model.
7	8/12/2026	Bell, Henrik	1.8	Review updates to slides re: 3-statement model.
7	8/12/2026	Bell, Henrik	1.2	Assess latest developments re: financial projections of key global tier 1 suppliers.
7	8/12/2026	Bell, Henrik	2.2	Continue to prepare updates to slides re: 3-statement model.
7	8/12/2026	Kemmerling, Luis	3.6	Prepare updates to competitor benchmarking analysis.
7	8/12/2026	Kemmerling, Luis	3.3	Continue to prepare updates to competitor benchmarking analysis.
7	8/13/2026	Bell, Henrik	2.8	Prepare updates to slides re: 3-statement model.
7	8/13/2026	Bell, Henrik	1.8	Continue to prepare updates to slides re: 3-statement model.
7	8/14/2026	Bell, Henrik	1.9	Prepare updates to slides re: 3-statement model.

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Task Category	Date	Professional	Hours	Activity
7	8/14/2026	Bell, Henrik	1.5	Continue to prepare updates to slides re: 3-statement model.
7	8/14/2026	Rauscher, Heiko	0.6	Review updates to competitor benchmarking analysis.
7	8/17/2026	Bell, Henrik	2.4	Prepare updates to analysis re: 3-statement model.
7	8/17/2026	Bell, Henrik	1.2	Summarize latest updates re: OEM negotiations.
7	8/17/2026	Bunte, Constantin	1.7	Prepare updates to diligence questions re: 3-statement model.
7	8/17/2026	Bunte, Constantin	1.7	Analyze July 2026 OEM production volume forecasts.
7	8/17/2026	Bunte, Constantin	1.5	Continue to analyze July 2026 OEM production volume forecasts.
7	8/17/2026	Bunte, Constantin	0.6	Prepare analysis re: July 2026 OEM production volume forecasts.
7	8/17/2026	Cheng, Earnestiena	0.2	Review latest updates re: status of OEM negotiations.
7	8/17/2026	Kemmerling, Luis	0.9	Prepare additional updates to competitor benchmarking analysis.
7	8/17/2026	Kemmerling, Luis	2.7	Refine key takeaways on historic operational performance indicators.
7	8/17/2026	Kemmerling, Luis	0.6	Review latest updates re: customer negotiations.
7	8/18/2026	Bell, Henrik	1.4	Prepare additional updates to analysis re: 3-statement model.
7	8/18/2026	Bell, Henrik	2.3	Prepare updates to slides re: 3-statement model.
7	8/18/2026	Bell, Henrik	0.3	Review latest updates re: business plan workstreams.
7	8/18/2026	Bunte, Constantin	2.3	Prepare updates to diligence questions re: 3-statement model.
7	8/18/2026	Bunte, Constantin	1.5	Continue to prepare analysis re: July 2026 OEM production volume forecasts.
7	8/18/2026	Cheng, Earnestiena	3.1	Provide comments to business plan summary.
7	8/18/2026	Cheng, Earnestiena	0.7	Provide additional comments to business plan summary.
7	8/18/2026	Moran, Sarah	0.5	Assess status of OEM negotiations.
7	8/18/2026	Rauscher, Heiko	0.9	Review analysis re: July 2026 OEM production volume forecasts.
7	8/19/2026	Bunte, Constantin	1.8	Prepare updated analysis re: 3-statement model.
7	8/19/2026	Rauscher, Heiko	0.4	Review updated analysis re: 3-statement model.
7	8/20/2026	Bell, Henrik	1.2	Prepare updates to EBITDA bridge analysis re: 3-statement model.
7	8/20/2026	Bell, Henrik	1.9	Prepare updated business unit performance analysis.

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Task Category	Date	Professional	Hours	Activity
7	8/20/2026	Bunte, Constantin	1.6	Prepare updated analysis re: 3-statement model.
7	8/20/2026	Bunte, Constantin	0.6	Review updated analysis re: 3-statement model.
7	8/20/2026	Bunte, Constantin	3.9	Continue to prepare updated analysis re: 3-statement model.
7	8/20/2026	Cheng, Earnestiena	0.4	Review updates to business plan presentation.
7	8/21/2026	Bunte, Constantin	2.5	Prepare updates to analysis re: 3-statement model.
7	8/21/2026	Bunte, Constantin	0.6	Review updates to analysis re: 3-statement model.
7	8/21/2026	Cheng, Earnestiena	0.8	Review business plan presentation assumptions.
7	8/21/2026	Kemmerling, Luis	2.4	Prepare updates to 3-statement model summary presentation.
7	8/24/2026	Bell, Henrik	3.1	Continue to prepare updated business unit performance analysis.
7	8/24/2026	Bell, Henrik	2.2	Prepare updates to slides re: 3-statement model.
7	8/24/2026	Bell, Henrik	0.8	Review updates to slides re: 3-statement model.
7	8/24/2026	Bell, Henrik	1.9	Prepare updates to business unit performance analysis.
7	8/24/2026	Bunte, Constantin	1.4	Analyze next steps re: business plan workstreams.
7	8/24/2026	Bunte, Constantin	3.7	Prepare updates to analysis re: 3-statement model.
7	8/24/2026	Duwenhorst, Johannes	3.1	Review updated slides summarizing 3-statement model analysis.
7	8/24/2026	Kemmerling, Luis	2.7	Analyze Debtors' historical profitability development.
7	8/24/2026	Kemmerling, Luis	3.3	Continue to analyze Debtors' historical profitability development.
7	8/24/2026	Kemmerling, Luis	0.9	Analyze next steps re: business plan workstreams.
7	8/24/2026	Kemmerling, Luis	0.6	Prepare updates to 3-statement model summary presentation.
7	8/25/2026	Bell, Henrik	1.2	Prepare updates to business plan diligence request list.
7	8/25/2026	Bell, Henrik	2.8	Continue to prepare updates to business plan diligence request list.
7	8/25/2026	Bell, Henrik	2.2	Prepare updates to business unit performance analysis.
7	8/25/2026	Bell, Henrik	1.9	Continue to prepare updates to business unit performance analysis.
7	8/25/2026	Bunte, Constantin	0.5	Prepare additional updates to analysis re: 3-statement model.
7	8/25/2026	Bunte, Constantin	1.1	Prepare additional diligence questions re: 3-statement model.

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Task Category	Date	Professional	Hours	Activity
7	8/25/2026	Bunte, Constantin	3.7	Prepare additional slides re: 3-statement model.
7	8/25/2026	Bunte, Constantin	0.4	Continue to prepare additional slides re: 3-statement model.
7	8/25/2026	Cheng, Earnestiena	0.7	Review updated diligence questions re: business plan items.
7	8/25/2026	Duwenhorst, Johannes	2.8	Prepare updates to slides summarizing 3-statement model analysis.
7	8/25/2026	Duwenhorst, Johannes	2.9	Continue to prepare updates to slides summarizing 3-statement model analysis.
7	8/25/2026	Kemmerling, Luis	1.2	Prepare updates to 3-statement model summary presentation.
7	8/25/2026	Kemmerling, Luis	3.6	Prepare updates to diligence questions re: 3-statement model.
7	8/25/2026	Kemmerling, Luis	0.9	Review latest updates re: customer negotiations.
7	8/25/2026	Kemmerling, Luis	2.4	Analyze historic normalization adjustments for Debtors' EBITDA.
7	8/25/2026	Rauscher, Heiko	0.9	Review updates to analysis re: 3-statement model.
7	8/26/2026	Aas, Calvin	0.7	Assess latest updates re: business plan projections.
7	8/26/2026	Bell, Henrik	2.8	Prepare additional updates to analysis re: 3-statement model.
7	8/26/2026	Bell, Henrik	1.8	Prepare updates to business plan diligence request list.
7	8/26/2026	Bell, Henrik	1.4	Review updated business plan materials received from the Debtors.
7	8/26/2026	Bunte, Constantin	3.8	Prepare updated cash flow analysis re: Debtors' business units.
7	8/26/2026	Bunte, Constantin	0.6	Continue to prepare updated cash flow analysis re: Debtors' business units.
7	8/26/2026	Bunte, Constantin	0.6	Review latest updates re: business plan items.
7	8/26/2026	Bunte, Constantin	1.8	Prepare reconciliation analysis re: 3-statement model.
7	8/26/2026	Bunte, Constantin	1.2	Continue to prepare reconciliation analysis re: 3-statement model.
7	8/26/2026	Duwenhorst, Johannes	2.2	Review updated slides summarizing 3-statement model analysis.
7	8/26/2026	Kemmerling, Luis	3.3	Prepare historical profitability peer benchmarking analysis.
7	8/26/2026	Kemmerling, Luis	1.5	Continue to prepare historical profitability peer benchmarking analysis.
7	8/27/2026	Aas, Calvin	0.5	Review latest updates re: business plan projections.
7	8/27/2026	Bell, Henrik	0.5	Review latest updates re: business plan workstreams.
7	8/27/2026	Bell, Henrik	2.3	Prepare updates to slides re: 3-statement model.

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7	8/27/2026	Bell, Henrik	2.2	Continue to prepare updates to slides re: 3-statement model.
7	8/27/2026	Bunte, Constantin	0.6	Review reconciliation analysis re: 3-statement model.
7	8/27/2026	Bunte, Constantin	0.7	Prepare updates to diligence questions re: 3-statement model.
7	8/27/2026	Bunte, Constantin	3.9	Prepare updates to reconciliation analysis re: 3-statement model.
7	8/27/2026	Bunte, Constantin	1.6	Continue to prepare updates to reconciliation analysis re: 3-statement model.
7	8/27/2026	Bunte, Constantin	1.4	Prepare updates to cash flow analysis re: Debtors' business units.
7	8/27/2026	Cheng, Earnestiena	0.9	Review analysis re: 2H26 forecast.
7	8/27/2026	Cheng, Earnestiena	0.2	Review outstanding items re: business plan.
7	8/27/2026	Cheng, Earnestiena	0.6	Further review analysis re: 2H26 forecast.
7	8/28/2026	Bell, Henrik	1.9	Prepare updated diligence questions re: 3-statement model.
7	8/28/2026	Bell, Henrik	2.8	Prepare variance analysis re: 3-statement model.
7	8/28/2026	Bell, Henrik	1.5	Continue to prepare variance analysis re: 3-statement model.
7	8/28/2026	Bunte, Constantin	1.3	Prepare updates to cash flow analysis re: Debtors' business units.
7	8/28/2026	Bunte, Constantin	3.9	Prepare updates to reconciliation analysis re: 3-statement model.
7	8/28/2026	Bunte, Constantin	0.5	Continue to prepare updates to reconciliation analysis re: 3-statement model.
7	8/28/2026	Bunte, Constantin	1.8	Continue to prepare updates to cash flow analysis re: Debtors' business units.
7	8/28/2026	Cheng, Earnestiena	1.1	Review updated analysis re: 2H26 forecast.
7	8/28/2026	Cheng, Earnestiena	0.2	Review historical business plan analysis.
7	8/28/2026	Duwenhorst, Johannes	3.1	Review latest information received re: Debtors' historical performance.
7	8/28/2026	Duwenhorst, Johannes	2.4	Further review latest information received re: Debtors' historical performance.
7	8/31/2026	Aas, Calvin	0.6	Assess latest business plan updates.
7	8/31/2026	Bunte, Constantin	3.7	Prepare additional updates to cash flow analysis re: Debtors' business units.
7	8/31/2026	Bunte, Constantin	0.5	Continue to prepare additional updates to cash flow analysis re: Debtors' business units.
7	8/31/2026	Bunte, Constantin	1.8	Prepare updates to reconciliation analysis re: 3-statement model.
7	8/31/2026	Cheng, Earnestiena	0.4	Review diligence questions re: 2H26 forecast.

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Task Category	Date	Professional	Hours	Activity
7	8/31/2026	Cheng, Earnestiena	1.1	Further review diligence questions re: 2H26 forecast.
7	8/31/2026	Diaz, Matthew	0.8	Review latest updates re: business plan diligence.
7	8/31/2026	Duwenhorst, Johannes	2.2	Review updated slides summarizing 3-statement model analysis.
7	8/31/2026	Duwenhorst, Johannes	1.8	Further review updated slides summarizing 3-statement model analysis.
7	8/31/2026	Duwenhorst, Johannes	3.5	Review variance analysis re: Debtors' projections.
7	8/31/2026	Kemmerling, Luis	0.6	Prepare variance analysis re: Debtors' projections.
7	8/31/2026	Kemmerling, Luis	2.7	Continue to prepare variance analysis re: Debtors' projections.
7	8/31/2026	Kemmerling, Luis	2.1	Prepare diligence questions re: Debtors' projections.
7	8/31/2026	Kemmerling, Luis	1.5	Continue to prepare diligence questions re: Debtors' projections.
7	8/31/2026	Rauscher, Heiko	1.8	Review updated variance analysis re: Debtors' projections.
7 Total			**282.5**	
9	8/10/2026	Cheng, Earnestiena	0.6	Draft KEIP questions for A&M.
9	8/10/2026	Eisenberg, Jacob	0.2	Review draft diligence questions re: amended KEIP.
9	8/11/2026	Cheng, Earnestiena	0.2	Evaluate changes to KEIP.
9	8/11/2026	Cheng, Earnestiena	0.4	Further evaluate changes to KEIP.
9	8/11/2026	Eisenberg, Jacob	1.2	Prepare analysis re: amended KEIP.
9	8/11/2026	Eisenberg, Jacob	0.8	Review key terms re: amended KEIP.
9	8/24/2026	Diaz, Matthew	0.9	Review latest updates re: KEIP.
9	8/24/2026	Eisenberg, Jacob	1.4	Prepare diligence questions re: 2Q26 KEIP results.
9	8/24/2026	Eisenberg, Jacob	0.8	Review 2Q26 KEIP results.
9	8/24/2026	Scruton, Andrew	0.6	Review latest updates re: Debtors' KEIP.
9	8/25/2026	Cheng, Earnestiena	0.8	Process edits to KEIP/KERP diligence questions.
9	8/25/2026	Cheng, Earnestiena	0.3	Continue to process edits to KEIP/KERP diligence questions.
9	8/25/2026	Cheng, Earnestiena	0.2	Review updates to KEIP/KERP diligence questions.
9	8/25/2026	Eisenberg, Jacob	1.2	Prepare updates to diligence questions re: 2Q26 KEIP results.

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Task Category	Date	Professional	Hours	Activity
9	8/25/2026	Eisenberg, Jacob	0.5	Correspond with A&M re: 2Q26 KEIP results.
9	8/26/2026	Cheng, Earnestiena	0.1	Review amended KEIP order.
9	8/27/2026	Cheng, Earnestiena	0.1	Review KEIP/KERP diligence responses received from A&M.
9	8/27/2026	Cheng, Earnestiena	0.5	Correspond with A&M re: KEIP/KERP.
9	8/27/2026	Diaz, Matthew	0.8	Review latest updates re: KEIP.
9	8/27/2026	Eisenberg, Jacob	0.8	Prepare updated analysis re: 2Q26 KEIP results.
9	8/27/2026	Eisenberg, Jacob	0.6	Review diligence responses received from A&M re: 2Q26 KEIP results.
9	8/27/2026	Eisenberg, Jacob	0.5	Correspond with A&M re: 2Q26 KEIP results.
9	8/28/2026	Cheng, Earnestiena	0.4	Review Counsel's summary of amended KEIP motion for the Committee.
9	8/28/2026	Cheng, Earnestiena	2.4	Provide comments to amended KEIP order.
9	8/28/2026	Diaz, Matthew	0.7	Review analysis re: 2Q26 KEIP results.
9	8/30/2026	Eisenberg, Jacob	0.5	Review latest updates re: second amended KEIP.
9 Total			**17.5**	
11	8/26/2026	Aas, Calvin	0.1	Participate telephonically in hearing re: motion to extend challenge deadline.
11	8/26/2026	Cheng, Earnestiena	0.1	Participate telephonically in hearing re: motion to extend challenge deadline.
11 Total			**0.2**	
13	8/3/2026	Barr, Zachary	0.4	Prepare updates to slides for the Committee re: first day motion spend.
13	8/3/2026	Cheng, Earnestiena	0.4	Review pension transaction motion.
13	8/3/2026	Diaz, Matthew	0.6	Review latest updates re: pension transaction motion.
13	8/3/2026	Eisenberg, Jacob	0.9	Review draft pension transaction motion.
13	8/3/2026	Eisenberg, Jacob	0.7	Review first day motion spend summary slide to be presented to the Committee.
13	8/3/2026	Eisenberg, Jacob	0.4	Correspond with Counsel re: pension transaction motion.
13	8/3/2026	Moran, Sarah	0.5	Review first day motion spend slide for the Committee.
13	8/5/2026	Moran, Sarah	1.2	Prepare updates to first day motion spend slide for the Committee.
13	8/11/2026	Eisenberg, Jacob	0.8	Review draft first day motion spend summary slide to be presented to the Committee.

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13	8/11/2026	Moran, Sarah	0.6	Review first day motion spend slide for the Committee.
13	8/17/2026	Eisenberg, Jacob	0.8	Review draft first day motion spend summary slide to be presented to the Committee.
13	8/18/2026	Moran, Sarah	0.5	Review first day motion spend slide for the Committee.
13	8/19/2026	Eisenberg, Jacob	0.7	Prepare updates to first day motion spend summary slide to be presented to the Committee.
13	8/21/2026	Barr, Zachary	1.9	Prepare updates to slides for the Committee re: first day motion spend.
13	8/25/2026	Eisenberg, Jacob	0.6	Review draft first day motion spend summary slide to be presented to the Committee.
13	8/27/2026	Diaz, Matthew	0.6	Review Grant Thornton retention application.
13	8/27/2026	Eisenberg, Jacob	0.4	Review as-filed Grant Thornton retention application.
13	8/27/2026	Eisenberg, Jacob	0.6	Prepare diligence questions re: as-filed Grant Thornton retention application.
13	8/28/2026	Barr, Zachary	1.8	Prepare updates to slides for the Committee re: first day motion spend.
13	8/28/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: various motions.
13 Total			**14.6**	
14	8/4/2026	Aas, Calvin	0.4	Review latest updates re: outstanding trade claims.
14	8/4/2026	Barr, Zachary	1.4	Prepare updates to GUC claims analysis.
14	8/4/2026	Barr, Zachary	3.1	Continue to prepare updates to GUC claims analysis.
14	8/4/2026	Cheng, Earnestiena	0.3	Review latest claims information received from A&M.
14	8/4/2026	Cheng, Earnestiena	0.7	Review latest updates re: claims register analysis.
14	8/4/2026	Cheng, Earnestiena	1.5	Evaluate potential treatment of foreign claims.
14	8/4/2026	Cheng, Earnestiena	0.3	Correspond with A&M re: status of outstanding claims.
14	8/4/2026	Diaz, Matthew	1.4	Review updated trade claims analysis.
14	8/4/2026	Eisenberg, Jacob	2.6	Prepare updated analysis re: trade claims by legal entity.
14	8/4/2026	Eisenberg, Jacob	0.8	Review draft slide for the Committee re: outstanding trade claims.
14	8/4/2026	Eisenberg, Jacob	0.6	Correspond with A&M re: trade claims by legal entity.
14	8/4/2026	Eisenberg, Jacob	1.8	Review updated analysis re: trade claims by legal entity.
14	8/4/2026	Moran, Sarah	1.5	Revise outstanding trade claims analysis.

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14	8/4/2026	Moran, Sarah	2.8	Continue to revise outstanding trade claims analysis.
14	8/5/2026	Barr, Zachary	2.5	Prepare updates to GUC claims analysis.
14	8/5/2026	Barr, Zachary	2.4	Continue to prepare updates to GUC claims analysis.
14	8/5/2026	Cheng, Earnestiena	0.7	Review analysis re: foreign claims.
14	8/5/2026	Cheng, Earnestiena	0.1	Correspond with Counsel re: status of GUC claims.
14	8/5/2026	Cheng, Earnestiena	1.1	Review claims register in connection with GUC claims analysis.
14	8/5/2026	Cheng, Earnestiena	0.2	Review latest updates re: claims register analysis.
14	8/5/2026	Cheng, Earnestiena	0.5	Participate in call with Alix re: status of GUC claims.
14	8/5/2026	Cheng, Earnestiena	0.3	Assess potential claims bar date process.
14	8/5/2026	Cheng, Earnestiena	0.7	Correspond with Counsel re: GUC claim update.
14	8/5/2026	Diaz, Matthew	1.5	Review latest updates to trade claims analysis.
14	8/5/2026	Diaz, Matthew	0.5	Participate in call with Alix re: status of GUC claims.
14	8/5/2026	Eisenberg, Jacob	0.6	Correspond with Counsel re: trade claims by legal entity.
14	8/5/2026	Eisenberg, Jacob	1.1	Prepare template re: claims register analysis.
14	8/5/2026	Eisenberg, Jacob	0.5	Address claims inquiry received from Counsel.
14	8/5/2026	Eisenberg, Jacob	0.6	Correspond with A&M re: GUC claims.
14	8/5/2026	Eisenberg, Jacob	0.8	Prepare updates to slide for the Committee re: outstanding trade claims.
14	8/5/2026	Eisenberg, Jacob	0.8	Analyze next steps re: claims register analysis.
14	8/5/2026	Eisenberg, Jacob	0.5	Participate in call with Alix re: status of GUC claims.
14	8/5/2026	Moran, Sarah	3.8	Prepare initial analysis re: Debtors' claims register.
14	8/6/2026	Barr, Zachary	0.2	Analyze next steps re: GUC claims analysis.
14	8/6/2026	Barr, Zachary	3.5	Review updates to GUC claims analysis.
14	8/6/2026	Barr, Zachary	3.8	Continue to review updates to GUC claims analysis.
14	8/6/2026	Cheng, Earnestiena	0.5	Review queries from unsecured creditors.
14	8/6/2026	Cheng, Earnestiena	0.8	Review updates to claims register analysis.

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14	8/6/2026	Diaz, Matthew	0.6	Review additional updates to trade claims analysis.
14	8/6/2026	Eisenberg, Jacob	0.6	Correspond with Counsel re: trade claims.
14	8/6/2026	Eisenberg, Jacob	0.8	Address claims inquiry received from Counsel.
14	8/6/2026	Eisenberg, Jacob	0.8	Review latest updates re: claims register analysis.
14	8/6/2026	Eisenberg, Jacob	0.5	Review trade claims materials in preparation for call with the Committee.
14	8/6/2026	Moran, Sarah	1.0	Prepare updates to analysis re: Debtors' claims register.
14	8/6/2026	Moran, Sarah	2.5	Continue to prepare updates to analysis re: Debtors' claims register.
14	8/6/2026	Moran, Sarah	0.8	Further prepare updates to analysis re: Debtors' claims register.
14	8/6/2026	Moran, Sarah	1.4	Review updates to analysis re: Debtors' claims register.
14	8/6/2026	Revenaugh, Beau	2.0	Prepare analysis of Debtors' claims register.
14	8/6/2026	Revenaugh, Beau	1.9	Continue to prepare analysis of Debtors' claims register.
14	8/6/2026	Revenaugh, Beau	1.0	Further prepare analysis of Debtors' claims register.
14	8/6/2026	Revenaugh, Beau	0.8	Review analysis of Debtors' claims register.
14	8/7/2026	Barr, Zachary	3.8	Prepare updates to GUC claims analysis.
14	8/7/2026	Barr, Zachary	3.4	Continue to prepare updates to GUC claims analysis.
14	8/7/2026	Barr, Zachary	3.5	Review updates to GUC claims analysis.
14	8/7/2026	Cheng, Earnestiena	0.8	Process edits to claims register analysis.
14	8/7/2026	Diaz, Matthew	0.9	Review outstanding GUC claims pool analysis.
14	8/7/2026	Eisenberg, Jacob	0.9	Review updated analysis re: outstanding trade claims.
14	8/7/2026	Moran, Sarah	2.0	Prepare updates to analysis re: Debtors' claims register.
14	8/7/2026	Moran, Sarah	2.4	Continue to prepare updates to analysis re: Debtors' claims register.
14	8/7/2026	Moran, Sarah	1.8	Further prepare updates to analysis re: Debtors' claims register.
14	8/7/2026	Revenaugh, Beau	3.6	Prepare updates to analysis of Debtors' claims register.
14	8/10/2026	Cheng, Earnestiena	0.8	Review claims register summary to be sent to A&M.
14	8/10/2026	Cheng, Earnestiena	0.7	Review latest updates to claims register analysis.

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14	8/10/2026	Cheng, Earnestiena	0.3	Prepare updates to claims register summary to be sent to A&M.
14	8/10/2026	Eisenberg, Jacob	1.6	Prepare updates to claims register analysis.
14	8/10/2026	Eisenberg, Jacob	1.4	Review revised claims register analysis.
14	8/10/2026	Eisenberg, Jacob	0.8	Address additional claims inquiry received from claimant.
14	8/10/2026	Moran, Sarah	2.0	Prepare analysis re: remaining GUC claims.
14	8/10/2026	Moran, Sarah	2.5	Review analysis re: remaining GUC claims.
14	8/11/2026	Cheng, Earnestiena	0.2	Review latest updates re: status of GUC claims.
14	8/12/2026	Cheng, Earnestiena	0.1	Correspond with Alix re: status of GUC claims.
14	8/13/2026	Barr, Zachary	3.7	Prepare additional updates to GUC claims analysis.
14	8/13/2026	Eisenberg, Jacob	1.7	Review updated claims register analysis.
14	8/13/2026	Eisenberg, Jacob	0.4	Review claims diligence responses received from A&M.
14	8/13/2026	Moran, Sarah	0.5	Analyze next steps re: GUC claims analysis.
14	8/14/2026	Cheng, Earnestiena	0.4	Correspond with Counsel re: status of GUC claims.
14	8/14/2026	Cheng, Earnestiena	0.3	Review claims materials in preparation for call with Alix.
14	8/14/2026	Cheng, Earnestiena	0.4	Participate in call with Alix re: status of GUC claims.
14	8/14/2026	Diaz, Matthew	1.2	Review updated claims pool analysis.
14	8/14/2026	Eisenberg, Jacob	0.4	Participate in call with Alix re: status of GUC claims.
14	8/14/2026	Eisenberg, Jacob	0.2	Correspond with A&M re: status of GUC claims.
14	8/17/2026	Rauscher, Heiko	0.7	Review latest updates re: status of GUC claims treatment.
14	8/18/2026	Scruton, Andrew	0.5	Review correspondence from Alix re: GUC claims treatment.
14	8/19/2026	Cheng, Earnestiena	0.3	Review status of vendor claims.
14	8/19/2026	Cheng, Earnestiena	0.4	Continue to review status of vendor claims.
14	8/20/2026	Barr, Zachary	0.3	Review latest updates re: GUC claims.
14	8/20/2026	Scruton, Andrew	0.5	Correspond with Counsel re: GUC claims treatment.
14	8/21/2026	Cheng, Earnestiena	0.4	Participate in call with Alix re: status of GUC claims.

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Task Category	Date	Professional	Hours	Activity
14	8/21/2026	Cheng, Earnestiena	0.2	Prepare for call with Alix re: claims information.
14	8/21/2026	Eisenberg, Jacob	0.4	Participate in call with Alix re: status of GUC claims.
14	8/25/2026	Cheng, Earnestiena	0.4	Review latest updates re: GUC claims.
14	8/27/2026	Eisenberg, Jacob	0.5	Address claims inquiry received from creditor.
14 Total			**109.2**	
15	8/5/2026	Luangkhot, Timothy	0.4	Prepare diligence questions re: Debtors' intercompany balances.
15	8/21/2026	Diaz, Matthew	0.5	Review latest intercompany reporting.
15	8/25/2026	Cheng, Earnestiena	0.4	Review follow-up items re: intercompany transactions.
15	8/25/2026	Cheng, Earnestiena	0.3	Correspond with A&M re: intercompany transactions.
15	8/27/2026	Aas, Calvin	0.3	Participate in call with A&M re: intercompany transactions.
15	8/27/2026	Cheng, Earnestiena	0.3	Participate in call with A&M re: intercompany transactions.
15	8/27/2026	Eisenberg, Jacob	0.3	Participate in call with A&M re: intercompany transactions.
15 Total			**2.5**	
16	8/2/2026	Cheng, Earnestiena	0.2	Review slides for the Committee re: Disclosure Statement financial projections.
16	8/3/2026	Aas, Calvin	1.8	Prepare draft materials for the Committee re: Disclosure Statement financial projections.
16	8/3/2026	Aas, Calvin	1.5	Prepare diligence questions re: Disclosure Statement financial projections.
16	8/3/2026	Bunte, Constantin	0.5	Prepare summary slides for the Committee re: Disclosure Statement financial projections.
16	8/3/2026	Bunte, Constantin	3.3	Continue to prepare summary slides for the Committee re: Disclosure Statement financial projections.
16	8/3/2026	Bunte, Constantin	1.7	Review summary slides for the Committee re: Disclosure Statement financial projections.
16	8/3/2026	Cheng, Earnestiena	0.3	Evaluate Disclosure Statement financial projections.
16	8/3/2026	Cheng, Earnestiena	0.5	Review latest updates re: Plan materials.
16	8/3/2026	Cheng, Earnestiena	0.4	Review latest updates re: secured lender liens.
16	8/3/2026	Cheng, Earnestiena	0.9	Further evaluate Disclosure Statement financial projections.
16	8/3/2026	Cheng, Earnestiena	0.2	Review changes to Plan and Disclosure Statement.
16	8/3/2026	Cheng, Earnestiena	0.2	Review latest updates re: Disclosure Statement.

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Task Category	Date	Professional	Hours	Activity
16	8/3/2026	Cheng, Earnestiena	0.5	Further review changes to Plan and Disclosure Statement.
16	8/3/2026	Cheng, Earnestiena	0.2	Further review latest updates re: secured lender liens.
16	8/3/2026	Cheng, Earnestiena	0.4	Review updated slides for the Committee re: Disclosure Statement financial projections.
16	8/3/2026	Diaz, Matthew	1.4	Review diligence items re: Plan.
16	8/3/2026	Diaz, Matthew	2.1	Review updated Plan and Disclosure Statement.
16	8/3/2026	Diaz, Matthew	0.5	Correspond with Counsel re: Plan diligence.
16	8/3/2026	Eisenberg, Jacob	0.9	Review latest updates re: Plan and Disclosure Statement.
16	8/3/2026	Eisenberg, Jacob	0.7	Provide comments re: revised Disclosure Statement.
16	8/3/2026	Eisenberg, Jacob	0.7	Provide comments re: revised Plan.
16	8/3/2026	Eisenberg, Jacob	0.7	Correspond with Counsel re: Plan and Disclosure Statement.
16	8/3/2026	Kemmerling, Luis	2.7	Analyze key assumptions re: Disclosure Statement financial projections.
16	8/3/2026	Kemmerling, Luis	2.4	Prepare slides summarizing Debtors' Disclosure Statement financial projections.
16	8/3/2026	Rauscher, Heiko	1.7	Analyze financial projections in connection with Debtors' Disclosure Statement.
16	8/3/2026	Rauscher, Heiko	1.6	Review key issues re: Debtors' Plan and Disclosure Statement.
16	8/3/2026	Rauscher, Heiko	1.3	Continue to analyze financial projections in connection with Debtors' Disclosure Statement.
16	8/3/2026	Woodward, David	1.0	Assess current status of Debtors' Plan and Disclosure Statement.
16	8/4/2026	Aas, Calvin	0.3	Prepare analysis re: Disclosure Statement financial projections.
16	8/4/2026	Aas, Calvin	1.2	Continue to prepare analysis re: Disclosure Statement financial projections.
16	8/4/2026	Aas, Calvin	0.4	Participate in call with A&M re: Disclosure Statement financial projections.
16	8/4/2026	Aas, Calvin	2.3	Prepare updates to draft materials for the Committee re: Disclosure Statement financial projections.
16	8/4/2026	Aas, Calvin	0.8	Review diligence responses received from A&M re: Disclosure Statement financial projections.
16	8/4/2026	Aas, Calvin	0.5	Review analysis re: Disclosure Statement financial projections.
16	8/4/2026	Aas, Calvin	0.4	Further review diligence responses received from A&M re: Disclosure Statement financial projections.
16	8/4/2026	Bunte, Constantin	2.2	Prepare analysis re: Disclosure Statement financial projections.
16	8/4/2026	Bunte, Constantin	2.6	Prepare updates to summary slides for the Committee re: Disclosure Statement financial projections.

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16	8/4/2026	Bunte, Constantin	3.7	Continue to prepare updates to summary slides for the Committee re: Disclosure Statement financial projections.
16	8/4/2026	Cheng, Earnestiena	0.1	Review draft Plan and Disclosure Statement.
16	8/4/2026	Cheng, Earnestiena	0.4	Participate in call with A&M re: Disclosure Statement financial projections.
16	8/4/2026	Cheng, Earnestiena	0.4	Further review draft Plan and Disclosure Statement.
16	8/4/2026	Cheng, Earnestiena	0.2	Review correspondence from A&M re: Disclosure Statement financial projections.
16	8/4/2026	Cheng, Earnestiena	0.4	Assess key changes re: Plan and Disclosure Statement.
16	8/4/2026	Diaz, Matthew	1.5	Analyze Disclosure Statement financial projections.
16	8/4/2026	Diaz, Matthew	0.4	Participate in call with A&M re: Disclosure Statement financial projections.
16	8/4/2026	Diaz, Matthew	1.2	Review latest updates re: Plan and Disclosure Statement.
16	8/4/2026	Eisenberg, Jacob	2.2	Prepare additional questions re: Plan and Disclosure Statement.
16	8/4/2026	Kemmerling, Luis	1.2	Analyze key assumptions re: Disclosure Statement financial projections.
16	8/4/2026	Moran, Sarah	0.4	Assess key issues re: Debtors' Plan.
16	8/4/2026	Rauscher, Heiko	1.4	Review draft slides summarizing Debtors' Disclosure Statement projections.
16	8/4/2026	Rauscher, Heiko	1.1	Further review draft slides summarizing Debtors' Disclosure Statement projections.
16	8/4/2026	Rauscher, Heiko	0.4	Participate in call with A&M re: Disclosure Statement financial projections.
16	8/5/2026	Aas, Calvin	2.1	Prepare updates to draft materials for the Committee re: Disclosure Statement financial projections.
16	8/5/2026	Aas, Calvin	0.7	Continue to prepare updates to draft materials for the Committee re: Disclosure Statement financial projections.
16	8/5/2026	Aas, Calvin	0.3	Prepare updates to analysis re: Disclosure Statement financial projections.
16	8/5/2026	Barr, Zachary	1.8	Prepare updates to Committee presentation re: Disclosure Statement financial projections.
16	8/5/2026	Bunte, Constantin	1.6	Prepare updates to analysis re: Disclosure Statement financial projections.
16	8/5/2026	Bunte, Constantin	1.9	Prepare updates to summary slides for the Committee re: Disclosure Statement financial projections.
16	8/5/2026	Cheng, Earnestiena	2.4	Prepare updates to slides for the Committee re: Disclosure Statement financial projections.
16	8/5/2026	Kemmerling, Luis	3.3	Prepare updates to slides summarizing Debtors' Disclosure Statement financial projections.
16	8/5/2026	Kemmerling, Luis	3.6	Analyze key assumptions re: Disclosure Statement financial projections.
16	8/5/2026	Rauscher, Heiko	1.8	Review analysis re: Debtors' Disclosure Statement projections.

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16	8/5/2026	Rauscher, Heiko	0.9	Further review analysis re: Debtors' Disclosure Statement projections.
16	8/5/2026	Scruton, Andrew	0.5	Review correspondence from Counsel re: Plan.
16	8/6/2026	Aas, Calvin	0.4	Prepare additional updates to analysis re: Disclosure Statement financial projections.
16	8/6/2026	Bunte, Constantin	1.9	Continue to prepare updates to summary slides for the Committee re: Disclosure Statement financial projections.
16	8/6/2026	Bunte, Constantin	2.6	Review updates to summary slides for the Committee re: Disclosure Statement financial projections.
16	8/6/2026	Cheng, Earnestiena	1.2	Review materials re: Disclosure Statement financial projections in preparation for call with the Committee.
16	8/6/2026	Diaz, Matthew	0.6	Review Plan and Disclosure Statement materials in preparation for call with the Committee.
16	8/6/2026	Moran, Sarah	0.5	Review latest updates re: Debtors' Plan.
16	8/6/2026	Rauscher, Heiko	0.8	Review updated draft slides summarizing Debtors' Disclosure Statement projections.
16	8/6/2026	Rauscher, Heiko	0.7	Further review updated draft slides summarizing Debtors' Disclosure Statement projections.
16	8/6/2026	Rauscher, Heiko	0.8	Review diligence questions re: Debtors' Disclosure Statement projections.
16	8/6/2026	Rauscher, Heiko	1.2	Further review diligence questions re: Debtors' Disclosure Statement projections.
16	8/7/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: Plan and Disclosure Statement.
16	8/7/2026	Diaz, Matthew	1.1	Review latest updates re: Disclosure Statement.
16	8/7/2026	Eisenberg, Jacob	0.8	Analyze next steps re: Disclosure Statement.
16	8/7/2026	Rauscher, Heiko	1.3	Review updated draft slides summarizing Debtors' Disclosure Statement projections.
16	8/7/2026	Rauscher, Heiko	1.2	Further review updated draft slides summarizing Debtors' Disclosure Statement projections.
16	8/10/2026	Cheng, Earnestiena	0.2	Review edits to waterfall diligence questions.
16	8/11/2026	Cheng, Earnestiena	0.7	Analyze next steps re: Disclosure Statement objection.
16	8/11/2026	Diaz, Matthew	1.5	Review latest updates re: Disclosure Statement.
16	8/11/2026	Eisenberg, Jacob	1.8	Compile supporting materials re: Disclosure Statement objection.
16	8/12/2026	Aas, Calvin	1.9	Draft supporting materials re: Disclosure Statement objection.
16	8/12/2026	Aas, Calvin	0.5	Continue to draft supporting materials re: Disclosure Statement objection.
16	8/12/2026	Cheng, Earnestiena	1.5	Review supporting materials re: Disclosure Statement objection.
16	8/12/2026	Cheng, Earnestiena	0.8	Further review supporting materials re: Disclosure Statement objection.

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16	8/12/2026	Cheng, Earnestiena	1.0	Prepare updates to supporting materials re: Disclosure Statement objection.
16	8/12/2026	Eisenberg, Jacob	0.8	Compile supporting materials re: Disclosure Statement objection.
16	8/12/2026	Eisenberg, Jacob	2.1	Continue to compile supporting materials re: Disclosure Statement objection.
16	8/18/2026	Cheng, Earnestiena	0.4	Review case extension motion.
16	8/19/2026	Cheng, Earnestiena	0.3	Review latest updates re: case milestones.
16	8/19/2026	Scruton, Andrew	0.5	Correspond with Counsel re: Plan timeline.
16	8/21/2026	Eisenberg, Jacob	0.6	Review latest updates re: Plan and Disclosure Statement.
16	8/28/2026	Diaz, Matthew	2.1	Review analysis re: unencumbered assets.
16 Total			**108.9**	
18	8/5/2026	Cheng, Earnestiena	0.8	Analyze next steps re: document production request list.
18	8/5/2026	Eisenberg, Jacob	0.4	Review litigation spreadsheet received from A&M.
18	8/5/2026	Eisenberg, Jacob	2.2	Prepare draft discovery requests per Counsel's request.
18	8/5/2026	Eisenberg, Jacob	1.7	Continue to prepare draft discovery requests per Counsel's request.
18	8/6/2026	Aas, Calvin	2.2	Prepare document discovery request list.
18	8/6/2026	Cheng, Earnestiena	1.7	Prepare updates to document production request list.
18	8/6/2026	Diaz, Matthew	1.6	Review draft discovery requests.
18	8/6/2026	Eisenberg, Jacob	0.6	Correspond with Counsel re: draft discovery requests.
18	8/6/2026	Eisenberg, Jacob	1.9	Prepare updates to draft discovery requests.
18	8/7/2026	Diaz, Matthew	0.9	Review latest litigation updates.
18	8/7/2026	Eisenberg, Jacob	1.4	Prepare additional updates to draft discovery requests.
18	8/7/2026	Rauscher, Heiko	1.1	Analyze next steps re: discovery requests.
18	8/10/2026	Cheng, Earnestiena	0.6	Review litigation summary received from the Debtors.
18	8/10/2026	Cheng, Earnestiena	0.1	Further review litigation summary received from the Debtors.
18	8/10/2026	Cheng, Earnestiena	1.9	Prepare diligence questions re: litigation summary received from the Debtors.
18	8/10/2026	Cheng, Earnestiena	0.4	Process edits to document production request list.

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18	8/10/2026	Eisenberg, Jacob	1.8	Prepare diligence questions re: litigation spreadsheet received from A&M.
18	8/10/2026	Eisenberg, Jacob	1.2	Review diligence questions re: litigation spreadsheet received from A&M.
18	8/10/2026	Eisenberg, Jacob	0.4	Correspond with Counsel re: additional discovery requests.
18	8/10/2026	Eisenberg, Jacob	1.2	Prepare updates to draft discovery requests.
18	8/11/2026	Cheng, Earnestiena	0.4	Process edits to document production request list.
18	8/11/2026	Cheng, Earnestiena	0.2	Provide litigation and other agreements to Counsel.
18	8/11/2026	Eisenberg, Jacob	0.6	Review updated discovery requests received from Counsel.
18	8/13/2026	Diaz, Matthew	1.1	Review latest litigation updates.
18	8/18/2026	Diaz, Matthew	0.8	Review motion to extend the challenge period.
18	8/28/2026	Aas, Calvin	0.4	Assess initial discovery documents received from the Debtors.
18	8/28/2026	Barr, Zachary	1.1	Review initial discovery documents received.
18	8/28/2026	Cheng, Earnestiena	0.4	Review discovery documents received from Counsel.
18	8/28/2026	Cheng, Earnestiena	0.2	Analyze next steps re: review of discovery documents.
18	8/28/2026	Cheng, Earnestiena	0.6	Review latest updates re: OPmobility adversary proceedings.
18	8/28/2026	Diaz, Matthew	0.6	Review latest updates re: OPmobility complaint.
18	8/28/2026	Scruton, Andrew	0.4	Review status of OPmobility complaint.
18	8/28/2026	Scruton, Andrew	0.8	Review summary of key takeaways re: Debtors' document production.
18	8/30/2026	Barr, Zachary	0.7	Prepare index re: initial discovery documents received.
18	8/30/2026	Eisenberg, Jacob	0.6	Analyze next steps re: document discovery.
18	8/31/2026	Aas, Calvin	3.1	Assess first document production received from Counsel.
18	8/31/2026	Barr, Zachary	3.8	Prepare updates to index re: initial discovery documents received.
18	8/31/2026	Barr, Zachary	0.8	Continue to prepare updates to index re: initial discovery documents received.
18	8/31/2026	Cheng, Earnestiena	0.2	Review latest updates re: review of discovery documents.
18	8/31/2026	Diaz, Matthew	1.2	Review draft discovery stipulation received from Counsel.
18	8/31/2026	Eisenberg, Jacob	1.8	Continue to summarize discovery documents received from Counsel.

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18	8/31/2026	Eisenberg, Jacob	2.6	Summarize discovery documents received from Counsel.
18	8/31/2026	Eisenberg, Jacob	0.5	Analyze next steps re: document discovery review.
18	8/31/2026	Moran, Sarah	1.4	Review latest document production received from Counsel.
18	8/31/2026	Moran, Sarah	2.0	Continue to review latest document production received from Counsel.
18 Total			**50.4**	
19	8/3/2026	Aas, Calvin	0.4	Participate in internal call re: liquidity, Plan, business plan and other case topics.
19	8/3/2026	Barr, Zachary	0.4	Participate in internal call re: liquidity, Plan, business plan and other case topics.
19	8/3/2026	Cheng, Earnestiena	0.4	Participate in internal call re: liquidity, Plan, business plan and other case topics.
19	8/3/2026	Cheng, Earnestiena	0.2	Review updated workplan to assess next steps.
19	8/3/2026	Eisenberg, Jacob	0.4	Participate in internal call re: liquidity, Plan, business plan and other case topics.
19	8/3/2026	Eisenberg, Jacob	0.5	Prepare updated workplan.
19	8/3/2026	Moran, Sarah	0.4	Participate in internal call re: liquidity, Plan, business plan and other case topics.
19	8/4/2026	Cheng, Earnestiena	1.0	Evaluate workstreams re: claims, document requests, and Disclosure Statement.
19	8/6/2026	Aas, Calvin	0.5	Review updated workplan to assess next steps.
19	8/7/2026	Cheng, Earnestiena	0.2	Review latest updates re: various case workstreams.
19	8/7/2026	Cheng, Earnestiena	0.3	Further review latest updates re: various case workstreams.
19	8/10/2026	Cheng, Earnestiena	0.5	Participate in internal call re: liquidity, Plan, Disclosure Statement, business plan and other case topics.
19	8/10/2026	Cheng, Earnestiena	0.2	Review status of various case items.
19	8/10/2026	Cheng, Earnestiena	0.2	Further review status of various case items.
19	8/10/2026	Eisenberg, Jacob	0.4	Prepare updated workplan.
19	8/10/2026	Eisenberg, Jacob	0.5	Participate in internal call re: liquidity, Plan, Disclosure Statement, business plan and other case topics.
19	8/10/2026	Moran, Sarah	0.5	Participate in internal call re: liquidity, Plan, Disclosure Statement, business plan and other case topics.
19	8/11/2026	Cheng, Earnestiena	0.1	Evaluate status of case issues.
19	8/11/2026	Eisenberg, Jacob	0.6	Review updated workplan to assess next steps.
19	8/12/2026	Cheng, Earnestiena	0.1	Review updated workplan to assess next steps.

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19	8/17/2026	Aas, Calvin	0.5	Participate in internal call re: liquidity, Plan, Disclosure Statement, business plan and other case topics.
19	8/17/2026	Barr, Zachary	0.5	Participate in internal call re: liquidity, Plan, Disclosure Statement, business plan and other case topics.
19	8/17/2026	Bell, Henrik	0.4	Review updated workplan to assess next steps.
19	8/17/2026	Cheng, Earnestiena	0.1	Review updated workplan to assess next steps.
19	8/17/2026	Cheng, Earnestiena	0.3	Evaluate status of various workstreams.
19	8/17/2026	Cheng, Earnestiena	0.3	Continue to evaluate status of various workstreams.
19	8/17/2026	Eisenberg, Jacob	0.5	Participate in internal call re: liquidity, Plan, Disclosure Statement, business plan and other case topics.
19	8/17/2026	Eisenberg, Jacob	0.4	Prepare updated workplan.
19	8/17/2026	Moran, Sarah	0.5	Participate in internal call re: liquidity, Plan, Disclosure Statement, business plan and other case topics.
19	8/17/2026	Scruton, Andrew	0.5	Participate in internal call re: liquidity, Plan, Disclosure Statement, business plan and other case topics.
19	8/19/2026	Cheng, Earnestiena	0.2	Assess status of various case items.
19	8/20/2026	Cheng, Earnestiena	0.3	Evaluate additional case items.
19	8/24/2026	Barr, Zachary	0.2	Participate in internal call re: liquidity, Plan, business plan, and other case topics.
19	8/24/2026	Cheng, Earnestiena	0.2	Participate in internal call re: liquidity, Plan, business plan, and other case topics.
19	8/24/2026	Cheng, Earnestiena	0.4	Evaluate status of outstanding case items.
19	8/24/2026	Eisenberg, Jacob	0.2	Participate in internal call re: liquidity, Plan, business plan, and other case topics.
19	8/24/2026	Eisenberg, Jacob	0.5	Prepare updated workplan.
19	8/24/2026	Scruton, Andrew	0.2	Participate in internal call re: liquidity, Plan, business plan, and other case topics.
19	8/25/2026	Cheng, Earnestiena	0.3	Evaluate status of outstanding case items.
19	8/26/2026	Cheng, Earnestiena	0.4	Assess status of various case items.
19	8/26/2026	Cheng, Earnestiena	0.5	Further assess status of various case items.
19	8/26/2026	Diaz, Matthew	0.9	Review latest updates re: various case workstreams.
19	8/26/2026	Eisenberg, Jacob	0.6	Review updated workplan to assess next steps.
19	8/27/2026	Cheng, Earnestiena	0.3	Review status of various case issues.
19	8/27/2026	Cheng, Earnestiena	0.3	Further review status of various case issues.

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19	8/31/2026	Aas, Calvin	0.5	Participate in internal call re: liquidity, Plan, business plan, trade claims, and other case topics.
19	8/31/2026	Barr, Zachary	0.5	Participate in internal call re: liquidity, Plan, business plan, trade claims, and other case topics.
19	8/31/2026	Cheng, Earnestiena	0.5	Participate in internal call re: liquidity, Plan, business plan, trade claims, and other case topics.
19	8/31/2026	Cheng, Earnestiena	0.4	Review various case items and workstreams.
19	8/31/2026	Cheng, Earnestiena	0.1	Review updated workplan to assess next steps.
19	8/31/2026	Diaz, Matthew	0.5	Participate in internal call re: liquidity, Plan, business plan, trade claims, and other case topics.
19	8/31/2026	Eisenberg, Jacob	0.5	Participate in internal call re: liquidity, Plan, business plan, trade claims, and other case topics.
19	8/31/2026	Eisenberg, Jacob	0.6	Prepare updated workplan.
19	8/31/2026	Moran, Sarah	0.5	Participate in internal call re: liquidity, Plan, business plan, trade claims, and other case topics.
19	8/31/2026	Scruton, Andrew	0.5	Participate in internal call re: liquidity, Plan, business plan, trade claims, and other case topics.
19 Total			**21.9**	
20	8/3/2026	Cheng, Earnestiena	0.1	Draft agenda for call with Debtors' professionals.
20	8/4/2026	Cheng, Earnestiena	0.5	Participate in call with Debtors' professionals re: business plan, liquidity, and other case topics.
20	8/4/2026	Cheng, Earnestiena	0.1	Prepare updates to agenda for call with Debtors' professionals.
20	8/4/2026	Diaz, Matthew	0.5	Participate in call with Debtors' professionals re: business plan, liquidity, and other case topics.
20	8/4/2026	Eisenberg, Jacob	0.5	Participate in call with Debtors' professionals re: business plan, liquidity, and other case topics.
20	8/4/2026	Rauscher, Heiko	0.5	Participate in call with Debtors' professionals re: business plan, liquidity, and other case topics.
20	8/10/2026	Cheng, Earnestiena	0.2	Draft agenda for Debtors' professionals call.
20	8/11/2026	Aas, Calvin	0.3	Participate in call with Debtors' professionals re: business plan, liquidity, Disclosure Statement, and other case topics.
20	8/11/2026	Cheng, Earnestiena	0.3	Participate in call with Debtors' professionals re: business plan, liquidity, Disclosure Statement, and other case topics.
20	8/11/2026	Eisenberg, Jacob	0.3	Participate in call with Debtors' professionals re: business plan, liquidity, Disclosure Statement, and other case topics.
20	8/11/2026	Rauscher, Heiko	0.3	Participate in call with Debtors' professionals re: business plan, liquidity, Disclosure Statement, and other case topics.
20	8/17/2026	Cheng, Earnestiena	0.1	Draft agenda for call with Debtors' professionals.
20	8/18/2026	Cheng, Earnestiena	0.3	Participate in call with Debtors' professionals re: Plan, timeline, liquidity, and other case topics.
20	8/18/2026	Cheng, Earnestiena	0.2	Review case materials in preparation for call with Debtors' professionals.

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20	8/18/2026	Eisenberg, Jacob	0.3	Participate in call with Debtors' professionals re: Plan, timeline, liquidity, and other case topics.
20	8/18/2026	Rauscher, Heiko	0.3	Participate in call with Debtors' professionals re: Plan, timeline, liquidity, and other case topics.
20	8/24/2026	Cheng, Earnestiena	0.1	Correspond with Debtors' professionals re: call agenda.
20	8/25/2026	Eisenberg, Jacob	0.5	Review key takeaways from call with the Debtors' advisors.
20	8/31/2026	Cheng, Earnestiena	0.2	Prepare agenda for call with the Debtors' professionals.
20 Total			**5.6**	
21	8/4/2026	Cheng, Earnestiena	0.1	Review draft agenda for Committee professionals call.
21	8/4/2026	Cheng, Earnestiena	0.5	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/4/2026	Cheng, Earnestiena	0.3	Provide comments to draft Committee presentation.
21	8/4/2026	Cheng, Earnestiena	0.4	Provide additional comments to draft Committee presentation.
21	8/4/2026	Diaz, Matthew	0.5	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/4/2026	Eisenberg, Jacob	0.9	Prepare updates to key case updates slide re: Committee presentation.
21	8/4/2026	Eisenberg, Jacob	0.5	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/4/2026	Eisenberg, Jacob	0.6	Prepare agenda re: Committee professionals call.
21	8/4/2026	Rauscher, Heiko	0.5	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/5/2026	Cheng, Earnestiena	0.3	Prepare updates to Committee presentation.
21	8/5/2026	Diaz, Matthew	1.2	Review business update presentation to the Committee.
21	8/5/2026	Revenaugh, Beau	0.5	Prepare updates to Committee presentation.
21	8/5/2026	Revenaugh, Beau	0.5	Continue to prepare updates to Committee presentation.
21	8/5/2026	Scruton, Andrew	0.5	Review draft weekly presentation to the Committee.
21	8/6/2026	Cheng, Earnestiena	0.3	Correspond with Counsel re: agenda for Committee call.
21	8/6/2026	Cheng, Earnestiena	0.3	Process edits to Committee presentation.
21	8/6/2026	Cheng, Earnestiena	0.5	Participate in Committee call re: Disclosure Statement financial projections, liquidity, and outstanding trade claims.
21	8/6/2026	Diaz, Matthew	0.9	Review updated business update presentation to the Committee.
21	8/6/2026	Diaz, Matthew	0.5	Participate in Committee call re: Disclosure Statement financial projections, liquidity, and outstanding trade claims.

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21	8/6/2026	Eisenberg, Jacob	0.5	Participate in Committee call re: Disclosure Statement financial projections, liquidity, and outstanding trade claims.
21	8/6/2026	Eisenberg, Jacob	0.6	Prepare updates to draft Committee presentation.
21	8/6/2026	Rauscher, Heiko	0.5	Participate in Committee call re: Disclosure Statement financial projections, liquidity, and outstanding trade claims.
21	8/6/2026	Scruton, Andrew	0.5	Review revised draft weekly presentation to the Committee.
21	8/11/2026	Aas, Calvin	0.4	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/11/2026	Cheng, Earnestiena	0.2	Review agenda for Committee professionals call.
21	8/11/2026	Cheng, Earnestiena	0.4	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/11/2026	Eisenberg, Jacob	0.4	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/11/2026	Eisenberg, Jacob	0.7	Prepare agenda re: Committee professionals call.
21	8/11/2026	Rauscher, Heiko	0.4	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/12/2026	Cheng, Earnestiena	0.3	Provide comments to draft Committee presentation.
21	8/12/2026	Diaz, Matthew	1.1	Review business update presentation to the Committee.
21	8/12/2026	Eisenberg, Jacob	0.6	Prepare updates to key case updates slide re: Committee presentation.
21	8/14/2026	Diaz, Matthew	0.5	Review updated business update presentation to the Committee.
21	8/18/2026	Cheng, Earnestiena	0.6	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/18/2026	Cheng, Earnestiena	0.1	Review agenda for call with Committee professionals.
21	8/18/2026	Eisenberg, Jacob	0.6	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/18/2026	Eisenberg, Jacob	0.6	Prepare updates to Committee presentation.
21	8/18/2026	Eisenberg, Jacob	0.6	Prepare agenda re: Committee professionals call.
21	8/18/2026	Rauscher, Heiko	0.6	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/18/2026	Scruton, Andrew	0.6	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, and other case topics.
21	8/19/2026	Cheng, Earnestiena	0.3	Correspond with Counsel re: agenda for Committee call.
21	8/19/2026	Cheng, Earnestiena	0.2	Process edits to Committee presentation.
21	8/19/2026	Cheng, Earnestiena	0.2	Continue to process edits to Committee presentation.
21	8/19/2026	Cheng, Earnestiena	0.3	Review updates to Committee presentation.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Category	Date	Professional	Hours	Activity
21	8/19/2026	Cheng, Earnestiena	0.2	Process additional edits to Committee presentation.
21	8/19/2026	Cheng, Earnestiena	1.7	Continue to process additional edits to Committee presentation.
21	8/19/2026	Cheng, Earnestiena	0.9	Review additional updates to Committee presentation.
21	8/19/2026	Diaz, Matthew	1.1	Review updated business update presentation to the Committee.
21	8/19/2026	Eisenberg, Jacob	0.7	Prepare additional updates to Committee presentation.
21	8/19/2026	Scruton, Andrew	0.9	Review draft weekly presentation to the Committee.
21	8/20/2026	Cheng, Earnestiena	0.3	Process edits to Committee presentation.
21	8/20/2026	Cheng, Earnestiena	1.5	Continue to process edits to Committee presentation.
21	8/20/2026	Cheng, Earnestiena	0.4	Participate in call with the Committee re: liquidity, first day motion spend, and other case topics.
21	8/20/2026	Diaz, Matthew	0.6	Review updated business update presentation to the Committee.
21	8/20/2026	Eisenberg, Jacob	0.6	Review key takeaways from call with the Committee.
21	8/20/2026	Moran, Sarah	0.8	Prepare updates to key case updates section re: Committee presentation.
21	8/20/2026	Rauscher, Heiko	0.4	Participate in call with the Committee re: liquidity, first day motion spend, and other case topics.
21	8/20/2026	Scruton, Andrew	0.6	Review revised draft weekly presentation to the Committee.
21	8/25/2026	Cheng, Earnestiena	0.4	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, Plan, and other case topics.
21	8/25/2026	Eisenberg, Jacob	0.4	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, Plan, and other case topics.
21	8/25/2026	Eisenberg, Jacob	0.5	Prepare agenda re: Committee professionals call.
21	8/25/2026	Moran, Sarah	1.0	Prepare updates to key case updates section re: Committee presentation.
21	8/25/2026	Rauscher, Heiko	0.4	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, Plan, and other case topics.
21	8/25/2026	Scruton, Andrew	0.4	Participate in call with Committee professionals re: OEM negotiations, liquidity, business plan, Plan, and other case topics.
21	8/26/2026	Cheng, Earnestiena	0.4	Prepare updates to Committee presentation.
21	8/26/2026	Cheng, Earnestiena	0.5	Review updated Committee presentation.
21	8/26/2026	Diaz, Matthew	1.2	Review business update presentation to the Committee.
21	8/26/2026	Moran, Sarah	0.6	Prepare additional updates to key case updates section re: Committee presentation.
21	8/26/2026	Moran, Sarah	0.3	Continue to prepare additional updates to key case updates section re: Committee presentation.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Category	Date	Professional	Hours	Activity
21	8/26/2026	Scruton, Andrew	0.7	Review draft weekly presentation to the Committee.
21	8/27/2026	Diaz, Matthew	0.6	Review updated business update presentation to the Committee.
21	8/27/2026	Scruton, Andrew	0.4	Review revised draft weekly presentation to the Committee.
21 Total			**40.1**	
22	8/7/2026	Cheng, Earnestiena	0.2	Correspond with interested party re: case status.
22 Total			**0.2**	
24	8/3/2026	Barr, Zachary	1.6	Prepare draft fourth interim fee application.
24	8/4/2026	Barr, Zachary	1.4	Prepare updates to fourth interim fee application in accordance with bankruptcy code.
24	8/11/2026	Eisenberg, Jacob	0.3	Review draft May fee application invoice.
24	8/12/2026	Eisenberg, Jacob	2.4	Review draft fourth interim fee application.
24	8/13/2026	Barr, Zachary	0.7	Prepare updates to fourth interim fee application.
24	8/13/2026	Barr, Zachary	2.7	Prepare updates to July fee application in accordance with bankruptcy code.
24	8/13/2026	Eisenberg, Jacob	0.8	Prepare updates to fourth interim fee application.
24	8/14/2026	Barr, Zachary	2.1	Prepare updates to July fee application.
24	8/17/2026	Eisenberg, Jacob	0.4	Correspond with Counsel re: interim fee application.
24	8/17/2026	Eisenberg, Jacob	3.4	Prepare updates to July fee application in accordance with local rules.
24	8/18/2026	Eisenberg, Jacob	2.7	Prepare additional updates to July fee application in accordance with local rules.
24	8/19/2026	Eisenberg, Jacob	3.4	Prepare updates to July fee application.
24	8/20/2026	Barr, Zachary	0.6	Prepare updates to fourth interim fee application in accordance with local rules.
24	8/20/2026	Barr, Zachary	2.5	Prepare updates to July fee application in accordance with local rules.
24	8/20/2026	Barr, Zachary	1.1	Continue to prepare updates to July fee application in accordance with local rules.
24	8/21/2026	Barr, Zachary	2.6	Prepare updates to July fee application.
24	8/21/2026	Eisenberg, Jacob	0.6	Review updates to July fee application.
24	8/24/2026	Eisenberg, Jacob	0.5	Review finalized draft fourth interim fee application.
24	8/26/2026	Barr, Zachary	0.7	Prepare additional updates to fourth interim fee application.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Task Category	Date	Professional	Hours	Activity
24	8/26/2026	Barr, Zachary	0.7	Prepare additional updates to July fee application.
24	8/26/2026	Diaz, Matthew	0.8	Review draft fourth interim fee application.
24	8/26/2026	Eisenberg, Jacob	0.5	Review draft July fee statement.
24	8/27/2026	Barr, Zachary	1.8	Prepare final updates to fourth interim fee application.
24	8/27/2026	Barr, Zachary	0.8	Prepare final updates to July fee application.
24	8/27/2026	Diaz, Matthew	1.1	Review draft July fee statement.
24	8/27/2026	Eisenberg, Jacob	0.4	Review updates to fourth interim fee application.
24	8/31/2026	Barr, Zachary	0.5	Prepare invoice re: June fee application.
24	8/31/2026	Barr, Zachary	0.2	Finalize July fee application.
24 Total			**37.3**	
Grand Total			**935.9**	

EXHIBIT D
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF EXPENSES
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Expense Type	Amount
Contractor Services	$ 12,069.20
Transportation	113.48
Working Meals[1]	156.60
Total	**$ 12,339.28**

1. Working Meals have been voluntarily reduced to the lesser of $20 per person or the actual amount charged.

EXHIBIT E
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
EXPENSE DETAIL
FOR THE PERIOD AUGUST 1, 2026 TO AUGUST 31, 2026

Date	Professional	Expense Type	Expense Detail	Amount
8/31/2026	Kubo, Shota	Contractor Services	Japanese contractor services performed in connection with Marelli Committee engagement as referenced in FTI's retention application (Docket 341).	$ 12,069.20
		Contractor Services Total		**$ 12,069.20**
8/4/2026	Jacob Eisenberg	Transportation	Taxi ride home after late night working in the office on case work.	43.94
8/7/2026	Jacob Eisenberg	Transportation	Taxi ride home after late night working in the office on case work.	35.95
8/18/2026	Sarah Moran	Transportation	Taxi ride home after late night working in the office on case work.	33.59
		Transportation Total		**$ 113.48**
8/4/2026	Zachary Barr	Working Meals	Dinner after late night working in the office on case work.	20.00
8/6/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	16.60
8/7/2026	Zachary Barr	Working Meals	Dinner after late night working in the office on case work.	20.00
8/9/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
8/9/2026	Sarah Moran	Working Meals	Dinner after late night working in the office on case work.	20.00
8/12/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
8/17/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
8/18/2026	Sarah Moran	Working Meals	Dinner after late night working in the office on case work.	20.00
		Working Meals Total[1]		**$ 156.60**
		Grand Total		**$ 12,339.28**

1. Working Meals have been voluntarily reduced to the lesser of $20 per person or the actual amount charged.

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	Case No. 25-11034 (CTG)
	(Jointly Administered)
Debtors.	

CERTIFICATE OF SERVICE

I hereby certify that on this 15th day of October, 2026, I caused to be filed with the Court electronically, and I caused to be served a true and correct copy of the *Fourteenth Monthly Fee Statement of FTI Consulting, Inc. for Interim Compensation and Reimbursement of Expenses as Financial Advisor to the Official Committee of Unsecured Creditors for the Period from August 1, 2026 Through August 31, 2026* upon the parties that are registered to receive notice via the Court's CM/ECF notification system, and an additional service was competed via electronic mail on the parties listed on the attached service list.

/s/ Eric J. Monzo
Eric J. Monzo (DE Bar No. 5214)

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

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Fee Examiner