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SHEPPARD, MULLIN, RICHTER & HAMPTON LLP
A Limited Liability Partnership
Including Professional Corporations
ORI KATZ, State Bar No. 209561
KIRK RIDER, State Bar No. 364539
Four Embarcadero Center, 17th Floor
San Francisco, California 94111-4109
Telephone: (415) 434-9100
Facsimile: (415) 434-3947
Email: okatz@sheppard.com
krider@sheppard.com

Proposed Counsel for Highlands Community Charter and Technical Schools

UNITED STATES BANKRUPTCY COURT

EASTERN DISTRICT OF CALIFORNIA, SACRAMENTO DIVISION

In re Highlands Community Charter and Technical Schools, Debtor and Debtor in Possession.[1]	Case No. 26-25868 Chapter 11

GLOBAL NOTES AND STATEMENTS OF LIMITATIONS, METHODOLOGY, AND DISCLAIMERS REGARDING THE DEBTOR'S SCHEDULES OF ASSETS AND LIABILITIES AND STATEMENTS OF FINANCIAL AFFAIRS

[1] The last four digits of the Debtor's federal tax identification number is 0967. The mailing address for the Debtor is 1111 Howe Ave., Suite 505, Sacramento, CA 95825.

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INTRODUCTION

Highlands Community Charter and Technical Schools, the debtor and debtor-in-possession ("HCCTS" or, the "Debtor") in the above-captioned chapter 11 case (the "Chapter 11 Case"), hereby submits its Schedules of Assets and Liabilities (the "Schedules") and Statements of Financial Affairs (the "Statements," and, together with the Schedules, the "Schedules and Statements") pursuant to Section 521 of the Bankruptcy Code (as defined below) and Rule 1007 of the Federal Rules of Bankruptcy Procedure.

These *Global Notes and Statement of Limitations, Methodology, and Disclaimers Regarding the Debtor's Schedule of Assets and Liabilities and Statement of Financial Affairs* (the "Global Notes") pertain to, are incorporated by reference in, and comprise an integral part of all of the Schedules and Statements. The Global Notes are in addition to the specific notes set forth below with respect to the Schedules and Statements (the "Specific Notes," and, together with the Global Notes, the "Notes"). These Notes should be referred to, and referenced in connection with, any review of the Schedules and Statements.

On October 4, 2026 (the "Petition Date"), the Debtor commenced this Chapter 11 Case by filing a voluntary petition for relief under chapter 11 of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the "Bankruptcy Code") with the United States Bankruptcy Court for the Eastern District of California (the "Court"). This Chapter 11 Case is being administered under Case No. 26-25868. The Debtor is authorized to operate its business and manage its properties as a debtor in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

The Schedules and Statements are unaudited and subject to potential adjustment. In preparing the Schedules and Statements, the Debtor relied on financial data derived from its books and records that was available at the time of preparation. The Debtor has used commercially reasonable efforts to ensure the accuracy and completeness of such information and data; however, subsequent information, data, or discovery may result in material changes to the Schedules and Statements and inadvertent errors, omissions, or inaccuracies may exist.

The Debtor and its estate reserve all rights to amend or supplement the Schedules and Statements as may be necessary and appropriate, but expressly do not undertake any obligation to

update, modify, revise, or re-categorize the information provided in the Schedules and Statements or to notify any third party should the information be updated, modified, revised, or re-categorized, except as required by applicable law or order of the Court. Nothing contained in the Schedules and Statements or these Notes shall constitute a waiver of any rights of the Debtor and its estate or an admission with respect to this Chapter 11 Case, including, but not limited to, any issues involving objections to claims, setoff or recoupment, equitable subordination or recharacterization of debt, defenses, characterization or re-characterization of contracts, leases, and claims, assumption or rejection of contracts and leases, and/or causes of action arising under the Bankruptcy Code or any other applicable laws.

The Debtor and its agents, attorneys, and financial advisors shall not be liable for any loss or injury arising out of, or caused in whole or in part by, the acts, errors, or omissions, whether negligent or otherwise, in procuring, compiling, collecting, interpreting, reporting, communicating, or delivering the information contained herein. In no event shall the Debtors or their agents, attorneys, and financial advisors be liable to any third party for any direct, indirect, incidental, consequential, or special damages (including, but not limited to, damages arising from the disallowance of a potential claim against the Debtor, damages to business reputation, lost business, or lost profits), whether foreseeable or not and however caused, even if the Debtor or its agents, attorneys, and financial advisors are advised of the possibility of such damages.

These Global Notes should be referred to and reviewed in connection with any review of the Schedules and Statements.

GLOBAL NOTES AND OVERVIEW OF METHODOLOGY

The Schedules, Statements, and Notes should not be relied upon by any persons for information relating to current or future financial conditions, events, or performance of the Debtor.

1. **Basis of Presentation.** The Schedules and Statements are unaudited and are the result of the Debtor's reasonable efforts to report information derived from its books and records. The Schedules and Statements reflect the assets and liabilities of the Debtor. These Schedules and Statements do not purport to represent financial statements prepared in accordance with Generally Accepted Accounting Principles ("GAAP"), nor are they intended to reconcile to the financial statements of the Debtor.

The Schedules and Statements have been signed by Jonathan Raymond, the Debtor's Executive Director. In reviewing and signing the Schedules and Statements, Mr. Raymond

necessarily relied upon the efforts, statements, and representations of the Debtor's accounting and non-accounting personnel and financial advisors. Mr. Raymond has not, and could not have, personally verified the accuracy of each such statement and representation, including statements and representations concerning amounts owed to creditors.

2. **Insiders.** In circumstances where the Schedules and Statements require information regarding "insiders," the Debtor has included information with respect to the individuals who the Debtor believes may be included in the definition of "insider" as such term is defined in section 101(31) of the Bankruptcy Code. Except as otherwise disclosed herein or in the Statements, payments to "insiders" are set forth on Statement 4. Persons listed as "insiders" have been included for informational purposes only, and such listing is not intended to be, nor should be construed as, a legal characterization of such person as an insider, nor does it serve as an admission of any fact, claim, right, or defense, and all such claims, rights, and defenses with respect thereto are hereby expressly reserved. Moreover, the Debtor does not take any position with respect to: (a) any insider's influence over the control of the Debtor; (b) the management responsibilities or functions of any such insider; (c) the decision making or corporate authority of any such insider; or (d) whether the Debtor or any such insider could successfully argue that he or she is not an "insider" under applicable law or with respect to any theories of liability or for any other purpose. The listing of a party as an "insider" is not intended to be nor should be construed as a legal characterization of such party as an insider and does not act as an admission of any fact, claim, right, or defense, and all such rights, claims, and defenses are hereby expressly reserved.

3. **Totals.** All totals that are included in the Schedules and Statements represent totals of all known amounts included in the Schedules and Statements and exclude items identified as "unknown" or "undetermined." If there are unknown or undetermined amounts, the actual totals may be materially different from the listed totals.

4. **Accounts Payable and Distribution System.** The Debtor uses a centralized cash management system to collect, transfer, and disburse funds generated through its operations (the "Cash Management System"). Additional information regarding the Cash Management System is set forth in the *Debtor's Emergency Motion for Entry of Interim and Final Orders (I) Authorizing the Debtor to (A) Maintain Existing Bank Accounts; (B) Continue Use of Cash Management System; (C) Continue Use of Business Forms; and (D) Honor Certain Prepetition Obligations Related Thereto; and (II) Waiving Requirements of LBR 2015-2; (III) Granting Limited Waiver of Section 345(b) Deposit Requirements; and (IV) Granting Related Relief* [Docket No. 17] (the "Cash Management Motion"), and the supporting papers filed in this Chapter 11 Case.

5. **Reporting Date.** Unless otherwise noted in the specific responses, the Schedules and Statements reflect the Debtor's books and records as of the close of business on October 4, 2026, or the latest available record date before then.

6. **Accuracy.** The financial information disclosed herein was not prepared in accordance with international, federal or state securities laws or other applicable non-bankruptcy law or in lieu of complying with any periodic reporting requirements thereunder. Persons and entities trading in or otherwise purchasing, selling, or transferring claims against the

Debtor should evaluate this information considering the purposes for which it was prepared.

7. **Undetermined Amounts.** Claim amounts that could not readily be quantified by the Debtor are scheduled as "undetermined," "unknown," or "N/A." The description of an amount as "undetermined," "unknown," or "N/A" is not intended to reflect upon the materiality of the amount.

8. **Liabilities.** The Debtor has sought to allocate liabilities between prepetition and postpetition periods based on the information and research conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available and further research is conducted, the allocation of liabilities between prepetition and postpetition periods may change. Accordingly, the Debtor reserves all its rights to amend, supplement, or otherwise modify the Schedules and Statements as is necessary or appropriate.

9. **Other Paid Claims.** If the Debtor has reached any postpetition settlement with a vendor or other creditor, the terms of such settlement will prevail, supersede amounts listed in the Schedules and Statements, and shall be enforceable by all parties.

10. **Payments on Prepetition Claims Pursuant to First Day Orders.** The Debtor has requested authority to pay certain outstanding prepetition claims pursuant to orders entered by this Court after the initial hearing in these cases (collectively, the "First Day Orders"). The Schedules and Statements reflect the Debtor's outstanding liabilities in their amounts owed as of the Petition Date without reducing liabilities on account of any payments authorized under the First Day Orders, provided, however, that if liabilities on account of prepetition wages and benefits have been satisfied, they are not listed on the Schedules and Statements.

11. **Current Values.** The assets and liabilities of the Debtor are listed on the basis of the book value of the asset or liability in the Debtor's accounting books and records. Unless otherwise noted, the carrying value on the Debtor's books, rather than the current market value, is reflected in the Schedules and Statements. Except as otherwise noted in the Schedules and Statements, all liabilities are valued as of the Petition Date. The Schedules and Statements reflect the Debtor's best effort to report its assets, liabilities, receipts, and expenses "as of" the applicable dates. The Debtor made reasonable efforts to allocate liabilities between the prepetition and postpetition periods based on the information and research that was conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available and further research is conducted, the Debtor may modify the allocation of liabilities between the prepetition and postpetition periods and amend the Schedules and Statements accordingly.

12. **Book Value.** Except as otherwise noted, each asset and liability of the Debtor is shown on the basis of net book value of the asset or liability in accordance with the Debtor's accounting books and records. Therefore, the Schedules and Statements are not based upon any estimate of the current market values of the Debtor's assets and liabilities, which may not correspond to book values. It would be cost prohibitive and unduly burdensome to obtain current market valuations of all of the Debtor's interests. Except as otherwise noted, the Debtor's assets are presented, in detail, as they appear on the Debtor's

accounting subledgers. As such, the detail may include error corrections and value adjustments (shown as negative values or multiple line items for an individual asset). To the extent certain assets are listed at undetermined amounts, their net book values may differ materially from fair market values. Amounts ultimately realized may vary from net book value (or whatever value was ascribed) and such variance may be material. Accordingly, the Debtor reserves all of its rights to amend or adjust the value of each asset set forth herein. In addition, the amounts shown for total liabilities exclude items identified as "unknown" or "undetermined," and, thus, ultimate liabilities may differ materially from those stated in the Schedules and Statements.

13. **Property and Equipment.** Unless otherwise noted, owned property and equipment are presented at their carrying values in the Debtor's books and records, net of applicable depreciation. Nothing in the Schedules and Statements is, or shall be construed as, an admission as to the determination of the legal status of any lease (including, without limitation, whether any lease is a true lease or a financing arrangement, and whether such lease is unexpired), and the Debtor and its estate reserve all rights with respect to such issues.

14. **Causes of Action.** The Debtor has made its best efforts to set forth known causes of action against third parties as assets in its Schedules and Statements. The Debtor reserves all of its rights with respect to causes of action it may have (including, but not limited to, causes of action arising under the Bankruptcy Code or any other applicable laws), whether disclosed or not disclosed, and neither these Global Notes nor the Schedules and Statements shall be deemed a waiver of any such causes of action, or in any way waive, prejudice, impair, or otherwise affect the assertion of such claims and causes of action.

15. **Litigation.** The Debtor made reasonable efforts to accurately record litigation actions to which it is a party (collectively, the "Litigation Actions") in the Schedules and Statements. The inclusion of any Litigation Action in the Schedules and Statements does not constitute an admission by the Debtor of liability, the validity of any Litigation Action, or the amount of any potential claim that may result from any claims with respect to any Litigation Action, or the amount and treatment of any potential claim resulting from any Litigation Action currently pending or that may arise in the future.

16. **Credits and Adjustments.** In the ordinary course of its business, the Debtor applies credits against amounts otherwise due to vendors. Claims of vendors and creditors are listed in the amounts entered on the Debtor's books and records, and may not reflect certain credits, allowances, or other adjustments due from such vendors or creditors to the Debtor. The Debtor and its estate reserve all rights with regard to any such credits, allowances, and other adjustments, including, without limitation, the right to assert claims, objections, setoffs, and recoupments with respect to the same.

17. **Executory Contracts and Unexpired Leases.** The Debtor has not set forth executory contracts and unexpired leases as assets in the Schedules and Statements, even though these contracts and leases may have some value to the Debtor's estate. Rather, executory contracts and unexpired leases have been set forth solely on Schedule G. The Debtor's rejection of executory contracts and unexpired leases may result in the assertion of rejection damages claims against the Debtor and its estate; however, the Schedules and

Statements do not reflect any claims for rejection damages. The Debtor and its estate reserve all rights with respect to the assertion of any such claims.

18. **Claims.** The Schedules list creditors and set forth the Debtor's estimate of the claims of creditors as of the Petition Date. The claim amounts reflected on the Schedules may include the Debtor's estimates for vendor charges not yet invoiced. By estimating certain invoices, the Debtor is not representing that it has sought to identify and estimate all uninvoiced vendor charges. While the Debtor has made its best efforts to reflect the claims of each vendor, excluding these various adjustments, while including the "vendor credits" discussed above, the actual unpaid claims of creditors that may be allowed in this Chapter 11 Case may differ from the amounts set forth in the Schedules and Statements.

The Debtor intentionally has not included "non-cash" accruals (*i.e.*, accruals to recognize expense or liability over multiple periods where no specific obligation to perform is established, such as accruals to equalize lease payments) in the Schedules and Statements.

19. **Estimates.** The Debtor was required to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and reported revenue and expenses. The Debtor and its estate reserve all rights to amend the reported amounts of assets, liabilities, revenue, and expenses to reflect changes in those estimates and assumptions.

20. **Currency.** All amounts shown in the Schedules and Statements are in United States dollars.

21. **Debtor's Reservation of Rights.** Nothing contained in the Schedules, Statements, or Notes shall constitute a waiver of rights with respect to this Chapter 11 Case, including the following:

(a) Any failure to designate a claim listed on the Debtor's Schedules as "disputed," "contingent," or "unliquidated" does not constitute an admission by the Debtor that the claim is not "disputed," "contingent," or "unliquidated." Likewise, listing a claim (a) on Schedule D as "secured," (b) on Schedule E/F as "unsecured priority," or "unsecured non-priority," or (c) listing a contract or lease on Schedule G as "executory" or "unexpired," does not constitute an admission by the Debtor and its estate of the legal rights of any claimant, or a waiver of the rights of the Debtor and its estate to amend these Schedules and Statements to recharacterize or reclassify any claim or contract. The Debtor and its estate reserve the right to (i) object to, or otherwise dispute or assert setoff rights, cross-claims, counterclaims or defenses to, any claim reflected on the Schedules on any grounds, including, without limitation, amount, liability, validity, priority, or classification, or (ii) otherwise designate subsequently any claim as "disputed," "contingent," or "unliquidated."

(b) Notwithstanding that the Debtor has made reasonable efforts to correctly characterize, classify, categorize, or designate certain claims, assets, executory contracts, unexpired leases, and other items reported in the Schedules and Statements, the Debtor nonetheless may have improperly characterized, classified, categorized, or designated certain items. The Debtor thus reserves all rights to recharacterize, reclassify, recategorize, or redesignate items reported in the Schedules and Statements at a later time as is necessary and appropriate.

(c) The claims of individual creditors for, among other things, goods, products, services or taxes are listed as the amounts entered on the Debtor's books and records and may not reflect credits, allowances or other adjustments due from such creditors to the Debtor. The Debtor reserves all of its rights with regard to such credits, allowances and other adjustments, including the right to assert claims objections or setoffs with respect to the same.

(d) Although the Debtor has exercised its reasonable efforts to ensure the accuracy of its Schedules and Statements, they nevertheless may contain errors and omissions. The Debtor hereby reserves all its rights to dispute the validity, status, and enforceability of any contracts, agreements, and leases identified in the Schedules and Statements, and to amend and supplement the Schedules and Statements as necessary.

(e) The Debtor further reserves all its rights, claims, and causes of action with respect to the contracts and agreements listed on the Schedules and Statements, including the right to dispute and challenge the characterization or the structure of any transaction, document, and instrument related to a creditor's claim.

SPECIFIC ADDITIONAL DISCLOSURES WITH RESPECT TO SCHEDULES

1. **Schedule A/B, Question 3 – Checking, savings, money market, or financial brokerage accounts.** The values provided in this section reflect the balance in each of the Debtor's bank accounts as of the Petition Date.

2. **Schedule A/B, Question 11 – Accounts Receivable.** The Debtor's accounts receivable information is derived from its books and records as of the Petition Date and includes estimated accrued LCFF apportionment and other receivables. Notes receivables are reported separately on Schedule A/B, Question 71.

3. **Schedule A/B: Part 7, Questions 39-45 – Collectibles, fixtures, equipment, etc.** The Debtor's assets reported in this section, including furniture, fixtures, equipment, and classroom items, are listed with an undetermined value.

4. **Schedule A/B, Question 50 – Other equipment.** The Debtor has listed its equipment leases in this section, with the values determined on a right-of-use basis.

5. **Schedule A/B, Question 55 – Real Property.** The Debtor has listed its real property leases in this section, with the values determined on a right-of-use basis. The Debtor has also listed its leasehold improvements in this section at their net book values.

6. **Schedule A/B, Question 61 – Internet domain names and websites.** The Debtor's website, https://hccts.org/, is listed on Schedule A/B with a value of $0. The scheduled value is not an appraisal of the website's fair market value.

Schedule D

Except as otherwise ordered by the Court, the Debtor reserves its rights to dispute or challenge the validity, perfection, or immunity from avoidance of any lien purported to be granted

or perfected in any specific asset for the benefit of a secured creditor listed on Schedule D. Nothing in the Schedules and Statements modifies the validity, priority, or extent of any lien.

Except as specifically stated herein, real property lessors, utility companies, and other parties which may hold security deposits have not been listed on Schedule D. The Debtor has not included parties that may believe their claims are secured through setoff rights or inchoate statutory lien rights.

Schedule E/F

The Debtor has exercised its commercially reasonable efforts to list all unsecured liabilities on Schedule E/F. Certain creditors listed on Schedule E/F may owe amounts to the Debtor, and, as such, the Debtor may have valid setoff and recoupment rights with respect to such amounts. The amounts listed on Schedule E/F may not reflect any such right of setoff or recoupment, and the Debtor reserves all rights to assert the same and to dispute and challenge any setoff or recoupment rights that may be asserted against the Debtor by a creditor. Additionally, certain creditors may assert liens against the Debtor for amounts listed on Schedule E/F. The Debtor reserves its rights to dispute and challenge the validity, perfection, and immunity from avoidance of any lien purported to be perfected by a creditor listed on Schedule E/F.

Additional information concerning the State of California's (the "State") potential recovery of prepetition education funding overpayments through setoff or recoupment against apportionment payments otherwise payable to the Debtor is set forth in the *Debtor's Emergency Motion for Entry of Interim and Final Orders (I) Authorizing the Debtor to* Use *Cash in the Ordinary Course of Business in Accordance with Approved Budget; (II) Authorizing the State of California to Recover Prepetition Overpayments from Future Apportionments; (III) Finding that Holders of Equipment Liens Are Adequately Protected; and (IV) Granting Related Relief* [Docket No. 21] (the "Cash Use Motion"), the memorandum of points and authorities, declarations, exhibits, and other related filings in support thereof. For the avoidance of doubt, the amounts reported on Schedule E/F are not netted or reduced on account of any actual or asserted setoff or recoupment rights, including any such rights of the State with respect to overpayments and apportionment payments. Any such setoff or recoupment remains subject to further order of the Court. Neither the inclusion of any claim on Schedule E/F nor anything in these Notes constitutes an admission as to the validity, amount, or enforceability of any overpayment claim or setoff or recoupment right, or authorizes the exercise of any such right. The Debtor and its estate reserve all rights, claims, defenses, and objections with respect thereto.

To the extent practicable, Schedule E/F is intended to reflect the balance as of the Petition Date. The Debtor may pay claims listed on Schedule E/F during this Chapter 11 Case pursuant to orders of the Court, and the Debtor reserves all of its rights to update Schedule E/F to reflect such payments or to seek appropriate adjustments to the claims register to account for the satisfaction of such claims. Additionally, certain prepetition amounts may be paid through cure costs associated with assumption or assumption and assignment of an executory contract or unexpired lease. Schedule E/F does not include any potential rejection damage claims of the counterparties to executory contracts and unexpired leases that may be rejected.

As of the time of filing the Schedules and Statements, the Debtor may not have received all invoices for payables, expenses, and other liabilities that may have accrued prior to the Petition

Date. Accordingly, the information contained in Schedules D and E/F may be incomplete. The Debtor reserves its rights to amend Schedules D and E/F if and as it receives such invoices.

Schedule E/F does not include "non-cash" accruals that recognize expense or liability over multiple periods where no specific obligation to perform is established, as described in the Global Notes. Such accounting entries do not represent specific claims as of the Petition Date.

The Debtor has used commercially reasonable efforts to list its known unsecured creditors in Schedule E/F. Appearances entered by attorneys on behalf of such creditors are reflected on the docket of this Chapter 11 Case.

Third parties should not anticipate that the relationship of aggregate asset values and aggregate liabilities set forth in the Schedules will reflect their ultimate recoveries in this Chapter 11 Case. Actual assets and liabilities may deviate from the amounts shown in the Schedules due to various events that occur throughout the duration of this Chapter 11 Case.

Schedule G

The business of the Debtor is complex and, while every effort has been made to ensure the accuracy of Schedule G, inadvertent errors or omissions may have occurred. The contracts, agreements, and leases listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments, restatements, waivers, estoppel certificates, letters and other documents, instruments and agreements that may not be listed therein. Relationships between the Debtor and its vendors are often governed by a master services agreement, under which vendors also place work and purchase orders, which may be considered executory contracts. The Debtor believes that disclosure of all of these purchase and work orders would be impracticable and unduly burdensome. Likewise, in some cases, the same supplier or provider may appear multiple times in Schedule G.

Unless otherwise specified on Schedule G, each executory contract or unexpired lease listed thereon shall include all final exhibits, schedules, riders, modifications, declarations, amendments, supplements, attachments, restatements, or other agreements made directly or indirectly by any executed agreement, instrument, or other document that in any manner affects such executory contract or unexpired lease, without respect to whether such agreement, instrument, or other document is listed thereon.

The Debtor and its estate hereby reserve all of their rights, claims, and causes of action to (i) dispute the validity, status, or enforceability of any contracts, agreements, or leases set forth in Schedule G; (ii) dispute or challenge the characterization of the structure of any transaction, document, or instrument related to a creditor's claim, including, but not limited to, the agreements listed on Schedule G; and (iii) amend or supplement such Schedule as necessary.

SPECIFIC ADDITIONAL DISCLOSURES WITH RESPECT TO STATEMENTS

1. **Statements, Part 1, Questions 1 and 2.** The gross revenue and non-business revenue reported for the current fiscal year cover the period from July 1, 2026, through October 4, 2026.

2. **Statements, Part 2, Question 3.** The payments disclosed in Statement 3 are based on payments made by the Debtor with payment dates from July 6, 2026, through October 4,

2026. The actual dates that cash cleared the Debtor's bank accounts may differ based on the form of payment.

3. **Statements, Part 2, Question 6.** As discussed above under "Schedule E/F," the State may seek to recover prepetition education funding overpayments through setoff or recoupment against apportionment payments otherwise payable to the Debtor, as further described in the Cash Use Motion and related filings in support thereof. Any such setoff or recoupment is not reflected in the Debtor's response to Question 6 of the Statements and remains subject to further order of the Court. Nothing in the Schedules and Statements or these Global Notes constitutes an admission as to the validity, amount, or enforceability of any such right, or authorizes its exercise. The Debtor and its estate reserve all rights, claims, defenses, and objections with respect thereto.

4. **Statements, Part 3, Question 7.** The Debtor has used reasonable efforts to report all legal actions, proceedings, investigations, arbitrations, mediations, and audits by federal or state agencies in which the Debtor was involved in any capacity within one year before the Petition Date. The Debtor reserves its rights to assert that it is not an appropriate party to such actions or proceedings.

5. **Statements, Part 6, Question 11.** The Debtor has used reasonable efforts to identify payments for services of entities that provided consultation concerning debt counseling or restructuring services, relief under the Bankruptcy Code, or preparation of a petition in bankruptcy within one year immediately before the Petition Date, which are identified in the Debtor's response to Part 6, Question 11 of the Statements. Additional information regarding the Debtor's retention of professional service firms is and will be more fully described in the individual retention applications for those firms and any related orders. Amounts listed reflect the total amounts paid to these respective firms as bifurcating the specific restructuring activities would be administratively burdensome.

6. **Statements, Part 9, Question 16.** The Debtor is a nonprofit operator of charter schools and does not have "customers" in the ordinary commercial sense. The Debtor does, however, collect and retain personally identifiable information of its students, as reflected in the Debtor's response to Question 16 of the Statements. The Debtor's collection and retention of such information are subject to the Debtor's privacy policies, which are maintained in compliance with applicable law.

7. **Statements, Part 13, Question 26.** In the ordinary course of business, the Debtor provides financial statements to a variety of parties, and various individuals and entities assist or have assisted in the preparation and maintenance of the Debtor's books and records. The Debtor has used reasonable efforts to identify such parties in its responses to Question 26 of the Statements, as applicable. These responses are based on the information available to the Debtor at the time of preparation and may not identify every party that received financial statements or assisted in the preparation or maintenance of the Debtor's books and records during the applicable reporting periods. The omission of any party should not be construed as a representation that such party did not receive financial statements or provide such assistance.

8. **Statements, Part 13, Question 27.** The Debtor is a nonprofit operator of charter schools and does not maintain inventory for sale, resale, or other commercial purposes in the

ordinary course of its operations. The Debtor does own textbooks, school supplies, and similar educational materials used in providing educational services to its students. Such materials have *de minimis* value and are not included in the Debtor's response to Question 27 of the Statements.

* * *

Fill in this information to identify the case:

Debtor Name: In re : Highlands Community Charter and Technical Schools

United States Bankruptcy Court for the: Eastern District Of California

Case number (if known): 26-25868 (CDJ)

☐ Check if this is an amended filing

Official Form 207

Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy 04/25

The debtor must answer every question. If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and case number (if known).

Part 1: Income

1. Gross revenue from business

☐ None

Identify the beginning and ending dates of the debtor's fiscal year, which may be a calendar year			Sources of revenue Check all that apply	Gross revenue (before deductions and exclusions)
From the beginning of the fiscal year to filing date:	From 7/1/2026 MM / DD / YYYY	to Filing date	☐ Operating a business ☑ Other Public Charter School - federal and state funding and grants	$ 387,203.00
For prior year:	From 7/1/2025 MM / DD / YYYY	to 6/30/2026 MM / DD / YYYY	☐ Operating a business ☑ Other Public Charter School - federal and state funding and grants	$ 23,810,541.00
For the year before that:	From 7/1/2024 MM / DD / YYYY	to 6/30/2025 MM / DD / YYYY	☐ Operating a business ☑ Other Public Charter School - federal and state funding and grants	$ 156,654,411.00

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

2. Non-business revenue

Include revenue regardless of whether that revenue is taxable. Non-business income may include interest, dividends, money collected from lawsuits, and royalties. List each source and the gross revenue for each separately. Do not include revenue listed in line 1.

☐ None

				Description of sources of revenue	**Gross revenue from each source** (before deductions and exclusions)
From the beginning of the fiscal year to filing date:	From 7/1/2026 MM / DD / YYYY	to	Filing date	Interest, Lease income, sale of capital assets	$ 626,969.00
For prior year:	From 7/1/2025 MM / DD / YYYY	to	6/30/2026 MM / DD / YYYY	Interest, Lease income, sale of capital assets	$ 1,382,148.00
For the year before that:	From 7/1/2024 MM / DD / YYYY	to	6/30/2025 MM / DD / YYYY	Interest, Lease income, sale of capital assets	$ 174,809.00

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 2: List Certain Transfers Made Before Filing for Bankruptcy

3. Certain payments or transfers to creditors within 90 days before filing this case

List payments or transfers-including expense reimbursements-to any creditor, other than regular employee compensation, within 90 days before filing this case unless the aggregate value of all property transferred to that creditor is less than $8,575 . (This amount may be adjusted on 4/01/28 and every 3 years after that with respect to cases filed on or after the date of adjustment.)

☐ None

	Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
3.1	See SOFA 3 Attachment Creditor's Name Street City State ZIP Code Country		$	☐ Secured debt ☐ Unsecured loan repayments ☐ Suppliers or vendors ☐ Services ☐ Other

4. Payments or other transfers of property made within 1 year before filing this case that benefited any insider

List payments or transfers, including expense reimbursements, made within 1 year before filing this case on debts owed to an insider or guaranteed or cosigned by an insider unless the aggregate value of all property transferred to or for the benefit of the insider is less than $8,575. (This amount may be adjusted on 4/01/28 and every 3 years after that with respect to cases filed on or after the date of adjustment.) Do not include any payments listed in line 3. Insiders include officers, directors, and anyone in control of a corporate debtor and their relatives; general partners of a partnership debtor and their relatives; affiliates of the debtor and insiders of such affiliates; and any managing agent of the debtor. 11 U.S.C. § 101(31).

☐ None

	Insider's Name and Address	Dates	Total amount or value	Reason for payment or transfer
4.1	See SOFA 4 Attachment Insider's Name Street City State ZIP Code Country **Relationship to Debtor**		$	

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

5. Repossessions, foreclosures, and returns

List all property of the debtor that was obtained by a creditor within 1 year before filing this case, including property repossessed by a creditor, sold at a foreclosure sale, transferred by a deed in lieu of foreclosure, or returned to the seller. Do not include property listed in line 6.

☑ None

Creditor's Name and Address	Description of the Property	Date	Value of property
5.1 Creditor's Name Street City State ZIP Code Country			$

6. Setoffs

List any creditor, including a bank or financial institution, that within 90 days before filing this case set off or otherwise took anything from an account of the debtor without permission or refused to make a payment at the debtor's direction from an account of the debtor because the debtor owed a debt.

☑ None

Creditor's Name and Address	Description of the action creditor took	Date action was taken	Amount
6.1 Creditor's Name Street City State ZIP Code Country	Last 4 digits of account number: XXXX–		$

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 3: Legal Actions or Assignments

7. Legal actions, administrative proceedings, court actions, executions, attachments, or governmental audits

List the legal actions, proceedings, investigations, arbitrations, mediations, and audits by federal or state agencies in which the debtor was involved in any capacity—within 1 year before filing this case.

☐ None

	Case title	Nature of case	Court or agency's name and address	Status of case
7.1	See SOFA 7 Attachment		Name Street City State ZIP Code Country	☐ Pending ☐ On appeal ☐ Concluded

Case number

8. Assignments and receivership

List any property in the hands of an assignee for the benefit of creditors during the 120 days before filing this case and any property in the hands of a receiver, custodian, or other court-appointed officer within 1 year before filing this case.

☑ None

	Custodian's name and address	Description of the Property	Value
8.1	Custodian's name Street City State ZIP Code Country	Case title Case number Date of order or assignment	$ Court name and address Name Street City State ZIP Code Country

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 4: Certain Gifts and Charitable Contributions

9. List all gifts or charitable contributions the debtor gave to a recipient within 2 years before filing this case unless the aggregate value of the gifts to that recipient is less than $1,000

☐ None

	Recipient's name and address	Description of the gifts or contributions	Dates given	Value
9.1	We Are TR Foundation - Twin Rivers Unified School District Creditor's Name 5115 Dudley Blvd Street McClellan CA City State ZIP Code Country **Recipient's relationship to debtor** Foundation of Twin Rivers Unified School District	Sponsorship for table at State of the District Luncheon and Fundraiser, $200 seat table of 10	March 2025	$ 2,000.00

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 5: Certain Losses

10. All losses from fire, theft, or other casualty within 1 year before filing this case.

☐ None

	Description of the property lost and how the loss occurred	Amount of payments received for the loss If you have received payments to cover the loss, for example, from insurance, government compensation, or tort liability, list the total received. List unpaid claims on Official Form 106A/B (*Schedule A/B: Assets – Real and Personal Property*).	Date of loss		Value of property lost
10.1	Burglary, laptops, speakers, cameras, pin mics, microphones, recorder	$37,593.00	11/22 and 11/23 2025	$	38,593.00

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 6: Certain Payments or Transfers

11. Payments related to bankruptcy

List any payments of money or other transfers of property made by the debtor or person acting on behalf of the debtor within 1 year before the filing of this case to another person or entity, including attorneys, that the debtor consulted about debt consolidation or restructuring, seeking bankruptcy relief, or filing a bankruptcy case.

☐ None

	Who was paid or who received the transfer?	If not money, describe any property transferred	Dates	Total amount or value
11.1	See SOFA 11 Attachment			$

Address

Street

City State ZIP Code

Country

Email or website address

Who made the payment, if not debtor?

12. Self-settled trusts of which the debtor is a beneficiary

List any payments or transfers of property made by the debtor or a person acting on behalf of the debtor within 10 years before the filing of this case to a self-settled trust or similar device.
Do not include transfers already listed on this statement.

☑ None

	Name of trust or device	Describe any property transferred	Dates transfers were made	Total amount or value
12.1				$

Trustee

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

13. Transfers not already listed on this statement

List any transfers of money or other property - by sale, trade, or any other means - made by the debtor or a person acting on behalf of the debtor within 2 years before the filing of this case to another person, other than property transferred in the ordinary course of business or financial affairs. Include both outright transfers and transfers made as security. Do not include gifts or transfers previously listed on this statement.

☐ None

	Who received transfer?	Description of property transferred or payments received or debts paid in exchange	Date transfer was made	Total amount or value
13.1	Rica Recycling **Address** 27105 Industrial Blvd Street Hayward CA 94545 City State ZIP Code Country **Relationship to Debtor** Vendor	Electronics Devices	9/29/2026	$ 170,225.00
13.2	Rica Recycling **Address** 27105 Industrial Blvd Street Hayward CA 94545 City State ZIP Code Country **Relationship to Debtor** Vendor	Recycled Eletronic Waste	9/29/2026	$ 0.00
13.3	Willis Recycling **Address** 5653 Dewey Blvd Street Sacramento CA 95824 City State ZIP Code Country **Relationship to Debtor** Vendor	Recycled Eletronic Waste	9/28/2026	$ 0.00

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 7: Previous Locations

14. Previous addresses

List all previous addresses used by the debtor within 3 years before filing this case and the dates the addresses were used.

☐ Does not apply

	Address	Dates of occupancy
14.1	1111 Howe Ave, Suite 505 Street Sacramento / CA / 95825 City / State / ZIP Code Country	From 10/1/2025 To Present
14.2	1333 Grand Ave Street Sacramento / CA / 95838 City / State / ZIP Code Country	From 7/1/2014 To 1/1/2025
14.3	555 Capitol Mall Suite 725 Street Sacramento / CA / 95814 City / State / ZIP Code Country	From 1/1/2025 To 10/1/2025

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 8: Health Care Bankruptcies

15. Health Care bankruptcies

Is the debtor primarily engaged in offering services and facilities for:
— diagnosing or treating injury, deformity, or disease, or
— providing any surgical, psychiatric, drug treatment, or obstetric care?

☑ No. Go to Part 9.

☐ Yes. Fill in the information below.

	Facility Name and Address	Nature of the business operation, including type of services the debtor provides	If debtor provides meals and housing, number of patients in debtor's care
15.1	Facility Name Street City State ZIP Code Country	**Location where patient records are maintained** (if different from facility address). If electronic, identify any service provider.	How are records kept? Check all that apply: ☐ Electronically ☐ Paper

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 9: Personally Identifiable Information

16. Does the debtor collect and retain personally identifiable information of customers?

☐ No.

☑ Yes. State the nature of the information collected and retained. Student Data, Names, Addresses, Phone, Email

Does the debtor have a privacy policy about that information?

☐ No

☑ Yes

17. Within 6 years before filing this case, have any employees of the debtor been participants in any ERISA, 401(k), 403(b), or other pension or profit-sharing plan made available by the debtor as an employee benefit?

☐ No. Go to Part 10.

☑ Yes. Does the debtor serve as plan administrator?

☑ No. Go to Part 10.

☐ Yes. Fill in below:

	Name of plan	Employer identification number of the plan
17.1		EIN:

Has the plan been terminated?

☐ No

☐ Yes

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 10: Certain Financial Accounts, Safe Deposit Boxes, and Storage Units

18. Closed financial accounts

Within 1 year before filing this case, were any financial accounts or instruments held in the debtor's name, or for the debtor's benefit, closed, sold, moved, or transferred?
Include checking, savings, money market, or other financial accounts; certificates of deposit; and shares in banks, credit unions, brokerage houses, cooperatives, associations, and other financial institutions.

☑ None

	Financial institution name and address	Last 4 digits of account number	Type of account	Date account was closed, sold, moved, or transferred	Last balance before closing or transfer
18.1	Name Street City State ZIP Code Country	XXXX-	☐ Checking ☐ Savings ☐ Money market ☐ Brokerage ☐ Other		$

19. Safe deposit boxes

List any safe deposit box or other depository for securities, cash, or other valuables the debtor now has or did have within 1 year before filing this case.

☑ None

	Depository institution name and address	Names of anyone with access to it	Description of the contents	Does debtor still have it?
19.1	Name Street City State ZIP Code Country	Address		☐ No ☐ Yes

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

20. Off-premises storage

List any property kept in storage units or warehouses within 1 year before filing this case. Do not include facilities that are in a part of a building in which the debtor does business.

☑ None

	Facility name and address	Names of anyone with access to it	Description of the contents	Does debtor still have it?
20.1	Name Street City State ZIP Code Country	Address		☐ No ☐ Yes

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 11: Property the Debtor Holds or Controls That the Debtor Does Not Own

21. Property held for another

List any property that the debtor holds or controls that another entity owns. Include any property borrowed from, being stored for, or held in trust. Do not list leased or rented property.

☑ None

	Owner's name and address	Location of the property	Description of the property	Value
21.1	Name Street City State ZIP Code Country			$

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 12: Details About Environmental Information

For the purpose of Part 12, the following definitions apply:

- *Environmental law* means any statute or governmental regulation that concerns pollution, contamination, or hazardous material, regardless of the medium affected (air, land, water, or any other medium).
- *Site* means any location, facility, or property, including disposal sites, that the debtor now owns, operates, or utilizes or that the debtor formerly owned, operated, or utilized.
- *Hazardous material* means anything that an environmental law defines as hazardous or toxic, or describes as a pollutant, contaminant, or a similarly harmful substance.

Report all notices, releases, and proceedings known, regardless of when they occurred.

22. Has the debtor been a party in any judicial or administrative proceeding under any environmental law? Include settlements and orders.

☑ No

☐ Yes. Provide details below.

	Case title	Court or agency name and address	Nature of the case	Status of case
22.1	Case Number	Name Street City State ZIP Code Country		☐ Pending ☐ On appeal ☐ Concluded

23. Has any governmental unit otherwise notified the debtor that the debtor may be liable or potentially liable under or in violation of an environmental law?

☑ No

☐ Yes. Provide details below.

	Site name and address	Governmental unit name and address	Environmental law, if known	Date of notice
23.1	Name Street City State ZIP Code Country	Name Street City State ZIP Code Country		

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

24. Has the debtor notified any governmental unit of any release of hazardous material?

☑ No

☐ Yes. Provide details below.

	Site name and address	Governmental unit name and address	Environmental law, if known	Date of notice
24.1	Name Street City State ZIP Code Country	Name Street City State ZIP Code Country		

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

Part 13: Details About the Debtor's Business or Connections to Any Business

25. Other businesses in which the debtor has or has had an interest

List any business for which the debtor was an owner, partner, member, or otherwise a person in control within 6 years before filing this case.Include this information even if already listed in the Schedules.

☑ None

	Business name and address	Describe the nature of the business	Employer Identification number Do not include Social Security number or ITIN.
25.1	Name Street City State ZIP Code Country		EIN: **Dates business existed** From To

26. Books, records, and financial statements

26a. List all accountants and bookkeepers who maintained the debtor's books and records within 2 years before filing this case.

☐ None

	Name and Address	Dates of service
26a.1	See SOFA 26a Attachment Name Street City State ZIP Code Country	From To

26b. List all firms or individuals who have audited, compiled, or reviewed debtor's books of account and records or prepared a financial statement within 2 years before filing this case.

☐ None

	Name and Address	Dates of service
26b.1	CLA (CliftonLarsonAllen LLP) - External Auditor Name 901 Via Piemonte Street Suite 300 Ontario CA 91764 City State ZIP Code Country	From 6/2/2026 To Present

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

26b.2 Twin Rivers Unified School District - School District - Charter Authorizer From May 2014 To Present

Name

5115 Dudley Blvd

Street

McClellan	CA	95652
City	State	ZIP Code

Country

26c. List all firms or individuals who were in possession of the debtor's books of account and records when this case is filed.

☐ None

Name and address	If any books of account and records are unavailable, explain why
26c.1 Charter School Management Corporation	

Name

41689 Enterprise Circle N Ste 222

Street

Temecula	CA	92590
City	State	ZIP Code

Country

26d. List all financial institutions, creditors, and other parties, including mercantile and trade agencies, to whom the debtor issued a financial statement within 2 years before filing this case.

☐ None

Name and address
26d.1 California Department of Education

Name

1430 N Street

Street

Sacramento	CA	95814
City	State	ZIP Code

Country

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

	Name and address
26d.2	Twin Rivers Unified School District Name 5115 Dudley Blvd Street McClellan / CA / 95652 City / State / ZIP Code Country

27. Inventories

Have any inventories of the debtor's property been taken within 2 years before filing this case?

☑ No

☐ Yes. Give the details about the two most recent inventories.

	Name of the person who supervised the taking of the inventory	Date of Inventory	The dollar amount and basis (cost, market, or other basis) of each inventory
			$

	Name and address of the person who has possession of inventory records
27.1	Name Street City / State / ZIP Code Country

28. List the debtor's officers, directors, managing members, general partners, members in control, controlling shareholders, or other people in control of the debtor at the time of the filing of this case.

	Name	Address	Position and Nature of any interest	% of interest, if any
28.1	See SOFA 28 Attachment			

29. Within 1 year before the filing of this case, did the debtor have officers, directors, managing members, general partners, members in control of the debtor, or shareholders in control of the debtor who no longer hold these positions?

☐ No

☑ Yes. Identify below.

	Name	Address	Position and Nature of any interest	Period during which position or interest was held
29.1	See SOFA 29 Attachment			From To

Debtor: Highlands Community Charter and Technical Schools Case number *(if known)*: 26-25868

Name

30. Payments, distributions, or withdrawals credited or given to insiders

Within 1 year before filing this case, did the debtor provide an insider with value in any form, including salary, other compensation, draws, bonuses, loans,credits on loans, stock redemptions, and options exercised?

☐ No

☑ Yes. Identify below.

	Name and address of recipient	Amount of money or description and value of property	Dates	Reason for providing the value
30.1	See SOFA Question 4 Name Street City State ZIP Code Country **Relationship to debtor**			

31. Within 6 years before filing this case, has the debtor been a member of any consolidated group for tax purposes?

☑ No

☐ Yes. Identify below.

	Name of the parent corporation	Employer Identification number of the parent corporation
31.1		EIN:

32. Within 6 years before filing this case, has the debtor as an employer been responsible for contributing to a pension fund?

☐ No

☑ Yes. Identify below.

	Name of the pension fund	Employer Identification number of the pension fund
32.1	JNT Resources Partners, LP - 401a, 403b, 457b	EIN: 30-0944667

Part 14: Signature and Declaration

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to $500,000 or imprisonment for up to 20 years, or both.

18 U.S.C.§§ 152, 1341, 1519, and 3571.

I have examined the information in this *Statement of Financial Affairs* and any attachments and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 11/2/2026
MM / DD / YYYY

Signed by:
✖ Jonathan Raymond
CD25C9FE304D4D7...

Printed name Jonathan Raymond

Signature of individual signing on behalf of the debtor

Position or relationship to debtor Chief Executive Officer

Are additional pages to *Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy* (Official Form 207) attached?

☐ No

☑ Yes

In re: Highlands Community Charter & Technical Schools
Case No. 26-25868
SOFA 3 Attachment
Certain payments or transfers to creditors within 90 days before filing this case

Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
555 Cap Partners LP 2998 Douglas Blvd, Suite 115 Pac West Office Equities LP Roseville, CA 95661	8/6/2026	August Rent	$24,006.52
	8/28/2026	September 2026 Rent	$24,006.52
	9/25/2026	October 2026 Rent	$24,440.32
		SUBTOTAL	**$72,453.36**
Actum II, LLC 1900 Avenue of the Stars, Suite 300 Los Angeles, CA 90067	7/28/2026	June 2026 Professional Fees	$5,550.00
	7/28/2026	June 2026 Professional Fees	$9,450.00
	8/20/2026	July 2026 Professional Services	$3,330.00
	8/20/2026	July 2026 Professional Services	$5,670.00
	9/23/2026	August 2026 Professional Services	$4,050.00
	9/23/2026	August 2026 Professional Services	$4,950.00
	10/1/2026	September 2026 Professional Services	$9,000.00
		SUBTOTAL	**$42,000.00**
AMI Strategies, Inc. 17187 N Laurel Park Dr Suite 125 Livonia, MI 48152-2600	9/16/2026	Scalefusion Business Licenses 8/1/2026 - 7/31/2027	$4,320.00
	9/16/2026	Scalefusion Business Licenses 8/1/2026 - 7/31/2027	$5,280.00
		SUBTOTAL	**$9,600.00**
Bay Alarm PO Box 51041 Los Angeles, CA 90051-5337	7/22/2026	Security Alarm Monitoring Service 8.1.26 - 8.31.26 - 8211 Consumes River Blvd 115	$60.00
	7/22/2026	8311Consumes River Blvd 115 - Security Alarm Monitoring Services	$60.00
	7/22/2026	8.1.26 - 8.31.26 Intercom System - 1050 Fulton Ave 150	$65.00
	7/22/2026	7.1.26 - 7.31.26 Intercom System - 1050 Fulton Ave 150	$65.00
	7/22/2026	8.1.26 - 8.31.26 BayNet Service Charge and Security Alarm Monitoring Service - 4545 College Oak Drive	$76.00
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service - 3727 Maroni Ave	$105.00

In re: Highlands Community Charter & Technical Schools
Case No. 26-25868
SOFA 3 Attachment
Certain payments or transfers to creditors within 90 days before filing this case

Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Bay Alarm (Continued)	7/22/2026	8.1.26 - 8.31.26 Security Monitoring Service - 3727 Marconi Avenue	$105.00
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service and Intercom System - 3200 37th Ave	$125.40
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service and Intercom System - 3200 37th Avenue	$125.40
	7/22/2026	Remaining Contract Value - 2310 Fair Oaks Blvd C	$150.73
	7/22/2026	8.1.26 - 8.31.26 Intercom System - 1964 Rumrill Blvd	$171.57
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service and Intercom System - 3205 Hurley Way	$192.21
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service and Intercom System - 3205 Hurley Way	$192.21
	7/22/2026	8.1.26 - 8.31.26 Camera System - 431 Hayes Ave	$210.00
	7/22/2026	7.1.26 - 7.31.26 Camera System - 431 Hayes Ave	$210.00
	7/22/2026	7.1.26 - 7.31.26 Camera System and Security Alarm Monitoring Service - 7839 Center Parkway	$300.00
	7/22/2026	8.1.26 - 8.31.26 Camera System and Security Alarm Monitoring Service - 7839 Center Parkway	$300.00
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service and Camera System - 4350 Raley Blvd 300	$325.00
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service and Camera System - 4350 Raley Blvd 300	$325.00
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring and Camera System - 5945 Franklin Blvd	$461.51

In re: Highlands Community Charter & Technical Schools
Case No. 26-25868
SOFA 3 Attachment
Certain payments or transfers to creditors within 90 days before filing this case

Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Bay Alarm (Continued)	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring, Camera System - 5945 Franklin Blvd	$461.51
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service and Camera System - 2300 Edison Ave	$472.16
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service - 1111 Howe Avenue, Various suites	$490.00
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service - 1111 Howe Avenue, Various Suites.	$490.00
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service - 1111 Howe Avenue, Various Suites.	$490.00
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service - 1111 Howe Avenue, Various suites	$490.00
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service and Intercom System - 4441 Auburn Blvd	$515.00
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service, Intercom System - 4441 Auburn Blvd	$515.00
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service and Camera System - 10013 Folsom Blvd	$545.00
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service and Camera System - 10013 Folsom Blvd	$545.00
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring Service and Camera System - 2300 Edison Ave	$561.10
	7/22/2026	7.1.26 - 7.31.26 Intercom System, Security Alarm Monitoring and Camera System - 3801 Florin Road	$595.15
	7/22/2026	8.1.26 - 8.31.26 Intercom, Camera System and Security Alarm Monitoring Service - 3801 Florin Road	$595.15
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring Service, Intercom and Camera System - 2310 Fair Oaks Blvd, C2	$604.59

In re: Highlands Community Charter & Technical Schools
Case No. 26-25868
SOFA 3 Attachment
Certain payments or transfers to creditors within 90 days before filing this case

Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Bay Alarm (Continued)	7/22/2026	7.1.26 - 7.31.26 Intercom System, Security Alarm Monitoring Services, Camera System - 2310	$659.08
	7/22/2026	8.1.26 - 8.31.26 Camera System, Security Alarm Monitoring Service and Intercom System - 800 Todhunter Ave	$670.40
	7/22/2026	8.1.26 - 8.31.26 Camera System, Security Alarm Monitoring and Intercom System - 3263 1st Ave (Oak Park)	$735.00
	7/22/2026	7.1.26 - 7.31.26 Camera System, Security Alarm Monitoring and Intercom System - 3263 1st Ave (Oak Park)	$735.00
	7/22/2026	7.1.26 - 7.31.26 Intercom System, Security Alarm Monitoring Service and Camera System - 5655 Hillsdale Blvd, Various Suites	$935.00
	7/22/2026	8.1.26 - 8.31.26 Intercom System, Security Alarm Monitoring Service, Camera System - 5655 Hillsdale Blvd 2	$935.00
	7/22/2026	7.1.26 - 7.31.26 Security Alarm Monitoring, Monitoring Fee-Fire, Camera System and Intercom System - 800 Todhunter	$1,005.84
	7/22/2026	1333 Grand Avenue - Security Alarm Monitoring Services	$3,322.43
	7/22/2026	8.1.26 - 8.31.26 Security Alarm Monitoring, Fire, Camera and Intercom system - 1333 Grand Ave	$3,518.99
	8/18/2026	Acct 4264844, Service Call - 4545 College Oak Dr	$125.00
	8/18/2026	Acct 4618144 Sept 2026 Alarm Monitoring & Intercom System - 3200 37th Ave	$125.40
	8/18/2026	Acct 4618744 Sept 2026, Security Alarm Monitoring & Camera System - Franklin Blvd	$461.51

In re: Highlands Community Charter & Technical Schools
Case No. 26-25868
SOFA 3 Attachment
Certain payments or transfers to creditors within 90 days before filing this case

Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Bay Alarm (Continued)	8/18/2026	Acct 4619244, Sept 2026 Alarm Monitoring Service, Intercom & Camera System - Fair Oaks Blvd	$604.59
	8/20/2026	Sept 2026 Alarm Monitoring - 8211 Consumes	$60.00
	8/20/2026	Sept 2026 Monitoring Fee-Fire, Alarm, Camera and Intercom - T Street	$75.46
	8/20/2026	Sept 2026 Baynet Service and Alarm Monitoring - 4545 College Oak	$76.00
	8/20/2026	Sept 2026 Alarm Monitoring and Intercom System - 1050 Fulton	$155.00
	8/20/2026	Sept 2026 Intercom System - 1964 Rumrill Blvd	$171.57
	8/20/2026	Sept 2026 Alarm Monitoring, and Intercom System - 3205 Hurley	$192.21
	8/20/2026	Sept 2026 Camera System and Alarm Monitoring - 431 Hayes	$285.00
	8/20/2026	Sept 2026 Camera System and Alarm Monitoring - 7839 Center Pkwy	$300.00
	8/20/2026	Sept 2026 Camera System and Alarm Monitoring - 3727 Marconi	$315.00
	8/20/2026	Sept 2026 Alarm Monitoring and Camera System - 4350 Raley Blvd	$325.00
	8/20/2026	Sept 2026 Alarm Monitoring and Camera System - 2300 Edison	$472.16
	8/20/2026	Sept 2026 Security Alarm Monitoring Service - 1111 Howe Ave	$490.00
	8/20/2026	Sept 2026 Security Alarm Monitoring Service - 1111 Howe Ave	$490.00
	8/20/2026	Sept 2026 Alarm Monitoring and Intercom System - 4441 Auburn	$515.00
	8/20/2026	Sept 2026 Intercom, Alarm Monitoring and Camera System - 3801 Florin	$595.15

In re: Highlands Community Charter & Technical Schools
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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Bay Alarm (Continued)	8/20/2026	Sept 2026 Alarm Monitoring and Camera System - 10013 Folsom Blvd	$623.69
	8/20/2026	Sept 2026 Camera System, Alarm Monitoring & Intercom - 800 Todhunter	$670.40
	8/20/2026	Sept 2026 Camera System, Alarm Monitoring & Intercom - 3263 1st Ave	$735.00
	8/20/2026	Sept 2026 Intercom, Alarm Monitoring and Camera System - 5655 Hillsdale Blvd	$1,015.00
	8/20/2026	Sept 2026 Monitoring Fee-Fire, Alarm, Camera and Intercom - Grand Ave	$3,607.39
	9/10/2026	Acct 4378544 Aug 2026 Alarm Monitoring Service - 8180 Industrial Pkwy	$80.00
	9/10/2026	Acct 4378544 Sept 2026 Alarm Monitoring Service - 8180 Industrial Pkwy	$80.00
	9/10/2026	Acct 4378544 Oct 2026 Alarm Monitoring Service - 8180 Industrial Pkwy	$80.00
	9/10/2026	Acct 4618144 Oct 2026 Alarm Monitoring Service & Intercom System - 3200 37th Ave	$125.40
	9/10/2026	Acct 4619544 Oct 2026 Alarm Monitoring Service & Intercom System - Fulton Ave	$155.00
	9/10/2026	Acct 4617544 Oct 2026 Alarm Monitoring Service & Camera System - Marconi Ave	$157.50
	9/10/2026	Acct 4617544 Oct 2026 Alarm Monitoring Service & Camera System - Marconi Ave	$157.50
	9/10/2026	Acct 4619344 Oct 2026 Alarm Monitoring Service & Intercom System - Hurley Way	$192.21
	9/10/2026	Acct 4618744 Oct 2026 Alarm Monitoring Service & Camera System - Franklin Blvd	$230.75
	9/10/2026	Acct 4618744 Oct 2026 Alarm Monitoring Service & Camera System - Franklin Blvd	$230.76

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Bay Alarm (Continued)	9/10/2026	Acct 4617444 Oct 2026 Alarm Monitoring Service & Camera System - Raley Blvd	$255.00
	9/10/2026	Acct 4618044 Oct 2026 Alarm Monitoring Service & Camera System - Edison Ave	$472.16
	9/10/2026	Acct 4618544 Oct 2026 Alarm Monitoring Service & Camera System - Folsom Blvd	$623.69
	9/10/2026	Acct 4618944 Oct 2026 Alarm Monitoring, Intercom & Camera System - Todhunter	$670.40
	9/10/2026	Oct 2026 Alarm Monitoring Service, Camera & Intercom System - Oak Park	$735.00
	9/16/2026	Acct 4360844 Aug 2026 Security Alarm Monitoring Service - O Street	$100.00
	9/16/2026	Acct 4360844 Sept 2026 Security Alarm Monitoring Service - O Street	$100.00
	9/16/2026	Acct 4618644 Oct 2026 Alarm Monitoring Service & Intercom System - Auburn Blvd	$515.00
	9/16/2026	Acct 4643644 Deposit for Installation - 1111 Howe Ave 645	$580.00
	9/16/2026	Acct 4619444 Oct 2026 Intercom System, Alarm Monitoring & Camera System - Hillsdale Blvd	$1,015.00
	9/23/2026	Acct 4619444 Oct 2026 Security Alarm Monitoring - Hillsdale Blvd	$37.50
	9/23/2026	Acct 4619044 Sept 2026 Security Alarm Monitoring - Howe Ave, Ste 645	$70.01
	9/23/2026	Acct 4619444 Sept 2026 Security Alarm Monitoring - Hillsdale Blvd	$72.50
	9/23/2026	Acct 4619044 Oct 2026 Security Alarm Monitoring - Howe Ave, Ste 645	$75.00
	9/23/2026	Acct 4360844 Oct 2026 Security Alarm Monitoring - O Street	$100.00

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Bay Alarm (Continued)	9/23/2026	Acct 4643444 Installation Charge - Hillsdale Blvd	$620.00
		SUBTOTAL	**$43,527.34**
Blackline Drafting & Design, LLC 6929 Fair Oaks Blvd. #173 Carmichael, CA 95608	8/18/2026	Professional Services - 5655 Hillsdale Blvd	$3,150.00
	8/20/2026	Professional Services - 1111 Howe Ave	$2,100.00
	8/20/2026	Professional Services - 1111 Howe Ave	$2,100.00
	9/10/2026	Professional Services - 3727 Marconi Avenue	$1,450.00
	9/10/2026	Professional Services - 3727 Marconi Avenue	$1,450.00
	9/10/2026	Professional Services - 4541 College Oak Drive	$3,750.00
		SUBTOTAL	**$14,000.00**
Bollinger Government Affairs 1435 38th Street Sacramento, CA 95816	7/22/2026	BPO26-00059 June 2026 Advocacy	$11,100.00
	7/22/2026	BPO26-00059 June 2026 Advocacy	$18,900.00
	8/11/2026	July 2026 Advocacy	$11,100.00
	8/11/2026	July 2026 Advocacy	$18,900.00
	9/17/2026	August 2026 Advocacy	$13,500.00
	9/17/2026	August 2026 Advocacy	$16,500.00
	10/1/2026	09.01.26 - 10.15.26 Advocacy	$45,000.00
		SUBTOTAL	**$135,000.00**
Box Inc. PO Box 884666 Los Angeles, CA 90088-4666	8/27/2026	8.16.26 - 8.15.27 Enterprise Plus Service Subscription	$3,948.05
	8/27/2026	8.16.26 - 8.15.27 Enterprise Plus Service Subscription	$6,722.35
		SUBTOTAL	**$10,670.40**
BTA Security Solutions LLC 4745 Marlborough Way Carmichael, CA 95608	8/11/2026	Site Monitoring 7/6-7/31	$3,449.90
	8/11/2026	Site Monitoring 7/6-7/31	$3,840.00
	9/1/2026	August 2026 Security Site Monitoring	$180.00
	9/1/2026	August 2026 Security Site Monitoring	$3,795.00
	9/1/2026	August 2026 Security Site Monitoring	$3,795.00

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
BTA Security Solutions LLC (Continued)	9/1/2026	August 2026 Security Site Monitoring	$7,590.00
	9/1/2026	August 2026 Security Site Monitoring	$7,590.00
	9/1/2026	August 2026 Security Site Monitoring	$7,725.00
	9/1/2026	August 2026 Security Site Monitoring	$7,725.00
	10/1/2026	25% of October Security Services	$11,013.75
	10/1/2026	September 2026 Security Services	$44,505.00
		SUBTOTAL	**$101,208.65**
Burlington English Inc 4800 N. Federal Hwy, #E207 Boca Raton, FL 33431	9/17/2026	Burlington English Annual Seat (1,800) & Complimentary Annual Seat (144)	$77,760.00
	9/17/2026	Burlington English Annual Seat (1,800) & Complimentary Annual Seat (144)	$95,040.00
		SUBTOTAL	**$172,800.00**
Buzz Oates, LLC 555 Capitol Mall, Ninth Floor Sacramento, CA 95814	8/13/2026	August Rent	$37,354.00
	9/2/2026	September 2026 Rent	$37,354.00
	10/1/2026	October 2026 Rent	$37,354.00
		SUBTOTAL	**$112,062.00**
California Charter Schools Association-86087 PO Box 86087 Los Angeles, CA 90086	9/10/2026	2026-2027 Membership Renewal	$30,888.00
	9/10/2026	2027-2028 Membership Renewal	$30,888.00
		SUBTOTAL	**$61,776.00**
California Department of Education PO Box 515006 Sacramento, CA 95851	7/21/2026	Reimburse AEFLA Funds Due FY 2024	$856,194.00
	7/21/2026	Reimburse AEFLA Funds Due FY 2023	$856,963.00
		SUBTOTAL	**$1,713,157.00**
Canon Financial Services Inc 14904 Collection Center Dr Chicago, IL 60693-0149	8/6/2026	Copier Leases Contract#s 740143-2 & 740143-3	$19,627.19
	8/11/2026	Contract 740143-1 Late Fee - 6.9.26	$115.27

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Canon Financial Services Inc (Continued)	8/11/2026	Contract 740143-1 Duplo Cutters - Late Fee	$138.90
	8/11/2026	Contract 740143-1 & 740143-2 Late Fee	$1,414.28
	8/11/2026	Contract 740143-1 6.9.26 - 7.8.26 Printer & Duplo Cutter Leases	$1,496.65
	8/11/2026	Contract 740143-2 & 740143-3 - 8.9.26 - 9.8.26 Contract Charge	$19,627.19
	8/27/2026	8.10.26 Late fee - Contract 740143 Printer & Duplo Cutters	$277.80
	9/10/2026	Contract 740143-1 - Late Fee	$138.90
	9/10/2026	Contract 740143-1- Late Fee	$138.90
	9/10/2026	Contract 740143-1 Duplo Cutters - Late Fee	$138.90
	9/10/2026	Contract 740143-1 - 7.9.26 - 8.8.26 Duplo Cutters Contract Charge	$1,496.65
	9/16/2026	Customer #740143 Late Fee - 6.9.26	$138.90
	9/16/2026	Contract 740143-1 - Late Fee	$138.90
	9/16/2026	Contract 740143-1 - 8.9.26 - 9.8.26 Contract Charge	$748.32
	9/16/2026	Contract 740143-1 - 8.9.26 - 9.8.26 Contract Charge	$748.33
	9/16/2026	Contract 740143-2 & 740143-3 Copier Leases - Late Fee	$1,811.37
	9/16/2026	Contract 740143-2 & 740143-3 - Copier Leases Late Fee	$1,811.37
	9/16/2026	Contract 740143-2 & 740143-3 - Copier Leases late fee	$1,811.37
	9/16/2026	Contract 740143-1 and 740143-2 6.9.26 - 7.8.26 Copier Leases	$19,627.19
		SUBTOTAL	**$71,446.38**
Carrie Wilson Consulting 1319 Carlotta Ave Berkeley, CA 94703	7/22/2026	BPO26-00079 Professional Services 5.21.26 - 6.30.26	$2,590.00
	7/22/2026	BPO26-00079 Professional Services 5.21.26 - 6.30.26	$4,410.00
	8/6/2026	Professional Services - 7.1.26 - 7.23.26	$2,442.00
	8/6/2026	Professional Services - 7.1.26 - 7.23.26	$4,158.00
		SUBTOTAL	**$13,600.00**

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Cesar Nava, APC DBA Nava Law Firm 562 S. A Street Oxnard, CA 93030	8/13/2026	August Rent	$5,722.49
	9/2/2026	September 2026 Rent	$5,722.49
		SUBTOTAL	**$11,444.98**
Charter Impact PO Box 511842 Los Angeles, CA 90051-1827	7/28/2026	May 2026/June 2026 Additional Student Data Services	$1,012.87
	7/28/2026	May 2026/June 2026 Additional Student Data Services	$1,724.63
	7/28/2026	June 2026 Business Management and Student Data Services	$28,100.39
	7/28/2026	June 2026 Business Management and Student Data Services	$47,846.61
		SUBTOTAL	**$78,684.50**
Charter School Management Corporation 41689 Enterprise Circle North, Suite 222 Temecula, CA 92590	7/28/2026	Professional Services May 2026 (Student Data Support)	$3,723.12
	7/28/2026	Professional Services May 2026 (Monthly Support)	$5,550.00
	7/28/2026	Professional Services May 2026 (Student Data Support)	$6,339.38
	7/28/2026	Professional Services May 2026 (Monthly Support)	$9,450.00
	7/28/2026	BBO Monthly Support Professional Services July 2026	$11,754.16
	7/28/2026	BBO Monthly Support Professional Services July 2026	$20,013.84
	8/11/2026	Professional Services August 2026 (Monthly Support)	$11,754.16
	8/11/2026	Professional Services August 2026 (Monthly Support)	$20,013.84
	9/10/2026	September 2026 Professional Services (Monthly Support)	$14,758.73
	9/10/2026	September 2026 Professional Services (Monthly Support)	$18,038.44
	10/1/2026	October 2026 Professional Services (Monthly Support)	$32,797.17
		SUBTOTAL	**$154,192.84**
Charter Schools Development Center PO BOX 15126 Sacramento, CA 95851	7/28/2026	HRA 2026 Conference Registration - 10.13.26 - 10.14.26 K.Trujillo	$832.50

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Charter Schools Development Center (Continued)	7/28/2026	HRA Conference 2026 - 10.13.26 - 10.14.26 Y.De Leal	$1,175.00
	7/28/2026	HRA 2026 Conference Registration - 10.13.26 - 10.14.26 K.Trujillo	$1,417.50
	7/28/2026	HRA Conference 2026 - 10.13.26 - 10.14.26 Y.De Leal	$1,575.00
	7/28/2026	CSDC Membership CICA	$3,135.75
	7/28/2026	CSDC Membership HCCS	$5,339.25
		SUBTOTAL	**$13,475.00**
CliftonLarsonAllen LLP PO BOX 31001-2443 Pasadena, CA 91110-2443	7/22/2026	Tax Return Preparation ending 06.30.25	$1,748.25
	7/22/2026	Tax Return Preparation ending 06.30.25	$2,976.75
	7/22/2026	Audit Services for Year Ending 6.30.25	$9,906.75
	7/22/2026	Audit Services for Year Ending 6.30.25	$16,868.25
	8/18/2026	Second Installment for Audit Services Year ending 6.30.25	$9,906.75
	8/18/2026	Second Installment for Audit Services Year ending 6.30.25	$16,868.25
	9/28/2026	Professional services provided outside the scope of the June 30, 2025	$9,475.00
	9/28/2026	Second Installment for Audit Services Year ending 6.30.25	$26,775.00
	9/28/2026	Billing for audit services for the year ended June 30, 2026	$51,975.00
		SUBTOTAL	**$146,500.00**
CompTIA, Inc. PO Box 735858 Chicago, IL 60673-5858	9/1/2026	Microsoft Office Pro V9	$4,995.00
	9/1/2026	Microsoft Office Pro V9	$6,105.00
		SUBTOTAL	**$11,100.00**
Comstock Johnson Architects PO BOX 31001-2443 Pasadena, CA 91110-2443	9/30/2026	August 2026 Professional Services - Project 2026144.00 HCCTS Surveys	$3,559.26
	10/1/2026	Aug 2026 Professional Services	$3,321.34
	10/1/2026	Sept 2026 Professional Services & Contract Payout	$26,359.40
		SUBTOTAL	**$33,240.00**

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Coverall North America, Inc 2955 Momentum Place Chicago, IL 60689	8/6/2026	July 2026 Cleaning Services - 3801 Florin Road	$3,175.00
	8/11/2026	Commercial Cleaning Service June 2026 - Arden Way	$747.00
	8/11/2026	Commercial Cleaning Services July 2026 - 2260 Boxwood	$870.00
	8/11/2026	Commercial Cleaning Service June 2026 - 2260 Boxwood St	$870.00
	8/11/2026	Commercial Cleaning Service June 2026 - 8180 Industrial	$1,300.00
	8/11/2026	Commercial Cleaning Service June 2026 - 5961 Franklin	$2,000.00
	8/11/2026	Commercial Cleaning Services July 2026 - 3727 Marconi Ave	$2,600.00
	8/11/2026	Commercial Cleaning Service June 2026 - Marconi Ave	$2,600.00
	8/11/2026	Commercial CLeaning Service June 2026 - 5655 Hillsdale Blvd	$2,650.00
	8/11/2026	Commercial Cleaning Service June 2026 - 7817 Old Auburn	$2,750.00
	8/11/2026	Commercial Cleaning Service June 2026 - Florin Road	$3,175.00
	8/11/2026	Commercial Cleaning Service June 2026 - 800 Todhunter	$3,260.00
	8/11/2026	Commercial Cleaning Service June 2026 - 2520 33rd St	$3,400.00
	8/11/2026	Commercial Cleaning Service June 2026 - Folsom Blvd	$4,000.00
	8/11/2026	Commercial Cleaning Service June 2026 - 4541 College Oak	$4,550.00
	8/18/2026	Commercial Cleaning Services July 2026 - 4541 College Oak	$2,500.00
	8/18/2026	Commercial Cleaning Service Aug 2026 - 10013 Folsom Blvd	$4,000.00
	8/20/2026	Aug 2026 Commercial Cleaning Services - 4541 College Oak	$2,500.00
	9/10/2026	August 2026 Commercial Cleaning Services - 5961 Franklin Blvd	$1,000.00
	9/10/2026	August 2026 Commercial Cleaning Services - 5961 Franklin Blvd	$1,000.00
	10/1/2026	Aug 2026 Cleaning Services - Boxwood St	$870.00

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Coverall North America, Inc (Continued)	10/1/2026	Sept 2026 Cleaning Services - Boxwood St	$870.00
	10/1/2026	Aug 2026 Cleaning Services - Marconi Ave	$2,600.00
	10/1/2026	July 2026 Cleaning Services - Hillsdale Blvd	$2,650.00
	10/1/2026	Aug 2026 Cleaning Services - Hillsdale Blvd	$2,650.00
	10/1/2026	August 2026 Cleaning Services - Florin Rd	$3,175.00
	10/1/2026	July 2026 Cleaning Services - Folsom Blvd	$4,000.00
		SUBTOTAL	**$65,762.00**
David Matthew Burke 11469 Tunnel Hill Way Gold River, CA 95670	7/22/2026	BPO26-00170 June 2026 Consulting & Facility Support Services	$2,379.56
	7/22/2026	BPO26-00170 June 2026 Consulting & Facility Support Services	$4,051.69
	8/18/2026	Consulting & Facility Support Services - July 2026.	$4,160.19
	8/18/2026	Consulting & Facility Support Services - July 2026.	$7,083.56
	9/10/2026	August 2026 Consulting & Facility Support	$4,488.75
	9/10/2026	August 2026 Consulting & Facility Support	$5,486.25
	10/1/2026	Oct 2026 Consulting & Facility Support Services	$9,975.00
	10/1/2026	Sept 2026 Consulting & Facility Support Services	$16,843.75
		SUBTOTAL	**$54,468.75**
De Lage Landen Financial Serv PO Box 825736 Philadelphia, PA 19182-5736	10/1/2026	2026 Annual Property Tax for 10 Assets	$1,105.86
	10/1/2026	July 2026 Copier Leases	$3,380.22
	10/1/2026	Aug - Sept 2026 Copier Leases	$6,760.44
		SUBTOTAL	**$11,246.52**
Dennis F Erardi Post Office Box 691000 Stockton, CA 95269-1000	7/28/2026	2nd Quarter 2026 Utilities - 3727 Marconi Ave	$1,523.01
	7/30/2026	August 2026 Rent	$14,161.74
	8/28/2026	September 2026 Rent	$7,080.87
	8/28/2026	September 2026 Rent	$7,080.87

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Dennis F Erardi (Continued)	9/1/2026	Aug 2026 Quarterly HVAC Maintenance - Marconi Ave	$552.78
	9/1/2026	Aug 2026 Quarterly HVAC Maintenance - Marconi Ave	$552.78
	9/25/2026	October 2026 Rent	$7,080.87
	9/25/2026	October 2026 Rent	$7,080.87
		SUBTOTAL	**$45,113.79**
Deveau Burr Group LLC 2612 17th Street Sacramento, CA 95818	8/20/2026	August 2026 Consulting Services	$5,550.00
	8/20/2026	August 2026 Consulting Services	$9,450.00
	10/1/2026	10.1.26 - 10.15.26 Consulting Fee	$7,500.00
	10/1/2026	Sept 2026 Consulting Fee	$15,000.00
		SUBTOTAL	**$37,500.00**
DKC Strategy 243 Vista Terrace Palm Springs, CA 92262	8/18/2026	July 2026 Professional Services	$4,255.00
	8/18/2026	July 2026 Professional Services	$7,245.00
	9/10/2026	August 2026 Professional Services	$5,175.00
	9/10/2026	August 2026 Professional Services	$6,325.00
		SUBTOTAL	**$23,000.00**
Edcite, Inc 4141 Hacienda Dr. Suite 204 Pleasanton, CA 94588	8/6/2026	2026-2027 Subscription and School Maintenance Fee	$3,889.63
	8/6/2026	2026-2027 Subscription and School Maintenance Fee	$6,622.87
		SUBTOTAL	**$10,512.50**
Edmentum PO Box 776725 Chicago, IL 60677-6725	8/6/2026	Courseware: Program License	$60,313.70
	8/6/2026	Courseware: Program License	$102,696.30
		SUBTOTAL	**$163,010.00**
E-rate Advsiors Inc 113 E Azalea Drive Long Beach, MS 39560	10/1/2026	E-Rate Category1 Quarterly Invoice	$4,250.00
	10/1/2026	E-Rate Services Category 2 - 25/26	$7,164.61
		SUBTOTAL	**$11,414.61**

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Ethan Conrad Properties 1300 National Drive, Ste. 100 Ethan Conrad Sacramento, CA 95834	7/23/2026	August Rent	$9,978.00
	7/23/2026	August Rent	$9,978.00
	7/23/2026	August Rent	$12,055.31
	7/23/2026	August Rent	$12,055.32
	7/23/2026	August Rent	$14,805.81
	7/23/2026	August Rent	$14,805.82
	7/30/2026	August 2026 Rent	$1,726.31
	7/30/2026	August 2026 Rent	$3,046.76
	8/6/2026	Replace Glass - 1111 Howe Ave Ste 450	$184.32
	8/6/2026	Replace Glass - 1111 Howe Ave Ste 450	$184.32
	8/28/2026	September 2026 Rent	$3,417.27
	8/28/2026	September 2026 Rent	$19,956.00
	8/28/2026	September 2026 Rent	$24,110.63
	8/28/2026	September 2026 Rent	$30,102.23
	9/25/2026	October 2026 Rent	$23.91
	9/25/2026	October 2026 Rent	$19,956.00
	9/25/2026	October 2026 Rent	$24,110.63
	9/25/2026	October 2026 Rent	$30,102.23
	9/30/2026	October 2026 Rent for 229 Clark Ave, Suite Q	$3,421.27
		SUBTOTAL	**$234,020.14**
Evergreen Services Topco, LLC 10876 South River Front Pwky Suite 100 South Jordan, UT 84095	7/28/2026	June 2026 Microsoft Azure Server & 365 Licensing & Usage	$4,685.79
	7/28/2026	May 2026 Microsoft Azure Server & 365 Licensing & Usage	$4,879.21
	7/28/2026	June 2026 Microsoft Azure Server & 365 Licensing & Usage	$7,978.51
	7/28/2026	Acct: SACHIGHLANCCS May 2026 Microsoft Azure Server & 365 Licensing & Usage	$8,307.85
	10/1/2026	July 2026 Azure License Directory and Plan	$12,851.85
	10/1/2026	Aug 2026 Azure License Directory and Plan	12,903.80
		SUBTOTAL	**51,607.01**

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Flex Technology Group LLC 2845 N Omaha Street Mesa, AZ 85215	10/1/2026	Toner	$468.96
	10/1/2026	April 2026 Contract CN24932-02 Contract Usage	$2,441.24
	10/1/2026	April 2026 Contract CN37190-01 Contract Usage	$8,607.55
		SUBTOTAL	**$11,517.75**
Frontline Technologies Group LLC PO Box 780577 Philadelphia, PA 19178-0577	8/25/2026	7.1.26 - 6.30.27 Frontline ERP Software	$56,510.61
	8/25/2026	7.1.26 - 6.30.27 Frontline ERP Software	$96,220.76
		SUBTOTAL	**$152,731.37**
Greg Sampson 7560 S. Euro Drive# E208 Dr. Greg Sampson Midvale, UT 84047	8/20/2026	Professional Services - June 2026	$925.00
	8/20/2026	Professional Services - June 2026	$1,575.00
	8/20/2026	Professional Services - July - August 2026	$2,543.75
	8/20/2026	Professional Services - July - August 2026	$4,331.25
		SUBTOTAL	**$9,375.00**
Hashim Digital 5871 Valle Vista Ct. Granite Bay, CA 95746	7/22/2026	5.16.26 - 6.30.26 Social Media Management and Internal/External Comms Support.	$1,850.00
	7/22/2026	5.16.26 - 6.30.26 Social Media Management and Internal/External Comms Support.	$3,150.00
	9/16/2026	Website redesign - final	$5,000.00
		SUBTOTAL	**$10,000.00**
HUB International PO Box 255387 Sacramento, CA 95865	9/4/2026	Acct HIGHCOM-02 2026-2027 Active Assailant Renewal	$4,119.36
	9/4/2026	Acct HIGHCOM-02 2026-2027 Active Assailant Renewal	$5,034.77
	9/4/2026	Acct HIGHCOM-02 2026-2027 Cyber/Privacy Network Security Liability Renewal	$7,389.13
	9/4/2026	Acct HIGHCOM-02 2026-2027 Cyber/Privacy Network Security Liability Renewal	$9,031.16

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
HUB International (Continued)	9/4/2026	Acct HIGHCOM-02 2026-2027 Truckers Auto Liability Renewal with Endt #1-D	$19,114.65
	9/4/2026	Acct HIGHCOM-02 2026-2027 Truckers Auto Liability Renewal with Endt #1-D	$23,362.35
	9/4/2026	Acct HIGHCOM-02 2026-2027 Excess D&O New Business	$36,268.20
	9/4/2026	Acct HIGHCOM-02 2026-2027 Excess D&O New Business	$44,327.80
Hub International PO Box 255387 Sacramento, CA 95865	10/1/2026	3 Years D&O Policy Tail	$218,000.00
		SUBTOTAL	**$366,647.42**
Integrity Data & Fiber, Inc 730 Westfield Lane Vacaville, CA 95688	7/28/2026	Materials	$20,455.00
	7/28/2026	Labor	$34,200.00
	9/10/2026	Cable install and antennas - 5961 Franklin Blvd	$130.50
	9/10/2026	Cable install and antennas - 5961 Franklin Blvd	$130.50
	9/10/2026	Cable install and antennas - 5961 Franklin Blvd	$880.00
	9/10/2026	Cable install and antennas - 5961 Franklin Blvd	$880.00
		SUBTOTAL	**$56,676.00**
IXL Learning, Inc 777 Mariners Island Blvd Suite 600 San Mateo, CA 94404	9/1/2026	IXL Site License (Grades K-12, 2000 Students)	$22,050.00
	9/1/2026	IXL Site License (Grades K-12, 2000 Students)	$26,950.00
		SUBTOTAL	**$49,000.00**
Jennifer J. Miller Trust 15376 Duggans Rd Grass Valley, CA 95949	7/23/2026	August Fees	$1,092.63
	7/23/2026	August Fees	$1,730.40
	7/23/2026	August Rent	$6,605.43
	7/23/2026	August Rent	$10,331.57
	8/28/2026	September 2026 Rent	$7,505.77
	8/28/2026	September 2026 Rent	$11,761.21
	9/25/2026	October 2026 Rent	$7,505.77

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Jennifer J. Miller Trust (Continued)	9/25/2026	October 2026 Rent	$11,761.21
		SUBTOTAL	**$58,293.99**
Jennifer Lopez Consulting, LLC 5919 Glen Haven Dr Greendale, WI 53129	8/11/2026	Professional Services July 2026	$5,550.00
	8/11/2026	Professional Services July 2026	$9,450.00
	8/11/2026	Professional Services 5.4.26 - 6.30.26	$11,112.50
	8/11/2026	Professional Services 5.4.26 - 6.30.26	$29,137.50
	10/1/2026	Aug 2026 Professional Services	$15,000.00
	10/1/2026	Sept 2026 Professional Services	$15,000.00
		SUBTOTAL	**$85,250.00**
King & Siegel LLP 500 South Grand Ave., Ste. 1520 Los Angeles, CA 90071	8/31/2026	Confidential Settlement Agreement	$69,521.60
		SUBTOTAL	**$69,521.60**
Murphy, Pearson, Bradley & Feeney, A Professional Corporation 550 California Street, 14th Floor San Francisco, CA 94104	7/22/2026	4.22.26 Legal Fees - Matter 123295.1	$21.46
	7/22/2026	4.22.26 Legal Fees - Matter 123295.1	$36.54
	7/22/2026	4.2.26 - 4.21.26 Legal Fees - Matter 123272.1	$96.57
	7/22/2026	4.2.26 - 4.21.26 Legal Fees - Matter 123272.1	$164.43
	7/22/2026	May 2026 Legal Fees - Matter 123209.1	$2,047.76
	7/22/2026	May 2026 Legal Fees - Matter 123209.1	$3,486.74
	8/18/2026	May 2026 Legal Fees - Matter RSUD.124118.1	$283.50
	8/18/2026	Feb 2026 Legal Fees - Matter RSUD.123209.1	$2,232.65
	9/23/2026	4.7.26 Legal Fees - Matter RUSD.123209.1	$1,277.50
	9/23/2026	5.21.26 - 6.22.26 Legal Fees - Matter RUSD 124118.1	$3,353.00
	9/23/2026	June 2026 Legal Fees - Matter RUSD.123209.1	$5,915.50
		SUBTOTAL	**$18,915.65**

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Nadine Mitchell 8331 Triad Cir Sacramento, CA 95828	9/30/2026	9.16.26 -9.30.26 Transcript/Registrar Consultation	$2,081.25
	9/30/2026	7.16.26 -9.15.26 Transcript/Registrar Consultation	$3,707.50
	9/30/2026	7.1.26 - 7.15.26 Transcript/Registrar Consultation	$3,900.00
		SUBTOTAL	**$9,688.75**
Newsela Inc PO Box 24778 New York, NY 10087-4778	9/1/2026	7.1.26 - 6.30.27 Schoolytics Unified Data Platform Subscription	$20,000.00
	9/1/2026	7.1.26 - 6.30.27 Schoolytics Unified Data Platform Subscription	$20,000.00
		SUBTOTAL	**$40,000.00**
Olivewood Partnership 3005 Douglas Blvd. Suite 200 Roseville, CA 95661	7/22/2026	BPO26-00096 Utility Reimb 5.13.26 - 6.11.26 - 5655 Hillsdale Ste 9	$320.77
	7/30/2026	August 2026 Rent	$3,238.44
	7/30/2026	August 2026 Rent	$6,229.33
	7/30/2026	August 2026 Rent	$12,931.01
	7/30/2026	August 2026 Rent	$13,211.06
	8/18/2026	Utility Reimb 6.12.26 - 7.13.26 - 5655 Hillsdale Ste 9	$444.35
	8/28/2026	September 2026 Rent	$3,238.44
	8/28/2026	September 2026 Rent	$6,229.33
	8/28/2026	September 2026 Rent	$12,931.01
	8/28/2026	September 2026 Rent	$13,211.06
	9/16/2026	7.14.26 - 8.11.26 Utility Reimbursement - Hillsdale Blvd	$342.02
	9/25/2026	October 2026 Rent	$3,318.43
	9/25/2026	October 2026 Rent	$3,318.43
	9/25/2026	October 2026 Rent	$3,318.43
	9/25/2026	October 2026 Rent	$3,318.43
		SUBTOTAL	**$85,600.54**
Pavilions South LLC 1025 9th Street, Suite 205 Sacramento, CA 95814	8/13/2026	August Rent	$9,272.72
		SUBTOTAL	**$9,272.72**
Paylocity 1400 American Lane Schaumburg, IL 60173	9/21/2026	Complete HCM Solution Fee	$2,862.68

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Paylocity (Continued)	9/21/2026	Implementationa & Complete HCM Solution Fee	$10,882.31
		SUBTOTAL	**$13,744.99**
Philadelphia Insurance Companies PO Box 70251 Philadelphia, PA 19176-0251	8/20/2026	Policy PHPA160610-002 Accident Coverage - 7.1.26 - 7.1.27	$2,685.83
	8/20/2026	Policy PHPA160610-002 Accident Coverage - 7.1.26 - 7.1.27	$4,573.17
	8/20/2026	Policy PHUB871041-009 Speciality School Umbrella - 7.1.26 - 7.1.26 Down Payment	$5,998.16
	8/20/2026	Speciality School Umbrella and Speciality & Training Package Insurance - 1 of 9	$9,803.09
	8/20/2026	Policy PHUB871041-009 Speciality School Umbrella - 7.1.26 - 7.1.26 Down Payment	$10,213.09
	8/20/2026	Speciality School Umbrella and Speciality & Training Package Insurance - 1 of 9	$16,691.74
	8/20/2026	Speciality & Training Insurance 26-27- 25% Down Payment	$23,940.44
	8/20/2026	Speciality & Training Insurance 26-27- 25% Down Payment	$40,763.45
	10/1/2026	September 2026 Speciality & Training Insurance 26-27	$25,555.45
		SUBTOTAL	**$140,224.42**
PowerSchool Holdings LLC 150 Parkshore Drive Folsom, CA 95630	10/1/2026	7.1.26 - 6.30.27 - Enrollment School Choice for PS	$5,161.68
	10/1/2026	7.1.26 - 6.30.27 - SIS Subscription & Enterprise	$24,870.73
	10/1/2026	8.2.26 - 8.1.27 - Enrollment Registration & Locator	$26,523.96
		SUBTOTAL	**$56,556.37**
Pragya Systems Corporation One Broadway, 14th Floor Cambridge, MA 2142	7/22/2026	BPO26-00214 - June 2026 Technical Services	$7,400.00
	7/22/2026	BPO26-00214 - June 2026 Technical Services	$12,600.00
	8/18/2026	July 2026 Technical Services	$7,400.00
	8/18/2026	July 2026 Technical Services	$12,600.00
	9/16/2026	Sept 2026 Technical Services - Brain Application Migration out of Xano	$4,500.00

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Pragya Systems Corporation (Continued)	9/16/2026	Sept 2026 Technical Services - Brain Application Migration out of Xano	$5,500.00
	9/16/2026	August 2026 Technical Services	$6,840.00
	9/16/2026	Sept 2026 Technical Services	$6,840.00
	9/16/2026	Sept 2026 Technical Services	$8,360.00
	9/16/2026	August 2026 Technical Services	$8,360.00
	10/1/2026	Oct 2026 Technical Services - Brain Application Support	$15,200.00
	10/1/2026	Oct-Nov 2026 Technical Services- Brain Migration out of Xano	$20,000.00
		SUBTOTAL	**$115,600.00**
Property Works Real Estate Sol PO Box 6955 Folsom, CA 95763	8/13/2026	August Rent	$15,370.00
	8/28/2026	September 2026 Rent	$17,326.75
	9/16/2026	2025 Cam Reconciliation - Industrial Blvd	$8,666.18
	10/1/2026	October 2026 Rent for 8180 Industrial Pkwy	$17,758.75
		SUBTOTAL	**$59,121.68**
Questivity 1680 Civic Center Dr , Suite 209 Santa Clara, CA 95050	10/1/2026	Networking Equipment	$25,368.86
		SUBTOTAL	**$25,368.86**
Race and Gender Equity Project 2251 Florin Rd, Suite 203 Sacramento, CA 95822	10/1/2026	Sept 2026 Consulting -HCCTS Student Services Redesign	$34,300.00
		SUBTOTAL	**$34,300.00**
Roth Staffing Companies 450 N State College Blvd Orange, CA 92868	10/1/2026	Staffing Services - Week ending 9.13.26	$1,781.48
	10/1/2026	Staffing Services - Week ending 9.20.26	$2,226.85
	10/1/2026	Staffing Services - Week ending 10.4.26	$2,226.85
	10/1/2026	Staffing Services - Week ending 10.11.26	$2,226.85
	10/1/2026	Staffing Services - Week ending 9.27.26	$2,226.85
		SUBTOTAL	**$10,688.88**

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Sacramento Area League of Associated Muslims 4545 College Oak Drive Sacramento, CA 95841	7/25/2026	July 2026 Rent for 4545 College Oak Dr	$32,352.92
	8/10/2026	August Rent	$15,920.00
	8/28/2026	September 2026 Rent	$15,920.00
	9/25/2026	October 2026 Rent	$15,920.00
	9/30/2026	October 2026 Rent for 4545 College Oak Dr	$15,920.00
		SUBTOTAL	**$96,032.92**
Sacramento County Office of Education Attn: Financial Services PO Box 269003 Sacramento, CA 95826-9003	10/1/2026	FY26-27 Teacher Induction Program	$51,000.00
		SUBTOTAL	**$51,000.00**
Sacramento Regional Transit District Fare Prepayment Unit P.O. Box 688 Sacramento, CA 95812-0688	8/11/2026	June 2026 Bus Media Fare	$88.75
	8/11/2026	June 2026 Bus Media Fare	$1,632.50
	8/27/2026	Basic Daily Bus Pass Tickets (1000)	$3,500.00
	9/1/2026	2026 SacRT Go Single Ride Paratransit Tickets (1,000)	$5,000.00
	9/24/2026	2026 Daily Bus Pass Tickets (1,000)	$3,500.00
	10/1/2026	July 2026 Bus Media Fare	$1,253.75
	10/1/2026	Aug 2026 Bus Media Fare - Est Sep/Oct	$5,943.76
		SUBTOTAL	**$20,918.76**
Salary.com LLC PO Box 844048 Boston, MA 02284-4048	9/1/2026	4.26.26 - 4.25.27 Job Architect Subscription Service	$4,068.15
	9/1/2026	4.26.26 - 4.25.27 Job Architect Subscription Service	$6,926.85
		SUBTOTAL	**$10,995.00**
Schoolhouse Partners, LLC 112 South Royal St Ste D Alexandria, VA 22314	7/22/2026	BPO26-00221 Document Review	$4,893.25
	7/22/2026	BPO26-00221 Document Review	$8,331.75
	7/22/2026	BPO26-00221 - Document Review	$10,052.53
	7/22/2026	BPO26-00221 - Document Review	$17,116.47

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Schoolhouse Partners, LLC (Continued)	8/20/2026	July 2026 Professional Services - ADA Document Review & Strategic Project Coordination	$5,292.11
	8/20/2026	July 2026 Professional Services - ADA Document Review & Strategic Project Coordination	$9,010.89
	9/10/2026	Professional Services	$7,212.60
	9/10/2026	Professional Services	$8,815.40
		SUBTOTAL	**$70,725.00**
Shake Ridge Consulting 13989 Sutter Highlands Dr. Sutter Creek, CA 95685	10/1/2026	Sept 2026 Professional Services	$9,525.00
		SUBTOTAL	**$9,525.00**
St. Rose Church PO Box 246070 Sacramento, CA 95824	7/28/2026	June 2026 Security Patrol - 5961 Franklin Blvd	$6,958.75
	7/30/2026	August 2026 Rent	$12,224.00
	8/10/2026	August 2026 Rent - Remainder	$9,227.00
	8/28/2026	September 2026 Rent	$10,725.50
	8/28/2026	September 2026 Rent	$10,725.50
	9/25/2026	October 2026 Rent	$10,725.50
	9/25/2026	October 2026 Rent	$10,725.50
		SUBTOTAL	**$71,311.75**
Synapse Technologies, Inc. PO Box 7059 Chico, CA 95927	10/1/2026	Laserfiche Renewal	$84,475.00
		SUBTOTAL	**$84,475.00**
TBR Consulting, LLC 2660 Wailaki Street South Lake Tahoe, CA 96150	8/6/2026	Two (2) four-hour Active Threat Awareness Training	$1,850.00
	8/6/2026	Two (2) four-hour Active Threat Awareness Training	$3,150.00
	8/18/2026	Two (2) four-hour Active Threat Awareness training sessions - 8.3.26	$1,850.00
	8/18/2026	Two (2) four-hour Active Threat Awareness training sessions - 8.3.26	$3,150.00
		SUBTOTAL	**$10,000.00**
Theresa Fowler PO BOX 765 Franklin, TX 77856	8/18/2026	June 2026-August 2026 Consulting Services	$1,156.25
	8/18/2026	June 2026-August 2026 Consulting Services	$1,968.75

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Theresa Fowler (Continued)	8/18/2026	August 2026 Consulting Services - Grant Closeout	$3,468.75
	8/18/2026	August 2026 Consulting Services - Grant Closeout	$5,906.25
		SUBTOTAL	**$12,500.00**
Threatlocker, Inc. 1901 Summit Tower Blvd. Orlando, FL 32810	9/10/2026	AntiVirus Protection Renewal	$12,087.04
	9/10/2026	AntiVirus Protection Renewal	$14,773.04
		SUBTOTAL	**$26,860.08**
TK Civic Ventures LLC 2660 Wailaki Street South Lake Tahoe, CA 96150	8/11/2026	July 2026 Consulting Services	$2,964.00
	8/11/2026	July 2026 Consulting Services	$4,536.00
	9/16/2026	August 2026 Consulting Services	$3,375.00
	9/16/2026	August 2026 Consulting Services	$4,125.00
	10/1/2026	9.1.26 - 10.15.26 Consulting Services	$15,000.00
		SUBTOTAL	**$30,000.00**
US Mass Global 65 Enterprise Suite 150 Aliso Viejo, CA 92656	10/1/2026	Fall 1 2026 - 8.31.26 - 10.25.26	$22,236.75
		SUBTOTAL	**$22,236.75**
Vachagan Zakaryan VMZ Development LLC 1975 Cenacle Lane Carmichael, CA 95608	8/6/2026	Apr-June 2026 CAM Utilities Reimbursement - 3801 Florin Road	$17,945.45
	8/13/2026	August Rent	$17,270.00
	8/28/2026	September 2026 Rent	$17,270.00
	9/17/2026	June-Aug 2026 CAM Utility Reimbursement - Florin Road	$15,931.80
	10/1/2026	October 2026 Rent for 3801 Florin Rd, Suite 107	$17,270.00
		SUBTOTAL	**$85,687.25**
Verizon Wireless PO Box 660108 Dallas, TX 75266-0108	7/22/2026	Wireless Services - 5.20.26 - 6.19.26 Wireless Services	$1,231.90
	7/22/2026	5.3.26 - 6.2.26 Wireless Services	$50,374.67
	7/22/2026	BPO26-00200 3.3.26 - 4.2.26 Wireless Services	$176,563.03

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Creditor Name & Address	Payment Date	Reason for Payment	Amount Paid
Verizon Wireless (Continued)	7/22/2026	4.3.26 - 5.2.26 Wireless Services	$260,830.40
		SUBTOTAL	**$489,000.00**
Xano Inc 21600 Oxnard Street Suite 910 Woodland Hills, CA 91367	10/2/2026	Backend Development of The Brain Technology	$12,523.07
		SUBTOTAL	**$12,523.07**
Zoom Communications Inc. - 888843 PO BOX 888843 Los Angeles, CA 90088-8843	9/10/2026	8.12.26 - 8.11.27 Zoom Subscription	$11,800.00
		SUBTOTAL	**$11,800.00**

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SOFA 4 Attachment
Payments or other transfers of property made within 1 year before filing this case that benefited any insider

Creditor Name & Address	Payment Date	Reason for Payment	Relationship to Debtor	Amount Paid
Audrey Kilpatrick (AK Consulting LLC) 2220 Shelfield Drive Carmichael, CA 95608	6/11/2026	Professional Services	Chief Financial Officer	$20,767.00
	7/16/2026	Professional Services	Chief Financial Officer	$13,552.50
	8/10/2026	Professional Services	Chief Financial Officer	$17,940.00
	9/28/2026	Professional Services	Chief Financial Officer	$11,505.00
	9/28/2026	Professional Services	Chief Financial Officer	$15,210.00
			SUBTOTAL	**$78,974.50**
Jonathan Raymond 1111 Howe Avenue Suite 202 Sacramento, CA 95825	7/25/2025	Compensation	Chief Executive Officer	$10,940.06
	8/8/2025	Compensation	Chief Executive Officer	$17,268.22
	8/25/2025	Compensation	Chief Executive Officer	$17,268.22
	9/10/2025	Compensation	Chief Executive Officer	$17,268.22
	9/25/2025	Compensation	Chief Executive Officer	$17,268.22
	10/10/2025	Compensation	Chief Executive Officer	$17,268.22
	10/24/2025	Compensation	Chief Executive Officer	$17,268.22
	10/31/2025	Employee Reimbursement	Chief Executive Officer	$172.55
	10/31/2025	Employee Reimbursement	Chief Executive Officer	$4,320.00
	11/10/2025	Compensation	Chief Executive Officer	$17,268.22
	11/25/2025	Compensation	Chief Executive Officer	$17,268.22
	12/10/2025	Compensation	Chief Executive Officer	$17,268.22
	12/24/2025	Compensation	Chief Executive Officer	$17,268.22
	12/31/2025	Employee Reimbursement	Chief Executive Officer	$151.08
	12/31/2025	Employee Reimbursement	Chief Executive Officer	$156.40
	12/31/2025	Employee Reimbursement	Chief Executive Officer	$163.73
	1/9/2026	Compensation	Chief Executive Officer	$17,268.22
	1/23/2026	Compensation	Chief Executive Officer	$17,268.22
	1/31/2026	Employee Reimbursement	Chief Executive Officer	$127.15
	2/10/2026	Compensation	Chief Executive Officer	$17,268.22
	2/25/2026	Compensation	Chief Executive Officer	$17,268.22
	2/28/2026	Employee Reimbursement	Chief Executive Officer	$225.00
	2/28/2026	Employee Reimbursement	Chief Executive Officer	$369.52
	2/28/2026	Employee Reimbursement	Chief Executive Officer	$731.45
	2/28/2026	Employee Reimbursement	Chief Executive Officer	$731.45
	3/10/2026	Compensation	Chief Executive Officer	$17,268.22
	3/25/2026	Compensation	Chief Executive Officer	$17,268.22
	3/31/2026	Employee Reimbursement	Chief Executive Officer	$222.00
	4/10/2026	Compensation	Chief Executive Officer	$17,268.22
	4/24/2026	Compensation	Chief Executive Officer	$17,268.22
	4/30/2026	Employee Reimbursement	Chief Executive Officer	$175.00
	5/8/2026	Compensation	Chief Executive Officer	$17,268.22
	5/22/2026	Compensation	Chief Executive Officer	$17,268.22
	6/1/2026	Employee Reimbursement	Chief Executive Officer	$255.00
	6/10/2026	Compensation	Chief Executive Officer	$17,268.22
	6/25/2026	Compensation	Chief Executive Officer	$17,319.61
	6/30/2026	Employee Reimbursement	Chief Executive Officer	$255.00
	6/30/2026	Employee Reimbursement	Chief Executive Officer	$320.00
	7/10/2026	Compensation	Chief Executive Officer	$17,319.61
	7/24/2026	Compensation	Chief Executive Officer	$15,753.18
	7/31/2026	Employee Reimbursement	Chief Executive Officer	$130.00
	8/10/2026	Compensation	Chief Executive Officer	$13,643.06
	8/25/2026	Compensation	Chief Executive Officer	$22,549.05
	9/8/2026	Employee Reimbursement	Chief Executive Officer	$530.00
	9/10/2026	Compensation	Chief Executive Officer	$17,306.08

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Payments or other transfers of property made within 1 year before filing this case that benefited any insider

Creditor Name & Address	Payment Date	Reason for Payment	Relationship to Debtor	Amount Paid
Jonathan Raymond (Continued)	9/25/2026	Compensation	Chief Executive Officer	$17,306.08
	9/30/2026	Employee Reimbursement	Chief Executive Officer	$335.00
	10/9/2026	Compensation	Chief Executive Officer	$17,306.08
			SUBTOTAL	**$521,445.76**
Shaina Miranda 1111 Howe Avenue Suite 202 Sacramento, CA 95825	7/10/2025	Compensation	Corporate Secretary	$4,915.71
	7/25/2025	Compensation	Corporate Secretary	$4,915.67
	8/8/2025	Compensation	Corporate Secretary	$4,915.67
	8/25/2025	Compensation	Corporate Secretary	$4,915.67
	9/10/2025	Compensation	Corporate Secretary	$4,915.67
	9/25/2025	Compensation	Corporate Secretary	$4,915.67
	10/10/2025	Compensation	Corporate Secretary	$4,915.67
	10/24/2025	Compensation	Corporate Secretary	$4,915.67
	11/10/2025	Compensation	Corporate Secretary	$9,025.32
	11/25/2025	Compensation	Corporate Secretary	$5,613.99
	12/10/2025	Compensation	Corporate Secretary	$5,657.09
	12/24/2025	Compensation	Corporate Secretary	$5,657.09
	1/9/2026	Compensation	Corporate Secretary	$5,953.36
	1/23/2026	Compensation	Corporate Secretary	$5,653.36
	2/10/2026	Compensation	Corporate Secretary	$5,653.55
	2/25/2026	Compensation	Corporate Secretary	$5,653.55
	3/10/2026	Compensation	Corporate Secretary	$5,653.55
	3/25/2026	Compensation	Corporate Secretary	$5,653.55
	4/10/2026	Compensation	Corporate Secretary	$5,653.55
	4/24/2026	Compensation	Corporate Secretary	$5,653.55
	5/8/2026	Compensation	Corporate Secretary	$5,653.55
	5/22/2026	Compensation	Corporate Secretary	$4,548.25
	6/10/2026	Compensation	Corporate Secretary	$4,371.41
	6/25/2026	Compensation	Corporate Secretary	$4,371.41
	7/10/2026	Compensation	Corporate Secretary	$4,371.41
	7/24/2026	Compensation	Corporate Secretary	$4,563.70
	8/10/2026	Compensation	Corporate Secretary	$4,563.70
	8/25/2026	Compensation	Corporate Secretary	$4,563.70
	9/10/2026	Compensation	Corporate Secretary	$4,563.70
	9/25/2026	Compensation	Corporate Secretary	$4,563.70
	10/9/2026	Compensation	Corporate Secretary	$4,563.70
			SUBTOTAL	**$161,505.14**

In re: Highlands Community Charter Technical Schools
Case No. 26-25868
Attachment 7
Legal actions, administrative proceedings, court actions, executions, attachments, or governmental audits

Case Title	Case number	Nature of case	Court name	Court address 1	Court address 2	Court City	Court State	Court Zip	Status of case (e.g. Pending, On appeal, Concluded)
Al Rayass Dumas	N/A	Wrongful Termination	N/A						Concluded
Allied Lines Bldg. - Other, In Mar Comp Ins Prem Other	PHVS25091736611	Liability - Employee Related Claim-Elevated levels of mold was found in and around the property address	N/A - P&L insurance - Philadelphia Insurance Companies/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Concluded
AlReyes-Dumas, Lena	7030210291	Retaliation Only	N/A CFC Underwriting Ltd/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Pending
Bill McGuire	26SC000084	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
Brian Davis	26SC000078	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
Brian Hamilton	26SC000085	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
Brishna, Mohammad Rafi	7030222038	Alleges several violations of CA wage and hour laws.	N/A CFC Underwriting Ltd/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Concluded
Brishna, Mohammad Rafi	7030228323	Wage and Hour (FLSA)	N/A CFC Underwriting Ltd/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Pending
C. Balderas	202423312	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
C. Barragan	202416758	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
C. Barragan	202500458	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
C. Hernandez Guzman	202524936	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
D. Garrison	202613539	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Pending
D. Rodriguez	202420743	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
Disa Cameron-Miller	26SC000081	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
E. Abo Alkhir	202518020	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Pending
E. Rios	202509337	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
F. Sediqi	202421060	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
Farrand, Lee	7030212330	Retaliation Only	N/A CFC Underwriting Ltd/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Concluded
G. Palacios Chavez	202514047	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
Gibbs, Jasmine	7030224844	Title VII - Race/Color/National Origin Discriminat	N/A CFC Underwriting Ltd/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Pending
Highlands Community Charter & Technical Schools - insured	C001ESN0240004641	Cyber	N/A CFC Underwriting Ltd/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Concluded
In Mar Comp Ins Prems Theft, Allied Lines Contents - Theft	PHVS26011758224	property theft, break-in	N/A - P&L insurance - Philadelphia Insurance Companies/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Concluded
J. Currenton	202517960	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Pending

In re: Highlands Community Charter Technical Schools
Case No. 26-25868
Attachment 7
Legal actions, administrative proceedings, court actions, executions, attachments, or governmental audits

Case Title	Case number	Nature of case	Court name	Court address 1	Court address 2	Court City	Court State	Court Zip	Status of case (e.g. Pending, On appeal, Concluded)
J. Currenton	202521044	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Pending
J. Currenton	202524029	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Pending
J. Gibbs	202523183	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
J. Gibbs	202523188	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
J. Radney	202501817	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
J. Teel	202416762	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
Kevin Taylor	26SC000082	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
Kyle Smith	26SC000091	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
L. Cuevas	202515477	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
L. Farrand	202523355	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
L. Makgrou	202511031	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
M. Ahumada	202416761	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
M. Cruz Soto	202421068	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
M. Marilovic	202613542	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
M. Mostafa	202420292	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Pending
M. Popal	202503941	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
M. Popal	001662-012362-WC-01	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
M. Sanchez	202514056	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Pending
Mayra Valdivia	N/A	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
Mellonie Yang	26SC000075	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
Mostafa, Mohamed	7030227353	132a workers comp retaliation	N/A CFC Underwriting Ltd/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Pending
Murdock Smith	26SC000087	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Pending
Natasha Lutsik	N/A	Inappropriate use of public funds	Sacramento Superior Court	Carol Miller Justice Center	301 Bicentennial Circle	Sacramento	CA	95826	Concluded
P. Moua	202527121	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
P. Ram	202604129	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
P. Salhab	202417230	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded

In re: Highlands Community Charter Technical Schools
Case No. 26-25868
Attachment 7
Legal actions, administrative proceedings, court actions, executions, attachments, or governmental audits

Case Title	Case number	Nature of case	Court name	Court address 1	Court address 2	Court City	Court State	Court Zip	Status of case (e.g. Pending, On appeal, Concluded)
P. Salhab	202418994	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
Radney, Jahmi	7030211861	Retaliation Only	N/A CFC Underwriting Ltd/HUB International Insurance Services Inc.	701 University Ave #100		Sacramento	CA	95825	Concluded
S. Romero	202415832	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded
T. Cummings	202608188	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Pending
Y. Lopez	202416756	Workers' Compensation Claim	Workers' Compensation Fund - Policy Number: 4046860	PO Box 2229		Sandy	UT	84091-2229	Concluded

In re: Highlands Community Charter & Technical Schools
Case No. 26-25868
SOFA 11 Attachment
Payments related to bankruptcy

Creditor Name & Address	Email or Website	Who Made the Payment, if not Debtor	If Not Money, Describe Property	Dates	Amount Paid
Arch & Beam Global LLC 2500 Camino Diablo St Suite 110 Walnut Creek, CA 94597	arch-beam.com			6/11/2026	$100,000.00
	arch-beam.com			7/24/2026	$78,774.90
	arch-beam.com			8/10/2026	$150,000.00
	arch-beam.com			9/24/2026	$132,209.36
	arch-beam.com			10/1/2026	$458,365.80
				SUBTOTAL	**$919,350.06**
Felderstein Fitzgerald Willoughby Pascuzzi & Rios LLP 500 Capitol Mall Suite 2250 Sacramento, CA 95814	ffwplaw.com			7/22/2026	$35,204.00
				SUBTOTAL	**$35,204.00**
Kurtzman Carson Consultants, LLC dba Verita Global 100 N. Pacific Coast Highway Suite 100 El Segundo, CA 90245	Veritaglobal.com			9/28/2026	$30,000.00
	Veritaglobal.com			9/30/2026	$5,000.00
				SUBTOTAL	**$35,000.00**
Law Offices of Young, Minney & Corr 655 University Ave Suite 150 Sacramento, CA 95825	ymclegal.com			10/17/2025	$80,415.00
	ymclegal.com			11/20/2025	$88,736.50
	ymclegal.com			12/18/2025	$49,113.26
	ymclegal.com			2/4/2026	$68,474.45
	ymclegal.com			2/26/2026	$59,928.09
	ymclegal.com			4/17/2026	$260,611.71
	ymclegal.com			5/15/2026	$71,682.55
	ymclegal.com			5/29/2026	$44,677.11
	ymclegal.com			6/30/2026	$89,254.50
	ymclegal.com			7/6/2026	$1,688.43
	ymclegal.com			7/6/2026	$8,767.76
	ymclegal.com			7/6/2026	$13,065.72
	ymclegal.com			7/6/2026	$48,479.64
	ymclegal.com			7/29/2026	$300,000.00
	ymclegal.com			8/4/2026	$7,329.43
	ymclegal.com			8/4/2026	$12,090.55
	ymclegal.com			8/4/2026	$20,670.00
	ymclegal.com			8/4/2026	$32,336.00
	ymclegal.com			8/4/2026	$128,394.50
				SUBTOTAL	**$1,385,715.20**
Sheppard, Mullin, Richter & Hampton, LLP 350 S. Grand Avenue 40th Floor Los Angeles, CA 90071	sheppard.com			6/11/2026	$200,000.00
	sheppard.com			7/17/2026	$55,756.30
	sheppard.com			7/23/2026	$218,817.00
	sheppard.com			8/6/2026	$300,000.00
	sheppard.com			9/25/2026	$227,952.44
	sheppard.com			10/1/2026	$847,447.00
				SUBTOTAL	**$1,849,972.74**

In re: Highlands Community Charter Technical Schools
Case No. 26-25868
Attachment 26a
Books, records and financial statements - Accountants and bookkeepers

Name	Address 1	Address 2	City	State	Zip	Title	Dates of service
Audrey Kilpatrick (AK Consulting LLC)	2220 Shelfield Drive		Carmichael	CA	95608	Chief Financial Officer	3/1/2026 - Present
Charter Impact	8500 Balboa Blvd	Suite 140	Northridge	CA	91325	Back Office Support	11/1/2023 - 6/30/2026
Charter School Management Corporation	41689 Enterprise Circle N Ste 222		Temecula	CA	92590	Back Office Support	5/1/2026 - Present
Diana Gonsalves	3330 Dullanty		Sacramento	CA	95816	Director of Fiscal Services	10/28/2024 - 3/02/2026
Gracyn Ortiz	67 Rose Mead Circle		Sacramento	CA	95831	Fiscal Manager	1/25/2023 - 4/3/2026
Matthew Lemos	5025 Cumbrae Isle Way		Antelope	CA	95843	CBO	4/25/2022 - 2/15/2026
Paul Khoury	803 Berry Creek Dr		Rocklin	CA	95765	Controller	2/27/2023 - 6/25/2025

In re: Highlands Community Charter Technical Schools
Case No. 26-25868
Attachment 28
Current Partners, Officers, Directors and Shareholders

Name	Address 1	City	State	Zip	Position and nature of any interest	% of interest, if any
Bindy Grewal	1111 Howe Avenue	Sacramento	CA	95825	Director Human Resources, no interest	
Eric Chapman	1111 Howe Avenue	Sacramento	CA	95825	Chief Academic Officer, no interst	
Jonathan Raymond	1111 Howe Avenue	Sacramento	CA	95825	Chief Executive Officer, no interest	
Matt Levesque	1111 Howe Avenue	Sacramento	CA	95825	Chair - Board Member, no interest	
Suleiman Shetab	1111 Howe Avenue	Sacramento	CA	95825	Board member, no interest	
Symia Stigler	1111 Howe Avenue	Sacramento	CA	95825	Vice Chair - Board Member, no interest	
Teresa Cummings	1111 Howe Avenue	Sacramento	CA	95825	Chief Operating Officer, no interest	

In re: Highlands Community Charter Technical Schools
Case No. 26-25868
Attachment 29
Former Partners, Officers, Directors and Shareholders

Name	Address 1	City	State	Zip	Position and nature of any interest	Period during which position or interest was held
Crystal Sheffield	730 Howe Ave Suite 700	Sacramento	CA	95825	Former Board Member	3/19/2026-9/17/2026
Diana Gonsalves	3330 Dullanty	Sacramento	CA	95816	Former Director of Fiscal Services	10/28/2024 - 3/02/2026
Mary DeChance	2554 Aspen Valley Ln	Sacramento	CA	95835	Former Board Member	12/7/2023-11/14/2025
Matthew Lemos	5025 Cumbrae Isle Way	Antelope	CA	95843	Former CBO	4/25/2022 - 2/15/2026
Mike Reid	1043 Hunn Rd.	Yuba City	CA	95991	Former Board Member	8/3/2023-4/10/2026
Pamela Pascual	3212 Hurley Way	Sacramento	CA	95864	Former Board Member	11/20/2025-5/7/2026
Sharon Rocco	12396 Riverbottom Way	Sacramento	CA	95742	Former Board Member	7/28/2015-12/22/2025