Docket #0462 Date Filed: 1/12/2024

Amended Exhibit 6

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COUNSEL TO THE DEBTORS
AND DEBTORS IN POSSESSION

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE NORTHERN DISTRICT OF TEXAS
DALLAS DIVISION

In re: Northwest Senior Housing Corporation, *et al.*,[1] Debtors.	Chapter 11 Case No. 22-30659 (MVL)
Northwest Senior Housing Corporation, Plaintiff, v. Intercity Investment Properties, Inc., and Kong Capital, LLC, Defendants.	Adv. No. 22-03040 (MVL)
Intercity Investment Properties, Inc., Counter-Plaintiff, v. Northwest Senior Housing Corporation, Counter-Defendant.	

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are Northwest Senior Housing Corporation (1278) and Senior Quality Lifestyles Corporation (2669). The Debtors' mailing address is 8523 Thackery Street, Dallas, Texas 75225.

2306592301200000000000018

DECLARATION OF NICK HARSHFIELD

I, Nick Harshfield, declare under penalty of perjury pursuant to 28 U.S.C. § 1746:

1. My name is Nick Harshfield. I am over the age of 21 years, of sound mind, and competent to testify. I swear that all the matters contained herein are true and correct and are based upon my personal knowledge.

2. I make this Declaration on behalf of Debtor Northwest Senior Housing Corporation ("**Edgemere**") and Lifespace Communities, Inc. ("**Lifespace**") relating to the following motions filed in this adversary proceeding (this "**Adversary Proceeding**") by Intercity Investment Properties, Inc. and Kong Capital, LLC (collectively, "**Defendants**"): (a) Motion to Compel Plaintiff's Production of Documents [Dkt. No. 226] (the "**Edgemere Motion**"); and (b) Motion to Compel Lifespace Communities, Inc.'s Production of Documents [Dkt. No. 238] (the "**Lifespace Motion**" and, together with the Edgemere Motion, the "**Motions**"). The Motions are set for hearing on January 25, 2023.

3. I obtained my B.S.B.A from the University of Louisville in 1993.

4. I am currently a Director, Vice Chair and Treasurer of Edgemere, the Plaintiff in this Adversary Proceeding. I am also Chief Financial Officer of Lifespace. I have over fifteen years of experience in elder healthcare, including with continuing care retirement communities ("**CCRCs**"). I have served as a Vice President, Chief Financial Officer, and Chief Compliance Officer for multiple CCRCs for over a decade. I have experience serving as an officer of non-profit multistate healthcare service providers that cater to senior adults. The organizations I have worked with have included CCRCs, and have offered skilled nursing, assisted living, adult day centers, home health, and multi-level retirement to seniors. I also have experience in developing strategic growth and capital plans for CCRCs.

5. In my capacity as Director, Vice Chair and Treasurer of Edgemere and as Chief Financial Officer of Lifespace, I have personal knowledge of, and am familiar with, the business affairs, day-to-day operations, books and records and organizational structure of both Lifespace and Edgemere, and I am authorized to submit this Declaration.

6. Edgemere is a Texas nonprofit corporation and is exempt from federal income taxation as a charitable organization described under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended. Edgemere owns and operates a best-in-class senior living community known as Edgemere located in Dallas, Texas (the "**Community**").

7. Lifespace is Edgemere's sole member. Lifespace is an Iowa not-for-profit corporation exempt from Federal income taxes under IRC Section 501(c)(3). Lifespace is authorized to do business in Texas and other states. Lifespace, directly or through affiliates, owns and operates 17 other senior living communities in seven states. Attached hereto as **Exhibit A** is a chart reflecting the corporate structure of Edgemere and its affiliates.

8. In June 2019, Lifespace affiliated with and became the sole member of Debtors Edgemere and Senior Quality Lifestyles Corporation ("**SQLC**"), among other entities, pursuant to an affiliation agreement, dated as of May 10, 2019, by and between Lifespace and SQLC (the "**Affiliation Agreement**"). SQLC was formerly the sole owner of Seniority Inc. ("**Seniority**"), a California corporation that specialized in developing, operating, and managing CCRCs. Previously, Seniority managed the day-to-day operations of Edgemere and other CCRCs affiliated with SQLC. Under the Affiliation Agreement, Lifespace took over the management of Edgemere.

9. Pursuant to a Management Services Agreement, dated as of August 15, 2019 (the "**MSA**"), Lifespace serves as the exclusive manager of Edgemere's day-to-day operations. The

services provided by Lifespace include: (a) determining operating policies, procedures, and standards; (b) developing and executing a sales plan; (c) establishing food and beverage policies; (d) establishing all employment policies, including wage and salary terms, benefits, retirement plans, and bonuses; (e) hiring, promoting, supervising, directing, training, transferring, and discharging all of Edgemere's employees; (f) negotiating and consummating such agreements as Lifespace deems necessary or advisable for furnishing all utilities, services, supplies, food, beverages, equipment, and other materials and supplies for the maintenance and operation of the Community; (g) establishing bank accounts as needed for the operation and maintenance of the Community; (h) developing annual business plans and budgets; (i) managing and overseeing the Community's investment portfolio; (j) providing cash management, accounting, bookkeeping, and record keeping software and services for the Community; (k) risk management and compliance services; and (l) any other services as may be required by the Community and mutually agreed by Edgemere and Lifespace from time to time in connection with the development and operations of the Community's business. A copy of the MSA is attached hereto as **Exhibit B**.

10. In connection with the management services Lifespace provides to Edgemere under the MSA, Lifespace maintains all information relating to Edgemere's operations and finances. For example, Lifespace provides and maintains the exclusive email and document management and storage system used by Edgemere. All Edgemere employees are provided with a "lifespacecommunities.com" email address with which to conduct business. Those emails, and all other electronic information relating to Edgemere, are stored on cloud-based information technology infrastructure operated by Lifespace. In my experience, it is typical and customary in

the senior living industry for a management company to provide and maintain all information relating to the operations and finances of the senior living community that it manages.

11. In connection with this Adversary Proceeding, I understand that both Edgemere (a party to this litigation) and Lifespace (a non-party) were each served with similar written discovery requests seeking the production of documents relevant to the issues in this Adversary Proceeding (i.e., information relating to the historical operations and financials of Edgemere). Because Lifespace maintains all of the information that would potentially be responsive to both of these overlapping discovery requests for Edgemere under the MSA, Edgemere coordinated with Lifespace to conduct a reasonable search for potentially responsive documents and timely made a production of responsive, non-privileged documents to Defendants in response to the overlapping discovery requests. All of the documents produced to Defendants were in the possession, custody and control of Lifespace and Edgemere, pursuant to the terms of the MSA. As a result of the fact that Lifespace maintains all of the electronic records for Edgemere, all of the documents responsive to Defendants' discovery requests made to Lifespace were produced by Edgemere. I understand that no responsive documents collected in response to these discovery requests were withheld on the basis that they belonged to Lifespace rather than Edgemere.

12. Both Edgemere and Lifespace have retained a number of outside law firms to provide legal advice and counsel at different times for different issues:

- Polsinelli PC was retained by Edgemere to provide counsel regarding the potential restructuring, the Chapter 11 cases, and this Adversary Proceeding.

- Before Polsinelli PC was engaged, Edgemere was represented by DLA Piper and Sidley Austin LLP regarding the potential restructuring, including the potential Chapter 11 filings.
- Perkins Coie LLP and Cooley LLP represent Lifespace in connection with the Chapter 11 cases and this Adversary Proceeding.
- Dorsey & Whitney previously represented Lifespace with respect to general legal advice and counseling, including outside general counsel services, and currently represents Lifespace in various financing and acquisition matters.
- Norton Rose Fulbright previously represented SQLC and Edgemere in connection with the Affiliation Agreement with Lifespace.
- Locke Lord LLP was retained by both Lifespace and Edgemere to provide joint counsel regarding issues involving Texas Department of Insurance arising from Lifespace's affiliation with Edgemere and other SQLC communities.
- Thompson Knight (n/k/a as Holland & Knight LLP) was retained by Edgemere in connection with its development through the time of Lifespace's affiliation with Edgemere. Thompson & Knight provided general legal advice and counsel to Edgemere regarding its operations, and provided legal advice and counsel to SQLC and Edgemere with respect to Lifespace's affiliation with Edgemere.
- Ropes & Gray LLP was retained by Lifespace in connection with its affiliation with Edgemere. In connection therewith, Ropes & Gray retained Houlihan Lokey to provide advice in connection with Lifespace's affiliation with Edgemere.
- Stewart Wiegland & Owens PC was retained by both Lifespace and Edgemere at various points to represent those entities in litigation.

13. Sandra Parker and Abdul Shakoor were in-house counsel to Lifespace during certain periods of time relevant to this Adversary Proceeding, bondholder and lease restructuring negotiations, pre-filing disputes with Defendants, and general restructuring.

14. The above-mentioned firms and attorneys communicated with representatives of Lifespace and/or Edgemere to provide legal advice and counsel to Edgemere concerning matters relevant to the present litigation, bondholder and lease restructuring negotiations, pre-filing disputes with Defendants, and general restructuring. After Lifespace's affiliation with Edgemere, Lifespace and Edgemere have shared common legal, financial and other interests with respect to the matters discussed between them and their respective counsel.

15. A chart containing the names of titles of the representatives that communicated with in-house and outside counsel regarding matters relevant to the present litigation, bondholder and lease restructuring negotiations, pre-filing disputes with Defendants, and general restructuring is attached hereto as **Exhibit C**.

16. Based on my experience and familiarity with Lifespace's and Edgemere's respective operations, the individuals and roles identified on Edgemere's privilege and redaction logs primarily include senior executives, finance management and personnel, and other similar personnel that would be expected to be involved in attorney-client communications.

17. As Edgemere's sole member, Lifespace employs numerous people that serve in dual roles for both Edgemere and Lifespace. Although Defendants have not identified any specific communications they are challenging on Edgemere's privilege or redaction logs, I personally reviewed many of the communications between representatives of Lifespace and/or Edgemere and their respective counsel. Based on my experience with the operations of both Lifespace and Edgemere, it is my understanding and belief that these conversations were

consistent with typical communications soliciting and obtaining legal advice and attorney work product.

18. Except as otherwise indicated, all facts set forth in this Declaration are based upon my personal knowledge, my review of relevant documents, my opinion based upon my experience and knowledge of the Edgemere's and Lifespace's respective operations and financial condition, and information provided to me by advisors or other representatives of Edgemere and/or Lifespace. If called as a witness, I would testify consistently with the facts set forth in this Declaration.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct.

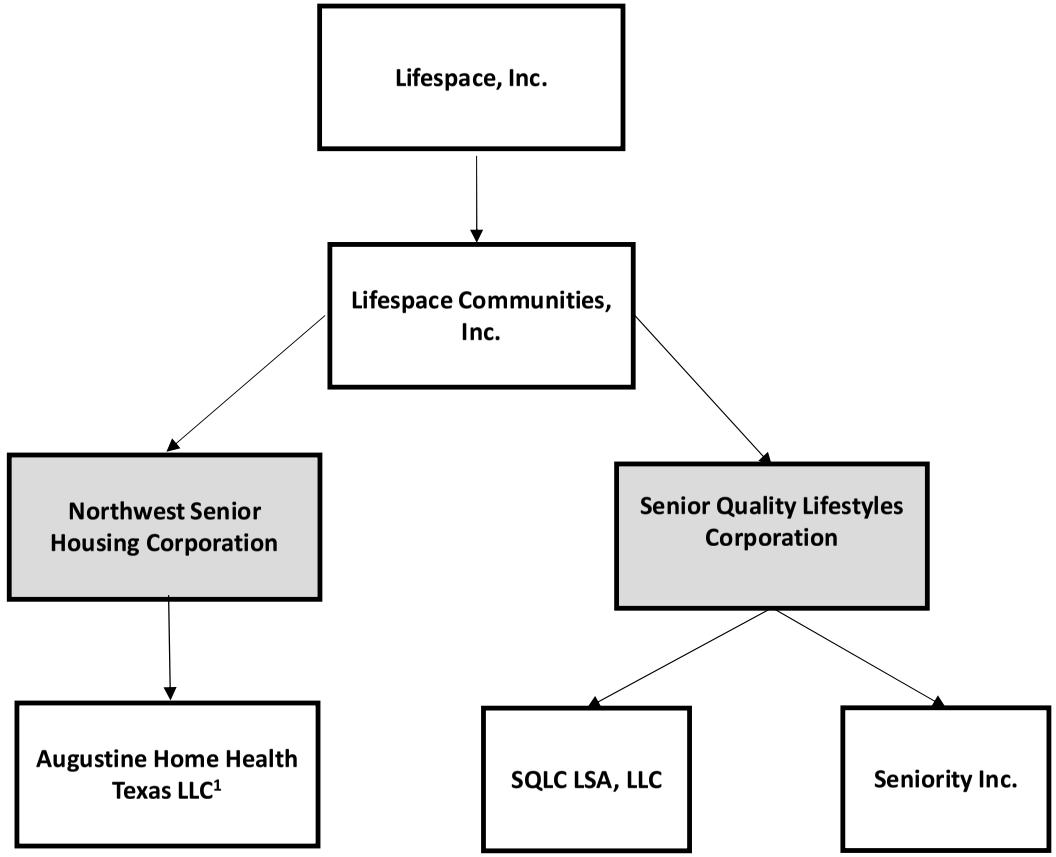
Dated: January 20, 2023
Dallas, Texas

/s/ Nick Harshfield
Nick Harshfield
Director, Vice Chair and Treasurer of Northwest Senior Housing Corporation, and Chief Financial Officer of Lifespace Communities, Inc.

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Debtor Entity

Northwest Senior Housing Corporation and Senior Quality Lifestyles Corporation
Organizational Chart



[1]Augustine is a 50/50 joint venture with Augustine Management Texas, Inc.

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MANAGEMENT SERVICES AGREEMENT

This Management Services Agreement (the "Agreement") entered into this 15th day of August, 2019, between Lifespace Communities, Inc., an Iowa nonprofit corporation ("Lifespace") and Northwest Senior Housing Corporation, a Texas nonprofit corporation, located at 8523 Thackery Street, Dallas, Texas 75225 ("Community"). Lifespace and Community is a "Party" and together they may be referred to as the "Parties."

RECITALS

WHEREAS, Community desires to engage Lifespace and Lifespace is willing to accept such engagement to manage, administer, and operate the Community as set forth in this Agreement; and

NOW, THEREFORE, in consideration of the mutual covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties agree as follows:

SECTION 1. APPOINTMENT OF LIFESPACE

Community hereby appoints Lifespace as the sole and exclusive manager of the Community and delegates to Lifespace general day-to-day operational responsibility for the Community as outlined herein. Lifespace hereby accepts such appointment and assumes such responsibility.

SECTION 2. COMPENSATION

As compensation for the performance of the services set forth in this Agreement, Lifespace shall be paid an annual fee (Corporate Overhead Fee") during the term of this Agreement. In the first year during which a Corporate Overhead Fee is payable, such fee shall be equal to the portion of Lifespace's estimated operating costs during such year (the "General Overhead Costs") and that are allocated to the Community, as determined by Lifespace in its sole discretion. The amount of the Corporate Overhead Fee shall be adjusted annually. The annual adjustment of the Corporate Overhead Fee shall consist of an increase or decrease to the extend necessary to reflect (i) difference between Lifespace's estimated and actual operating costs incurred in the preceding year and (ii) increases of decrease in Lifespace's estimated General Overhead Costs for the current year and that are allocated to the Community, as determined by Lifespace in its sole discretion. Notwithstanding anything to the contrary herein, Community shall continue to be responsible for any and all operational costs associated with operating the Community.

SECTION 3. LIFESPACE'S OBLIGATIONS

Lifespace shall provide the following management, administrative, and support services to Community:

(i) Determine operating policies, procedures, and standards;
(ii) Develop advertising, marketing, and sales plan;
(iii) Establish food and beverage policies;

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(iv) Establish all employment policies, including wage and salary terms, benefits, retirement plans, and bonuses;

(v) Hire, promote, supervise, direct, train, transfer, and discharge all Community employees;

(vi) Negotiate and consummate such agreements Lifespace may deem necessary or advisable for furnishing all utilities, services, supplies, food, beverages, equipment, and other materials and supplies for the maintenance and operation of the Community;

(vii) Establish such bank accounts as needed for the operation and maintenance of the Community according to GAAP;

(viii) Develop an annual business plan and an annual budget, specifically including, but not limited to: (a) capital improvements; (b) furniture, fixtures, and equipment; (c) employee compensation and taxes; (d) Community operating costs and administrative expenses; (e) taxes, insurance, bonds, and other expenses; (f) revenues; and (g) fees, rates, and other costs and charges to residents;

(ix) Manage and oversee Community's investment portfolio, if any, through an investment advisor selected by Lifespace;

(x) Provide cash management, accounting, bookkeeping, and record keeping software and services for the Community, specifically including, but not limited: (i) resident billings, (ii) accounts payable, (iii) accounts receivable, and (iv) general ledger records;

(xi) Risk management and compliance services; and

(xii) Other services as may be required by Community and mutually agreed by the Parties from time to time in connection with the development and operation of Community's business.

SECTION 4. TERM AND TERMINATION

The term of this Agreement shall commence on the date set forth above and shall continue for a term of one (1) year unless sooner terminated (a) by mutual agreement of the parties or (b) by either party upon six (6) months advance written notice to the other party. In the absence of termination, this Agreement shall automatically renew for an addition term of one (1) year at the end of the initial term or any renewal term.

Upon termination of this Agreement, Community shall promptly, but in no event later than thirty (30) days after termination, pay all fees, as well as all reimbursable costs and expenses payable to or incurred by Lifespace hereunder along with any other payments due to Lifespace.

SECTION 5. INDEPENDENT CONTRACTOR

It is expressly understood and agreed that Lifespace shall act as an independent contractor in its performance under this Agreement. No provision hereof shall be determined or construed to create a partnership or joint venture between Community and Lifespace with respect to this Agreement.

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SECTION 6. INDEMNIFICATION

Community shall indemnify, defend, and hold Lifespace and its employees, representative, officers, directors, and agents, from and against any and all liability, loss or expense arising by reason of any performance of Lifespace's duties under this Agreement unless such liability, loss or expense is solely attributable to the gross negligence or willful misconduct of Lifespace.

Lifespace shall indemnify, defend, and hold Community and its employees, representative, officers, directors, and agents, from and against any and all liability, loss or expense arising by reason of any performance of Lifespace's duties under this Agreement if such liability, loss or expense is solely attributable to the gross negligence or willful misconduct of Lifespace.

SECTION 7. MISCELLANEOUS

7.1 Binding Effect. This Agreement binds and benefits the Parties and their respective successors and permitted assigns; provided, however, that this Agreement may not be assigned by any Party without the written consent of the other, except to a corporate affiliate.

7.2 Severability; Complete Agreement. In the event any provision of this Agreement shall be held to be invalid, the same shall not affect in any respect whatsoever the validity of the remainder of this Agreement. This Agreement contains the entire agreement between the Parties with respect to the subject matter hereof, and can only be amended by written instrument executed by the Parties.

7.3 Governing Law. This Agreement shall be governed by and construed and enforced in accordance with the laws of Texas, except any conflicts of law principles of Texas that may direct the interpretation or enforcement of this Agreement to the laws of any other jurisdiction. The Parties agree that any legal action relating to or arising out of this Agreement or the transaction contemplated hereby shall be brought in the courts situated in Dallas County, Texas, and that such courts shall be the sole venue, and the Parties waive any defense that Dallas County, Texas is an inconvenient or improper venue.

7.4 Limitation of Liability. Neither Party shall look beyond the corporate assets of the other in satisfaction of any claims against the other.

7.5 Headings. The headings used in this Agreement are for convenience and will not enlarge or diminish the effect of the provisions of this Agreement.

7.6 Counterparts. This Agreement and all other copies of it are considered one Agreement. This Agreement may be executed concurrently in one or more counterparts, each of which will be considered an original, but all of which together constitute one instrument.

7.7. Delays or Omissions. No delay or omission by either Party in exercising any right, power, or remedy upon any breach by any other Party shall be construed to be a waiver of or acquiescence in any such breach or any similar or subsequent breach. To be effective, any waiver, permit, consent, or approval of any kind on the part of any Party of any breach of this Agreement, or any waiver of any provision or conditions of this Agreement, must be in writing.

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7.8 Third Party Beneficiaries. Nothing in this Agreement, express or implied, is intended to confer upon any Party, other than the Parties hereto and their respective successors and permitted assigns, any rights, remedies, obligations or liabilities under or by reason of this Agreement.

7.9 Dispute Resolution. In the event of a dispute under this Agreement, the Parties agree as follows. First, to attempt to resolve the dispute by conducting a meeting between each Party's President and CEO or its designee within fifteen (15) days' notice of such dispute by either Party. If resolution of the dispute is not achieved in such meeting, the Parties may agree to a second meeting or may agree to pursue mediation within thirty (30) days from the date of such meeting, by a mutually selected mediator. If the mediator does not resolve the dispute, the Parties may pursue all rights and remedies available under the law.

7.10 **Waiver of Jury Trial. TO THE FULLEST EXTENT PERMITTED BY LAW, EACH OF THE PARTIES HERETO IRREVOCABLY WAIVES TRIAL BY JURY IN ANY ACTION, COUNTERCLAIM OR JUDICIAL PROCEEDING BROUGHT BY ANY PARTY INVOLVING, DIRECLTY OR INDIRECTLY, ANY MATTER IN ANY WAY ARISING OUT OR, RELATED TO, OR IN CONNECTION WITH THIS AGREEMENT AND ANY ACTS OR OMISSIONS OF ANY PARTY IN CONNECTION HEREWITH.**

7.11 Notices. Any notices required or permitted to be delivered in connection with this Agreement must be in writing and may be given by certified or registered mail, facsimile, hand delivery or by overnight courier and shall be deemed to be received (a) if given by certified or registered mail, three (3) days after deposit in the United Sates mail, postage prepaid, certified mail, return receipt requested, or (b) if given by facsimile or hand delivery, when such notice is received by the party to whom it is addressed, or (3) if given by an overnight courier or delivery service, one (1) day after deposit with such courier. Notice shall be sent to Lifespace or Community at the address set forth below:

Notices to Lifespace shall be addressed to:

Lifespace Communities, Inc.
4201 Corporate Drive
West Des Moines, Iowa 50266
Attn: President and CEO

Copy:

Lifespace Communities, Inc.
4201 Corporate Drive
West Des Moines, Iowa 50266
Attn: SVP and General Counsel

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Notices to Community shall be addressed to:

Northwest Senior Housing Corporation
4201 Corporate Drive
West Des Moines, Iowa 50266
Attn: President and CEO

Copy:

Northwest Senior Housing Corporation
4201 Corporate Drive
West Des Moines, Iowa 50266
Attn: SVP and General Counsel

7.12 Force Majeure. Neither Party shall be liable or deemed to be in default for any delay or failure in performance under this Agreement or other interruption of services deemed to result from, directly or indirectly, from acts of God, civil, or military authority, acts of public enemy, war, accidents, fires, explosions, earthquakes, floods, pandemic, failure of transportation systems, strikes or other work interruptions by either Party's employees, terrorist activity, or any other similar cause beyond the reasonable control of either Party.

IN WITNESS WHEREOF, the Parties hereto have executed this Agreement as of the date first above written.

Lifespace Communities, Inc.

Larry Smith
Signature

Larry Smith
Name

Interim President and CEO
Title

Northwest Senior Housing Corporation

Larry Smith
Signature

Larry Smith
Name

Interim President and CEO
Title

EDGEMERE - LIFESPACE TITLES/LOCATIONS			
Name/Email	**Current or Former Title**	**Lifespace**	**Edgemere**
Abby Nicholson <Abby.Nicholson@lifespacecommunities.com>	Director Finance Operations	X	X
Abdul Shakoor <Abdul.Shakoor@LifeSpaceCommunities.com>	Deputy General Counsel	X	BOD with TX Entities
Amanda L Davis <Amanda.L.Davis@lifespacecommunities.com>	Director of Corporate Communications & Mkg	X	
Amanda Schwilch <Amanda.Schwilch@lifespacecommunities.com>	Regional Dir of Sales & Market	X	
Ana Dutra <Ana.Dutra@LifeSpaceCommunities.com>	Board Member	X	
Anita Rao <Anita.Rao@LifeSpaceCommunities.com>	Accountant	X	
Ann Joyce <Ann.Joyce@lifespacecommunities.com>	Associate ExecutiveDirector TX		X
Ann Powell <Ann.Powell@lifespacecommunities.com>	Director, Administrative Services	X	
Ann Walsh <Ann.Walsh@LifeSpaceCommunities.com>	SVP of Operations	X	
Bill Nutty <Bill.Nutty@lifespacecommunities.com>	Compliance, Audit and Privacy Officer	X	
Bob Kehm <Bob.Kehm@LifeSpaceCommunities.com>	Board Member	X	
Bridgette Walshe <Bridgette.Walshe@lifespacecommunities.com>	Executive Director (L) TX		X
Chris Hutfless <Chris.Hutfless@LifeSpaceCommunities.com>	SVP, Interim General Counsel - Corp. Secretary	X	BOD/Corp. Sec. TX Entities
Chris Lynn <Chris.Lynn@LifeSpaceCommunities.com>	Cash Management Analyst	X	
Chris Silasavage <Chris.Silasavage@lifespacecommunities.com>	Dir of Sales		X
Chris Soden <Chris.Soden@lifespacecommunities.com>	Dir Plant Ops & Engineering	X	
Crystal Barnett <Crystal.Barnett@lifespacecommunities.com>	Administrative Assistant		X
Dana Smith <Dana.Smith@lifespacecommunities.com>	Chief Revenue Officer	X	Board Member of TX Entities
Darla Joens <Darla.Joens@lifespacecommunities.com>	Director of External Reporting	X	
David Williams <David.williams@lifespacecommunities.com>	Board Member	X	
Eddie Fenoglio <Eddie.Fenoglio@lifespacecommunities.com>	Chief Operating Officer (COO)	X	Served on TX Entity Boards
Etra McKinney <Etra.McKinney@lifespacecommunities.com>	Senior Executive Assistant	X	
Fred Gollay <Fred.Gollay@lifespacecommunities.com>	Move-in Coordinator		X
Gary Blackford <gary.blackford@lifespacecommunities.com>	Board Member	X	
Greg Sieman <Greg.Sieman@lifespacecommunities.com>	Chief Revenue & Comm Officer	X	
Gretchen Forristall <Gretchen.Forristall@lifespacecommunities.com>	Dir of Comp & Benefits	X	
Heidi Leavengood <Heidi.Leavengood@LifeSpaceCommunities.com>	SVP Finance and Accounting	X	
Jane VanHorn <Jane.VanHorn@LifeSpaceCommunities.com>	Legal Assistant	X	
Jenna Moore <Jenna.Moore@lifespacecommunities.com>	Senior Administrative Assistant	X	
Jess Grant <Jess.Grant@LifeSpaceCommunities.com>	Dir of Corp Comm & Mktg	X	
Jesse Jantzen <Jesse.Jantzen@lifespacecommunities.com>	President and CEO	X	X / Edgemere Board
Jodi Bleier <Jodi.Bleier@LifeSpaceCommunities.com>	VP Financial Ops & Strategic	X	
Jodi Hirsch <Jodi.Hirsch@lifespacecommunities.com>	SVP, General Counsel and Corporate Secretary	X	
Joel Hernandez <Joel.Hernandez@lifespacecommunities.com>	Sales Assistant		X
John Couture <John.Couture@LifeSpaceCommunities.com>	VP of Information Technology	X	
John Falldine <John.Falldine@lifespacecommunities.com>	Executive Director (L) TX	X	X
John Robertson <John.Robertson@LifeSpaceCommunities.com>	Regional Dir of Sales & Market	X	
Jonathan Sokeye <Jonathan.sokeye@lifespacecommunities.com>	Board Member	X	
Joyce Darkey-Hrinya <Joyce.Darkey-Hrinya@lifespacecommunities.com>	Board Member	X	
Joyce Hrinya <joyce.darkey-hrinya@lifespacecommunities.com>	Board Member	X	
Julio Macias <Julio.Macias@lifespacecommunities.com>	Executive Director - Beacon Hill	X	
Karen Davila <Karen.Davila@lifespacecommunities.com>	Interim SVP & General Counsel - Contracted	X	
Larisa Purdy <Larisa.Purdy@lifespacecommunities.com>	Director Comp & Benefits	X	
Larry Smith <Larry.Smith@lifespacecommunities.com>	Interim President & CEO, and CFO	X	Served on TX Entity Boards
Laurie Dotter <Laurie.Dotter@lifespacecommunities.com>	Board Member	X	X
LaVerne Epp <LaVerne.Epp@LifeSpaceCommunities.com>;	Board Member	X	
Leah Tjepkes <Leah.Tjepkes@lifespacecommunities.com>	Accountant	X	
Leslie DoranSparacino <Leslie.DoranSparacino@LifeSpaceCommunities.com>	Sales Counselor		X

Lisa Weiner <Lisa.Weiner@lifespacecommunities.com>	Compliance, Audit and Privacy Director	X	
Liz Roberts <Liz.Roberts@lifespacecommunities.com>	Administrative Assistant		X
Lori Lebeck <Lori.Lebeck@lifespacecommunities.com>	Director of Billing	X	
Maria Balderas <Maria.Balderas@lifespacecommunities.com>	Billing Specialist		X
Maria Medici <Maria.Medici@lifespacecommunities.com>	Dir of Accounting & GL	X	
Martha Holloway <Martha.Holloway@lifespacecommunities.com>	Senior Sales Counselor		X
Mary Ann Gillette <MaryAnn.Gillette@lifespacecommunities.com>	VP of Sales	X	
Matt Holder <Matt.Holder@lifespacecommunities.com>	Dir of Digital Marketing	X	
Meghan Ziegelmeyer <Meghan.Ziegelmeyer@lifespacecommunities.com>	VP Healthcare Sale & Marketing	X	
Neal Yanofsky <Neal.Yanofsky@LifeSpaceCommunities.com>	Board Member	X	
Nick Harshfield <Nick.Harshfield@lifespacecommunities.com>	Chief Financial Officer	X	X / Edgemere Board
Nikki Kresse <Nikki.Kresse@lifespacecommunities.com>	Chief People Officer	X	
Pam Haman <Pam.Haman@lifespacecommunities.com>	Executive Director (L) TX	X	
Pat Spangler <Pat.Spangler@LifeSpaceCommunities.com>	Board Member	X	
Paula Shives <Paula.Shives@LifeSpaceCommunities.com>	Board Member	X	
Raina Reeder <Raina.Reeder@lifespacecommunities.com>	Director of Corporate Risk	X	
Rick Oros <Rick.Oros@lifespacecommunities.com>	Vice President of Healthcare Operations	X	
Rob Clark <Rob.Clark@lifespacecommunities.com>	Regional Director of Operation	X	
Russell Mauk <Russell.Mauk@lifespacecommunities.com>	VP Develop/Design/Construct	X	
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