IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	)	Chapter 11
AMBIPAR EMERGENCY RESPONSE,	)	Case No. 25-90524 (ARP)
Debtor.[1]	)	

COMPLEX CASE FEE APPLICATION COVERSHEET (HOURLY) WITH REGARDS TO THE SECOND INTERIM FEE APPLICATION OF SIMPSON THACHER & BARTLETT LLP, AS COUNSEL TO THE DEBTOR AND DEBTOR IN POSSESSION FOR ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD OF JANUARY 1, 2026 THROUGH MARCH 31, 2026

Name of Applicant:	**Simpson Thacher & Bartlett LLP**	
Applicant's Role in Case:	Counsel to the Debtor	
Docket No. of Employment Order(s):	Docket No. 114	
Interim Application (X) No. 2 **Final Application (__)**	Indicate whether this is an interim or final Application. If interim, indicate the number (1st, 2nd, 3rd, etc.)	
	Beginning Date	**End Date**
Time period covered by this Application for which interim compensation has not previously been awarded:	01/01/2026	03/31/2026
Were the services provided necessary to the administration of or beneficial at the time rendered toward the completion of the case? Yes		
Were the services performed in a reasonable amount of time commensurate with the complexity, importance and nature of the issues addressed? Yes		
Is the requested compensation reasonable based on the customary compensation charged by comparably skilled practitioners in other non-bankruptcy cases? Yes		
Do expense reimbursements represent actual and necessary expenses incurred? Yes		

Compensation Breakdown for Time Period Covered by this Application	
Total professional fees requested in this Application:	$651,865.00
Total professional hours covered by this Application:	315.5
Average hourly rate for professionals:	$2,066.13
Total paraprofessional fees requested in this Application:	$5,496.00
Total paraprofessional hours covered by this Application:	10.4
Average hourly rate for paraprofessionals:	$528.46
Total fees requested in this Application:	$657,361.00
Total expense reimbursements requested in this Application:	$16,437.09
Total fees and expenses requested in this Application:	$673,798.09

1 The last four digits of the Debtor's taxpayer identification number are 0263. The Debtor's address is 2346 Avenida Angelica, 5th Floor, São Paulo, SP, 01228-200, Brazil.

2590524260914000000000002

Total fees and expenses awarded in all prior Applications:	$1,353,506.52
Plan Status: The Debtor has not filed a chapter 11 plan of reorganization or disclosure statement.	
Primary Benefits: During the Second Interim Period, Simpson Thacher represented the Debtor and Debtor in Possession in connection with a variety of complex matters and issues, including good faith negotiations with parties in interest, review and responses to Rule 2004 discovery requests, funding and operation of the business while in chapter 11, and the drafting and filing of a motion to extend exclusivity, as well as providing commentary on and assisting in the filing of various required documents including the Debtor's, master service lists, and monthly operating reports.	

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	)	Chapter 11
AMBIPAR EMERGENCY RESPONSE,	)	Case No. 25-90524 (ARP)
Debtor.[1]	)	

SECOND INTERIM APPLICATION OF SIMPSON THACHER & BARTLETT LLP FOR ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES AS COUNSEL TO THE DEBTOR AND DEBTOR IN POSSESSION FOR THE PERIOD OF JANUARY 1, 2026 THROUGH MARCH 31, 2026

IF YOU OBJECT TO THE RELIEF REQUESTED, YOU MUST RESPOND IN WRITING. UNLESS OTHERWISE DIRECTED BY THE COURT, YOU MUST FILE YOUR RESPONSE ELECTRONICALLY AT HTTPS://ECF.TXSB.USCOURTS.GOV/ WITHIN TWENTY-ONE DAYS FROM THE DATE THIS MOTION WAS FILED. IF YOU DO NOT HAVE ELECTRONIC FILING PRIVILEGES, YOU MUST FILE A WRITTEN OBJECTION THAT IS ACTUALLY RECEIVED BY THE CLERK WITHIN TWENTY-ONE DAYS FROM THE DATE THIS MOTION WAS FILED. OTHERWISE, THE COURT MAY TREAT THE PLEADING AS UNOPPOSED AND GRANT THE RELIEF REQUESTED.

Simpson Thacher & Bartlett LLP ("Simpson Thacher" or "Applicant"), as counsel to Ambipar Emergency Response, the above-captioned debtor and debtor in possession (the "Debtor"), hereby submits its first interim application (the "Application") for allowance of compensation for professional services rendered and reimbursement of expenses incurred for the period from January 1, 2026, through March 31, 2026 (the "Second Interim Period"). In support of this Application, Simpson Thacher submits the certification of David R. Zylberberg (the "Zylberberg Certification") attached hereto as **Exhibit A** and further respectfully states as follows:

[1] The last four digits of the Debtor's taxpayer identification number are 0263. The Debtor's address is 2346 Avenida Angelica, 5th Floor, São Paulo, SP, 01228-200, Brazil.

Simpson Thacher Invoices for Services Rendered During the Second Interim Period

1. During the Second Interim Period, Simpson Thacher professionally and diligently represented the interests of the Debtor and its estate with respect to a variety of complex matters and issues, including but not limited to:

a. conducting extensive work in connection with Rule 2004 examination requests, including engaging in meet-and-confer sessions with counsel for the Ad Hoc Group of Green Noteholders (the "Ad Hoc Group"), reviewing documents for responsiveness, preparing and executing document productions, and reviewing, analyzing and negotiating a proposed protective order with counsel for the Ad Hoc Group;

b. preparing and filing the Debtor's motion to extend the exclusivity periods and reviewing and responding to objections thereto;

c. communicating and negotiating with parties interest with respect to non-disclosure agreements, exclusivity, and a potential restructuring framework, including meetings with the Ad Hoc Group and its advisors;

d. preparation of materials for, and attendance at, board meetings and attention to governance-related matters, including coordinating with the Debtor's independent director and his counsel;

e. attention to Debtor funding under the postpetition funding agreement, including preparation of draw requests and tracking of anticipated funding needs;

f. preparation and review of interim fee applications and fee statements, attention to ordinary course professional retention matters, and coordination with the Debtor regarding professional fee payments; and

g. attending to case administration tasks, including monitoring the docket and case calendar and attending hearings, and reviewing and filing the Debtor's monthly operating reports. pending adversary proceedings.

2. In support of this Application, Simpson Thacher submits its monthly statements and invoices for each of January, February and March 2026, which are attached hereto as **Exhibits B through D**, and summarized below:[2]

[2] The monthly statements and invoices attached hereto include minor changes to the versions previously filed to reflect corrected task codes for certain time entries and removal or reduction of some fees and expenses incorrectly included in the prior versions..

Exhibit No.	Period Covered	Fees	Expenses	Total Compensation Sought	Total Paid	Remaining Outstanding Balance
B	Jan. 1, 2026 – Jan. 31, 2026	$193,984.50	$77.93	$194,062.43	$0.00	$194,062.43
C	Feb. 1, 2026 – Feb. 28, 2026	$150,982.00	$16,339.22	$167,321.22	$0.00	$167,321.22
D	Mar. 1, 2026 – Mar. 31, 2026	$312,394.50	$19.94	$312,414.44	$0.00	$312,414.44
	GRAND TOTAL	**$657,361.00**	**$16,437.09**	**$673,798.09**	**$0.00**	**$673,798.09**

3. Accordingly, through this Application, Simpson Thacher seeks payment of the outstanding balance of **$657,361.00** in fees and **$16,437.09** in expenses incurred but unpaid from January 1, 2026, through March 31, 2026.

4. Although every effort has been made to include all fees and expenses incurred during the Second Interim Period, some fees and expenses might not be included in this Application due to delays caused by accounting and processing during the Second Interim Period. Simpson Thacher reserves the right to seek allowance of such fees and expenses in a subsequent fee application. Subsequent fee applications will be filed in accordance with section 330 of title 11 of the United States Code, rule 2016(a) of the Federal Rules of Bankruptcy Procedure, rule 2016-1 of the Local Bankruptcy Rules of the United States Bankruptcy Court for the Southern District of Texas, and the *Procedures for Complex Cases in the Southern District of Texas.*

WHEREFORE, Simpson Thacher, as co-counsel to the Debtor, respectfully requests that the Court enter an order in the form attached hereto (the "Order"): (a) granting it interim allowance in the amount of **$657,361.00** as compensation for professional services rendered and **$16,437.09** for reimbursement of expenses incurred during the First Interim Period; (b) authorizing the Debtors to disburse to Simpson Thacher the outstanding balance of **$673,798.09**; and (c) granting such other further relief as this Court deems proper.

[Remainder of page intentionally left blank.]

Respectfully submitted this 14th day of September 2026.

GRAY REED

By: */s/ Jason S. Brookner*
Jason S. Brookner
Texas Bar No. 24033684
Lydia R. Webb
Texas Bar No. 24083758
1300 Post Oak Blvd., Suite 2000
Houston, Texas 77056
Telephone: (713) 986-7000
Facsimile: (713) 986-7100
Email: jbrookner@grayreed.com
lwebb@grayreed.com

- and -

SIMPSON THACHER & BARTLETT LLP
David R. Zylberberg (admitted *pro hac vice*)
Nicholas E. Baker (admitted *pro hac vice*)
Moshe A. Fink (admitted *pro hac vice*)
Rachael L. Foust (admitted *pro hac vice*)
Zachary J. Weiner (admitted *pro hac vice*)
425 Lexington Avenue
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COUNSEL TO THE DEBTOR

Certificate of Service

The undersigned hereby certifies that on the 14th day of September 2026, he caused a true and correct copy of the foregoing document by the Electronic Case Filing System for the United States Bankruptcy Court for the Southern District of Texas.

/s/ Jason S. Brookner
Jason S. Brookner

Exhibit A

Zylberberg Certification

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	)	Chapter 11
AMBIPAR EMERGENCY RESPONSE,	)	Case No. 25-90524 (ARP)
Debtor.[1]	)	

CERTIFICATION OF DAVID R. ZYLBERBERG IN SUPPORT OF SECOND INTERIM FEE APPLICATION OF SIMPSON THACHER & BARTLETT LLP, AS COUNSEL TO THE DEBTOR AND DEBTOR IN POSSESSION FOR ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD OF JANUARY 1, 2026 THROUGH MARCH 31, 2026

I, David R. Zylberberg, hereby certify that:

1. I am a Partner of the firm Simpson Thacher & Bartlett LLP ("Simpson Thacher"). Simpson Thacher maintains offices at, among other places, 425 Lexington Ave, New York, New York 10017.

2. This certification (the "Certification") is made in connection with Simpson Thacher's second interim fee application, dated September 14, 2026 (the "Application"),[2] for compensation and reimbursement of expenses for the period commencing January 1, 2026 through and including March 31, 2026 (the "Compensation Period"). I have reviewed the Application and hereby certify that the Application complies with the applicable provisions of the Bankruptcy Code, Federal Rules, Local Rules, and Fee Guidelines.

1 The last four digits of the Debtor's taxpayer identification number are 0263. The Debtor's address is 2346 Avenida Angelica, 5th Floor, São Paulo, SP, 01228-200, Brazil.

2 Capitalized terms used but not otherwise defined herein shall have the meaning ascribed to such terms in the Application.

3. I certify that Simpson Thacher has complied with provisions of the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Professionals* (Docket No. 137) (the "Interim Compensation Procedures Order") requiring it to provide the Debtors, the attorneys for the Official Committee of Unsecured Creditors, the attorneys for the ad hoc group of lenders, and the United States Trustee for the Southern District of Texas (the "U.S. Trustee") with monthly statements of Simpson Thacher's fees and disbursements accrued during the Compensation Period.

4. Attorneys and paraprofessionals assigned to this matter were necessary to assist with the administration of the Debtor's case and the other matters described in the Application.

5. In accordance with the Fee Guidelines, Simpson Thacher responds to the questions identified therein as follows:

Question 1: Did Simpson Thacher agree to any variations from, or alternatives to, Simpson Thacher's standard or customary billing rates, fees or terms for services pertaining to this engagement that were provided during the Compensation Period? If so, please explain.

Answer: No.

Question 2: Have any of the professionals included in the Application varied their hourly rate based on geographic location of the bankruptcy case?

Answer: No.

Question 3: Does the Application include time or fees related to reviewing or revising time records or preparing, reviewing or revising invoices? If so, please quantify by hours and fees.

Answer: Yes. The time expended performing such work during the Compensation Period is included within Task Code 0012.

Question 4: Does the Application include time or fees for reviewing time records to redact any privileged or other confidential information? If so, please quantify hours and fees.

Answer: Yes. The time expended performing such work during the Compensation Period is included within Task Code 0012.

Question 5: Does the Application include any rate increases since Simpson Thacher's retention in these cases? If so, did the client review and approve those rate increases in advance? Did the client agree when retaining the law firm to accept all future rate increases?

Answer: Yes. As disclosed in the *Notice of 2026 Rate Increase of Simpson Thacher & Bartlett LLP* [Docket No. 119], Simpson Thacher's rates increased effective January 1, 2026. The client was aware of, and agreed to, the customary rate increases.

Dated: September 14, 2026
New York, New York

/s/ *David R. Zylberberg*
David R. Zylberberg
Partner
Simpson Thacher & Bartlett LLP

Exhibit B

January Monthly Statement and Invoice

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	)	Chapter 11
AMBIPAR EMERGENCY RESPONSE,	)	Case No. 25-90524 (ARP)
Debtor.[1]	)	

SIMPSON THACHER & BARTLETT'S FIRST MONTHLY FEE STATEMENT FOR THE PERIOD FROM JANUARY 1, 2026, THROUGH JANUARY 31, 2026[2]

Name of Applicant:	Simpson Thacher & Bartlett LLP	
Applicant's Role in Case:	Counsel to the Debtor	
Employment Order:	December 19, 2025 [Docket No. 114]	
	Beginning of Period	**End of Period**
Time period covered by this Statement:	January 1, 2026	January 31, 2026
Summary of Total Fees and Expenses Requested		
Total fees requested in this Statement:	$155,187.60 (80% of $193,984.50)	
Total expenses requested in this Statement	$77.93	
Total fees and expenses requested in this statement (inclusive of holdback amount):	$194,062.43	
Summary of Attorney Fees Requested		
Total attorney fees requested in this Statement:	$193,572.50	
Total actual attorney hours covered by this Statement:	97.50	
Summary of Paraprofessional Fees Requested		
Total paraprofessional fees requested in this Statement:	$412.00	
Total actual paraprofessional hours covered by this Statement:	0.80	

[1] The last four digits of the Debtor's taxpayer identification number are 0263. The Debtor's address is 2346 Avenida Angelica, 5th Floor, São Paulo, SP, 01228-200, Brazil.

[2] This monthly statement includes minor changes to the version previously filed to reflect corrected task codes for certain time entries.

Pursuant to sections 330 and 331 of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and rule 2016-1 of the Bankruptcy Local Rules for the Southern District of Texas (the "Bankruptcy Local Rules"), the *Order Authorizing the Employment of Simpson Thacher & Bartlett LLP as Counsel to the Debtor and Debtor in Possession, Effective as of the Petition Date* [Docket No. 114], and the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Professionals* (the "Compensation Procedures Order") [Docket No. 137], Simpson Thacher & Bartlett LLP ("Simpson Thacher"), counsel to the debtor and debtor in possession (the "Debtor"), hereby files this Fee Statement (this "Fee Statement") for the period from January 1, 2026 through January 31, 2026 (the "Fee Period").

Services Rendered and Expenses Incurred

1. Simpson Thacher requests interim allowance of fees and expenses incurred during the Fee Period in the total amount of **$155,265.53**, consisting of (a) **$155,187.60**, which is 80% of the fees incurred by Simpson Thacher for reasonable and necessary legal services rendered during the Fee Period, and (b) **$77.93**, which is 100% of the actual and necessary costs and expenses incurred by Simpson Thacher during the Fee Period

2. Pursuant to the Compensation Procedures Order, each of the Notice Parties[3] shall have fourteen (14) days following service of the Fee Statement to evaluate and object to the Fee Statement (the "Objection Deadline"). Any party wishing to object to the Fee Statement shall, no later than the Objection Deadline, serve on Simpson Thacher and the other Notice Parties a written notice (the "Notice of Objection") setting forth the precise nature of the objection and the amount being objected to.

3. Upon expiration of the Objection Deadline, the Debtor is authorized to pay Simpson Thacher an amount equal to 80% of the fees and 100% of the expenses requested in this Fee Statement that are not subject to an objection. If a Notice of Objection is timely served pursuant

[3] Capitalized terms used but not otherwise defined herein shall have the meanings set forth in the Compensation Procedures Order.

to the Compensation Procedures Order, the objecting party and Simpson Thacher shall attempt to resolve the objection on a consensual basis. If the parties reach an agreement, the Debtor shall promptly pay Simpson Thacher an amount equal to 80% of the agreed-upon fees and 100% of the agreed-upon expenses. If the parties are unable to reach an agreement, then resolution will be governed as set forth in the Compensation Procedures Order.

4. In support of this Fee Statement, attached are the following exhibits:

- **Exhibit A** is a summary of the hours billed by Simpson Thacher during the Fee Period grouped by timekeeper. Simpson Thacher expended a total of **97.50** hours in connection with this chapter 11 case during the Fee Period.

- **Exhibit B** is a summary of the number of hours expended and fees incurred by Simpson Thacher during the Fee Period grouped by project category. As reflected in **Exhibit B**, Simpson Thacher incurred **$193,984.50** in fees during the Fee Period. Pursuant to this Fee Statement, Simpson Thacher seeks reimbursement of 80% (**$155,187.60**) of such fees.

- **Exhibit C** is a summary setting forth the total amount of reimbursement sought with respect to each category of expenses for which Simpson Thacher is seeking reimbursement in this Fee Statement. All of these disbursements comprise the requested sum of **$77.93** for Simpson Thacher's out-of-pocket expenses for the Fee Period.

- **Exhibit D** consists of Simpson Thacher's invoice of fees and expenses incurred during the Fee Period for services performed.

5. All services rendered by Simpson Thacher for which compensation is sought pursuant to this Fee Statement were rendered solely to or on behalf of the Debtor. No payments were received by Simpson Thacher from any other source for services rendered or to be rendered to the Debtor.

Reservations

6. Although Simpson Thacher has made every effort to include all fees earned and expenses incurred during the Fee Period, some fees and expenses might not be included in this Fee Statement due to delays caused by accounting and processing during the Fee Period. Simpson Thacher reserves the right to make further statements to this Court for allowance of such fees and expenses not included herein, which further statement will be filed in accordance with the

Bankruptcy Code, the Bankruptcy Rules, the Bankruptcy Local Rules, and the Compensation Procedures Order.

Notice

7. Pursuant to the Compensation Procedures Order, notice of this Fee Statement will be served upon the Notice Parties as follows:

(a) the Debtor, Attn: Thiago da Costa Silva (thiago.silva@ambipar.com), Diana Viana Alves Liao (diana.alves@ambipar.com), Alessandra Bessa Alves de Melo (alessandra.bessa@ambipar.com), and Legal Department (legal@ambipar.com);

(b) co-counsel to the Gray Reed, Attn: Jason Brookner (jbrookner@grayreed.com) and Lydia Webb (lwebb@grayreed.com);

(c) counsel to the Independent Special Committee to the Board of Directors of the Debtor, Quinn Emanuel Urquhart & Sullivan, LLP, Attn: Benjamin Finestone (benjaminfinestone@quinnemanuel.com);

(d) the Office of the United States Trustee for the Southern District of Texas, Attn: Jayson B. Ruff (Jayson.B.Ruff@usdoj.gov);

(e) any postpetition lender to the Debtor; and

(f) any statutory committee appointed in this chapter 11 case.

WHEREFORE, Simpson Thacher requests interim allowance of fees and expenses incurred during the Fee Period in the total amount of **$155,265.53**, consisting of (a) **$155,187.60**, which is 80% of the fees incurred by Simpson Thacher for reasonable and necessary legal services rendered during the Fee Period, and (b) **$77.93**, which is 100% of the actual and necessary costs and expenses incurred by Simpson Thacher during the Fee Period.

Exhibit A

Summary of Professionals and Paraprofessionals Included in this Fee Statement

Professionals	Position	Year First Licensed to Practice	Hourly Rate	Billed Hours	Total Compensation
Calheiros, Grenfel S.	Partner	2005	$2,890.00	4.80	$13,872.00
Fink, Moshe A.	Partner	2014	$2,420.00	1.00	$2,420.00
Friedman, Bryce L.	Partner	1998	$2,975.00	2.50	$7,437.50
Zylberberg, David	Partner	2011	$2,680.00	10.30	$27,604.00
Noah Gimbel	Counsel	2017	$2,195.00	17.90	$39,290.50
Fogg, Taylor	Associate	2024	$1,235.00	13.40	$16,549.00
Foust, Rachael	Associate	2018	$1,865.00	11.30	$21,074.50
Fresa, Siddharth	Associate	2016	$1,865.00	21.30	$39,724.50
Husain, Batoul	Associate	2016	$1,865.00	3.50	$6,527.50
Kitts, Ian	Associate	2021	$1,745.00	8.70	$15,181.50
Weiner, Zachary	Associate	2021	$1,745.00	1.50	$2,617.50
Ruiz, Madalyn	Law Clerk	N/A	$980.00	1.30	$1,274.00
			SUBTOTAL FOR Professionals:	**97.50**	**$193,572.50**

Paraprofessionals	Position	Year First Licensed to Practice	Hourly Rate	Billed Hours	Total Compensation
Roemer, Daniel	Paralegal	N/A	$515.00	0.80	$412.00
			SUBTOTAL FOR Paraprofessionals:	**0.80**	**$412.00**

TOTAL:	**98.30**	**$193,984.50**

Exhibit B

Summary of Compensation Requested by Project Category

Matter No.	Matter Description	Billed Hours	Fees Requested	Expenses Requested	Total Compensation
3	Business Operations	9.80	$19,416.00	$0.00	$19,416.00
4	Case Administration	18.60	$32,399.50	$0.00	$32,399.50
6	Corporate Governance and Board Matters	4.00	$9,547.00	$0.00	$9,547.00
12	Fee/Retention Application	5.70	$9,176.50	$0.00	$9,176.50
13	Financings/Cash Collateral	5.90	$11,966.00	$0.00	$11,966.00
16	Litigation: Contested Matters and Adversary Proceedings	48.60	$103,618.00	$0.00	$103,618.00
17	Plan and Plan Confirmation	4.40	$5,536.00	$0.00	$5,536.00
18	Reporting	1.30	$2,325.50	$0.00	$2,325.50
	TOTAL:	**98.30**	**$193,984.50**		**$193,984.50**

Exhibit C

Summary of Expenses Requested by Category

Service Description	Amount
Copies	$0.00
Telephone	$0.00
Online Research	$0.00
Delivery Services/Courier	$0.00
Local Travel: Ground Transportation	$77.93
Out-of-Town Travel:	
Transportation	$0.00
Hotel	$0.00
Meals	$0.00
Ground Transportation	$0.00
Meals (local)	$0.00
Court Fees	$0.00
Transcripts	$0.00
Litigation Support Vendors	$0.00
TOTAL:	**$77.93**

Exhibit D

January 2026 Invoice

Invoice No. 010702588

June 24, 2026

AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.

Simpson Thacher & Bartlett LLP
425 LEXINGTON AVENUE, NEW YORK, NEW YORK 10017-3954

For all professional services rendered and recorded through January 31, 2026, in connection with AEP Chapter 11.	$193,984.50
Disbursements and Other Charges	$77.93
AMOUNT DUE	**$194,062.43**

TAX IDENTIFICATION NUMBER:	13-5395280
REMITTANCE FOR PAYMENT BY CHECK:	SIMPSON THACHER & BARTLETT LLP P. O. BOX 29008 NEW YORK, NEW YORK 10087-9008
OR FOR PAYMENT BY WIRE/ACH:	JPMORGAN CHASE, 270 PARK AVENUE, NEW YORK CITY FOR THE ACCOUNT OF SIMPSON THACHER & BARTLETT LLP ACCOUNT #127057338 ABA #021000021 SWIFT CODE : CHASUS33 PLEASE CONFIRM WIRE INSTRUCTIONS BY CALLING ACCOUNTS RECEIVABLE DEPARTMENT 212-455-2344
	SEND REMITTANCE AND ALL OTHER INQUIRIES TO LIST-ACCOUNTSRECEIVABLE@LISTS.STBLAW.COM

PLEASE REFERENCE THE INVOICE NUMBER ABOVE WITH YOUR REMITTANCE

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
0003 - Business Operations			
Fogg, Taylor	01/12/26	Attention to business invoice and related matters and correspond with to I. Kitts re same.	0.20
Fresa, Siddharth	01/12/26	Correspondence regarding Bank account opening with Company (.10); correspondence regarding intercompany debts with client and STB team to discuss options (0.30);	0.40
Fresa, Siddharth	01/13/26	Internal alignment call on post-filing matters (0.30); call with Diana to discuss operational and subsidiary matters (0.20)	0.50
Fogg, Taylor	01/14/26	Correspond re Company bank account	0.10
Fresa, Siddharth	01/14/26	Correspondence regarding bank account opening with client and review of funding agreement to discuss with client (0.20)	0.20
Foust, Rachael	01/15/26	Correspond internally and with company re bank account (0.5); discuss same with bank contacts (0.2)	0.70
Fresa, Siddharth	01/15/26	Correspondence regarding Ambipar US bank account (0.20)	0.20
Zylberberg, David	01/20/26	Calls and corr with UST and internally re: new bank account and research re requirements re same	1.20
Foust, Rachael	01/21/26	Attention to and calls related to debtor bank account and KYC matters	1.60
Zylberberg, David	01/21/26	Corr re bank options and info for new bank account	0.50
Kitts, Ian	01/22/26	Attention to KYC for opening bank account	0.60
Kitts, Ian	01/23/26	Attention to KYC re opening bank account	0.40
Foust, Rachael	01/26/26	Correspond internally and with banks re debtor bank account and attend to same (0.4)	0.40
Zylberberg, David	01/26/26	Attend internal call re Debtor bank account	0.50
Fogg, Taylor	01/27/26	Attention to KYC request and related correspondence with company	0.10
Fogg, Taylor	01/27/26	Attention to communications re Debtor bank account.	0.10
Foust, Rachael	01/27/26	Attention to bank account opening and correspond internally re same (0.7)	0.70
Kitts, Ian	01/27/26	Attention to opening DIP bank account	0.60
Fogg, Taylor	01/28/26	Attention to communications re Debtor bank account opening.	0.10
Kitts, Ian	01/28/26	Attention to KYC re opening bank account	0.40
Kitts, Ian	01/29/26	Attention to KYC re DIP bank account	0.30
0003 - Business Operations Total			**9.80**
0004 - Case Administration			
Fink, Moshe A.	01/05/26	Attend standing WIP call (partial)	0.30
Foust, Rachael	01/05/26	Call with local counsel re updates	0.10
Foust, Rachael	01/05/26	Attend internal weekly team meeting (.4); correspond internally re open items and next steps (.1)	0.50
Foust, Rachael	01/05/26	Review and revise update email for company (0.3); review updated WIP list (0.1)	0.40
Husain, Batoul	01/05/26	Attend weekly STB team meeting.	0.40
Kitts, Ian	01/05/26	Email to D. Liao (Ambipar) re information requests	0.20
Kitts, Ian	01/05/26	T/c w/ STB re team case updates and work planning	0.40
Fogg, Taylor	01/12/26	Update work in progress checklist and correspond internally re same.	0.30

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fogg, Taylor	01/12/26	Correspond internally re WIP checklist (0.3); Correspond with STB team re WIP checklist (0.1); attend check in WIP call (.1); correspond with I. Kitts re call update. (.1); Call with I. Kitts re fee application and WIP checklist (.1)	0.60
Foust, Rachael	01/12/26	Review and revise Ambipar WIP list	0.10
Kitts, Ian	01/12/26	Prep. draft case checklist	0.20
Fink, Moshe A.	01/13/26	Attend standing team call (partial)	0.30
Fogg, Taylor	01/13/26	Attend weekly update call	0.50
Foust, Rachael	01/13/26	Ambipar weekly team meeting	0.50
Gimbel, Noah	01/13/26	Attend weekly call w/ STB team.	0.50
Kitts, Ian	01/13/26	T/c w/ STB team re case checklist and matter updates	0.50
Ruiz, Madalyn	01/13/26	Attended internal meeting to discuss STB workstream (partial).	0.20
Weiner, Zachary	01/15/26	Revise legal advisor NDA.	0.80
Fink, Moshe A.	01/20/26	Attend standing WIP call	0.40
Fogg, Taylor	01/20/26	Attention to legal advisor NDA (.1); Attend weekly update call with STB team (.4).	0.50
Fogg, Taylor	01/20/26	Update work in progress checklist (.7); Draft email to I. Kitts re same (.1)	0.80
Fogg, Taylor	01/20/26	Update work in progress checklist per comments from R. Foust (.1); Draft email to STB team re same for weekly update call (.2)	0.30
Foust, Rachael	01/20/26	Review and revise WIP list and correspond internally re same (0.5); attend internal team WIP meeting (0.4)	0.90
Kitts, Ian	01/20/26	T/c w/ STB team re work planning and case updates	0.40
Kitts, Ian	01/20/26	Prep. WIP list	0.30
Ruiz, Madalyn	01/20/26	Attended weekly meeting to discuss current matters and ongoing work streams (partial).	0.20
Fogg, Taylor	01/21/26	Call with I. Kitts re workstreams recap for company.	0.10
Foust, Rachael	01/21/26	Correspond internally re client requests and matter updates (0.4); correspond with I Kitts re same (0.5); attend call with S. Fresa re matter updates and open workstreams (0.5)	1.40
Fogg, Taylor	01/22/26	Attention to correspondence re validity of alleged creditor claims.	0.10
Weiner, Zachary	01/22/26	Attention to legal advisor NDA.	0.20
Calheiros, Grenfel S.	01/26/26	Attend weekly WIP call (.4); correspond internally re updates (.2)	0.60
Fogg, Taylor	01/26/26	Review and revise weekly checklist and annex for the company (.4); Correspond with I. Kitts re same (.1)	0.50
Fogg, Taylor	01/26/26	Correspond with R. Foust re revised checklist and annex (0.1); update work in progress checklist and annex according to comments from R. Foust (0.1); Correspond internally re same (0.2); attend weekly update call with STB team (0.4); Correspond with R. Foust re company updates for week of 1/26 (0.2)	1.00
Foust, Rachael	01/26/26	Attend weekly internal team meeting	0.40
Foust, Rachael	01/26/26	Compile and circulate client update (0.8)	0.80
Gimbel, Noah	01/26/26	Weekly meeting w/ STB team.	0.40
Husain, Batoul	01/26/26	Attend weekly STB meeting.	0.40
Kitts, Ian	01/26/26	Prep. draft work in progress checklist	0.20
Kitts, Ian	01/26/26	T/c w/ STB team re work planning and matter updates	0.40
Ruiz, Madalyn	01/26/26	Attended an internal team meeting to discuss ongoing workstreams.	0.40

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Zylberberg, David	01/26/26	Weekly internal update call (.4); correspond internally re next steps (.1).	0.50
Foust, Rachael	01/27/26	Call and corresp with Sid re matter updates and open issues	0.30
Foust, Rachael	01/30/26	Correspond internally re matter updates and next steps	0.20
Fogg, Taylor	01/31/26	Attention to communications re fee application CNO, questions regarding debtor bank account, draft OCP motion.	0.10
0004 - Case Administration Total			**18.60**
0006 - Corporate Governance and Board Matters			
Weiner, Zachary	01/11/26	Attention to independent directors matters.	0.50
Zylberberg, David	01/13/26	Review/comment to proposed Stout engagement letter and corr re: same	0.60
Zylberberg, David	01/27/26	Call with Quinn re board meeting	0.30
Zylberberg, David	01/28/26	Prep for and attendance at Response board meeting	1.90
Fogg, Taylor	01/29/26	Review board meeting slide with Chp. 11 updates and related correspondence.	0.10
Kitts, Ian	01/29/26	Prep. draft board update slide re chapter 11 case	0.60
0006 - Corporate Governance and Board Matters Total			**4.00**
0012 - Fee/Retention Application			
Kitts, Ian	01/06/26	Attention to revising and filing Interim Compensation Procedures Motion	0.30
Fogg, Taylor	01/14/26	Correspond with I. Kitts re fee application.	0.10
Zylberberg, David	01/14/26	Review of supplemental QE declaration	0.20
Fogg, Taylor	01/16/26	Draft and revise first interim fee application (1.3); confer with I. Kitts re same (.3).	1.60
Fogg, Taylor	01/16/26	Revise interim fee application draft (.2); correspond with I. Kitts re interim compensation order (.2)	0.40
Kitts, Ian	01/16/26	Prep. draft First Interim Fee Application	0.80
Fogg, Taylor	01/20/26	Attention to Fee Application draft, billing coordination, and related correspondence.	0.10
Foust, Rachael	01/20/26	Review and revise fee application	0.90
Fogg, Taylor	01/22/26	Attention to invoices for fee app.	0.10
Foust, Rachael	01/23/26	Correspond internally re retention matters and next steps	0.20
Foust, Rachael	01/28/26	Attn to fee application; review and revise same	0.70
Kitts, Ian	01/30/26	Attention to ordinary course professional retention	0.30
0012 - Fee/Retention Application Total			**5.70**
0013 - Financings/Cash Collateral			
Fresa, Siddharth	01/15/26	Call with client to discuss funding agreement and bank account opening (0.60)	0.60
Fogg, Taylor	01/26/26	Draft Notice of Borrowing (1.0); Correspond with I. Kitts re same (.1)	1.10
Fogg, Taylor	01/27/26	Attention to Funding Request and correspond with I. Kitts re same.	0.10
Foust, Rachael	01/27/26	Correspond internally re funding agreement and funding amount	0.50

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
		(0.5)	
Kitts, Ian	01/27/26	Prep. draft form of Funding Request	0.50
Kitts, Ian	01/28/26	Prep. draft summary of funding agreement for client	0.60
Zylberberg, David	01/28/26	Review and comment and revisions of summary of funding agreement for client	1.70
Kitts, Ian	01/29/26	Email to D. Alvaro re funding agreement	0.20
Zylberberg, David	01/29/26	Corr with team re initial funding and review of Funding Agreement per same	0.60
0013 - Financings/Cash Collateral Total			**5.90**
0016 - Litigation: Contested Matters and Adversary Proceedings			
Gimbel, Noah	01/05/26	Review/analyze AHG markup to protective order; comms w/ STB team re: same.	0.50
Friedman, Bryce L.	01/06/26	Review and comment on Opportunity email/demands and potential responses	0.20
Zylberberg, David	01/06/26	Review of letter from Opportunity and corr re possible responses	0.80
Fresa, Siddharth	01/09/26	Review of responses to 2004 requests following review of documents uploaded to VDR for responsiveness to request and relevance to Debtor.	1.00
Gimbel, Noah	01/09/26	Review/analyze AHG markup to protective order; comms w/ STB team re: same.	1.70
Friedman, Bryce L.	01/12/26	Review/analyze/comment on PO markup and comm strategy for discussion with DPW clients	0.30
Gimbel, Noah	01/12/26	Revisions and comms w/ ad hoc group re: protective order.	0.80
Gimbel, Noah	01/12/26	Comms w/ STB team and related analysis re: negotiations over 2004 requests.	1.00
Fresa, Siddharth	01/14/26	Review of 2004 request and update VDR tracker (0.50)	0.50
Zylberberg, David	01/14/26	Update call re: 2004 request	0.50
Fogg, Taylor	01/15/26	Correspond internally re Opportunity Joinder to the Ad Hoc Group Rule 2004 requests	0.10
Fresa, Siddharth	01/15/26	Correspondence regarding 2004 document production and review of relevant data room documents (0.70); review of opportunity joinder to 2004 request (0.10)	0.80
Fresa, Siddharth	01/15/26	Meet and confer with DPW on 2004 request.	0.40
Friedman, Bryce L.	01/15/26	Discovery issues and meet and confer strategy	0.20
Gimbel, Noah	01/15/26	Prepare for, participate in, and communicate w/ STB team re: meet-and-confer re ad hoc group 2004 requests.	3.00
Gimbel, Noah	01/16/26	Analysis re: nvestigation.	1.00
Calheiros, Grenfel S.	01/21/26	Call with client to discuss 2004 request (1.0) correspond internally re same (0.2).	1.20
Fresa, Siddharth	01/21/26	Call with Company regarding 2004 requests (1.00); correspondence and call with STB team regarding strategy for 2004 request (1,0).	2.00
Gimbel, Noah	01/21/26	Comms W/ STB team re: 2004 production.	0.80
Ruiz, Madalyn	01/21/26	Preliminary research into local rules pertaining to discovery production.	0.50
Zylberberg, David	01/21/26	Attend internal call re 2004 request	1.00
Calheiros, Grenfel S.	01/22/26	Attend internal meeting to discuss rule 2004 request.	1.00

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fresa, Siddharth	01/22/26	Correspondence and meeting with Company re AHG Rule 2004 request (0.30); review of dataroom documents to be provided to AHG under 2004 request (1.10);	1.40
Gimbel, Noah	01/22/26	Comms w/ STB team re: ad hoc group 2004 requests (1.0) and related analysis (.5).	1.50
Husain, Batoul	01/22/26	Attend STB meeting re: 2004 discovery (partial).	0.50
Fresa, Siddharth	01/23/26	Correspondence with STB regarding dataroom documents available for prodcution 2004 request (0.20) and preparation of summary tracker of documents available (1.50)	1.70
Calheiros, Grenfel S.	01/25/26	Attend call to discuss 2004 request (1.5); Corresp internally re same (.5).	2.00
Fresa, Siddharth	01/25/26	Attend internal STB meeting re 2004 responses.	1.50
Friedman, Bryce L.	01/25/26	T/conf team and analysis of VDR, potential 2004 response and advice to client (partial).	0.50
Gimbel, Noah	01/25/26	Meet w/ STB team re: 2004 requests.	1.50
Gimbel, Noah	01/25/26	Analyze materials re: 2004 requests.	1.50
Fresa, Siddharth	01/26/26	Attend meetings with Company regarding 2004 request production and general update of Chapter 11 proceedings.	3.00
Friedman, Bryce L.	01/26/26	T/conf client and Brazil team re strategy re outstanding 2004 requests	1.00
Gimbel, Noah	01/26/26	Meet w/ client re: 2004 requests.	1.00
Gimbel, Noah	01/26/26	Analyze materials re: 2004 requests.	0.50
Fresa, Siddharth	01/27/26	Correspondence on 2004 request and set-up of Opus repository (0.30); review of 2004 production (1.10); correspondence with A&M on 2004 request (0.20); update of VDR tracker relating to 2004 request and correspondence with A&M on pending items (0.50),	2.10
Gimbel, Noah	01/27/26	Comms and analysis w/ STB team re: 2004 productions	0.70
Roemer, Daniel	01/27/26	Draft document production tracker per N. Gimbel.	0.50
Roemer, Daniel	01/28/26	Coordinate Opus access for internal team member.	0.30
Husain, Batoul	01/29/26	Prep. protective order.	1.00
Fresa, Siddharth	01/30/26	Attend meetings with Company regarding 2004 request (2.5) and review documents for production (1.6).	4.10
Friedman, Bryce L.	01/30/26	Review and instructions to team re revisions to protective order	0.30
Gimbel, Noah	01/30/26	Review/revise draft protective order (1) and related communications (0.5).	1.50
Husain, Batoul	01/30/26	Prep. protective order.	1.20
0016 - Litigation: Contested Matters and Adversary Proceedings Total			**48.60**

0017 - Plan and Plan Confirmation

Fogg, Taylor	01/27/26	Conduct research re motion to extend exclusivity (1.1); Correspond with I. Kitts re same (.1)	1.20
Fogg, Taylor	01/28/26	Correspond with R. Foust and internally re Motion to Extend Exclusivity (.3).	0.30
Kitts, Ian	01/28/26	Prep. draft Motion to Extend Exclusivity	0.20
Fogg, Taylor	01/29/26	Conduct research and analysis re Motion to Extend Exclusivity (.9); Draft summary re same (.4); Correspond with I. Kitts re same (.1)	1.40

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fogg, Taylor	01/30/26	Draft and revise Motion to Extend Exclusivity (1.2); Correspond internally with I. Kitts re same(.1)	1.30
0017 - Plan and Plan Confirmation Total			**4.40**
0018 - Reporting			
Fresa, Siddharth	01/20/26	Correspondence regarding MOR filing with A&M (0.10); review of MOR filings (0.40); correspondence and call with Company to seek approval for filings (0.20)	0.70
Kitts, Ian	01/20/26	Attention to filing Monthly Operating Report	0.30
Fresa, Siddharth	01/21/26	Correspondence on MOR filing (0.20)	0.20
Fogg, Taylor	01/22/26	Attention to December monthly operating report and related correspondence.	0.10
0018 - Reporting Total			**1.30**
TOTAL			**98.30**

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
OT - Carfare	Weiner, Zachary	10/28/25	Zachary Weiner - 10:00pm - 10:59pm; OT Uber American Express: UBER TRIP HTTPS://HELP.UBER. CA American Express: UBER TRIP HTTPS://HELP.UBER. CA Oct 28, 2025; Zachary Weiner 17577.	77.93
			OT - Carfare - TOTAL	**77.93**
TOTAL				**$77.93**

Exhibit C

February Monthly Statement and Invoice

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	)	Chapter 11
AMBIPAR EMERGENCY RESPONSE,	)	Case No. 25-90524 (ARP)
Debtor.[1]	)	

SIMPSON THACHER & BARTLETT'S SECOND MONTHLY FEE STATEMENT FOR THE PERIOD FROM FEBRUARY 1, 2026, THROUGH FEBRUARY 28, 2026[2]

Name of Applicant:	Simpson Thacher & Bartlett LLP	
Applicant's Role in Case:	Counsel to the Debtor	
Employment Order:	December 19, 2025 [Docket No. 114]	
	Beginning of Period	**End of Period**
Time period covered by this Statement:	February 1, 2026	February 28, 2026
Summary of Total Fees and Expenses Requested		
Total fees requested in this Statement:	$120,785.60 (80% of $150,982.00)	
Total expenses requested in this Statement	$16,339.22	
Total fees and expenses requested in this statement (inclusive of holdback amount):	$167,321.22	
Summary of Attorney Fees Requested		
Total attorney fees requested in this Statement:	$149,760.50	
Total actual attorney hours covered by this Statement:	74.50	
Summary of Paraprofessional Fees Requested		
Total paraprofessional fees requested in this Statement:	$1,221.50	
Total actual paraprofessional hours covered by this Statement:	2.10	

[1] The last four digits of the Debtor's taxpayer identification number are 0263. The Debtor's address is 2346 Avenida Angelica, 5th Floor, São Paulo, SP, 01228-200, Brazil.

[2] This monthly statement includes minor changes to the version previously filed to reflect corrected task codes for certain time entries and removal or corrections to certain fees.

Pursuant to sections 330 and 331 of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and rule 2016-1 of the Bankruptcy Local Rules for the Southern District of Texas (the "Bankruptcy Local Rules"), the *Order Authorizing the Employment of Simpson Thacher & Bartlett LLP as Counsel to the Debtor and Debtor in Possession, Effective as of the Petition Date* [Docket No. 114], and the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Professionals* (the "Compensation Procedures Order") [Docket No. 137], Simpson Thacher & Bartlett LLP ("Simpson Thacher"), counsel to the debtor and debtor in possession (the "Debtor"), hereby files this Fee Statement (this "Fee Statement") for the period from February 1, 2026 through February 28, 2026 (the "Fee Period").

Services Rendered and Expenses Incurred

1. Simpson Thacher requests interim allowance of fees and expenses incurred during the Fee Period in the total amount of **$137,097.82**, consisting of (a) **$120,785.60**, which is 80% of the fees incurred by Simpson Thacher for reasonable and necessary legal services rendered during the Fee Period, and (b) **$16,339.22**, which is 100% of the actual and necessary costs and expenses incurred by Simpson Thacher during the Fee Period

2. Pursuant to the Compensation Procedures Order, each of the Notice Parties[3] shall have fourteen (14) days following service of the Fee Statement to evaluate and object to the Fee Statement (the "Objection Deadline"). Any party wishing to object to the Fee Statement shall, no later than the Objection Deadline, serve on Simpson Thacher and the other Notice Parties a written notice (the "Notice of Objection") setting forth the precise nature of the objection and the amount being objected to.

3. Upon expiration of the Objection Deadline, the Debtor is authorized to pay Simpson Thacher an amount equal to 80% of the fees and 100% of the expenses requested in this Fee Statement that are not subject to an objection. If a Notice of Objection is timely served pursuant

[3] Capitalized terms used but not otherwise defined herein shall have the meanings set forth in the Compensation Procedures Order.

to the Compensation Procedures Order, the objecting party and Simpson Thacher shall attempt to resolve the objection on a consensual basis. If the parties reach an agreement, the Debtor shall promptly pay Simpson Thacher an amount equal to 80% of the agreed-upon fees and 100% of the agreed-upon expenses. If the parties are unable to reach an agreement, then resolution will be governed as set forth in the Compensation Procedures Order.

4. In support of this Fee Statement, attached are the following exhibits:

- **Exhibit A** is a summary of the hours billed by Simpson Thacher during the Fee Period grouped by timekeeper. Simpson Thacher expended a total of **76.60** hours in connection with this chapter 11 case during the Fee Period.

- **Exhibit B** is a summary of the number of hours expended and fees incurred by Simpson Thacher during the Fee Period grouped by project category. As reflected in **Exhibit B**, Simpson Thacher incurred **$150,982.00** in fees during the Fee Period. Pursuant to this Fee Statement, Simpson Thacher seeks reimbursement of 80% (**$120,785.60**) of such fees.

- **Exhibit C** is a summary setting forth the total amount of reimbursement sought with respect to each category of expenses for which Simpson Thacher is seeking reimbursement in this Fee Statement. All of these disbursements comprise the requested sum of **$16,339.22** for Simpson Thacher's out-of-pocket expenses for the Fee Period.

- **Exhibit D** consists of Simpson Thacher's invoice of fees and expenses incurred during the Fee Period for services performed.

5. All services rendered by Simpson Thacher for which compensation is sought pursuant to this Fee Statement were rendered solely to or on behalf of the Debtor. No payments were received by Simpson Thacher from any other source for services rendered or to be rendered to the Debtor.

Reservations

6. Although Simpson Thacher has made every effort to include all fees earned and expenses incurred during the Fee Period, some fees and expenses might not be included in this Fee Statement due to delays caused by accounting and processing during the Fee Period. Simpson Thacher reserves the right to make further statements to this Court for allowance of such fees and expenses not included herein, which further statement will be filed in accordance with the

Bankruptcy Code, the Bankruptcy Rules, the Bankruptcy Local Rules, and the Compensation Procedures Order.

Notice

7. Pursuant to the Compensation Procedures Order, notice of this Fee Statement will be served upon the Notice Parties as follows:

(a) the Debtor, Attn: Thiago da Costa Silva (thiago.silva@ambipar.com), Diana Viana Alves Liao (diana.alves@ambipar.com), Alessandra Bessa Alves de Melo (alessandra.bessa@ambipar.com), and Legal Department (legal@ambipar.com);

(b) co-counsel to the Gray Reed, Attn: Jason Brookner (jbrookner@grayreed.com) and Lydia Webb (lwebb@grayreed.com);

(c) counsel to the Independent Special Committee to the Board of Directors of the Debtor, Quinn Emanuel Urquhart & Sullivan, LLP, Attn: Benjamin Finestone (benjaminfinestone@quinnemanuel.com);

(d) the Office of the United States Trustee for the Southern District of Texas, Attn: Jayson B. Ruff (Jayson.B.Ruff@usdoj.gov);

(e) any postpetition lender to the Debtor; and

(f) any statutory committee appointed in this chapter 11 case.

WHEREFORE, Simpson Thacher requests interim allowance of fees and expenses incurred during the Fee Period in the total amount of **$137,097.82**, consisting of (a) **$120,785.60**, which is 80% of the fees incurred by Simpson Thacher for reasonable and necessary legal services rendered during the Fee Period, and (b) **$16,339.22**, which is 100% of the actual and necessary costs and expenses incurred by Simpson Thacher during the Fee Period.

Exhibit A

Summary of Professionals and Paraprofessionals Included in this Fee Statement

Professionals	Position	Year First Licensed to Practice	Hourly Rate	Billed Hours	Total Compensation
Calheiros, Grenfel S.	Partner	2005	$2,890.00	8.20	$23,698.00
Fink, Moshe A.	Partner	2014	$2,420.00	0.30	$726.00
Friedman, Bryce L.	Partner	1998	$2,975.00	1.70	$5,057.50
Zylberberg, David	Partner	2011	$2,680.00	7.10	$19,028.00
Noah Gimbel	Counsel	2017	$2,195.00	9.00	$19,755.00
Fogg, Taylor	Associate	2024	$1,235.00	11.40	$14,079.00
Foust, Rachael	Associate	2018	$1,865.00	13.20	$24,618.00
Fresa, Siddharth	Associate	2016	$1,865.00	17.30	$32,264.50
Kitts, Ian	Associate	2021	$1,745.00	5.70	$9,946.50
Ruiz, Madalyn	Law Clerk	N/A	$980.00	0.60	$588.00
			SUBTOTAL FOR Professionals:	**74.50**	**$149,760.50**

Paraprofessionals	Position	Year First Licensed to Practice	Hourly Rate	Billed Hours	Total Compensation
Murphy, James	Paralegal	N/A	$795.00	0.50	$397.50
Roemer, Daniel	Paralegal	N/A	$515.00	1.60	$824.00
			SUBTOTAL FOR Paraprofessionals:	**2.10**	**$1,221.50**

TOTAL:	**76.60**	**$150,982.00**

Exhibit B

Summary of Compensation Requested by Project Category

Matter No.	Matter Description	Billed Hours	Fees Requested	Expenses Requested	Total Compensation
0003	Business Operations	3.70	$6,852.50		$6,852.50
0004	Case Administration	14.50	$25,398.00	$0.00	$28,687.00
0005	Creditor Communications	4.70	$12,419.50	$0.00	$12,296.00
0006	Corporate Governance and Board Matters	14.80	$33,779.00	$0.00	$33,779.00
0008	Claims Administration and Objections	0.60	$741.00	$0.00	$741.00
0012	Fee/Retention Application	7.10	$12,905.50	$0.00	$12,905.50
0013	Financings/Cash Collateral	5.00	$9,046.00	$0.00	$8,922.50
0016	Litigation: Contested Matters and Adversary Proceedings	15.60	$32,814.50	$0.00	$32,814.50
0017	Plan and Plan Confirmation	9.70	$15,410.50	$0.00	$15,410.50
0018	Reporting	0.90	$1,615.50	$0.00	$1,615.50
	TOTAL:	**76.60**	**$150,982.00**		**$150,982.00**

Exhibit C

Summary of Expenses Requested by Category

Service Description	Amount
Copies	$0.00
Telephone	$0.00
Online Research	$784.61
Delivery Services/Courier	$0.00
Local Travel: Ground Transportation	$172.62
Out-of-Town Travel:	
Transportation	$12,823.33
Hotel	$1,715.07
Meals	$231.09
Ground Transportation	$79.92
Meals (local)	$0.00
Filing Fees	$532.58
Transcripts	$0.00
Litigation Support Vendors	$0.00
TOTAL:	**$16,339.22**

Exhibit D

February 2026 Invoice

Invoice No. 010702589

June 24, 2026

AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.

Simpson Thacher & Bartlett LLP
425 LEXINGTON AVENUE, NEW YORK, NEW YORK 10017-3954

For all professional services rendered and recorded through February 28, 2026, in connection with AEP Chapter 11.	$150,982.00
Disbursements and Other Charges	$16,339.22
AMOUNT DUE	**$167,321.22**

TAX IDENTIFICATION NUMBER: 13-5395280

REMITTANCE FOR PAYMENT BY CHECK:
SIMPSON THACHER & BARTLETT LLP
P. O. BOX 29008
NEW YORK, NEW YORK 10087-9008

OR FOR PAYMENT BY WIRE/ACH:
JPMORGAN CHASE, 270 PARK AVENUE, NEW YORK CITY
FOR THE ACCOUNT OF
SIMPSON THACHER & BARTLETT LLP
ACCOUNT #127057338
ABA #021000021
SWIFT CODE : CHASUS33
PLEASE CONFIRM WIRE INSTRUCTIONS BY CALLING
ACCOUNTS RECEIVABLE DEPARTMENT 212-455-2344

SEND REMITTANCE AND ALL OTHER INQUIRIES TO
LIST-ACCOUNTSRECEIVABLE@LISTS.STBLAW.COM

PLEASE REFERENCE THE INVOICE NUMBER ABOVE WITH YOUR REMITTANCE

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
0003 - Business Operations			
Foust, Rachael	02/02/26	Attend to bank account and funding matters	0.20
Fresa, Siddharth	02/02/26	Correspondence on Cayman Org Docs for bank account KYC (1.1).	1.10
Kitts, Ian	02/02/26	T/c w/ Cayman counsel re bank account KYC	0.40
Foust, Rachael	02/04/26	Correspond internally re summary operational guidelines and draft same	0.40
Fresa, Siddharth	02/05/26	Calls relating to restrictions of chapter 11 on US subs (1.3); Client correspondence on same matter (.3).	1.60
0003 - Business Operations Total			**3.70**
0004 - Case Administration			
Fogg, Taylor	02/02/26	Update work in progress checklist (.3); corresp internally re same (0..2); attend internal weekly update call (0.5); correspond internally re client update (0.2)	1.20
Foust, Rachael	02/02/26	Prep for (.1) and attend internal team WIP meeting (.5)	0.60
Kitts, Ian	02/02/26	Prep draft work in progress list (0.3); T/c w/ STB team re work planning and matter updates (0.5)	0.80
Ruiz, Madalyn	02/02/26	Review WIP checklist (0.1); attend internal team WIP meeting (0.5)	0.60
Zylberberg, David	02/02/26	Attend Internal team update call	0.50
Foust, Rachael	02/03/26	Correspond internally re open workstreams and next steps (0.2); Draft and circulate client update and deliverables summary (0.3)	0.50
Calheiros, Grenfel S.	02/09/26	Attend weekly team call.	0.30
Fogg, Taylor	02/09/26	Update work in progress list (.3); correspond internally re same (.3); attend internal team call (0.3)	0.90
Foust, Rachael	02/09/26	Review and revise WIP list and correspond internally re same (0.2); attend team WIP meeting (0.3)	0.30
Fresa, Siddharth	02/09/26	Attend weekly call STB team	0.30
Gimbel, Noah	02/09/26	Weekly team call w/ STB team.	0.30
Kitts, Ian	02/09/26	Prep. draft work in progress checklist (0.3); attend internal team call (0.3)	0.60
Foust, Rachael	02/11/26	Correspond internally re updates and near-term next steps	0.30
Kitts, Ian	02/11/26	Attention to Verita obligations under retention order	0.30
Foust, Rachael	02/12/26	Call w. S. Fresa and client re status of ch 11 and next steps	0.80
Calheiros, Grenfel S.	02/17/26	Internal weekly call	0.30
Fogg, Taylor	02/17/26	Revise work in progress checklist per internal comments and correspond internally re same (0.6); attend internal team WIP call (0.3)	0.90
Foust, Rachael	02/17/26	Review and revise WIP list and correspond internally re same (0.2); attend team WIP meeting (0.3)	0.50
Kitts, Ian	02/17/26	Prep. draf work in progress list	0.30
Kitts, Ian	02/17/26	T/c w/ STB team re work planning on matter updates	0.30
Zylberberg, David	02/17/26	Weekly internal update call	0.30
Foust, Rachael	02/18/26	Draft and circulate client update re ch 11 (0.3); Correspond internally re matter updates and open issues (0.4)	0.70
Kitts, Ian	02/20/26	Review Master Service List	0.10

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fink, Moshe A.	02/23/26	Attend standing update call.	0.30
Fogg, Taylor	02/23/26	Revise work in progress checklist and correspond internally re same; (0.6); Attend weekly STB call re matter updates (0.3)	0.90
Foust, Rachael	02/23/26	Prep for and attend weekly internal WIP meeting	0.40
Gimbel, Noah	02/23/26	Weekly meeting w/ STB team.	0.30
Foust, Rachael	02/24/26	Revise and circulate chapter 11 client update	0.70
Foust, Rachael	02/25/26	Correspond with client re matter updates and questions	0.20
0004 - Case Administration Total			**14.50**
0005 - Creditor Communications			
Zylberberg, David	02/02/26	Call with DPW re: proposal update	0.50
Fogg, Taylor	02/03/26	Corresp and call re Ambipar Texas creditor and related correspondence.	0.10
Calheiros, Grenfel S.	02/04/26	Call with advisors of the bondholders.	0.70
Zylberberg, David	02/04/26	Call with AHG advisors re updates (0.7) and correspond internally re same (0.3)	1.00
Fogg, Taylor	02/09/26	Call and voicemail to creditor Ambipar Texas involvement in Chapter 11 proceeding.	0.10
Foust, Rachael	02/10/26	Call with DPW re exclusivity	0.30
Calheiros, Grenfel S.	02/11/26	Call with advisors of AHG.	0.50
Zylberberg, David	02/11/26	Update call with AHG	0.50
Calheiros, Grenfel S.	02/25/26	All advisors weekly call.	0.50
Zylberberg, David	02/25/26	Weekly call with AHG.	0.50
0005 - Creditor Communications Total			**4.70**
0006 - Corporate Governance and Board Matters			
Fresa, Siddharth	02/02/26	Correspondence on Response board meeting and review of draft materials (.9)	0.90
Calheiros, Grenfel S.	02/03/26	Review of slide on summary of Chapter 11 status to be submitted at Response board meeting.	0.20
Fresa, Siddharth	02/03/26	Correspondence on Response board meeting (1.1); review of Chapter 11 Updates materials (0.8)	1.90
Calheiros, Grenfel S.	02/04/26	Call with Quinn and David Mack on board meeting (.8); review of script for board meeting (.8).	1.60
Fresa, Siddharth	02/04/26	Drafting script for Response Board meeting and calls and correspondence regarding board materials and meeting prep.	4.70
Zylberberg, David	02/04/26	Calls with Quinn and D Mack re updates	0.80
Calheiros, Grenfel S.	02/05/26	Board meeting and preparation thereof.	2.00
Fresa, Siddharth	02/05/26	Review of board materials for board meeting. (0.7)	0.70
Zylberberg, David	02/05/26	Attendance at board meeting and preparation for same	1.50
Zylberberg, David	02/10/26	Call with Quinn re: updates	0.50
0006 - Corporate Governance and Board Matters Total			**14.80**
0008 - Claims Administration and Objections			

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fogg, Taylor	02/23/26	Review and summarize filed proofs of claim for correspondence to STB team.	0.60
0008 - Claims Administration and Objections Total			**0.60**
0012 - Fee/Retention Application			
Foust, Rachael	02/04/26	Attention to fee application and correspond internally re same	4.80
Fogg, Taylor	02/05/26	Review draft fee application.	0.10
Foust, Rachael	02/05/26	Attn to fee application and correspond internally re same	0.60
Foust, Rachael	02/09/26	Review and revise fee statements/application	0.40
Foust, Rachael	02/10/26	Correspond internally re retention-related matters	0.20
Fogg, Taylor	02/13/26	Review Grey Reed fee application draft.	0.10
Kitts, Ian	02/17/26	Prep. draft STB fee application	0.50
Kitts, Ian	02/17/26	Attention to filing STB fee application	0.20
Fogg, Taylor	02/19/26	Review STB fee app	0.20
0012 - Fee/Retention Application Total			**7.10**
0013 - Financings/Cash Collateral			
Fresa, Siddharth	02/03/26	Correspondence on Funding Agreement. (0.4)	0.40
Kitts, Ian	02/03/26	Email to D. Alves re funding agreement	0.30
Fresa, Siddharth	02/05/26	Correspondence on fee payment including funding agreement request (0.8)	0.80
Fresa, Siddharth	02/06/26	Correspondence on funding requests	0.30
Kitts, Ian	02/06/26	Email to D. Alves re funding agreement	0.20
Kitts, Ian	02/12/26	Email to company re funding agreement	0.30
Fogg, Taylor	02/13/26	Prepare funding Agreement summary request and related correspondence.	0.10
Fresa, Siddharth	02/13/26	Call and correspondence regarding funding agreement.	0.90
Kitts, Ian	02/13/26	Attention to payment of UST quarterly fee	0.60
Foust, Rachael	02/17/26	Attn to funding request and related matters	0.10
Kitts, Ian	02/19/26	Prep. funding request	0.40
Foust, Rachael	02/24/26	Finalize and circulate funding request and correspond internally re same	0.60
0013 - Financings/Cash Collateral Total			**5.00**
0016 - Litigation: Contested Matters and Adversary Proceedings			
Friedman, Bryce L.	02/01/26	Attention to Protective Order and comms with bond/equity holders cousel re same	0.40
Friedman, Bryce L.	02/02/26	Further revisions to draft Protective Order and team task call participation.	1.00
Gimbel, Noah	02/02/26	Review/revise draft protective order.	1.20
Gimbel, Noah	02/02/26	Call w/ Davis Polk re: 2004 production.	0.30
Gimbel, Noah	02/04/26	Call w/ Davis Polk re: protective order.	0.30
Gimbel, Noah	02/06/26	Call w/ S. Fresa re: 2004 production.	0.50
Fresa, Siddharth	02/10/26	Review of AHG 2004 VDR Analysis tracker (0.7)	0.70

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fresa, Siddharth	02/12/26	Ambipar AHG 2004 VDR Analysis update and correspondence regarding pending documents for 2004 request	0.80
Gimbel, Noah	02/13/26	Call w/ S. Fresa re: 2004 production.	0.20
Gimbel, Noah	02/13/26	Comms w/ STB team re: 2004 production.	1.10
Gimbel, Noah	02/17/26	Weekly meeting w/ STB team.	0.30
Gimbel, Noah	02/17/26	Comms w/ Davis Polk re: 2004 production.	0.30
Gimbel, Noah	02/17/26	Comms w/ STB team re: 2004 production.	0.30
Roemer, Daniel	02/17/26	Compile document production internal tracker.	1.00
Gimbel, Noah	02/18/26	Review/revise protective order markup and related comms w/ STB team.	1.20
Roemer, Daniel	02/18/26	Compile document production internal tracker per S. Fresa.	0.30
Gimbel, Noah	02/19/26	Call w/ Davis Polk re: protective order; comms w/ STB team re: same.	0.70
Roemer, Daniel	02/19/26	Compile document production internal tracker per S. Fresa.	0.30
Gimbel, Noah	02/20/26	Analysis & comms w/ STB team re: protective order.	0.50
Calheiros, Grenfel S.	02/23/26	Initial review of cleansing deck.	0.90
Fogg, Taylor	02/23/26	Attention to updated UCC search.	0.10
Murphy, James	02/23/26	Per T. Fogg, reviewed updated lien search.	0.50
Calheiros, Grenfel S.	02/25/26	Review of revised cleansing materials.	1.20
Gimbel, Noah	02/27/26	Comms and analysis W/ STB team re: protective order revisions.	1.50
0016 - Litigation: Contested Matters and Adversary Proceedings Total			**15.60**
0017 - Plan and Plan Confirmation			
Fogg, Taylor	02/02/26	Meeting with I. Kitts discussing Motion to Extend Exclusivity and open workstreams.	0.50
Fogg, Taylor	02/03/26	Revise draft of Motion to Extend Exclusivity.	1.90
Fogg, Taylor	02/04/26	Revise Motion to Extend Exclusivity (.2); corresp w/ R. Foust re same (.1)	0.30
Fogg, Taylor	02/04/26	Revise motion to extend exclusivity per comments from R. Foust (.7); Draft email to I. Kitts re same (.1)	0.80
Kitts, Ian	02/04/26	Revise draft motion to extend exclusivity	0.40
Fogg, Taylor	02/05/26	Revise motion to Extend Exclusivity (.1); corresponde internally re same (.1)	0.20
Fogg, Taylor	02/05/26	Revise Motion to Extend Exclusivity draft per internal comments (.2); correspond internally re same (.1)	0.30
Fresa, Siddharth	02/05/26	Review of Motion to Extend Exclusivity.	0.60
Friedman, Bryce L.	02/08/26	Review/comment motion to extend exclusivity.	0.30
Foust, Rachael	02/09/26	Attend internal call re exclusivity extension motion	0.20
Zylberberg, David	02/09/26	Call with DPW re: exclusivity (0.5); follow-up call with G. Calheros re same (0.5)	1.00
Fogg, Taylor	02/10/26	Edit Motion to Extend Exclusivity (.5); Correspondence with I. Kitts and R. Foust re same (.1).; corresp with client re same (0.1)	0.70
Fresa, Siddharth	02/10/26	Correspondence and review of Motion to Extend Exclusivity (1.2)	1.20
Fogg, Taylor	02/12/26	Correspondence re Motion to Extend Exclusivity.	0.10
Fogg, Taylor	02/12/26	Revise Motion to Extend Exclusivity (.60); Correspond internally re finalization, filing and service of same (.50)	1.10

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fogg, Taylor	02/17/26	Correspond with I. Kitts re Exclusivity motion service.	0.10
0017 - Plan and Plan Confirmation Total			**9.70**
0018 - Reporting			
Fresa, Siddharth	02/20/26	Correspondence on MOR filing with Company	0.40
Fogg, Taylor	02/23/26	Review January MOR and related correspondence.	0.10
Foust, Rachael	02/23/26	Review and finalize MOR	0.40
0018 - Reporting Total			**0.90**
TOTAL			**76.60**

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
Local travel	Gimbel, Noah	12/09/25	Noah Gimbel - ; Tip fare - Uber ride to Dulles. Trip to Brazil to attend client investigation meetings. American Express: UBER TRIP HTTPS://HELP.UBER. CA American Express: UBER TRIP HTTPS://HELP.UBER. CA Dec 09, 2025; Noah Gimbel 19321.	18.42
Local travel	Gimbel, Noah	12/09/25	Noah Gimbel - ; Uber ride to Dulles Airport. Trip to Brazil to attend client investigation meetings. American Express: UBER TRIP HTTPS://HELP.UBER. CA American Express: UBER TRIP HTTPS://HELP.UBER. CA Dec 09, 2025; Noah Gimbel 19321.	73.67
Local travel	Gimbel, Noah	12/12/25	Noah Gimbel - ; Uber ride from Dulles Airport. Trip to Brazil to attend client investigation meetings. American Express: UBER TRIP HTTPS://HELP.UBER. CA American Express: UBER TRIP HTTPS://HELP.UBER. CA Dec 12, 2025; Noah Gimbel 19321.	67.53
Local travel	Gimbel, Noah	12/14/25	Noah Gimbel - ; Tip fare: Uber ride from Dulles Airport. Trip to Brazil to attend client investigation meetings. American Express: UBER TRIP HTTPS://HELP.UBER. CA American Express: UBER TRIP HTTPS://HELP.UBER. CA Dec 14, 2025; Noah Gimbel 19321.	13.00
			Local travel - TOTAL	**172.62**
Out-of-town travel	Gimbel, Noah	12/09/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP	7.35

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
			SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 09, 2025; Noah Gimbel 19321.	
Out-of-town travel	Gimbel, Noah	12/09/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: UBER TRIP HTTPS://HELP.UBER. CA American Express: UBER TRIP HTTPS://HELP.UBER. CA Dec 09, 2025; Noah Gimbel 19321.	4.39
Out-of-town travel	Gimbel, Noah	12/09/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 09, 2025; Noah Gimbel 19321.	0.95
Out-of-town travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 10, 2025; Noah Gimbel 19321.	0.94
Out-of-town travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER * PENDING SAO PAULO American Express: Uber UBER * PENDING SAO PAULO Dec 10, 2025; Noah Gimbel 19321.	3.92
Out-of-town travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 10, 2025; Noah Gimbel 19321.	6.35

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
Out-of-town travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 10, 2025; Noah Gimbel 19321.	9.88
Out-of-town travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 10, 2025; Noah Gimbel 19321.	0.94
Out-of-town travel	Gimbel, Noah	12/11/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 11, 2025; Noah Gimbel 19321.	0.94
Out-of-town travel	Gimbel, Noah	12/11/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 11, 2025; Noah Gimbel 19321.	0.94
Out-of-town travel	Gimbel, Noah	12/11/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER * PENDING SAO PAULO American Express: Uber UBER * PENDING SAO PAULO Dec 11, 2025; Noah Gimbel 19321.	5.83
Out-of-town travel	Gimbel, Noah	12/11/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER * PENDING	36.54

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
			SAO PAULO American Express: Uber UBER * PENDING SAO PAULO Dec 11, 2025; Noah Gimbel 19321.	
Out-of-town travel	Gimbel, Noah	12/12/25	Noah Gimbel - ; Uber ride while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: Uber UBER *TRIP HELP SAO PAULO American Express: Uber UBER *TRIP HELP SAO PAULO Dec 12, 2025; Noah Gimbel 19321.	0.95
			Out-of-town travel - TOTAL	**79.92**
Online research - West Law	Fogg, Taylor	02/03/26	MULTI-SEARCH TRANSACTIONAL SEARCHES-FOGG, TAYLOR	261.54
Online research - West Law	Fogg, Taylor	02/04/26	MULTI-SEARCH TRANSACTIONAL SEARCHES-FOGG, TAYLOR	523.07
			Online research - West Law - TOTAL	**784.61**
Meals - Travel	Gimbel, Noah	12/09/25	Noah Gimbel - ; Meal/beverage purchase from retail store. Trip to Brazil to attend client investigation meeting. American Express: PARADIES-BZB, LLC ATLANTA GA American Express: PARADIES- BZB, LLC ATLANTA GA Dec 09, 2025; Noah Gimbel 19321. Noah Gimbel 19321	5.34
Meals - Travel	Gimbel, Noah	12/09/25	Noah Gimbel - ; Beverage/Meal purchase while in Brazil. Trip to Brazil to attend client investigation meetings. American Express: GilsonBatista GUARULHOS American Express: GilsonBatista GUARULHOS Dec 09, 2025; Noah Gimbel 19321. Noah Gimbel 19321	35.20
Meals - Travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Meal/beverage purchase while in Brazil. Trip to Brazil to attend client investigation	35.28

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
			meetings. American Express: PICCINI CUCINA SAO PAULO American Express: PICCINI CUCINA SAO PAULO Dec 10, 2025; Noah Gimbel 19321. Noah Gimbel 19321	
Meals - Travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Meal/beverage purchase while in Brazil. Trip to Brazil to attend client investigation meeting. American Express: MUNDO PAO SAO PAULO American Express: MUNDO PAO SAO PAULO Dec 10, 2025; Noah Gimbel 19321. Noah Gimbel 19321	5.45
Meals - Travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Room Service Tips. Trip to Brazil to attend client investigation meetings. American Express: HOTEL EMILIANO SAO PAULO American Express: HOTEL EMILIANO SAO PAULO Dec 10, 2025; Noah Gimbel 19321. Noah Gimbel 19321	9.97
Meals - Travel	Gimbel, Noah	12/10/25	Noah Gimbel - ; Beverage/Meal purchase while in Brazil. Trip to Brazil to attend client investigation meetings. American Express: CHOU SAO PAULO American Express: CHOU SAO PAULO Dec 10, 2025; Noah Gimbel 19321. Noah Gimbel 19321	49.39
Meals - Travel	Gimbel, Noah	12/11/25	Noah Gimbel - ; Beverage/Meal purchase while in Brazil. Trip to Brazil to attend client investigation meeting, American Express: ORGANICO OSCAR FR SAO PAULO American Express: ORGANICO OSCAR FR SAO PAULO Dec 11, 2025; Noah Gimbel 19321. Noah Gimbel 19321	44.47
Meals - Travel	Gimbel, Noah	12/11/25	Noah Gimbel - ; Hotel meal/beverage charges. Trip to Brazil to attend client	8.53

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
			investigation meetings. American Express: HOTEL EMILIANO SAO PAULO American Express: HOTEL EMILIANO SAO PAULO Dec 11, 2025; Noah Gimbel 19321. Noah Gimbel 19321	
Meals - Travel	Gimbel, Noah	12/11/25	Noah Gimbel - ; Hotel Stay at Emiliano in Brazil. Room Service Food. Trip to Brazil to attend client investigation meetings. American Express: HOTEL EMILIANO SAO PAULO American Express: HOTEL EMILIANO SAO PAULO Dec 11, 2025; Noah Gimbel 19321. Noah Gimbel 19321	37.46
			Meals - Travel - TOTAL	**231.09**
Airfare	Gimbel, Noah	12/05/25	Noah Gimbel - ; Service Fee: Ticket Purchase on AA flight to Brazil. Trip to Brazil to attend client investigation meetings. American Express: AMERICAN EXPRESS TICKET FEE American Express: AMERICAN EXPRESS TICKET FEE Dec 05, 2025; Noah Gimbel 19321. From/To: IAD to GRUClass:BusinessDepartDate:12/08/2025	55.00
Airfare	Gimbel, Noah	12/05/25	Noah Gimbel - ; Ticket purchase (roundtrip) to Brazil. Trip to Brazil to attend client investigation meetings. American Express: UNITED AIRLINES NEW YORK NY American Express: UNITED AIRLINES NEW YORK NY Dec 05, 2025; Noah Gimbel 19321. From/To: IAD to GRUClass:BusinessDepartDate:12/08/2025	12,768.33
			Airfare - TOTAL	**12,823.33**
Hotel	Gimbel, Noah	12/08/25	Noah Gimbel - ; Hotel Stay at Emiliano in Brazil. Trip to Brazil to attend client investigation meetings. American Express: HOTEL EMILIANO SAO PAULO	1,715.07

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
			American Express: HOTEL EMILIANO SAO PAULO Dec 08, 2025; Noah Gimbel 19321.	
			Hotel - TOTAL	**1,715.07**
Filing Fees	Firebaugh, Renn	02/23/26	Platinum Filings LLC - UCC Services/Lien Searches Renn Firebaugh 18286 - Inv. #:2026-120080 Inv.Date:022326	532.58
			Filing Fees - TOTAL	**532.58**
TOTAL				**$16,339.22**

Exhibit D

March Monthly Statement and Invoice

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	)	Chapter 11
AMBIPAR EMERGENCY RESPONSE,	)	Case No. 25-90524 (ARP)
Debtor.[1]	)	

SIMPSON THACHER & BARTLETT'S THIRD MONTHLY FEE STATEMENT FOR THE PERIOD FROM MARCH 1, 2026, THROUGH MARCH 31, 2026[2]

Name of Applicant:	Simpson Thacher & Bartlett LLP	
Applicant's Role in Case:	Counsel to the Debtor	
Employment Order:	December 19, 2025 [Docket No. 114]	
	Beginning of Period	**End of Period**
Time period covered by this Statement:	March 1, 2026	March 31, 2026
Summary of Total Fees and Expenses Requested		
Total fees requested in this Statement:	$249,915.60 (80% of $312,394.50)	
Total expenses requested in this Statement	$19.94	
Total fees and expenses requested in this statement (inclusive of holdback amount):	$312,414.44	
Summary of Attorney Fees Requested		
Total attorney fees requested in this Statement:	$308,532.00	
Total actual attorney hours covered by this Statement:	143.50	
Summary of Paraprofessional Fees Requested		
Total paraprofessional fees requested in this Statement:	$3,862.50	
Total actual paraprofessional hours covered by this Statement:	7.50	

[1] The last four digits of the Debtor's taxpayer identification number are 0263. The Debtor's address is 2346 Avenida Angelica, 5th Floor, São Paulo, SP, 01228-200, Brazil.

[2] This monthly statement includes minor changes to the version previously filed to reflect corrected task codes for certain time entries and removal of certain expenses.

Pursuant to sections 330 and 331 of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and rule 2016-1 of the Bankruptcy Local Rules for the Southern District of Texas (the "Bankruptcy Local Rules"), the *Order Authorizing the Employment of Simpson Thacher & Bartlett LLP as Counsel to the Debtor and Debtor in Possession, Effective as of the Petition Date* [Docket No. 114], and the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Professionals* (the "Compensation Procedures Order") [Docket No. 137], Simpson Thacher & Bartlett LLP ("Simpson Thacher"), counsel to the debtor and debtor in possession (the "Debtor"), hereby files this Fee Statement (this "Fee Statement") for the period from March 1, 2026 through March 31, 2026 (the "Fee Period").

Services Rendered and Expenses Incurred

1. Simpson Thacher requests interim allowance of fees and expenses incurred during the Fee Period in the total amount of **$249,935.54**, consisting of (a) **$249,915.60**, which is 80% of the fees incurred by Simpson Thacher for reasonable and necessary legal services rendered during the Fee Period, and (b) **$19.94**, which is 100% of the actual and necessary costs and expenses incurred by Simpson Thacher during the Fee Period

2. Pursuant to the Compensation Procedures Order, each of the Notice Parties[3] shall have fourteen (14) days following service of the Fee Statement to evaluate and object to the Fee Statement (the "Objection Deadline"). Any party wishing to object to the Fee Statement shall, no later than the Objection Deadline, serve on Simpson Thacher and the other Notice Parties a written notice (the "Notice of Objection") setting forth the precise nature of the objection and the amount being objected to.

3. Upon expiration of the Objection Deadline, the Debtor is authorized to pay Simpson Thacher an amount equal to 80% of the fees and 100% of the expenses requested in this Fee Statement that are not subject to an objection. If a Notice of Objection is timely served pursuant

[3] Capitalized terms used but not otherwise defined herein shall have the meanings set forth in the Compensation Procedures Order.

to the Compensation Procedures Order, the objecting party and Simpson Thacher shall attempt to resolve the objection on a consensual basis. If the parties reach an agreement, the Debtor shall promptly pay Simpson Thacher an amount equal to 80% of the agreed-upon fees and 100% of the agreed-upon expenses. If the parties are unable to reach an agreement, then resolution will be governed as set forth in the Compensation Procedures Order.

4. In support of this Fee Statement, attached are the following exhibits:

- **Exhibit A** is a summary of the hours billed by Simpson Thacher during the Fee Period grouped by timekeeper. Simpson Thacher expended a total of **151.00** hours in connection with this chapter 11 case during the Fee Period.

- **Exhibit B** is a summary of the number of hours expended and fees incurred by Simpson Thacher during the Fee Period grouped by project category. As reflected in **Exhibit B**, Simpson Thacher incurred **$312,394.50** in fees during the Fee Period. Pursuant to this Fee Statement, Simpson Thacher seeks reimbursement of 80% (**$249,915.60**) of such fees.

- **Exhibit C** is a summary setting forth the total amount of reimbursement sought with respect to each category of expenses for which Simpson Thacher is seeking reimbursement in this Fee Statement. All of these disbursements comprise the requested sum of **$19.94** for Simpson Thacher's out-of-pocket expenses for the Fee Period.

- **Exhibit D** consists of Simpson Thacher's invoice of fees and expenses incurred during the Fee Period for services performed.

5. All services rendered by Simpson Thacher for which compensation is sought pursuant to this Fee Statement were rendered solely to or on behalf of the Debtor. No payments were received by Simpson Thacher from any other source for services rendered or to be rendered to the Debtor.

Reservations

6. Although Simpson Thacher has made every effort to include all fees earned and expenses incurred during the Fee Period, some fees and expenses might not be included in this Fee Statement due to delays caused by accounting and processing during the Fee Period. Simpson Thacher reserves the right to make further statements to this Court for allowance of such fees and expenses not included herein, which further statement will be filed in accordance with the

Bankruptcy Code, the Bankruptcy Rules, the Bankruptcy Local Rules, and the Compensation Procedures Order.

Notice

7. Pursuant to the Compensation Procedures Order, notice of this Fee Statement will be served upon the Notice Parties as follows:

(a) the Debtor, Attn: Thiago da Costa Silva (thiago.silva@ambipar.com), Diana Viana Alves Liao (diana.alves@ambipar.com), Alessandra Bessa Alves de Melo (alessandra.bessa@ambipar.com), and Legal Department (legal@ambipar.com);

(b) co-counsel to the Gray Reed, Attn: Jason Brookner (jbrookner@grayreed.com) and Lydia Webb (lwebb@grayreed.com);

(c) counsel to the Independent Special Committee to the Board of Directors of the Debtor, Quinn Emanuel Urquhart & Sullivan, LLP, Attn: Benjamin Finestone (benjaminfinestone@quinnemanuel.com);

(d) the Office of the United States Trustee for the Southern District of Texas, Attn: Jayson B. Ruff (Jayson.B.Ruff@usdoj.gov);

(e) any postpetition lender to the Debtor; and

(f) any statutory committee appointed in this chapter 11 case.

WHEREFORE, Simpson Thacher requests interim allowance of fees and expenses incurred during the Fee Period in the total amount of **$249,935.54**, consisting of (a) **$249,915.60**, which is 80% of the fees incurred by Simpson Thacher for reasonable and necessary legal services rendered during the Fee Period, and (b) **$19.94**, which is 100% of the actual and necessary costs and expenses incurred by Simpson Thacher during the Fee Period.

Exhibit A

Summary of Professionals and Paraprofessionals Included in this Fee Statement

Professionals	Position	Year First Licensed to Practice	Hourly Rate	Billed Hours	Total Compensation
Calheiros, Grenfel S.	Partner	2005	$2,890.00	37.30	$107,797.00
Friedman, Bryce L.	Partner	1998	$2,975.00	0.70	$2,082.50
Zylberberg, David	Partner	2011	$2,680.00	17.20	$46,096.00
Noah Gimbel	Counsel	2017	$2,195.00	8.20	$17,999.00
Fogg, Taylor	Associate	2024	$1,235.00	17.80	$21,983.00
Foust, Rachael	Associate	2018	$1,865.00	16.20	$30,213.00
Fresa, Siddharth	Associate	2016	$1,865.00	30.00	$55,950.00
Kitts, Ian	Associate	2021	$1,745.00	13.90	$24,255.50
Ruiz, Madalyn	Law Clerk	N/A	$980.00	2.20	$2,156.00
			SUBTOTAL FOR Professionals:	**143.50**	**$308,532.00**

Paraprofessionals	Position	Year First Licensed to Practice	Hourly Rate	Billed Hours	Total Compensation
Roemer, Daniel	Paralegal	N/A	$515.00	7.50	$3,862.50
			SUBTOTAL FOR Paraprofessionals:	**7.50**	**$3,862.50**

TOTAL:	**151.00**	**$312,394.50**

Exhibit B

Summary of Compensation Requested by Project Category

Matter No.	Matter Description	Billed Hours	Fees Requested	Expenses Requested	Total Compensation
0003	Business Operations	9.70	$23,723.50		$23,723.50
0004	Case Administration	19.30	$36,723.00	$0.00	$36,723.00
0005	Creditor Communications	55.60	$129,083.00	$0.00	$129,083.00
0006	Corporate Governance and Board Matters	1.70	$3,985.50	$0.00	$3,985.50
0012	Fee/Retention Application	4.30	$7,368.50	$0.00	$7,368.50
0013	Financings/Cash Collateral	7.00	$12,132.00	$0.00	$12,132.00
0016	Litigation: Contested Matters and Adversary Proceedings	26.20	$42,330.00	$0.00	$42,330.00
0017	Plan and Plan Confirmation	23.00	$49,408.00	$0.00	$49,408.00
0018	Reporting	4.20	$7,641.00		$7,641.00
	TOTAL:	**151.00**	**$312,394.50**		**$312,765.00**

Exhibit C

Summary of Expenses Requested by Category

Service Description	Amount
Copies	$0.00
Telephone	$0.00
Online Research	$0.00
Delivery Services/Courier	$0.00
Local Travel: Ground Transportation	$19.94
Out-of-Town Travel:	
Transportation	$0.00
Hotel	$0.00
Meals	$0.00
Ground Transportation	$0.00
Meals (local)	$0.00
Filing Fees	$0.00
Transcripts	$0.00
Litigation Support Vendors	$0.00
TOTAL:	**$19.94**

Exhibit D

March 2026 Invoice

Invoice No. 010702590

June 24, 2026

AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.

Simpson Thacher & Bartlett LLP
425 LEXINGTON AVENUE, NEW YORK, NEW YORK 10017-3954

For all professional services rendered and recorded through March 31, 2026, in connection with AEP Chapter 11.	$312,394.50
Disbursements and Other Charges	$19.94
AMOUNT DUE	**$312,414.44**

TAX IDENTIFICATION NUMBER:	13-5395280
REMITTANCE FOR PAYMENT BY CHECK:	SIMPSON THACHER & BARTLETT LLP P. O. BOX 29008 NEW YORK, NEW YORK 10087-9008
OR FOR PAYMENT BY WIRE/ACH:	JPMORGAN CHASE, 270 PARK AVENUE, NEW YORK CITY FOR THE ACCOUNT OF SIMPSON THACHER & BARTLETT LLP ACCOUNT #127057338 ABA #021000021 SWIFT CODE : CHASUS33 PLEASE CONFIRM WIRE INSTRUCTIONS BY CALLING ACCOUNTS RECEIVABLE DEPARTMENT 212-455-2344
	SEND REMITTANCE AND ALL OTHER INQUIRIES TO LIST-ACCOUNTSRECEIVABLE@LISTS.STBLAW.COM

PLEASE REFERENCE THE INVOICE NUMBER ABOVE WITH YOUR REMITTANCE

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
0003 - Business Operations			
Foust, Rachael	03/03/26	Correspond internally and with client re postpetition fee payments	0.30
Kitts, Ian	03/03/26	Review of postpetition fee invoices	0.30
Kitts, Ian	03/06/26	Email to A. Gomes (Ambipar) re ordinary course invoices and fees	0.50
Calheiros, Grenfel S.	03/10/26	Meeting with company to review management presentation.	2.50
Kitts, Ian	03/13/26	Review and track Ambipar invoices	0.70
Calheiros, Grenfel S.	03/16/26	Review management presentation.	3.30
Kitts, Ian	03/20/26	Prep. email to client re invoices to be paid and funding need	0.80
Kitts, Ian	03/24/26	Email to A. Gomes re payable invoices	0.30
Foust, Rachael	03/27/26	Correspond with client re legacy bank account	0.20
Foust, Rachael	03/31/26	Correspond internally and with client re professional fee payments and related matters	0.80
0003 - Business Operations Total			**9.70**
0004 - Case Administration			
Fogg, Taylor	03/01/26	Correspondence re weekly team call.	0.10
Fogg, Taylor	03/02/26	Revise WIP list in preparation for STB team call and correspond internally re same (0.7); attend STB team weekly update call (0.2)	0.90
Foust, Rachael	03/02/26	Review and revise case checklist (0.2) and correspond internally and with client re open workstreams and next steps (0.4); attend weekly team WIP call (0.2)	0.80
Fresa, Siddharth	03/02/26	Attend update call with STB team (.2);	0.20
Gimbel, Noah	03/02/26	Weekly call w/ STB team. (0.2); correspond internally re updates (0.1)	0.30
Kitts, Ian	03/02/26	Prep. draft WIP list (0.4); T/c w/ STB team re work planning and case updates (0.2)	0.60
Ruiz, Madalyn	03/02/26	Attended an internal meeting discussing workstreams.	0.20
Zylberberg, David	03/02/26	Weekly internal checklist call (0.2); correspond internally re open workstreams (0.3)	0.50
Foust, Rachael	03/03/26	Draft and circulate client chapter 11 update	0.70
Fogg, Taylor	03/04/26	Review correspondence with Company re weekly updates.	0.10
Calheiros, Grenfel S.	03/06/26	Conference call among debtor advisors to discuss several issues.	1.20
Calheiros, Grenfel S.	03/09/26	Attend internal weekly call.	0.40
Fogg, Taylor	03/09/26	Revise work in progress checklist (0.3); correspond internally re same (0.1); attend STB weekly update call (0.4); update checklist post STB team call (0.1)	0.90
Foust, Rachael	03/09/26	Review and revise update WIP list (0.2); attend internal team update call (0.4)	0.60
Kitts, Ian	03/09/26	Prep. draft WIP list (0.3); T/c w/ STB team re work planning and matter updates (0.4)	0.70
Zylberberg, David	03/09/26	Attend internal WIP call	0.40
Fogg, Taylor	03/10/26	Correspondence with R. Foust re work in progress list.	0.10
Foust, Rachael	03/10/26	Draft and circulate client update email re ch 11	0.50
Calheiros, Grenfel S.	03/13/26	Update call among company advisors.	0.50
Fogg, Taylor	03/16/26	Correspondence with STB team re weekly meeting.	0.10
Fogg, Taylor	03/17/26	Revise work in progress checklist in advance of weekly team call	1.10

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
		and correspond internally re same (0.8); attend weekly update call with STB team (0.3).	
Fogg, Taylor	03/17/26	Call with I. Kitts and R. Foust re case updates and next steps.	0.40
Foust, Rachael	03/17/26	Correspond and coordinate internally re upcoming in-person lender meetings	0.50
Foust, Rachael	03/17/26	Review and revise WIP list (0.3); attend weekly team meeting (0.3)	0.60
Gimbel, Noah	03/17/26	Weekly call w/ STB team. (0.3); correspond internally re updates (0.2)	0.50
Kitts, Ian	03/17/26	Prep. draft WIP list (0.6); T/c w/ STB team re work planning and matter updates (0.3)	0.90
Fogg, Taylor	03/18/26	Correspond with M. Ruiz re matter updates.	0.10
Fogg, Taylor	03/18/26	Correspondence re Monthly operating report global notes.	0.10
Kitts, Ian	03/18/26	Prep. case update and request list for client	0.50
Fogg, Taylor	03/19/26	Call with D. Zylberberg and R. Foust re matter updates and logistics re meetings with bondholders.	0.20
Calheiros, Grenfel S.	03/20/26	Update call among company advisors.	0.80
Fogg, Taylor	03/23/26	Revise work in progress checklist and correspond with I. Kitts re same.	0.30
Calheiros, Grenfel S.	03/27/26	Weekly call among company advisors.	0.60
Fogg, Taylor	03/30/26	Draft and revise work in progress checklist for weekly team meeting. (0.6); correspond internally re same (0.2); attend weekly work in progress meeting with STB team (0.3); update list following meeting (0.1)	1.20
Foust, Rachael	03/30/26	Review and revise WIP list (0.3); attend weekly team update call (0.3); call with local counsel re upcoming hearing (0.2)	0.80
Kitts, Ian	03/30/26	Prep. draft WIP list (0.3); T/c w/ STB team re work planning and matter updates (0.3)	0.60
Zylberberg, David	03/30/26	Attend internal WIP call	0.30
0004 - Case Administration Total			**19.30**
0005 - Creditor Communications			
Calheiros, Grenfel S.	03/04/26	Conference call with AHG counsel. (0.5); attend all-hands company/ AHG advisor call (0.4)	0.90
Zylberberg, David	03/04/26	Internal call calls and correspondence (1.6), call with DPW (0.5), and all AHG/Company advisor call re: NDA timeline and approach (0.4)	2.50
Zylberberg, David	03/07/26	Call with DPW re: exclusivity and NDA timeline and correspondence with Debtor advisor team re: same	1.00
Foust, Rachael	03/09/26	Attend call with Davis Polk re exclusivity proposal and next steps (0.2) and correspond internally re same (0.1)	0.30
Calheiros, Grenfel S.	03/12/26	Discussions with client and AHG on timeline and conditions for execution of NDAs and correspond internally re same.	3.00
Zylberberg, David	03/12/26	Call with DPW re: restriction/exclusivity	0.50
Calheiros, Grenfel S.	03/17/26	Discussions with A&M on responses to AHG Q&A.	1.50
Fogg, Taylor	03/17/26	Coordinate re upcoming AHG meetings at STB offices.	0.80
Fogg, Taylor	03/18/26	Correspond with S. Fresa re coordination/logistics of in-person negotiations.	0.10
Foust, Rachael	03/18/26	Coordinate re in-person meetings with AHG	0.70

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Calheiros, Grenfel S.	03/19/26	Emails with AHG advisors on meetings for next week and call with DPW.	2.00
Fogg, Taylor	03/20/26	Confer with R. Foust, I. Kitts, and Conference Services re logistics for in person meeting with A&M and DPW.	1.10
Fogg, Taylor	03/22/26	Prepare information for security for in-person negotiations.	0.50
Fresa, Siddharth	03/22/26	Correspondence regarding AHG meetings	1.50
Calheiros, Grenfel S.	03/23/26	Meetings with AHG in NY.	6.00
Fogg, Taylor	03/23/26	Prepare for 3/24 in-person meetings with noteholders.	1.50
Fogg, Taylor	03/23/26	Attention to draft reply to Exclusivity Motion and related correspondence	0.10
Fogg, Taylor	03/23/26	Coordinate with STB team and conference services to prepare for 3/23 in person meeting with noteholders.	1.00
Fogg, Taylor	03/23/26	Correspondence with Houlihan re in person meetings with noteholders counsel.	0.10
Fresa, Siddharth	03/23/26	Meetings with AHG and internal meetings with client; correspondence on VDR diligence of Quinn;	6.50
Calheiros, Grenfel S.	03/24/26	Meetings with AHG in NY.	6.00
Fogg, Taylor	03/24/26	Correspondence internally re 3/24 meetings with noteholders.	1.00
Fresa, Siddharth	03/24/26	Meetings with AHG and internal meetings with client;	7.00
Calheiros, Grenfel S.	03/25/26	Meetings with AHG in NY.	6.00
Fresa, Siddharth	03/25/26	Meetings with AHG and internal meetings with client;	4.00
0005 - Creditor Communications Total			**55.60**
0006 - Corporate Governance and Board Matters			
Fresa, Siddharth	03/02/26	Correspondence re independent director matters (0.7);	0.70
Zylberberg, David	03/25/26	Call with D. Mack and QE re: AHG meeting update and prep for same	1.00
0006 - Corporate Governance and Board Matters Total			**1.70**
0012 - Fee/Retention Application			
Foust, Rachael	03/03/26	Review and revise fee statements and correspond internally re same	1.60
Kitts, Ian	03/03/26	Prep. STB Fee Statement	0.40
Fogg, Taylor	03/04/26	Correspondence re OCP matters.	0.10
Foust, Rachael	03/04/26	Review and revise fee statements (0.3) and correspond internally re same (0.1)	0.40
Kitts, Ian	03/04/26	Prep. draft fee statement	0.30
Fogg, Taylor	03/12/26	Revised proposed fee application CNO from Gray Reed; (.2) Confer with I. Kitts re same (.3)	0.50
Fogg, Taylor	03/13/26	Email correspondence with S. Burns re CNO filing for STB and Grey Reed fee applications.	0.10
Foust, Rachael	03/17/26	Correspond internally and with external counsel and client regarding professional fees and related matters	0.50
Foust, Rachael	03/17/26	Coordinate internally and with company re payment of professional fees and related matters	0.20
Fogg, Taylor	03/30/26	Review Amendment to funding agreement and related notice.	0.20

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
0012 - Fee/Retention Application Total			**4.30**
0013 - Financings/Cash Collateral			
Fogg, Taylor	03/01/26	Correspondence re funding request.	0.10
Fogg, Taylor	03/02/26	Attention to correspondence re completed funding request.	0.10
Fresa, Siddharth	03/02/26	Correspondence on Funding Request (0.4)	0.40
Fogg, Taylor	03/05/26	Draft and revise second funding request (.4), correspond with I. Kitts re same (.1)	0.50
Kitts, Ian	03/05/26	Prep. funding request, including review of invoices	0.70
Zylberberg, David	03/05/26	Corr/calls re funding agreement terms and new funding amounts	0.80
Fresa, Siddharth	03/12/26	Correspondence on Funding arrangement and review of agreement summary;	0.30
Foust, Rachael	03/30/26	Correspond internally and with client re funding requests and funding agreement	0.90
Kitts, Ian	03/30/26	Prepare estimate of case funding need	1.00
Fogg, Taylor	03/31/26	Draft and revise amendment to funding agreement (.7); Correspond with R. Foust and I. Kitts re same (.3); draft notice re same (0.4)	1.40
Foust, Rachael	03/31/26	Review funding agreement amendment and correspond internally re same	0.40
Kitts, Ian	03/31/26	Prep, draft amendment to Funding Agreement	0.40
0013 - Financings/Cash Collateral Total			**7.00**
0016 - Litigation: Contested Matters and Adversary Proceedings			
Calheiros, Grenfel S.	03/02/26	Review of revised protective order.	0.40
Fresa, Siddharth	03/02/26	Correspondence re Ad Hoc Group Advisor Invoices (0.7); review of blow-out materials (1.7)	2.40
Gimbel, Noah	03/02/26	Comms w/ STB team re: protective order.	0.40
Gimbel, Noah	03/03/26	Comms w/ Ad Hoc Group re: protective order.	0.20
Gimbel, Noah	03/03/26	Comms w/ client re: protective order.	0.40
Gimbel, Noah	03/03/26	Comms w/ STB team re: protective order.	0.40
Calheiros, Grenfel S.	03/05/26	Conference call with client to discuss AHG objection and next steps.	1.00
Friedman, Bryce L.	03/05/26	Review AHC Markup to PO and provide additional comments/instructions.	0.40
Gimbel, Noah	03/05/26	Emails w/ STB team, client, and Davis Polk re: protective order.	0.50
Gimbel, Noah	03/05/26	Emails w/ STB team, client, and Davis Polk re: protective order.	0.50
Roemer, Daniel	03/06/26	Compile document production index per N. Gimbel.	1.50
Roemer, Daniel	03/06/26	Stamp document production per N. Gimbel.	2.90
Calheiros, Grenfel S.	03/09/26	Review of timeline and steps proposed by AHG and correspond re same.	1.20
Fogg, Taylor	03/09/26	Attention to restriction timeline and related correspondence (.1); Attention to correspondence re Opportunity protective order (.1)	0.20
Gimbel, Noah	03/09/26	Call w/ S. Fresa re: 2004 production.	0.30
Gimbel, Noah	03/09/26	Review/revise 2004 production materials.	0.50
Gimbel, Noah	03/11/26	Emails w/ STB team and Davis Polk re: protective order.	0.50

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fresa, Siddharth	03/12/26	AHG 2004 VDR tracker update following review of available files for 2004 request.	1.00
Gimbel, Noah	03/12/26	Emails w/ STB team and Davis Polk re: protective order.	0.50
Gimbel, Noah	03/13/26	Call w/ S. Fresa re: production.	0.10
Gimbel, Noah	03/17/26	Analysis re: protective order and production.	0.50
Ruiz, Madalyn	03/17/26	Drafted a production letter to AHG.	2.00
Gimbel, Noah	03/18/26	Comms w/ STB team re: 2004 production.	0.60
Roemer, Daniel	03/18/26	Conduct quality control of document production per N. Gimbel.	1.10
Fresa, Siddharth	03/19/26	Call with N. Gimbel on Independent Director access to 2004 request information.	0.80
Fresa, Siddharth	03/20/26	Review of 2004 request materials (1.20) and coordination with STB team for production (0.60)	1.80
Gimbel, Noah	03/20/26	Prepare and execute document production including comms w/ STB team and ad hoc group.	2.00
Roemer, Daniel	03/20/26	Stamp document production per N. Gimbel.	2.00
Fogg, Taylor	03/30/26	Review Ad Hoc Group Due Diligence List.	0.10
0016 - Litigation: Contested Matters and Adversary Proceedings Total			**26.20**
0017 - Plan and Plan Confirmation			
Fogg, Taylor	03/04/26	Review Bondholder exclusivity objection	0.20
Zylberberg, David	03/04/26	Review of AHG exclusivity objection	1.00
Foust, Rachael	03/05/26	Review and correspond internally, with client and other advisors re exclusivity objections	2.80
Fogg, Taylor	03/06/26	Review and analyze Opportunity objection to exclusivity motion and Deutsche Bank joinder.	0.30
Friedman, Bryce L.	03/07/26	Review/analyze AHG opp to exclusivity and potential replies and comm re same.	0.30
Foust, Rachael	03/08/26	Call with I Kitts re exclusivity reply (0.2); correspond internally re same (0.2)	0.40
Kitts, Ian	03/08/26	Prep. draft Reply to Objections to Motion to Extend Exclusivity	1.00
Fresa, Siddharth	03/12/26	Review of Motion to Extend Exclusivity/Reply	0.70
Fresa, Siddharth	03/12/26	Call with client regarding Motion to Extend Exclusivity/ Reply	0.80
Fogg, Taylor	03/16/26	Attention to correspondence re exclusivity reply (.1) and confer with I. Kitts re same (.1)	0.20
Foust, Rachael	03/16/26	Call with Ian re exclusivity reply and revised order and correspond internally re same	0.10
Fogg, Taylor	03/17/26	Email correspondence with R. Foust and I. Kitts re exclusivity order.	0.20
Fogg, Taylor	03/17/26	Draft proposed order approving exclusivity extension.	0.30
Fogg, Taylor	03/17/26	Revise exclusivity order per comments from R. Foust (.3); Email correspondence to STB team re same (.1)	0.40
Fogg, Taylor	03/17/26	Confer with I. Kitts re exclusivity extension order and correspond internally re same.	0.30
Kitts, Ian	03/17/26	Prep. draft Reply to Objections to Motion to Extend Exclusivity	2.30
Fogg, Taylor	03/18/26	Revise exclusivity order per comments from R. Foust, I. Kitts, D. Zylberberg (.3) and attend to correspondence with STB team re same (.1)	0.40

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Timekeeper Name	Date	Description	Hours
Fogg, Taylor	03/18/26	Correspondence with Davis Polk re proposed exclusivity order.	0.20
Foust, Rachael	03/18/26	Attention to draft revised exclusivity extension order and correspond internally re same	0.30
Kitts, Ian	03/18/26	Prep. draft Reply in Support of Motion to Extend Exclusivity	0.30
Fogg, Taylor	03/23/26	Review Ad Hoc Group Counterproposal materials.	0.10
Fogg, Taylor	03/24/26	Review Davis Polk revisions to proposed exclusivity extension order.	0.10
Fresa, Siddharth	03/26/26	Review of Reply in Support of the Exclusivity Motion	0.40
Zylberberg, David	03/30/26	Planning and drafting of exclusivity reply	4.30
Foust, Rachael	03/31/26	Review and revise draft omnibus reply to exclusivity motion and correspond internally re same	0.70
Zylberberg, David	03/31/26	Review and revision of reply to objections to exclusivity	4.90
0017 - Plan and Plan Confirmation Total			**23.00**
0018 - Reporting			
Fresa, Siddharth	03/17/26	Correspondence regarding MOR filing.	0.30
Foust, Rachael	03/18/26	Review and correspond internally re MOR	0.60
Fresa, Siddharth	03/18/26	Correspondence regarding MOR filing.	0.20
Kitts, Ian	03/18/26	Review monthly operating report	0.30
Foust, Rachael	03/19/26	Review draft MOR and comments to same	0.50
Fresa, Siddharth	03/19/26	Revision of MOR filing (0.7) and correspondence regarding same (0.3)	1.00
Kitts, Ian	03/19/26	Review monthly operating report	1.10
Kitts, Ian	03/23/26	Attention to monthly operating report	0.20
0018 - Reporting Total			**4.20**
TOTAL			**151.00**

CLIENT: 003902 AMBIPAR PARTICIPACOES E EMPREENDIMENTOS S.A.
MATTER: 0018 AEP CHAPTER 11

Disbursement Category	Timekeeper	Date	Description	Amount
OT - Carfare	Fogg, Taylor	03/24/26	Taylor Fogg - 10:00pm - 10:59pm; Overtime travel American Express: UBER TRIP SAN FRANCISCO CA American Express: UBER TRIP SAN FRANCISCO CA Mar 24, 2026; Taylor Fogg 22563.	19.94
			OT - Carfare - TOTAL	**19.94**
TOTAL				**$19.94**

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	)	Chapter 11
AMBIPAR EMERGENCY RESPONSE,	)	Case No. 25-90524 (ARP)
Debtor.[1]	)	

ORDER ALLOWING INTERIM COMPENSATION
AND REIMBURSEMENT OF EXPENSES
(Docket No. ____)

The Court has considered the Second Interim Application for Compensation and Reimbursement of Expenses filed by Simpson Thatcher & Bartlett LLP (the "Applicant"). The Court orders:

1. Applicant is allowed compensation and reimbursement of expenses in the amount of $673,798.09 for the period set forth in the Application.

2. The Debtor is authorized to disburse any unpaid amounts allowed by paragraph 1 of this Order.

Dated, _____, 2026
Houston TX

Alfredo R. Pérez
United States Bankruptcy Judge

1 The last four digits of the Debtor's taxpayer identification number are 0263. The Debtor's address is 2346 Avenida Angelica, 5th Floor, São Paulo, SP, 01228-200, Brazil.