

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

In re:

COMPUTER SIMULATION & ANALYSIS,
INC.,

Reorganized Debtor.

)

) Chapter 11

)

) Case No. 4:24-bk-90391 (MI)

)

) (Jointly Administered)

)

**ENCINA DEVELOPMENT GROUP LLC’S WITNESS AND EXHIBIT LIST FOR HEARING SCHEDULED
FOR NOVEMBER 17, 2025 AT 2:00 P.M.**

Encina Development Group, LLC (“**Encina**”) files its Witness and Exhibit List for the hearing to be held on November 17, 2025 at 2:00 p.m. (prevailing Central Time) on its *Emergency Motion to Permit Filing Proof of Claim After Bar Date* [Case No. 4:24-bk-90377 Docket No. 2120] as follows:

WITNESSES

Encina may call any of the following witnesses:

1. Kathryn Skagerberg, counsel for Encina;
2. Any witness listed or called by any other party.

EXHIBITS

Encina may introduce the following exhibits:



2490391251112000000000002

Ex. #	Description	Offered	Objection	Admitted	Disposition
1	Encina's Proof of Claim (Claim No. 1753)				
2	ZEC's Schedules of Assets and Liabilities (Docket No. 513)				
3	ZEC's Statement of Financial Affairs (Docket No. 534)				
4	ZEC's Amended Schedules of Assets and Liabilities (Docket No. 859)				
5	ZEC's Amended Schedules of Assets and Liabilities (Docket No. 1773)				
6	07/28/2024 Certificate of Notice (Docket No. 643 pp. 41-45)				
7	11/26/2024 Supplemental Certificate of Service (Docket No. 1528)				
8	12/30/2024 Certificate of Service (Docket No. 1806)				

Dated: November 12, 2025

Respectfully submitted,

By: /s/ Kathryn Skagerberg

Kathryn Skagerberg
Texas Bar No. 24058578
Federal ID No. 1121430
Kate.Skagerberg@nelsonmullins.com
Nelson Mullins Riley & Scarborough LLP
1222 Demonbreun, Suite 1700
Nashville, Tennessee 37203
P: (615) 664-5351
F: (615) 664-5399

Counsel for Encina Development Group, LLC

CERTIFICATE OF SERVICE

I certify that on November 17, 2025, I caused a copy of the foregoing document to be served by the Electronic Case Filing System for the United States Bankruptcy Court for the Southern District of Texas to all parties registered to receive such service.

s/ Kathryn Skagerberg

Kathryn Skagerberg

Fill in this information to identify the case:

Debtor Zachry Engineering Corporation

United States Bankruptcy Court for the: Southern District of Texas
(State)

Case number 24-90379

Official Form 410

Proof of Claim

04/22

Read the instructions before filling out this form. This form is for making a claim for payment in a bankruptcy case. Do not use this form to make a request for payment of an administrative expense. Make such a request according to 11 U.S.C. § 503.

Filers must leave out or redact information that is entitled to privacy on this form or on any attached documents. Attach redacted copies or any documents that support the claim, such as promissory notes, purchase orders, invoices, itemized statements of running accounts, contracts, judgments, mortgages, and security agreements. **Do not send original documents;** they may be destroyed after scanning. If the documents are not available, explain in an attachment.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Fill in all the information about the claim as of the date the case was filed. That date is on the notice of bankruptcy (Form 309) that you received.

Part 1: Identify the Claim

1. Who is the current creditor?	<u>Encina Development Group, LLC</u> <small>Name of the current creditor (the person or entity to be paid for this claim)</small> <small>Other names the creditor used with the debtor</small> _____	
2. Has this claim been acquired from someone else?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. From whom? _____	
3. Where should notices and payments to the creditor be sent? <small>Federal Rule of Bankruptcy Procedure (FRBP) 2002(g)</small>	Where should notices to the creditor be sent? <u>Encina Development Group, LLC</u> <u>1222 Demonbreun</u> <u>Suite 1700</u> <u>Nashville, TN 37206</u> <small>Contact phone</small> <u>615-664-5351</u> <small>Contact email</small> <u>See summary page</u>	Where should payments to the creditor be sent? (if different) <small>Contact phone</small> _____ <small>Contact email</small> _____ <small>Uniform claim identifier for electronic payments in chapter 13 (if you use one):</small> _____
4. Does this claim amend one already filed?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Claim number on court claims registry (if known) _____ Filed on _____ <small>MM / DD / YYYY</small>	
5. Do you know if anyone else has filed a proof of claim for this claim?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Who made the earlier filing? _____	



Part 2: Give Information About the Claim as of the Date the Case Was Filed

6.	Do you have any number you use to identify the debtor?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Last 4 digits of the debtor's account or any number you use to identify the debtor: ____
7.	How much is the claim? \$ <u>undetermined</u>	Does this amount include interest or other charges? <input type="checkbox"/> No <input checked="" type="checkbox"/> Yes. Attach statement itemizing interest, fees, expenses, or other charges required by Bankruptcy Rule 3001(c)(2)(A).
8.	What is the basis of the claim? Examples: Goods sold, money loaned, lease, services performed, personal injury or wrongful death, or credit card. Attach redacted copies of any documents supporting the claim required by Bankruptcy Rule 3001(c). Limit disclosing information that is entitled to privacy, such as health care information. <u>counterclaim in litigation</u>	
9.	Is all or part of the claim secured? <input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. The claim is secured by a lien on property. <div style="margin-left: 40px;"> Nature or property: <input type="checkbox"/> Real estate: If the claim is secured by the debtor's principle residence, file a <i>Mortgage Proof of Claim Attachment</i> (Official Form 410-A) with this <i>Proof of Claim</i>. <input type="checkbox"/> Motor vehicle <input type="checkbox"/> Other. Describe: _____ </div> <div style="margin-left: 40px; margin-top: 20px;"> Basis for perfection: _____ Attach redacted copies of documents, if any, that show evidence of perfection of a security interest (for example, a mortgage, lien, certificate of title, financing statement, or other document that shows the lien has been filed or recorded.) </div> <div style="margin-left: 40px; margin-top: 20px;"> Value of property: \$ _____ Amount of the claim that is secured: \$ _____ Amount of the claim that is unsecured: \$ _____ (The sum of the secured and unsecured amount should match the amount in line 7.) </div> <div style="margin-left: 40px; margin-top: 20px;"> Amount necessary to cure any default as of the date of the petition: \$ _____ </div> <div style="margin-left: 40px; margin-top: 20px;"> Annual Interest Rate (when case was filed) _____ % <input type="checkbox"/> Fixed <input type="checkbox"/> Variable </div>	
10.	Is this claim based on a lease? <input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Amount necessary to cure any default as of the date of the petition. \$ _____	
11.	Is this claim subject to a right of setoff? <input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Identify the property: _____	



12. Is all or part of the claim entitled to priority under 11 U.S.C. § 507(a)?

A claim may be partly priority and partly nonpriority. For example, in some categories, the law limits the amount entitled to priority.

☒ No☐ Yes. Check all that apply:☐ Domestic support obligations (including alimony and child support) under 11 U.S.C. § 507(a)(1)(A) or (a)(1)(B).

Amount entitled to priority

\$ _____

☐ Up to \$3,350* of deposits toward purchase, lease, or rental of property or services for personal, family, or household use. 11 U.S.C. § 507(a)(7).

\$ _____

☐ Wages, salaries, or commissions (up to \$15,150*) earned within 180 days before the bankruptcy petition is filed or the debtor's business ends, whichever is earlier. 11 U.S.C. § 507(a)(4).

\$ _____

☐ Taxes or penalties owed to governmental units. 11 U.S.C. § 507(a)(8).

\$ _____

☐ Contributions to an employee benefit plan. 11 U.S.C. § 507(a)(5).

\$ _____

☐ Other. Specify subsection of 11 U.S.C. § 507(a)() that applies.

\$ _____

* Amounts are subject to adjustment on 4/01/25 and every 3 years after that for cases begun on or after the date of adjustment.

13. Is all or part of the claim entitled to administrative priority pursuant to 11 U.S.C. 503(b)(9)?

☒ No☐ Yes. Indicate the amount of your claim arising from the value of any goods received by the debtor within 20 days before the date of commencement of the above case, in which the goods have been sold to the Debtor in the ordinary course of such Debtor's business. Attach documentation supporting such claim.

\$ _____

Part 3: Sign Below

The person completing this proof of claim must sign and date it. FRBP 9011(b).

If you file this claim electronically, FRBP 5005(a)(2) authorizes courts to establish local rules specifying what a signature is.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Check the appropriate box:

☐ I am the creditor.☒ I am the creditor's attorney or authorized agent.☐ I am the trustee, or the debtor, or their authorized agent. Bankruptcy Rule 3004.☐ I am a guarantor, surety, endorser, or other codebtor. Bankruptcy Rule 3005.

I understand that an authorized signature on this *Proof of Claim* serves as an acknowledgement that when calculating the amount of the claim, the creditor gave the debtor credit for any payments received toward the debt.

I have examined the information in this *Proof of Claim* and have reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on date 12/10/2024

MM / DD / YYYY

/s/Kate Skagerberg

Signature

Print the name of the person who is completing and signing this claim:

Name

Kate Skagerberg

First name

Middle name

Last name

Title

Attorney for Encina Development Group, LLC

Company

Nelson Mullins Riley and Scarborough LLP

Identify the corporate servicer as the company if the authorized agent is a servicer.

Address

Contact phone

Email



For phone assistance: Domestic (866) 479-8211 | International (781) 575-2037

Debtor: 24-90379 - Zachry Engineering Corporation District: Southern District of Texas, Houston Division		
Creditor: Encina Development Group, LLC 1222 Demonbreun Suite 1700 Nashville, TN, 37206 Phone: 615-664-5351 Phone 2: Fax: Email: kate.skagerberg@nelsonmullins.com	Has Supporting Documentation: Yes, supporting documentation successfully uploaded Related Document Statement:	
	Has Related Claim: No Related Claim Filed By:	
	Filing Party: Authorized agent	
Other Names Used with Debtor:	Amends Claim: No Acquired Claim: No	
Basis of Claim: counterclaim in litigation	Last 4 Digits: No	Uniform Claim Identifier:
Total Amount of Claim: undetermined	Includes Interest or Charges: Yes	
Has Priority Claim: No	Priority Under:	
Has Secured Claim: No Amount of 503(b)(9): No Based on Lease: No Subject to Right of Setoff: No	Nature of Secured Amount: Value of Property: Annual Interest Rate: Arrearage Amount: Basis for Perfection: Amount Unsecured:	
Submitted By: Kate Skagerberg on 10-Dec-2024 2:31:32 p.m. Eastern Time Title: Attorney for Encina Development Group, LLC Company: Nelson Mullins Riley and Scarborough LLP		

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

)	
In re:)	Chapter 11
)	
ZACHRY HOLDINGS, INC., <i>et al.</i> ¹)	Case No. 24-90377 (MI)
)	
Debtors.)	(Jointly Administered)
)	

**SCHEDULES OF ASSETS AND LIABILITIES FOR
ZACHRY ENGINEERING CORPORATION CASE NO. 24-90379 (MI)**

¹ The last four digits of Zachry Holdings, Inc.'s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors' proposed claims and noticing agent at <https://veritaglobal.net/zhi>. The location of the Debtors' service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

Although the Debtors' management has made reasonable efforts to ensure that the Schedules and Statements are as accurate and complete as possible under the circumstances, based on information available at the time of preparation, subsequent information or discovery may result in material changes to these Schedules and Statements, and inadvertent errors, inaccuracies, or omissions may have occurred. Notwithstanding any subsequent information or discovery, the Debtors and their agents, attorneys, and financial advisors do not undertake any obligation to update, modify, revise, or re-categorize the information provided herein, or to notify any third party should the information be updated, modified, revised, or re-categorized. In no event shall the Debtors or their agents, attorneys, and financial advisors be liable to any third party for any direct, indirect, incidental, consequential, or special damages (including, but not limited to, damages arising from the disallowance of a potential claim against the Debtors or damages to business reputation, lost business, or lost profits), whether foreseeable or unforeseeable and however caused, even if the Debtors or their agents, attorneys, and financial advisors are advised of the possibility of such damages.

Mr. Mohsin Y. Meghji, in his capacity as the Chief Restructuring Officer of the Debtors, is an authorized signatory for each of the Debtors and has signed each of the Schedules and Statements. In reviewing and signing the Schedules and Statements, Mr. Meghji necessarily has relied upon the efforts, statements, and representations of various personnel employed by the Debtors and the Debtors' proposed advisors. Mr. Meghji has not (and could not have) personally verified the accuracy of each statement and representation contained in the Schedules and Statements, including statements and representations concerning amounts owed to creditors, classification of such amounts, and creditor addresses.

Disclosure of information in one or more Schedules, Statements, or exhibits or attachments to the Schedules or Statements, even if incorrectly placed, shall be deemed to be disclosed in the correct Schedules, Statements, exhibits, or attachments. In the event that the Schedules or Statements differ from any of the Global Notes, the Global Notes shall control.

GLOBAL NOTES AND OVERVIEW OF METHODOLOGY

1. **Reservation of Rights.** Reasonable efforts have been made to prepare and file complete and accurate Schedules and Statements; however, inadvertent errors or omissions may exist. The Debtors reserve all rights to: (i) amend or supplement the Schedules and Statements from time to time, in all respects, as may be necessary or appropriate, including, without limitation, the right to amend the Schedules and Statements with respect to the description, designation, or Debtor against which any claim (each, a "**Claim**")² is asserted; (ii) dispute or otherwise assert offsets or defenses to any Claim reflected in the Schedules and Statements as to amount, liability, priority, status, or classification; (iii) subsequently designate any Claim as "disputed," "contingent," or "unliquidated;" or (iv) object to the extent, validity, enforceability, priority or avoidability of any Claim. Any failure to designate a Claim in the Schedules and Statements as "disputed," "contingent," or "unliquidated" does not constitute an admission by the Debtors that such Claim or amount is not "disputed," "contingent," or "unliquidated." Listing a Claim does not constitute an

² For the purposes of these Global Notes, the term "Claim" shall have the meaning as defined under section 101(5) of the Bankruptcy Code.

admission of liability by the Debtor against which the Claim is listed or against any of the Debtors. Furthermore, nothing contained in the Schedules and Statements shall constitute a waiver of rights with respect to the Debtors' chapter 11 cases, including, without limitation, issues involving Claims, substantive consolidation, defenses, equitable subordination, and/or causes of action arising under the provisions of chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers. Any specific reservation or rights contained elsewhere in the Global Notes does not limit in any respect the general reservation of rights contained in this paragraph. Notwithstanding the foregoing, the Debtors shall not be required to update the Schedules and Statements.

2. **Description of Cases and "As Of" Information Date.** On May 21, 2024 (the "**Petition Date**"), the Debtors each filed voluntary petitions for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their properties as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. On June 4, 2024, the United States Trustee for the Southern District of Texas appointed an official committee of unsecured creditors. No request for the appointment of a trustee or examiner has been made in these chapter 11 cases.

On the Petition Date, the Court entered the *Order (I) Directing Joint Administration of Cases and (II) Waiving Requirements of Bankruptcy Code Section 345(c)(1) and Bankruptcy Rules 1005 and 2002(n)* [Docket No. 21] (the "**Joint Administration Order**"). The Joint Administration Order authorized the joint administration of the Debtors chapter 11 cases under lead case number 24-90377 for procedural purposes only. Accordingly, each Debtor has filed its own Schedules and Statements.

The asset and liability information provided herein represents asset and liability data of the Debtors as of April 30, 2024, except as otherwise noted. As noted below, the amounts of the Debtors' funded debt obligations and certain amounts related to the Debtors' requests for "first day" relief are represented as of the Petition Date.

3. **Net Book Value of Assets.** Unless otherwise indicated, the Debtors' Schedules and Statements reflect net book values as April 30, 2024. The book values of certain assets may materially differ from their fair market values or other measures of value. For the avoidance of doubt, nothing contained in the Schedules and Statements is indicative of the Debtors' enterprise value or the amount a third party might be willing to pay in connection with any asset disposition.

For financial reporting purposes, Zachry prepares consolidated financial statements. Unlike Zachry's consolidated financial statements, these Schedules and Statements, except as indicated herein, reflect the assets and liabilities of each Debtor and do not include the assets and liabilities of certain of Zachry's non-Debtor affiliates, as well as do not include certain eliminations and re-classifications. Accordingly, combining the assets and Claims set forth in the Schedules and Statements of the Debtors would result in amounts that would be substantially different from financial information for Zachry and its respective consolidated subsidiaries.

Book values of assets generally do not reflect the current performance of the assets and may differ materially from the actual value and/or performance of the underlying assets. Additionally, because the book values of assets may materially differ from their fair market values, a number of assets have undetermined values as of May 21, 2024, and are listed accordingly. Furthermore, assets that have been fully depreciated or fully amortized, or were expensed for GAAP accounting purposes, have no net book value and are therefore not included in the Schedules and Statements, or are included with an “undetermined” or “not applicable” value.

4. **Estimates and Assumptions.** The preparation of the Schedules and Statements required the Debtors to make certain estimates and assumptions that affected the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual results could differ materially from these estimates. Further, certain immaterial assets and liabilities may have been excluded from the Schedules and Statements. The Debtors reserve all rights to amend the reported amounts of assets and liabilities to reflect changes in those estimates or assumptions.
5. **Recharacterization.** The Debtors have made reasonable efforts to properly characterize, classify, categorize, or designate certain Claims, assets, executory contracts, unexpired leases, and other items reported in the Schedules and Statements. However, the Debtors may nevertheless have improperly characterized, classified, categorized, designated, or omitted certain items due to the complexity and size of the Debtors’ businesses. Accordingly, the Debtors reserve their rights to recharacterize, reclassify, recategorize, redesignate, add, or delete items reported in the Schedules and Statements at a later time as is necessary or appropriate.
6. **Liabilities.** The Debtors have sought to allocate liabilities between the prepetition and postpetition periods based on the information and research conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available the allocation of liabilities between the prepetition and postpetition periods may change. Accordingly, the Debtors reserve all of their rights to amend, supplement, or otherwise modify the Schedules and Statements as is necessary or appropriate.

The liabilities listed on the Schedules do not reflect a complete analysis of Claims rights to be treated as an administrative claim under section 503(b)(9) of the Bankruptcy Code. Accordingly, the Debtors reserve all of their rights to dispute or challenge the validity of any asserted administrative Claims under section 503(b)(9) of the Bankruptcy Code or the characterization of the structure of any such transaction or any document or instrument related to any creditor’s Claim.

7. **Excluded Assets and Liabilities.** The Debtors have excluded book values for certain categories of assets and liabilities from the Schedules and Statements, including, without limitation, accrued salaries, employee benefit accruals, tax accruals, and assets with a net book value of zero. For confidentiality reasons, the Debtors have not listed individual customer accounts receivable information or individual retention agreements for

participants in the Debtors' prepetition employee retention programs. However, any payments made to "insiders," as such term is defined in section 101(31) of the Bankruptcy Code, on account of prepetition retention programs are listed in the Schedules and Statements subject to the reservations regarding insider designations below. In addition, certain immaterial assets and liabilities may have been excluded.

8. **Insiders.** For purposes of the Schedules and Statements, the Debtors defined "insiders" as such term is defined in section 101(31) of the Bankruptcy Code. However, parties referenced as "insiders" have been included for informational purposes only and the designation of a party as an "insider" in the Schedules and Statements shall not constitute an admission that such parties are insiders for purposes of section 101(31) of the Bankruptcy Code or that such parties were insiders at the time the applicable payment or transfer listed on the Schedules and Statements was made or incurred. The Debtors have attempted to identify parties who could properly be considered "insiders" at any point during the applicable periods identified in the Schedules and Statements. The Debtors were inclusive in their interpretation of what may constitute an "insider." However, the Debtors do not take any position with respect to: (a) any referenced insider's influence over the control of the Debtors; (b) the management responsibilities or functions of any referenced insider; (c) the decision making or corporate authority of any referenced insider; or (d) whether the Debtors or any referenced insider could successfully argue that such party is not an "insider" under applicable law or with respect to any theories of liability or for any other purpose.
9. **Intellectual Property Rights.** Exclusion of any intellectual property shall not be construed as an admission that such intellectual property rights have been abandoned, terminated, assigned, expired by their terms, or otherwise transferred pursuant to a sale, acquisition, or other transaction.
10. **Umbrella/Master Agreements.** Certain contracts and/or leases listed in the Schedules and Statements may be umbrella or master agreements that cover relationships with some or all of the Debtors across multiple of the Debtors' projects. Where relevant, such agreements have been listed in the Schedules and Statements of the Debtor entity that signed the original umbrella or master agreement. Other Debtors, however, may be liable together with such Debtor on account of such agreements and the Debtors reserve all rights to amend the Schedules and Statements to reflect changes regarding the liability of the Debtors with respect to such agreements, if appropriate. None of these umbrella or master agreements listed in the Schedules and Statements reflect any decision by the Debtors as to whether or not such agreements are executory in nature. The Debtors expressly reserve their rights to challenge whether any such umbrella or master agreement and respective sub-agreements under such umbrella or master agreements (i.e., purchase orders) constitute an executory contract, a single or integrated contract or agreement, multiple contracts or agreements, or severable or separate contracts or agreements.
11. **Executory Contracts.** Although efforts have been made to accurately reflect each Debtor's executory contracts in the Schedules and Statements, inadvertent errors or omission may have occurred. Certain information, such as the contact information of the

counterparty, may not be included where such information could not be obtained using reasonable efforts. Listing a contract or agreement in the Schedules and Statements does not constitute an admission that such contract or agreement (a) is an executory contract, (b) was in effect on the Petition Date, (c) is valid or enforceable, or (d) is a single integrated agreement or made up of multiple several agreements. The Debtors do not make, and specifically disclaim, any representation or warranty as to the completeness or accuracy of the information set forth on Schedule G.

Although the Debtors made diligent attempts to attribute each executory contract to the correct Debtor, the Debtors may have inadvertently failed to do so. Certain confidentiality and non-compete agreements may not be listed on Schedule G. The contracts and agreements listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments and other documents that may not be listed despite the Debtors' use of reasonable efforts to identify such documents. Certain of the contracts and agreements listed on Schedule G may also consist of several parts, including purchase orders, letters, and other documents that may not be listed on Schedule G or that may be listed as a single entry. Unless otherwise specified on Schedule G, each executory contract listed thereon shall include all exhibits, schedules, riders, modifications, declarations, amendments, supplements, attachments, restatements, purchase orders, statements of work, requests for service, or other agreements made directly or indirectly. Certain purchase orders issued without a governing Master Service Agreement, Purchase Order Terms and Conditions document, or any similar agreement or document otherwise, may be inadvertently omitted on Schedule G despite the Debtors' use of reasonable efforts to identify such contracts. The Debtors expressly reserve their rights to challenge whether such related materials constitute an executory contract, a single or integrated contract or agreement, multiple contracts or agreements, or severable or separate contracts or agreements.

The Debtors expressly reserve their rights, Claims, and causes of actions with respect to the executory contracts, including the right to dispute or challenge the characterization of any agreement on Schedule G as executory.

12. **Guarantees and Other Secondary Liability Claims.** The Debtors have made reasonable efforts to locate and identify guarantees and other secondary liability Claims (collectively, the "**Guarantees**") in the executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements to which any Debtor is a party. Where Guarantees have been identified, they have been included in the relevant Schedule for the Debtor or Debtors affected by such Guarantees. The Debtors have placed the Guarantees on Schedule H for both the primary obligor and the guarantor of the relevant obligation. It is possible that certain Guarantees embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements may have been inadvertently omitted. Additionally, failure to list any Guarantees in the Schedules and Statements, including in any future amendments to the Schedules and Statements, shall not affect the enforceability of any Guarantees not listed.

13. **Duplication.** Certain of the Debtors' assets, liabilities, and prepetition payments may properly be disclosed in multiple parts of the Statements and Schedules. To the extent these disclosures would be duplicative, the Debtors have determined to only list such assets, liabilities, and prepetition payments once.
14. **Classifications.** Listing (a) a Claim on Schedule D as "secured," (b) a Claim on Schedule E/F as "priority," (c) a Claim on Schedule E/F as "unsecured," or (d) a contract on Schedule G as "executory" or "unexpired," does not constitute an admission by the Debtors that such claim is entitled to priority treatment, including under sections 503 and/or 507 of the Bankruptcy Code or a waiver of the Debtors' rights to re-characterize or reclassify such Claims or contracts or to setoff such Claims. For the avoidance of doubt, the Debtors reserve all rights to dispute the amount and/or the priority status of any claim on any basis at any time.
15. **Claims Description.** Schedules D and E/F permit each of the Debtors to designate a Claim as "disputed," "contingent," and/or "unliquidated." Any failure to designate a Claim on a given Debtor's Schedules and Statements as "disputed," "contingent," or "unliquidated" does not constitute an admission by that Debtor that such amount is not "disputed," "contingent," or "unliquidated," or that such Claim is not subject to objection. The Debtors reserve all of their rights to dispute, or assert offsets or defenses to, any Claim reflected on their respective Schedules and Statements on any grounds, including liability or Classification.
16. **Causes of Action.** Despite their commercially reasonable efforts to identify all known assets, the Debtors may not have listed all of their causes of action or potential causes of action against third-parties as assets in the Schedules and Statements, including, without limitation, causes of actions arising under chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers. The Debtors reserve all of their rights with respect to any cause of action (including avoidance actions), controversy, right of setoff, cross claim, counterclaim, or recoupment and any Claim on contracts or for breaches of duties imposed by law or in equity, demand, right, action, lien, indemnity, guaranty, suit, obligation, liability, damage, judgment, account, defense, power, privilege, license, and franchise of any kind or character whatsoever, known, unknown, fixed or contingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, assertable directly or derivatively, whether arising before, on, or after the Petition Date, in contract or in tort, in law or in equity, or pursuant to any other theory of law (collectively, "**Causes of Action**") they may have, and neither these Global Notes nor the Schedules and Statements shall be deemed a waiver of any Claims or Causes of Action or in any way prejudice or impair the assertion of such Claims or Causes of Action.
17. **Summary of Significant Reporting Policies.** The following is a summary of significant reporting policies:
 - **Undetermined Amounts.** The description of an amount as "unknown," "TBD," or "undetermined" is not intended to reflect upon the materiality of such amount.

- Totals. All totals that are included in the Schedules and Statements represent totals of all known amounts. To the extent there are unknown or undetermined amounts, the actual total may be different than the listed total.
 - Paid Claims. The Debtors were authorized to pay certain outstanding prepetition Claims pursuant to various orders entered by the Court. To the extent the Debtors pay or have paid any of the Claims listed in the Schedules and Statements pursuant to any orders entered by the Court, the Debtors reserve all of their rights to amend or supplement the Schedules and Statements or take other action as is necessary or appropriate to avoid over-payment of or duplicate payments for any such liabilities, including seeking satisfaction of such claims without further amendment to the Schedules and Statements.
 - Liens. Property and equipment listed in the Schedules and Statements is presented without consideration of any liens that may attach (or have attached) to such property and equipment.
18. **Currency.** Unless otherwise indicated, all amounts are reflected in U.S. dollars.
19. **Intercompany Payables and Receivables.** The Debtors engage in certain intercompany transactions with other Debtor and non-Debtor affiliates. Intercompany receivable account balances are shown in Schedule A/B and intercompany liabilities are shown in Schedule E/F. Intercompany claims are generally reflected as receivables and payables in each Debtor's general ledger. Intercompany transactions are generally not settled by actual transfers of cash, but instead are reconciled and cleared monthly on a consolidated basis on the applicable Debtor's balance sheet.
20. **Inventories, Property, and Equipment.** Inventories consist of tools, materials and supplies. These inventories are listed at net book value. Inventories, property, and equipment are recorded at cost or at fair value at the date of acquisition in the case of certain previously acquired businesses. All inventories, property, and equipment are presented without consideration of any statutory or consensual liens.
21. **Other Leases.** The Debtors lease offices, equipment and facilities under certain lease agreements. These equipment and facilities leases are reported on Schedule G of each applicable Debtor.
22. **Effect of "First Day" Orders.** The Court has authorized the Debtors to pay various outstanding prepetition Claims including certain payments to employees, critical vendors, and taxing authorities. Where the Schedules and Statements list creditors and set forth the Debtors' scheduled amount of such Claims, such scheduled amounts are intended to reflect amounts owed as of the Petition Date, adjusted for any postpetition payments made on account of such Claims pursuant to the authority granted to the Debtors by the Court as of May 21, 2024. To the extent any further adjustments are necessary to account for any additional Court-authorized postpetition payments, such adjustments have not been

included in the Schedules and Statements unless otherwise noted on the applicable Schedule or Statement. Estimates of Claims set forth in the Schedules and Statements may not reflect assertions by the Debtors' creditors of a right to have such Claims paid or reclassified under the Bankruptcy Code or orders of the Court.

23. **Setoffs.** The Debtors periodically setoff certain obligations in the ordinary course of business. Such ordinary course setoffs can result from various items including, but not limited to, intercompany transactions, pricing discrepancies, returns, warranties, refunds, negotiations and/or disputes between Debtors and their customers regarding regulatory or governmental impositions costs incurred by Debtors, and other disputes between the Debtors and their customers and/or suppliers. These normal setoffs are consistent with the ordinary course of business in the Debtors' industry and can be particularly voluminous, making it unduly burdensome and costly for the Debtors to list such ordinary course setoffs. Therefore, although such setoffs and other similar rights may have been accounted for when scheduling certain amounts, these ordinary course setoffs are not independently accounted for, and as such, are or may be excluded from the Debtors' Schedules and Statements.
24. **Confidentiality.** There are instances within the Schedules and Statements where names, addresses, or amounts have been left blank. Due to the nature of an agreement between the Debtors and a third party, concerns of confidentiality, or concerns for the privacy of an individual, the Debtors may have deemed it appropriate and necessary to avoid listing such names, addresses, and amounts.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTORS' SCHEDULES

Schedules Summary. The Schedules do not purport to represent financial statements prepared in accordance with GAAP, nor are they intended to be fully reconciled with the Debtors' financial statements. Additionally, the Schedules contain unaudited information that is subject to further review and potential adjustment and reflect the Debtors' commercially reasonable efforts to report the assets and liabilities of each Debtor on an unconsolidated basis. Given, among other things, the uncertainty surrounding the collection and ownership of certain assets and the valuation and nature of certain liabilities, to the extent that a Debtor's Schedules or Statements show more assets than liabilities, it shall not constitute an admission that such applicable Debtor was solvent as of the Petition Date or at any time before the Petition Date. Likewise, to the extent a Debtor's Schedules and Statements show more liabilities than assets, it shall not constitute an admission that such applicable Debtor was insolvent as of the Petition Date or at any time before the Petition Date.

Claims of Third-Party Related Entities. Although the Debtors have made every effort to properly classify each Claim listed in the Schedules as being either disputed or undisputed, liquidated or unliquidated, and contingent or noncontingent, the Debtors have not been able to fully reconcile all payments made to certain third parties and their related entities on account of the Debtors' obligations to both such entity and its affiliates. Therefore, to the extent that the Debtors have classified their estimate of Claims of a creditor as disputed, all Claims of such creditor's affiliates listed in the Schedules and Statements shall similarly be considered as disputed, whether or not they are designated as such.

Schedule A/B, Parts 1– Cash and Cash Equivalents. The amounts represented in Schedule A/B, Part 1, Question 1 are as of the Petition Date.

Amount presented in Schedule A/B Part 1 exclude certain accounts related to the Debtors’ joint ventures (“**JV Accounts**”). The Debtors have an interest in the JV Accounts but do not maintain unilateral control over the funds deposited in them.

The Debtors’ failure to list any rights in real property on Schedule A/B should not be construed as a waiver of any such rights that may exist, whether known or unknown at this time.

Schedule A/B, Part 2 – Deposits and Prepayments. The Bankruptcy Court, pursuant to the *Order (I) Determining Adequate Assurance of Payment for Future Utility Services, (II) Prohibiting Utilities from Discontinuing Service, (III) Establishing Procedures for Determining Adequate Assurance of Payment, and (IV) Granting Related Relief* [Docket No. 80], authorized the Debtors to provide adequate assurance of payment for future utility services. In addition, certain retainers or deposits reflect payments to professionals made by a certain Debtor entity, but may be subject to applicable allocation amongst the Debtors.

Certain reported prepaid or amortized assets are listed in accordance with the Debtors’ books and records. The amounts listed in Part 2 do not necessarily reflect assets the Debtors will be able to monetize. The amounts listed in Part 2 include, among other things, leases, temporary worker expenses, and other prepaid expenses.

In the ordinary course of the Debtors’ business, the Company prepays various items including insurance, software licenses, prepaid cards, etc. The various prepayments have been listed by the party holding the prepaid deposit or have been grouped to represent similar prepaid amounts. The prepaid balance generally represents the unamortized or remaining balance related to a contract or asset.

Schedule A/B, Part 3 – Accounts Receivable. Amounts listed are as of the Petition Date for the corresponding Debtor. The Debtors’ accounts receivable balance includes trade receivables, related party receivables, accrued receivables, retainage and other miscellaneous receivables all generated in the ordinary course of the Debtors’ business.

Schedule A/B, Part 4 – Investments.

The Debtors offer a supplemental non-qualified deferred compensation plan providing tax deferred income for certain employees (the “**Deferred Compensation Plan**”). For purposes of the Schedules, the Debtors have listed the value of investments historically related to funding of the Deferred Compensation Plan.

In the ordinary course of business, the Debtors maintain a defined contribution plan for the benefit of all eligible employees meeting the requirements of sections 401(a) and 401(k) of the Internal Revenue Code (the “**401(k) Plan**”). The Debtors remit certain withholdings from employees’ wages to the 401(k) Plan’s trustee and the contributions may be placed in a mix of investments,

including mutual funds. Because the Debtors have no ownership interest in the funds held in the 401(k) Plan these funds are not included in response to Part 4, question 14.

Ownership interests in subsidiaries, partnerships, and joint ventures have been listed in Schedule A/B, Part 4 with undetermined amounts because the fair market value of such ownership is dependent on numerous variables and factors and may differ significantly from their net book value.

For purposes of the Schedules, the Debtors have listed the value of such ownership interests as undetermined because the fair market value of such stock or interests is dependent on numerous variables and factors and may differ significantly from the net book value.

Schedule A/B, Part 5 – Inventory, Excluding Agricultural Assets. The Debtors’ inventories consist of materials and supplies. These inventories are listed at net book value. On a monthly basis the Debtors perform informal inventories through intercompany billings and performs a physical inventory count. Each location having possession of the Debtors assets is provided a monthly invoice for the assets assigned to that location.

The Debtors are in possession of properties from certain vendors that may constitute consigned inventory. Such properties are not listed in Part 5, Question 21. For the avoidance of doubt, nothing in Part 5, Question 21 or in these Global Notes or the Statements shall constitute an admission or waiver with respect to the inventory’s status as consigned inventory or the legitimacy of any alleged lien rights asserted by any vendors with respect to the same.

In the ordinary course of business, the Debtors classify certain tools owned by third parties as inventory. The Debtors do not own such tools however, the Debtors have included these tools in its answer to Part 5, question 22.

In the ordinary course of business, the Debtors maintain records of all inventories purchased as of the date received (“**Receipt Date**”). For certain inventory, the Receipt Date reflects the date that the Debtors internally processed the delivery of the inventory, which may vary from the date the inventory is received. The Debtors have included all inventory responsive to Part 5, Question 25 using the Receipt Date as reflected in the Debtors’ systems. To determine the actual date received for all the inventory would be unduly burdensome and cost prohibitive.

Schedule A/B, Part 6 – Farming and Fishing-Related Assets. While the Debtors’ primary operations relate to the turnkey engineering, construction, maintenance, turnaround, and fabrication services, the Debtors maintain an interest in and own certain ancillary assets on a hunting property. For purposes of this schedule, the Debtors have presented all assets held at the Ojo de Agua hunting lease.

Schedule A/B, Part 7 – Office Furniture, Fixtures, and Equipment; and Collectibles. Dollar amounts are presented net of accumulated depreciation and other adjustments.

Collectibles are grouped into a single line-item containing the various sculptures and artwork owned by the Debtors.

Schedule A/B, Part 8 – Machinery, Equipment, and Vehicles. For those Debtors that own machinery, equipment and vehicles, dollar amounts are presented net of accumulated depreciation and other adjustments.

The Debtors own and lease various types of machinery, equipment, and vehicles that have been labeled as such. Both owned machinery, equipment, and vehicles as well as leased machinery, equipment, and vehicles accounted for as operating leases are included in the Schedules. Each owned or leased item is listed individually with identifying information, including internally generated asset identification number, description, and year (where applicable). Other machinery and equipment and tools/supplies have been grouped as “Other Machinery, Fixtures, and Equipment” and mats are grouped as a separate item as designated in the Debtors’ accounting system.

The Debtors lease equipment and facilities under various operating and capital lease agreements, the latter of which the Debtors have very few. These equipment leases are reported on Schedule A/B and Schedule G of each applicable Debtor.

Schedule A/B, Part 9 – Real Property. Real property (either leased or leasehold interests) is recorded at cost and depreciated (as appropriate) on a straight-line basis over the estimated useful lives of the assets.

For any Debtors that own real property or buildings and leasehold improvements, they are reported, except where otherwise noted, at net book value. The Debtors may have listed certain assets as real property when such assets are in fact personal property, or the Debtors may have listed certain assets as personal property when such assets are in fact real property. The Debtors reserve all of their rights to recategorize and/or recharacterize such asset holdings to the extent the Debtors determine that such holdings were improperly listed. Buildings and land improvements are listed on Schedule A/B, Part 9, independent of whether the real property to which the building or land improvement is connected is Debtor-owned property.

In addition, certain of the instruments reflected on Schedule A/B, Part 9 may contain renewal options, guarantees of payments, options to purchase, rights of first refusal, rights to lease additional lands, and other miscellaneous rights. Such rights, powers, duties, and obligations are not separately set forth on Schedule A/B, Part 9. The Debtors hereby expressly reserve the right to assert that any instrument listed on Schedule A/B, Part 9 is an executory contract within the meaning of section 365 of the Bankruptcy Code.

Schedule A/B, Part 10 – Intangibles and Intellectual Property. The Debtors review goodwill and other intangible assets having indefinite lives for impairment annually or when events or changes in circumstances indicate the carrying value of these assets might exceed their current fair values. The Debtors report intellectual property assets as undetermined value whenever applicable. For purposes of the Schedules, the Debtors have listed intangible assets and intellectual property only at entities for which these assets are recorded on their books. The exclusion of listing similar assets at additional Debtors should not be construed as an admission that other Debtors do not possess similar assets

Customer relationships include customer lists, mailing lists, and other compilations. Trade names include patents, copyrights, trademarks, and trade secrets. The Debtors do not have a recent available valuation of such intangibles and intellectual property and accordingly have listed the value of these items as undetermined or at their net book value in the Schedules.

Schedule A/B, Part 11 – All Other Assets. In the ordinary course of their businesses, the Debtors may have accrued, or may subsequently accrue, certain rights to counter-claims, cross-claims, setoffs, credits, rebates, or refunds with their customers and suppliers, or potential warranty claims against their suppliers. Additionally, certain of the Debtors may be party to pending litigation in which such Debtor has asserted, or may assert, Claims as a plaintiff or counter-claims and/or cross-claims as defendant.

Schedule D – Creditors Who Have Claims Secured by Property. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of liens. Detailed descriptions of the Debtors' prepetition debt structure and descriptions of collateral relating to the debt contained on Schedule D are contained in the *Declaration of Mohsin Y. Meghji In Support of Debtors' Petition and Requests for First Day Relief* [Docket No. 7] (the "**First Day Declaration**"). Certain of the Debtors are guarantors to the secured loans and letters of credit.

The Debtors have made every effort to identify the liens filed against the Debtors' assets, and/or related to any of its projects. However, given the turnover, the size of the business, and the tremendous use of subcontractors, some liens may have been inadvertently omitted. Further, the Debtors are reviewing whether such purported liens have been properly perfected and the Debtors' reserve any and all rights to dispute the validity, perfection, and amount of such liens included in Schedule D.

Except as otherwise agreed pursuant to a stipulation, agreed order, or other order entered by the Court, the Debtors reserve their right to dispute or challenge the validity, perfection, or immunity from avoidance of any lien purported to be granted or perfected in any specific asset to a secured creditor listed on Schedule D of any Debtor. In certain circumstances, a Debtor may be a co-obligor or guarantor with respect to the scheduled Claims of other Debtors, and no Claim set forth on Schedule D of any Debtor is intended to acknowledge Claims of creditors that are otherwise satisfied or discharged by other entities. The descriptions provided on Schedule D are intended only as a summary. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of any liens. Nothing in Schedule D and/or the Global Notes shall be deemed a modification or interpretation of the terms of such agreements.

Except as specifically stated herein, parties that may hold security deposits have not been listed on Schedule D. The Debtors reserve all of their rights, Claims and Causes of Action with respect to Claims associated with any contracts and agreements listed on Schedule D or Schedule G, including the right to dispute or challenge the characterization or the structure of any transaction, document or instrument (including any intercompany agreement) related to a creditor's Claim.

Nothing herein shall be construed as an admission by the Debtors of the legal rights of the claimant or a waiver of the Debtors' right to recharacterize or reclassify such Claim or contract.

The Debtors have not included parties that may assert such Claims are secured through setoff rights or inchoate statutory lien rights on Schedule D.

Schedule E/F, Part 1 – Creditors with Priority Unsecured Claims.

Except as discussed herein, the Debtors have not listed on Schedule E/F any wage or wage-related obligations which the Debtors have been granted authority to pay pursuant to the *Order (I) Authorizing the Debtors to (A) Pay Prepetition Wages, Salaries, Other Compensation, and Reimbursable Expenses and (B) to Continue Employee Benefits Programs and (II) Granting Related Relief* [Docket No. 56] (“**Wage Order**”).

Certain employees of the Debtors are guaranteed payment for accrued and unused paid time off (“**PTO**”) if they are terminated or resign from the Debtors. Other employees are not paid for accrued and unused PTO upon termination or resignation from the Debtors. Under the Wage Order, the Debtors are authorized to pay outstanding PTO upon termination of an employee to the extent required by applicable non-bankruptcy law. The Debtors estimate that the value of the total claims associated with accrued PTO pursuant is approximately \$10 million as of the Petition Date, which is subject to change. Out of abundance of caution, without limiting in anyway their rights under the Wage Order, the Debtors have listed in Schedule F the prepetition accrued PTO in excess of the statutory cap set forth in section 507(a)(4) of the Bankruptcy Code.

Pursuant to the *Order (I) Authorizing the Payment of Certain Taxes and Fees and (II) Granting Related Relief* [Docket No. 48] (the “**Taxes Order**”), the Debtors have been granted the authority to pay certain tax liabilities that accrued prepetition. Accordingly, any priority unsecured Claim based upon prepetition tax accruals that have been paid pursuant to the Taxes Order are not listed on Schedule E/F. Certain of the tax Claims may be subject to on-going audits, and the Debtors are otherwise unable to determine with certainty the amount of many, if not all, of the tax Claims listed on Schedule E/F. Therefore, the Debtors have listed certain of these Claims as undetermined in amount, pending final resolution of on-going audits or outstanding issues. In addition, there may be other numerous contingent, unliquidated Claims from state taxing authorities, not all of which are listed.

The beneficiaries of the Debtors' Deferred Compensation Plan have been included in response to Schedule E/F Part 1. The Debtors have redacted the personal information of such individuals due to concerns for the confidentiality and privacy of the individuals.

The listing of a Claim on Schedule E/F, Part 1, does not constitute an admission by the Debtors that such Claim or any portion thereof is entitled to priority status.

Schedule E/F, Part 2 – Creditors with Non-Priority Unsecured Claims. The Debtors have made reasonable efforts to report all general unsecured Claims against the Debtors on Schedule E/F, Part 2 based upon the Debtors' existing books and records. The Claims of individual creditors for other things, products, goods, or services are listed as either the lower of the amounts invoiced

by the creditor or the amounts entered on the Debtors' books and records, and may not reflect credits or allowances due from such creditors to the Debtors. The Debtors reserve all rights with respect to any such credits and allowances including the right to assert Claims, objections and/or setoffs. The Claims listed on Schedule E/F, Part 2, arose or were incurred on various dates. In certain instances, the date on which a Claim arose is an open issue of fact. While reasonable efforts have been made, determining the date upon which each Claim in Schedule E/F was incurred or arose would be unduly burdensome and cost prohibitive and, therefore, the Debtors do not list a date for every Claim listed on Schedule E/F.

Schedule E/F contains information regarding pending litigation involving the Debtors. In certain instances, the Debtor that is subject of the litigation is uncertain or undetermined. Where the named defendant is "Zachry Holdings, Inc." plus "et al.," the Debtors have listed such Claim on Schedule E/F of Zachry. However, to the extent that litigation involving a particular Debtor has been identified, information regarding that litigation is contained in Schedule E/F for that Debtor. The amounts for these potential Claims are listed as "undetermined" and are marked as contingent, unliquidated, and disputed in the Schedules and Statements.

Schedule G – Executory Contracts and Unexpired Leases. The businesses of the Debtors are complex. Although the Debtors' existing books, records, financial systems, and contracts management systems have been relied upon to identify and schedule executory contracts for each of the Debtors and commercially reasonable efforts have been made to ensure the accuracy of Schedule G, inadvertent errors, omissions, or overinclusion may have occurred. The Debtors reserve all of their rights to dispute the validity, status or enforceability of any contracts, agreements, or leases set forth on Schedule G and to amend or supplement such Schedule, as necessary. The contracts, agreements, and leases listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments, restatements, waivers, estoppels, certificates, letters, memoranda and other documents, instruments and agreements that may not be listed on Schedule G, despite the Debtors' use of reasonable efforts to identify such documents. In some cases, the same supplier or provider appears multiple times on Schedule G. This multiple listing is intended to reflect distinct agreements between the applicable Debtor and such supplier or provider. Certain of the real property leases listed on Schedule G may contain renewal options, guarantees of payments, options to purchase, rights of first refusal, rights to lease additional space and other miscellaneous rights. Such rights, powers, duties and obligations are not separately set forth on Schedule G. The presence of a contract or agreement on Schedule G does not constitute an admission that such contract or agreement is an executory contract or unexpired lease.

In addition, the Debtors may have entered into various other types of agreements in the ordinary course of business, such as subordination, supplemental agreements, amendments/letter agreements, title agreements, and confidentiality agreements. Such documents may not be set forth on Schedule G. Certain of the contracts, agreements and leases listed on Schedule G may have been entered into by more than one of the Debtors. Further, the specific Debtor obligor to certain of the executory contracts could not be specifically ascertained in every circumstance. In such cases, the Debtors made their best efforts to determine the correct Debtors' Schedule G on which to list such executory contract or unexpired lease. Certain of the executory contracts may not have been memorialized and could be subject to dispute. Each unexpired lease listed in

Schedule G may include one or more ancillary documents, including but not limited to any underlying assignment and assumption agreements, amendments, supplements, full and partial assignments, renewals and partial releases.

While reasonable efforts have been made to ensure the accuracy of Schedule G, inadvertent errors or omissions may have occurred. Additionally, some relationships between the Debtors and certain counterparties are governed by a master services agreement, under which such counterparties also place work and purchase orders, which may be considered executory contracts. Disclosure of these purchase and work orders, however, is impracticable and unduly burdensome. Accordingly, to the extent the Debtors have determined to disclose non-confidential master services agreements in Schedule G, purchase and work orders placed thereunder have been omitted.

Schedule H – Co-Debtors. Although the Debtors have made every effort to ensure the accuracy of Schedule H, inadvertent errors, omissions, or inclusions may have occurred. The Debtors hereby reserve all rights to dispute the validity, status, and enforceability of any obligations set forth on Schedule H and to further amend or supplement such Schedule as necessary.

The Debtors further reserve all rights, claims, and causes of action with respect to the obligations listed on Schedule H, including the right to dispute or challenge the characterization or the structure of any transaction, document, or instrument related to a creditor's claim. The listing of a contract, guarantee, or other obligation on Schedule H shall not be deemed an admission that such obligation is binding, valid, or enforceable.

In the ordinary course of their business, the Debtors may be involved in pending or threatened litigation and Claims arising out of certain ordinary business transactions. These matters may involve multiple plaintiffs and defendants, some or all of whom may assert cross Claims and counter-claims against other parties. Due to the volume of such Claims, and because all such Claims are contingent, unliquidated, and disputed, and listed elsewhere in the Schedules and Statements, such Claims have not been set forth individually on Schedule H.

Schedule H reflects Guarantees, if any, by various Debtors of obligations of related affiliates, or co-borrowings by various Debtors. The Debtors have made every effort to, but inadvertently may not have identified certain Guarantees that are embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments and other such agreements. Certain of the Guarantees reflected on Schedule H, if any, may have expired or no longer be enforceable. Thus, the Debtors reserve their rights to amend Schedule H to the extent that additional Guarantees are identified or such Guarantees are discovered to have expired or are unenforceable, or to contest the validity or enforceability of the Guarantees in another filing.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTORS' STATEMENTS

Statements, Part 1, Question 1 – Gross Revenue From Business. The amount shown for year-to-date 2024 includes revenue from business for the period of January 1, 2024 to May 20, 2024.

Statements, Part 1, Question 2 – Non-Business Revenue. The amount shown for year-to-date 2024 includes non-business revenue for the period of January 1, 2024 to May 20, 2024, which

consists primarily of interest revenue from now-closed bank accounts. YTD Revenue is derived from the Debtors' unaudited Statements of Operations as of May 31, 2024 and are pro-rated to reflect the period of May 1, 2024 through May 20, 2024.

Statements, Part 2, Question 3 – Payments and Transfers to Certain Creditors Within 90 Days. The Debtors have made reasonable efforts to identify all disbursements made in the 90 days prepetition. Due to the complex nature of the Debtors' cash management system and system reporting limitation, the listed 90-day payments may not constitute an exhaustive list.

Payments to the Debtors' bankruptcy professionals for work related to the bankruptcy, debt consolidation or restructuring, payments to potential insiders, and payments on account of intercompany transactions are not included in the payments to creditors. Payments to the aforementioned parties are included in the following locations within the Statements: bankruptcy professionals (Statement 11), potential insiders (Statement 4), and intercompany transactions (Statement 4). The listing of any individual or entity as an insider does not constitute an admission or determination that any such individual is or is not an insider.

The dates set forth in the "Dates" column relate to one of the following: (a) the date of a wire transfer; (b) the date of an "ACH" payment; or (c) the check date. Disbursements made on account of multiple invoices may be reflected as a single payment.

Statements, Part 2, Question 4 – Payments to Insiders.

The Debtors' listing of individuals as "insiders" is subject to the methodology and reservations of rights described in paragraph 8 hereof. In the interest of disclosure, the Debtors have listed all payments during the applicable period to parties that may have qualified as an insider at any point during such period. Disclosed payments include payments to parties that may not have been an "insider" at the time of the payment because such party was subsequently terminated or otherwise ceased to be an insider, and, accordingly may not be considered an "insider" at the time certain of the listed payments were made.

Statements, Part 2, Question 5 – Repossessions, Foreclosures and Returns. The Debtors routinely return damaged, unsatisfactory or out-of-specification raw materials and other goods to vendors in the ordinary course of business. These ordinary course returns have not been listed in Statements Part 2, Question 5.

Statements, Part 2, Question 6 – Setoffs. For a discussion of setoffs incurred by the Debtors, refer to paragraph 23 of these Global Notes.

Statements, Part 3, Question 7 – Legal Actions or Assignments. The Debtors are party to certain pending litigation matters that the Debtors believed may have potential recoveries. The actual value of such litigation matters is contingent on their outcome. The Debtors routinely participate in administrative actions and appeals with state agencies in the ordinary course of their business and have identified those administrative actions that were pending within one year of the Petition Date.

Statements, Part 4, Question 9 – Certain Gifts and Charitable Contributions. The Debtors at their discretion may periodically match employees' donations to various charities. From January 1, 2024 to the Petition Date, the Debtors have not made any such matching donations.

Statements, Part 5, Question 10 – All Losses from Fire, Theft, or Other Casualty Within 1 Year Before Filing This Case. The Debtors have experienced losses of small hand tools and similar items due to, amongst other things, theft over the past year. However, these losses have not been reported or pursued through insurance claims, as they did not exceed the deductible amount of \$5,000 for hand tools.

Statements, Part 11, Question 21 – Property Held for Another. The Debtors are in possession of inventory from certain vendors that may constitute consigned inventory. For the avoidance of doubt, nothing in Part 5, Question 21 or in these Global Notes or the Statements shall constitute an admission or waiver with respect to the inventory's status as consigned inventory or the legitimacy of any alleged lien rights asserted by any vendors with respect to the same.

The Debtors withhold or retain certain funds from employees for payment to certain governmental authorities. These funds are held in trust for turnover to the applicable governmental authority. Given that the Debtors do not retain control of such funds and such funds are not considered property of the Debtors' estate, amounts of such funds have not been listed under Part 11 of the Statements.

The Debtors have on-site vending machines containing tools and parts owned by third-parties that workers can purchase during work. These items have not been included in the Statements.

The entries shown for JVIC Fabrication represent items that have been bought and supplied by customers and sent to the JVIC Fabrication facility for use in fabrication services for those customers.

Statements, Part 12, Questions 22-24 – Details about Environmental Information. Certain Debtors have, in the last ten years, reported releases of material to the relevant government agencies. The Debtors do not believe the releases are significant or include hazardous material, as applicable. The inclusion of the releases in response to Part 12, Question 24 does not constitute an admission of liability by the Debtor or that the material released constitutes hazardous material under applicable environmental law.

Statements, Part 13, Question 25 – Other Businesses in Which the Debtor Has or Has Had an Interest. The Debtors underwent a corporate reorganization in 2021. The interests shown in response to Question 25 reflect the current organizational structure post-reorganization.

Statements, Part 13, Question 26 – Books, Records and Financial Statements. In the ordinary course, the Debtors provide certain parties, such as banks, auditors, potential investors, vendors, and financial advisors with certain financial reporting, the Debtors do not maintain complete records of all parties that requested or obtained copies of any of financial reporting or complete lists to track such disclosures. As such, the Debtors are unable to and have not listed all these parties in response to Part 13, Question 26 of the Statements.

Statements, Part 13, Question 27 –Any Inventories of the Debtor’s Property Been Taken Within 2 Years Before Filing This Case. In addition to annual or ordinary course inventories included in question 27, on a monthly basis, the Debtors perform informal inventories through intercompany billings and performs a physical inventory count. Each location having possession of the Debtors assets is provided a monthly invoice for the assets assigned to that location.

Statements, Part 13, Question 28 and 29 – Debtors’ Officers and Directors. While the Debtors have made reasonable efforts to list all current and former officers, directors and beneficial owners, and their interest in the applicable Debtor, for each Debtor in response to questions 28 and 29, some may have inadvertently been omitted.

Statements, Part 13, Question 30 – Payments, Distributions or Withdrawals to Insiders. The response to Part 13, Question 30 of the Statements incorporates by reference items listed in the responses to Part 2, Question 4 of the Statements.

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation
 United States Bankruptcy Court for the: Southern District of Texas
 Case number (if known): 24-90379 (MI)

☐ Check if this is an amended filing

Official Form 206Sum**Summary of Assets and Liabilities for Non-Individuals****12/15****Part 1: Summary of Assets****1. Schedule A/B: Assets—Real and Personal Property** (Official Form 206A/B)**1a. Real property:**Copy line 88 from *Schedule A/B*

\$ 4,923,228.46

1b. Total personal property:Copy line 91A from *Schedule A/B*

\$ 99,571,377.03

1c. Total of all property:Copy line 92 from *Schedule A/B*

\$ 104,494,605.49

Part 2: Summary of Liabilities**2. Schedule D: Creditors Who Have Claims Secured by Property** (Official Form 206D)Copy the total dollar amount listed in Column A, *Amount of claim*, from line 3 of *Schedule D*

\$ 282,371,252.61

3. Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)**3a. Total claim amounts of priority unsecured claims:**Copy the total claims from Part 1 from line 5a of *Schedule E/F*

\$ 0.00

3b. Total amount of claims of nonpriority amount of unsecured claims:Copy the total of the amount of claims from Part 2 from line 5b of *Schedule E/F*

+ \$ 29,412,052.44

4. Total liabilities

Lines 2 + 3a + 3b

\$ 311,783,305.05

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation
 United States Bankruptcy Court for the: Southern District of Texas
 Case number (if known): 24-90379 (MI)

☐ Check if this is an amended filing

Official Form 206A/B**Schedule A/B: Assets - Real and Personal Property**

12/15

Disclose all property, real and personal, which the debtor owns or in which the debtor has any other legal, equitable, or future interest. Include all property in which the debtor holds rights and powers exercisable for the debtor's own benefit. Also include assets and properties which have no book value, such as fully depreciated assets or assets that were not capitalized. In Schedule A/B, list any executory contracts or unexpired leases. Also list them on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G).

Be as complete and accurate as possible. If more space is needed, attach a separate sheet to this form. At the top of any pages added, write the debtor's name and case number (if known). Also identify the form and line number to which the additional information applies. If an additional sheet is attached, include the amounts from the attachment in the total for the pertinent part.

For Part 1 through Part 11, list each asset under the appropriate category or attach separate supporting schedules, such as a fixed asset schedule or depreciation schedule, that gives the details for each asset in a particular category. List each asset only once. In valuing the debtor's interest, do not deduct the value of secured claims. See the instructions to understand the terms used in this form.

Part 1: Cash and cash equivalents**1. Does the debtor have any cash or cash equivalents?**

- ☐ No. Go to Part 2.
☒ Yes. Fill in the information below.

All cash or cash equivalents owned or controlled by the debtor

Current value of debtor's interest

2. Cash on hand

2.1 None \$

3. Checking, savings, money market, or financial brokerage accounts (Identify all)

Name of institution (bank or brokerage firm) Type of account Last 4 digits of account number

3.1 See Schedule A/B 3 Attachment \$ 4,761,432.15

4. Other cash equivalents (Identify all)

4.1 None \$

5. Total of Part 1

Add lines 2 through 4 (including amounts on any additional sheets). Copy the total to line 80.

\$ 4,761,432.15

Debtor: Zachry Engineering Corporation
Name

Case number (if known): 24-90379

Part 2: Deposits and prepayments**6. Does the debtor have any deposits or prepayments?**

- ☐ No. Go to Part 3.
☒ Yes. Fill in the information below.

Current value of debtor's interest**7. Deposits, including security deposits and utility deposits**

Description, including name of holder of deposit

7.1 See Schedule A/B 7 Attachment \$ 33,709.00

8. Prepayments, including prepayments on executory contracts, leases, insurance, taxes, and rent

Description, including name of holder of prepayment

8.1 None \$

9. Total of Part 2.

Add lines 7 through 8. Copy the total to line 81.

\$ 33,709.00

Case 24-90377 Document 513 Filed in TXSB on 07/16/24 Page 24 of 62

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 3: Accounts receivable**10. Does the debtor have any accounts receivable?**

- ☐ No. Go to Part 4.
- ☒ Yes. Fill in the information below.

Current value of debtor's interest**11. Accounts receivable**

	Description	face amount	doubtful or uncollectible accounts		
11a. 90 days old or less:	Accounts Receivable	\$ 23,968,326.16	- \$ 96,151.36	=..... →	\$ 23,872,174.80
11b. Over 90 days old:	Accounts Receivable	\$ 1,268,144.08	- \$ 375,387.18	=..... →	\$ 892,756.90

12. Total of Part 3.

Current value on lines 11a + 11b = line 12. Copy the total to line 82.

\$ 24,764,931.70

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 4: Investments

13. Does the debtor own any investments?

- ☐ No. Go to Part 5.
- ☒ Yes. Fill in the information below.

Valuation method used
for current value

Current value of debtor's interest

14. Mutual funds or publicly traded stocks not included in Part 1

Name of fund or stock:

14.1 None \$

15. Non-publicly traded stock and interests in incorporated and unincorporated businesses, including any interest in an LLC, partnership, or joint venture

Name of entity:

% of ownership:

15.1 See Schedule A/B 15 Attachment Undetermined \$ Undetermined

16. Government bonds, corporate bonds, and other negotiable and non-negotiable instruments not included in Part 1

Describe:

16.1 None \$

17. Total of Part 4.

Add lines 14 through 16. Copy the total to line 83.

\$ 0.00

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 5: Inventory, excluding agriculture assets**18. Does the debtor own any inventory (excluding agriculture assets)?**

- ☒ No. Go to Part 6.
☐ Yes. Fill in the information below.

General description	Date of the last physical inventory	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
19. Raw materials		\$		\$
20. Work in progress		\$		\$
21. Finished goods, including goods held for resale		\$		\$
22. Other inventory or supplies		\$		\$

23. Total of Part 5.

Add lines 19 through 22. Copy the total to line 84.

\$ 0.00

24. Is any of the property listed in Part 5 perishable?

- ☐ No
☐ Yes

25. Has any of the property listed in Part 5 been purchased within 20 days before the bankruptcy was filed?

- ☐ No
☐ Yes. Description _____ Book value \$ _____ Valuation method _____ Current value \$ _____

26. Has any of the property listed in Part 5 been appraised by a professional within the last year?

- ☐ No
☐ Yes

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 6: Farming and fishing-related assets (other than titled motor vehicles and land)

27. Does the debtor own or lease any farming and fishing-related assets (other than titled motor vehicles and land)?

- ☒ No. Go to Part 7.
☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
28. Crops—either planted or harvested	\$ _____	_____	\$ _____
29. Farm animals <i>Examples:</i> Livestock, poultry, farm-raised fish	\$ _____	_____	\$ _____
30. Farm machinery and equipment (Other than titled motor vehicles)	\$ _____	_____	\$ _____
31. Farm and fishing supplies, chemicals, and feed	\$ _____	_____	\$ _____
32. Other farming and fishing-related property not already listed in Part 6	\$ _____	_____	\$ _____
33. Total of Part 6. Add lines 28 through 32. Copy the total to line 85.	<div style="border: 1px solid black; padding: 5px; display: inline-block;"> \$ _____ 0.00 </div>		

34. Is the debtor a member of an agricultural cooperative?

- ☐ No
☐ Yes. Is any of the debtor's property stored at the cooperative?
☐ No
☐ Yes

35. Has any of the property listed in Part 6 been purchased within 20 days before the bankruptcy was filed?

- ☐ No
☐ Yes. Description _____ Book value \$ _____ Valuation method _____ Current value \$ _____

36. Is a depreciation schedule available for any of the property listed in Part 6?

- ☐ No
☐ Yes

37. Has any of the property listed in Part 6 been appraised by a professional within the last year?

- ☐ No
☐ Yes

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 7: Office furniture, fixtures, and equipment; and collectibles**38. Does the debtor own or lease any office furniture, fixtures, equipment, or collectibles?**

- ☐ No. Go to Part 8.
- ☒ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
---------------------	--	---	------------------------------------

39. Office furniture

39.1 Furniture and Fixtures	\$ 1,972,275.93	Net book value	\$ 1,972,275.93
-----------------------------	-----------------	----------------	-----------------

40. Office fixtures

40.1 None	\$		\$
-----------	----	--	----

41. Office equipment, including all computer equipment and communication systems equipment and software

41.1 Computer Equipment and Software	\$ 249,993.40	Net book value	\$ 249,993.40
--------------------------------------	---------------	----------------	---------------

42. Collectibles *Examples: Antiques and figurines; paintings, prints, or other artwork; books, pictures, or other art objects; china and crystal; stamp, coin, or baseball card collections; other collections, memorabilia, or collectibles*

42.1 None	\$		\$
-----------	----	--	----

43. Total of Part 7.

Add lines 39 through 42. Copy the total to line 86.

\$ 2,222,269.33

44. Is a depreciation schedule available for any of the property listed in Part 7?

- ☐ No
- ☒ Yes

45. Has any of the property listed in Part 7 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 8: Machinery, equipment, and vehicles**46. Does the debtor own or lease any machinery, equipment, or vehicles?**

- ☐ No. Go to Part 9.
- ☒ Yes. Fill in the information below.

General description	Net book value of debtor's interest	Valuation method used for current value	Current value of debtor's interest
Include year, make, model, and identification numbers (i.e., VIN, HIN, or N-number)	(Where available)		

47. Automobiles, vans, trucks, motorcycles, trailers, and titled farm vehicles

47.1 See Schedule A/B 47 Attachment \$ 7,499.94 Net book value \$ 7,499.94

48. Watercraft, trailers, motors, and related accessories Examples: Boats, trailers, motors, floating homes, personal watercraft, and fishing vessels

48.1 None \$ \$

49. Aircraft and accessories

49.1 None \$ \$

50. Other machinery, fixtures, and equipment (excluding farm machinery and equipment)

50.1 None \$ \$

51. Total of Part 8.

Add lines 47 through 50. Copy the total to line 87.

\$ 7,499.94

52. Is a depreciation schedule available for any of the property listed in Part 8?

- ☐ No
- ☒ Yes

53. Has any of the property listed in Part 8 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 9: Real property

54. Does the debtor own or lease any real property?

- ☐ No. Go to Part 10.
- ☒ Yes. Fill in the information below.

55. Any building, other improved real estate, or land which the debtor owns or in which the debtor has an interest

Description and location of property Include street address or other description such as Assessor Parcel Number (APN), and type of property (for example, acreage, factory, warehouse, apartment or office building), if available.	Nature and extent of debtor's interest in property	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
55.1 See Schedule A/B 55 Attachment		\$ 4,923,228.46	Net book value	\$ 4,923,228.46

56. Total of Part 9.

Add the current value on lines 55.1 through 55.6 and entries from any additional sheets. Copy the total to line 88.

\$ 4,923,228.46

57. Is a depreciation schedule available for any of the property listed in Part 9?

- ☐ No
- ☒ Yes

58. Has any of the property listed in Part 9 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 10: Intangibles and intellectual property**59. Does the debtor have any interests in intangibles or intellectual property?**

- ☐ No. Go to Part 11.
- ☒ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
60. Patents, copyrights, trademarks, and trade secrets			
60.1 Copyright - Ambitrack	\$ N/A	N/A	\$ N/A
60.2 Trade name	\$ 533,893.32	Net book value	\$ 533,893.32
61. Internet domain names and websites			
61.1 Ambitech.com	\$ Undetermined		\$ Undetermined
62. Licenses, franchises, and royalties			
62.1 None	\$		\$
63. Customer lists, mailing lists, or other compilations			
63.1 Customer relationships	\$ 4,307,460.41	Net Book Value	\$ 4,307,460.41
64. Other intangibles, or intellectual property			
64.1 None	\$		\$
65. Goodwill			
65.1 Goodwill	\$ 52,650,144.00	Net Book Value	\$ 52,650,144.00
66. Total of Part 10.			
Add lines 60 through 65. Copy the total to line 89.			\$ 57,491,497.73

67. Do your lists or records include personally identifiable information of customers (as defined in 11 U.S.C. §§ 101(41A) and 107)?

- ☒ No
- ☐ Yes

68. Is there an amortization or other similar schedule available for any of the property listed in Part 10?

- ☐ No
- ☒ Yes

69. Has any of the property listed in Part 10 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 11: All other assets**70. Does the debtor own any other assets that have not yet been reported on this form?**

Include all interests in executory contracts and unexpired leases not previously reported on this form.

- ☐ No. Go to Part 12.
- ☒ Yes. Fill in the information below.

Current value of debtor's
interest**71. Notes receivable**

Description (include name of obligor)	Total face amount	doubtful or uncollectible accounts	
71.1 None	\$	- \$	=.... → \$

72. Tax refunds and unused net operating losses (NOLs)

Description (for example, federal, state, local)	Tax year	\$
72.1 None		

73. Interests in insurance policies or annuities

73.1 None	\$
-----------	----

74. Causes of action against third parties (whether or not a lawsuit has been filed)

74.1 Encina Solutions	Interlocutory appeal concerning a question of first impression involving the exception to the certificate-of-merit requirement applicable in actions against a licensed or registered professional	\$	Undetermined
Nature of claim			
Amount requested	\$	Unspecified	

75. Other contingent and unliquidated claims or causes of action of every nature, including counterclaims of the debtor and rights to set off claims

75.1 None	\$
Nature of claim	
Amount requested	\$

76. Trusts, equitable or future interests in property

76.1 None	\$
-----------	----

77. Other property of any kind not already listed Examples: Season tickets, country club membership

77.1 See Schedule A/B 77 Attachment	\$	10,290,037.18
-------------------------------------	----	---------------

78. Total of Part 11.

Add lines 71 through 77. Copy the total to line 90.

\$	10,290,037.18
----	---------------

79. Has any of the property listed in Part 11 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

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Debtor: Zachry Engineering Corporation
Name

Case number (if known): 24-90379

Part 12: Summary

In Part 12 copy all of the totals from the earlier parts of the form.

Type of property	Current value of personal property	Current value of real property
80. Cash, cash equivalents, and financial assets. <i>Copy line 5, Part 1.</i>	\$ 4,761,432.15	
81. Deposits and prepayments. <i>Copy line 9, Part 2.</i>	\$ 33,709.00	
82. Accounts receivable. <i>Copy line 12, Part 3.</i>	\$ 24,764,931.70	
83. Investments. <i>Copy line 17, Part 4.</i>	\$ 0.00	
84. Inventory. <i>Copy line 23, Part 5.</i>	\$ 0.00	
85. Farming and fishing-related assets. <i>Copy line 33, Part 6.</i>	\$ 0.00	
86. Office furniture, fixtures, and equipment; and collectibles. <i>Copy line 43, Part 7.</i>	\$ 2,222,269.33	
87. Machinery, equipment, and vehicles. <i>Copy line 51, Part 8.</i>	\$ 7,499.94	
88. Real property. <i>Copy line 56, Part 9.</i>→		\$ 4,923,228.46
89. Intangibles and intellectual property. <i>Copy line 66, Part 10.</i>	\$ 57,491,497.73	
90. All other assets. <i>Copy line 78, Part 11.</i>	\$ 10,290,037.18	
91. Total. Add lines 80 through 90 for each column.....91a.	\$ 99,571,377.03	\$ 4,923,228.46
92. Total of all property on Schedule A/B. Lines 91a + 91b = 92.		\$ 104,494,605.49

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation
 United States Bankruptcy Court for the: Southern District of Texas
 Case number (if known): 24-90379 (MI)

☐ Check if this is an amended filing

Official Form 206D**Schedule D: Creditors Who Have Claims Secured by Property**

12/15

Be as complete and accurate as possible.

1. Do any creditors have claims secured by debtor's property?

- ☐ No. Check this box and submit page 1 of this form to the court with debtor's other schedules. Debtor has nothing else to report on this form.
☒ Yes. Fill in all of the information below.

Part 1: List Creditors Who Have Secured Claims**2. List in alphabetical order all creditors who have secured claims.** If a creditor has more than one secured claim, list the creditor separately for each claim.

Column A
Amount of claim
 Do not deduct the value of collateral.

Column B
Value of collateral that supports this claim

2.1 Creditor's name**Describe debtor's property that is subject to a lien**

See Schedule D Part 1 Attachment

\$ 282,371,252.61

\$ Undetermined

Creditor's Name

Creditor's mailing address**Describe the lien**

Notice Name

Street

Is the creditor an insider or related party?

- ☐ No
☐ Yes

City State ZIP Code

Country

Is anyone else liable on this claim?

- ☐ No
☐ Yes. Fill out *Schedule H: Codebtors(Official Form 206H)*.

Date debt was incurred**Last 4 digits of account number****As of the petition filing date, the claim is:**
Check all that apply.

- ☐ Contingent
☐ Unliquidated
☐ Disputed

Do multiple creditors have an interest in the same property?

- ☐ No
☐ Yes. Have you already specified the relative priority?
☐ No. Specify each creditor, including this creditor, and its relative priority.
☐ Yes. The relative priority of creditors is specified on lines

3. Total of the dollar amounts from Part 1, Column A, including the amounts from the Additional Page, if any.

\$ 282,371,252.61

Part 2: List Others to Be Notified for a Debt Already Listed in Part 1

List in alphabetical order any others who must be notified for a debt already listed in Part 1. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for secured creditors.

If no others need to be notified for the debts listed in Part 1, do not fill out or submit this page. If additional pages are needed, copy this page.

Name and address	On which line in Part 1 did you enter the related creditor?	Last 4 digits of account number for this entity
Name	Line	
Notice Name		
Street		
City		
State		
ZIP Code		
Country		

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation
 United States Bankruptcy Court for the: Southern District of Texas
 Case number (if known): 24-90379 (MI)

☐ Check if this is an amended filing

Official Form 206E/F**Schedule E/F: Creditors Who Have Unsecured Claims**

12/15

Be as complete and accurate as possible. Use Part 1 for creditors with PRIORITY unsecured claims and Part 2 for creditors with NONPRIORITY unsecured claims. List the other party to any executory contracts or unexpired leases that could result in a claim. Also list executory contracts on Schedule A/B: Assets - Real and Personal Property (Official Form 206A/B) and on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G). Number the entries in Parts 1 and 2 in the boxes on the left. If more space is needed for Part 1 or Part 2, fill out and attach the Additional Page of that Part included in this form.

Part 1: List All Creditors with PRIORITY Unsecured Claims

1. Do any creditors have priority unsecured claims? (See 11 U.S.C. § 507).

- ☐ No. Go to Part 2.
☒ Yes. Go to Line 2.

2. List in alphabetical order all creditors who have unsecured claims that are entitled to priority in whole or in part. If the debtor has more than 3 creditors with priority unsecured claims, fill out and attach the Additional Page of Part 1.

		Total claim	Priority amount
2.1	Priority creditor's name and mailing address	As of the petition filing date, the claim is: \$	Undetermined
	See Schedule E/F, Part 1 Attachment	Check all that apply.	
	Creditor Name	<input type="checkbox"/> Contingent	
	Creditor's Notice name	<input type="checkbox"/> Unliquidated	
	Address	<input type="checkbox"/> Disputed	
		Basis for the claim:	
	City		
	State		
	ZIP Code		
	Country		
	Date or dates debt was incurred		
	Last 4 digits of account number	Is the claim subject to offset?	
	Specify Code subsection of PRIORITY unsecured claim: 11 U.S.C. § 507(a) ()	<input type="checkbox"/> No	
		<input type="checkbox"/> Yes	

Part 2: List All Creditors with NONPRIORITY Unsecured Claims

3. List in alphabetical order all of the creditors with nonpriority unsecured claims. If the debtor has more than 6 creditors with nonpriority unsecured claims, fill out and attach the Additional Page of Part 2.

		Amount of claim
3.1 Nonpriority creditor's name and mailing address	As of the petition filing date, the claim is:	\$ 29,412,052.44
See Schedule E/F, Part 2 Attachment	<i>Check all that apply.</i>	
Creditor Name	<input type="checkbox"/> Contingent	
	<input type="checkbox"/> Unliquidated	
Creditor's Notice name	<input type="checkbox"/> Disputed	
Address	Basis for the claim:	
City	State	ZIP Code
Country		
Date or dates debt was incurred	Is the claim subject to offset?	
	<input type="checkbox"/> No	
Last 4 digits of account number	<input type="checkbox"/> Yes	

Part 3: List Others to Be Notified About Unsecured Claims

4. List in alphabetical order any others who must be notified for claims listed in Parts 1 and 2. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for unsecured creditors. If no others need to be notified for the debts listed in Parts 1 and 2, do not fill out or submit this page. If additional pages are needed, copy the next page.

Name and mailing address

On which line in Part 1 or Part 2 is the related creditor (if any) listed?

Last 4 digits of account number, if any

Name

Line

☐ Not Listed.Explain

Notice Name

Street

City

State

ZIP Code

Country

Part 4: Total Amounts of the Priority and Nonpriority Unsecured Claims

5. Add the amounts of priority and nonpriority unsecured claims.

		Total of claim amounts
5a. Total claims from Part 1	5a.	\$ 0.00
5b. Total claims from Part 2	5b. +	\$ 29,412,052.44
5c. Total of Parts 1 and 2 Lines 5a + 5b = 5c.	5c.	\$ 29,412,052.44

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90379 (MI)

☐ Check if this is an amended filing**Official Form 206G****Schedule G: Executory Contracts and Unexpired Leases****12/15****Be as complete and accurate as possible. If more space is needed, copy and attach the additional page, numbering the entries consecutively.****1. Does the debtor have any executory contracts or unexpired leases?**

- ☐ No. Check this box and file this form with the court with the debtor's other schedules. There is nothing else to report on this form.
- ☒ Yes. Fill in all of the information below even if the contracts or leases are listed on *Schedule A/B: Assets - Real and Personal Property* (Official Form 206A/B).

2. List all contracts and unexpired leases**State the name and mailing address for all other parties with whom the debtor has an executory contract or unexpired lease****2.1 State what the contract or lease is for and the nature of the debtor's interest**

See Schedule G Attachment

Name

Notice Name

State the term remaining

Address

List the contract number of any government contract

City

State

ZIP Code

Country

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation
 United States Bankruptcy Court for the: Southern District of Texas
 Case number (if known): 24-90379 (MI)

☐ Check if this is an amended filing

Official Form 206H**Schedule H: Codebtors****12/15**

Be as complete and accurate as possible. If more space is needed, copy the Additional Page, numbering the entries consecutively. Attach the Additional Page to this page.

1. Does the debtor have any codebtors?

- ☐ No. Check this box and submit this form to the court with the debtor's other schedules. Nothing else needs to be reported on this form.
☒ Yes

2. In Column 1, list as codebtors all of the people or entities who are also liable for any debts listed by the debtor in the schedules of creditors, Schedules D-G. Include all guarantors and co-obligors. In Column 2, identify the creditor to whom the debt is owed and each schedule on which the creditor is listed. If the codebtor is liable on a debt to more than one creditor, list each creditor separately in Column 2.

Column 1: Codebtor			Column 2: Creditor	
Name	Mailing address		Name	Check all schedules that apply:
2.1 Zachry Holdings, Inc.	P.O. Box 240130		Columbia Texas Westchase Park Land, LLC	<input type="checkbox"/> D
	Street			<input type="checkbox"/> E/F
				<input checked="" type="checkbox"/> G
	San Antonio	TX 78224		
	City	State ZIP Code		
	Country			
2.2 Zachry Holdings, Inc.	P.O. Box 240130		Executive Towers Illinois Realty LP	<input type="checkbox"/> D
	Street			<input type="checkbox"/> E/F
				<input checked="" type="checkbox"/> G
	San Antonio	TX 78224		
	City	State ZIP Code		
	Country			

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

2.3 Zachry Holdings, Inc.

P.O. Box 240130

Haddad Milestone Property
SPE, LLC

☐ D

Street

☐ E/F

☒ G

San Antonio

TX

78224

City

State

ZIP Code

Country

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90379 (MI)

Official Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☒ *Schedule A/B: Assets—Real and Personal Property* (Official Form 206A/B)
- ☒ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☒ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☒ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☒ *Schedule H: Codebtors* (Official Form 206H)
- ☒ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)

☐ Amended Schedule _____

☐ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)

☐ Other document that requires a declaration _____

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 07/16/2024

MM / DD / YYYY

✱ / s / Mohsin Y. Meghji

Signature of individual signing on behalf of debtor

Mohsin Y. Meghji

Printed name

Chief Restructuring Officer of Zachry Holdings, Inc

Position or relationship to debtor

In re: Zachry Engineering Corporation**Case No. 24-90379**

Schedule A/B 3

Checking, savings, money market, or financial brokerage accounts

Name of institution (bank or brokerage firm)	Type of account	Account number (last 4 digits)	Current value of debtor's interest
Bank of America	Disbursement	0213	\$0.00
Bank of America	Operating	8034	\$897,000.00
Bank of America	Tax	8047	\$130.84
Bank of America	Payroll Tax	8050	\$1,360.28
Frost National Bank	Payroll	1168	\$5,000.00
JPMorgan Chase Bank	Operating	5223	\$3,857,941.03
JPMorgan Chase Bank	Disbursement	5538	\$0.00
TOTAL:			\$4,761,432.15

In re: Zachry Engineering Corporation
Case No. 24-90379

Schedule A/B 7

Deposits, including security deposits and utility deposits

Description	Name of holder of deposit	Current value of debtor's interest
Office Space - IL	Hughes Real Estate	\$450.00
Office Space - IL	Robeson Champaign Properties, LLC	\$3,339.00
Office Space - IN	S. M. Ruzich	\$1,525.00
Office Space - IN	CJF3 LLC	\$3,500.00
Office Space - IN	Center Point Properties	\$4,500.00
Office Space - TX	JV Industrial	\$10,000.00
Office Utilities - IN	NIPSCo	\$10,395.00
	TOTAL:	\$33,709.00

In re: Zachry Engineering Corporation
Case No. 24-90379

Schedule A/B 15
Non-publicly traded stock and interests

Name of entity	% of ownership	Valuation method used for		Current value of debtor's interest
		current value	Undetermined	
UE Properties, Inc.	100.00%		Undetermined	Undetermined
Zachry Asia Inc.	100.00%		Undetermined	Undetermined
Zachry High Voltage Solutions, LLC	100.00%		Undetermined	Undetermined
ZEC Michigan, Inc.	100.00%		Undetermined	Undetermined
ZEC New York, Inc.	100.00%		Undetermined	Undetermined
		TOTAL:		Undetermined

In re: Zachry Engineering Corporation
Case No. 24-90379

Schedule A/B 47

Automobiles, vans, trucks, motorcycles, trailers, and titled farm vehicles

Unit #	Year	Make	Model	Identification Number (i.e. VIN, HIN or N-number)	Net book value of debtor's interest (where available)	Valuation method used for current value	Current value of debtor's interest
000975	2019	Chevy	Silverado	3GCPWAEF3KG229528	\$0.00	Net book value	\$0.00
000976	2019	Chevy	Silverado	3GCUYAEF8KG298082	\$0.00	Net book value	\$0.00
000989	2008	Chevy	Silverado	2CNDL13F586022766	\$782.50	Net book value	\$782.50
000991	2018	Dodge	Caravan	2C4RDGBG5JR173518	\$0.00	Net book value	\$0.00
000992	2018	Dodge	Caravan	2C4RDGBG5JR173519	\$0.00	Net book value	\$0.00
000999	2012	Jeep	Liberty	1C4PJMAK4CW126222	\$1,495.00	Net book value	\$1,495.00
001000	2005	Jeep	Grand Cherokee	1J4GR48KX5C634417	\$715.00	Net book value	\$715.00
001035	2020	Chevy	Silverado	3GCPWAEF4LG332412	\$0.00	Net book value	\$0.00
001046	2021	Chevy	Silverado	3GCPWAEF8MG421269	\$4,507.44	Net book value	\$4,507.44
				TOTAL:	\$7,499.94	TOTAL:	\$7,499.94

In re: Zachry Engineering Corporation

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Schedule A/B 55

Real property

Description of property	Location of property	Nature and extent of debtor's interest in property	Net book value of debtor's interest (where available)	Valuation method used for current value	Current value of debtor's interest
3rd Floor Breakroom Flooring	1115 North 102nd Court, Omaha, NB	OWNED	-	Net book value	-
5/6 FLOOR RENO- SECURITY SYSTEM	1411 Opus Pl Downers Grove, IL	OWNED	258,337.36	Net book value	258,337.36
5/6 FLOOR RENO- STRUCTURAL	1411 Opus Pl Downers Grove, IL	OWNED	\$1,187,617.03	Net book value	1,187,617.03
5/6 FLOOR RENO-STRUCTURAL/ARCHITECTUR	1411 Opus Pl Downers Grove, IL	OWNED	\$37,626.74	Net book value	37,626.74
CWIP - Leasehold improvements - Omaha	1115 North 102nd Court, Omaha, NB	OWNED	\$259,026.20	Net book value	259,026.20
Electrical- TCT Construction	1501 interstate dr, Champaign, IL	OWNED	\$0.00	Net book value	-
Electrical-D.E. Harvey	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$124,714.50	Net book value	124,714.50
Elevator-D.E. Harvey	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$644.00	Net book value	644.00
Entryway Flooring	1115 North 102nd Court, Omaha, NB	OWNED	\$0.00	Net book value	-
Fire Protec.- D. E. Harvey	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$15,318.39	Net book value	15,318.39
Hammond HVAC System	4531 Columbia, Hammond, IN	OWNED	\$4,210.53	Net book value	4,210.53
Houston Suite 200- 3 Offices	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$89,434.95	Net book value	89,434.95
HVAC-D.E. Harvey	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$49,495.08	Net book value	49,495.08
Knight Security System	1501 interstate dr, Champaign, IL	OWNED	\$6,905.69	Net book value	6,905.69
LEASED PROPERTY - CHAMPAIGN	1501 INTERSTATE DRIVE, CHAMPAIGN, IL	LEASED	\$50,262.55	Net book value	50,262.55
LEASED PROPERTY - CORPUS CHRISTI	539 N CARANCAHUA ST, STE 5300, CORPUS CHRISTI, TX	LEASED	\$81,208.11	Net book value	81,208.11
LEASED PROPERTY - DOWNERS GROVE	1411 OPUS PLACE, DOWNERS GROVE, IL	LEASED	\$392,997.06	Net book value	392,997.06
LEASED PROPERTY - HAMMOND	4527-4531 COLUMBIA, HAMMOND, IN	LEASED	\$60,456.22	Net book value	60,456.22
LEASED PROPERTY - HOUSTON	3600 West Sam Houston Parkway South, Houston, TX	LEASED	\$1,801,058.89	Net book value	1,801,058.89
LEASED PROPERTY - OMAHA	1115 NORTH 102ND COURT, OMAHA, NE	LEASED	\$193,604.20	Net book value	193,604.20
LH Improvements in service December 2011	1115 North 102nd Court, Omaha, NB	OWNED	\$0.00	Net book value	\$0.00
LH Improvements in service January 2012	1115 North 102nd Court, Omaha, NB	OWNED	\$0.00	Net book value	\$0.00
LH Improvements in service March 2012	1115 North 102nd Court, Omaha, NB	OWNED	\$0.00	Net book value	\$0.00
LH Improvements in service March 2012	1115 North 102nd Court, Omaha, NB	OWNED	\$0.00	Net book value	\$0.00
LH Improvements in service March 2014	1115 North 102nd Court, Omaha, NB	OWNED	\$0.00	Net book value	\$0.00
LH Improvements/Office Expansion May 2007	1115 North 102nd Court, Omaha, NB	OWNED	\$0.00	Net book value	\$0.00
LI - Move to new Location Nov 2006	1115 North 102nd Court, Omaha, NB	OWNED	\$0.00	Net book value	\$0.00
Plumbing-D.E. Harvey	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$12,600.32	Net book value	12,600.32
Security-D. E. Harvey	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$6,313.49	Net book value	6,313.49
Structural- D.E. Harvey	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$202,846.26	Net book value	202,846.26
Structural- JLL/D.E. Harvey	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$60,393.92	Net book value	60,393.92
Structural-Ziegler Cooper	3600 West Sam Houston Pkwy Houston, TX	OWNED	\$28,156.97	Net book value	28,156.97
		TOTAL:	\$4,923,228.46	TOTAL:	\$4,923,228.46

In re: Zachry Engineering Corporation
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Other property of any kind not already listed

Other property of any kind not already listed	Current value of debtor's interest
Beacon Engineering And Electric - Unbilled charges on incomplete contracts	\$5,254.00
Ben-Hur Construction Company - Unbilled charges on incomplete contracts	\$2,308.00
Class One Professionals LLC - Unbilled charges on incomplete contracts	\$111.00
Evers Electric Inc - Unbilled charges on incomplete contracts	\$495.00
Florida Power And Light Company - Unbilled charges on incomplete contracts	\$1.00
Intercompany Receivable - Zachry Asia Inc.	\$3,331,781.03
Intercompany Receivable - Zachry EPC Holdings	\$6,896,883.64
Intercompany Receivable - ZEC Michigan, Inc.	\$7,252.13
Louisiana State - Tax W/H Refund	\$2,273.38
Strobel Energy Group - Unbilled charges on incomplete contracts	\$43,677.00
Superior Weighting Products, LLC - Unbilled charges on incomplete contracts	\$1.00
TOTAL:	\$10,290,037.18

In re: Zachry Engineering Corporation

Case No. 24-90379

Creditor's Part
Creditors Who Have Claims Secured by Property

Line	Creditor's Name	Address 1	City	State	Zip	Date incurred	Account number (last 4 digits)	Multiple creditors (Y/N)	If multiple creditors, specify each creditor, including this creditor, and its relative priority.	Describe debtor's property that is subject to a lien	Describe the lien	Insider / related party (Y/N)	Creditor (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim Do not deduct the value of collateral	Value of collateral that supports this claim
2.1	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/2/2023	N/A	Y	First Priority	Personal property and future property	Term Loan	N	Y	N	N	N	\$156,936,907.12	Undetermined
2.2	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/2/2023	N/A	Y	First Priority	Personal property and future property	Revolving Loan	N	Y	N	N	N	\$50,219,810.28	Undetermined
2.3	Bank of America	P.O. Box 300	San Antonio	TX	78291	12/6/2023	N/A	Y	First Priority	Personal property and future property	Revolving Loan	N	Y	N	N	N	\$75,214,535.21	Undetermined
2.4	Bank of America	P.O. Box 300	San Antonio	TX	78291	1/6/2015	1617	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.5	Bank of America	P.O. Box 300	San Antonio	TX	78291	2/25/2019	9428	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.6	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/27/2022	1080	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.7	Bank of America	P.O. Box 300	San Antonio	TX	78291	11/22/2022	1127	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.8	Bank of America	P.O. Box 300	San Antonio	TX	78291	11/16/2022	1192	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.9	Bank of America	P.O. Box 300	San Antonio	TX	78291	3/9/2023	1312	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.10	Bank of America	P.O. Box 300	San Antonio	TX	78291	6/5/2023	1382	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
TOTAL:																	\$282,371,252.61	Undetermined

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule E-1, Part 1
Creditors Who Have PRIORITY Unsecured Claims

Line	Priority Creditors Name	Creditor Notice Name	Address 1	City	State	Zip	Country	Date Incurred	Account number (last 4 digits)	Specify Code subsection: 11 § U.S.C. 807(e)(1)	Subject to offset (Y/N)	Contingent	Unfiled	Disputed	Total claim	Priority amount
2.1	Alabama Department of Revenue		PO Box 327430	Montgomery	AL	36132-7430		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.2	Alaska Department of Revenue - Tax Division		PO Box 110420	Juneau	AK	99811-0420		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.3	Alaska Tax Assessor Collector		PO Box 368	Juneau	AK	99811-0368		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.4	Arizona Department of Revenue		PO Box 28079	Phoenix	AZ	85038-0079		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.5	Arkansas Department of Revenue		PO Box 919	Little Rock	AR	72203-0919		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.6	California Franchise Tax Board		PO Box 942857	Sacramento	CA	94297-0500		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.7	City and County of Denver		201 W. Colfax Ave	Denver	CO	80202		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.8	Colorado Department of Revenue		PO Box 17087	Denver	CO	80217-0087		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.9	Connecticut Department of Revenue		110 Carroll St	Annapolis	MD	21411-0002		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.10	Connecticut Department of Revenue		PO Box 150406	Hartford	CT	06115-0406		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.11	Connecticut Department of Revenue		820 N French St	Wilmington	DE	19801		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.12	Delaware Division of Revenue		820 N French St	Wilmington	DE	19801		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.13	Delaware Division of Revenue		820 N French St	Wilmington	DE	19801		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.14	Douglas County Treasurer		5050 W. Tennessee St	Tallahassee	FL	32399-0135		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.15	Florida Department of Revenue		5050 W. Tennessee St	Tallahassee	FL	32399-0135		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.16	Florida Department of Revenue		PO Box 740397	Atlanta	GA	30374-0397		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.17	Georgia Department of Revenue		PO Box 740397	Atlanta	GA	30374-0397		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.18	Georgia Department of Revenue		PO Box 740397	Atlanta	GA	30374-0397		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.19	Harris County Tax Assessor Collector		PO Box 422	Houston	TX	77001-0422		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.20	Hawaii Department of Revenue		PO Box 359	Honolulu	HI	96811-0359		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.21	Iowa Department of Revenue		PO Box 56	Boone	ID	83796-0056		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.22	Illinois Department of Revenue		PO Box 19008	Springfield	IL	62794-9008		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.23	Illinois Department of Revenue	Retailers Occupation Tax	PO BOX 19035	Springfield	IL	62796-0031		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.24	Indiana Department of Revenue	Corporate Tax Return Processing	PO Box 7231	Indianapolis	IN	46207-7231		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.25	Iowa Department of Revenue		PO Box 10468	Des Moines	IA	50306-0468		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.26	Iowa Department of Revenue		PO Box 10412	Des Moines	IA	50306-0412		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.27	Kansas Corporate Tax		915 SW Harrison St	Topeka	KS	66612-1588		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.28	Kansas Department of Revenue		PO Box 3506	Topeka	KS	66625-3506		Undetermined	Undetermined	x4F01	8	N	Y	N	Undetermined	Undetermined
2.29	Kentucky Department of Revenue		501 High St	Frankfort	KY	40601		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.30	Lake County Treasurer		2283 North Main Street	Crown Point	IN	46307		Undetermined	Undetermined	x3100	8	N	Y	N	Undetermined	Undetermined
2.31	Louisiana Department of Revenue		PO Box 91011	Baton Rouge	LA	70801-0111		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.32	Maine Revenue Services		PO Box 1004	Augusta	ME	04332-1004		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.33	Massachusetts Department of Revenue		PO Box 7095	Boston	MA	02204		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.34	Mecklenburg County Tax Collector		PO Box 31457	Charlotte	NC	28231-1457		Undetermined	Undetermined	x8287	8	N	Y	N	Undetermined	Undetermined
2.35	Michigan Department of Treasury		600 N Robert St, Mail Station 6330	Lansing	MI	48209		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.36	Minnesota Department of Revenue		600 N Robert St, Mail Station 1250	St. Paul	MN	55146-6330		Undetermined	Undetermined	x8839	8	N	Y	N	Undetermined	Undetermined
2.37	Minnesota Franchise Tax Board		PO Box 23050	St. Paul	MN	55145-1250		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.38	Mississippi Department of Revenue		PO Box 960	Jackson	MS	39205-3050		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.39	Missouri Department of Revenue		PO Box 700	Jefferson City	MO	65205-0900		Undetermined	Undetermined	x5884	8	N	Y	N	Undetermined	Undetermined
2.40	Montana Department of Revenue		PO Box 8021	Helena	MT	59604-8021		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.41	Nebraska Department of Revenue		PO Box 23000	Raleigh	NC	27604-2300		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.42	Nebraska Department of Revenue		PO Box 23000	Raleigh	NC	27604-2300		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.43	Nebraska Department of Revenue		PO Box 8923	Lincoln	NE	68509-8923		Undetermined	Undetermined	x5921	8	N	Y	N	Undetermined	Undetermined
2.44	Nevada Department of Taxation		PO Box 51107	Las Vegas	NE	68509-8923		Undetermined	Undetermined	x3321	8	N	Y	N	Undetermined	Undetermined
2.45	New Hampshire Department of Revenue - Administration		PO Box 637	Concord	NH	03302-6338		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.46	New Jersey Department of Revenue	Division of Taxation	PO Box 666	Trenton	NJ	08646-0667		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.47	New Mexico Taxation and Revenue Department		1200 South St, Francis Drive	Santa Fe	NM	87505		Undetermined	Undetermined	x3000	8	N	Y	N	Undetermined	Undetermined
2.48	New Mexico Taxation and Revenue Department		PO Box 25127	Santa Fe	NM	87504-5127		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.49	North Carolina Department of Revenue		PO Box 25000	Raleigh	NC	27604-2500		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.50	North Carolina Department of Revenue		PO Box 2810	Corpus Christi	TX	78403-2810		Undetermined	Undetermined	x120000	8	N	Y	N	Undetermined	Undetermined
2.51	Nuores County Tax Assessor Collector		600 E. Boulevard Ave., Dept. 127	Bismark	ND	58505-0599		Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined
2.52	Office of State Tax Commissioner							Undetermined	Undetermined	x3134	8	N	Y	N	Undetermined	Undetermined

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule E-1, Part 1
Creditors Who Have PRIORITY Unsecured Claims

Line	Priority Creditors Name	Creditor Notice Name	Address 1	City	State	Zip	Country	Date Incurred	Account number (last 4 digits)	Specify Code sub-section: §07(e)(1) U.S.C.	Subject to offset (Y/N)	Contingent	Unpaid	Total claim	Priority amount
2.53	Ohio Department of Revenue - Administration	Vandalla	PO Box 727	Vandalla	OH	45377-0727		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.54	Oklahoma Tax Commission		2501 N Lincoln Blvd	Oklahoma City	OK	73194		Undetermined	x0906	8	Consumer Use Tax	N	Y	Undetermined	Undetermined
2.55	Oklahoma Tax Commission		PO Box 26800	Oklahoma City	OK	73126-0800		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.56	Oregon Department of Tax and Revenue		PO Box 14177	Salem	OR	97309-0940		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.57	Rhode Island Department of Revenue		PO Box 260708	Hartshurg	PA	17128-0708		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.58	Rhode Island Division of Taxation		One Capitol Hill, Suite 9	Providence	RI	02908-5811		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.59	SC Department of Revenue	Corporate Refund	PO Box 125	Columbia	SC	29214-0032		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.60	South Dakota Department of Revenue		445 East Capitol Ave	Pierre	SD	57501-3165		Undetermined	x8051	8	Sales & Use Tax	N	Y	Undetermined	Undetermined
2.61	Tennessee Department of Revenue		Andrew Jackson State Office Building, 500 Deaderick Street	Nashville	TN	37243		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.62	Texas Comptroller of Public Accounts		PO Box 149348	Austin	TX	78714-9348		Undetermined	x347	8	Franchise Tax	N	Y	Undetermined	Undetermined
2.63	Texas Comptroller of Public Accounts		PO Box 13528, Capitol Station	Austin	TX	78711-3528		Undetermined	x1347	8	Sales & Use Tax	N	Y	Undetermined	Undetermined
2.64	Utah State Tax Commission		210 N 1950 W	Salt Lake City	UT	84134-0300		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.65	Utah State Tax Commission		210 N 1950 W	Salt Lake City	UT	84134-0300		Undetermined	x451C	8	Sales & Use Tax	N	Y	Undetermined	Undetermined
2.66	Virginia Department of Taxation		PO Box 1500	Richmond	VA	23218-1501		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.67	Virginia Department of Taxation		PO Box 26627	Richmond	VA	23261-6627		Undetermined	xF001	8	Out of State Dealers Sales	N	Y	Undetermined	Undetermined
2.68	West Virginia State Tax Department		PO Box 1202	Charleston	WV	25324-1202		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
2.69	West Virginia State Tax Department		PO Box 1826	Charleston	WV	25327-1826		Undetermined	x5298	8	Sales & Use Tax	N	Y	Undetermined	Undetermined
2.70	Wisconsin Department of Revenue		PO Box 8808	Madison	WI	53708-8808		Undetermined	x3134	8	Income Tax	N	Y	Undetermined	Undetermined
												TOTAL:		Undetermined	Undetermined

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
	Alvarez, Naker, Individually and on Behalf of the Estate of Juan			6363 Woodway, Suite 400	Houston	TX	77056		Undetermined	Personal Injury	N	Y	Y	Y	Undetermined
3.1	Fuenmayor, et al.	Yuk S. Vujasinovic	VB ATTORNEYS												
3.2	AMBITECH ENGINEERING CORP		PO BOX 240130		SAN ANTONIO	TX	78224-0130		Undetermined	Trade Payables	N	N	N	N	16,700.00
3.3	APEX SYSTEMS LLC		P. O. BOX 411289		BOSTON	MA	02241-1289		Undetermined	Trade Payables	N	N	N	N	63,840.00
3.4	ASAP DRUG SOLUTIONS INC		PO BOX 7035		PASADENA	CA	91109-7035		Undetermined	Trade Payables	N	N	N	N	412.00
3.5	AS-BUILT MANAGEMENT INC		13731 SOUTH ROUTE 30	SUITE 111	PLAINFIELD	IL	60544		Undetermined	Trade Payables	N	N	N	N	1,400.00
3.6	AT&T CORP		PO BOX 5019		CAROL STREAM	IL	60197-5019		Undetermined	Trade Payables	N	N	N	N	277.19
3.7	AVEVA SOFTWARE LLC		33183 COLLECTION CENTER DRIVE		CHICAGO	IL	60693-0331		Undetermined	Trade Payables	N	N	N	N	5,880.00
3.8	BAKER ENGRNG & RISK CONSULTANT		3330 OAKWELL COURT, STE 100		SAN ANTONIO	TX	78218-3024		Undetermined	Trade Payables	N	N	N	N	14,000.00
3.9	BENTLEY SYSTEMS INC		PO BOX 828836		PHILADELPHIA	PA	19182-8836		Undetermined	Trade Payables	N	N	N	N	21,171.36
3.10	Billings in Excess		N/A						Undetermined	Billings in Excess	N	Y	N		Undetermined
3.11	BMA SOLUTIONS INC		PO BOX 733528		DALLAS	TX	75373-3528		Undetermined	Trade Payables	N	N	N	N	36,000.00
3.12	BOTTOM LINE EQUIPMENT LLC		PO BOX 81217		LAFAYETTE	LA	70598		Undetermined	Trade Payables	N	N	N	N	10,478.75
3.13	CANON FINANCIAL SERVICES INC		14904 COLLECTIONS CENTER DR		CHICAGO	IL	60693-0149		Undetermined	Trade Payables	N	N	N	N	913.72
3.14	CANON SOLUTIONS AMERICA		12379 COLLECTIONS CENTER DRIVE		CHICAGO	IL	60693		Undetermined	Trade Payables	N	N	N	N	28,794.50
3.15	CAROLINA LIFT STATIONS LLC		PO BOX 746		YORK	SC	29745		Undetermined	Trade Payables	N	N	N	N	420.47
3.16	CDW DIRECT LLC		PO BOX 75723		CHICAGO	IL	60675-5723		Undetermined	Trade Payables	N	N	N	N	9,323.36
3.17	CINTAS CORPORATION		PO BOX 630921		CINCINNATI	OH	45263-0921		Undetermined	Trade Payables	N	N	N	N	7,518.81
3.18	CITADEL INFORMATION MANAGEMENT		1287 NAPERVILLE DR		ROMEIOVILLE	IL	60446		Undetermined	Trade Payables	N	N	N	N	878.27
3.19	CODEWARE INC		6530 SAWYER LOOP RD		SARASOTA	FL	34238		Undetermined	Trade Payables	N	N	N	N	4,844.19
3.20	COMCAST CORPORATION		PO BOX 1577		NEWARK	NJ	07101-1577		Undetermined	Trade Payables	N	N	N	N	245.02
3.21	COMMONWEALTH EDISON		PO BOX 6111		CAROL STREAM	IL	60197		Undetermined	Trade Payables	N	N	N	N	85.63
3.22	CONSOLIDATED ELECTRICAL DISTRI		PO BOX 850658		MINNEAPOLIS	MN	55485-0658		Undetermined	Trade Payables	N	N	N	N	4,954.10
3.23	CONTRACTORS SAFETY COUNCIL		PO BOX 23066		CORPUS CHRISTI	TX	78403		Undetermined	Trade Payables	N	N	N	N	957.00
3.24	CS BUSINESS SYSTEMS		1236 MAIN STREET		BUFFALO	NY	14209		Undetermined	Trade Payables	N	N	N	N	573.23
3.25	CURTIS WRIGHT FLOW CNTRL SRV		PO BOX 77521		DETROIT	MI	48277-2521		Undetermined	Trade Payables	N	N	N	N	12,433.05
3.26	CUSTOM SYSTEMS DESIGN INC		1108 SHERWOOD DR		CANYON LAKE	TX	78133-4072		Undetermined	Trade Payables	N	N	N	N	1,276.28
3.27	DATASHIELD CORPORATION		PO BOX 8458		OMAHA	NE	68108		Undetermined	Trade Payables	N	N	N	N	290.40
3.28	Daugherty, Albert James Daugherty, Vanessa Lee Daugherty, and Geraldine Beasley v. Dale Martin Kemp and Patriot Security, Inc.	The Daws Law Firm	Malachi Daws, Ryan Sherer	4055 Dowlen Road	Beaumont	TX	77706		Undetermined	Personal Injury	N	Y	Y	Y	Undetermined

In re: Zachry Engineering Corporation

Case No. 24-90379

Schedule E/F, Part 2

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.29	DELL MARKETING LP		PO BOX 802816		CHICAGO	IL	60680-2816		Undetermined	Trade Payables	N	N	N	N	5,857.20
3.30	DISA GLOBAL SOLUTION INC		DEPT 3731		DALLAS	TX	75312-3731		Undetermined	Trade Payables	N	N	N	N	5,957.86
3.31	DUKE ENERGY		PO BOX 1094		CHARLOTTE	NC	28201-1094		Undetermined	Trade Payables	N	N	N	N	16,107.48
3.32	ECAD INC		3300 N A ST BLDG 7 STE 110		MIDLAND	TX	79705		Undetermined	Trade Payables	N	N	N	N	5,347.55
3.33	EEOC - Name on File 10		Address on File						Undetermined	Employment Discrimination	N	Y	Y	Y	Undetermined
3.34	Employee Accrued Vacation 003		Address on File						Undetermined	Accrued Vacation (Non-priority portion)	N	Y	Y	N	610.51
3.35	Employee Accrued Vacation 006		Address on File						CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	Y	Y	N	1,369.11
3.36	Employee Accrued Vacation 008		Address on File						CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	Y	Y	N	1,027.50
3.37	Employee Accrued Vacation 013		Address on File						CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	Y	Y	N	2,343.02
3.38	ENGINE RESOURCES LLC		1990 POST OAK BLVD		HOUSTON	TX	77056		Undetermined	Trade Payables	N	N	N	N	3,403.81
3.39	ENTERPRISE SECURITY SYSTEMS		10910 GRANITE ST		CHARLOTTE	NC	28273		Undetermined	Trade Payables	N	N	N	N	772.20
3.40	ESC CONSULTING ENGINEERS		1927 N BROADWAY AVENUE		SPRINGFIELD	MO	65803		Undetermined	Trade Payables	N	N	N	N	1,111.00
3.41	Fairway Mahand, LLC		9502 Bayport Blvd		Pasadena	TX	77507		Undetermined	Contract	N	Y	Y	Y	Undetermined
3.42	FARNSWORTH GROUP INC		2211 WEST BRADLEY AVENUE		CHAMPAIGN	IL	61821		Undetermined	Trade Payables	N	N	N	N	3,926.30
3.43	FEDERAL EXPRESS		PO BOX 94515		PALATINE	IL	60094-4515		Undetermined	Trade Payables	N	N	N	N	336.16
3.44	FEDEX CORPORATION		PO BOX 660481		DALLAS	TX	75266-0481		Undetermined	Trade Payables	N	N	N	N	1,651.70
3.45	FEHR GRAHAM & ASSOCIATES LLC		101 WEST STEPHENSON STR		FREEMONT	IL	61032		Undetermined	Trade Payables	N	N	N	N	7,239.25
3.46	FISCELLA BUILDING SERVICES INC		1003 N EASTERN AVE		URBANA	IL	61802		Undetermined	Trade Payables	N	N	N	N	394.85
3.47	FLEXIMATION SYSTEMS INC		2680 MATHESON BLVD EAST		MISSISSAUGA	CA	L4W 0A5	CANADA	Undetermined	Trade Payables	N	N	N	N	744.80
3.48	FORTRA LLC		P.O. BOX 735324		CHICAGO	IL	60673-5324		Undetermined	Trade Payables	N	N	N	N	167,191.44
3.49	FREEDOM WASTE MANAGEMENT INC		PO BOX 153		CHAMPAIGN	IL	61824		Undetermined	Trade Payables	N	N	N	N	27.00
3.50	FRONTIER COMMUNICATIONS OF IND		P O BOX 740407		CINCINNATI	OH	45274-0407		Undetermined	Trade Payables	N	N	N	N	535.09
3.51	FURNITURE MARKETING GROUP INC		PO BOX 648002		DALLAS	TX	75264-9002		Undetermined	Trade Payables	N	N	N	N	196.19
3.52	GEIGER		PO BOX 712144		CINCINNATI	OH	45271-2144		Undetermined	Trade Payables	N	N	N	N	57.47
3.53	GLENN BOUCK INC		9951 W 190TH ST SUITE H		MCKENNA	IL	60448		Undetermined	Trade Payables	N	N	N	N	3,450.00
3.54	GREATER OMAHA CHAMBER OF COMME		808 CONAGRA DRIVE		OMAHA	NE	68102-5025		Undetermined	Trade Payables	N	N	N	N	570.00
3.55	GREENWICH INC		PO BOX 831128		SAN ANTONIO	TX	78283		Undetermined	Trade Payables	N	N	N	N	35.18
3.56	HAMMOND 4531 COLUMBIA LLC		4020 KINROSS LAKES PKWY #200		RICHFIELD	OH	44286		Undetermined	Trade Payables	N	N	N	N	869.93
3.57	HD SUPPLY CONSTRUCTION SUPPLY		PO BOX 4862		ORLANDO	FL	32808-4862		Undetermined	Trade Payables	N	N	N	N	1,709.32
3.58	HENNEMAN ENGINEERING INC		1605 S STATE STREET		CHAMPAIGN	IL	61820		Undetermined	Trade Payables	N	N	N	N	1,336.50

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent (Y/N)	Unliquidated	Disputed	Amount of claim
3.59	HESSLER ASSOCIATES INC		38329 OLD MILL WAY		OCEAN VIEW	DE	19970		Undetermined	Trade Payables	N	N	N	N	22,521.64
3.60	HIRERIGHT GIS INTERMEDIATE		PO BOX 847891		DALLAS	TX	75284-7891		Undetermined	Trade Payables	N	N	N	N	77.73
3.61	HOST COFFEE SERVICE		9444 J ST		OMAHA	NE	68127		Undetermined	Trade Payables	N	N	N	N	47.82
3.62	HOUSTON AREA SAFETY COUNCIL		PO BOX 621001		DALLAS	TX	75262-1001		Undetermined	Trade Payables	N	N	N	N	306.00
3.63	INDUSTRIAL MEASUREMENT SOLUTION		24 VERSAGGI DRIVE		ST AUGUSTINE	FL	32090		Undetermined	Trade Payables	N	N	N	N	58,800.00
3.64	INTERGRAPH CORPORATION		7088 SOLUTION CENTER		CHICAGO	IL	60677-7000		Undetermined	Trade Payables	N	N	N	N	27,107.16
3.65	INTERMOUNTAIN GAS COMPANY		PO BOX 5600		BISMARCK	ND	58506-5600		Undetermined	Trade Payables	N	N	N	N	54.42
3.66	IRON MOUNTAIN INC		P O BOX 915026		DALLAS	TX	75391-5026		Undetermined	Trade Payables	N	N	N	N	1,245.82
3.67	ISN SOFTWARE CORPORATION		PO BOX 841808		DALLAS	TX	75284-1808		Undetermined	Trade Payables	N	N	N	N	12,259.00
3.68	JORDAN INDUSTRIAL CONTROLS INC		215 CASA PARK DRIVE		MT ZION	IL	62549		Undetermined	Trade Payables	N	N	N	N	7,646.59
3.69	KECKLEY COMPANY		3400 CLEVELAND STREET		SKOKIE	IL	60076		Undetermined	Trade Payables	N	N	N	N	20,492.08
3.70	KONICA MINOLTA		21719 NETWORK PLACE		CHICAGO	IL	60673-1217		Undetermined	Trade Payables	N	N	N	N	24,209.96
3.71	KONICA MINOLTA BUSINESS SOLUTION		500 DAG HILL ROAD		WINDSOR	CT	06095		Undetermined	Trade Payables	N	N	N	N	190.07
3.72	KRYSTAL MEDICINE CLOUD		410 MEMORIAL DR		IDAHO FALLS	ID	83402		Undetermined	Trade Payables	N	N	N	N	500.00
3.73	LANDCARE INNOVATIONS INC		PO BOX 481940		CHARLOTTE	NC	28289		Undetermined	Trade Payables	N	N	N	N	1,900.00
3.74	LATHROP VENDING INC		152 NORWICH NEW LONDON TPKE		UNCASVILLE	CT	06382		Undetermined	Trade Payables	N	N	N	N	436.00
3.75	LINDA J OGRADY		Address on File						Undetermined	Trade Payables	N	N	N	N	2,030.22
3.76	MMMOET USA INC		20525 FM 521		ROSHARON	TX	77583		Undetermined	Trade Payables	N	N	N	N	55,320.00
3.77	MARSH WORTHAM		PO BOX 301659		DALLAS	TX	75303-1659		Undetermined	Trade Payables	N	N	N	N	521.00
3.78	McFARLANE DOUGLASS & COMPANIES		143 TOWER DR		BURR RIDGE	IL	60527		Undetermined	Trade Payables	N	N	N	N	669.00
3.79	MIDWEST OCCUPATIONAL MEDICINE		325 E MADISON AVENUE		WOOD RIVER	IL	62095		Undetermined	Trade Payables	N	N	N	N	100.00
3.80	MOORE SERVICES INC		1703 READ ST		OMAHA	NE	68112		Undetermined	Trade Payables	N	N	N	N	333.84
3.81	NEWBART PRODUCTS INC		10424 ROCKLEY RD		HOUSTON	TX	77099		Undetermined	Trade Payables	N	N	N	N	31,435.80
3.82	NORTHERN SAFETY CO INC		359 PIKE CT		LA PORTE	TX	77571		Undetermined	Trade Payables	N	N	N	N	127.87
3.83	OCCUPATIONAL HEALTH CENTERS OF		PO BOX 75428		OKLAHOMA CITY	OK	73147-0428		Undetermined	Trade Payables	N	N	N	N	143.00
3.84	OCCUPATIONAL HEALTH CENTERS SW		PO BOX 9005		ADDISON	TX	75001		Undetermined	Trade Payables	N	N	N	N	92.00
3.85	OFFICE DEPOT INC		PO BOX 660113		DALLAS	TX	75266-0113		Undetermined	Trade Payables	N	N	N	N	144.67
3.86	OPERATION TECHNOLOGY INC		17 GOODYEAR SUITE 100		IRVINE	CA	92618		Undetermined	Trade Payables	N	N	N	N	5,361.82
3.87	OPERATIONAL TECHNOLOGIES CORPO		4100 NW LOOP 410 STE 230		SAN ANTONIO	TX	78229-4253		Undetermined	Trade Payables	N	N	N	N	4,489.13
3.88	OSTERMAN PROPANE INC		1870 S WINTON RD STE 200		ROCHESTER	NY	14618		Undetermined	Trade Payables	N	N	N	N	3,012.36

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.80	PARAGON MICRO INC		PO BOX 715695 35 MAIN PLACE, SUITE 150		CHICAGO	IL	60677-5695		Undetermined	Trade Payables	N	N	N	N	179,813.34
3.90	PIERCE COMMUNICATIONS, INC				COUNCIL BLUFFS	IA	51503		Undetermined	Trade Payables	N	N	N	N	90.95
3.91	PLANT INTERSCAPES INC		6436 BABCOCK RD		SAN ANTONIO	TX	78249		Undetermined	Trade Payables	N	N	N	N	764.72
3.92	PROFESSIONAL SERVICE		3730 DACOMA STREET		HOUSTON	TX	77092-8906		Undetermined	Trade Payables	N	N	N	N	124,450.00
3.93	RF COMMUNICATIONS INC		PO BOX 2256 27442 PORTOLA PARKWAY		NAPERVILLE	IL	60567-2256		Undetermined	Trade Payables	N	N	N	N	90.00
3.94	RISA TECH INC				FOOTHILL RANCH	CA	92610		Undetermined	Trade Payables	N	N	N	N	9,275.85
3.95	ROCIO GALLEGOS		Address on File						Undetermined	Trade Payables	N	N	N	N	1,726.23
3.96	RVN INC		3110 BARRONS WAY		SUGAR LAND	TX	77479		Undetermined	Trade Payables	N	N	N	N	254,621.60
3.97	SGS NORTH AMERICA INC		6601 KIRKVILLE RD		EAST SYRACUSE	NY	13057		Undetermined	Trade Payables	N	N	N	N	375.00
3.98	SIMPLY SMART HOLDINGS LLC		PO BOX 99061		HOUSTON	TX	77281		Undetermined	Trade Payables	N	N	N	N	3,240.06
3.99	SKM SYSTEMS ANALYSIS INC		PO BOX 12123		ZEPHYR COVE	NV	89448		Undetermined	Trade Payables	N	N	N	N	1,400.00
3.100	SOUTHWESTERN BELL TELEPHONE CO		PO BOX 5019		CAROL STREAM	IL	60197		Undetermined	Trade Payables	N	N	N	N	870.35
3.101	STATE OF NEW JERSEY DEPARTMENT		PO BOX 929		TRENTON	NJ	08625-0929		Undetermined	Trade Payables	N	N	N	N	9.35
3.102	SYSTEM ONE HOLDINGS LLC		PO BOX 644722		PITTSBURGH	PA	15264-4722		Undetermined	Trade Payables	N	N	N	N	1,053,116.56
3.103	TECHNIP ENERGIES USA INC		11720 KATY FREEWAY		HOUSTON	TX	77079		Undetermined	Trade Payables	N	N	N	N	19,869.00
3.104	TERRACON CONSULTANTS INC		P.O. BOX 959673		ST LOUIS	MO	63195-9673		Undetermined	Trade Payables	N	N	N	N	11,150.00
3.105	THE SHERWIN WILLIAMS COMPANY		PO BOX 840943		DALLAS	TX	75284-0943		Undetermined	Trade Payables	N	N	N	N	870.54
3.106	THOMPSON SAFETY LLC		PO BOX 842365		DALLAS	TX	75284-2365		Undetermined	Trade Payables	N	N	N	N	227.95
3.107	THREE RIVERS MANUFACTURERS ASS		1615 W JEFFERSON STREET		JOLIET	IL	60435		Undetermined	Trade Payables	N	N	N	N	63.00
3.108	TOTAL COMMUNICATIONS INC		333 BURNHAM ST		EAST HARTFORD	CT	06108		Undetermined	Trade Payables	N	N	N	N	1,633.00
3.109	UE Properties, Inc.		PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	22,707,916.74
3.110	ULINE SHIPPING SUPPLY UNITED MECHANICAL CORPORATION		980 W BETHEL RD		COPPELL	TX	75019		Undetermined	Trade Payables	N	N	N	N	1,314.25
3.111	VERIZON WIRELESS SERVICES LLC		2811 CENTRAL AVE		CHARLOTTE	NC	28205		Undetermined	Trade Payables	N	N	N	N	2,295.16
3.112			PO BOX 660108		DALLAS	TX	75266-0108		Undetermined	Trade Payables	N	N	N	N	924.32
3.113	W B MASON CO INC		PO BOX 981101		BOSTON	MA	02298		Undetermined	Trade Payables	N	N	N	N	1,399.85
3.114	W JOE SHAW LTD		PO BOX 1025		DEER PARK	TX	77536-1025		Undetermined	Trade Payables	N	N	N	N	750.00
3.115	WADDELL INC		1705 N KICKAPOO STR		LINCOLN	IL	62656		Undetermined	Trade Payables	N	N	N	N	231.19
3.116	WASTE CONNECTIONS OF NORTH CAR		5516 ROZZELLES FERRY RD		CHARLOTTE	NC	28214		Undetermined	Trade Payables	N	N	N	N	396.94
3.117	WESCO DISTRIBUTION, INC		PO BOX 802578		CHICAGO	IL	60680-2578		Undetermined	Trade Payables	N	N	N	N	923.21
3.118	WW GRANGER INC		DEPT 873484703		KANSAS CITY	MO	64141-6267		Undetermined	Trade Payables	N	N	N	N	175.78

In re: Zachry Engineering Corporation

Case No. 24-90379

Schedule E/F, Part 2

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.119	XEROX CORPORATION		PO BOX 802555		CHICAGO	IL	60680		Undetermined	Trade Payables	N	N	N	N	20,727.19
3.120	XPRESS BUSINESS PRODUCT		PO BOX 430906		HOUSTON	TX	77243		Undetermined	Trade Payables	N	N	N	N	602.21
3.121	YARD MULE SPECIALISTS, INC.		8325 BROADWAY ST., SUITE 202		PEARLAND	TX	77581		Undetermined	Trade Payables	N	N	N	N	8,100.00
3.122	Zachry Engineering Corporation		255 E HEBRON STREET		CHARLOTTE	NC	28273-0130		Undetermined	Contract Labor	N	N	Y	N	735,516.30
3.123	Zachry High Voltage Solutions, LLC		PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	2,675,141.21
3.124	ZEC New York, Inc.		PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	832,560.44
												TOTAL:			29,412,052.44

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's terms and conditions	State the term remaining, in days	List the contract number of any government contract
2.1	Abeinsa Abener Teyma General Partnership		3030 N Central Avenue Suite 808		Phoenix	AZ	85012		Purchase Order General Terms and Conditions	Undetermined	
2.2	ACH Food Company, Inc.		6400 S. Archer Rd		Summit	IL	60501		Engineering Services Agreement	Undetermined	
2.3	AEP Texas Central Company		1 Riverside Plaza		Columbus	OH	43215		Real Property Lease No. TX-42-101	4 Month(s)	
2.4	Afton Chemical Corporation		512 Rudder Road		Fenton	MO	63026		Engineering Services Agreement for Construction Services	Undetermined	
2.5	Albemarle Corporation		4250 Congress Street	Suite 900	Charlotte	NC	28209		Master Professional Services Agreement	7/30/2026	
2.6	Ameren Illinois Company		PO BOX 88034		Chicago	IL	60680		Utility Contract 359527 1044 for Electric & Gas Engineering Services	Undetermined	
2.7	Anheuser-Busch, LLC		One Busch Place		St. Louis	MO	63118-1852		Master Agreement 45046176 18 for Engineering Services	Undetermined	
2.8	Amnova Common Infrastructure, LLC		2004 Houston Center		Houston	TX	77007		Purchase Order 50097070 for the services of Pen Rector and supporting staff to provide EPC advisory services for the Amnova Brownsville LNG project.	Undetermined	
2.9	Archer-Daniels-Midland Company		77 W Wacker Dr #4600		Chicago	IL	60601		Engineering Services Agreement for Capital Expenditure Projects	Undetermined	
2.10	Aux Sable Liquid Products LP		6155 US-6		Morris	IL	60450		Master Consulting Services Agreement	Undetermined	
2.11	Basell USA, Inc.		1411 Opus Place	Suite 200	Downers Grove	IL	60515		Master Engineering Procurement, and Construction Management Contract MA-00272 2009	Undetermined	
2.12	BASF Corporation		100 Park Avenue		Floham Park	NJ	07932		Master Engineering and Professional Services Agreement	4/25/2026	
2.13	Beacon Engineering and Electric, Inc.		2131 South West Temple		Salt Lake City	UT	84115		Engineering Services Agreement	Undetermined	
2.14	Beacon Engineering and Electric, Inc.		2131 South West Temple		Salt Lake City	UT	84115		Proposal for Engineering Services	Undetermined	
2.15	Benedich, Inc.		2245 Sequoia Drive	Suite 300	Aurora	IL	60506		Employee Benefits: HSA, Standard PPO, & Enhanced PPO Medical	Undetermined	
2.16	Blue Cross and Blue Shield of Texas		P.O. Box 660044		Dallas	TX	75266-0044		Engineering Services Agreement	Undetermined	
2.17	BMZ Export Terminal Partners		527 Logwood		San Antonio	TX	78221		Agreement for Engineering and Related Professional Services	Undetermined	
2.18	BP Products North America Inc.		150 W. Warrenville Rd		Naperville	IL	60563		Engineering Services Agreement for Professional Construction Services	Undetermined	
2.19	Calpine Operating Services Company, Inc.		717 Texas Avenue		Houston	TX	77002		Engineering Services Agreement	Undetermined	
2.20	Cardinal Ethanol, LLC		1554 North 600E		Union City	IN	47390		CARGILL, INCORPORATED Agreement for Purchase of engineering or construction management Services	Undetermined	
2.21	Cargill, Incorporated		15407 McGinty Road West		Wayzata	MN	55391		Select Supplier Engineering Services	Undetermined	
2.22	Cargill, Incorporated		15407 McGinty Road West		Wayzata	MN	55391-2399		Agreement to purchase engineering or construction management	Undetermined	
2.23	Chevron Phillips Chemical Company LP		10001 Six Pines Drive		The Woodlands	TX	77380		Blanket Agreement CPC-16091 for Design Engineering and Drafting Services	Undetermined	
2.24	Cigna Global Health Benefits		P.O. Box 15111		Wilmington	DE	19850		Employee Benefits: Business Travel Medical Contract 2013-158 For Engineering For Oil	Undetermined	
2.25	City of Ames, Iowa		PO Box 811		Ames	IA	500010		Pipe Installation At Combustion Turbine Site For City Of Ames Electric Services Department	Undetermined	
2.26	City of Ames, Iowa		PO Box 811		Ames	IA	500010		Contract 2013-216 to provide engineering services for Unit 8 Boiler Bottom Repairs for City of Ames	Undetermined	
2.27	City of Ames, Iowa		PO Box 811		Ames	IA	500010		Contract 2015-091 to provide engineering services for Units 7 and 8 Cooling Tower Replacement for City of Ames	Undetermined	
2.28	City of Ames, Iowa				Ames	IA	500010		Contract 2016-150 to provide engineering services for Unit 7 Superheater, Furnace Wall and Dump Grate Replacement for City of Ames	Undetermined	
2.29	Class One Professionals, LLC		PO Box 811 16430 New Ave.	Ste. B	Ames	IA	500010		Engineering Services Agreement	Undetermined	

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.30	Columbia Texas Westchase II Office Properties, LLC		1717 McKimsey Avenue Suite 1900		Dallas	TX	75202		Real Property Lease No.: TX-17-L01	23 Month(s)	
2.31	Comcast		PO BOX 4089		Carol Stream	IL	60197-4089		Telecom Contract 8771.40.302.1795263	Undetermined	
2.32	CVS/Caremark		One CVS Drive		Woonsocket	RI	02895		Employee Benefits: Prescription Drugs for HSA, Standard PPO, & Enhanced PPO Medical	Undetermined	
2.33	Dean Snyder Construction		913 N. 14th St.		Clear Lake	IA	50428		Engineering Services Agreement	Undetermined	
2.34	DG Hydrogen LLC		PXX-5748	700 UNIVERSE BLVD	JUNO BEACH	FL	33408		Notated Terms and Conditions for Engineering Services	Undetermined	
2.35	Diamond Shamrock Refining Company, L.P.		6701 FM 119, HCR Box 36		Sunray	TX	789086		Multi-Site Engineering Services Agreement MCAP 10 ES 00001	Undetermined	
2.36	Duke Energy		PO BOX 1094		Charlotte	NC	28201		Utility Contract 9100 3480 3718 for Electric	Undetermined	
2.37	Duront Specialty Products USA, LLC		974 Centre Rd		Wilmington	DE	19805		Master Agreement MA-02652-16	Undetermined	
2.38	Dynco Nobel, Inc		2795 E. Cottonwood Parkway Suite 500		Salt Lake City	UT	84121		Purchase Agreement for Professional Services	Undetermined	
2.39	Dynco Nobel, Inc		6440 S Millrock Drive		Salt Lake City	UT	84121		Service Agreement DNA003964 for Various Services including Design and Drawings	2/23/2026	
2.40	E Energy/Adams, LLC		13238 East Aspen Road		Adams	NE	68301		Engineering Services Agreement for Reports and Drawings	Undetermined	
2.41	E. I. du Pont de Nemours and Company		974 Centre Road		Wilmington	DE	19805		Agreement MA-02652-16 for Engineering, Procurement, and Construction / Construction Management Services	Undetermined	
2.42	Eagle Creek Renewable Energy		293 Highway 740	CRP 735/1125-8	Badin	NC	28009		Terms and Conditions for Purchase Orders for Engineering Services	Undetermined	
2.43	Elk Creek Resources Corp.		7000 South Yosemite		Centennial	CO	80112		Engineering Services Agreement for Reports and Drawings	Undetermined	
2.44	Engle Resources LLC		1300 Post Oak Blvd. Ste 400	Suite 115	Houston	TX	77056		Utility Contract 210326415 for Electric	Undetermined	
2.45	Engle Resources LLC		1300 Post Oak Blvd. Ste 400		Houston	TX	77056		Utility Contract 2294338204 for Electric	Undetermined	
2.46	Engle Resources LLC		1300 Post Oak Blvd. Ste 400		Houston	TX	77056		Utility Contract 334281 9928 for Electric	Undetermined	
2.47	Engle Resources LLC		1300 Post Oak Blvd. Ste 400		Houston	TX	77056		Utility Contract 582005591 for Electric	Undetermined	
2.48	Evers Electric Inc.		311 Campbell Rd.		El Dorado	AR	71730		Engineering Services Agreement	Undetermined	
2.49	Evonik Corporation		299 Jefferson Road		Parsippany	NJ	07054		Agreement for Engineering & Staffing Services to provide professional consulting services	7/20/2024	
2.50	Executive Towers Illinois Realty Lp		Lb Unit 629 PO Box 4857		Portland	OR	97208		Real Property Lease No.: IL-03-L01	5 Month(s)	
2.51	ExxonMobil Global Services Company	Jim Tsai	22777 Springwoods Village Pkwy		Houston	TX	77389		Standard Procurement Agreement A2363749 for Downstream or Chemical Services with Incidental Goods	Undetermined	
2.52	Fairway Methanol LLC		9502 Bayport Blvd		Pasadena	TX	77507		Engineering and Procurement Services Agreement CW2297043 to provide Detailed Engineering services.	Undetermined	
2.53	Flint Hills Resources, LP, et al.		4111 East 37th Street North		Wichita	KS	67220		Service Agreement 6395 for Engineering Work	Undetermined	
2.54	Hammond 4531 Columbia, LLC		One West Ave		Larchmont	NY	10538		Real Property Lease No.: IN-03-L01	8 Month(s)	
2.55	Hartford Life & Accident Insurance Company		P.O. Box 2999	Attn: Benefit Management Services, Group Life Claim Dept.	Hartford	CT	06104-2999		Employee Benefits: Business Travel Accident	Undetermined	
2.56	Hebron Road Holdings		1015 East Westinghouse Blvd		Charlotte	NC	28273		Real Property Lease No.: NC-03-001 for property at 255 Hebron Rd Charlotte NC	20 Month(s)	
2.57	Hemlock Semiconductor Operations LLC		12334 Geddes Rd.		Hemlock	MI	48626		Services Purchase Agreement 100567	2/28/2026	
2.58	Holly Refining & Marketing - Tulsa LLC	Frankie Gregory	1505 W 17th St.		Tulsa	OK	74107		Master Professional Services Agreement TUI1098	Undetermined	
2.59	Honeywell International Inc.	Robert C. Koontz	5525 Hwy 3115		Geismar	LA	70776		Master Service Agreement Related to Specialty Materials	Undetermined	

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.60	Innophos, Inc.	Jo Dumas	10810 Hwy 75		Geismar	LA	70734		Professional Services Agreement for Engineering, Procurement, and Construction Management	Undetermined	
2.61	Innophos, Inc.		259 Prospect Plains Road	Building A	Cranbury	NJ	08512		Services Agreement for Engineering Services	Undetermined	
2.62	Insurance Cost Sharing Agreement Parties								Insurance Cost Sharing Agreement	Undetermined	
2.63	JAX Engineering, Inc.		9124 Dove Ct		Benbrook	TX	76126		Engineering Services Agreement	Undetermined	
2.64	JVC Industrial Companies, Ltd.		4040 Red Bluff Road		Pasadena	TX	77503		Engineering Services Agreement to Deliver Reports and Drawings	Undetermined	
2.65	JVC Fabrication, LLC		3741 Red Bluff Rd	Suite 200	Pasadena	TX	77503		Services Agreement 545973	Undetermined	
2.66	Kimberly-Clark Corporation		2100 Winchester Road		Neenah	WI	54956		Blanket Engineering Services Contract 013-9590-06	Undetermined	
2.67	KPK Engineering and Consulting, LLC		3205 Longwood Lane	Suite 210	Aurora	IL	60502		Engineering Services Agreement	Undetermined	
2.68	Kraft Heinz Foods Company		200 E. Randolph Street	Chicago	Chicago	IL	60601		Engineering Services Agreement	11/3/2024	
2.69	LenzaJet, Inc.		520 Lake Cu Rd	SUITE 680	DEERFIELD	IL	60015		Master Agreement For Professional Services Consultant Agreement for Engineering and Field Services	Undetermined	
2.70	Linde North America, Inc.		200 Somerset Corporate Blvd.	Suite 7000	Bridgewater	NJ	08807		Master Engineering Procurement, and Construction Management Contract MA-00272	Undetermined	
2.71	Lyondell Chemical Company	Equistar Chemicals, LP	1221 McKinney Street		Houston	TX	77010		Engineering Services Agreement	Undetermined	
2.72	Lyons Pinner Electric Companies		650 E. Elm Ave		LaGrange	IL	60525			Undetermined	
2.73	Madison Industrial Services Team, Ltd.		3741 Red Bluff Road		Pasadena	TX	77503		Service Agreement Engineering Services	Undetermined	
2.74	MECS, INC.		14522 South Outer Forty Road		Chesterfield	MO	63017		Non-disclosure of MECS confidential property Employee Benefits: Critical Illness, Hospital Indemnity, & Accident Insurance	8/10/2027	
2.75	MeLife		200 Park Avenue		New York	NY	10168		Employee Benefits: Enhanced & Standard Dental	Undetermined	
2.76	MeLife Dental		P. O. Box 981282		El Paso	TX	79998-1282		Employee Benefits: Group Vision	Undetermined	
2.77	MeLife Vision		P. O. Box 385018		Birmingham	AL	35238-5018		Engineering Services Agreement	Undetermined	
2.78	Mid States Electric		1658 Hwy 20		Lawton	IA	51030		Contract 53390A-E0001 for E&I Engineering Work	Undetermined	
2.79	Mitsubishi Heavy Industries America, Inc.		20 Greenway Plaza	Suite 600	Houston	TX	77046		Services Agreement for Engineering Services Engineering Services Continuing Service Agreement	Undetermined	
2.80	Monsanto Company		800 North Lindbergh Boulevard		St. Louis	MO	63167		Master Professional Technical Services Agreement MPTS-006-MEPUEFS	Undetermined	
2.81	Municipal Electric Authority of Georgia		1470 Riveridge Pkwy NW		Atlanta	GA	30328-4640		Engineering Services Agreement	Undetermined	
2.82	Murphy Exploration & Production Company	Murphy Oil Corporation	9805 Katy Freeway Suite G-200		Houston	TX	77024		Front End Engineering Design Services Agreement 45952472	Undetermined	
2.83	Natureworks LLC		15305 Minnetonka Blvd.		Minnetonka	MN	55345		Services Agreement SA_Zachry Engineering, 20210920_WA_A	Undetermined	
2.84	Net Power, LLC		404 Hunt Street	Ste 410	Durham	NC	27701		Engineering and Procurement Services Agreement to provide Detailed Engineering services.	Undetermined	
2.85	Nouryon Chemicals LLC		100 Matsonford Road	Building 5, Suite 550	Rador	PA	19807		Engineering Services Agreement for Engineering, Procurement, and Construction Management Services Agreement	Undetermined	
2.86	Nouryon Functional Chemicals LLC		100 Matsonford Road	Building 1, Suite 500	Rador	PA	19807		Engineering Services Agreement to Provide Drawing, Specifications, and Other Engineering Documents	Undetermined	
2.87	Nouryon Functional Chemicals LLC		100 Matsonford Road	Building 1, Suite 500	Rador	PA	19807		Engineering, Procurement, and Construction Management Services Agreement	Undetermined	
2.88	Nouryon Pulp & Performance		1501 Brookfield Avenue		Howard	WI	54313		Engineering Services Agreement to Provide Drawing, Specifications, and Other Engineering Documents	Undetermined	
2.89	Nouryon Surface Chemistry LLC		100 Matsonford Road	Building 1, Suite 500	Rador	PA	19807		Engineering, Procurement, and Construction Management Services Agreement	Undetermined	
2.90	Nouryon Surface Chemistry		15200 Alameda Rd		Houston	TX	77053		Service Agreement 45550862708 for General Design and Engineering Services	Undetermined	
2.91	Novozymes Blair, Inc.		600 S. 1st Street		Blair	NE	68008			Undetermined	

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule G
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2.92	Novozymes Blair, Inc.		600 S. 1st Street		Blair	NE	68008		Services Agreement re: Proposal 4551042323 for Design and Engineering Services	Undetermined	
2.93	Novozymes Blair, Inc.		600 S. 1st Street		Blair	NE	68008		Services Agreement re: Proposal 4551048855 for Design and Engineering Services	Undetermined	
2.94	Nuovo Pignone S.r.l.	c/o Baker Hughes Company	575 N. Dairy Ashford Rd., Suite 100		Houston	TX	77079-1121		Purchase Order 440614403 for Indirect Supplies	Undetermined	
2.95	Nuovo Pignone S.r.l.	c/o Baker Hughes Company	575 N. Dairy Ashford Rd., Suite 100		Houston	TX	77079-1121		Purchase Order 440667173 for Performance of Various Services including Feed 1 Study and Development of Estimates	Undetermined	
2.96	Nuovo Pignone S.r.l.	c/o Baker Hughes Company	575 N. Dairy Ashford Rd., Suite 100		Houston	TX	77079-1121		Purchase Order 440669844 for Performance of Various Services including Feed 1 Study and Development of Estimates	Undetermined	
2.97	Occidental Chemical Corporation		14555 Dallas Parkway	Ste 400	Dallas	TX	75254		Master Services Agreement Zachry 2020-0001 for Construction Services	Undetermined	
2.98	Omaha Public Power District		444 S. 16th ST. MALL		OMAHA	NE	68102		Omaha Public Power District General Terms and Conditions for Services	Undetermined	
2.99	Pacific West, LLC		1515 W 2200 South #C		Salt Lake City	UT	84119		Engineering Services Agreement for Union Pacific Railroad Project	Undetermined	
2.100	Pan-American Life		PO Box 981644		El Paso	TX	79998-1644		Employee Benefits: Basic Medical Scope of Work Agreement 66731-1-EPC-CAP for Engineering, Design Work, Energy, and Chemical Services	Undetermined	
2.101	Phillips 66 Company		PO Box 9000		Barlesville	OK	74005		Master Engineering and Engineering Consulting Services Agreement CW2333701 with General Procurement Addendum	Undetermined	
2.102	Phillips 66 Company		Research Center 17591 State Highway 123		Barlesville	OK	74003		Engineering Services Agreement for Union Pacific Railroad Project	Undetermined	
2.103	Power Technology Inc.		1602 Guild Road		Woodland	WA	98674		Professional Services Agreement for Professional Multi-Disciplinary Engineering Services	Undetermined	
2.104	PVS Chemicals, Inc.		10900 Harper Avenue		Detroit	MI	48213		Engineering Services Agreement	Undetermined	
2.105	Rosenhouse		1600 23rd		Columbus	NE	68601		Real Property Lease No. IL-04-L01	26 Month(s)	
2.106	Rosenhouse Campaign Properties, LLC		201 S State St		Champaign	IL	61820		Engineering Services Agreement	Undetermined	
2.107	Sibelco North America, Inc.		3426 Torrington Way	Suite 106	Charlotte	NC	28277		Master Service Agreement for Construction Services	9/1/2024	
2.108	Sibelco North America, Inc.		3426 Torrington Way	Suite 106	Charlotte	NC	28277		Engineering Services Agreement	Undetermined	
2.109	Siemens Energy, Inc.		4400 Alafaya Trail		Orlando	FL	32826		Engineering Services Agreement	Undetermined	
2.110	SK Siltron CSS		5300 11 Mile Rd		Auburn	MI	48611		Engineering Services Agreement	Undetermined	
2.111	Solar of Alamosa		1674 Meridian Avenue	Suite 420	Miami Beach	GL	33139		Master Agreement 17-53355-M-SCS for Consulting Services	Undetermined	
2.112	Southern Company Services, Inc.		30 Ivan Allen Jr. Blvd. NW		Atlanta	GA	30308		Professional Services Agreement for Engineering Services	Undetermined	
2.113	Stegan Company		1101 Skokie Blvd Suite 500		Northbrook	IL	60062		Engineering and Construction Management	Undetermined	
2.114	Stegan Company		1135 Skokie Blvd		Northbrook	IL	60062		Engineering Services Agreement	Undetermined	
2.115	Strobel Energy Group LLC		106 S. Green St		Clarks	NE	68628		Agreement between Company and Engineer for Development of a FEED Study for project in Columbus, Nebraska	Undetermined	
2.116	Strobel Energy Group LLC		106 South Green Street		Clarks	NE	68628		Professional Services Agreement TG-000998	3/26/2029	
2.117	TALL GRASS MLP OPERATIONS, LLC		370 Van Gordon St.		Lakewood	CO	80228		Tax Sharing Agreement	Undetermined	
2.118	Tax Sharing Agreement Parties		2115 East Bell Line Road		Carrollton	TX	75006		Engineering Services Agreement	Undetermined	
2.119	Teadate Foods, Inc.		1007 Market Street		Wilmington	DE	19899		Professional Services Master Agreement MA-00658-20	Undetermined	
2.120	The Chemours Company FC, LLC		19 East Chocolate Avenue		Hershey	PA	17033-0810		Master Services Agreement CW1971826	4/25/2025	
2.121	The Hershey Company		29400 Lakeland Boulevard		Wickliffe	OH	44092		Engineering Services Agreement G-1853971	Undetermined	
2.122	The Lubrizol Corporation										

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2. 123	The Standard		1100 SW 6th Avenue		Portland	OR	97204-1093		Employee Benefits: Basic & Voluntary Term Life, AD&D, Short-Term Disability and Long-Term Disability	Undetermined	
2. 124	Ticona Polymers Inc	Robert Saenz	5738 Co Rd 4		Bishop	TX	78343		Engineering Services Agreement CW289201 to Perform Preliminary Design and Engineering	Undetermined	
2. 125	Trical Commercial Investments, LLC		4100 Del Rey Avenue		Marina Del Rey	CA	90292		Real Property Lease No. TX-41-L01 for property at 3737-3743 Red Bluff Road Pasadena, TX	28 Month(s)	
2. 126	Tri-Point Construction	David Barth	562 Kingwood Dr	Ste. 9	Kingwood	TX	77339		Professional Services Agreement for Engineering Services	Undetermined	
2. 127	Ultramar Inc.		2402 East Anaheim		Wilmington	CA	90744		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 128	United States Gypsum Company	Larry Lavole	550 West Adams Street		Chicago	IL	60661		Engineering Contract for Continuing Engineering Services	Undetermined	
2. 129	Valero Port Arthur Refinery		1801 South Gulfway Drive		Port Arthur	TX	77640		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 130	Valero Refining - New Orleans, L.L.C.		14802 River Road		Norco	LA	70079		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 131	Valero Refining - Texas L.P.		1301 Loop 197 South		Texas City	TX	77590		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 132	Valero Refining Company - Oklahoma		Hwy. 142 Bypass and East Cameron Road		Ardmore	OK	73401		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 133	Valero Refining Company - Tennessee, L.L.C.		543 West Mallory		Memphis	TN	38109		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 134	Valero Refining Company-California		3400 East 2nd St.		Benicia	CA	94510-1097		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 135	Valero Refining Company-New Jersey		800 Billingsport Rd.		Paulsboro	NJ	08066		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 136	Valero Renewable Fuels Company,		One Valero Way		San Antonio	TX	78249-1112		Engineering Services Agreement AF09ES8201-00	Undetermined	
2. 137	Valero Services, Inc		One Valero Way		San Antonio	TX	78249-1112		Multi-Site Engineering Services Agreement MCAP 10 ES.00001	Undetermined	
2. 138	Valero Terminaling and Distribution Company		One Valero Way		San Antonio	TX	78249-1112		Engineering and Procurement Services Agreement VT09ES7815-00	Undetermined	
2. 139	Waste Connections of North Carolina		One Valero Way		San Antonio	TX	78249-1112		Utility Contract 6111-375777-001 for Garbage	Undetermined	
2. 140	Westplex Limited Partnership II		5516 Rozzelles Ferry Rd		Charlotte	NC	28214		Real Property Lease No. NE-01-L01	4 Month(s)	
2. 141	Xerox Corporation		1570 West Center Road	100 N.E. Loop 410, Suite 1200	Omaha	NE	68130		Lease agreement 7185164 for various products from Xerox	Undetermined	
2. 142	Xerox Corporation		One International Centre	100 N.E. Loop 410, Suite 1200	San Antonio	TX	78216		Lease agreement 72771000 for various products from Xerox	Undetermined	
2. 143	Zachry Holdings, Inc.		One International Centre	100 N.E. Loop 410, Suite 1200	San Antonio	TX	78216		Employee Benefits: Employee Assistance Program	Undetermined	
2. 143	Zachry Holdings, Inc.		P.O. Box 240130		San Antonio	TX	78224-0130			Undetermined	

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

)	
In re:)	Chapter 11
)	
ZACHRY HOLDINGS, INC., <i>et al.</i> ¹)	Case No. 24-90377 (MI)
)	
Debtors.)	(Jointly Administered)
)	

**STATEMENT OF FINANCIAL AFFAIRS FOR
ZACHRY ENGINEERING CORPORATION CASE NO. 24-90379 (MI)**

¹ The last four digits of Zachry Holdings, Inc.'s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors' proposed claims and noticing agent at <https://veritaglobal.net/zhi>. The location of the Debtors' service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

In re:)	
)	Chapter 11
ZACHRY HOLDINGS, INC., <i>et al.</i> ¹)	Case No. 24-90377 (MI)
)	
Debtors.)	(Jointly Administered)
)	

**GLOBAL NOTES, METHODOLOGY, AND SPECIFIC
DISCLOSURES REGARDING THE DEBTORS' SCHEDULES OF
ASSETS AND LIABILITIES AND STATEMENTS OF FINANCIAL AFFAIRS**

INTRODUCTION

Zachry Holdings, Inc. (“**Zachry**”) and its debtor affiliates, as debtors and debtors in possession in the above-captioned chapter 11 cases (collectively, the “**Debtors**”), with the assistance of their advisors, have filed their respective Schedules of Assets and Liabilities (the “**Schedules**”) and Statements of Financial Affairs (the “**Statements**”) with the United States Bankruptcy Court for the Southern District of Texas (the “**Court**”), pursuant to section 521 of title 11 of the United States Code (the “**Bankruptcy Code**”) and rule 1007 of the Federal Rules of Bankruptcy Procedure (the “**Bankruptcy Rules**”).

These *Global Notes, Methodology, and Specific Disclosures Regarding the Debtors’ Schedules of Assets and Liabilities and Statements of Financial Affairs* (the “**Global Notes**”) pertain to, are incorporated by reference in, and comprise an integral part of each of the Debtors’ Schedules and Statements. The Global Notes should be referred to, considered, and reviewed in connection with any review of the Schedules and Statements.

The Schedules and Statements do not purport to represent financial statements prepared in accordance with Generally Accepted Accounting Principles in the United States (“**GAAP**”), nor are they intended to be fully reconciled with the financial statements of each Debtor. Additionally, the Schedules and Statements contain unaudited information that is subject to further review and potential adjustment and reflects the Debtors’ commercially reasonable efforts to report the assets and liabilities of each Debtor on an unconsolidated basis. The Schedules and Statements and Global Notes should not be relied upon by any persons for information relating to current or future financial conditions, events, or performances of the Debtors.

¹ The last four digits of Zachry Holdings, Inc.’s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors’ proposed claims and noticing agent at <https://veritaglobal.net/zhi>. The location of the Debtors’ service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

Although the Debtors' management has made reasonable efforts to ensure that the Schedules and Statements are as accurate and complete as possible under the circumstances, based on information available at the time of preparation, subsequent information or discovery may result in material changes to these Schedules and Statements, and inadvertent errors, inaccuracies, or omissions may have occurred. Notwithstanding any subsequent information or discovery, the Debtors and their agents, attorneys, and financial advisors do not undertake any obligation to update, modify, revise, or re-categorize the information provided herein, or to notify any third party should the information be updated, modified, revised, or re-categorized. In no event shall the Debtors or their agents, attorneys, and financial advisors be liable to any third party for any direct, indirect, incidental, consequential, or special damages (including, but not limited to, damages arising from the disallowance of a potential claim against the Debtors or damages to business reputation, lost business, or lost profits), whether foreseeable or unforeseeable and however caused, even if the Debtors or their agents, attorneys, and financial advisors are advised of the possibility of such damages.

Mr. Mohsin Y. Meghji, in his capacity as the Chief Restructuring Officer of the Debtors, is an authorized signatory for each of the Debtors and has signed each of the Schedules and Statements. In reviewing and signing the Schedules and Statements, Mr. Meghji necessarily has relied upon the efforts, statements, and representations of various personnel employed by the Debtors and the Debtors' proposed advisors. Mr. Meghji has not (and could not have) personally verified the accuracy of each statement and representation contained in the Schedules and Statements, including statements and representations concerning amounts owed to creditors, classification of such amounts, and creditor addresses.

Disclosure of information in one or more Schedules, Statements, or exhibits or attachments to the Schedules or Statements, even if incorrectly placed, shall be deemed to be disclosed in the correct Schedules, Statements, exhibits, or attachments. In the event that the Schedules or Statements differ from any of the Global Notes, the Global Notes shall control.

GLOBAL NOTES AND OVERVIEW OF METHODOLOGY

1. **Reservation of Rights.** Reasonable efforts have been made to prepare and file complete and accurate Schedules and Statements; however, inadvertent errors or omissions may exist. The Debtors reserve all rights to: (i) amend or supplement the Schedules and Statements from time to time, in all respects, as may be necessary or appropriate, including, without limitation, the right to amend the Schedules and Statements with respect to the description, designation, or Debtor against which any claim (each, a "**Claim**")² is asserted; (ii) dispute or otherwise assert offsets or defenses to any Claim reflected in the Schedules and Statements as to amount, liability, priority, status, or classification; (iii) subsequently designate any Claim as "disputed," "contingent," or "unliquidated;" or (iv) object to the extent, validity, enforceability, priority or avoidability of any Claim. Any failure to designate a Claim in the Schedules and Statements as "disputed," "contingent," or "unliquidated" does not constitute an admission by the Debtors that such Claim or amount is not "disputed," "contingent," or "unliquidated." Listing a Claim does not constitute an

² For the purposes of these Global Notes, the term "Claim" shall have the meaning as defined under section 101(5) of the Bankruptcy Code.

admission of liability by the Debtor against which the Claim is listed or against any of the Debtors. Furthermore, nothing contained in the Schedules and Statements shall constitute a waiver of rights with respect to the Debtors' chapter 11 cases, including, without limitation, issues involving Claims, substantive consolidation, defenses, equitable subordination, and/or causes of action arising under the provisions of chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers. Any specific reservation or rights contained elsewhere in the Global Notes does not limit in any respect the general reservation of rights contained in this paragraph. Notwithstanding the foregoing, the Debtors shall not be required to update the Schedules and Statements.

2. **Description of Cases and "As Of" Information Date.** On May 21, 2024 (the "**Petition Date**"), the Debtors each filed voluntary petitions for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their properties as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. On June 4, 2024, the United States Trustee for the Southern District of Texas appointed an official committee of unsecured creditors. No request for the appointment of a trustee or examiner has been made in these chapter 11 cases.

On the Petition Date, the Court entered the *Order (I) Directing Joint Administration of Cases and (II) Waiving Requirements of Bankruptcy Code Section 345(c)(1) and Bankruptcy Rules 1005 and 2002(n)* [Docket No. 21] (the "**Joint Administration Order**"). The Joint Administration Order authorized the joint administration of the Debtors chapter 11 cases under lead case number 24-90377 for procedural purposes only. Accordingly, each Debtor has filed its own Schedules and Statements.

The asset and liability information provided herein represents asset and liability data of the Debtors as of April 30, 2024, except as otherwise noted. As noted below, the amounts of the Debtors' funded debt obligations and certain amounts related to the Debtors' requests for "first day" relief are represented as of the Petition Date.

3. **Net Book Value of Assets.** Unless otherwise indicated, the Debtors' Schedules and Statements reflect net book values as April 30, 2024. The book values of certain assets may materially differ from their fair market values or other measures of value. For the avoidance of doubt, nothing contained in the Schedules and Statements is indicative of the Debtors' enterprise value or the amount a third party might be willing to pay in connection with any asset disposition.

For financial reporting purposes, Zachry prepares consolidated financial statements. Unlike Zachry's consolidated financial statements, these Schedules and Statements, except as indicated herein, reflect the assets and liabilities of each Debtor and do not include the assets and liabilities of certain of Zachry's non-Debtor affiliates, as well as do not include certain eliminations and re-classifications. Accordingly, combining the assets and Claims set forth in the Schedules and Statements of the Debtors would result in amounts that would be substantially different from financial information for Zachry and its respective consolidated subsidiaries.

Book values of assets generally do not reflect the current performance of the assets and may differ materially from the actual value and/or performance of the underlying assets. Additionally, because the book values of assets may materially differ from their fair market values, a number of assets have undetermined values as of May 21, 2024, and are listed accordingly. Furthermore, assets that have been fully depreciated or fully amortized, or were expensed for GAAP accounting purposes, have no net book value and are therefore not included in the Schedules and Statements, or are included with an “undetermined” or “not applicable” value.

4. **Estimates and Assumptions.** The preparation of the Schedules and Statements required the Debtors to make certain estimates and assumptions that affected the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual results could differ materially from these estimates. Further, certain immaterial assets and liabilities may have been excluded from the Schedules and Statements. The Debtors reserve all rights to amend the reported amounts of assets and liabilities to reflect changes in those estimates or assumptions.
5. **Recharacterization.** The Debtors have made reasonable efforts to properly characterize, classify, categorize, or designate certain Claims, assets, executory contracts, unexpired leases, and other items reported in the Schedules and Statements. However, the Debtors may nevertheless have improperly characterized, classified, categorized, designated, or omitted certain items due to the complexity and size of the Debtors’ businesses. Accordingly, the Debtors reserve their rights to recharacterize, reclassify, recategorize, redesignate, add, or delete items reported in the Schedules and Statements at a later time as is necessary or appropriate.
6. **Liabilities.** The Debtors have sought to allocate liabilities between the prepetition and postpetition periods based on the information and research conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available the allocation of liabilities between the prepetition and postpetition periods may change. Accordingly, the Debtors reserve all of their rights to amend, supplement, or otherwise modify the Schedules and Statements as is necessary or appropriate.

The liabilities listed on the Schedules do not reflect a complete analysis of Claims rights to be treated as an administrative claim under section 503(b)(9) of the Bankruptcy Code. Accordingly, the Debtors reserve all of their rights to dispute or challenge the validity of any asserted administrative Claims under section 503(b)(9) of the Bankruptcy Code or the characterization of the structure of any such transaction or any document or instrument related to any creditor’s Claim.

7. **Excluded Assets and Liabilities.** The Debtors have excluded book values for certain categories of assets and liabilities from the Schedules and Statements, including, without limitation, accrued salaries, employee benefit accruals, tax accruals, and assets with a net book value of zero. For confidentiality reasons, the Debtors have not listed individual customer accounts receivable information or individual retention agreements for

participants in the Debtors' prepetition employee retention programs. However, any payments made to "insiders," as such term is defined in section 101(31) of the Bankruptcy Code, on account of prepetition retention programs are listed in the Schedules and Statements subject to the reservations regarding insider designations below. In addition, certain immaterial assets and liabilities may have been excluded.

8. **Insiders.** For purposes of the Schedules and Statements, the Debtors defined "insiders" as such term is defined in section 101(31) of the Bankruptcy Code. However, parties referenced as "insiders" have been included for informational purposes only and the designation of a party as an "insider" in the Schedules and Statements shall not constitute an admission that such parties are insiders for purposes of section 101(31) of the Bankruptcy Code or that such parties were insiders at the time the applicable payment or transfer listed on the Schedules and Statements was made or incurred. The Debtors have attempted to identify parties who could properly be considered "insiders" at any point during the applicable periods identified in the Schedules and Statements. The Debtors were inclusive in their interpretation of what may constitute an "insider." However, the Debtors do not take any position with respect to: (a) any referenced insider's influence over the control of the Debtors; (b) the management responsibilities or functions of any referenced insider; (c) the decision making or corporate authority of any referenced insider; or (d) whether the Debtors or any referenced insider could successfully argue that such party is not an "insider" under applicable law or with respect to any theories of liability or for any other purpose.
9. **Intellectual Property Rights.** Exclusion of any intellectual property shall not be construed as an admission that such intellectual property rights have been abandoned, terminated, assigned, expired by their terms, or otherwise transferred pursuant to a sale, acquisition, or other transaction.
10. **Umbrella/Master Agreements.** Certain contracts and/or leases listed in the Schedules and Statements may be umbrella or master agreements that cover relationships with some or all of the Debtors across multiple of the Debtors' projects. Where relevant, such agreements have been listed in the Schedules and Statements of the Debtor entity that signed the original umbrella or master agreement. Other Debtors, however, may be liable together with such Debtor on account of such agreements and the Debtors reserve all rights to amend the Schedules and Statements to reflect changes regarding the liability of the Debtors with respect to such agreements, if appropriate. None of these umbrella or master agreements listed in the Schedules and Statements reflect any decision by the Debtors as to whether or not such agreements are executory in nature. The Debtors expressly reserve their rights to challenge whether any such umbrella or master agreement and respective sub-agreements under such umbrella or master agreements (i.e., purchase orders) constitute an executory contract, a single or integrated contract or agreement, multiple contracts or agreements, or severable or separate contracts or agreements.
11. **Executory Contracts.** Although efforts have been made to accurately reflect each Debtor's executory contracts in the Schedules and Statements, inadvertent errors or omission may have occurred. Certain information, such as the contact information of the

counterparty, may not be included where such information could not be obtained using reasonable efforts. Listing a contract or agreement in the Schedules and Statements does not constitute an admission that such contract or agreement (a) is an executory contract, (b) was in effect on the Petition Date, (c) is valid or enforceable, or (d) is a single integrated agreement or made up of multiple several agreements. The Debtors do not make, and specifically disclaim, any representation or warranty as to the completeness or accuracy of the information set forth on Schedule G.

Although the Debtors made diligent attempts to attribute each executory contract to the correct Debtor, the Debtors may have inadvertently failed to do so. Certain confidentiality and non-compete agreements may not be listed on Schedule G. The contracts and agreements listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments and other documents that may not be listed despite the Debtors' use of reasonable efforts to identify such documents. Certain of the contracts and agreements listed on Schedule G may also consist of several parts, including purchase orders, letters, and other documents that may not be listed on Schedule G or that may be listed as a single entry. Unless otherwise specified on Schedule G, each executory contract listed thereon shall include all exhibits, schedules, riders, modifications, declarations, amendments, supplements, attachments, restatements, purchase orders, statements of work, requests for service, or other agreements made directly or indirectly. Certain purchase orders issued without a governing Master Service Agreement, Purchase Order Terms and Conditions document, or any similar agreement or document otherwise, may be inadvertently omitted on Schedule G despite the Debtors' use of reasonable efforts to identify such contracts. The Debtors expressly reserve their rights to challenge whether such related materials constitute an executory contract, a single or integrated contract or agreement, multiple contracts or agreements, or severable or separate contracts or agreements.

The Debtors expressly reserve their rights, Claims, and causes of actions with respect to the executory contracts, including the right to dispute or challenge the characterization of any agreement on Schedule G as executory.

12. **Guarantees and Other Secondary Liability Claims.** The Debtors have made reasonable efforts to locate and identify guarantees and other secondary liability Claims (collectively, the "**Guarantees**") in the executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements to which any Debtor is a party. Where Guarantees have been identified, they have been included in the relevant Schedule for the Debtor or Debtors affected by such Guarantees. The Debtors have placed the Guarantees on Schedule H for both the primary obligor and the guarantor of the relevant obligation. It is possible that certain Guarantees embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements may have been inadvertently omitted. Additionally, failure to list any Guarantees in the Schedules and Statements, including in any future amendments to the Schedules and Statements, shall not affect the enforceability of any Guarantees not listed.

13. **Duplication.** Certain of the Debtors' assets, liabilities, and prepetition payments may properly be disclosed in multiple parts of the Statements and Schedules. To the extent these disclosures would be duplicative, the Debtors have determined to only list such assets, liabilities, and prepetition payments once.
14. **Classifications.** Listing (a) a Claim on Schedule D as "secured," (b) a Claim on Schedule E/F as "priority," (c) a Claim on Schedule E/F as "unsecured," or (d) a contract on Schedule G as "executory" or "unexpired," does not constitute an admission by the Debtors that such claim is entitled to priority treatment, including under sections 503 and/or 507 of the Bankruptcy Code or a waiver of the Debtors' rights to re-characterize or reclassify such Claims or contracts or to setoff such Claims. For the avoidance of doubt, the Debtors reserve all rights to dispute the amount and/or the priority status of any claim on any basis at any time.
15. **Claims Description.** Schedules D and E/F permit each of the Debtors to designate a Claim as "disputed," "contingent," and/or "unliquidated." Any failure to designate a Claim on a given Debtor's Schedules and Statements as "disputed," "contingent," or "unliquidated" does not constitute an admission by that Debtor that such amount is not "disputed," "contingent," or "unliquidated," or that such Claim is not subject to objection. The Debtors reserve all of their rights to dispute, or assert offsets or defenses to, any Claim reflected on their respective Schedules and Statements on any grounds, including liability or Classification.
16. **Causes of Action.** Despite their commercially reasonable efforts to identify all known assets, the Debtors may not have listed all of their causes of action or potential causes of action against third-parties as assets in the Schedules and Statements, including, without limitation, causes of actions arising under chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers. The Debtors reserve all of their rights with respect to any cause of action (including avoidance actions), controversy, right of setoff, cross claim, counterclaim, or recoupment and any Claim on contracts or for breaches of duties imposed by law or in equity, demand, right, action, lien, indemnity, guaranty, suit, obligation, liability, damage, judgment, account, defense, power, privilege, license, and franchise of any kind or character whatsoever, known, unknown, fixed or contingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, assertable directly or derivatively, whether arising before, on, or after the Petition Date, in contract or in tort, in law or in equity, or pursuant to any other theory of law (collectively, "**Causes of Action**") they may have, and neither these Global Notes nor the Schedules and Statements shall be deemed a waiver of any Claims or Causes of Action or in any way prejudice or impair the assertion of such Claims or Causes of Action.
17. **Summary of Significant Reporting Policies.** The following is a summary of significant reporting policies:
 - **Undetermined Amounts.** The description of an amount as "unknown," "TBD," or "undetermined" is not intended to reflect upon the materiality of such amount.

- Totals. All totals that are included in the Schedules and Statements represent totals of all known amounts. To the extent there are unknown or undetermined amounts, the actual total may be different than the listed total.
 - Paid Claims. The Debtors were authorized to pay certain outstanding prepetition Claims pursuant to various orders entered by the Court. To the extent the Debtors pay or have paid any of the Claims listed in the Schedules and Statements pursuant to any orders entered by the Court, the Debtors reserve all of their rights to amend or supplement the Schedules and Statements or take other action as is necessary or appropriate to avoid over-payment of or duplicate payments for any such liabilities, including seeking satisfaction of such claims without further amendment to the Schedules and Statements.
 - Liens. Property and equipment listed in the Schedules and Statements is presented without consideration of any liens that may attach (or have attached) to such property and equipment.
18. **Currency.** Unless otherwise indicated, all amounts are reflected in U.S. dollars.
19. **Intercompany Payables and Receivables.** The Debtors engage in certain intercompany transactions with other Debtor and non-Debtor affiliates. Intercompany receivable account balances are shown in Schedule A/B and intercompany liabilities are shown in Schedule E/F. Intercompany claims are generally reflected as receivables and payables in each Debtor's general ledger. Intercompany transactions are generally not settled by actual transfers of cash, but instead are reconciled and cleared monthly on a consolidated basis on the applicable Debtor's balance sheet.
20. **Inventories, Property, and Equipment.** Inventories consist of tools, materials and supplies. These inventories are listed at net book value. Inventories, property, and equipment are recorded at cost or at fair value at the date of acquisition in the case of certain previously acquired businesses. All inventories, property, and equipment are presented without consideration of any statutory or consensual liens.
21. **Other Leases.** The Debtors lease offices, equipment and facilities under certain lease agreements. These equipment and facilities leases are reported on Schedule G of each applicable Debtor.
22. **Effect of "First Day" Orders.** The Court has authorized the Debtors to pay various outstanding prepetition Claims including certain payments to employees, critical vendors, and taxing authorities. Where the Schedules and Statements list creditors and set forth the Debtors' scheduled amount of such Claims, such scheduled amounts are intended to reflect amounts owed as of the Petition Date, adjusted for any postpetition payments made on account of such Claims pursuant to the authority granted to the Debtors by the Court as of May 21, 2024. To the extent any further adjustments are necessary to account for any additional Court-authorized postpetition payments, such adjustments have not been

included in the Schedules and Statements unless otherwise noted on the applicable Schedule or Statement. Estimates of Claims set forth in the Schedules and Statements may not reflect assertions by the Debtors' creditors of a right to have such Claims paid or reclassified under the Bankruptcy Code or orders of the Court.

23. **Setoffs.** The Debtors periodically setoff certain obligations in the ordinary course of business. Such ordinary course setoffs can result from various items including, but not limited to, intercompany transactions, pricing discrepancies, returns, warranties, refunds, negotiations and/or disputes between Debtors and their customers regarding regulatory or governmental impositions costs incurred by Debtors, and other disputes between the Debtors and their customers and/or suppliers. These normal setoffs are consistent with the ordinary course of business in the Debtors' industry and can be particularly voluminous, making it unduly burdensome and costly for the Debtors to list such ordinary course setoffs. Therefore, although such setoffs and other similar rights may have been accounted for when scheduling certain amounts, these ordinary course setoffs are not independently accounted for, and as such, are or may be excluded from the Debtors' Schedules and Statements.
24. **Confidentiality.** There are instances within the Schedules and Statements where names, addresses, or amounts have been left blank. Due to the nature of an agreement between the Debtors and a third party, concerns of confidentiality, or concerns for the privacy of an individual, the Debtors may have deemed it appropriate and necessary to avoid listing such names, addresses, and amounts.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTORS' SCHEDULES

Schedules Summary. The Schedules do not purport to represent financial statements prepared in accordance with GAAP, nor are they intended to be fully reconciled with the Debtors' financial statements. Additionally, the Schedules contain unaudited information that is subject to further review and potential adjustment and reflect the Debtors' commercially reasonable efforts to report the assets and liabilities of each Debtor on an unconsolidated basis. Given, among other things, the uncertainty surrounding the collection and ownership of certain assets and the valuation and nature of certain liabilities, to the extent that a Debtor's Schedules or Statements show more assets than liabilities, it shall not constitute an admission that such applicable Debtor was solvent as of the Petition Date or at any time before the Petition Date. Likewise, to the extent a Debtor's Schedules and Statements show more liabilities than assets, it shall not constitute an admission that such applicable Debtor was insolvent as of the Petition Date or at any time before the Petition Date.

Claims of Third-Party Related Entities. Although the Debtors have made every effort to properly classify each Claim listed in the Schedules as being either disputed or undisputed, liquidated or unliquidated, and contingent or noncontingent, the Debtors have not been able to fully reconcile all payments made to certain third parties and their related entities on account of the Debtors' obligations to both such entity and its affiliates. Therefore, to the extent that the Debtors have classified their estimate of Claims of a creditor as disputed, all Claims of such creditor's affiliates listed in the Schedules and Statements shall similarly be considered as disputed, whether or not they are designated as such.

Schedule A/B, Parts 1– Cash and Cash Equivalents. The amounts represented in Schedule A/B, Part 1, Question 1 are as of the Petition Date.

Amount presented in Schedule A/B Part 1 exclude certain accounts related to the Debtors’ joint ventures (“**JV Accounts**”). The Debtors have an interest in the JV Accounts but do not maintain unilateral control over the funds deposited in them.

The Debtors’ failure to list any rights in real property on Schedule A/B should not be construed as a waiver of any such rights that may exist, whether known or unknown at this time.

Schedule A/B, Part 2 – Deposits and Prepayments. The Bankruptcy Court, pursuant to the *Order (I) Determining Adequate Assurance of Payment for Future Utility Services, (II) Prohibiting Utilities from Discontinuing Service, (III) Establishing Procedures for Determining Adequate Assurance of Payment, and (IV) Granting Related Relief* [Docket No. 80], authorized the Debtors to provide adequate assurance of payment for future utility services. In addition, certain retainers or deposits reflect payments to professionals made by a certain Debtor entity, but may be subject to applicable allocation amongst the Debtors.

Certain reported prepaid or amortized assets are listed in accordance with the Debtors’ books and records. The amounts listed in Part 2 do not necessarily reflect assets the Debtors will be able to monetize. The amounts listed in Part 2 include, among other things, leases, temporary worker expenses, and other prepaid expenses.

In the ordinary course of the Debtors’ business, the Company prepays various items including insurance, software licenses, prepaid cards, etc. The various prepayments have been listed by the party holding the prepaid deposit or have been grouped to represent similar prepaid amounts. The prepaid balance generally represents the unamortized or remaining balance related to a contract or asset.

Schedule A/B, Part 3 – Accounts Receivable. Amounts listed are as of the Petition Date for the corresponding Debtor. The Debtors’ accounts receivable balance includes trade receivables, related party receivables, accrued receivables, retainage and other miscellaneous receivables all generated in the ordinary course of the Debtors’ business.

Schedule A/B, Part 4 – Investments.

The Debtors offer a supplemental non-qualified deferred compensation plan providing tax deferred income for certain employees (the “**Deferred Compensation Plan**”). For purposes of the Schedules, the Debtors have listed the value of investments historically related to funding of the Deferred Compensation Plan.

In the ordinary course of business, the Debtors maintain a defined contribution plan for the benefit of all eligible employees meeting the requirements of sections 401(a) and 401(k) of the Internal Revenue Code (the “**401(k) Plan**”). The Debtors remit certain withholdings from employees’ wages to the 401(k) Plan’s trustee and the contributions may be placed in a mix of investments,

including mutual funds. Because the Debtors have no ownership interest in the funds held in the 401(k) Plan these funds are not included in response to Part 4, question 14.

Ownership interests in subsidiaries, partnerships, and joint ventures have been listed in Schedule A/B, Part 4 with undetermined amounts because the fair market value of such ownership is dependent on numerous variables and factors and may differ significantly from their net book value.

For purposes of the Schedules, the Debtors have listed the value of such ownership interests as undetermined because the fair market value of such stock or interests is dependent on numerous variables and factors and may differ significantly from the net book value.

Schedule A/B, Part 5 – Inventory, Excluding Agricultural Assets. The Debtors’ inventories consist of materials and supplies. These inventories are listed at net book value. On a monthly basis the Debtors perform informal inventories through intercompany billings and performs a physical inventory count. Each location having possession of the Debtors assets is provided a monthly invoice for the assets assigned to that location.

The Debtors are in possession of properties from certain vendors that may constitute consigned inventory. Such properties are not listed in Part 5, Question 21. For the avoidance of doubt, nothing in Part 5, Question 21 or in these Global Notes or the Statements shall constitute an admission or waiver with respect to the inventory’s status as consigned inventory or the legitimacy of any alleged lien rights asserted by any vendors with respect to the same.

In the ordinary course of business, the Debtors classify certain tools owned by third parties as inventory. The Debtors do not own such tools however, the Debtors have included these tools in its answer to Part 5, question 22.

In the ordinary course of business, the Debtors maintain records of all inventories purchased as of the date received (“**Receipt Date**”). For certain inventory, the Receipt Date reflects the date that the Debtors internally processed the delivery of the inventory, which may vary from the date the inventory is received. The Debtors have included all inventory responsive to Part 5, Question 25 using the Receipt Date as reflected in the Debtors’ systems. To determine the actual date received for all the inventory would be unduly burdensome and cost prohibitive.

Schedule A/B, Part 6 – Farming and Fishing-Related Assets. While the Debtors’ primary operations relate to the turnkey engineering, construction, maintenance, turnaround, and fabrication services, the Debtors maintain an interest in and own certain ancillary assets on a hunting property. For purposes of this schedule, the Debtors have presented all assets held at the Ojo de Agua hunting lease.

Schedule A/B, Part 7 – Office Furniture, Fixtures, and Equipment; and Collectibles. Dollar amounts are presented net of accumulated depreciation and other adjustments.

Collectibles are grouped into a single line-item containing the various sculptures and artwork owned by the Debtors.

Schedule A/B, Part 8 – Machinery, Equipment, and Vehicles. For those Debtors that own machinery, equipment and vehicles, dollar amounts are presented net of accumulated depreciation and other adjustments.

The Debtors own and lease various types of machinery, equipment, and vehicles that have been labeled as such. Both owned machinery, equipment, and vehicles as well as leased machinery, equipment, and vehicles accounted for as operating leases are included in the Schedules. Each owned or leased item is listed individually with identifying information, including internally generated asset identification number, description, and year (where applicable). Other machinery and equipment and tools/supplies have been grouped as “Other Machinery, Fixtures, and Equipment” and mats are grouped as a separate item as designated in the Debtors’ accounting system.

The Debtors lease equipment and facilities under various operating and capital lease agreements, the latter of which the Debtors have very few. These equipment leases are reported on Schedule A/B and Schedule G of each applicable Debtor.

Schedule A/B, Part 9 – Real Property. Real property (either leased or leasehold interests) is recorded at cost and depreciated (as appropriate) on a straight-line basis over the estimated useful lives of the assets.

For any Debtors that own real property or buildings and leasehold improvements, they are reported, except where otherwise noted, at net book value. The Debtors may have listed certain assets as real property when such assets are in fact personal property, or the Debtors may have listed certain assets as personal property when such assets are in fact real property. The Debtors reserve all of their rights to recategorize and/or recharacterize such asset holdings to the extent the Debtors determine that such holdings were improperly listed. Buildings and land improvements are listed on Schedule A/B, Part 9, independent of whether the real property to which the building or land improvement is connected is Debtor-owned property.

In addition, certain of the instruments reflected on Schedule A/B, Part 9 may contain renewal options, guarantees of payments, options to purchase, rights of first refusal, rights to lease additional lands, and other miscellaneous rights. Such rights, powers, duties, and obligations are not separately set forth on Schedule A/B, Part 9. The Debtors hereby expressly reserve the right to assert that any instrument listed on Schedule A/B, Part 9 is an executory contract within the meaning of section 365 of the Bankruptcy Code.

Schedule A/B, Part 10 – Intangibles and Intellectual Property. The Debtors review goodwill and other intangible assets having indefinite lives for impairment annually or when events or changes in circumstances indicate the carrying value of these assets might exceed their current fair values. The Debtors report intellectual property assets as undetermined value whenever applicable. For purposes of the Schedules, the Debtors have listed intangible assets and intellectual property only at entities for which these assets are recorded on their books. The exclusion of listing similar assets at additional Debtors should not be construed as an admission that other Debtors do not possess similar assets

Customer relationships include customer lists, mailing lists, and other compilations. Trade names include patents, copyrights, trademarks, and trade secrets. The Debtors do not have a recent available valuation of such intangibles and intellectual property and accordingly have listed the value of these items as undetermined or at their net book value in the Schedules.

Schedule A/B, Part 11 – All Other Assets. In the ordinary course of their businesses, the Debtors may have accrued, or may subsequently accrue, certain rights to counter-claims, cross-claims, setoffs, credits, rebates, or refunds with their customers and suppliers, or potential warranty claims against their suppliers. Additionally, certain of the Debtors may be party to pending litigation in which such Debtor has asserted, or may assert, Claims as a plaintiff or counter-claims and/or cross-claims as defendant.

Schedule D – Creditors Who Have Claims Secured by Property. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of liens. Detailed descriptions of the Debtors' prepetition debt structure and descriptions of collateral relating to the debt contained on Schedule D are contained in the *Declaration of Mohsin Y. Meghji In Support of Debtors' Petition and Requests for First Day Relief* [Docket No. 7] (the "**First Day Declaration**"). Certain of the Debtors are guarantors to the secured loans and letters of credit.

The Debtors have made every effort to identify the liens filed against the Debtors' assets, and/or related to any of its projects. However, given the turnover, the size of the business, and the tremendous use of subcontractors, some liens may have been inadvertently omitted. Further, the Debtors are reviewing whether such purported liens have been properly perfected and the Debtors' reserve any and all rights to dispute the validity, perfection, and amount of such liens included in Schedule D.

Except as otherwise agreed pursuant to a stipulation, agreed order, or other order entered by the Court, the Debtors reserve their right to dispute or challenge the validity, perfection, or immunity from avoidance of any lien purported to be granted or perfected in any specific asset to a secured creditor listed on Schedule D of any Debtor. In certain circumstances, a Debtor may be a co-obligor or guarantor with respect to the scheduled Claims of other Debtors, and no Claim set forth on Schedule D of any Debtor is intended to acknowledge Claims of creditors that are otherwise satisfied or discharged by other entities. The descriptions provided on Schedule D are intended only as a summary. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of any liens. Nothing in Schedule D and/or the Global Notes shall be deemed a modification or interpretation of the terms of such agreements.

Except as specifically stated herein, parties that may hold security deposits have not been listed on Schedule D. The Debtors reserve all of their rights, Claims and Causes of Action with respect to Claims associated with any contracts and agreements listed on Schedule D or Schedule G, including the right to dispute or challenge the characterization or the structure of any transaction, document or instrument (including any intercompany agreement) related to a creditor's Claim.

Nothing herein shall be construed as an admission by the Debtors of the legal rights of the claimant or a waiver of the Debtors' right to recharacterize or reclassify such Claim or contract.

The Debtors have not included parties that may assert such Claims are secured through setoff rights or inchoate statutory lien rights on Schedule D.

Schedule E/F, Part 1 – Creditors with Priority Unsecured Claims.

Except as discussed herein, the Debtors have not listed on Schedule E/F any wage or wage-related obligations which the Debtors have been granted authority to pay pursuant to the *Order (I) Authorizing the Debtors to (A) Pay Prepetition Wages, Salaries, Other Compensation, and Reimbursable Expenses and (B) to Continue Employee Benefits Programs and (II) Granting Related Relief* [Docket No. 56] (“**Wage Order**”).

Certain employees of the Debtors are guaranteed payment for accrued and unused paid time off (“**PTO**”) if they are terminated or resign from the Debtors. Other employees are not paid for accrued and unused PTO upon termination or resignation from the Debtors. Under the Wage Order, the Debtors are authorized to pay outstanding PTO upon termination of an employee to the extent required by applicable non-bankruptcy law. The Debtors estimate that the value of the total claims associated with accrued PTO pursuant is approximately \$10 million as of the Petition Date, which is subject to change. Out of abundance of caution, without limiting in anyway their rights under the Wage Order, the Debtors have listed in Schedule F the prepetition accrued PTO in excess of the statutory cap set forth in section 507(a)(4) of the Bankruptcy Code.

Pursuant to the *Order (I) Authorizing the Payment of Certain Taxes and Fees and (II) Granting Related Relief* [Docket No. 48] (the “**Taxes Order**”), the Debtors have been granted the authority to pay certain tax liabilities that accrued prepetition. Accordingly, any priority unsecured Claim based upon prepetition tax accruals that have been paid pursuant to the Taxes Order are not listed on Schedule E/F. Certain of the tax Claims may be subject to on-going audits, and the Debtors are otherwise unable to determine with certainty the amount of many, if not all, of the tax Claims listed on Schedule E/F. Therefore, the Debtors have listed certain of these Claims as undetermined in amount, pending final resolution of on-going audits or outstanding issues. In addition, there may be other numerous contingent, unliquidated Claims from state taxing authorities, not all of which are listed.

The beneficiaries of the Debtors' Deferred Compensation Plan have been included in response to Schedule E/F Part 1. The Debtors have redacted the personal information of such individuals due to concerns for the confidentiality and privacy of the individuals.

The listing of a Claim on Schedule E/F, Part 1, does not constitute an admission by the Debtors that such Claim or any portion thereof is entitled to priority status.

Schedule E/F, Part 2 – Creditors with Non-Priority Unsecured Claims. The Debtors have made reasonable efforts to report all general unsecured Claims against the Debtors on Schedule E/F, Part 2 based upon the Debtors' existing books and records. The Claims of individual creditors for other things, products, goods, or services are listed as either the lower of the amounts invoiced

by the creditor or the amounts entered on the Debtors' books and records, and may not reflect credits or allowances due from such creditors to the Debtors. The Debtors reserve all rights with respect to any such credits and allowances including the right to assert Claims, objections and/or setoffs. The Claims listed on Schedule E/F, Part 2, arose or were incurred on various dates. In certain instances, the date on which a Claim arose is an open issue of fact. While reasonable efforts have been made, determining the date upon which each Claim in Schedule E/F was incurred or arose would be unduly burdensome and cost prohibitive and, therefore, the Debtors do not list a date for every Claim listed on Schedule E/F.

Schedule E/F contains information regarding pending litigation involving the Debtors. In certain instances, the Debtor that is subject of the litigation is uncertain or undetermined. Where the named defendant is "Zachry Holdings, Inc." plus "et al.," the Debtors have listed such Claim on Schedule E/F of Zachry. However, to the extent that litigation involving a particular Debtor has been identified, information regarding that litigation is contained in Schedule E/F for that Debtor. The amounts for these potential Claims are listed as "undetermined" and are marked as contingent, unliquidated, and disputed in the Schedules and Statements.

Schedule G – Executory Contracts and Unexpired Leases. The businesses of the Debtors are complex. Although the Debtors' existing books, records, financial systems, and contracts management systems have been relied upon to identify and schedule executory contracts for each of the Debtors and commercially reasonable efforts have been made to ensure the accuracy of Schedule G, inadvertent errors, omissions, or overinclusion may have occurred. The Debtors reserve all of their rights to dispute the validity, status or enforceability of any contracts, agreements, or leases set forth on Schedule G and to amend or supplement such Schedule, as necessary. The contracts, agreements, and leases listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments, restatements, waivers, estoppels, certificates, letters, memoranda and other documents, instruments and agreements that may not be listed on Schedule G, despite the Debtors' use of reasonable efforts to identify such documents. In some cases, the same supplier or provider appears multiple times on Schedule G. This multiple listing is intended to reflect distinct agreements between the applicable Debtor and such supplier or provider. Certain of the real property leases listed on Schedule G may contain renewal options, guarantees of payments, options to purchase, rights of first refusal, rights to lease additional space and other miscellaneous rights. Such rights, powers, duties and obligations are not separately set forth on Schedule G. The presence of a contract or agreement on Schedule G does not constitute an admission that such contract or agreement is an executory contract or unexpired lease.

In addition, the Debtors may have entered into various other types of agreements in the ordinary course of business, such as subordination, supplemental agreements, amendments/letter agreements, title agreements, and confidentiality agreements. Such documents may not be set forth on Schedule G. Certain of the contracts, agreements and leases listed on Schedule G may have been entered into by more than one of the Debtors. Further, the specific Debtor obligor to certain of the executory contracts could not be specifically ascertained in every circumstance. In such cases, the Debtors made their best efforts to determine the correct Debtors' Schedule G on which to list such executory contract or unexpired lease. Certain of the executory contracts may not have been memorialized and could be subject to dispute. Each unexpired lease listed in

Schedule G may include one or more ancillary documents, including but not limited to any underlying assignment and assumption agreements, amendments, supplements, full and partial assignments, renewals and partial releases.

While reasonable efforts have been made to ensure the accuracy of Schedule G, inadvertent errors or omissions may have occurred. Additionally, some relationships between the Debtors and certain counterparties are governed by a master services agreement, under which such counterparties also place work and purchase orders, which may be considered executory contracts. Disclosure of these purchase and work orders, however, is impracticable and unduly burdensome. Accordingly, to the extent the Debtors have determined to disclose non-confidential master services agreements in Schedule G, purchase and work orders placed thereunder have been omitted.

Schedule H – Co-Debtors. Although the Debtors have made every effort to ensure the accuracy of Schedule H, inadvertent errors, omissions, or inclusions may have occurred. The Debtors hereby reserve all rights to dispute the validity, status, and enforceability of any obligations set forth on Schedule H and to further amend or supplement such Schedule as necessary.

The Debtors further reserve all rights, claims, and causes of action with respect to the obligations listed on Schedule H, including the right to dispute or challenge the characterization or the structure of any transaction, document, or instrument related to a creditor's claim. The listing of a contract, guarantee, or other obligation on Schedule H shall not be deemed an admission that such obligation is binding, valid, or enforceable.

In the ordinary course of their business, the Debtors may be involved in pending or threatened litigation and Claims arising out of certain ordinary business transactions. These matters may involve multiple plaintiffs and defendants, some or all of whom may assert cross Claims and counter-claims against other parties. Due to the volume of such Claims, and because all such Claims are contingent, unliquidated, and disputed, and listed elsewhere in the Schedules and Statements, such Claims have not been set forth individually on Schedule H.

Schedule H reflects Guarantees, if any, by various Debtors of obligations of related affiliates, or co-borrowings by various Debtors. The Debtors have made every effort to, but inadvertently may not have identified certain Guarantees that are embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments and other such agreements. Certain of the Guarantees reflected on Schedule H, if any, may have expired or no longer be enforceable. Thus, the Debtors reserve their rights to amend Schedule H to the extent that additional Guarantees are identified or such Guarantees are discovered to have expired or are unenforceable, or to contest the validity or enforceability of the Guarantees in another filing.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTORS' STATEMENTS

Statements, Part 1, Question 1 – Gross Revenue From Business. The amount shown for year-to-date 2024 includes revenue from business for the period of January 1, 2024 to May 20, 2024.

Statements, Part 1, Question 2 – Non-Business Revenue. The amount shown for year-to-date 2024 includes non-business revenue for the period of January 1, 2024 to May 20, 2024, which

consists primarily of interest revenue from now-closed bank accounts. YTD Revenue is derived from the Debtors' unaudited Statements of Operations as of May 31, 2024 and are pro-rated to reflect the period of May 1, 2024 through May 20, 2024.

Statements, Part 2, Question 3 – Payments and Transfers to Certain Creditors Within 90 Days. The Debtors have made reasonable efforts to identify all disbursements made in the 90 days prepetition. Due to the complex nature of the Debtors' cash management system and system reporting limitation, the listed 90-day payments may not constitute an exhaustive list.

Payments to the Debtors' bankruptcy professionals for work related to the bankruptcy, debt consolidation or restructuring, payments to potential insiders, and payments on account of intercompany transactions are not included in the payments to creditors. Payments to the aforementioned parties are included in the following locations within the Statements: bankruptcy professionals (Statement 11), potential insiders (Statement 4), and intercompany transactions (Statement 4). The listing of any individual or entity as an insider does not constitute an admission or determination that any such individual is or is not an insider.

The dates set forth in the "Dates" column relate to one of the following: (a) the date of a wire transfer; (b) the date of an "ACH" payment; or (c) the check date. Disbursements made on account of multiple invoices may be reflected as a single payment.

Statements, Part 2, Question 4 – Payments to Insiders.

The Debtors' listing of individuals as "insiders" is subject to the methodology and reservations of rights described in paragraph 8 hereof. In the interest of disclosure, the Debtors have listed all payments during the applicable period to parties that may have qualified as an insider at any point during such period. Disclosed payments include payments to parties that may not have been an "insider" at the time of the payment because such party was subsequently terminated or otherwise ceased to be an insider, and, accordingly may not be considered an "insider" at the time certain of the listed payments were made.

Statements, Part 2, Question 5 – Repossessions, Foreclosures and Returns. The Debtors routinely return damaged, unsatisfactory or out-of-specification raw materials and other goods to vendors in the ordinary course of business. These ordinary course returns have not been listed in Statements Part 2, Question 5.

Statements, Part 2, Question 6 – Setoffs. For a discussion of setoffs incurred by the Debtors, refer to paragraph 23 of these Global Notes.

Statements, Part 3, Question 7 – Legal Actions or Assignments. The Debtors are party to certain pending litigation matters that the Debtors believed may have potential recoveries. The actual value of such litigation matters is contingent on their outcome. The Debtors routinely participate in administrative actions and appeals with state agencies in the ordinary course of their business and have identified those administrative actions that were pending within one year of the Petition Date.

Statements, Part 4, Question 9 – Certain Gifts and Charitable Contributions. The Debtors at their discretion may periodically match employees' donations to various charities. From January 1, 2024 to the Petition Date, the Debtors have not made any such matching donations.

Statements, Part 5, Question 10 – All Losses from Fire, Theft, or Other Casualty Within 1 Year Before Filing This Case. The Debtors have experienced losses of small hand tools and similar items due to, amongst other things, theft over the past year. However, these losses have not been reported or pursued through insurance claims, as they did not exceed the deductible amount of \$5,000 for hand tools.

Statements, Part 11, Question 21 – Property Held for Another. The Debtors are in possession of inventory from certain vendors that may constitute consigned inventory. For the avoidance of doubt, nothing in Part 5, Question 21 or in these Global Notes or the Statements shall constitute an admission or waiver with respect to the inventory's status as consigned inventory or the legitimacy of any alleged lien rights asserted by any vendors with respect to the same.

The Debtors withhold or retain certain funds from employees for payment to certain governmental authorities. These funds are held in trust for turnover to the applicable governmental authority. Given that the Debtors do not retain control of such funds and such funds are not considered property of the Debtors' estate, amounts of such funds have not been listed under Part 11 of the Statements.

The Debtors have on-site vending machines containing tools and parts owned by third-parties that workers can purchase during work. These items have not been included in the Statements.

The entries shown for JVIC Fabrication represent items that have been bought and supplied by customers and sent to the JVIC Fabrication facility for use in fabrication services for those customers.

Statements, Part 12, Questions 22-24 – Details about Environmental Information. Certain Debtors have, in the last ten years, reported releases of material to the relevant government agencies. The Debtors do not believe the releases are significant or include hazardous material, as applicable. The inclusion of the releases in response to Part 12, Question 24 does not constitute an admission of liability by the Debtor or that the material released constitutes hazardous material under applicable environmental law.

Statements, Part 13, Question 25 – Other Businesses in Which the Debtor Has or Has Had an Interest. The Debtors underwent a corporate reorganization in 2021. The interests shown in response to Question 25 reflect the current organizational structure post-reorganization.

Statements, Part 13, Question 26 – Books, Records and Financial Statements. In the ordinary course, the Debtors provide certain parties, such as banks, auditors, potential investors, vendors, and financial advisors with certain financial reporting, the Debtors do not maintain complete records of all parties that requested or obtained copies of any of financial reporting or complete lists to track such disclosures. As such, the Debtors are unable to and have not listed all these parties in response to Part 13, Question 26 of the Statements.

Statements, Part 13, Question 27 –Any Inventories of the Debtor’s Property Been Taken Within 2 Years Before Filing This Case. In addition to annual or ordinary course inventories included in question 27, on a monthly basis, the Debtors perform informal inventories through intercompany billings and performs a physical inventory count. Each location having possession of the Debtors assets is provided a monthly invoice for the assets assigned to that location.

Statements, Part 13, Question 28 and 29 – Debtors’ Officers and Directors. While the Debtors have made reasonable efforts to list all current and former officers, directors and beneficial owners, and their interest in the applicable Debtor, for each Debtor in response to questions 28 and 29, some may have inadvertently been omitted.

Statements, Part 13, Question 30 – Payments, Distributions or Withdrawals to Insiders. The response to Part 13, Question 30 of the Statements incorporates by reference items listed in the responses to Part 2, Question 4 of the Statements.

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation

United States Bankruptcy Court for the: Southern District Of Texas

Case number (if known): 24-90379 (MI)

☐ Check if this is an amended filing**Official Form 207****Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy** 04/22

The debtor must answer every question. If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and case number (if known).

Part 1: Income**1. Gross revenue from business**☐ None

Identify the beginning and ending dates of the debtor's fiscal year, which may be a calendar year		Sources of revenue Check all that apply	Gross revenue (before deductions and exclusions)
From the beginning of the fiscal year to filing date:	From 1/1/2024 MM / DD / YYYY	to Filing date	
		<input checked="" type="checkbox"/> Operating a business	
		<input type="checkbox"/> Other	\$ 49,660,290.32
For prior year:	From 1/1/2023 MM / DD / YYYY	to 12/31/2023 MM / DD / YYYY	
		<input checked="" type="checkbox"/> Operating a business	
		<input type="checkbox"/> Other	\$ 129,600,480.54
For the year before that:	From 1/1/2022 MM / DD / YYYY	to 12/31/2022 MM / DD / YYYY	
		<input checked="" type="checkbox"/> Operating a business	
		<input type="checkbox"/> Other	\$ 101,062,605.28

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

2. Non-business revenue

Include revenue regardless of whether that revenue is taxable. Non-business income may include interest, dividends, money collected from lawsuits, and royalties. List each source and the gross revenue for each separately. Do not include revenue listed in line 1.

☐ None

				Description of sources of revenue	Gross revenue from each source (before deductions and exclusions)
From the beginning of the fiscal year to filing date:	From	<u>1/1/2024</u> MM / DD / YYYY	to	Filing date	
				Non-Operating Revenue	\$ <u>239,008.90</u>
For prior year:	From	<u>1/1/2023</u> MM / DD / YYYY	to	<u>12/31/2023</u> MM / DD / YYYY	
				Non-Operating Revenue	\$ <u>447,842.93</u>
For the year before that:	From	<u>1/1/2022</u> MM / DD / YYYY	to	<u>12/31/2022</u> MM / DD / YYYY	
				Non-Operating Revenue	\$ <u>324,879.79</u>

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 2: List Certain Transfers Made Before Filing for Bankruptcy**3. Certain payments or transfers to creditors within 90 days before filing this case**

List payments or transfers-including expense reimbursements-to any creditor, other than regular employee compensation, within 90 days before filing this case unless the aggregate value of all property transferred to that creditor is less than \$7,575. (This amount may be adjusted on 4/01/25 and every 3 years after that with respect to cases filed on or after the date of adjustment.)

☐ None

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
3.1 See SOFA 3 Attachment Creditor's Name		\$	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
Street			
City	State	ZIP Code	
Country			

4. Payments or other transfers of property made within 1 year before filing this case that benefited any insider

List payments or transfers, including expense reimbursements, made within 1 year before filing this case on debts owed to an insider or guaranteed or cosigned by an insider unless the aggregate value of all property transferred to or for the benefit of the insider is less than \$7,575. (This amount may be adjusted on 4/01/25 and every 3 years after that with respect to cases filed on or after the date of adjustment.) Do not include any payments listed in line 3. Insiders include officers, directors, and anyone in control of a corporate debtor and their relatives; general partners of a partnership debtor and their relatives; affiliates of the debtor and insiders of such affiliates; and any managing agent of the debtor. 11 U.S.C. § 101(31).

☐ None

Insider's Name and Address	Dates	Total amount or value	Reason for payment or transfer
4.1 See SOFA 4 Attachment Insider's Name		\$	
Street			
City	State	ZIP Code	
Country			
Relationship to Debtor			

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

5. Repossessions, foreclosures, and returns

List all property of the debtor that was obtained by a creditor within 1 year before filing this case, including property repossessed by a creditor, sold at a foreclosure sale, transferred by a deed in lieu of foreclosure, or returned to the seller. Do not include property listed in line 6.

☒ None

Creditor's Name and Address	Description of the Property	Date	Value of property
5.1			\$
Creditor's Name			
Street			
City	State	ZIP Code	
Country			

6. Setoffs

List any creditor, including a bank or financial institution, that within 90 days before filing this case set off or otherwise took anything from an account of the debtor without permission or refused to make a payment at the debtor's direction from an account of the debtor because the debtor owed a debt.

☒ None

Creditor's Name and Address	Description of the action creditor took	Date action was taken	Amount
6.1			\$
Creditor's Name			
Street			
	Last 4 digits of account number: XXXX-		
City	State	ZIP Code	
Country			

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 3: Legal Actions or Assignments**7. Legal actions, administrative proceedings, court actions, executions, attachments, or governmental audits**

List the legal actions, proceedings, investigations, arbitrations, mediations, and audits by federal or state agencies in which the debtor was involved in any capacity—within 1 year before filing this case.

☐ None

Case title	Nature of case	Court or agency's name and address	Status of case
7.1 See SOFA 7 Attachment		Name	<input type="checkbox"/> Pending
		Street	<input type="checkbox"/> On appeal
			<input type="checkbox"/> Concluded
Case number		City State ZIP Code	
		Country	

8. Assignments and receivership

List any property in the hands of an assignee for the benefit of creditors during the 120 days before filing this case and any property in the hands of a receiver, custodian, or other court-appointed officer within 1 year before filing this case.

☒ None

Custodian's name and address	Description of the Property	Value
8.1 Custodian's name		\$
Street	Case title	Court name and address
		Name
		Street
City State ZIP Code	Case number	
		City State ZIP Code
Country	Date of order or assignment	Country

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 4: Certain Gifts and Charitable Contributions

9. List all gifts or charitable contributions the debtor gave to a recipient within 2 years before filing this case unless the aggregate value of the gifts to that recipient is less than \$1,000

☒ None

Recipient's name and address	Description of the gifts or contributions	Dates given	Value
9.1 Creditor's Name Street City State ZIP Code Country			\$
Recipient's relationship to debtor			

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 5: Certain Losses**10. All losses from fire, theft, or other casualty within 1 year before filing this case.**☒ None

Description of the property lost and how the loss occurred	Amount of payments received for the loss If you have received payments to cover the loss, for example, from insurance, government compensation, or tort liability, list the total received. List unpaid claims on Official Form 106A/B (Schedule A/B: Assets – Real and Personal Property).	Date of loss	Value of property lost
10.1			\$

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 6: Certain Payments or Transfers**11. Payments related to bankruptcy**

List any payments of money or other transfers of property made by the debtor or person acting on behalf of the debtor within 1 year before the filing of this case to another person or entity, including attorneys, that the debtor consulted about debt consolidation or restructuring, seeking bankruptcy relief, or filing a bankruptcy case.

☒ None

	Who was paid or who received the transfer?	If not money, describe any property transferred	Dates	Total amount or value
11.1				\$
	Address			
	Street			
	City	State	ZIP Code	
	Country			
	Email or website address			
	Who made the payment, if not debtor?			

12. Self-settled trusts of which the debtor is a beneficiary

List any payments or transfers of property made by the debtor or a person acting on behalf of the debtor within 10 years before the filing of this case to a self-settled trust or similar device.

Do not include transfers already listed on this statement.

☒ None

	Name of trust or device	Describe any property transferred	Dates transfers were made	Total amount or value
12.1				\$
	Trustee			

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

13. Transfers not already listed on this statement

List any transfers of money or other property - by sale, trade, or any other means - made by the debtor or a person acting on behalf of the debtor within 2 years before the filing of this case to another person, other than property transferred in the ordinary course of business or financial affairs. Include both outright transfers and transfers made as security. Do not include gifts or transfers previously listed on this statement.

☒ None

Who received transfer?	Description of property transferred or payments received or debts paid in exchange	Date transfer was made	Total amount or value
13.1			\$
Address			
Street			
City State ZIP Code			
Country			
Relationship to Debtor			

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 7: Previous Locations**14. Previous addresses**

List all previous addresses used by the debtor within 3 years before filing this case and the dates the addresses were used.

☐ Does not apply

Address			Dates of occupancy	
14.1	101 West Colfax Avenue		From	To Until 6/13/2023
	Street			
	Denver	CO	80202	
	City	State	ZIP Code	
	Country			
14.2	2642 East 21st Street		From	To Until 2/28/2022
	Street			
	Tulsa	OK	74114	
	City	State	ZIP Code	
	Country			
14.3	11885 Lackland Avenue		From	To Until 7/8/2022
	Street			
	Maryland Heights	MO	63146	
	City	State	ZIP Code	
	Country			

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 8: Health Care Bankruptcies**15. Health Care bankruptcies**

Is the debtor primarily engaged in offering services and facilities for:

- diagnosing or treating injury, deformity, or disease, or
- providing any surgical, psychiatric, drug treatment, or obstetric care?

☒ No. Go to Part 9.☐ Yes. Fill in the information below.

Facility Name and Address	Nature of the business operation, including type of services the debtor provides	If debtor provides meals and housing, number of patients in debtor's care
15.1 Facility Name		
Street	Location where patient records are maintained (if different from facility address). If electronic, identify any service provider.	How are records kept?
City State ZIP Code		Check all that apply:
Country		<input type="checkbox"/> Electronically
		<input type="checkbox"/> Paper

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 9: Personally Identifiable Information**16. Does the debtor collect and retain personally identifiable information of customers?**☒ No.☐ Yes. State the nature of the information collected and retained. _____

Does the debtor have a privacy policy about that information?

☐ No☐ Yes**17. Within 6 years before filing this case, have any employees of the debtor been participants in any ERISA, 401(k), 403(b), or other pension or profit-sharing plan made available by the debtor as an employee benefit?**☐ No. Go to Part 10.☒ Yes. Does the debtor serve as plan administrator?☐ No. Go to Part 10.☒ Yes. Fill in below:

Name of plan	Employer identification number of the plan
17.1 ZHI 401(k) Retirement Savings Plan	EIN: 004

Has the plan been terminated?

☒ No☐ Yes

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 10: Certain Financial Accounts, Safe Deposit Boxes, and Storage Units**18. Closed financial accounts**

Within 1 year before filing this case, were any financial accounts or instruments held in the debtor's name, or for the debtor's benefit, closed, sold, moved, or transferred?

Include checking, savings, money market, or other financial accounts; certificates of deposit; and shares in banks, credit unions, brokerage houses, cooperatives, associations, and other financial institutions.

☒ None

Financial institution name and address	Last 4 digits of account number	Type of account	Date account was closed, sold, moved, or transferred	Last balance before closing or transfer
18.1 _____ Name	XXXX- _____	<input type="checkbox"/> Checking	_____	\$ _____
_____		<input type="checkbox"/> Savings		
_____		<input type="checkbox"/> Money market		
_____		<input type="checkbox"/> Brokerage		
_____		<input type="checkbox"/> Other _____		

City _____ State _____ ZIP Code _____				
Country _____				

19. Safe deposit boxes

List any safe deposit box or other depository for securities, cash, or other valuables the debtor now has or did have within 1 year before filing this case.

☒ None

Depository institution name and address	Names of anyone with access to it	Description of the contents	Does debtor still have it?
19.1 _____ Name	_____	_____	<input type="checkbox"/> No
_____			<input type="checkbox"/> Yes

City _____ State _____ ZIP Code _____	Address _____		
Country _____			

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

20. Off-premises storage

List any property kept in storage units or warehouses within 1 year before filing this case. Do not include facilities that are in a part of a building in which the debtor does business.

☒ None

Facility name and address	Names of anyone with access to it	Description of the contents	Does debtor still have it?
20.1			<input type="checkbox"/> No
Name			
Street			<input type="checkbox"/> Yes
City	State	ZIP Code	Address
Country			

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 11: Property the Debtor Holds or Controls That the Debtor Does Not Own**21. Property held for another**

List any property that the debtor holds or controls that another entity owns. Include any property borrowed from, being stored for, or held in trust. Do not list leased or rented property.

☒ None

	Owner's name and address	Location of the property	Description of the property	Value
21.1	Name			\$
	Street			
	City	State	ZIP Code	
	Country			

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 12: Details About Environmental Information

For the purpose of Part 12, the following definitions apply:

- *Environmental law* means any statute or governmental regulation that concerns pollution, contamination, or hazardous material, regardless of the medium affected (air, land, water, or any other medium).
- *Site* means any location, facility, or property, including disposal sites, that the debtor now owns, operates, or utilizes or that the debtor formerly owned, operated, or utilized.
- *Hazardous material* means anything that an environmental law defines as hazardous or toxic, or describes as a pollutant, contaminant, or a similarly harmful substance.

Report all notices, releases, and proceedings known, regardless of when they occurred.**22. Has the debtor been a party in any judicial or administrative proceeding under any environmental law?** Include settlements and orders.☒ No☐ Yes. Provide details below.

Case title	Court or agency name and address	Nature of the case	Status of case
22.1	Name		<input type="checkbox"/> Pending
	Street		<input type="checkbox"/> On appeal
			<input type="checkbox"/> Concluded
Case Number			
	City State ZIP Code		
	Country		

23. Has any governmental unit otherwise notified the debtor that the debtor may be liable or potentially liable under or in violation of an environmental law?☒ No☐ Yes. Provide details below.

Site name and address	Governmental unit name and address	Environmental law, if known	Date of notice
23.1	Name		
	Street		
	City State ZIP Code		
	Country		

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

24. Has the debtor notified any governmental unit of any release of hazardous material?☒ No☐ Yes. Provide details below.

Site name and address	Governmental unit name and address	Environmental law, if known	Date of notice
24.1			
Name	Name		
Street	Street		
City State ZIP Code	City State ZIP Code		
Country	Country		

Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

Part 13: Details About the Debtor's Business or Connections to Any Business**25. Other businesses in which the debtor has or has had an interest**

List any business for which the debtor was an owner, partner, member, or otherwise a person in control within 6 years before filing this case. Include this information even if already listed in the Schedules.

☐ None

Business name and address	Describe the nature of the business	Employer Identification number Do not include Social Security number or ITIN.
25.1 See SOFA 25 Attachment		EIN:
Name		Dates business existed
Street		From To
City State ZIP Code		
Country		

26. Books, records, and financial statements

26a. List all accountants and bookkeepers who maintained the debtor's books and records within 2 years before filing this case.

☐ None

Name and Address	Dates of service
26a.1 Ryan Frames - SVP Finance & Treasury, Zachry Holdings, Inc.	From 7/5/2016 To Present
Name	
527 Logwood Avenue	
Street	
San Antonio TX 78221	
City State ZIP Code	
Country	

26b. List all firms or individuals who have audited, compiled, or reviewed debtor's books of account and records or prepared a financial statement within 2 years before filing this case.

☐ None

Name and Address	Dates of service
26b.1 Ernst & Young, U.S. LLP	From To > 5 years
Name	
111 W. Houston Street. Suite 1901	
Street	
San Antonio TX 78205	
City State ZIP Code	
Country	

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

26c. List all firms or individuals who were in possession of the debtor's books of account and records when this case is filed.

☐ None

Name and address

If any books of account and records are unavailable, explain why

26c.1 Ryan Frames

Name

527 Logwood Avenue

Street

San Antonio

TX

78221

City

State

ZIP Code

Country

26d. List all financial institutions, creditors, and other parties, including mercantile and trade agencies, to whom the debtor issued a financial statement within 2 years before filing this case.

☒ None

Name and address

26d.1

Name

Street

City

State

ZIP Code

Country

27. Inventories

Have any inventories of the debtor's property been taken within 2 years before filing this case?

☒ No☐ Yes. Give the details about the two most recent inventories.

Name of the person who supervised the taking of the inventory

Date of
Inventory

The dollar amount and basis (cost, market, or other basis) of each inventory

\$

Name and address of the person who has possession of inventory records

27.1

Name

Street

City

State

ZIP Code

Country

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Debtor: Zachry Engineering Corporation

Case number (if known): 24-90379

Name

28. List the debtor's officers, directors, managing members, general partners, members in control, controlling shareholders, or other people in control of the debtor at the time of the filing of this case.

Name	Address	Position and Nature of any interest	% of interest, if any
28.1 See SOFA 28 Attachment			

29. Within 1 year before the filing of this case, did the debtor have officers, directors, managing members, general partners, members in control of the debtor, or shareholders in control of the debtor who no longer hold these positions?

☐ No

☒ Yes. Identify below.

Name	Address	Position and Nature of any interest	Period during which position or interest was held
29.1 See SOFA 29 Attachment			From To

30. Payments, distributions, or withdrawals credited or given to insiders

Within 1 year before filing this case, did the debtor provide an insider with value in any form, including salary, other compensation, draws, bonuses, loans, credits on loans, stock redemptions, and options exercised?

☐ No

☒ Yes. Identify below.

Name and address of recipient	Amount of money or description and value of property	Dates	Reason for providing the value
30.1 See SOFA question 4			
Name			
Street			
City State ZIP Code			
Country			
Relationship to debtor			

31. Within 6 years before filing this case, has the debtor been a member of any consolidated group for tax purposes?

☐ No

☒ Yes. Identify below.

Name of the parent corporation	Employer Identification number of the parent corporation
31.1 Zachry Industries, Inc.	EIN: 74-2079316

32. Within 6 years before filing this case, has the debtor as an employer been responsible for contributing to a pension fund?

☒ No

☐ Yes. Identify below.

Name of the pension fund	Employer Identification number of the pension fund
32.1	EIN:

Part 14: Signature and Declaration Case 24-90377 Document 534 Filed in TXSB on 07/16/24 Page 41 of 50

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both.

18 U.S.C. §§ 152, 1341, 1519, and 3571.

I have examined the information in this *Statement of Financial Affairs* and any attachments and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 07/16/2024
MM / DD / YYYY

x / s / Mohsin Y. Meghji _____

Printed name Mohsin Y. Meghji

Signature of individual signing on behalf of the debtor

Position or relationship to debtor Chief Restructuring Officer of Zachry Holdings, Inc

Are additional pages to *Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy* (Official Form 207) attached?

☐ No

☒ Yes

Attachment 3

Certain payments or transfers to creditors within 90 days before filing this case

Page 1 of 2

In re: Zachry Engineering Corporation
Case No. 24-90379

Attachment 3

Certain payments or transfers to creditors within 90 days before filing this case

Creditor's name	Address 1	Address 2	City	State	Zip	Country	Date	Total amount or value	Reason for payment or transfer (e.g. Secured debt, Unsecured loan repayments, Suppliers or vendors, Services, or Other)
HAMMOND 4531 COLUMBIA LLC	4020 KINROSS LAKES PKWY #200		RICHFIELD	OH	44286		4/24/2024	\$7,116.17	Vendor
HENNEMAN ENGINEERING INC	1605 S STATE STREET	SUITE 101	CHAMPAIGN	IL	61820		3/24/2024	\$29,600.00	Vendor
HICKS THOMAS LLP	700 LOUISIANA ST	SUITE 2300	HOUSTON	TX	77002		2/24/2024	\$6,200.99	Vendor
HICKS THOMAS LLP	700 LOUISIANA ST	SUITE 2300	HOUSTON	TX	77002		4/24/2024	\$793.74	Vendor
HICKS THOMAS LLP	700 LOUISIANA ST	SUITE 2300	HOUSTON	TX	77002		4/24/2024	\$8,851.74	Vendor
HICKS THOMAS LLP	700 LOUISIANA ST	SUITE 2300	HOUSTON	TX	77002		4/24/2024	\$78,689.63	Vendor
JORDAN INDUSTRIAL CONTROLS INC	215 CASA PARK DRIVE	P O BOX 108	MT ZION	IL	62549		3/24/2024	\$15,262.50	Vendor
JORDAN INDUSTRIAL CONTROLS INC	215 CASA PARK DRIVE	P O BOX 108	MT ZION	IL	62549		3/24/2024	\$65,679.50	Vendor
JS HOLD LLC	PO BOX 23388		NEW YORK	NY	10087		2/24/2024	\$14,366.68	Vendor
KING & SOMMER LLP	40 NE LOOP 410	#320	SAN ANTONIO	TX	78216-5826		3/24/2024	\$10,890.40	Vendor
KRAFT HEINZ FOODS COMPAN	PO BOX 57		PITTSBURGH	PA	15230		5/9/2024	\$40,317.15	Vendor
MECO-HENNE CONTRACTING INC	4140 S 87TH ST		OMAHA	NE	68127-1602		2/24/2024	\$102,728.00	Vendor
MECO-HENNE CONTRACTING INC	4140 S 87TH ST		OMAHA	NE	68127-1602		4/24/2024	\$102,221.00	Vendor
OP&EAGLE CREEK HOLDINGS LLC	PO BOX 167		NESHKORO	WI	54960		2/24/2024	\$42,232.61	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		2/22/2024	\$390.96	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		3/7/2024	\$254.20	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		3/14/2024	\$3,146.30	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		3/21/2024	\$500.00	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		4/4/2024	\$743.59	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		4/11/2024	\$470.43	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		4/18/2024	\$1,057.62	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		4/25/2024	\$975.23	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		5/9/2024	\$1,048.32	Vendor
REGIONS BANK	1900 5th Avenue North		Birmingham	AL	35203		5/20/2024	\$40.00	Vendor
REVERE ELECTRIC	8807 18TH STREET		MOKEA	IL	60448		3/24/2024	\$35,358.00	Vendor
RVN INC	3110 Barrons Way		Sugar Land	TX	77479		2/24/2024	\$9,360.00	Vendor
RVN INC	3110 Barrons Way		Sugar Land	TX	77479		3/24/2024	\$33,000.00	Vendor
RVN INC	3110 Barrons Way		Sugar Land	TX	77479		3/24/2024	\$41,182.00	Vendor
RVN INC	3110 Barrons Way		Sugar Land	TX	77479		4/24/2024	\$29,280.00	Vendor
RVN INC	3110 Barrons Way		Sugar Land	TX	77479		4/24/2024	\$30,175.00	Vendor
SPICER GROUP INC	230 S WASHINGTON AVE		SAGINAW	MI	48607		4/24/2024	\$44,500.00	Vendor
SYSTEM ONE HOLDINGS LLC	210 6TH AVENUE	SUITE 3100	PITTSBURGH	PA	15222		2/24/2024	\$208,126.58	Vendor
SYSTEM ONE HOLDINGS LLC	210 6TH AVENUE	SUITE 3100	PITTSBURGH	PA	15222		3/24/2024	\$71,985.41	Vendor
SYSTEM ONE HOLDINGS LLC	210 6TH AVENUE	SUITE 3100	PITTSBURGH	PA	15222		3/24/2024	\$18,594.68	Vendor
SYSTEM ONE HOLDINGS LLC	210 6TH AVENUE	SUITE 3100	PITTSBURGH	PA	15222		3/24/2024	\$148,774.96	Vendor
SYSTEM ONE HOLDINGS LLC	210 6TH AVENUE	SUITE 3100	PITTSBURGH	PA	15222		4/24/2024	\$93,717.85	Vendor
SYSTEM ONE HOLDINGS LLC	210 6TH AVENUE	SUITE 3100	PITTSBURGH	PA	15222		4/24/2024	\$99,166.87	Vendor
SYSTEM ONE HOLDINGS LLC	210 6TH AVENUE	SUITE 3100	PITTSBURGH	PA	15222		4/24/2024	\$106,991.84	Vendor
SYSTEM ONE HOLDINGS LLC	210 6TH AVENUE	SUITE 3100	PITTSBURGH	PA	15222		4/24/2024	\$130,426.03	Vendor
TERRACON CONSULTANTS INC	11555 CLAY ROAD STE #100		HOUSTON	TX	77043		3/24/2024	\$4,750.00	Vendor
WESTPLEX LIMITED PARTNERSHIP I	1121 NORTH 102ND COURT		OMAHA	NE	68114		4/24/2024	\$80,834.56	Vendor
WESTPLEX LIMITED PARTNERSHIP I	1121 NORTH 102ND COURT		OMAHA	NE	68114		4/24/2024	\$64,114.66	Vendor
WESTPLEX LIMITED PARTNERSHIP I	1121 NORTH 102ND COURT		OMAHA	NE	68114		4/24/2024	\$80,834.56	Vendor
XEROX CORPORATION	PO BOX 650361		DALLAS	TX	75265-0361		2/24/2024	\$5,596.27	Vendor
XEROX CORPORATION	PO BOX 650361		DALLAS	TX	75265-0361		4/24/2024	\$41.40	Vendor
XEROX CORPORATION	PO BOX 650361		DALLAS	TX	75265-0361		4/24/2024	\$5,765.35	Vendor

In re: Zachry Engineering Corporation
Case No. 24-90379

Attachment 4

Payments or other transfers of property made within 1 year before filing this case that benefited any insider

Insider's name	Address 1	City	State	Zip	Date	Total amount or value	Reasons for payment or transfer	Relationship to debtor
Employee - 1040	Address on file				6/12/2023	\$115,689.30	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				7/12/2023	\$31,568.17	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				8/1/2023	\$31,367.97	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				9/12/2023	\$31,392.93	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				10/12/2023	\$31,654.61	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				11/10/2023	\$31,370.58	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				12/12/2023	\$31,374.65	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				1/12/2024	\$36,405.26	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				2/12/2024	\$32,494.94	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				3/12/2024	\$31,728.46	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				4/12/2024	\$32,379.70	Compensation / Reimbursements	Employee
Employee - 1040	Address on file				5/10/2024	\$31,728.46	Compensation / Reimbursements	Employee
Zachry Asia	527 Logwood Avenue	San Antonio	TX	78221	4/18/2024	\$88,249.41	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/4/2023	\$806,719.69	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/11/2023	\$801,720.91	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/12/2023	\$117,753.46	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/18/2023	\$809,863.14	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/25/2023	\$824,234.17	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	6/1/2023	\$1,098,661.58	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	6/8/2023	\$836,518.58	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	6/12/2023	\$508,486.06	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	6/15/2023	\$835,486.26	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	6/22/2023	\$845,971.11	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	6/29/2023	\$845,386.59	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	7/6/2023	\$838,163.51	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	7/10/2023	\$478.83	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	7/11/2023	\$81.00	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	7/12/2023	\$135,351.06	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	7/13/2023	\$859,736.57	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	7/20/2023	\$890,241.21	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	7/27/2023	\$892,962.56	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	8/3/2023	\$876,478.20	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	8/10/2023	\$886,678.76	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	8/11/2023	\$133,805.29	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	8/15/2023	\$150,000.00	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	8/17/2023	\$877,468.05	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	8/24/2023	\$886,937.00	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	8/31/2023	\$870,074.97	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/1/2023	\$1,521.23	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/7/2023	\$865,324.21	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/8/2023	\$2,070.54	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/12/2023	\$135,293.17	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/14/2023	\$874,828.30	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/15/2023	\$770.95	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/21/2023	\$871,204.85	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/22/2023	\$1,145.23	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	9/28/2023	\$893,925.93	Normal Business Transfer	Related Entity

In re: Zachry Engineering Corporation
Case No. 24-90379

Attachment 4

Payments or other transfers of property made within 1 year before filing this case that benefited any insider

Insider's name	Address 1	City	State	Zip	Date	Total amount or value	Reasons for payment or transfer	Relationship to debtor
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	10/5/2023	\$874,339.32	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	10/12/2023	\$136,210.53	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	10/12/2023	\$885,012.09	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	10/18/2023	\$1,000,000.00	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	10/19/2023	\$876,679.66	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	10/26/2023	\$889,085.46	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	11/2/2023	\$877,275.21	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	11/9/2023	\$881,617.18	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	11/10/2023	\$137,747.22	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	11/14/2023	\$265.95	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	11/16/2023	\$873,605.99	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	11/17/2023	\$1,224.70	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	11/22/2023	\$867,374.36	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	11/30/2023	\$853,804.60	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	12/1/2023	\$143.59	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	12/7/2023	\$865,277.67	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	12/12/2023	\$131,430.42	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	12/14/2023	\$881,799.95	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	12/21/2023	\$917,339.99	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	12/28/2023	\$896,514.56	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	1/4/2024	\$831,851.89	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	1/11/2024	\$845,938.17	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	1/12/2024	\$115,238.32	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	1/18/2024	\$835,482.73	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	1/25/2024	\$841,448.20	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	2/1/2024	\$837,905.91	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	2/8/2024	\$835,389.55	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	2/12/2024	\$116,931.59	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	2/15/2024	\$850,829.60	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	2/22/2024	\$858,216.10	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	2/29/2024	\$837,025.19	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	3/5/2024	\$2,422.70	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	3/7/2024	\$832,863.64	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	3/12/2024	\$116,311.22	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	3/14/2024	\$841,002.14	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	3/21/2024	\$827,669.67	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	3/22/2024	\$741.89	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	3/28/2024	\$833,782.66	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/4/2024	\$818,600.25	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/9/2024	\$65.00	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/9/2024	\$500,000.00	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/10/2024	\$500,000.00	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/11/2024	\$800,120.67	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/12/2024	\$136,992.94	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/17/2024	\$3,000.00	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/18/2024	\$816,282.36	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	4/25/2024	\$821,181.86	Normal Business Transfer	Related Entity

In re: Zachry Engineering Corporation
Case No. 24-90379

Attachment 4

Payments or other transfers of property made within 1 year before filing this case that benefited any insider

Insider's name	Address 1	City	State	Zip	Date	Total amount or value	Reasons for payment or transfer	Relationship to debtor
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/2/2024	\$813,540.23	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/9/2024	\$855,322.14	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/10/2024	\$107,899.67	Normal Business Transfer	Related Entity
Zachry Industrial, Inc	527 Logwood Avenue	San Antonio	TX	78221	5/16/2024	\$789,062.30	Normal Business Transfer	Related Entity

In re: Zachry Engineering Corporation
Case No. 24-90379
Attachment 7

Legal actions, administrative proceedings, court actions, executions, attachments, attachments, or governmental audits

Case Title	Case number	Nature of case	Court name	Court address 1	Court address 2	Court City	Court State	Court Zip	Status of case (e.g. Pending, On appeal, Concluded)
Albert James Daugherty, Vanessa Lee Daugherty, and Geraldine Beasley v. Dale Martin Kemp and Patriot Security, Inc.	23DCCV0925	Personal Injury	172nd Judicial District Court, Jefferson County, Texas	1085 Pearl Street		Beaumont	TX	77701	Pending
Equal Employment Opportunity Commission	N/A	Employment Discrimination	N/A						Pending
Fairway Methanol, LLC Contract Dispute	N/A	Contract	N/A						Demand Letter Received
Naiker Alvarez Individually and on Behalf of the Estate of Juan Fuennmayor, et al.	4:22-CV-00376	Personal Injury	U.S. District Court, Southern District of Texas, Houston Division 125th Judicial District Court, Harris County, Texas / Texas Supreme Court	515 Rusk Avenue 201 Caroline, 10th Floor		Houston	TX	77002	Pending
Zachry Engineering Corporation v. Encina Solutions, LLC, et al.	2021-02701 / 23-0506	Contract				Houston	TX	77002	Pending

In re: Zachry Engineering Corporation

Case No. 24-90379

Attachment 25

Other businesses in which the debtor has or has had an interest

Business name	Address 1	City	State	Zip	Nature of business	Employer Identification number	Dates business existed From:	Dates business existed To:
UE Properties, Inc.	533 Logwood Avenue	San Antonio	TX	78227	Substations	75-2052226	8/14/1985	Present
Zachry Asia Inc.	534 Logwood Avenue	San Antonio	TX	78228	Holding company	37-1940757	8/20/2013	Present
Zachry High Voltage Solutions, LLC	531 Logwood Avenue	San Antonio	TX	78225	Engineering	20-5791090	10/12/2006	Present
ZEC Michigan, Inc.	535 Logwood Avenue	San Antonio	TX	78229	Engineering	20-0404627	8/11/2003	Present
ZEC New York, Inc.	532 Logwood Avenue	San Antonio	TX	78226	Engineering	31-0825897	1/7/1929	Present

In re: Zachry Engineering Corporation**Case No. 24-90379**

Attachment 28

Current Partners, Officers, Directors and Shareholders

Name	Address 1	City	State	Zip	Position and nature of any interest	% of interest, if any
Biediger, Ralph J.	527 Logwood Avenue	San Antonio	TX	78221	Director	0.00%
C. Frames, Ryan	527 Logwood Avenue	San Antonio	TX	78221	Director and Senior Vice President	0.00%
Czuba, Matthew J.	527 Logwood Avenue	San Antonio	TX	78221	Director and President	0.00%
Munk, Dwight	527 Logwood Avenue	San Antonio	TX	78221	Treasurer	0.00%
Old, James R.	527 Logwood Avenue	San Antonio	TX	78221	Senior Vice President	0.00%
Trefzer, Jenny	527 Logwood Avenue	San Antonio	TX	78221	Vice President	0.00%
Zachry EPC Holdings, LLC	527 Logwood Avenue	San Antonio	TX	78221	Equity Owner	100.00%
Zachry, John B.	527 Logwood Avenue	San Antonio	TX	78221	Chief Executive Officer	0.00%

In re: Zachry Engineering Corporation
Case No. 24-90379

Attachment 29

Former Partners, Officers, Directors and Shareholders

Name	Address 1	Address 2	City	State	Zip	Position and nature of any interest	Period during which position or interest was held
Bachh, Muneer	Address on file					Senior Vice President	1/1/2022-3/31/2024
Blanchette, Richard	Address on file					Senior Vice President	1/1/2022-6/30/2023
Craig, Kim	Address on file					Vice President and Treasurer	1/1/2022-6/30/2023
Park, Randy	Address on file					Director and President	1/1/2022-6/30/2023
						Director, Senior Vice President, General Counsel and Secretary	1/1/2022-6/30/2023
Schwab, David	Address on file						
Stroope, Marc	Address on file					Secretary	7/1/2023-3/1/2024

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

<hr/>)	
In re:)	Chapter 11
)	
ZACHRY HOLDINGS, INC., <i>et al.</i> ¹)	Case No. 24-90377 (MI)
)	
Debtors.)	(Jointly Administered)
<hr/>)	

**AMENDED SCHEDULES OF ASSETS AND LIABILITIES FOR
ZACHRY ENGINEERING CORPORATION CASE NO. 24-90379 (MI)**

AMENDED SCHEDULE E/F, Part 2 ²

¹ The last four digits of Zachry Holdings, Inc.'s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors' proposed claims and noticing agent at <https://veritaglobal.net/zhi>. The location of the Debtors' service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

² These amended schedules incorporate by reference and must be considered in connection with the Global Notes, Methodology, and Specific Disclosures Regarding the Debtors' Schedules of Assets and Liabilities and Statement of Financial Affairs, attached to the Schedules of Assets and Liabilities for the above mentioned debtor. The Amending Debtors and the docket number of each Amending Debtors' Schedules are as follows: (1) Zachry Holdings, Inc. [Docket No. 511]; (2) Zachry Engineering Corporation [Docket No. 513]; (3) Zachry Industrial, Inc. [Docket No. 518]; (4) Zachry Enterprise Solutions, LLC [Docket No. 521]; (5) Zachry Nuclear Engineering, Inc. [Docket No. 524]; (6) JVIC Fabrication, LLC [Docket No. 527]; (7) Zachry Maintenance Services, LLC [Docket No. 529]; (8) J.V. Industrial Companies, LLC [Docket No. 530]; (9) Madison Industrial Services Team, LLC [Docket No. 531].

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation
 United States Bankruptcy Court for the: Southern District of Texas
 Case number (if known): 24-90379 (MI)

☒ Check if this is an amended filing

Official Form 206Sum**Summary of Assets and Liabilities for Non-Individuals****12/15****Part 1: Summary of Assets****1. Schedule A/B: Assets—Real and Personal Property** (Official Form 206A/B)**1a. Real property:**Copy line 88 from *Schedule A/B*

\$ 4,923,228.46

1b. Total personal property:Copy line 91A from *Schedule A/B*

\$ 99,571,377.03

1c. Total of all property:Copy line 92 from *Schedule A/B*

\$ 104,494,605.49

Part 2: Summary of Liabilities**2. Schedule D: Creditors Who Have Claims Secured by Property** (Official Form 206D)Copy the total dollar amount listed in Column A, *Amount of claim*, from line 3 of *Schedule D*

\$ 282,371,252.61

3. Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)**3a. Total claim amounts of priority unsecured claims:**Copy the total claims from Part 1 from line 5a of *Schedule E/F*

\$ 0.00

3b. Total amount of claims of nonpriority amount of unsecured claims:Copy the total of the amount of claims from Part 2 from line 5b of *Schedule E/F*

+ \$ 28,986,017.09

4. Total liabilities

Lines 2 + 3a + 3b

\$ 311,357,269.70

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation
 United States Bankruptcy Court for the: Southern District of Texas
 Case number (if known): 24-90379 (MI)

☒ Check if this is an amended filing

Official Form 206E/F**Schedule E/F: Creditors Who Have Unsecured Claims**

12/15

Be as complete and accurate as possible. Use Part 1 for creditors with PRIORITY unsecured claims and Part 2 for creditors with NONPRIORITY unsecured claims. List the other party to any executory contracts or unexpired leases that could result in a claim. Also list executory contracts on Schedule A/B: Assets - Real and Personal Property (Official Form 206A/B) and on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G). Number the entries in Parts 1 and 2 in the boxes on the left. If more space is needed for Part 1 or Part 2, fill out and attach the Additional Page of that Part included in this form.

Part 1: List All Creditors with PRIORITY Unsecured Claims

1. Do any creditors have priority unsecured claims? (See 11 U.S.C. § 507).

- ☐ No. Go to Part 2.
☒ Yes. Go to Line 2.

2. List in alphabetical order all creditors who have unsecured claims that are entitled to priority in whole or in part. If the debtor has more than 3 creditors with priority unsecured claims, fill out and attach the Additional Page of Part 1.

		Total claim	Priority amount
2.1 Priority creditor's name and mailing address		As of the petition filing date, the claim is: \$	Undetermined
Schedule E/F Part 1 is not amended		Check all that apply.	
Creditor Name	<input type="checkbox"/> Contingent		
Creditor's Notice name	<input type="checkbox"/> Unliquidated		
	<input type="checkbox"/> Disputed		
Address	Basis for the claim:		
City	State	ZIP Code	
Country			
Date or dates debt was incurred			
Last 4 digits of account number		Is the claim subject to offset?	
		<input type="checkbox"/> No	
Specify Code subsection of PRIORITY unsecured claim: 11 U.S.C. § 507(a) ()		<input type="checkbox"/> Yes	

Part 2: List All Creditors with NONPRIORITY Unsecured Claims

3. List in alphabetical order all of the creditors with nonpriority unsecured claims. If the debtor has more than 6 creditors with nonpriority unsecured claims, fill out and attach the Additional Page of Part 2.

		Amount of claim
3.1 Nonpriority creditor's name and mailing address	As of the petition filing date, the claim is:	\$ 28,986,017.09
See Amended Schedule E/F, Part 2 Attachment	<i>Check all that apply.</i>	
Creditor Name	<input type="checkbox"/> Contingent	
	<input type="checkbox"/> Unliquidated	
Creditor's Notice name	<input type="checkbox"/> Disputed	
Address	Basis for the claim:	
City State ZIP Code		
Country		
Date or dates debt was incurred	Is the claim subject to offset?	
	<input type="checkbox"/> No	
Last 4 digits of account number	<input type="checkbox"/> Yes	

Part 3: List Others to Be Notified About Unsecured Claims

4. List in alphabetical order any others who must be notified for claims listed in Parts 1 and 2. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for unsecured creditors. If no others need to be notified for the debts listed in Parts 1 and 2, do not fill out or submit this page. If additional pages are needed, copy the next page.

Name and mailing address

On which line in Part 1 or Part 2 is the related creditor (if any) listed?

Last 4 digits of account number, if any

Name

Line

☐ Not Listed.Explain

Notice Name

Street

City

State

ZIP Code

Country

Part 4: Total Amounts of the Priority and Nonpriority Unsecured Claims

5. Add the amounts of priority and nonpriority unsecured claims.

		Total of claim amounts
5a. Total claims from Part 1	5a.	\$ 0.00
5b. Total claims from Part 2	5b. +	\$ 28,986,017.09
5c. Total of Parts 1 and 2 Lines 5a + 5b = 5c.	5c.	\$ 28,986,017.09

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90379 (MI)

Official Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ *Schedule A/B: Assets—Real and Personal Property* (Official Form 206A/B)
- ☐ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☐ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☐ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☐ *Schedule H: Codebtors* (Official Form 206H)
- ☒ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☒ Amended Schedule Schedule E/F, Part 2
- ☐ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)
- ☐ Other document that requires a declaration _____

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 08/30/2024
MM / DD / YYYY

X / s / Mohsin Y. Meghji
Signature of individual signing on behalf of debtor

Mohsin Y. Meghji
Printed name
Chief Restructuring Officer of Zachry
Holdings, Inc
Position or relationship to debtor

In re: Zachry Engineering Corporation

Case No. 24-90379

Schedule E/F, Part 2

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim	Amendment Note
	Avarez, Naker Individually and on Behalf of the Estate of Juan	VB ATTORNEYS, Vuk S. Vulasinovic	6363 Woodway, Suite 400	Houston	TX	77056		Undetermined	Personal Injury	N	Y	Y	Y	Undetermined	
3.1	Fuenmayor, et al.	PO BOX 240130		SAN ANTONIO	TX	78224-0130		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.2	AMBITECH ENGINEERING CORP	P. O. BOX 411289		BOSTON	MA	02241-1289		Undetermined	Trade Payables	N	N	N	N	\$63,840.00	
3.3	APEX SYSTEMS LLC	PO BOX 7035		PASADENA	CA	91109-7035		Undetermined	Trade Payables	N	N	N	N	\$17.50	AMENDED
3.4	ASAP DRUG SOLUTIONS INC	13731 SOUTH ROUTE 30	SUITE 111	PLAINFIELD	IL	60544		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.5	AS-BUILT MANAGEMENT INC	PO BOX 5019		CAROL STREAM	IL	60197-5019		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.6	AT&T CORP	33183 COLLECTION CENTER DRIVE		CHICAGO	IL	60693-0331		Undetermined	Trade Payables	N	N	N	N	\$5,880.00	
3.7	AVEVA SOFTWARE LLC	3330 OAKWELL COURT, STE 100		SAN ANTONIO	TX	78218-3024		Undetermined	Trade Payables	N	N	N	N	\$14,000.00	
3.8	BAKER ENGRG & RISK CONSULTANT	PO BOX 828836		PHILADELPHIA	PA	19182-8836		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.9	BENTLEY SYSTEMS INC	N/A		DALLAS	TX	75373-3528		Undetermined	Billings in Excess	N	Y	N	N	Undetermined	
3.10	Billings in Excess	PO BOX 733528		LAFAYETTE	LA	70598		Undetermined	Trade Payables	N	N	N	N	\$36,000.00	
3.11	BMA SOLUTIONS INC	PO BOX 81217		CHICAGO	IL	60693-0149		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.12	BOTTOM LINE EQUIPMENT LLC	14904 COLLECTIONS CENTER DR		CHICAGO	IL	60693-0149		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.13	CANON FINANCIAL SERVICES INC	12379 COLLECTIONS CENTER DRIVE		CHICAGO	IL	60693		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.14	CANON SOLUTIONS AMERICA	PO BOX 746		YORK	SC	29745		Undetermined	Trade Payables	N	N	N	N	\$420.47	
3.15	CAROLINA LIFT STATIONS LLC	PO BOX 75723		CHICAGO	IL	60675-5723		Undetermined	Trade Payables	N	N	N	N	\$102.99	AMENDED
3.16	CDW DIRECT LLC	PO BOX 630921		CINCINNATI	OH	45263-0921		Undetermined	Trade Payables	N	N	N	N	\$7,159.72	AMENDED
3.17	CINTAS CORPORATION	1287 NAPERVILLE DR		ROMEORVILLE	IL	60446		Undetermined	Trade Payables	N	N	N	N	\$678.27	
3.18	MANAGEMENT	6530 SAWYER LOOP RD		SARASOTA	FL	34238		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.19	CODEWARE INC	PO BOX 1577		NEWARK	NJ	07101-1577		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.20	COMCAST CORPORATION	PO BOX 6111		CAROL STREAM	IL	60197		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.21	COMMONWEALTH EDISON CONSOLIDATED ELECTRICAL	PO BOX 850658		MINNEAPOLIS	MN	55485-0658		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.22	DISTRI	CONTRACTORS SAFETY		CORPUS CHRISTI	TX	78403		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.23	COUNCIL	1236 MAIN STREET		BUFFALO	NY	14209		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.24	CS BUSINESS SYSTEMS	CURTISS WRIGHT FLOW CNTRL		DETROIT	MI	48277-2521		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.25	SRV	PO BOX 772521		CANYON LAKE	TX	78133-4072		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.26	CUSTOM SYSTEMS DESIGN INC	1108 SHERWOOD DR		OMAHA	NE	68108		Undetermined	Trade Payables	N	N	N	N	\$290.40	
3.27	DATASHIELD CORPORATION	PO BOX 8458													
	Daugherty, Albert James Daugherty, Vanessa Lee Daugherty, and	The Daws Law Firm, Malachi Daws, Ryan Sherer	4055 Dowlen Road	Beaumont	TX	77706		Undetermined	Personal Injury	N	Y	Y	Y	Undetermined	
3.28	Kamp and Patriot Security, Inc.	PO BOX 802816		CHICAGO	IL	60680-2816		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.29	DELL MARKETING LP	DEPT 3731		DALLAS	TX	75312-3731		Undetermined	Trade Payables	N	N	N	N	\$5,882.86	AMENDED
3.30	DISA GLOBAL SOLUTION INC	PO BOX 1094		CHARLOTTE	NC	28201-1094		Undetermined	Trade Payables	N	N	N	N	\$4,973.62	AMENDED
3.31	DUKE ENERGY	3300 N A ST BLDG 7 STE 110		MIDLAND	TX	79705		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.32	ECAD INC	Address on File						Undetermined	Employment Discrimination	N	Y	Y	Y	Undetermined	
3.33	EEOC - Name on File 10	Address on File						Undetermined	Accrued Vacation (Non-priority portion)	N	Y	Y	Y	Undetermined	
3.34	Employee Accrued Vacation 003	Address on File						CY 2024 Pre-portion		N	N	Y	N	\$610.51	

In re: Zachry Engineering Corporation

Case No. 24-90379

Schedule E/F, Part 2

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Disputed	Amount of claim	Amendment Note
3.35	Employee Accrued Vacation 006	Address on File						CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	N	N	\$1,369.11	
3.36	Employee Accrued Vacation 008	Address on File						CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	N	N	\$1,027.50	
3.37	Employee Accrued Vacation 013	Address on File						CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	N	N	\$2,343.02	
3.38	ENGIE RESOURCES LLC	1990 POST OAK BLVD		HOUSTON	TX	77056		Undetermined	Trade Payables	N	N	N	\$3,403.81	
3.39	ENTERPRISE SECURITY SYSTEMS	10910 GRANITE ST AVE		CHARLOTTE	NC	28273		Undetermined	Trade Payables	N	N	N	\$772.20	
3.40	ESC CONSULTING ENGINEERS	1922 N BROADWAY AVE		SPRINGFIELD	MO	65803		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.41	Fairway Melanol, LLC	9502 Bayport Blvd		Pasadena	TX	77507		Undetermined	Contract	N	N	N	Undetermined	
3.42	FARNSWORTH GROUP INC	2211 WEST BRADLEY AVE		CHAMPAIGN	IL	61821		Undetermined	Trade Payables	N	N	N	\$3,926.30	
3.43	FEDERAL EXPRESS	PO BOX 94515		PALATINE	IL	60094-4515		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.44	FEDEX CORPORATION	PO BOX 660481		DALLAS	TX	75266-0481		Undetermined	Trade Payables	N	N	N	\$1,651.70	
3.45	FEHR GRAHAM & ASSOCIATES LLC	101 WEST STEPHENSON STR		FREEPORT	IL	61032		Undetermined	Trade Payables	N	N	N	\$7,239.25	
3.46	FISCELLA BUILDING SERVICES INC	1003 N EASTERN AVE		URBNA	IL	61802		Undetermined	Trade Payables	N	N	N	\$394.85	
3.47	FLEXIMATION SYSTEMS INC	2680 MATHESON BLVD EAST		MISSISSAUGA	CA	L4W 0A5	CANADA	Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.48	FORTRA LLC	P.O. BOX 735324		CHICAGO	IL	60673-5324		Undetermined	Trade Payables	N	N	N	\$167,191.44	
3.49	FREEDOM WASTE MANAGEMENT INC	PO BOX 153		CHAMPAIGN	IL	61824		Undetermined	Trade Payables	N	N	N	\$27.00	
3.50	FRONTIER COMMUNICATIONS OF IND	P O BOX 740407		CINCINNATI	OH	45274-0407		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.51	FURNITURE MARKETING GROUP INC	PO BOX 649002		DALLAS	TX	75264-9002		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.52	GEIGER	PO BOX 712144		CINCINNATI	OH	45271-2144		Undetermined	Trade Payables	N	N	N	\$57.47	
3.53	GLENN BOUCK INC	9951 W 190TH ST SUITE H		MOKENA	IL	60448		Undetermined	Trade Payables	N	N	N	\$3,450.00	
3.54	GREATER OMAHA CHAMBER OF COMMERCE	808 CONAGRA DRIVE		OMAHA	NE	68102-5025		Undetermined	Trade Payables	N	N	N	\$570.00	
3.55	GREENWICH INC	PO BOX 831128		SAN ANTONIO	TX	78283		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.56	HAMMOND 4531 COLUMBIA LLC	4020 KINROSS LAKES PKWY #200		RICHFIELD	OH	44286		Undetermined	Trade Payables	N	N	N	\$869.93	
3.57	HD SUPPLY CONSTRUCTION	PO BOX 4852		ORLANDO	FL	32808-4852		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.58	HENNEMAN ENGINEERING INC	1605 S STATE STREET		CHAMPAIGN	IL	61820		Undetermined	Trade Payables	N	N	N	\$1,336.50	
3.59	HESSLER ASSOCIATES INC	38329 OLD MILL WAY		OCEAN VIEW	DE	19870		Undetermined	Trade Payables	N	N	N	\$22,521.64	
3.60	HIRERIGHT GIS INTERMEDIATE	PO BOX 847891		DALLAS	TX	75284-7891		Undetermined	Trade Payables	N	N	N	\$77.73	
3.61	HOST COFFEE SERVICE	9444 J ST		OMAHA	NE	68127		Undetermined	Trade Payables	N	N	N	\$47.62	
3.62	HOUSTON AREA SAFETY COUNCIL	PO BOX 621001		DALLAS	TX	75262-1001		Undetermined	Trade Payables	N	N	N	\$306.00	
3.63	INDUSTRIAL MEASUREMENT SOLUTIONS	24 VERSAGGI DRIVE		ST AUGUSTINE	FL	32090		Undetermined	Trade Payables	N	N	N	\$58,800.00	
3.64	INTERGRAPH CORPORATION	7088 SOLUTION CENTER		CHICAGO	IL	60677-7000		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.65	INTERMOUNTAIN GAS COMPANY	PO BOX 5600		BISMARCK	ND	58506-5600		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED
3.66	IRON MOUNTAIN INC	P O BOX 915026		DALLAS	TX	75391-5026		Undetermined	Trade Payables	N	N	N	\$0.00	AMENDED

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unfiled	Disputed	Amount of claim	Amendment Note
3.67	ISN SOFTWARE CORPORATION	PO BOX 841808		DALLAS	TX	75284-1808		Undetermined	Trade Payables	N	N	N	N	\$12,259.00	
3.68	INC	215 CASA PARK DRIVE		MT ZION	IL	62549		Undetermined	Trade Payables	N	N	N	N	\$7,646.59	
3.69	KECKLEY COMPANY	3400 CLEVELAND STREET		SKOKIE	IL	60076		Undetermined	Trade Payables	N	N	N	N	\$20,492.08	
3.70	KONICA MINOLTA	21719 NETWORK PLACE		CHICAGO	IL	60673-1217		Undetermined	Trade Payables	N	N	N	N	\$24,209.96	
3.71	KONICA MINOLTA BUSINESS	500 DAG HILL ROAD		WINDSOR	CT	06095		Undetermined	Trade Payables	N	N	N	N	\$190.07	
3.72	KRYSTAL MEDICINE CLOUD	410 MEMORIAL DR		IDAHO FALLS	ID	83402		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.73	LANDCARE INNOVATIONS INC	PO BOX 481940		CHARLOTTE	NC	28289		Undetermined	Trade Payables	N	N	N	N	\$1,900.00	
3.74	LATHROP VENDING INC	152 NORWICH NEW		UNCASVILLE	CT	06382		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.75	LINDA J OGRADY	LONDON TPKE		ROSHARON	TX	77583		Undetermined	Trade Payables	N	N	N	N	\$1,981.34	AMENDED
3.76	MAAMOT USA INC	Address on File		DALLAS	TX	75303-1659		Undetermined	Trade Payables	N	N	N	N	\$55,320.00	
3.77	MARSH WORTHAM	PO BOX 301659		BURR RIDGE	IL	60527		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.78	MCFARLANE DOUGLASS & COMPANIES	143 TOWER DR		WOOD RIVER	IL	62095		Undetermined	Trade Payables	N	N	N	N	\$669.00	
3.79	MIDWEST OCCUPATIONAL MEDICINE	325 E MADISON AVENUE		OMAHA	NE	68112		Undetermined	Trade Payables	N	N	N	N	\$100.00	
3.80	MOORE SERVICES INC	1703 READ ST		HOUSTON	TX	77099		Undetermined	Trade Payables	N	N	N	N	\$333.84	
3.81	NEWBART PRODUCTS INC	10424 ROCKLEY RD		LA PORTE	TX	77571		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.82	NORTHERN SAFETY CO INC	359 PIKE CT		OKLAHOMA CITY	OK	73147-0428		Undetermined	Trade Payables	N	N	N	N	\$127.87	
3.83	CENTERS OF OCCUPATIONAL HEALTH	PO BOX 75428		ADDISON	TX	75001		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.84	CENTERS SW	PO BOX 9005		DALLAS	TX	75266-0113		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.85	OFFICE DEPOT INC	PO BOX 660113		IRVINE	CA	92618		Undetermined	Trade Payables	N	N	N	N	\$141.67	
3.86	OPERATION TECHNOLOGY INC	17 GOODYEAR SUITE 100		SAN ANTONIO	TX	78228-4253		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.87	OPERATIONAL TECHNOLOGIES CORPO	4100 NW LOOP 410 STE 230		ROCHESTER	NY	14618		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.88	OSTERMAN PROPANE INC	1870 S WINTON RD STE 200		CHICAGO	IL	60677-5695		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.89	PARAGON MICRO INC	PO BOX 775895		COUNCIL BLUFFS	IA	51503		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.90	PIERCE COMMUNICATIONS, INC	35 MAIN PLACE, SUITE 150		SAN ANTONIO	TX	78249		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.91	PLANT INTERSCAPES INC	6436 BABCOCK RD		HOUSTON	TX	77092-8906		Undetermined	Trade Payables	N	N	N	N	\$764.72	
3.92	PROFESSIONAL SERVICE	3730 DACOMA STREET		NAPERVILLE	IL	60567-2256		Undetermined	Trade Payables	N	N	N	N	\$124,450.00	
3.93	RF COMMUNICATIONS INC	PO BOX 2256		FOOTHILL RANCH	CA	92610		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.94	RISA TECH INC	27442 PORTOLA PARKWAY		SUGAR LAND	TX	77479		Undetermined	Trade Payables	N	N	N	N	\$9,275.85	
3.95	ROCIO GALLEGOS	Address on File		EAST SYRACUSE	NY	13057		Undetermined	Trade Payables	N	N	N	N	\$1,726.23	
3.96	RVN INC	3110 BARRONS WAY		HOUSTON	TX	77261		Undetermined	Trade Payables	N	N	N	N	\$254,621.60	
3.97	SGS NORTH AMERICA INC	6601 KIRKVILLE RD		ZEPHYR COVE	NV	89448		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.98	SIMPLY SMART HOLDINGS LLC	PO BOX 99051		CAROL STREAM	IL	60197		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.99	SKM SYSTEMS ANALYSIS INC	PO BOX 12123		TRENTON	NJ	08625-0929		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.100	SOUTHWESTERN BELL TELEPHONE CO	PO BOX 5019		PITTSBURGH	PA	15264-4722		Undetermined	Trade Payables	N	N	N	N	\$1,048,795.36	
3.101	STATE OF NEW JERSEY DEPARTMENT	PO BOX 929		HOUSTON	TX	77079		Undetermined	Trade Payables	N	N	N	N	\$19,869.00	
3.102	SYSTEM ONE HOLDINGS LLC	PO BOX 644722		ST LOUIS	MO	63195-9673		Undetermined	Trade Payables	N	N	N	N	\$11,150.00	
3.103	TECHNIP ENERGIES USA INC	11720 KATY FREEWAY													
3.104	TERRACON CONSULTANTS INC	P.O. BOX 959673													

In re: Zachry Engineering Corporation

Case No. 24-90379

Schedule E/F, Part 2

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unperfected	Disputed	Amount of claim	Amendment Note
3.105	THE SHERWIN WILLIAMS COMPANY	PO BOX 840943		DALLAS	TX	75284-0943		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.106	THOMPSON SAFETY LLC	PO BOX 842365		DALLAS	TX	75284-2365		Undetermined	Trade Payables	N	N	N	N	\$227.95	
3.107	THREE RIVERS MANUFACTURERS ASS	1615 W JEFFERSON STREET		JOLIET	IL	60435		Undetermined	Trade Payables	N	N	N	N	\$63.00	
3.108	TOTAL COMMUNICATIONS INC	333 BURNHAM ST		EAST HARTFORD	CT	06108		Undetermined	Trade Payables	N	N	N	N	\$63.00	AMENDED
3.109	UE Properties, Inc.	PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	\$22,707,916.74	
3.110	ULINE SHIPPING SUPPLY UNITED MECHANICAL CORPORATION	960 W BETHEL RD		CORPELL	TX	75019		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.111	VERIZON WIRELESS SERVICES LLC	2811 CENTRAL AVE		CHARLOTTE	NC	28205		Undetermined	Trade Payables	N	N	N	N	\$2,295.16	
3.112	W B MASON CO INC	PO BOX 660108		DALLAS	TX	75266-0108		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.113	W JOE SHAW LTD	PO BOX 981101		BOSTON	MA	02298		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.114	WADDELL INC	PO BOX 1025		DEER PARK	TX	77536-1025		Undetermined	Trade Payables	N	N	N	N	\$750.00	
3.115	WASTE CONNECTIONS OF NORTH CAR	1709 N KICKAPOO STR		LINCOLN	IL	62656		Undetermined	Trade Payables	N	N	N	N	\$231.19	
3.116	WESCO DISTRIBUTION, INC	5516 ROZZELLES FERRY RD		CHARLOTTE	NC	28214		Undetermined	Trade Payables	N	N	N	N	\$396.94	
3.117	WW GRAINGER INC	PO BOX 802578		CHICAGO	IL	60680-2578		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.118	XEROX CORPORATION	DEPT 873484703		KANSAS CITY	MO	64141-6267		Undetermined	Trade Payables	N	N	N	N	\$175.78	
3.119	XEROX BUSINESS PRODUCT	PO BOX 802555		CHICAGO	IL	60680		Undetermined	Trade Payables	N	N	N	N	\$17,275.79	AMENDED
3.120	YARD MULE SPECIALISTS, INC.	PO BOX 430906		HOUSTON	TX	77243		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.121	Zachry Engineering Corporation	8325 BROADWAY ST., SUITE 202		PEARLAND	TX	77581		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.122	Zachry High Voltage Solutions, LLC	255 E HEBRON STREET		CHARLOTTE	NC	28273-0130		Undetermined	Contract Labor	N	N	Y	N	\$735,516.30	
3.123	ZEC New York, Inc.	PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	\$2,675,141.21	
3.124	ZEC New York, Inc.	PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	\$832,560.44	
TOTAL:														\$28,986,017.09	

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

<hr/>)	
In re:)	Chapter 11
)	
ZACHRY HOLDINGS, INC., <i>et al.</i> ¹)	Case No. 24-90377 (MI)
)	
Debtors.)	(Jointly Administered)
<hr/>)	

**AMENDED SCHEDULES OF ASSETS AND LIABILITIES FOR
ZACHRY ENGINEERING CORPORATION CASE NO. 24-90379 (MI)**

AMENDED SCHEDULE E/F, Part 2 ²

¹ The last four digits of Zachry Holdings, Inc.'s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors' proposed claims and noticing agent at <https://veritaglobal.net/zhi>. The location of the Debtors' service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

² These amended schedules incorporate by reference and must be considered in connection with the Global Notes, Methodology, and Specific Disclosures Regarding the Debtors' Schedules of Assets and Liabilities and Statement of Financial Affairs, attached to the Schedules of Assets and Liabilities for the above mentioned debtor. The Amending Debtor and the docket number of each Amending Debtor's Schedules are as follows: (1) Zachry Engineering Corporation [Docket No. 513]; (2) Zachry Engineering Corporation (Amended Schedules) [Docket No. 859].

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation
 United States Bankruptcy Court for the: Southern District of Texas
 Case number (if known): 24-90379 (MI)

☒ Check if this is an amended filing

Official Form 206Sum**Summary of Assets and Liabilities for Non-Individuals****12/15****Part 1: Summary of Assets****1. Schedule A/B: Assets—Real and Personal Property** (Official Form 206A/B)**1a. Real property:**Copy line 88 from *Schedule A/B*

\$ 4,923,228.46

1b. Total personal property:Copy line 91A from *Schedule A/B*

\$ 99,571,377.03

1c. Total of all property:Copy line 92 from *Schedule A/B*

\$ 104,494,605.49

Part 2: Summary of Liabilities**2. Schedule D: Creditors Who Have Claims Secured by Property** (Official Form 206D)Copy the total dollar amount listed in Column A, *Amount of claim*, from line 3 of *Schedule D*

\$ 282,371,252.61

3. Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)**3a. Total claim amounts of priority unsecured claims:**Copy the total claims from Part 1 from line 5a of *Schedule E/F*

\$ 0.00

3b. Total amount of claims of nonpriority amount of unsecured claims:Copy the total of the amount of claims from Part 2 from line 5b of *Schedule E/F*

+ \$ 28,960,574.28

4. Total liabilities

Lines 2 + 3a + 3b

\$ 311,331,826.89

Part 2: List All Creditors with NONPRIORITY Unsecured Claims

3. List in alphabetical order all of the creditors with nonpriority unsecured claims. If the debtor has more than 6 creditors with nonpriority unsecured claims, fill out and attach the Additional Page of Part 2.

		Amount of claim
3.1 Nonpriority creditor's name and mailing address	As of the petition filing date, the claim is:	\$ 28,960,574.28
See Amended Schedule E/F, Part 2 Attachment	<i>Check all that apply.</i>	
Creditor Name	<input type="checkbox"/> Contingent	
	<input type="checkbox"/> Unliquidated	
Creditor's Notice name	<input type="checkbox"/> Disputed	
Address	Basis for the claim:	
City State ZIP Code		
Country		
Date or dates debt was incurred	Is the claim subject to offset?	
	<input type="checkbox"/> No	
Last 4 digits of account number	<input type="checkbox"/> Yes	

Part 3: List Others to Be Notified About Unsecured Claims

4. List in alphabetical order any others who must be notified for claims listed in Parts 1 and 2. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for unsecured creditors. If no others need to be notified for the debts listed in Parts 1 and 2, do not fill out or submit this page. If additional pages are needed, copy the next page.

Name and mailing address

On which line in Part 1 or Part 2 is the related creditor (if any) listed?

Last 4 digits of account number, if any

Name

Line

☐ Not Listed.Explain

Notice Name

Street

City

State

ZIP Code

Country

Part 4: Total Amounts of the Priority and Nonpriority Unsecured Claims

5. Add the amounts of priority and nonpriority unsecured claims.

		Total of claim amounts
5a. Total claims from Part 1	5a.	\$ 0.00
5b. Total claims from Part 2	5b. +	\$ 28,960,574.28
5c. Total of Parts 1 and 2 Lines 5a + 5b = 5c.	5c.	\$ 28,960,574.28

Fill in this information to identify the case:

Debtor Name: In re : Zachry Engineering Corporation

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90379 (MI)

Official Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ *Schedule A/B: Assets—Real and Personal Property* (Official Form 206A/B)
- ☐ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☐ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☐ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☐ *Schedule H: Codebtors* (Official Form 206H)
- ☒ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☒ Amended Schedule Schedule E/F, Part 2
- ☐ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)
- ☐ Other document that requires a declaration _____

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 12/20/2024
MM / DD / YYYY

X / s / Mohsin Y. Meghji
Signature of individual signing on behalf of debtor

Mohsin Y. Meghji
Printed name
Chief Restructuring Officer of Zachry
Holdings, Inc
Position or relationship to debtor

In re: Zachry Engineering Corporation
Case No. 24-90379
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Address 1	Address 2	Address 3	City	State	Zip	Country	Date Incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unfiled	Disputed	Amount of claim	Amendment Note
3.1	Avarez, Nalier Individually and on Behalf of the Estate of Juan	VB ATTORNEYS, Vuk S.	6363 Woodway, Suite 400		Houston	TX	77056		Undetermined	Personal Injury	N	Y	Y		Undetermined	
3.2	3.1 Fuenmayor, et al.	PO BOX 240130			SAN ANTONIO	TX	78224-0130		Undetermined	Trade Payables	N	N	N		\$0.00	
3.3	3.2 AMBITECH ENGINEERING CORP	P. O. BOX 411289			BOSTON	MA	02241-1289		Undetermined	Trade Payables	N	N	N		\$63,840.00	
3.4	3.3 APEX SYSTEMS LLC	PO BOX 7035			PASADENA	CA	91109-7035		Undetermined	Trade Payables	N	N	N		\$0.00	AMENDED
3.5	3.4 ASAP DRUG SOLUTIONS INC	13731 SOUTH ROUTE 30	SUITE 111		PLAINFIELD	IL	60544		Undetermined	Trade Payables	N	N	N		\$0.00	
3.6	3.5 AS-BUILT MANAGEMENT INC	PO BOX 3019			CAROL STREAM	IL	60197-5019		Undetermined	Trade Payables	N	N	N		\$0.00	
3.7	3.6 AVEVA SOFTWARE LLC	33183 COLLECTION CENTER DRIVE			CHICAGO	IL	60693-0331		Undetermined	Trade Payables	N	N	N		\$5,880.00	
3.8	3.7 BAKER ENGRG & RISK	3330 OAKWELL COURT, STE 100			SAN ANTONIO	TX	78218-3024		Undetermined	Trade Payables	N	N	N		\$14,000.00	
3.9	3.8 CONSULTANT	PO BOX 628836			PHILADELPHIA	PA	19162-8836		Undetermined	Trade Payables	N	N	N		\$0.00	
3.10	3.9 BENTLEY SYSTEMS INC	N/A			DALLAS	TX	75373-3528		Undetermined	Billings in Excess	N	N	N		Undetermined	
3.11	3.10 BMA SOLUTIONS INC	PO BOX 733528			LAFAYETTE	LA	70598		Undetermined	Trade Payables	N	N	N		\$36,000.00	
3.12	3.11 BOTTOM LINE EQUIPMENT LLC	PO BOX 612177			CHICAGO	IL	60693-0149		Undetermined	Trade Payables	N	N	N		\$0.00	
3.13	3.12 CANON FINANCIAL SERVICES INC	1337 COLLECTIONS CENTER DR			CHICAGO	IL	60693-0149		Undetermined	Trade Payables	N	N	N		\$0.00	
3.14	3.13 CANON SOLUTIONS AMERICA	1237 COLLECTIONS CENTER DRIVE			CHICAGO	IL	60693		Undetermined	Trade Payables	N	N	N		\$0.00	
3.15	3.14 CAROLINA LIFT STATIONS LLC	PO BOX 748			YORK	SC	29745		Undetermined	Trade Payables	N	N	N		\$420.47	
3.16	3.15 CDW DIRECT LLC	PO BOX 75723			CHICAGO	IL	60675-5723		Undetermined	Trade Payables	N	N	N		\$102.86	
3.17	3.16 CINTAS CORPORATION	PO BOX 630921			CINCINNATI	OH	45263-0921		Undetermined	Trade Payables	N	N	N		\$7,159.72	
3.18	3.17 CITADEL INFORMATION	1287 NAPERVILLE DR			ROMEVILLE	IL	60446		Undetermined	Trade Payables	N	N	N		\$878.27	
3.19	3.18 CODEWARE INC	6530 SAWYER LOOP RD			SARASOTA	FL	34238		Undetermined	Trade Payables	N	N	N		\$0.00	
3.20	3.19 COMCAST CORPORATION	PO BOX 1577			NEWARK	NJ	07101-1577		Undetermined	Trade Payables	N	N	N		\$0.00	
3.21	3.20 COMMONWEALTH EDISON	PO BOX 6111			CAROL STREAM	IL	60197		Undetermined	Trade Payables	N	N	N		\$0.00	
3.22	3.21 CONSOLIDATED ELECTRICAL	PO BOX 850658			MINNEAPOLIS	MN	55485-0658		Undetermined	Trade Payables	N	N	N		\$0.00	
3.23	3.22 DISTRI	PO BOX 23066			CORPUS CHRISTI	TX	78403		Undetermined	Trade Payables	N	N	N		\$0.00	
3.24	3.23 CONTRACTORS SAFETY COUNCIL	1235 MAIN STREET			BUFFALO	NY	14209		Undetermined	Trade Payables	N	N	N		\$0.00	
3.25	3.24 CS BUSINESS SYSTEMS	CURTIS WRIGHT FLOW CNTRL			DETROIT	MI	48277-2521		Undetermined	Trade Payables	N	N	N		\$0.00	
3.26	3.25 SRV	PO BOX 772521			CANYON LAKE	TX	78133-4072		Undetermined	Trade Payables	N	N	N		\$0.00	
3.27	3.26 CUSTOM SYSTEMS DESIGN INC	1108 SHERWOOD DR			OMAHA	NE	68108		Undetermined	Trade Payables	N	N	N		\$280.40	
3.28	3.27 DAYASHED CORPORATION	PO BOX 8458														
3.29	Daugherty, Albert James Daugherty, Vanessa Lee Daugherty, and Geraldine Beasley v. Dale Martin	The Daws Law Firm, Melachi Daws, Ryan Sherer	4055 Dowlen Road		Beaumont	TX	77706		Undetermined	Personal Injury	N	Y	Y		Undetermined	
3.30	3.28 Kemp and Patriot Security, Inc.	PO BOX 802816			CHICAGO	IL	60680-2816		Undetermined	Trade Payables	N	N	N		\$0.00	
3.31	3.29 DELL MARKETING LP	DEPT 3731			DALLAS	TX	75312-3731		Undetermined	Trade Payables	N	N	N		\$5,882.86	
3.32	3.30 DISA GLOBAL SOLUTION INC	PO BOX 1094			CHARLOTTE	NC	28201-1094		Undetermined	Trade Payables	N	N	N		\$4,973.62	
3.33	3.31 DUKE ENERGY	3300 N A ST BLDG 7 STE 110			MIDLAND	TX	79705		Undetermined	Trade Payables	N	N	N		\$0.00	
3.34	3.32 ECAD INC	Address on File							Undetermined	Employment Discrimination	N	Y	Y		Undetermined	
3.35	3.33 EEOC - Name on File 10	Address on File							CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	Y	Y		\$610.51	
3.36	3.34 Employee Accrued Vacation 003	Address on File							CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	Y	Y		\$1,369.11	
3.37	3.35 Employee Accrued Vacation 006	Address on File							CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	Y	Y		\$1,027.50	
3.38	3.36 Employee Accrued Vacation 008	Address on File							CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	Y	Y		\$2,343.02	
3.39	3.37 Employee Accrued Vacation 013	Address on File							CY 2024 Pre-petition	Accrued Vacation (Non-priority portion)	N	Y	Y		\$3,403.81	
3.40	3.38 ENGIE RESOURCES LLC	1990 POST OAK BLVD			HOUSTON	TX	77056		Undetermined	Trade Payables	N	N	N		\$0.00	

In re: Zachry Engineering Corporation

Case No. 24-90379

Schedule E/F, Part 2

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Address 1	Address 2	Address 3	City	State	Zip	Country	Date Incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unfiled	Disputed	Amount of claim	Amendment Note
3.38	ENTERPRISE SECURITY SYSTEMS	10910 GRANITE ST 1922 N BROADWAY AVENUE			CHARLOTTE	NC	28273		Undetermined	Trade Payables	N	N	N	N	\$772.20	
3.40	ESC CONSULTING ENGINEERS	9502 Bayport Blvd 3.41 Fairway Method, LLC			SPRINGFIELD Pasadena	MO TX	65803 77507		Undetermined	Trade Payables Contract	N	N	N	N	\$0.00	
3.42	FARNWORTH GROUP INC	2211 WEST BRADLEY AVENUE			CHAMPAIGN	IL	61821		Undetermined	Trade Payables	N	N	N	N	\$3,928.30	
3.43	FEDERAL EXPRESS	PO BOX 94515			PALATINE	IL	60094-4515		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.44	FEDERATION CORPORATION	PO BOX 660481			DALLAS	TX	75266-0481		Undetermined	Trade Payables	N	N	N	N	\$1,651.70	
3.45	FERR GRIFFIN & ASSOCIATES	101 WEST STEPHENSON STR			FREEPORT	IL	61032		Undetermined	Trade Payables	N	N	N	N	\$7,239.25	
3.46	FISCELLA BUILDING SERVICES	1003 N EASTERN AVE			URBANA	IL	61802		Undetermined	Trade Payables	N	N	N	N	\$394.85	
3.47	FLEXIMATION SYSTEMS INC	2880 MATHESON BLVD EAST			MISSISSAUGA	CA	L4W 0A5	CANADA	Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.48	FORTRA LLC	P.O. BOX 735324			CHICAGO	IL	60673-5324		Undetermined	Trade Payables	N	N	N	N	\$167,191.44	
3.49	FREEDOM WASTE MANAGEMENT	PO BOX 153			CHAMPAIGN	IL	61824		Undetermined	Trade Payables	N	N	N	N	\$27.00	
3.50	FRONTIER COMMUNICATIONS OF	P O BOX 740407			CINCINNATI	OH	45274-0407		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.51	FURNITURE MARKETING GROUP	3.51 INC			DALLAS	TX	75264-9002		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.52	GEIGER	PO BOX 712144			CINCINNATI	OH	45271-2144		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.53	GLENN BOLICK INC	9951 W 190TH ST SUITE H			MOKENA	IL	60448		Undetermined	Trade Payables	N	N	N	N	\$3,450.00	
3.54	GREATER OMAHA CHAMBER OF	808 CONAGRA DRIVE			OMAHA	NE	68102-5025		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.55	GREENWICH INC	PO BOX 831128 4020 KINROSS LAKES			SAN ANTONIO	TX	78283		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.56	HAMMOND 4531 COLUMBIA LLC	PKWY #200			RICHFIELD	OH	44286		Undetermined	Trade Payables	N	N	N	N	\$869.93	
3.57	HD SUPPLY CONSTRUCTION	PO BOX 4852			ORLANDO	FL	32808-4852		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.58	HENNEMAN ENGINEERING INC	1605 S STATE STREET			CHAMPAIGN	IL	61820		Undetermined	Trade Payables	N	N	N	N	\$1,336.50	
3.59	HESSLER ASSOCIATES INC	38329 OLD MILL WAY			OCEAN VIEW	DE	19970		Undetermined	Trade Payables	N	N	N	N	\$22,521.64	
3.60	HIREIGHT GIS INTERMEDIATE	PO BOX 847891			DALLAS	TX	75284-7891		Undetermined	Trade Payables	N	N	N	N	\$77.73	
3.61	HOST COFFEE SERVICE	9444 J ST			OMAHA	NE	68127		Undetermined	Trade Payables	N	N	N	N	\$47.62	
3.62	HOUSTON AREA SAFETY COUNCIL	PO BOX 821001			DALLAS	TX	75262-1001		Undetermined	Trade Payables	N	N	N	N	\$306.00	
3.63	INDUSTRIAL MEASUREMENT	24 VERSAGGI DRIVE			ST AUGUSTINE	FL	32090		Undetermined	Trade Payables	N	N	N	N	\$58,800.00	
3.64	INTERGRAPH CORPORATION	7086 SOLUTION CENTER			CHICAGO	IL	60677-7000		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.65	INTERMOUNTAIN GAS COMPANY	PO BOX 5600			BISMARCK	ND	58506-5600		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.66	IRON MOUNTAIN INC	P O BOX 915026			DALLAS	TX	75391-5026		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.67	ISN SOFTWARE CORPORATION	PO BOX 841808			DALLAS	TX	75284-1808		Undetermined	Trade Payables	N	N	N	N	\$12,259.00	
3.68	JORDAN INDUSTRIAL CONTROLS	215 CASA PARK DRIVE			MT ZION	IL	62549		Undetermined	Trade Payables	N	N	N	N	\$7,646.59	
3.69	KECKLEY COMPANY	3400 CLEVELAND STREET			SKOKIE	IL	60076		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.70	KONICA MINOLTA	21719 NETWORK PLACE			CHICAGO	IL	60673-1217		Undetermined	Trade Payables	N	N	N	N	\$24,209.96	
3.71	KONICA MINOLTA BUSINESS	500 DAG HILL ROAD			WINDSOR	CT	06095		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.72	KRYSTAL MEDICINE CLOUD	410 MEMORIAL DR			IDAHO FALLS	ID	83402		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.73	LANDCARE INNOVATIONS INC	PO BOX 481940			CHARLOTTE	NC	28289		Undetermined	Trade Payables	N	N	N	N	\$1,900.00	
3.74	LAT-HROP VENDING INC	152 NORWICH NEW LONDON TPKE			UNCASVILLE	CT	06382		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.75	LINDA J OGRADY	Address on File			ROSHARON	TX	77583		Undetermined	Trade Payables	N	N	N	N	\$1,981.34	
3.76	MAMMOET USA INC	20525 FM 521			DALLAS	TX	75303-1659		Undetermined	Trade Payables	N	N	N	N	\$55,320.00	
3.77	MARSH WORTHAM	PO BOX 301659			DALLAS	TX	75303-1659		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.78	MC FARLANE DOUGLASS & COMPANIES	143 TOWER DR			BURR RIDGE	IL	60527		Undetermined	Trade Payables	N	N	N	N	\$669.00	

In re: Zachry Engineering Corporation

Case No. 24-90379

Schedule E/F, Part 2

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Address 1	Address 2	Address 3	City	State	Zip	Country	Date Incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim	Amendment Note
3.79	MIDWEST OCCUPATIONAL MEDICINE	325 E MADISON AVENUE			WOOD RIVER	IL	62095		Undetermined	Trade Payables	N	N	N	N	\$100.00	
3.80	MOORE SERVICES INC	1703 READ ST			OMAHA	NE	68112		Undetermined	Trade Payables	N	N	N	N	\$333.84	
3.81	NEWART PRODUCTS INC	10424 ROCKLEY RD			HOUSTON	TX	77099		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.82	NORTHERN SAFETY CO INC	389 PIKE CT			LA PORTE	TX	77571		Undetermined	Trade Payables	N	N	N	N	\$127.87	
3.83	CENTERS OF OCCUPATIONAL HEALTH	PO BOX 75428			OKLAHOMA CITY	OK	73147-0428		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.84	CENTERS SW OCCUPATIONAL HEALTH	PO BOX 9005			ADDISON	TX	75001		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.85	OFFICE DEPOT INC	PO BOX 660113			DALLAS	TX	75266-0113		Undetermined	Trade Payables	N	N	N	N	\$144.67	
3.86	OPERATIONTECHNOLOGY INC	17 GOODYEAR SUITE 100			IRVINE	CA	92618		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.87	CORPO OPERATIONAL TECHNOLOGIES	4100 NW LOOP 410 STE 230			SAN ANTONIO	TX	78229-4253		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.88	OSTERMAN PROPAHE INC	1870 S WINTON RD STE 200			ROCHESTER	NY	14618		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.89	PARAGON MICRO INC	PO BOX 775695			CHICAGO	IL	60677-5695		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.90	PERCE COMMUNICATIONS, INC	35 MAIN PLACE, SUITE 135			COUNCIL BLUFFS	IA	51503		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.91	PLANT INTERSCAPES INC	6436 BABCOCK RD			SAN ANTONIO	TX	78249		Undetermined	Trade Payables	N	N	N	N	\$764.72	
3.92	INDUSTRIE PROFESSIONAL SERVICE	3730 DACOMA STREET			HOUSTON	TX	77092-8906		Undetermined	Trade Payables	N	N	N	N	\$124,450.00	
3.93	RF COMMUNICATIONS INC	PO BOX 2256			NAPERVILLE	IL	60567-2256		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.94	RISA TECH INC	23432 PORTOLA PARKWAY			FOOTHILL RANCH	CA	92610		Undetermined	Trade Payables	N	N	N	N	\$9,275.85	
3.95	RODIO GALLEGOS RV INC	Address on File			SUGAR LAND	TX	77479		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.97	SGS NORTH AMERICA INC	3110 BARRONS WAY			EAST SYRACUSE	NY	13057		Undetermined	Trade Payables	N	N	N	N	\$254,621.60	
3.98	SIMPLY SMART HOLDINGS LLC	6601 KIRKVILLE RD			HOUSTON	TX	77261		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.99	SKM SYSTEMS ANALYSIS INC	PO BOX 99051			HOUSTON	TX	77261		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.100	SOUTHWESTERN BELL TELEPHONE CO	PO BOX 12123			ZEPHYR COVE	NV	89448		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.101	STATE OF NEW JERSEY DEPARTMENT	PO BOX 5019			CAROL STREAM	IL	60197		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.102	SYSTEM ONE HOLDINGS LLC	PO BOX 929			TRENTON	NJ	08625-0929		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.103	TECHNIP ENERGIES USA INC	PO BOX 644722			PITTSBURGH	PA	15264-4722		Undetermined	Trade Payables	N	N	N	N	\$1,046,795.36	
3.104	TERRACON CONSULTANTS INC	11720 KATY FREEWAY			HOUSTON	TX	77079		Undetermined	Trade Payables	N	N	N	N	\$19,869.00	
	THE SHERWIN WILLIAMS COMPANY	P O BOX 956673			ST LOUIS	MO	63195-9673		Undetermined	Trade Payables	N	N	N	N	\$11,150.00	
3.105	THOMPSON SAFETY LLC	PO BOX 840843			DALLAS	TX	75284-0943		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.106	THREE RIVERS MANUFACTURERS ASS	PO BOX 842365			DALLAS	TX	75284-2365		Undetermined	Trade Payables	N	N	N	N	\$227.95	
3.107	TOTAL COMMUNICATIONS INC	1615 W JEFFERSON STREET			JOLIET	IL	60435		Undetermined	Trade Payables	N	N	N	N	\$63.00	
3.108	UE Properties, Inc.	333 BURNHAM ST			EAST HARTFORD	CT	06108		Undetermined	Intercompany Payable	N	N	N	N	\$22,707,916.74	
3.109	ULINE SHIPPING SUPPLY	PO Box 240130			San Antonio	TX	78224		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.110	UNITED MECHANICAL CORPORATION	980 W BETHEL RD			COPPELL	TX	75019		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.111	VERIZON WIRELESS SERVICES	2811 CENTRAL AVE			CHARLOTTE	NC	28205		Undetermined	Trade Payables	N	N	N	N	\$0.00	AMENDED
3.112	WESCO DISTRIBUTION, INC	PO BOX 660108			DALLAS	TX	75266-0108		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.113	WV MASON CO INC	PO BOX 981101			BOSTON	MA	02298		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.114	W JOE SHAW LTD	PO BOX 1025			DEER PARK	TX	77536-1025		Undetermined	Trade Payables	N	N	N	N	\$750.00	
3.115	WADDELL INC	1708 N KICKAPOO STR			LINCOLN	IL	62656		Undetermined	Trade Payables	N	N	N	N	\$231.19	
3.116	WASTE CONNECTIONS OF NORTH CAR	5516 ROZZELLES FERRY RD			CHARLOTTE	NC	28214		Undetermined	Trade Payables	N	N	N	N	\$396.94	
3.117	WESCO DISTRIBUTION, INC	PO BOX 802578			CHICAGO	IL	60680-2578		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.118	WW GRAINGER INC	DEPT 873484703			KANSAS CITY	MO	64141-6267		Undetermined	Trade Payables	N	N	N	N	\$81.48	AMENDED
3.119	XEROX CORPORATION	PO BOX 802555			CHICAGO	IL	60680		Undetermined	Trade Payables	N	N	N	N	\$17,275.79	
3.120	XPRESS BUSINESS PRODUCT	PO BOX 430906			HOUSTON	TX	77243		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.121	YARD MULE SPECIALISTS, INC.	8325 BROADWAY ST., SUITE 202			PEARLAND	TX	77581		Undetermined	Trade Payables	N	N	N	N	\$0.00	
3.122	Zachry Engineering Corporation	255 E HEBRON STREET			CHARLOTTE	NC	28273-0130		Undetermined	Contract Labor	N	N	N	N	\$735,516.30	

In re: Zachry Engineering Corporation

Case No. 24-90379

Schedule E/F, Part 2

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Address 1	Address 2	Address 3	City	State	Zip	Country	Date Incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unfiled	Disputed	Amount of claim	Amendment Note
3.123	Zachry High Voltage Solutions, LLC	PO Box 240130			San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	\$2,875,141.21	
3.124	ZEC New York, Inc.	PO Box 240130			San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	\$832,560.44	
											N	N	Y	N	TOTAL:	\$28,960,574.28

United States Bankruptcy Court
Southern District of Texas

In re:
Zachry Holdings, Inc.
Statutory Unsecured Claimholders' C
Debtors

Case No. 24-90377-mi
Chapter 11

CERTIFICATE OF NOTICE

District/off: 0541-4
Date Rcvd: Jul 26, 2024

User: ADIuser
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Total Noticed: 94

The following symbols are used throughout this certificate:

Symbol	Definition
+	Addresses marked '+' were corrected by inserting the ZIP, adding the last four digits to complete the zip +4, or replacing an incorrect ZIP. USPS regulations require that automation-compatible mail display the correct ZIP.
++	Addresses marked '++' were redirected to the recipient's preferred mailing address pursuant to 11 U.S.C. § 342(f)/Fed. R. Bank. P. 2002(g)(4).

Notice by first class mail was sent to the following persons/entities by the Bankruptcy Noticing Center on Jul 28, 2024:

Recip ID	Recipient Name and Address
db	+ Zachry Holdings, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Computer Simulation & Analysis, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ J.V. Industrial Companies, LLC, 3741 Red Bluff Road, Pasadena, TX 77503-3319
jdb	+ JVIC Fabrication, LLC, 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Madison Industrial Services Team, LLC, 3741 Red Bluff Road, Pasadena, TX 77503-3318
jdb	+ Moss Point Properties, LLC, 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ UE Properties, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ ZEC Michigan, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ ZEC New York, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Constructors, LLC, 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry EPC Holdings, LLC, 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Engineering Corporation, 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Enterprise Solutions, LLC, 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry High Voltage Solutions, LLC, 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Industrial Americas, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Industrial, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Maintenance Services, LLC, 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Nuclear Construction, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Nuclear Engineering, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Nuclear, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
jdb	+ Zachry Plant Services Holdings, Inc., 527 Logwood Avenue, San Antonio, TX 78221-1738
cr	Air Specialty & Equipment Co., 406 S. Navigation, Corpus Christi, TX 78405-4001
intp	+ Apache Industrial Services, Inc., 250 Assay Street, Suite 500, Houston, TX 77044-3507
op	+ CB&I LLC, 757 North Eldridge Parkway, Houston, TX 77079-4527
cr	+ CRG Financial LLC, 84 Herbert Avenue, Building B, Suite 202, Closter, NJ 07624 UNITED STATES 07624-1343
cr	+ Cajun Industries, LLC, 15635 Airline Hwy, Baton Rouge, LA 70817-7318
cr	Corpro Companies, Inc., c/o Dore Rothberg Law, Attn: Laura Crabtree, 16225 Park Ten Place Dr., Suite 700, Houston, TX 77084 UNITED STATES
cr	+ Countless Supply LLC, c/o Chamberlain Hrdlicka, Attn: Bankruptcy Department, 1200 Smith Street, Suite 1400, Houston, TX 77002-4496
cr	+ Dashiell Corporation, 12301 Kurland Drive, Suite 110, Houston, TX 77034-4843
cr	+ Diamond Oil Field Supply Inc, Charles M. Rush, APLC, 202 Magnate Dr, Lafayette, LA 70508, UNITED STATES 70508-3830
cr	+ F.E. Moran, Inc. Special Hazard Systems, c/o Saul Ewing LLP, 701 Brickell Avenue, Suite 1700, Miami, FL 33131-2832
cr	+ Flowserve Us Inc., c/o Clark Hill PLC, Attn Robert P Franke, 901 Main Street, Suite 6000, Dallas, TX 75202-3748
cr	+ G&G Enterprises Construction Corp, Germer PLLC, C/o Gary W. Coker, P.O. Box 4915, Beaumont, TX 77704-4915
cr	+ Gajeske, Inc., 6200 N Houston Rosslyn Road, Houston, TX 77091-3410
cr	+ Glesby Marks, Ltd., Crady Jewett McCulley & Houren LLP, c/o Shelley B. Bush, 2727 Allen Parkway, Suite 1700, Houston, TX 77019-2125
cr	+ Graco Mechanical, Inc., 5910 Schumacher Lane, Houston, TX 77057-7188
cr	+ Grayson Taxing Entities (City of Sherman and Howe, Abernathy, Roeder, Boyd & Hullett, P.C., 1700 Redbud Blvd., Suite 300, McKinney, TX 75069-3276
cr	+ Harris County, ATTN: Property Tax Division, Harris County Attorney's Office, P.O. Box 2848, Houston, TX 77252-2928, UNITED STATES 77252-2848
cr	+ Hayden & Company, c/o Clark Hill PLC, Attn Robert P Franke, 901 Main Street, Suite 6000, Dallas, TX 75202-3748
cr	+ IWS Gas and Supply of Texas, Ltd., Chamberlain Hrdlicka Attorneys at Law, 1200 Smith, Suite 1400, Houston, TX 77002, UNITED STATES 77002-4496
cr	+ International Bank of Commerce, c/o Michael G. Colvard, 112 E Pecan Street, Suite 1616, San Antonio, Tx 78205-8902

District/off: 0541-4
Date Rcvd: Jul 26, 2024

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Total Noticed: 94

cr + J2 Resources, LLC, Patel Gaines, PLLC, 221 West Exchange Avenue, Suite 306, Fort Worth, TX 76164 UNITED STATES 76164-3614

cr + James J. Flanagan Shipping Corporation, GERMER PLLC, 550 Fannin Street, Suite 400, Beaumont, Tx 77701, UNITED STATES 77701-3105

cr Kennedy Wire Rope & Sling Company, Inc., C/O Dore Rothberg Law, P.C., Attn: Connor Smith, 16225 Park Ten Place Dr., Suite 700, Houston, TX 77084 UNITED STATES

op + Kurtzman Carson Consultants LLC, 222 N. Pacific Coast Highway, El Segundo, CA 90245-5648

op + Kurtzman Carson Consultants, LLC dba Verita Global, 222 N. Pacific Coast Highway, Suite 300, El Segundo, CA 90245-5614

cr + Lasko Electrical Services, LLC, c/o C. Daniel Roberts, C. Daniel Roberts, PC, PO Box 6368, Austin, TX 78762-6368

cr ++ MAXIM CRANE WORKS INC, CLARK HILL, 901 MAIN STREET SUITE 6000, DALLAS TX 75202-3748 address filed with court:, Maxim Crane Works, Inc., c/o Clark Hill PLC, Attn Robert P Franke, 901 Main Street, Suite 6000, Dallas, TX 75202

cr + Marquis Construction Services, LLC, P.O. Box 548, Clute, TX 77531-0548

cr + Martin Creek Holdings, LLC, Germer PLLC, 550 Fannin Street, Suite 400, Beaumont, TX 77701, UNITED STATES 77701-3105

cr + Matheson Tri-Gas, Inc., c/o Karl D. Burrer, Greenberg Traurig, LLP, 1000 Louisiana Stree, Suite 6700, Houston, TX 77002-6003

cr + Metal Depot Orange, LLC, GERMER PLLC, P.O. Box 4915, Beaumont, TX 77704-4915

cr + National Labor Relations Board - Region 15, 600 South Maestri Place, 7th Floor, New Orleans, LA 70130-3413, UNITED STATES 70130-3431

cr + P&I Supply Company, c/o Patricia B. Tomasco, Quinn Emanuel Urquhart & Sullivan, LLP, 700 Louisiana, Suite 3900, Houston, TX 77002-2841

cr + PK Industrial LLC, c/o Lloyd A. Lim, Kean Milller LLP, 711 Louisiana, Ste. 1800, Houston, TX 77002-2832

cr + PK Technology, c/o Lloyd A. Lim, Kean Miller LLP, 711 Louisiana, Ste. 1800, Houston, TX 77002-2832

cr + Port of Beaumont, Gary W. Coker - Germer PLLC, P.O. Box 4915, Beaumont, TX 77704-4915

cr + Puffer-Sweiven, c/o Mary Elizabeth Heard, Grable Martin PLLC, 7700 Broadway St., Suite 104 PMB 308, San Antonio, TX 78209-3260

cr + Sabine River Authority of Texas, Germer PLLC, 550 Fannin Street, Suite 400, Beaumont, TX 77701, UNITED STATES 77701-3105

cr + Shermco Industries, Inc., c/o Jason P. Kathman, Spencer Fane LLP, 5700 Granite Parkway, Suite 650, Plano, TX 75024-6812

cr + System One Holdings, LLC, Clark Hill PLC, Attn Robert P Franke, 901 Main Street, Suite 6000, Dallas, TX 75202-3748

cr + TECON SERVICES, INC, 1301 McKinney Street, Suite 1400, Houston, TX 77010-3064

cr + Texas ReExcavation LC, 5114 Railroad Street, Deer Park, TX 77536-2409

cr + United Site Services, Inc., c/o Armistead M. Long, Gordon Arata Montgomery Barnett, 1015 Saint John Street, Lafayette, LA 70501 UNITED STATES 70501-6711

cr + Ursula Andres, c/o Tommy Yeates, 905 Orleans, Beaumont, TX 77701-3520

cr + Victory Air & Equipment, LLC, Crady Jewett McCulley & Houren LLP, c/o Shelley B. Bush, 2727 Allen Parkway, Suite 1700, Houston, TX 77019-2125

cr + W. Joe Shaw, Ltd. d/b/a goSafe, c/o Greer, Herz & Adams, LLP, One Moody Plaza, 18th Fl., Galveston, TX 77550-7947

cr + WaterFleet, LLC, 5110 S.E. Loop 410, San Antonio, TX 78222-3937

cr + Wells Fargo Equipment Finance, Inc., c/o Daniel J. Ferretti, Baker Donelson, 1301 McKinney, Suite 3700, Houston, TX 77010-3034

TOTAL: 69

Notice by electronic transmission was sent to the following persons/entities by the Bankruptcy Noticing Center.

Electronic transmission includes sending notices via email (Email/text and Email/PDF), and electronic data interchange (EDI). Electronic transmission is in Eastern Standard Time.

Recip ID	Notice Type: Email Address	Date/Time	Recipient Name and Address
cr	+ Email/Text: jking@offermanking.com	Jul 26 2024 20:01:00	4 Horn Industrial, c/o James W. King, 6420 Wellington Pl, Beaumont, TX 77706-3206
cr	+ Email/Text: bankruptcynotices@anb.com	Jul 26 2024 20:02:00	Amarillo National Bank, Mullin Hoard and Brown, LLP, Attn: Brad W. Odell, P.O. Box 2585, Lubbock, TX 79408-2585
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024 20:03:00	City of Houston, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024 20:03:00	City of Pasadena, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	+ Email/Text: jking@offermanking.com	Jul 26 2024 20:01:00	Cy-Fair Tire, c/o James W. King, 6420 Wellington Pl, Beaumont, TX 77706-3206
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024 20:03:00	Cypress-Fairbanks ISD, Linebarger Goggan Blair & Sampson LLP, C/O Tara L. Grundemeier, P.O. Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024 20:03:00	Deer Park ISD, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024 20:03:00	Fort Bend County, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box

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Date Rcvd: Jul 26, 2024

User: ADIuser
Form ID: pdf002

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Case	Party	Date	Time	Address
				3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Harris County ESD #09, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Harris County ESD #48, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Harris County ESD #60, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Houston Community College System, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Houston ISD, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Jefferson County, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, P.O. Box 3064, Houston, TX 77253-3064
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Katy ISD, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: sanantonio.bankruptcy@publicans.com	Jul 26 2024	20:01:00	Eagle Pass ISD, Linebarger Goggan Blair & Sampson, LLP, c/o Don Stecker, 112 E. Pecan Street, Suite 2200, San Antonio, TX 78205
cr	Email/Text: sanantonio.bankruptcy@publicans.com	Jul 26 2024	20:01:00	Bexar County, Linebarger Goggan Blair & Sampson, c/o Don Stecker, 112 E. Pecan Street, Suite 2200, San Antonio, TX 78205
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Lone Star College System, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, PO Box 3064, Houston, TX 77253-3064
cr	Email/Text: bfranke@clarkhill.com	Jul 26 2024	20:02:40	Maxim Crane Works, Inc., c/o Clark Hill PLC, Attn Robert P Franke, 901 Main Street, Suite 6000, Dallas, TX 75202
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Matagorda County, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, P.O. Box 3064, Houston, TX 77253-3064
cr	+ Email/Text: schristianson@buchalter.com	Jul 26 2024	20:01:00	Oracle America, Inc., Buchalter PC, c/o Shawn M. Christianson, 425 Market St., Suite 2900, San Francisco, Ca 94105-2491
cr	Email/Text: houston_bankruptcy@LGBS.com	Jul 26 2024	20:03:00	Orange County, Linebarger Goggan Blair & Sampson LLP, c/o Tara L. Grundemeier, P.O. Box 3064, Houston, TX 77253-3064
cr	+ Email/Text: lloyd.lim@keanmiller.com	Jul 26 2024	20:02:00	PK Industrial LLC, c/o Lloyd A. Lim, Kean Miller LLP, 711 Louisiana, Ste. 1800, Houston, TX 77002-2832
cr	+ Email/Text: lloyd.lim@keanmiller.com	Jul 26 2024	20:02:00	PK Technology, c/o Lloyd A. Lim, Kean Miller LLP, 711 Louisiana, Ste. 1800, Houston, TX 77002-2832
cr	+ Email/Text: brittany@sdlaw.com	Jul 26 2024	20:02:00	Spitzer Industries, Inc., c/o Ross Spence, Spence, Desenberg & Lee, PLLC, 1770 St. James Place, Suite 625, Houston, TX 77056-3500
cr	Email/Text: julie.parsons@mvbalaw.com	Jul 26 2024	20:02:00	The County of Brazos, Texas, McCreary Veselka Bragg & Allen, PC, Attn: Julie Anne Parsons, PO Box 1269, Round Rock, TX 78680-1269
cr	+ Email/Text: julie.parsons@mvbalaw.com	Jul 26 2024	20:02:00	The County of Medina, Texas, McCreary, Veselka, Bragg & Allen, P.C., P.O. Box 1269, Round Rock,

District/off: 0541-4
Date Rcvd: Jul 26, 2024

User: ADIuser
Form ID: pdf002

Page 4 of 5
Total Noticed: 94

cr + Email/Text: BKNotice@andrewsmyers.com

Jul 26 2024 20:02:00

TX 78680, UNITED STATES 78680-1269

USA Debusk, LLC, c/o Andrews Myers, PC, Attn:
Lisa M. Norman, 1885 Saint James Place, 15th
floor, Houston, TX 77056-4176

TOTAL: 28

BYPASSED RECIPIENTS

The following addresses were not sent this bankruptcy notice due to an undeliverable address, *duplicate of an address listed above, *P duplicate of a preferred address, or ## out of date forwarding orders with USPS.

Recip ID	Bypass Reason	Name and Address
aty		OPPD
cr		Acuren Inspection, Inc.
cr		Bank of America, N.A.
cr		Bank of america, n.a.
cr		Bernhard Capital Partners Management, LP
cr		Brown & Root Industrial Services, LLC
intp		Burns & McDonnell Engineering Company, Inc.
intp		Chiyoda International Corporation
cr		Consolidated Crane & Rigging, LLC
cr		Curtiss-Wright Flow Control Company, Farris
cr		DNOW L.P.
cr		Element Fleet Corporation
intp		ExxonMobil Corporation
cr		Ferguson Enterprises Inc
intp		Golden Pass LNG Terminal LLC
intp		HF Sinclair Corporation
cr		Hammon 4531 Columbia, LLC
cr		Houston NFL Holdings, L.P. d/b/a Houston Texans
cr		IRISNDT Inc.
cr		Integrated Power Co.
intp		KBR, Inc.
intp		Kellogg Brown & Root LLC
cr		Kleberg County
cr		MMR Constructors, Inc.
cr		McGrath RentCorp
cr		Mobile Modular Management Corp
cr		Nueces County
cr		Nxgen Group Equipment Rentals USA, Inc.
cr		OJay Enterprises LLC
cr		Omaha Public Power District
cr		PASADENA INDEPENDENT SCHOOL DISTRICT et al.
cr		PPI Quality & Engineering, LLC
cr		Powell Electrical Systems, Inc.
intp		Premier Trailers, LLC d/b/a Premier Trailer Leasin
cr		Raba Kistner, Inc.
cr		Rush, LLC
cr		Statutory Unsecured Claimholders' Committee
cr		Sunbelt Rentals, Inc., Sunbelt Rentals Scaffold Se
cr		Texas Capital Bank
cr		Texas Comptroller of Public Accounts, Revenue Acco, Jamie Kirk
cr		The Reynolds Company
cr		Turner Industries Group, L.L.C.
cr		USADebusk, LLC, c/o Wells & Cuellar, P.C., 440 Louisiana, Suite 718, Houston
cr		Valero Refining-Meraux LLC
intp		Venture Global Plaquemines LNG, LLC
cr		Victoria County
cr		Volunteer Metal Systems, LLC
cr		Wholesale Electric Supply Company of Houston, Inc.
cr		Williams Scotsman, Inc.

TOTAL: 49 Undeliverable, 0 Duplicate, 0 Out of date forwarding address

District/off: 0541-4
Date Rcvd: Jul 26, 2024

User: ADIuser
Form ID: pdf002

Page 5 of 5
Total Noticed: 94

NOTICE CERTIFICATION

I, Gustava Winters, declare under the penalty of perjury that I have sent the attached document to the above listed entities in the manner shown, and prepared the Certificate of Notice and that it is true and correct to the best of my information and belief.

Meeting of Creditor Notices only (Official Form 309): Pursuant to Fed .R. Bank. P.2002(a)(1), a notice containing the complete Social Security Number (SSN) of the debtor(s) was furnished to all parties listed. This official court copy contains the redacted SSN as required by the bankruptcy rules and the Judiciary's privacy policies.

Date: Jul 28, 2024

Signature: /s/Gustava Winters

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

In re:

ZACHRY HOLDINGS, INC., *et al.*,¹

Debtors.

Chapter 11

Case No. 24-90377 (MI)

(Jointly Administered)

SUPPLEMENTAL CERTIFICATE OF SERVICE

I, Heather Fellows, depose and say that I am employed by Kurtzman Carson Consultants LLC dba Verita Global (“Verita”), the claims and noticing agent for the Debtors in the above-captioned case.

On or before November 12, 2024, at my direction and under my supervision, employees of Verita caused to be served per postal forwarding address the following documents via First Class Mail upon the service list attached hereto as **Exhibit A**:

- [Customized] **Modified Official Form 410 Proof of Claim** [substantially in the form of Exhibit 1 to Docket No. 636]²
- **Notice of Deadlines for the Filing of Proofs of Claim, Including Requests for Payment Pursuant to Section 503(B)(9) of the Bankruptcy Code** [substantially in the form of Exhibit 2 to Docket No. 636]³

Dated: November 26, 2024

/s/ Heather Fellows

Heather Fellows

Verita

222 N Pacific Coast Highway,

3rd Floor

El Segundo, CA 90245

Tel 310.823.9000

¹ The last four digits of Zachry Holdings, Inc.’s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors’ claims and noticing agent at www.veritaglobal.net/zhi. The location of the Debtors’ service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

² Excluding the Supplement to Claim Form for entities that are not vendors or suppliers.

³ Including Spanish translated version for current and former employees.

Exhibit A

Case 24-90377 Document 1528 Filed in TXSB on 11/26/24 Page 3 of 5
Exhibit A
Creditor Matrix
Served via First Class Mail

CreditorName	CreditorNoticeName	Address1	Address2	City	State	Zip	Date Served
Aaron Hilyer		Address on File					8/28/2024
Alfred Shaw III		Address on File					8/28/2024
Brenda Bolton		Address on File					8/28/2024
Christopher Mendenhall		Address on File					8/28/2024
Christopher Ramirez		Address on File					8/28/2024
Christopher Ray		Address on File					8/28/2024
Danny R Morrow		Address on File					8/28/2024
Devin Bassett		Address on File					8/28/2024
Franklin Hughes		Address on File					8/28/2024
Greentech of Iowa LLC	Brian Denham	PO Box 430		Granger	IA	50109-0430	8/28/2024
Isaac Leal		Address on File					8/28/2024
Joseph Hardy		Address on File					8/28/2024
Justin Brown		Address on File					8/28/2024
Leonardo Castillo		Address on File					8/28/2024
Nathaniel Hernandez		Address on File					8/28/2024
Paul S Dhaliwal		Address on File					8/28/2024
Phoenix National Laboratories		941 S Park Ln		Tempe	AZ	85281-5119	8/28/2024
Robert Langham		Address on File					8/28/2024
Rogelio Andrade		Address on File					8/28/2024
Samuel Lozano		Address on File					8/28/2024
Terry Richards Jr		Address on File					8/28/2024
Vidya Chavan		Address on File					8/28/2024
Badger Daylighting Corporation	Adrian Guzman	4910 N County Road 900 E		Brownsburg	IN	46112-8540	8/29/2024
Badger Daylighting Corporation	April Daubenspeck	4910 N County Road 900 E		Brownsburg	IN	46112-8540	8/29/2024
Badger Daylighting Corporation		4910 N County Road 900 E		Brownsburg	IN	46112-8540	8/29/2024
Joseph Vela		Address on File					8/29/2024
Miles Fujiwara		Address on File					8/29/2024
Tuttle Motor Company	Tuttle Motor & Hardware	110194 IH 37		Pleasanton	TX	78064-6582	8/29/2024
Brennon Cutrer		Address on File					9/6/2024
Danny Fleeton		Address on File					9/6/2024
Darryl Breland		Address on File					9/6/2024
Devontre Grice		Address on File					9/6/2024
Esterlin Ramirez		Address on File					9/6/2024
Henry Allen		Address on File					9/6/2024

Case 24-90377 Document 1528 Filed in TXSB on 11/26/24 Page 4 of 5
Exhibit A
Creditor Matrix
Served via First Class Mail

CreditorName	CreditorNoticeName	Address1	Address2	City	State	Zip	Date Served
Preston Neff		Address on File					9/6/2024
Ramiro Cuevas		Address on File					9/6/2024
Rebecka Adams		Address on File					9/6/2024
Roy Welch III		Address on File					9/6/2024
Royace Westbrook		Address on File					9/6/2024
Sarah Fields		Address on File					9/6/2024
Shari L Shallow		Address on File					9/6/2024
Tieri Carter		Address on File					9/6/2024
Victoria Massey		Address on File					9/6/2024
Viquiel Berra		Address on File					9/6/2024
2S Roll-Off Service LLC		6642 Industrial Rd		Beaumont	TX	77705-7060	9/11/2024
Amy Cox		Address on File					9/11/2024
Billy Schulte Jr		Address on File					9/11/2024
Dallas Life & Barricade		PO Box 223786		Dallas	TX	75222-3786	9/11/2024
Janaysha Clavelle		Address on File					9/11/2024
Jose Ruiz		Address on File					9/11/2024
Kevin Barker		Address on File					9/11/2024
Laquanda Ward		Address on File					9/11/2024
Luis Anaya		Address on File					9/11/2024
Maria Leon		Address on File					9/11/2024
Mary Clark		Address on File					9/11/2024
Michael L Jarnagin		Address on File					9/11/2024
Michael L Jarnagin		Address on File					9/11/2024
Phillip Clark		Address on File					9/11/2024
Ramon Solis		Address on File					9/11/2024
Ramon Solis III		Address on File					9/11/2024
Shirley Brown		Address on File					9/11/2024
Spencer Hill		Address on File					9/11/2024
Yolanda Teamer		Address on File					9/11/2024
Mayra A Zapata		Address on File					9/16/2024
Omobolanle Okoya-Adeyemi		Address on File					9/16/2024
Shakeithr McFarland		Address on File					9/16/2024
Steven B Meunier II		Address on File					9/16/2024
James Beck		Address on File					9/18/2024

Creditor Matrix
Served via First Class Mail

CreditorName	CreditorNoticeName	Address1	Address2	City	State	Zip	Date Served
Jeremiah Andrews		Address on File					9/18/2024
Kenia Ochoa		Address on File					9/18/2024
Loretta McWilliams		Address on File					9/18/2024
Richard Bullock		Address on File					9/18/2024
Sonia L Salinas		Address on File					9/18/2024
Brandon Fajardo		Address on File					9/19/2024
Jaren Sonnier		Address on File					9/19/2024
Kristopher Nay		Address on File					9/19/2024
A J Hurt Jr Inc	Reladyne LLC	6405 Cavalcade St		Houston	TX	77026-4315	9/23/2024
Christopher Jimenez		Address on File					9/24/2024
Cory Baker		Address on File					9/24/2024
Leo Baldridge		Address on File					9/25/2024
Will Reed		Address on File					9/25/2024
Jonathan Parrish		Address on File					9/27/2024
Abdurauf Rufai		Address on File					10/1/2024
Jill Dewald		Address on File					10/1/2024
Jose Henry		Address on File					10/1/2024
Laura M Johnson		Address on File					10/1/2024
Pamela Esparza Barrow		Address on File					10/1/2024
Ramona Fay		Address on File					10/1/2024
Tyler Hannah		Address on File					10/1/2024
William Defoor		Address on File					10/1/2024
Associated Testing Labs Inc		10450 Corporate Dr		Sugar Land	TX	77478-2825	10/2/2024
Bricen Baham		Address on File					10/3/2024
Atlas RFID Solutions LLC		PO Box 59308		Birmingham	AL	35259-9308	10/4/2024

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

In re:

ZACHRY HOLDINGS, INC., *et al.*,¹

Debtors.

Chapter 11

Case No. 24-90377 (MI)

(Jointly Administered)

CERTIFICATE OF SERVICE

I, Stanley Y. Martinez, depose and say that I am employed by Kurtzman Carson Consultants LLC dba Verita Global (“Verita”), the claims and noticing agent for the Debtors in the above-captioned case.

On December 20, 2024, at my direction and under my supervision, employees of Verita caused to be served the following documents via Electronic Mail upon the service list attached hereto as **Exhibit A**:

- **Amended Schedules of Assets and Liabilities for JVIC Fabrication, LLC Case No. 24-90393 (MI)** [Docket No. 1770]
- **Amended Schedules of Assets and Liabilities for J.V. Industrial Companies, LLC Case No. 24-90396 (MI)** [Docket No. 1771]
- **Amended Schedules of Assets and Liabilities for Zachry Industrial, Inc. Case No. 24-90385 (MI)** [Docket No. 1772]
- **Amended Schedules of Assets and Liabilities for Zachry Engineering Corporation Case No. 24-90379 (MI)** [Docket No. 1773]
- **Amended Schedules of Assets and Liabilities for Zachry Maintenance Services, LLC Case No. 24-90395 (MI)** [Docket No. 1774]
- **Amended Schedules of Assets and Liabilities for Zachry Nuclear Engineering, Inc. Case No. 24-90390 (MI)** [Docket No. 1775]

¹ The last four digits of Zachry Holdings, Inc.’s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors’ claims and noticing agent at www.veritaglobal.net/zhi. The location of the Debtors’ service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

- **Notice of Filing Third Amendments to Schedules of Assets and Liabilities for Zachry Holdings, Inc. and Certain of its Debtor Affiliates** [Docket No. 1776]

Furthermore, on December 21, 2024, at my direction and under my supervision, employees of Verita caused to be served the following documents via First Class Mail upon the service list attached hereto as **Exhibit B**:

- **Modified Official Form 410 Proof of Claim** [substantially in the form of Exhibit 1 to Docket No. 636]
- **Notice of Deadlines for the Filing of Proofs of Claim, Including Requests for Payment Pursuant to Section 503(B)(9) of the Bankruptcy Code** [substantially in the form of Exhibit 2 to Docket No. 636]
- **Notice of Filing Third Amendments to Schedules of Assets and Liabilities for Zachry Holdings, Inc. and Certain of its Debtor Affiliates** [Docket No. 1776]
- **Customized Slipsheet with Amended Scheduled Claim Information**

Dated: December 30, 2024

/s/ Stanley Y. Martinez
Stanley Y. Martinez
Verita
222 N Pacific Coast Highway,
3rd Floor
El Segundo, CA 90245
Tel 310.823.9000

Exhibit A

Exhibit A
Master Service List
Served via Electronic Mail

Description	CreditorName	CreditorNoticeName	Email
Counsel to City of Sherman and Howe ISD (Grayson Taxing Entities)	Abernathy, Roeder, Boyd & Hullett, P.C.	Paul M. Lopez, Larry R. Boyd and Emily M. Hahn	plopez@abernathy-law.com; bankruptcy@abernathy-law.com; ehahn@abernathy-law.com; lboyd@abernathy-law.com
Counsel to Mobile Modular Management Corp. and McGrath RentCorp	Akerman LLP	David W. Parham and Michael D. Napoli	david.parham@akerman.com; michael.napoli@akerman.com
Alabama Attorney General	Alabama Attorney General	Attn Bankruptcy Department	consumerinterest@Alabamaag.gov
Alaska Attorney General	Alaska Attorney General	Attn Bankruptcy Department	attorney.general@alaska.gov
Counsel to EnerMech Mechanical Services, Inc	Anderson Burnside PLLC	Blair H. Burnside and Jonathan C. Anderson	bburnside@andersonburnside.com; janderson@andersonburnside.com
Counsel to Wholesale Electric Supply Company of Houston, Inc. and USA Debusk, LLC	Andrews Myers P.C.	T. Josh Judd and Lisa M. Norman	jjudd@andrewsmyers.com; lnorman@andrewsmyers.com
Counsel to Apache Industrial Services, Inc.	Apache Industrial Services, Inc.	Brooke L. Bentley	bbentley@apacheip.com
Arizona Attorney General - CSS	Arizona Attorney General - CSS	Attn Bankruptcy Department	BCEIntake@azag.gov
Arkansas Attorney General	Arkansas Attorney General	Attn Bankruptcy Department	OAG@ArkansasAG.gov
Counsel to Travis County	Assistant County Attorney	Jason A. Starks	Jason.Starks@traviscountytx.gov
Counsel to Suncor Energy (U.S.A.) Inc.	Baker Hostetler LLP	Jimmy D. Parrish	jparrish@bakerlaw.com; cmartin@bakerlaw.com; orlbankruptcy@bakerlaw.com
Counsel to Creditor Wells Fargo Equipment Finance, Inc.	Baker, Donelson, Bearman, Caldwell & Berkowitz, PC	Daniel J. Ferretti	dferretti@bakerdonelson.com
Counsel to Hammon 4531 Columbia, LLC	Benesch, Friedlander, Coplan & Aronoff LLP	Kevin M. Capuzzi and Juan E. Martinez	kcapuzzi@beneschlaw.com; jmartinez@beneschlaw.com
Committee of Unsecured Creditors	Bigge Crane and Rigging Co.	Bob Lally, CFO and Mark C. Russell, General Counsel	blally@bigge.com; mrussell@bigge.com
Counsel to Oracle America, Inc.	Buchalter, A Professional Corporation	Shawn M. Christianson	schristianson@buchalter.com
Counsel to Helena Agri-Enterprises, LLC d/b/a Marubeni America Corporation	Burch Porter & Johnson PLLC	Maria M. Bartlett	mbartlett@bpjlaw.com
Counsel to Gajeske, Inc.	Byman & Associates PLLC	Randy Williams	rw@bymanlaw.com
Counsel to Lasco Electrical Services, LLC	C. Daniel Roberts, P.C.	C. Daniel Roberts	droberts@cdrlaw.net
Counsel to Cheyanne Adams, James Adams, Wendy Adams, and Nucor Rebar Fabrication South LLC FKA Nucor Harris Rebar South LLC FKA Harris Rebar Nufab LLC	Cain & Skarnulis PLLC	Ryan E. Chapple	rchapple@cstrial.com
Top 30 Creditor / Committee of Unsecured Creditors	Calcam Logistics & Contracting, LLC	Lennie Stephens	lennie@calcam.net
Counsel to Williams Scotsman, Inc.	Carrington, Coleman, Sloman & Blumenthal, L.L.P.	Mark A. Castillo and Robert C. Rowe	markcastillo@ccsb.com; rowe@ccsb.com
Counsel to IWS Gas & Supply of Texas, Ltd. and Countless Supply LLC	Chamberlain, Hrdlicka, White, Williams & Aughtry, P.C.	Jarrold B. Martin and Tara T. LeDay	Jarrold.Martin@chamberlainlaw.com; tara.leday@chamberlainlaw.com
Counsel to Diamond Oil Field Supply, Inc.	Charles M. Rush, APLC	Charles M. Rush	cmrush@charlesmrushesq.com
Counsel to HF Sinclair Corporation, Flowserve US Inc., Maxim Crane Works, Inc., System One Holdings, LLC, and Hayden & Company	Clark Hill PLC	Robert P. Franke, Andrew G. Edson and Audrey L. Hornisher	bfranke@clarkhill.com; aedson@clarkhill.com; ahornisher@clarkhill.com
Counsel to Creditor Rush, LLC	Cokinos Young	Craig E. Power, Reagan H. "Tres" Gibbs, III and Emma P. Myles	cpower@cokinoslaw.com; tgibbs@cokinoslaw.com; emyles@cokinoslaw.com
Colorado Attorney General	Colorado Attorney General	Attn Bankruptcy Department	attorney.general@coag.gov
Connecticut Attorney General	Connecticut Attorney General	Attn Bankruptcy Department	attorney.general@ct.gov
Counsel to Party-In-Interest, Glesby Marks, Ltd and Victory Air & Equipment, LLC	Cradley Jewett McCulley & Houren LLP	Shelley Bush Marmon and Megan T. Rose	smarmon@cjmhlaw.com; mrose@cjmhlaw.com
Delaware Attorney General	Delaware Attorney General	Attn Bankruptcy Department	attorney.general@state.de.us
District of Columbia Attorney General	District of Columbia Attorney General	Attn Bankruptcy Department	oag@dc.gov
Counsel to Turner Industries Group, L.L.C.	Donohue Patrick & Scott, PLLC	Kirk A. Patrick III	kpatrick@dps-law.com

Exhibit A
Master Service List
Served via Electronic Mail

Description	CreditorName	CreditorNoticeName	Email
Counsel to Creditor Corpro Companies, Inc. and Kennedy Wire Rope & Sling Company, Inc.	Doré Rothberg Law, P.C.	Laura Crabtree and Connor J. Smith	LCrabtree@dorelaw.com; CSmith@dorelaw.com
Counsel to Raba Kistner, Inc. and PPI Quality & Engineering, LLC	Duane Morris LLP	James H. Billingsley	JBillingsley@duanemorris.com
Counsel to Valero Refining-Meraux LLC	Dykema Gossett, PLLC	Deborah D. Williamson	Dwilliamson@dykema.com
Counsel to Valero Refining-Meraux LLC	Dykema Gossett, PLLC	Nicholas Zugaro	Nzugaro@dykema.com
Counsel to Paladin Technologies USA Inc.	Faegre Drinker Biddle & Reath LLP	Jaclyn C. Marasco, Ryan M. Messina	jaclyn.marasco@faegredrinker.com; ryan.messina@faegredrinker.com
Counsel to Paladin Technologies USA Inc.	Faegre Drinker Biddle & Reath LLP	Josh Peterson	josh.peterson@faegredrinker.com
Counsel to Paladin Technologies USA Inc.	Faegre Drinker Biddle & Reath LLP	Kristen L. Perry	kristen.perry@faegredrinker.com
Counsel to Creditor Texas Reexcavation, LC	Filippov Law Group, PLLC	Jamie S. Sparacino and Victoria Filipov Nemeth	jamie@filippovlaw.com; victoria@filippovlaw.com
Counsel to Brown & Root Industrial Services, LLC	Fishman Haygood, L.L.P.	William H. Patrick, III and Joseph A. Caneco	wpatrick@fishmanhaygood.com; jcaneco@fishmanhaygood.com
Florida Attorney General	Florida Attorney General	Attn Bankruptcy Department	citizenservices@myfloridalegal.com; oag.civil.eserve@myfloridalegal.com
Counsel to the Reynolds Company	Forshey & Prostok, LLP	J. Robert Forshey, Suzanne K. Rosen and Emily S. Chou	bforshey@forsheyprostok.com; srosen@forsheyprostok.com; echou@forsheyprostok.com
Counsel to Omaha Public Power District ("OPPD")	Fraser Stryker PC LLO	Stephen M. Bruckner and Steven R. Hogan II	sbruckner@fraserstryker.com; shogan@fraserstryker.com
Counsel to Premier Trailers, LLC	Frost Brown Todd LLP	Mark A. Platt	mplatt@fbtlaw.com
Counsel to Tecon Services, Inc.	Galloway, Johnson, Tompkins, Burr & Smith, A PLC	Branch M. Sheppard and Annarose M. Harding	bsheppard@gallowaylawfirm.com; aharding@gallowaylawfirm.com
Georgia Attorney General	Georgia Attorney General	Attn Bankruptcy Department	Agcarr@law.ga.gov
Counsel to Metal Depot Orange, LLC, Port of Beaumont, G&G Enterprises Construction Corp. and Patriot Security EOC	Germer PLLC	Christopher D. Leavins and Gary W. Coker	cleavins@germer.com; bankruptcy@germer.com; gcoker@germer.com
Counsel to Bernhard Capital Partners Management, LP	Gibson, Dunn & Crutcher LLP	Michael A. Rosenthal	MRosenthal@gibsondunn.com
Counsel to Bernhard Capital Partners Management, LP	Gibson, Dunn & Crutcher LLP	Suzanne E. Span	sspan@gibsondunn.com
Counsel to Kraft Heinz Foods Company	Gordon & Rees	Megan Adeyemo	madeyemo@grsm.com
Counsel to United Site Services, Inc.	Gordon, Arata, Montgomery, Barnett Mccollam, Duplantis & Eagan, LLC	Armistead M. Long	along@gamb.com
Counsel to the Statutory Unsecured Claimholders' Committee of Zachry Holdings, Inc., et al.	Gray Reed	Jason S. Brookner	jbrookner@grayreed.com
Counsel to Matheson Tri-Gas, Inc.	Greenberg Traurig, LLP	Karl D. Burrer and Emily D. Nasir	BurrerK@gtlaw.com; Emily.Nasir@gtlaw.com
Counsel to W. Joe Shaw, Ltd. d/b/a goSafe	Greer, Herz & Adams, LLP	Andrew J. Mytelka, Tara B. Annweiler and Marc D. Young	amytelka@greerherz.com; tannweiler@greerherz.com; myoung@greerherz.com
Counsel to Harris County, Harris County Flood Control District, Harris County Port of Houston Authority, Harris County Hospital District and Harris County Department of Education	Harris County Attorney's Office	Susan Fuertes, Assistant County Attorney	taxbankruptcy.cao@harriscountytexas.gov
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Exhibit A
Master Service List
Served via Electronic Mail

Description	CreditorName	CreditorNoticeName	Email
Idaho Attorney General	Idaho Attorney General	Attn Bankruptcy Department	bankruptcy@ag.idaho.gov
Illinois Attorney General	Illinois Attorney General	Attn Bankruptcy Department	bankruptcy_notices@ilag.gov
Indiana Attorney General	Indiana Attorney General	Attn Bankruptcy Department	info@atg.in.gov
Top 30 Creditor / Committee of Unsecured Creditors	Innovative Heat Treatment Solutions	Juan Solitaire and Julie Dimas, CFO	j.solitaire@ihtsinc.com; j.dimas@ihtsinc.com
Iowa Attorney General	Iowa Attorney General	Attn Bankruptcy Department	IDR.Bankruptcy@ag.iowa.gov
Counsel to Creditors Dashiell Corporation and Ferguson Enterprises, Inc	J D Herberger & Associates, PC	Sean M. Rooney and Jacob D. Herberger	sean@herbergerlaw.com; jacob@herbergerlaw.com
Counsel to PK Industrial LLC and PK Technology	Kean Miller LLP	Lloyd A. Lim, Rachel Thompson Kubanda, Brooks 'Mack' Wilson and Michelle V. Friery	Lloyd.Lim@keanmiller.com; Rachel.Kubanda@keanmiller.com; Mack.Wilson@keanmiller.com; Michelle.Friery@keanmiller.com
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Counsel to FLNG Liquefaction, LLC, FLNG Liquefaction 2, LLC, and FLNG Liquefaction 3, LLC	King & Spalding, LLP	Hale Neilson	hneilson@kslaw.com
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Counsel to CB&I LLC	Kirkland & Ellis LLP	Kirkland & Ellis International LLP	joshua.sussberg@kirkland.com; christopher.greco@kirkland.com
Counsel to Graco Mechanical, Inc.	Lamm & Smith, P.C.	Scott T. Citek	scitek@lammsmith.com
Counsel to Venture Global Plaquemines LNG, LLC	Latham & Watkins LLP	Adam J. Goldberg	adam.goldberg@lw.com
Counsel to Venture Global Plaquemines LNG, LLC	Latham & Watkins LLP	Caroline A. Reckler	caroline.reckler@lw.com
Counsel to Venture Global Plaquemines LNG, LLC	Latham & Watkins LLP	Markus von der Marwitz	markus.vondermarwitz@lw.com
Counsel to the the Reynolds Company	Law Office of D. Park Smith	David Park Smith	park@dparksmithlaw.com
Counsel to Kleberg County, Victoria County and Nueces County	Linebarger Goggan Blair & Sampson, LLP	Diane W. Sanders	austin.bankruptcy@lgbs.com
Counsel to Eagle Pass ISD and Bexar County	Linebarger Goggan Blair & Sampson, LLP	Don Stecker	sanantonio.bankruptcy@lgbs.com
Counsel to Cypress-Fairbanks ISD, Katy ISD, Deer Park ISD, Fort Bend County, Orange County, City of Pasadena, Harris Co ESD # 60, City of Houston, Houston Comm Coll System, Harris Co ESD # 48, Lone Star College System, Houston ISD, Jefferson County, Harris Co ESD # 09 And Matagorda County	Linebarger Goggan Blair & Sampson, LLP	Tara L. Grundemeier	houston_bankruptcy@lgbs.com
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Maryland Attorney General	Maryland Attorney General	Attn Bankruptcy Department	oag@oag.state.md.us
Counsel to the County of Brazos, Texas and the County of Medina, Texas	McCreary, Veselka, Bragg & Allen, P.C.	Julie Anne Parsons	jparsons@mvbalaw.com
Counsel to Creditor Texas Capital Bank	McDermott Will & Emery LLP	Marcus Helt	mheldt@mwe.com
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Counsel to Bank of America, N.A.	McGuirewoods LLP	Shawn R. Fox	sfox@mcguirewoods.com
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Exhibit A
Master Service List
Served via Electronic Mail

Description	CreditorName	CreditorNoticeName	Email
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Counsel to Frost Bank	Murray Lobb, PLLC	Kyle L. Dickson	kdickson@murray-lobb.com
Counsel to National Labor Relations Board, Region 15	National Labor Relations Board, Region 15	M. Kathleen McKinney, Regional Director and Charles L. Rauton	charles.rauton@nlrb.gov NEDOJ@nebraska.gov; Ago.info.help@nebraska.gov
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Counsel to Encina Solutions, LLC, Encina Development Group, LLC, Encina Development Group, LLC and Charles Costenbader	Nelson Mullins Riley & Scarborough LLP	Kayla Quintana	Kayla.quintana@nelsonmullins.com
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Counsel to Encina Solutions, LLC, Encina Development Group, LLC, Encina Development Group, LLC and Charles Costenbader	Nelson Mullins Riley & Scarborough LLP	M. Andrea Olsen-Leyden	Andrea.olsenleyden@nelsonmullins.com
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Exhibit A
Master Service List
Served via Electronic Mail

Description	CreditorName	CreditorNoticeName	Email
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Texas Attorney General	Texas Attorney General	Attn Bankruptcy Department	
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Committee of Unsecured Creditors	The Reynolds Company	LaVonda Harrison, Director of Credit	lharrison@reynco.com

Exhibit A
Master Service List
Served via Electronic Mail

Description	CreditorName	CreditorNoticeName	Email
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Exhibit B

Exhibit B
Amended Schedule Parties
Served Via First Class Mail

CreditorName	CreditorNoticeName	Address1	Address2	City	State	Zip	Country
4 POINT SERVICES LLC		114 W JEFFERSON ST		COFFEYVILLE	KS	67337	
ABSOLUTE AIR SERVICES LLC		1116 PORTLAND COBALT RD		PORTLAND	CT	06480	
AGGREGATE TECHNOLOGIES INC		10700 TOWER OAKS BLVD		HOUSTON	TX	77070	
AKON LLC		230 S 3RD ST		FERNANDINA	FL	32034	
ALLEGIS GROUP HOLDINGS INC	ACTALENT INC	3689 COLLECTION CENTER DRIVE		CHICAGO	IL	60693	
ASAP DRUG SOLUTIONS INC		PO BOX 7035		PASADENA	CA	91109-0735	
ASSURED TELEMATICS INC		64 WINDSOR ROAD		MILTON	MA	02186	
B D HOLT CO	HOLT CAT	PO BOX 650345		DALLAS	TX	78265	
BEARD LP		PO BOX 1760		ALVIN	TX	77512	
BRANDSAWAY SOLUTIONS LLC		PO BOX 205333		DALLAS	TX	75320	
BZ TRANSPORT LLC		5012 ELK RD		WACO	TX	76705	
CAMERON TELEPHONE COMPANY LLC	FASTWYRE BROADBAND DEPT#3072	PO BOX 2153		BIRMINGHAM	AL	35287-3072	
CHRIS MARTIN		ADDRESS ON FILE					
CITY PUBLIC SERVICE		PO BOX 2678		SAN ANTONIO	TX	78289-0001	
CLEVELAND MACK SALES INC	PERFORMANCE TRUCK	3755 HOLLYWOOD ST		BEAUMONT	TX	77701	
Commonwealth Electric Company of the Midwest	Scott Lamoreux, Billy Friesen, Troy Deats and Neil Davidson	3910 South Street		Lincoln	NE	68506	
COPPER STATE BOLT & NUT CO INC		DEPT 880220	P O BOX 29650	PHOENIX	AZ	85038-9650	
CRAWFORD ELECTRIC SUPPLY CO IN		5105 W CARDINAL DR		BEAUMONT	TX	77705	
CULLIGAN BY WATERCO		750 BELLEFONTAINE AVE		LIMA	OH	45801	
CUSTOM SYSTEMS DESIGN INC		1108 SHERWOOD DR		CANYON LAKE	TX	78133-4072	
DISTRIBUTION INTERNATIONAL SOU		PO BOX 840894		DALLAS	TX	75284-0894	
DOMINION NUCLEAR CONNECTICUT	MILLSTONE POWER STATION	314 ROPE FERRY RD		WATERFORD	CT	06385-2630	
EAGLE ONSITE LLC		3131 BLUEBONNET ST		PASADENA	TX	77505	
ELLIOTT ELECTRIC SUPPLY INC.		PO BOX 206524		DALLAS	TX	75320-6524	
ENVIRONMENTAL ACTION INC		8526 S PEORIA AVE		TULSA	OK	74132	
ENVIRONMENTAL ACTION INC		8526 S PEORIA AVE		TULSA	OK	74132	
ERNST & YOUNG LLP	PNC BANK C/O ERNST & YOUNG	PO BOX 773712		CHICAGO	IL	60677-3712	
FRANK PHILLIPS COLLEGE		PO BOX 5118		BORGER	TX	79008	
GEIGER		PO BOX 712144		CINCINNATI	OH	45271-2144	
GENERAL CRANE SERVICE CO	BAY AREA GENERAL CRANE SERVICE	4206 WESLOW ST		HOUSTON	TX	77087	
GREATER OMAHA CHAMBER OF COMME		808 CONAGRA DRIVE		OMAHA	NE	68102-5025	
HOME DEPOT		PO BOX 844727		DALLAS	TX	75284-4727	

Exhibit B
Amended Schedule Parties
Served Via First Class Mail

CreditorName	CreditorNoticeName	Address1	Address2	City	State	Zip	Country
HONEYWELL INTERNATIONAL INC.		2101 CITY WEST BLVD		HOUSTON	TX	77042	
INDUSTRIAL SCIENTIFIC CORP		BOX 645449		PITTSBURGH	PA	15253-5906	
INTERNATIONAL PAINT INC		PO BOX 847202		DALLAS	TX	75284-7202	
ISRAEL L GONZALEZ		ADDRESS ON FILE					
J&E SUPPLY & FASTENER CO INC		PO BOX 19466		OKLAHOMA CITY	OK	73144	
JOHN BRAVO INDUSTRIAL SERVICES		263 POST OAK TRAIL		INEZ	TX	77968	
KECKLEY COMPANY		3400 CLEVELAND STREET	PO BOX 67	SKOKIE	IL	60076	
KONICA MINOLTA BUSINESS SOLUTI		500 DAG HILL ROAD		WINDSOR	CT	06095	
LGC US ASSET HOLDINGS LLC	LAMONS GASKET COMPANY	7300 AIRPORT BLVD		HOUSTON	TX	77061	
LINDE GAS & EQUIPMENT INC		2606 SENS RD		LA PORTE	TX	77571	
LONE STAR BLOWER AND COMPRESSOR		8883 WEST MONROE RD		HOUSTON	TX	77061	
MEADOW LARK TRANSPORT INC	OTR CAPITAL/OTR SOLUTIONS	PO BOX 1175760		ATLANTA	GA	30368	
MESA LABORATORIES		12100 WEST 6TH AVE		LAKEWOOD	CO	80228	
MICHAEL D MCCORMICK		ADDRESS ON FILE					
MONCLAS INVESTMENTS INC		2530 W CARDINAL DR		BEAUMONT	TX	77705	
MR PICNIC EVENT RENTAL		2540 SOUTH 156TH CIRCLE		OMAHA	NE	68130	
MRO INDUSTRIAL GROUP LLC		PO BOX 4356 DEPT #404		HOUSTON	TX	77210-4356	
NATIONAL CENTER CONSTRUCTION E	NCCER	13614 PROGRESS BLVD		ALACHUA	FL	32615	
NEW EARTH LLC	WECARE DENALI LLC	PO BOX 746463		ATLANTA	GA	30374-6463	
NORSK ANALYSE INC		1341 SW 21ST TERRACE		FORT LAUDERDALE	FL	33312	
NOVEM INC	THINKRELIABILITY	PO BOX 301252		HOUSTON	TX	77230	
NPLAN LIMITED		68 HANBURY ST		LONDON		E1 5JL	UNITED KINGDOM
OCCUPATIONAL HEALTH CENTERS SW	CONCENTRA MEDICAL CENTERS	PO BOX 9005		ADDISON	TX	75001	
ORKIN LLC	ORKIN COMMERCIAL SERVICES	2800 NE LOOP 410, STE 107		SAN ANTONIO	TX	78218	
PALACIOS MARINE & INDUSTRIAL COATINGS INC		PO BOX 875		PALACIOS	TX	77465	
PLANT INTERSCAPES INC	NATURA	6436 BABCOCK RD		SAN ANTONIO	TX	78249	
PS INDUSTRIES INC	PS DOORS	1150 S 48TH ST		GRAND FORKS	ND	58201	
RED BALL OXYGEN COMPANY INC		PO BOX 669131		DALLAS	TX	75266-9131	
REDS SAFE AND LOCK INC		220 PASADENA BLVD		PASADENA	TX	77506	
RICKY BERRY TRUCKING		PO BOX 514		SAVANNAH	TN	38372	
ROCIO GALLEGOS		ADDRESS ON FILE					

Exhibit B
Amended Schedule Parties
Served Via First Class Mail

CreditorName	CreditorNoticeName	Address1	Address2	City	State	Zip	Country
SHOPPAS MATERIAL HANDLING INC		P O BOX 156329		FT WORTH	TX	76155	
SMYRNA READY MIX CONCRETE LLC	SRM CONCRETE LLC	1000 HOLLINGSHEAD CIRCLE 14845 SW MURRAY SCHOLLS TC		MURFREESBORO	TN	37129	
SOURCING SOLUTIONS INC		5401 S ZERO STREET	STE 110 PMB 118	BEAVERTON	OR	97007	
STAR MECHANICAL SUPPLY INC		PO BOX 1000		FORT SMITH	AR	72903	
STARCON INTERNATIONAL INC				PITTSFIELD	ME	04967	
TELEDOOR MANUFACTURING LLC		PO BOX 316		KALIDA	OH	45853-0316	
THE SHERWIN WILLIAMS COMPANY		PO BOX 840943		DALLAS	TX	75284-0943	
THE SHERWIN WILLIAMS COMPANY		PO BOX 840943		DALLAS	TX	75284-0943	
TOTAL CARE MEDICAL LLC	TOTAL CARE INDUSTRIAL LLC	1650 TEXAS AVENUE SUITE B 111 FOUNDERS DR STE 300		BRIDGE CITY BATON ROUGE	TX LA	77611 70810	
TSC LOGISTICS LLC							
UNITED MECHANICAL CORPORATION		2811 CENTRAL AVE		CHARLOTTE	NC	28205	
US BANK NA	TITAN AVIATION PROCESSING CTR	PO BOX 952656		ST LOUIS	MO	63195-2656	
VECTOR SECURITY INC		PO BOX 531687		ATLANTA	GA	30353	
W B MASON CO INC		PO BOX 981101		BOSTON	MA	02298	
WILLIAMS MEDICAL GRP PRACTICE	XPRESS WELLNESS URGENT CARE	701 CEDAR LAKE BLVD STE 160		OKLAHOMA CITY Louisville	OK KY	73114 40290-1013	
Windstream Corporation		P.O. Box 9001013					
WINSUPPLY 0207 ACQ CO	ROMAR SUPPLY	2300 CARL RD		IRVING	TX	75062	
WW GRAINGER INC		DEPT 873484703	PO BOX 419267	KANSAS CITY	MO	64141-6267	
WW GRAINGER INC		DEPT 873484703	PO BOX 419267	KANSAS CITY	MO	64141-6267	