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5. Prior to VHS, from 2014 until 2017, I served as Executive Vice President and 2 Chief Innovation Officer of Sanford Health, a large integrated health system headquartered in the 3 Dakotas and is dedicated to health and healing. In this role, I was responsible for leading Sanford 4 Health's growth and innovation, in addition to direct operational oversight of the following 5 related entities: Sanford Research, Sanford Health Plan, Sanford Foundation (a philanthropic 6 fundraising foundation), Sanford Frontiers (a commercial and real estate company), Profile by 7 Sanford (a scientific weight loss program), and Sanford World Clinic (which operates clinics in multiple countries).

9 6. From 2012 to 2017, I served as the President of Sanford Frontiers and was 10 responsible for starting a new entity within Sanford Health focused on innovative ventures. From 11 2008 to 2012, I served as Executive Vice President of Sanford Clinic. I was responsible both for 12 (i) working directly with the President of the Clinic to the lead team of Vice Presidents in all 13 aspects of management, and (ii) Sanford World Clinics operations, including the design, opening 14 and operation of several global clinics. From 2006 to 2008, I served as the Vice President of 15 Sanford Clinic and was responsible for leading strategic, operational and financial aspects within 16 Sanford Clinic. From 2004 to 2006, I served as Director of Clinical Operations at Sanford 17 Children's Specialty Clinic and was responsible for leading the Pediatric Subspecialty Physician 18 program and the clinical practice through all facets of the operation.

19 7. Prior to Sanford Health, I served as the Director of Engineering and Six Sigma 20 Master Black Belt at GE Medical Systems, and before that I was the Vice President of Research 21 and Development and the Co-Owner/Founder of Micro Medical Systems. I have a bachelor of 22 science in business administration and a masters of business administration in healthcare 23 management.

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8. On the date hereof (the "Petition Date"), VHS and certain of its subsidiaries (collectively, the "Debtors" or "Verity") filed voluntary petitions for relief under Chapter 11 of Title 11 of the United States Code (the "Bankruptcy Code") in the United States Bankruptcy Court for the Central District of California, Los Angeles Division (the "Bankruptcy Court"). I am



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