

**UNITED STATES BANKRUPTCY COURT
NORTHERN DISTRICT OF GEORGIA
ATLANTA DIVISION**

In re:)	Chapter 11
)	
OTB HOLDINGS LLC, <i>et. al.</i> , ¹)	Case No. 25-52415 (SMS)
)	
Debtors.)	(Jointly Administered)
)	

**NOTICE OF HEARING AND NOTICE OF FILING OF
FIRST INTERIM FEE STATEMENT OF DELOITTE TRANSACTIONS
AND BUSINESS ANALYTICS LLP FOR COMPENSATION OF SERVICES
RENDERED AS REIMBURSEMENT OF EXPENSES INCURRED AS
FINANCIAL ADVISORY SERVICES PROVIDER TO THE
OFFICIAL COMMITTEE OF UNSECURED CREDITORS
FOR THE PERIOD FROM MARCH 24, 2025 THROUGH JUNE 30, 2025**

PLEASE TAKE NOTICE that, on September 10, 2025, Deloitte Transactions and Business Analytics LLP (the “Applicant”) filed the *First Interim Fee Statement of Deloitte Transactions and Business Analytics LLP for Compensation of Services Rendered as Reimbursement of Expenses Incurred as Financial Advisory Services Provider to the Official Committee of Unsecured Creditors for the Period from March 24, 2025 through June 30, 2025* (the “Application”)² with the United States Bankruptcy Court for the Northern District of Georgia, Atlanta Division (the “Court”) seeking an order granting the Application and approving the amounts asserted therein.

PLEASE TAKE FURTHER NOTICE that the Court will hold a hearing on the Application at **10:00 am. (prevailing Eastern Time) on October 1, 2025, in Courtroom 1201, United States Courthouse, 75 Ted Turner Drive, SW, Atlanta, Georgia 30303**, which must be attended in person, unless the Court orders otherwise.

Your rights may be affected by the Court’s ruling on these pleadings. You should read these pleadings carefully and discuss them with your attorney, if you have one in this bankruptcy case. (If you do not have an attorney, you may wish to consult one.) If you do not want the Court to grant the relief sought in these pleadings or if you want the Court to consider your views, then you and/or your attorney must attend the hearing. You may also file a written response to the pleadings with the Clerk at the address stated below, but you are not required to do so. If you file a written response, you must attach a certificate stating when, how and on whom (including

¹ The Debtors in these Chapter 11 Cases, along with the last four digits of each Debtor’s federal tax identification number, include: OTB Holding LLC (3213), OTB Acquisition LLC (8500), OTB Acquisition of New Jersey LLC (1506), OTB Acquisition of Howard County LLC (9865), Mt. Laurel Restaurant Operations LLC (5100), OTB Acquisition of Kansas LLC (9014), OTB Acquisition of Baltimore County, LLC (6963). OTB Holding LLC’s service address is One Buckhead Plaza, 3060 Peachtree Road, NW, Atlanta, GA 30305.

² Capitalized terms used but not otherwise defined herein shall have their meanings ascribed in the Application.

addresses) you served the response. Mail or deliver your response so that it is received by the Clerk before the hearing. The address of the Clerk's Office is: Clerk, U.S. Bankruptcy Court, Suite 1340, 75 Ted Turner Drive, SW, Atlanta, Georgia 30303. You must also mail a copy of your response to the undersigned at the address stated below.

Date: September 10, 2025
Atlanta, GA

Respectfully submitted,

EVERSHEDS SUTHERLAND (US) LLP

/s/ Todd C. Meyers

Todd C. Meyers (Ga. Bar No. 503756)
Nathaniel T. DeLoatch (Ga Bar. 216330)
999 Peachtree Street NE, Suite 2300
Atlanta, Georgia 30309
Telephone: (404) 868-6645
Facsimile: (404) 853-8806
Email: toddmeyers@evershedssutherland.com
natedeloatch@eversheds-
sutherland.com

-and-

EVERSHEDS SUTHERLAND (US) LLP

Erin E. Broderick (admitted *pro hac vice*)
227 W. Monroe Street, Suite 6000
Chicago, Illinois 60606
Telephone: (312) 724-9006
Facsimile: (312) 724-9322
Email: erinbroderick@eversheds-
sutherland.com

*Counsel to the Official Committee of Unsecured
Creditors*

Certificate of Service

I hereby certify that on September 10, 2025, I electronically filed the above Notice, the foregoing Application, and all documents related thereto, using the Bankruptcy Court's Electronic Case Filing program, which sends a notice of these documents and an accompanying link to these documents to all parties who have appeared in this case under the Bankruptcy Court's Electronic Case Filing program.

I further certify that, on that same day, I caused a copy of the same to be served via First Class Mail, postage prepaid, on the Limited Service List at the addresses set forth below.

Dated: September 10, 2025

EVERSHEDS SUTHERLAND (US) LLP

/s/ Nathaniel T. DeLoatch

Nathaniel T. DeLoatch (Ga Bar. 216330)

999 Peachtree Street NE, Suite 2300

Atlanta, Georgia 30309

Telephone: (404) 868-6645

Facsimile: (404) 853-8806

Email: natedeloatch@eversheds-sutherland.com

Adams and Reese LLP

John A. Thomson, Jr.
3424 Peachtree Road, NE, Suite 1600
Atlanta, GA 30326

Ansell Grimm & Aaron, P.C.

Anthony J. D'Artiglio
365 Rifle Camp Road
Woodland Park, NJ 07424

Arizona Attorney General

Attn Bankruptcy Department
2005 N Central Ave
Phoenix, AZ 85004-2926

Arizona Attorney General - CSS

Attn Bankruptcy Department
PO Box 6123
MD 7611
Phoenix, AZ 85005-6123

Arkansas Attorney General

Attn Bankruptcy Department
323 Center St. Ste 200
Little Rock, AR 72201-2610

Ballard Spahr LLP

Dustin P. Branch, Nahal Zarnighian, and
Sara Shahbazi
2029 Century Park East, Suite 1400
Los Angeles, CA 90067-2915

Ballard Spahr LLP

Keisha O. Coleman
999 Peachtree Street, Suite 1600
Atlanta, GA 30309

Ballard Spahr LLP

Leslie C. Heilman, Laurel D. Roglen, and
Margaret A. Vesper
919 N. Market Street, 11th Floor
Wilmington, DE 19801

Barclay Damon LLP

Keyashia M. Willis
Barclay Damon Tower
125 East Jefferson Street
Syracuse, NY 13202

Barclay Damon LLP

Niclas A. Ferland
545 Long Wharf Drive, Ninth Floor
New Haven, CT 06511

Barnes & Thornburg LLP

Lisa Wolgast, Tyler Wolf, and Talia B. Wagner
3340 Peachtree Road NE, Suite 2900
Atlanta, GA 30326

Bast Amron LLP

Jeffrey P. Bast
One Southeast Third Avenue, Suite 2410
Miami, FL 33131

Best Restaurant Equipment & Design Inc.

4020 Business Park Drive
Columbus, OH 43204

Brinker Services Corporation, L.P.

Cam Turner and Elizabeth Fruth
3000 Olympus Blvd.
Dallas, TX 75019

Brookfield Properties Retail Inc., as Agent

Kristen N. Pate
350 N. Orleans Street, Suite 300
Chicago, IL 60654-1607

Burman & Robinson

Carolyn M. Easterday and Randal D. Robinson
580 S High St
Ste 250
Columbus, OH 43215

Burr & Forman LLP

Graham H. Stieglitz
1075 Peachtree Street, NE, Suite 3000
Atlanta, GA 30309

California Attorney General

Attn Bankruptcy Department
1300 I St., Ste. 1740
Sacramento, CA 95814-2919

Cole Schotz P.C.

Jacob S. Frumkin
Court Plaza North
25 Main Street
Hackensack, NJ 07601

Colorado Attorney General

Attn Bankruptcy Department
Ralph L Carr Colorado Judicial Building
1300 Broadway, 10th Fl
Denver, CO 80203

Connecticut Attorney General

Attn Bankruptcy Department
165 Capitol Avenue
Hartford, CT 06106

Cozen O'Connor

Brian L. Shaw
123 N. Wacker Dr.
Suite 1800
Chicago, IL 60606

Curtis Law PC

Stephanie D. Curtis
901 Main Street, Suite 6230
Dallas, TX 75202

Delaware Attorney General

Attn Bankruptcy Department
Carvel State Office Bldg.
820 N. French St.
Wilmington, DE 19801

Esquivel Law Chartered

Katy Koestner Esquivel
Mooring's Professional Building
2335 Tamiami Trail North, Suite 301
Naples, FL 34103-4457

Eversheds Sutherland (US) LLP

Erin E. Broderick
227 W Monroe St., Suite 6000
Chicago, IL 60606

Eversheds Sutherland (US) LLP

Todd C. Meyers and Nathaniel T. DeLoatch
999 Peachtree Street, NE, Suite 2300
Atlanta, GA 30309-3996

Florida Attorney General

Attn Bankruptcy Department
PL-01 The Capitol
Tallahassee, FL 32399-1050

Fox Rothschild LLP

Trey A. Monsour
2501 N. Harwood Street, Suite 1800
Dallas, TX 75201

Georgia Attorney General

Attn Bankruptcy Department
40 Capital Square, SW
Atlanta, GA 30334-1300

Georgia Attorney General

Attorney General Chris Carr
40 Capitol Square, SW
Atlanta, GA 30334

Georgia Department of Revenue

Attn Bankruptcy Dept
State Revenue Commissioner
1800 Century Blvd NE, Suite 15300
Atlanta, GA 30345

Greenberg Traurig, LLP

John D. Elrod
Terminus 200
3333 Piedmont Road, NE, Suite 2500
Atlanta, GA 30305

Gross Welch Marks Clare, PC, LLO

Frederick D. Stehlik
2120 South 72nd Street, Suite 1500
Omaha, NE 68124

Hinshaw & Culbertson LLP

Ruel W. Smith
100 South Ashley Drive, Suite 1310
Tampa, FL 33602

Illinois Attorney General

Attn Bankruptcy Department
James R. Thompson Ctr
100 W. Randolph St.
Chicago, IL 60601

Indiana Attorney General

Attn Bankruptcy Department
Indiana Govt Center South
302 West Washington St 5th Fl
Indianapolis, IN 46204

Infinite Agency, LLC

c/o Josh Jones, VP, Finance and Operations
2122 Kidwell Street
Suite 100
Dallas, TX 75214

Internal Revenue Service

Centralized Insolvency Operation
2970 Market St
Philadelphia, PA 19104

Internal Revenue Service

Centralized Insolvency Operation
PO Box 7346
Philadelphia, PA 19101-7346

Iowa Attorney General
Attn Bankruptcy Department
Hoover State Office Bldg
1305 E. Walnut Street
Des Moines, IA 50319

Jones & Walden LLC
Leslie Pineyro
699 Piedmont Ave Ne
Atlanta, GA 30308

Jones & Walden LLC
Mark D. Gensburg
699 Piedmont Avenue NE
Atlanta, GA 30308

Kansas Attorney General
Attn Bankruptcy Department
120 SW 10th Ave., 2nd Fl
Topeka, KS 66612-1597

Kaplan Cooper, P.C.
Samantha Tzoberi
5775 Glenridge Drive
Suite B-320
Atlanta, GA 30328

Kershaw White LLC
R. Patrick White
5881 Glenridge Drive, Suite 100
Atlanta, GA 30328

King & Spalding LLP
Jeffrey R. Dutson, Brooke L. Bean, and Kyung
Won Song
1180 Peachtree Street NE
Atlanta, GA 30309

Kohner, Mann & Kailas, S.C.
Samuel C. Wisotzkey
Washington Building
Barnabas Business Center
4650 North Port Washington Road
Milwaukee, WI 53212-1059

Krevolin & Horst, LLC

Jessica G. Cino
1201 W. Peachtree St. NW, Suite 3500
Atlanta, GA 30309

Kristen Amond LLC

Kristen D. Amond
3640 Magazine Street
New Orleans, LA 70115

Kurtzman Steady, LLC

Jeffrey Kurtzman
101 N. Washington, Suite 4A
Margate, NJ 08402

Legacy Law Group

Philip B. Montgomery
Bank OZK Building, Second Floor
333 Ouachita Avenue, Suite 200
Hot Springs, AR 71901

Linebarger Goggan Blair & Sampson, LLP

Diane W. Sanders
PO Box 17428
Austin, TX 78760-7428

Linebarger Goggan Blair & Sampson, LLP

John Kendrick Turner
3500 Maple Avenue
Suite 800
Dallas, TX 75219

Maine Attorney General

Attn Bankruptcy Department
6 State House Station
Augusta, ME 04333

Maryland Attorney General

Attn Bankruptcy Department
200 St. Paul Place
Baltimore, MD 21202-2202

Massachusetts Attorney General

Attn Bankruptcy Department
One Ashburton Place
20th Floor
Boston, MA 02108-1518

McCreary, Veselka, Bragg & Allen, P.C.

Julie Anne Parsons
PO Box 1269
Round Rock, TX 78680-1269

McDermott Will & Emery LLP

Marcus Helt
2501 North Harwood Street, Suite 1900
Dallas, TX 75201

Michigan Attorney General

Attn Bankruptcy Department
G. Mennen Williams Building
525 W. Ottawa St.
P.O. Box 30212
Lansing, MI 48909

Michigan Department of Treasury

Moe Freedman
Cadillac Place Building
3030 W. Grand Blvd. Ste. 10-200
Detroit, MI 48202

Mississippi Attorney General

Attn Bankruptcy Department
Walter Sillers Building
550 High St Ste 1200
Jackson, MS 39201

Missouri Attorney General

Attn Bankruptcy Department
Supreme Court Bldg
207 W. High St.
P.O. Box 899
Jefferson City, MO 65101

Nebraska Attorney General

Attn Bankruptcy Department
2115 State Capitol
P.O. Box 98920
Lincoln, NE 68509

Nevada Attorney General
Attn Bankruptcy Department
Old Supreme Ct. Bldg.
100 N. Carson St
Carson City, NV 89701

New Jersey Attorney General
Attn Bankruptcy Department
Richard J. Hughes Justice Complex
25 Market St
PO Box 080
Trenton, NJ 08625-0080

North Carolina Attorney General
Attn Bankruptcy Department
9001 Mail Service Center
Raleigh, NC 27699-9001

Occupational Safety and Health Administration
U.S. Department of Labor
200 Constitution Ave NW
Washington, DC 20210

Office of the United States Trustee
David S. Weidenbaum and Alan Hinderleider
362 Richard B Russell Bldg
75 Ted Turner Drive, SW
Atlanta, GA 30303

Ohio Attorney General
Attn Bankruptcy Department
50 E. Broad Street 17th Fl
Columbus, OH 43215

Oklahoma Attorney General
Attn Bankruptcy Department
313 NE 21st St
Oklahoma City, OK 73105

Oklahoma County Treasurer
Tammy Jones
320 Robert S. Kerr, Room 307
Oklahoma City, OK 73102

OTB Holding LLC
One Buckhead Plaza
3060 Peachtree Road, NW
Atlanta, GA 30305

Parker, Hudson, Rainer & Dobbs LLP
Sameer K. Kapoor and Harris B. Winsberg
303 Peachtree Street NE Suite 3600
Atlanta, GA 30308

Pennsylvania Attorney General
Attn Bankruptcy Department
16th Floor, Strawberry Square
Harrisburg, PA 17120

Pennsylvania Department of Revenue
Joseph J. Swartz
Office of Chief Counsel
PO Box 281061
Harrisburg, PA 17128-1061

Perdue, Brandon, Fielder, Collins & Mott, L.L.P.
Patrick S. McArthur
110 N College Ave Ste 1202
Tyler, TX 75702

Perdue, Brandon, Fielder, Collins & Mott, LLP
Alysia Cordova
PO Box 9132
Amarillo, TX 79105

Poole Huffman, LLC
E. Berk Sauls and Jon David W. Huffman
3562 Habersham at Northlake
Building J, Suite 200
Tucker, GA 30084

Porter Hedges
Brian Rose, Eric M. English, Joshua W. Wolfshohl, and M. Shane Johnson
1000 Main St, 36th Floor
Houston, TX 77002

RAMA IL, LLC

Mohan Korrapati
16743 Bridge Hampton Club Dr
Indian Land, SC 29707

Rhode Island Attorney General

Attn Bankruptcy Department
150 S. Main St.
Providence, RI 02903

Ruda Hirschfeld Papera & Hoffman LLP

C. Joseph Hoffman and Daniel T. Seelos
Glenridge Highlands One, Suite 800
5555 Glenridge Connector
Atlanta, GA 30342

Salud Brands LLC

Guillermo Perales
4515 LBJ Freeway
Dallas, TX 75244

SATC Law

Tomasz A. Sobieraj
222 West Adams Street, Suite 3050
Chicago, IL 60606

Simon Property Group, Inc.

Ronald M. Tucker
225 West Washington Street
Indianapolis, IN 46204

South Carolina Attorney General

Attn Bankruptcy Department
P.O. Box 11549
Columbia, SC 29211

Stearns Weaver Miller, et al.

Eric J. Silver
150 West Flagler Street, Suite 2200
Miami, FL 33120

Steinfeld & Steinfeld PC

Shayna M. Steinfeld
11B Lenox Pointe, NE
Atlanta, GA 30324

Stone & Baxter, LLP

David L. Bury, Jr. and E. Tate Crymes
577 Third Street
Macon, GA 31201

Tennessee Attorney General

Attn Bankruptcy Department
P.O. Box 20207
Nashville, TN 37202-0207

Texas Attorney General

Attn Bankruptcy Department
300 W. 15th St
Austin, TX 78701

TN Dept of Revenue

Stuart Wilson-Patton
c/o TN Attorney General's Office, Bankruptcy
Division
PO Box 20207
Nashville, TN 37202-0207

U.S. Department of Labor

200 Constitution Ave NW
Washington, DC 20210

U.S. Department of the Treasury

1500 Pennsylvania Avenue, NW
Washington, DC 20220

U.S. Environmental Protection Agency

Office of General Counsel
1200 Pennsylvania Ave NW
2310A
Washington, DC 20460

**U.S. Equal Employment Opportunity
Commission**

131 M Street, NE
Washington, DC 20507

**United States Attorney Northern District
Of Georgia**

Attn Bankruptcy Department
600 Richard B Russell Bldg
75 Ted Turner Drive, SW
Atlanta, GA 30303-3309

United States Attorney's Office

Andres Sandoval, Assistant U.S. Attorney
75 Ted Turner Drive SW, Suite 600
Atlanta, GA 30303

VEREIT, Inc. (Realty Income Corporation)

Neil Abraham and Kyle Campbell
11995 El Camino Real
San Diego, CA 92130

Verita Global

Darlene S. Calderon
222 N Pacific Coast Highway, Ste 300
El Segundo, CA 90245

Virginia Attorney General

Attn Bankruptcy Department
202 North Ninth St
Richmond, VA 23219

Wallen Ventures, LLC

c/o Ed Wallen, Managing Member
160 Hilltop Farm Lane
Strasburg, VA 22657

Wiles & Wiles, LLP

John J. Wiles and Ryan S. Robinson
800 Kennesaw Avenue, Suite 400
Marietta, GA 30060-7946

**UNITED STATES BANKRUPTCY COURT
NORTHERN DISTRICT OF GEORGIA
ATLANTA DIVISION**

In re:)	Chapter 11
)	
OTB HOLDINGS LLC, <i>et. al.</i> , ¹)	Case No. 25-52415 (SMS)
)	
Debtors.)	(Jointly Administered)
)	

**FIRST INTERIM FEE STATEMENT OF DELOITTE TRANSACTIONS
AND BUSINESS ANALYTICS LLP FOR COMPENSATION OF SERVICES RENDERED
AND REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISORY
SERVICES PROVIDER TO THE OFFICIAL COMMITTEE OF UNSECURED
CREDITORS FOR THE PERIOD FROM MARCH 24, 2025 THROUGH JUNE 30, 2025**

Name of Applicant:	Deloitte Transactions and Business Analytics LLP	
Applicant's Role in Case:	Financial Advisory Services Provider to the Official Committee of Unsecured Creditors	
Effective Date of Order of Employment Signed:	03/24/2025 [Docket No. 287]	
	Beginning of Period	End of Period
Time period covered by this Application:	03/24/2025	06/30/2025
Time period(s) covered by prior Applications:	N/A	N/A
Total amounts awarded in all prior Applications:	N/A	
Total fees requested in this Application:	\$200,000.00	
Total professional fees requested in this Application:	\$200,000.00	
Total actual professional hours covered by this Application:	321.40	
Average hourly rate for professionals:	\$622.28	
Total paraprofessional fees requested in this Application:	\$0.00	
Total actual paraprofessional hours covered by this Application:	N/A	
Average hourly rate for paraprofessionals:	N/A	
Reimbursable expenses sought in this application:	\$981.61	
Total Fees and Expenses Requested in this Application:	\$200,981.61	

¹ The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, include: OTB Holding LLC (3213), OTB Acquisition LLC (8500), OTB Acquisition of New Jersey LLC (1506), OTB Acquisition of Howard County LLC (9865), Mt. Laurel Restaurant Operations LLC (5100), OTB Acquisition of Kansas LLC (9014), OTB Acquisition of Baltimore County, LLC (6963). OTB Holding LLC's service address is One Buckhead Plaza, 3060 Peachtree Road, NW, Atlanta, GA 30305.

UNITED STATES BANKRUPTCY COURT
NORTHERN DISTRICT OF GEORGIA
ATLANTA DIVISION

In re:) Chapter 11
)
OTB HOLDINGS LLC, *et. al.*,¹) Case No. 25-52415 (SMS)
)
Debtors.) (Jointly Administered)
)
_____)

**FIRST INTERIM FEE STATEMENT OF DELOITTE TRANSACTIONS
AND BUSINESS ANALYTICS LLP FOR COMPENSATION OF SERVICES RENDERED
AND REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISORY
SERVICES PROVIDER TO THE OFFICIAL COMMITTEE OF UNSECURED
CREDITORS FOR THE PERIOD FROM MARCH 24, 2025 THROUGH JUNE 30, 2025**

Pursuant to sections 327, 330, and 331 of chapter 11 of title 11 of the United States Code (the “Bankruptcy Code”), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), and the *Second Amended and Restated General Order 26-2019, Procedures for Complex Chapter 11 Cases*, dated February 6, 2023 (the “Complex Case Procedures”), Deloitte Transactions and Business Analytics LLP (“DTBA”) hereby submits this first interim fee statement (the “Application”), seeking compensation for actual and necessary services rendered in the amount of \$200,000.00 and reimbursement of actual and necessary expenses in the amount of \$981.61 for the period from March 24, 2025 through June 30, 2025 (the “Application Period”). This Application meets all of the requirements set forth in the *Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed Under 11 U.S.C. § 330*, adopted on January 30, 1996 (the “UST Guidelines”). In support of this Application, DTBA respectfully states as follows:

¹ The Debtors in these chapter 11 cases, along with the last four digits of each Debtor’s federal tax identification number, include: OTB Holding LLC (3213), OTB Acquisition LLC (8500), OTB Acquisition of New Jersey LLC (1506), OTB Acquisition of Howard County LLC (9865), Mt. Laurel Restaurant Operations LLC (5100), OTB Acquisition of Kansas LLC (9014), OTB Acquisition of Baltimore County, LLC (6963). OTB Holding LLC’s service address is One Buckhead Plaza, 3060 Peachtree Road, NW, Atlanta, GA 30305.

JURISDICTION AND VENUE

1. This Court has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334.
2. This is a core proceeding pursuant to 28 U.S.C. § 157(b)(2). Venue in this District is proper pursuant to 28 U.S.C. §§ 1408 and 1409. This is a core proceeding within the meaning of 28 U.S.C. § 157(b).
3. The statutory predicates for the relief requested herein are sections 105(a), 330 and 331 of the Bankruptcy Code, Rule 2016 of the Bankruptcy Rules, Rule 9013-2 of the Local Rules of the United States Bankruptcy Court for the Northern District of Georgia (the “Local Rules”), and Procedure J of the Complex Case Procedures.

BACKGROUND

4. On March 4, 2025 (the “Petition Date”), the Debtors filed voluntary petitions for relief under chapter 11 of the Bankruptcy Code in the Court (collectively, the “Chapter 11 Cases”).
5. The factual background relating to the Debtors’ commencement of these cases is set forth in the Declaration of Jonatham M. Tibus in Support of Chapter 11 Petitions and First Day Pleadings [Docket No. 18] filed on or about the Petition Date and incorporated herein by reference.
6. On March 17, 2025, the United States Trustee (the “U.S. Trustee”) appointed the official committee of unsecured creditors (the “Committee”). [See Docket No. 111].
7. On April 21, 2025, the Court entered its order, subject to objection, approving the retention of DTBA as financial advisor to the Committee effective as of March 24, 2025 [Docket No. 287] (the “Retention Order”). No objections to the Retention Order were filed, and, as a result, the Retention Order became a final order as of April 21, 2025.
8. This Application has been prepared in accordance with the UST Guidelines.
9. DTBA represents that the Committee received and reviewed this Application. The Committee found this Application accurately represents the work done by DTBA on its behalf and approves the request for interim approval of the compensation and reimbursement sought in this Application.

RELIEF REQUESTED

10. By this Application, DTBA seeks entry of an order, in substantially the form attached hereto as **Exhibit C**: (a) approving interim compensation in the amount of \$200,000 for financial advisory services rendered to the Committee and reimbursement of expenses in the amount of \$981.61 for an aggregate total payment of \$200,981.61 to DTBA; and (b) granting such other and further relief that the Court deems just and proper.

SERVICES PROVIDED BY DTBA

11. Since its retention, DTBA, in its capacity as financial advisor to the Committee, has been engaged to provide services, including, but not limited to:

- Assist in the analysis, review, and monitoring of the restructuring and/or liquidation process, including, but not limited to, an assessment of the unsecured claims pool and potential recoveries for unsecured creditors;
- Develop a complete understanding of the Debtors' businesses and their valuations;
- Determine whether there are viable alternative paths for the disposition of the Debtors' assets from any current path or in the future proposed by any Debtor;
- Advise the Committee in negotiations with the Debtors, certain of the Debtors' lenders, and third parties;
- Assist the Committee in reviewing the Debtors' current financial reports, including, but not limited to, statements of financial affairs, schedules of assets and liabilities, cash budgets, and monthly operating reports;
- Assist the Committee in reviewing the Debtors' cost/benefit analysis with respect to the assumption or rejection of various executory contracts and leases;
- Review and provide analysis of debtor-in-possession financing and use of cash collateral;
- Assist the Committee in evaluating and analyzing avoidance actions, including fraudulent conveyances and preferential transfers;
- Review and provide analysis of the proposed disclosure statement and chapter 11 plan;
- Attend meetings and assist in discussions with the Committee, the Debtors, the secured lenders, and other parties in interest and professionals;

- Prepare for and present at meetings of the Committee; and
- Perform such other advisory services for the Committee as may be necessary or proper in these proceedings, subject to the aforementioned scope.

12. DTBA has not sought nor received any compensation for the Application Period pursuant to the Complex Case Procedures. The total sum due to DTBA for professional services rendered for the Committee during the Application Period is \$200,000. Attached as **Exhibit A** is a summary of DTBA's professionals by individual, setting forth the (a) name and title of each individual who provided services for the Application Period and (b) aggregate hours spent by each individual. DTBA submits that the professional services it rendered on behalf of the Committee during this time were both reasonable and necessary.

13. DTBA incurred \$981.61 expenses during the Application Period. Attached as **Exhibit B** are itemized time records of the DTBA professionals for the Application Period and summary materials related thereto.

NOTICE AND NO PRIOR APPLICATION

14. Notice of this Application has been provided to the Limited Service List through electronic notice or as otherwise indicated. In light of the nature of the relief requested, DTBA submits that no further notice is necessary.

15. No previous application for the relief sought herein has been made to this or any other Court.

CONCLUSION

DTBA requests entry of an order, substantially in the form attached hereto as **Exhibit C**: (a) approving an interim allowance of \$200,000 as compensation for necessary and reasonable professional services rendered and \$981.61 for reimbursement of actual and necessary costs and expenses; (b) authorizing and directing the Debtors to pay DTBA the sum of \$200,000 as compensation for necessary and reasonable professional services rendered and \$981.61 for reimbursement of actual and necessary costs and expenses in full in cash; and (c) providing for such other and further relief as this Court may deem just and proper.

Dated: September 10, 2025

**DELOITTE TRANSACTIONS
AND BUSINESS ANALYTICS LLP**

/s/ Ryan Maupin
Ryan Maupin, Managing Director
Deloitte Transactions and Business Analytics LLP
110 Morris Street
Morristown, NJ 07960

*Financial Advisor for the Official Committee
Of Unsecured Creditors OTB Holding LLC, et al.*

EXHIBIT A

Compensation by Professional¹

Professional	Level	Rate	Hours	Fees
Maupin, Ryan	Managing Director	\$ 940.00	38.40	\$ 36,096.00
Moore, Jordan	Senior Manager	\$ 840.00	123.70	\$ 103,908.00
Muthukrishna, Christopher	Senior Manager	\$ 840.00	18.30	\$ 15,372.00
Muthukrishna, Christopher	Manager	\$ 700.00	106.30	\$ 74,410.00
Garret, Colin	Consultant	\$ 400.00	34.70	\$ 13,880.00
Professional Subtotal:			321.40	243,666.00

Adjustment			
Voluntary Reduction			\$ (43,666.00)
Total	Blended Rate: \$	622.28	\$ 200,000.00

Summary of Services

Categories	Hours	Fees
Advisory services	321.40	\$ (43,666.00)
Fees Category Subtotal:	321.40	(43,666.00)

Adjustment		
Voluntary Reduction		\$ (43,666.00)
Total	321.40	\$ 200,000.00

¹ Deloitte Transactions and Business Analytics LLP has voluntarily elected to not bill for fees incurred in excess of \$200,000 for the Application Period.

EXHIBIT B

Itemized Time Records

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
03/24/2025				
Maupin, Ryan	Review various key court documents including first day motions, latest DIP budget.	\$940.00	1.3	\$1,222.00
Maupin, Ryan	Meeting with J Tibus, A Papai, A Ruiz of Alvarez and Marsal (A&M) and J. Moore, C. Muthukrishna (Deloitte) to discuss DIP budget, operating updates, and sales process updates.	\$940.00	1.0	\$940.00
Maupin, Ryan	Meeting with Unsecured Creditor Committee (All Available Members), T Meyers, E Broderick, N De Loatch of Eversheds Sutherland, and C. Muthukrishna, J. Moore (Deloitte) to discuss preliminary DIP budget and DIP terms analysis.	\$940.00	1.0	\$940.00
Moore, Jordan	Review of DIP budget and other supplementary information.	\$840.00	0.4	\$336.00
Moore, Jordan	Review of sales process update files and communications relating to interested parties.	\$840.00	0.3	\$252.00
Moore, Jordan	Meeting with J Tibus, A Papai (Alvarez & Marsal), C. Muthukrishna, R. Maupin (Deloitte) to discuss DIP budget, operating updates, and sales process updates.	\$840.00	1.0	\$840.00
Moore, Jordan	Meeting with Unsecured Creditor Committee (All Available Members), T Meyers, E Broderick, N De Loatch of Eversheds Sutherland, and C. Muthukrishna, R. Maupin (Deloitte) to discuss preliminary DIP budget and DIP terms analysis.	\$840.00	1.0	\$840.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
03/24/2025				
Muthukrishna, Christopher	Meeting with J Tibus, A Papai, A Ruiz of Alvarez and Marsal (A&M) and J. Moore, R Maupin of Deloitte to discuss DIP budget, operating updates, and sales process updates.	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Meeting with Unsecured Creditor Committee (All Available Members), T Meyers, E Broderick, N De Loatch of Eversheds Sutherland, and R. Maupin, J. Moore (Deloitte) to discuss preliminary DIP budget and DIP terms analysis.	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Review of DIP budget and cash flow model.	\$700.00	5.5	\$3,850.00
Muthukrishna, Christopher	Meeting with J. Moore regarding status, issues and project next steps.	\$700.00	1.0	\$700.00
03/25/2025				
Moore, Jordan	Review revisions to non disclosure agreement.	\$840.00	0.4	\$336.00
Moore, Jordan	Review of analysis on cash forecast and supplementary information.	\$840.00	0.9	\$756.00
Moore, Jordan	Review and analysis of latest sales reports and 4-wall store performance.	\$840.00	0.7	\$588.00
Muthukrishna, Christopher	Review information against virtual data room, including financial documents and beginning initial analysis.	\$700.00	3.2	\$2,240.00
Muthukrishna, Christopher	Review sales report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Draft questions to Debtor advisor related to information in Virtual Data Room documents.	\$700.00	2.9	\$2,030.00
Muthukrishna, Christopher	Review bid procedures issue list.	\$700.00	0.9	\$630.00
Muthukrishna, Christopher	Review sales report.	\$700.00	0.2	\$140.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
03/26/2025				
Moore, Jordan	Review of cash forecast, including store closure information and sales reports.	\$840.00	0.8	\$672.00
Moore, Jordan	Review of current project status and planning.	\$840.00	0.3	\$252.00
Moore, Jordan	Review latest lease rejection motions.	\$840.00	0.6	\$504.00
03/27/2025				
Moore, Jordan	Meeting with C. Muthukrishna (Deloitte) to review of latest information receive from Debtor and discuss financial analysis.	\$840.00	0.5	\$420.00
Moore, Jordan	Review of latest docket filings.	\$840.00	0.2	\$168.00
Moore, Jordan	Review of financial analysis and reporting on cash forecast and debtor financial performance.	\$840.00	1.2	\$1,008.00
Muthukrishna, Christopher	Meeting with J. Moore (Deloitte) to discuss case updates, strategy, priorities, Debtor-in-Possession (DIP) information, and the analysis performed.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review sales report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Reviewing all correspondence and attachments from Eversheds Sutherland (N. DeLoatch, E. Broderick, T. Meyers) and King & Spalding (J. Dutson, B. Bean).	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Prepare store portfolio analysis.	\$700.00	1.2	\$840.00
Muthukrishna, Christopher	Prepare status update deck for the Unsecured Creditor Committee, with analysis around cash flows to date, sales reporting, store portfolio updates and case administration.	\$700.00	1.7	\$1,190.00
Muthukrishna, Christopher	Addressing questions from Eversheds and King & Spalding on the case and reviewing materials for the same, including analysis of cash flows and store portfolio, and review of DIP Order.	\$700.00	1.3	\$910.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
03/27/2025				
Muthukrishna, Christopher	Meeting with J. Moore (Deloitte) to discuss response to Eversheds Sutherland on the open issues of the DIP Order and Bidding Procedures Order.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Working through documents in the Virtual Data Room for relevance to our analysis as it pertains to open issues on the Bidding Procedures and DIP Order documents.	\$700.00	1.2	\$840.00
Muthukrishna, Christopher	Performing a cash flow variance analysis for reporting to the Unsecured Creditors Committee.	\$700.00	2.0	\$1,400.00
03/28/2025				
Maupin, Ryan	Review of meeting deliverables.	\$940.00	0.6	\$564.00
Maupin, Ryan	Discussion J. Tibus (A&M) re: case issues, liquidity, sale process, liquor licences.	\$940.00	0.6	\$564.00
Maupin, Ryan	Meeting with Unsecured Creditors Committee (all available members) to discuss cash flow updates, DIP updates, key motions and actions.	\$940.00	1.0	\$940.00
Maupin, Ryan	Discussion with Committee Counsel regarding meeting deliverables	\$940.00	0.3	\$282.00
Moore, Jordan	Meeting with A Papai, A Ruiz (Alvarez & Marsal), C. Muthukrishna (Deloitte) to discuss case updates, cash forecast, operating updates, and financial review.	\$840.00	0.5	\$420.00
Moore, Jordan	Meeting with Unsecured Creditors Committee (all available members) to discuss cash flow updates, DIP updates, key motions and actions.	\$840.00	1.0	\$840.00
Moore, Jordan	Meeting with C. Muthukrishna, C. Garrett to review of analysis information.	\$840.00	0.5	\$420.00
Moore, Jordan	Review current case status and plan next steps and analysis needed to provide updates to UCC.	\$840.00	0.3	\$252.00
Moore, Jordan	Review retention and compensation motions with associated information.	\$840.00	0.6	\$504.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
03/28/2025				
Moore, Jordan	Review of meeting materials and updates for Unsecured Creditors Committee update meeting.	\$840.00	0.8	\$672.00
Muthukrishna, Christopher	Meeting with Unsecured Creditors Committee (all available members) to discuss cash flow updates, DIP updates, key motions and actions.	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Draft deck for UCC with update on cash flow and sales process update.	\$700.00	1.1	\$770.00
Muthukrishna, Christopher	Review sales report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Meeting with J. Moore to discuss financial analysis and reporting on cash forecast and debtor performance.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review cash flow variance analysis.	\$700.00	2.8	\$1,960.00
Muthukrishna, Christopher	Meeting with A Papai, A Ruiz (Alvarez and Marsal) and J. Moore (Deloitte) to discuss case updates, cash forecast, operating updates, and financial review.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review lease rejection motion.	\$700.00	1.6	\$1,120.00
03/31/2025				
Garrett, Colin	Review client provided historical financials and 13 week cash flow model.	\$400.00	1.0	\$400.00
Garrett, Colin	Review initial cash flow model familiarization.	\$400.00	1.5	\$600.00
Garrett, Colin	Review liquidity forecast comparing forecasted trends to actualized cash flow statement	\$400.00	0.5	\$200.00
Garrett, Colin	Review store Earnings Before Interest, Depreciation, and Ammortization (EBITDA) analysis.	\$400.00	1.0	\$400.00
Garrett, Colin	Analyze store liquor license.	\$400.00	0.5	\$200.00
Garrett, Colin	Call with J. Moore (Deloitte) to review latest financial information and UCC updates.	\$400.00	0.5	\$200.00
Moore, Jordan	Call with C. Garrett (Deloitte) to review latest financial information and UCC updates.	\$840.00	0.5	\$420.00

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Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
03/31/2025				
Moore, Jordan	Call with C. Garrett, C. Muthukrishna (Deloitte) to review of latest financial model and discuss analysis.	\$840.00	0.5	\$420.00
Moore, Jordan	Review latest filings on docket.	\$840.00	0.2	\$168.00
Moore, Jordan	Analysis of latest cash flow and review of daily sales reports.	\$840.00	0.5	\$420.00
04/01/2025				
Garrett, Colin	Review store liquor license analysis.	\$400.00	0.5	\$200.00
Garrett, Colin	Prepare template for weekly UCC reporting powerpoint deck and development of version for 4/4 delivery.	\$400.00	1.5	\$600.00
Garrett, Colin	Review store list and classification.	\$400.00	0.5	\$200.00
Garrett, Colin	Discuss key case issues, next steps and workplans with J. Moore, C. Muthukrishna (Deloitte).	\$400.00	0.5	\$200.00
Moore, Jordan	Discuss key case issues, next steps and workplans with C. Garrett, C. Muthukrishna (Deloitte).	\$840.00	0.5	\$420.00
Moore, Jordan	Review DIP motions and sales procedures.	\$840.00	0.4	\$336.00
Moore, Jordan	Review and analysis of latest sales reports and 4-wall store performance and cash forecast.	\$840.00	1.0	\$840.00
Moore, Jordan	Review latest sales process updates and CRO information.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Analyze PPE rollforward, capex and fixed assets by store.	\$700.00	1.7	\$1,190.00
Muthukrishna, Christopher	Collate data for store portfolio analysis from multiple sources, including, by store: historical profitability, asset value, location, age, rent, lease data, liquor license, status/designation, trended costs and EBITDA.	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Prepare store portfolio analysis.	\$700.00	1.4	\$980.00
Muthukrishna, Christopher	Discuss key case issues, next steps and workplans with C. Garrett, J. Moore (Deloitte).	\$700.00	0.5	\$350.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/01/2025				
Muthukrishna, Christopher	Review committee comments on first day final orders and bid procedures issue list.	\$700.00	0.8	\$560.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
04/02/2025				
Garrett, Colin	Call with J. Moore, C. Muthukrishna (Deloitte) to review of updated cash flow model and planning for week end deliverable.	\$400.00	0.5	\$200.00
Garrett, Colin	Review cash flow model.	\$400.00	0.5	\$200.00
Moore, Jordan	Call with C. Garrett, C. Muthukrishna (Deloitte) to review of latest financial model and discuss analysis.	\$840.00	0.5	\$420.00
Moore, Jordan	Review approved bid procedures and auction motions	\$840.00	0.6	\$504.00
Moore, Jordan	Review analysis on cash variances and DIP sufficiency.	\$840.00	1.4	\$1,176.00
Muthukrishna, Christopher	Review Hilco Real Estate Engagement Agreement.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Analyzing Property Plant & Equipment (PPE) Rollforward, capex and fixed assets by store.	\$700.00	2.2	\$1,540.00
Muthukrishna, Christopher	Call with C. Garrett, J. Moore (Deloitte) to review of store portfolio analysis, reporting on cash forecast and debtor performance, and other case status updates and planning.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Draft deck for regular update to UCC, including presentation of cash flow updates, actual vs. variance, sales process updates and other financial matters (i.e. critical vendor issues, DIP financing updates, other ad hoc info received from A&M).	\$700.00	2.3	\$1,610.00
04/03/2025				
Garrett, Colin	Review critical vender to prepare analysis of same.	\$400.00	1.0	\$400.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/03/2025				
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance, updated budget forecast, and other operating intel.	\$400.00	1.5	\$600.00
Garrett, Colin	Planning call and overall project check in with J. Moore, C. Muthukrishna (Deloitte).	\$400.00	0.5	\$200.00
Moore, Jordan	Planning call and overall project check in with C. Garrett, C. Muthukrishna (Deloitte).	\$840.00	0.5	\$420.00
Moore, Jordan	Review latest docket filings and hearing dates.	\$840.00	0.8	\$672.00
Moore, Jordan	Review 4-wall sales analysis.	\$840.00	2.1	\$1,764.00
Muthukrishna, Christopher	Based on analysis of cash flow model and operational update, collating questions for discussion with debtor adviser.	\$700.00	0.7	\$490.00
Muthukrishna, Christopher	Analyzing PPE Rollforward, capex and fixed assets by store.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Collating data for store portfolio analysis from multiple sources, including, by store: historical profitability, asset value, location, age, rent, lease data, liquor license, status/designation, trended costs and EBITDA.	\$700.00	0.9	\$630.00
Muthukrishna, Christopher	Reconciling differences in store portfolio designations between different source materials. Analyzing portfolio and drafting questions for debtor.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Planning call and overall project check in with C. Garrett, J. Moore (Deloitte).	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Review and analyze revised budget filed by debtors, CRO update, Critical vendors tracking, and performing initial analysis.	\$700.00	1.4	\$980.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/03/2025				
Muthukrishna, Christopher	Perform detailed analysis on new cash flow model, assessing sources & uses and variances, reviewing trended changes across models, and identifying key sensitivities and risk areas.	\$700.00	1.7	\$1,190.00
04/04/2025				
Garrett, Colin	Planning call and overall project check in with J. Moore, C. Muthukrishna (Deloitte).	\$400.00	0.5	\$200.00
Garrett, Colin	Call with A Papai, A Ruiz (Alvarez & Marsal), C. Garrett, C. Muthukrishna (Deloitte) to discuss latest information and case updates.	\$400.00	0.5	\$200.00
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance, updated budget forecast, and other operating intel.	\$400.00	2.0	\$800.00
Moore, Jordan	Planning call and overall project check in with C. Garrett, C. Muthukrishna (Deloitte).	\$840.00	0.5	\$420.00
Moore, Jordan	Review latest docket filings and hearing dates.	\$840.00	0.5	\$420.00
Moore, Jordan	Review of analysis on latest cash forecast, variances and sales reports.	\$840.00	1.7	\$1,428.00
Moore, Jordan	Review and reporting on latest sales process information.	\$840.00	0.2	\$168.00
Moore, Jordan	Call with A Papai, A Ruiz (Alvarez & Marsal), C. Garrett, C. Muthukrishna (Deloitte) to discuss latest information and case updates.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Call with A&M, C. Garrett, J. Moore (Deloitte) to discuss latest information and case updates.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Reviewing and analyzing revised budget filed by debtors, CRO update, and Critical vendors tracking.	\$700.00	0.9	\$630.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/04/2025				
Muthukrishna, Christopher	Perform detailed analysis on new cash flow model, assessing sources & uses and variances, reviewing trended changes across models, identifying key sensitivities and risk areas.	\$700.00	1.6	\$1,120.00
Muthukrishna, Christopher	Collating questions for discussion with Debtor adviser about the latest cash flow forecast, sources and uses and case status.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Drafting deck for Unsecured Creditor Committee to report on store performance, sale process, and key cash flow considerations, movements, sensitivities and forecast.	\$700.00	1.3	\$910.00
Muthukrishna, Christopher	Meeting with A Papai, A Ruiz (Alvarez and Marsal) and J. Moore (Deloitte) to discuss case updates, cash forecast, operating updates, and financial review.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Planning call and overall project check in with C. Garrett, J. Moore (Deloitte).	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
04/05/2025				
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance, updated budget forecast, and other operating intel.	\$400.00	0.5	\$200.00
04/06/2025				
Muthukrishna, Christopher	Draft deck for update to UCC, including presentation of cash flow updates, actual vs. variance, sales process updates and other financial matters (i.e. critical vendor issues, DIP financing updates, other ad hoc info received from A&M).	\$700.00	2.6	\$1,820.00
04/07/2025				
Garrett, Colin	Planning call and overall project check in with J. Moore, C. Muthukrishna (Deloitte).	\$400.00	1.0	\$400.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/07/2025				
Garrett, Colin	Continue to prepare weekly UCC reporting deliverable covering weekly cash flow variance, updated budget forecast, and other operating intel.	\$400.00	1.0	\$400.00
Maupin, Ryan	Review meeting deliverables. Prepare for Unsecured Creditor meeting.	\$940.00	0.8	\$752.00
Moore, Jordan	Planning call and overall project check in with C. Garrett, C. Muthukrishna (Deloitte).	\$840.00	1.0	\$840.00
Moore, Jordan	Review of analysis on latest cash forecast, variances and sales reports.	\$840.00	0.5	\$420.00
Moore, Jordan	Review latest sales process information and drafting written updates to UCC and Legal counsel.	\$840.00	0.5	\$420.00
Moore, Jordan	Call with UCC, C. Muthukrishna (Deloitte) to discuss cash forecast, operating updates, and financial review.	\$840.00	1.0	\$840.00
Muthukrishna, Christopher	Draft report to Unsecured Creditor Committee on sales process updates and other financial matters (i.e. vendor issues, DIP financing updates, other ad hoc info received from Debtor adviser).	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Meeting with A Papai, A Ruiz (Alvarez and Marsal) and J. Moore (Deloitte) to discuss case updates, cash forecast, operating updates, and financial review.	\$700.00	0.6	\$420.00
Muthukrishna, Christopher	Prepare store portfolio analysis.	\$700.00	0.7	\$490.00
Muthukrishna, Christopher	Planning call and overall project check in with C. Garrett, J. Moore (Deloitte).	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Call with UCC, J. Moore (Deloitte) to discuss key legal issues, cash forecast, operating updates, and financial review.	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Drafting deck for update to Unsecured Creditors Committee, preparing slides on cash flow updates, forecast and trends	\$700.00	1.3	\$910.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/07/2025				
Muthukrishna, Christopher	Analyzing actuals vs forecast cash flow and reporting on variance analysis for deck to Unsecured Creditors Committee	\$700.00	0.9	\$630.00
04/08/2025				
Garrett, Colin	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$400.00	0.5	\$200.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	1.0	\$840.00
Moore, Jordan	Search and read docket for latest filings.	\$840.00	0.2	\$168.00
Moore, Jordan	Analysis of latest cash flow and review of daily sales reports.	\$840.00	0.3	\$252.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
04/09/2025				
Garrett, Colin	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$400.00	0.5	\$200.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.7	\$588.00
Moore, Jordan	Analysis of latest cash flow and review of daily sales reports.	\$840.00	1.0	\$840.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.5	\$350.00
04/10/2025				
Garrett, Colin	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$400.00	0.5	\$200.00
Maupin, Ryan	Review and provide comments to team re: meeting deliverables	\$940.00	0.8	\$752.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/10/2025				
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.6	\$504.00
Moore, Jordan	Call with E. Broderick (Eversheds) regarding case issues and fee applications	\$840.00	0.2	\$168.00
Moore, Jordan	Read draft Asset Purchase Agreement terms and bidding procedures.	\$840.00	0.2	\$168.00
Moore, Jordan	Analysis of latest cash flow and review of daily sales reports.	\$840.00	0.2	\$168.00
Moore, Jordan	Call with A. Papai (Alvarez & Marsal) on tax issues and closing funds flow	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Collating questions for discussion with debtor adviser related to analysis of cash flow model, store portfolio financials, operational update and sales process.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Drafting deck for Unsecured Creditor Committee to report on store performance, sale process, and key cash flow considerations, movements, sensitivities and forecast.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Meeting with A Papai, A Ruiz (Alvarez and Marsal) and J. Moore (Deloitte) to discuss case updates, cash forecast, operating updates, and financial review.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Reviewing and analyzing revised budget filed by debtors, CRO update, and Critical vendors tracking.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Performing analysis on new cash flow model, assessing sources & uses and variances, reviewing trended changes across models, identifying key sensitivities and risk areas.	\$700.00	0.8	\$560.00

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Fees Sorted by Category for the Fee Period

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Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/11/2025				
Garrett, Colin	Call with A. Papai, A. Ruiz (Alvarez & Marsal), C. Garrett, C. Muthukrishna (Deloitte) to discuss latest information and case updates.	\$400.00	0.5	\$200.00
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance, updated budget forecast, and other operating intel.	\$400.00	2.0	\$800.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.6	\$504.00
Moore, Jordan	Analysis of latest cash flow and daily sales reports.	\$840.00	1.5	\$1,260.00
Moore, Jordan	Review latest sales process updates.	\$840.00	0.2	\$168.00
Moore, Jordan	Call with A Papai, A Ruiz (Alvarez & Marsal), C. Garrett, C. Muthukrishna (Deloitte) to discuss latest information and case updates.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Continuing detailed analysis on new cash flow model, assessing sources & uses and variances, reviewing trended changes across models, identifying key sensitivities and risk areas.	\$700.00	0.9	\$630.00
Muthukrishna, Christopher	Collating questions for discussion with debtor adviser related to analysis of cash flow model, store portfolio financials, operational update and sales process.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Drafting deck for Unsecured Creditor Committee to report on store performance, sale process, and key cash flow considerations, movements, sensitivities and forecast.	\$700.00	0.7	\$490.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/11/2025				
Muthukrishna, Christopher	Meeting with A Papai, A Ruiz (Alvarez and Marsal) and J. Moore (Deloitte) to discuss case updates, cash forecast, operating updates, and financial review.	\$700.00	0.7	\$490.00
Muthukrishna, Christopher	Reviewing and analyzing revised budget filed by debtors, CRO update, and Critical vendors tracking.	\$700.00	0.3	\$210.00
04/14/2025				
Maupin, Ryan	Discussion with T. Stratten (Hilco) on sales process	\$940.00	0.5	\$470.00
Moore, Jordan	Emails with T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) on committee updates	\$840.00	0.1	\$84.00
Moore, Jordan	Search and read docket for latest filings.	\$840.00	0.2	\$168.00
Moore, Jordan	Analysis of latest cash flow and daily sales reports.	\$840.00	1.6	\$1,344.00
Muthukrishna, Christopher	Collating questions for discussion with debtor adviser related to analysis of cash flow model, store portfolio financials, operational update and sales process.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Drafting deck for Unsecured Creditor Committee to report on store performance, sale process, and key cash flow considerations, movements, sensitivities and forecast.	\$700.00	1.3	\$910.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Reviewing and analyzing revised budget filed by debtors, CRO update, and Critical vendors tracking.	\$700.00	0.9	\$630.00
Muthukrishna, Christopher	Continuing analysis on new cash flow model, assessing sources & uses and variances, reviewing trended changes across models, identifying key sensitivities and risk areas.	\$700.00	1.6	\$1,120.00
04/15/2025				
Moore, Jordan	Analysis of latest cash flow and daily sales reports.	\$840.00	0.5	\$420.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/15/2025				
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
04/16/2025				
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.5	\$350.00
04/17/2025				
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance, updated budget forecast, and other operating intel.	\$400.00	0.5	\$200.00
Garrett, Colin	Update data request list with status for each item to be sent to Eversheds.	\$400.00	1.0	\$400.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.6	\$504.00
Moore, Jordan	Review and correspondence with T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) and A Papai (Alvarez & Marsal) on professional fee invoices and cash flow.	\$840.00	0.2	\$168.00
Moore, Jordan	Analysis of latest cash flow, expenses and daily sales reports.	\$840.00	0.4	\$336.00
Moore, Jordan	Discussion with T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) on case matters and information requests.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/17/2025				
Muthukrishna, Christopher	Review Information Request to Debtor adviser against information in the virtual data room.	\$700.00	0.6	\$420.00
04/18/2025				
Garrett, Colin	Review 4/18 UCC reporting deliverable and provide additional commentary to variance reports for week ending 4/15.	\$400.00	0.5	\$200.00
Garrett, Colin	Review 4/17 daily sales report and provide updates in 4/18 UCC reporting deliverable.	\$400.00	0.5	\$200.00
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance, updated budget forecast, and other operating intel.	\$400.00	1.0	\$400.00
Maupin, Ryan	Review meeting deliverables, provided comments and discuss with internal team.	\$940.00	0.7	\$658.00
Moore, Jordan	Call with A Papai, A Ruiz (Alvarez & Marsal), C. Garrett, C. Muthukrishna (Deloitte) to discuss latest information and case updates.	\$840.00	0.5	\$420.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Continuing analysis on new cash flow model, assessing sources & uses and variances, reviewing trended changes across models, identifying key sensitivities and risk areas.	\$700.00	0.7	\$490.00
Muthukrishna, Christopher	Collating questions for discussion with debtor adviser related to analysis of cash flow model, store portfolio financials, operational update and sales process.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Drafting deck for Unsecured Creditor Committee to report on store performance, sale process, and key cash flow considerations, movements, sensitivities and forecast.	\$700.00	0.4	\$280.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/18/2025				
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Meeting with A Papai, A Ruiz (Alvarez and Marsal) and J. Moore (Deloitte) to discuss case updates, cash forecast, operating updates, and financial review.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Reviewing and analyzing revised budget filed by debtors, CRO update, and Critical vendors tracking.	\$700.00	0.3	\$210.00
04/21/2025				
Maupin, Ryan	Review meeting deliverables. Prepare for Unsecured Creditor meeting.	\$940.00	0.5	\$470.00
Maupin, Ryan	Discussion with T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) on cash forecast and DIP funding.	\$940.00	0.5	\$470.00
Moore, Jordan	Analysis of latest cash flow, expenses and daily sales reports.	\$840.00	0.6	\$504.00
Moore, Jordan	Discussion with T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) on cash forecast and DIP funding.	\$840.00	0.5	\$420.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Performing analysis on new cash flow model, assessing sources & uses and variances, reviewing trended changes across models, identifying key sensitivities and risk areas.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Collating questions for discussion with debtor adviser related to analysis of cash flow model, store portfolio financials, operational update and sales process.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Drafting deck for Unsecured Creditor Committee to report on store performance, sale process, and key cash flow considerations, movements, sensitivities and forecast.	\$700.00	0.3	\$210.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/21/2025				
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Reviewing and analyzing revised budget filed by debtors, CRO update, and Critical vendors tracking.	\$700.00	0.2	\$140.00
04/22/2025				
Maupin, Ryan	Discussion with J. Tibus re: case issues.	\$940.00	0.3	\$282.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.5	\$420.00
Moore, Jordan	Search and read docket for latest filings.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
04/23/2025				
Moore, Jordan	Perform analysis and draft written updates for UCC on latest forecast, DIP funding, sales process information.	\$840.00	2.0	\$1,680.00
Moore, Jordan	Search and read docket for latest filings, reading APA and bid updates.	\$840.00	1.0	\$840.00
Moore, Jordan	Perform analysis and draft reporting on recovery analysis and creditor claims.	\$840.00	1.5	\$1,260.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00
04/24/2025				
Moore, Jordan	Analysis, preparation and reporting of recovery analysis and creditor claims.	\$840.00	0.7	\$588.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00
04/25/2025				
Garrett, Colin	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$400.00	0.3	\$120.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/25/2025				
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance, updated budget forecast, and other operating intel.	\$400.00	2.0	\$800.00
Garrett, Colin	Call with A Papai, A Ruiz (Alvarez & Marsal), C. Garrett, C. Muthukrishna (Deloitte) to discuss latest information and case updates.	\$400.00	0.5	\$200.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.5	\$420.00
Moore, Jordan	Discussion with T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) on cash forecast and recovery analysis	\$840.00	0.5	\$420.00
Moore, Jordan	Analysis of latest cash flow, expenses, case updates and daily sales reports.	\$840.00	1.5	\$1,260.00
Muthukrishna, Christopher	Collating questions for discussion with debtor adviser related to analysis of cash flow model, store portfolio financials, operational update and sales process.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Drafting deck for Unsecured Creditor Committee to report on store performance, sale process, and key cash flow considerations, movements, sensitivities and forecast.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Meeting with A Papai, A Ruiz (Alvarez and Marsal) and J. Moore (Deloitte) to discuss case updates, cash forecast, operating updates, and financial review.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Reviewing and analyzing revised budget filed by debtors, CRO update, and Critical vendors tracking.	\$700.00	0.2	\$140.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
04/25/2025				
Muthukrishna, Christopher	Performing analysis on new cash flow model, assessing sources & uses and variances, reviewing trended changes across models, identifying key sensitivities and risk areas.	\$700.00	0.4	\$280.00
04/28/2025				
Maupin, Ryan	Prepare for and participate in meeting with Unsecured Creditor Committee	\$940.00	1.3	\$1,222.00
Moore, Jordan	Preparation and meeting with the Unsecured Creditors Committee (all available members) and T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) to provide case updates and latest recovery analysis	\$840.00	0.6	\$504.00
Moore, Jordan	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Meeting with J. Moore, C. Garrett, C. Muthukrishna regarding case status and planning.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Meeting with the Unsecured Creditors Committee (all available members) and T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) to provide case updates and latest recovery analysis	\$700.00	1.0	\$700.00
04/29/2025				
Moore, Jordan	Analysis, preparation and reporting of recovery analysis and creditor claims.	\$840.00	0.6	\$504.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00
04/30/2025				
Moore, Jordan	Analysis, preparation and reporting of recovery analysis and creditor claims.	\$840.00	0.4	\$336.00
Moore, Jordan	Analysis of latest cash flow, expenses, case updates and daily sales reports.	\$840.00	1.0	\$840.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00
Subtotal for Advisory Services:			199.4	\$142,964.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Date	Description	Rate	Hours	Fees
<i>Firm Retention</i>				
03/24/2025				
Moore, Jordan	Review of engagement staffing plan, establishing team member roles, and timeline planning.	\$840.00	1.0	\$840.00
03/25/2025				
Moore, Jordan	Prepare engagement letter.	\$840.00	0.5	\$420.00
03/26/2025				
Moore, Jordan	Revise engagement letter and NDA.	\$840.00	0.5	\$420.00
Moore, Jordan	Discussion with Eversheds (N DeLoatch) on engagement acceptance.	\$840.00	0.2	\$168.00
04/01/2025				
Moore, Jordan	Perform engagement setup and retention application.	\$840.00	0.7	\$588.00
04/07/2025				
Moore, Jordan	Discussion with T Meyers, E Broderick, N DeLoatch (Eversheds Sutherland) on engagement acceptance	\$840.00	0.2	\$168.00
Moore, Jordan	Review of draft retention application.	\$840.00	0.5	\$420.00
Moore, Jordan	Preparation of retention application.	\$840.00	0.2	\$168.00
04/10/2025				
Moore, Jordan	Drafting and preparation of engagement letter and fee application	\$840.00	0.5	\$420.00
Subtotal for Firm Retention:			5.8	\$4,872.00
Total			205.2	\$147,836.00

Recapitulation

Name	Rate	Hours	Fees
Maupin, Ryan	\$940.00	11.2	\$10,528.00
Moore, Jordan	\$840.00	59.4	\$49,896.00

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Fees Sorted by Category for the Fee Period

March 24, 2025 - April 30, 2025

Recapitulation

Name	Rate	Hours	Fees
Muthukrishna, Christopher	\$700.00	88.0	\$61,600.00
Garrett, Colin	\$400.00	27.8	\$11,120.00

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Fees Sorted by Category for the Fee Period

May 01, 2025 - May 31, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
05/01/2025				
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance.	\$400.00	0.5	\$200.00
Maupin, Ryan	Discussion with Committee Counsel re: bidding procedures, sale process.	\$940.00	0.7	\$658.00
Moore, Jordan	Reply to email from Eversheds (T. Meyers) with information relating to Stalking Horse bid/APA.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00
05/02/2025				
Garrett, Colin	Updated budget forecast and related operating intel.	\$400.00	1.5	\$600.00
Maupin, Ryan	Discussion with T. Stratten (Hilco) on sales process and bidder profiles	\$940.00	0.4	\$376.00
Moore, Jordan	Call with A. Papai (A&M) to discuss case status.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Meeting with J. Moore and C. Garrett (Deloitte) on case internally regarding status, issues, and project next steps.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Correspondence with T. Meyers (A&M) on cash flow and other updates.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Review revised budget filed by debtors.	\$700.00	0.8	\$560.00
05/05/2025				
Moore, Jordan	Reply to email from Eversheds (T. Meyers) with information relating to Stalking Horse bid/APA.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Analyze latest CRO deck and cash flow variance report as issued from the Debtor advisor to prepare draft UCC report.	\$700.00	0.8	\$560.00
Muthukrishna, Christopher	Correspondence with T. Meyers, E. Broderick (Eversheds) on cash flow reporting and funding requirements.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00

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Fees Sorted by Category for the Fee Period

May 01, 2025 - May 31, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
05/06/2025				
Maupin, Ryan	Prepare for and participate in 363 sale auction process.	\$940.00	3.4	\$3,196.00
Maupin, Ryan	Prepare preliminary analysis outline of waterfall analysis and recovery scenarios.	\$940.00	0.8	\$752.00
Moore, Jordan	Correspondence with C. Muthukrishna (Deloitte) on UCC reporting and review of draft UCC updates.	\$840.00	0.4	\$336.00
Moore, Jordan	Preparation and reporting of recovery analysis and creditor claims.	\$840.00	2.5	\$2,100.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Attend OTB Sale auction.	\$700.00	1.0	\$700.00
05/07/2025				
Moore, Jordan	Preparation and reporting of recovery analysis and creditor claims.	\$840.00	2.5	\$2,100.00
Moore, Jordan	Meeting with UCC and C. Muthukrishna (Deloitte) to discuss cash flow updates, DIP updates, key motions and actions.	\$840.00	1.0	\$840.00
Moore, Jordan	Call with C. Muthukrishna (Deloitte) to discuss case status and planning.	\$840.00	0.3	\$252.00
Muthukrishna, Christopher	Review waterfall recovery analysis.	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Call with J. Moore (Deloitte) to discuss case status and planning.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Meeting with UCC and J. Moore (Deloitte) to discuss cash flow updates, DIP updates, key motions and actions.	\$700.00	1.0	\$700.00
05/08/2025				
Moore, Jordan	Analyze creditor claims.	\$840.00	1.3	\$1,092.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00
05/09/2025				
Garrett, Colin	Update budget forecast.	\$400.00	1.6	\$640.00
Garrett, Colin	Call with C. Muthukrishna and J. Moore (both Deloitte) to discuss case status and planning.	\$400.00	0.4	\$160.00

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Fees Sorted by Category for the Fee Period

May 01, 2025 - May 31, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
05/09/2025				
Moore, Jordan	Call with C. Muthukrishna and C. Garrett (both Deloitte) to discuss case status and planning.	\$840.00	0.4	\$336.00
Moore, Jordan	Call with A. Papai (A&M) regarding cash flow and case status.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Review A&M DIP report.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Correspondence with A. Papai (A&) regarding cash flow and case updates.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Call with J. Moore and C. Garrett (both Deloitte) to discuss case status and planning.	\$700.00	0.4	\$280.00
Muthukrishna, Christopher	Perform analysis of new cash flow model and DIP budget.	\$700.00	1.3	\$910.00
05/12/2025				
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance.	\$400.00	0.5	\$200.00
Maupin, Ryan	Review and provide comments on weekly meeting deliverables.	\$940.00	0.2	\$188.00
Moore, Jordan	Analysis of latest cash flow.	\$840.00	0.7	\$588.00
Moore, Jordan	Call with C. Muthukrishna (Deloitte) to discuss project emails and planning.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Call with J. Moore (Deloitte) to discuss project emails and planning.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Draft UCC report with analysis of latest cash flow model and variance analysis.	\$700.00	2.1	\$1,470.00
05/13/2025				
Moore, Jordan	Call with C. Muthukrishna (Deloitte) to discuss project emails and planning.	\$840.00	0.3	\$252.00
Moore, Jordan	Analysis, preparation and reporting of recovery analysis and creditor claims.	\$840.00	3.7	\$3,108.00
Muthukrishna, Christopher	Call with J. Moore (Deloitte) to discuss project emails and planning.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00

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Fees Sorted by Category for the Fee Period

May 01, 2025 - May 31, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
05/14/2025				
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance.	\$400.00	0.4	\$160.00
Moore, Jordan	Analysis, preparation and reporting of recovery analysis and creditor claims.	\$840.00	2.5	\$2,100.00
Moore, Jordan	Call with C. Muthukrishna (Deloitte) to discuss project emails and planning.	\$840.00	0.5	\$420.00
Moore, Jordan	Analysis of latest cash flow, expenses, case updates and daily sales reports.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00
Muthukrishna, Christopher	Call with J. Moore (Deloitte) to discuss project emails and planning.	\$700.00	0.5	\$350.00
Muthukrishna, Christopher	Update UCC deck with analysis of latest cash flow model / DIP budget.	\$700.00	0.2	\$140.00
Muthukrishna, Christopher	Review Waterfall recovery analysis.	\$700.00	0.4	\$280.00
05/15/2025				
Moore, Jordan	Analysis, preparation and reporting of recovery analysis and creditor claims.	\$840.00	1.5	\$1,260.00
Moore, Jordan	Call with C. Muthukrishna (Deloitte) to discuss project emails and planning.	\$840.00	0.7	\$588.00
Moore, Jordan	Meeting with UCC Group and C. Muthukrishna (Deloitte) to discuss cash flow model.	\$840.00	1.0	\$840.00
Moore, Jordan	Call with A. Papai (A&M) to discuss case updates.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Call with J. Moore (Deloitte) to discuss project emails and planning.	\$700.00	0.7	\$490.00
Muthukrishna, Christopher	Meeting with UCC Group and J. Moore (Deloitte) to discuss cash flow model.	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.4	\$280.00
05/16/2025				
Garrett, Colin	Prepare weekly UCC reporting deliverable covering weekly cash flow variance.	\$400.00	0.5	\$200.00
Maupin, Ryan	Review and revise draft meeting deliverables.	\$940.00	0.2	\$188.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

May 01, 2025 - May 31, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
05/16/2025				
Moore, Jordan	Call with C. Muthukrishna (Deloitte) to discuss project emails and planning.	\$840.00	0.3	\$252.00
Moore, Jordan	Communication with T. Meyers (Eversheds) regarding recovery analysis and creditor claims.	\$840.00	0.7	\$588.00
Moore, Jordan	Attend final sale hearing.	\$840.00	1.0	\$840.00
Moore, Jordan	Call with A. Papai (A&M) to discuss case updates.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Review daily sales by store report.	\$700.00	0.1	\$70.00
Muthukrishna, Christopher	Call with J. Moore (Deloitte) to discuss project emails and planning.	\$700.00	0.3	\$210.00
Muthukrishna, Christopher	Attend final sale hearing.	\$700.00	1.0	\$700.00
Muthukrishna, Christopher	Call with A. Papai (A&M) regarding sale process, cash flow and case updates.	\$700.00	1.0	\$700.00
05/19/2025				
Maupin, Ryan	Discussion with committee counsel re: recovery scenarios for unsecured creditors.	\$940.00	0.3	\$282.00
Moore, Jordan	Update the estimated creditor recovery analysis.	\$840.00	0.5	\$420.00
Moore, Jordan	Preparation and reporting of recovery analysis and creditor claims.	\$840.00	1.5	\$1,260.00
05/20/2025				
Moore, Jordan	Analysis of creditor claims.	\$840.00	2.0	\$1,680.00
05/21/2025				
Maupin, Ryan	Discussion with committee counsel re: asserted priority claims in preliminary waterfall draft	\$940.00	0.2	\$188.00
Moore, Jordan	Email correspondence with N. DeLoatch (Eversheds) regarding time costs and billing.	\$840.00	0.4	\$336.00
Moore, Jordan	Preparation and reporting of recovery analysis and creditor claims.	\$840.00	1.0	\$840.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

May 01, 2025 - May 31, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
05/27/2025				
Moore, Jordan	Email correspondence with T. Meyers (Eversheds) regarding recovery analysis and creditor claims.	\$840.00	0.3	\$252.00
05/28/2025				
Moore, Jordan	Preparation and reporting of recovery analysis and creditor claims.	\$840.00	0.4	\$336.00
Subtotal for Advisory Services:			61.3	\$47,174.00
Total			61.3	\$47,174.00

Recapitulation

Name	Rate	Hours	Fees
Maupin, Ryan	\$940.00	6.2	\$5,828.00
Moore, Jordan	\$840.00	31.4	\$26,376.00
Muthukrishna, Christopher	\$700.00	18.3	\$12,810.00
Garrett, Colin	\$400.00	5.4	\$2,160.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/02/2025				
Maupin, Ryan	Review team's prepared recovery analysis and creditor claims.	\$940.00	1.0	\$940.00
Moore, Jordan	Meeting with Debtor advisor team (A. Papai, J. Tibus, A Ruiz) and C. Muthukrishna (Deloitte) on case status updates. Discussion questions on cash flows, closing funds flow, revised budget, and other matters.	\$840.00	0.5	\$420.00
Moore, Jordan	Meeting with C. Muthukrishna (Deloitte) regarding case status and planning.	\$840.00	0.2	\$168.00
Moore, Jordan	Review and filing emails from T. Meyers, A. Broderick (Eversheds) and R. Maupin, C. Muthukrishna (Deloitte) regarding case updates and recovery estimates.	\$840.00	0.3	\$252.00
Muthukrishna, Christopher	Meeting with Debtor advisor team (A. Papai, J. Tibus, A. Ruiz) and J. Moore (Deloitte) on case status updates regarding cash flows, closing funds flow, revised budget, and other matters.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Meeting with J. Moore (Deloitte) regarding case status and planning.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Updating recovery analysis in light of meeting with Debtor advisors.	\$840.00	0.4	\$336.00
06/03/2025				
Maupin, Ryan	Review analysis re: creditor claims and estimated liabilities.	\$940.00	1.3	\$1,222.00
Maupin, Ryan	Email correspondence with T. Meyers (Eversheds) regarding recovery analysis and creditor claims.	\$940.00	0.3	\$282.00
06/05/2025				
Maupin, Ryan	Review latest draft of recovery analysis and creditor claims.	\$940.00	0.8	\$752.00
06/09/2025				
Moore, Jordan	Analysis of Debtors latest cash flow, professional fees estimates and escrow.	\$840.00	1.5	\$1,260.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/09/2025				
Moore, Jordan	Meeting with Eversheds Sutherland (E. Broderick, T. Meyers) and C. Muthukrishna (Deloitte) regarding case status and next steps, including claims detail and recovery analysis.	\$840.00	0.5	\$420.00
Moore, Jordan	Meeting with C. Muthukrishna (Deloitte) regarding update deck, recovery analysis and claims detail prior to meeting with Eversheds and UCC.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Correspondence with A. Papai and A. Ruiz (Debtor Advisor) regarding latest cash flow through to close and variance to budget.	\$840.00	0.1	\$84.00
Muthukrishna, Christopher	Correspondence with J. Moore (Deloitte) regarding case status and next steps, including preparing an update deck to the Unsecured Creditors Committee.	\$840.00	0.3	\$252.00
Muthukrishna, Christopher	Meeting with J. Moore (Deloitte) regarding update deck, recovery analysis and claims detail prior to meeting with Eversheds and UCC.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Reviewing and analyzing DIP budget and actuals sent from debtor advisors.	\$840.00	0.6	\$504.00
Muthukrishna, Christopher	Update analysis of claims, creditor class recoveries, closing funds flow, and cash flow actuals and forecast.	\$840.00	0.6	\$504.00
Muthukrishna, Christopher	Drafting deck for Unsecured Creditor Committee to report on key cash flow considerations, movements, sensitivities and forecast from petition through to close; including analysis on closing funds flow and recovery analysis.	\$840.00	1.3	\$1,092.00
Muthukrishna, Christopher	Reviewing claims detail, and providing a summary view for counsel.	\$840.00	0.2	\$168.00
Muthukrishna, Christopher	Meeting with Eversheds Sutherland (E. Broderick, T. Meyers) and J. Moore (Deloitte) regarding case status and next steps, including claims detail and recovery analysis.	\$840.00	0.5	\$420.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/10/2025				
Moore, Jordan	Analysis of Debtors latest cash flow and variance reports against budget.	\$840.00	0.9	\$756.00
Moore, Jordan	Preparation of cash flow and expense analysis to present to UCC.	\$840.00	0.8	\$672.00
Moore, Jordan	Meeting with C. Muthukrishna (Deloitte) regarding case status and planning, and updates to committee.	\$840.00	0.3	\$252.00
Muthukrishna, Christopher	Meeting with J. Moore (Deloitte) regarding case status and planning, and updates to committee.	\$840.00	0.3	\$252.00
Muthukrishna, Christopher	Meeting with Unsecured Creditor Committee, Eversheds Sutherland on case status updates, chapter 11 plan overview, cash flows update, and recovery analysis update	\$840.00	1.0	\$840.00
Muthukrishna, Christopher	Finalizing case update materials for Unsecured Creditor Committee (UCC) and circulating with UCC members via email.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Reviewing Liquidating Plan Term Sheet sent from Debtor advisors.	\$840.00	0.2	\$168.00
06/11/2025				
Maupin, Ryan	Review and discuss analysis of cash flow and fees with J. Moore (Deloitte).	\$940.00	0.2	\$188.00
Moore, Jordan	Preparation of cash flow and fees analysis.	\$840.00	0.2	\$168.00
06/12/2025				
Maupin, Ryan	Emails with T Meyers (Eversheds) and J Moore, C Muthukrishna (Deloitte) on debtors budget and escrow calculations	\$940.00	0.2	\$188.00
Maupin, Ryan	Emails to A Papai (Alvarez & Marsal), T Meyers (Eversheds) and J Moore, C Muthukrishna (Deloitte) on debtors budget and escrow calculations	\$940.00	0.3	\$282.00
Moore, Jordan	Emails to A. Papai (Alvarez & Marsal), T. Meyers (Eversheds) and R. Maupin, C. Muthukrishna (Deloitte) on Debtors budget and escrow calculations.	\$840.00	0.3	\$252.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/13/2025				
Maupin, Ryan	Analyze debtors escrow reconciliation analysis with J. Moore and email with T. Meyers (Eversheds) on the analysis.	\$940.00	0.4	\$376.00
Moore, Jordan	Review of debtors escrow reconciliation analysis and email with T. Meyers (Eversheds) regarding the analysis.	\$840.00	0.4	\$336.00
06/16/2025				
Maupin, Ryan	Review and analysis with J. Moore, C. Muthukrishna (Deloitte) team on debtors latest cash flow, professional fees estimates and professional fees escrow.	\$940.00	0.8	\$752.00
Moore, Jordan	Analysis of Debtors latest cash flow, professional fees estimates and professional fees escrow.	\$840.00	1.4	\$1,176.00
Muthukrishna, Christopher	Review Liquidating Plan Term Sheet.	\$840.00	0.2	\$168.00
06/17/2025				
Maupin, Ryan	Review analysis of debtors cash variance and budget vs. actual reporting.	\$940.00	0.4	\$376.00
Moore, Jordan	Analysis of Debtors cash variance and budget vs. actual reporting.	\$840.00	1.8	\$1,512.00
Muthukrishna, Christopher	Reviewing and analyzing Weekly Cash Variance Budget from Debtor advisors.	\$840.00	0.3	\$252.00
06/18/2025				
Maupin, Ryan	Discussion with committee counsel re: recovery scenarios for unsecured creditors adjusted for certain scenarios.	\$940.00	0.8	\$752.00
Maupin, Ryan	Review of revised plan of liquidation and term sheet drafts	\$940.00	1.3	\$1,222.00
Moore, Jordan	Analysis of Debtors latest cash flow and variance reports against budget, preparation of cash flow and expense analysis to present to UCC.	\$840.00	1.7	\$1,428.00
Moore, Jordan	Review of revised plan of liquidation and term sheet drafts.	\$840.00	1.5	\$1,260.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/18/2025				
Muthukrishna, Christopher	Meeting with Unsecured Creditor Committee, Eversheds Sutherland on case status updates, chapter 11 plan overview, cash flows update, and recovery analysis update	\$840.00	1.0	\$840.00
Muthukrishna, Christopher	Reviewing Chapter 11 Plan and Liquidating Plan Term Sheet.	\$840.00	0.4	\$336.00
06/19/2025				
Maupin, Ryan	Review of revised plan of liquidation and term sheet drafts	\$940.00	0.8	\$752.00
Moore, Jordan	Review of revised plan of liquidation and term sheet drafts.	\$840.00	0.5	\$420.00
06/23/2025				
Garrett, Colin	Call with C. Muthukrishna and J. Moore (Deloitte) on creditor claims and case updates.	\$400.00	0.3	\$120.00
Garrett, Colin	Reviewing claims list and cross-referencing against the UCC Members to identify related claims.	\$400.00	1.2	\$480.00
Maupin, Ryan	Analysis of creditor claims and claims categorization including UCC claims	\$940.00	0.5	\$470.00
Moore, Jordan	Call with C. Muthukrishna and C. Garrett (Deloitte) on creditor claims and case updates.	\$840.00	0.3	\$252.00
Moore, Jordan	Call with A. Papai (A&M) discussing cash flow, creditor claims status and recovery analysis.	\$840.00	0.5	\$420.00
Moore, Jordan	Email to N. DeLoatch (Eversheds) regarding creditor claims review	\$840.00	0.2	\$168.00
Muthukrishna, Christopher	Reviewing claims list and cross-referencing against the UCC Members to identify related claims.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Meeting with J. Moore and C. Garrett (Deloitte) regarding case status and planning, and updates to committee regarding approach to updating claims analysis and creditor recoveries analysis.	\$840.00	0.3	\$252.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/24/2025				
Maupin, Ryan	Analysis of creditor claims and claims categorization including UCC claims	\$940.00	0.8	\$752.00
Moore, Jordan	Email to A. Papai (Alvarez & Marsal) regarding creditor claims review.	\$840.00	0.1	\$84.00
Moore, Jordan	Analysis of creditor claims and claims categorization including UCC claims.	\$840.00	0.9	\$756.00
Muthukrishna, Christopher	Meeting with J. Moore and C. Garrett (Deloitte) on creditor claims and case updates.	\$840.00	0.3	\$252.00
06/25/2025				
Maupin, Ryan	Review and analysis of latest debtor information relating to recovery analysis, store closures and creditor claims estimates	\$940.00	1.6	\$1,504.00
Maupin, Ryan	Analysis of budget, actual and forecast cash flow and expenses including variances related to professional fee estimates / actuals.	\$940.00	1.1	\$1,034.00
Moore, Jordan	Call with A. Papai (Alvarez & Marsal) regarding latest creditor claim estimates and increase in GUC claims.	\$840.00	0.5	\$420.00
Moore, Jordan	Analysis of budget, actual and forecast cash flow and expenses.	\$840.00	1.6	\$1,344.00
Moore, Jordan	Review and analysis of latest Debtor information relating to recovery analysis, store closures and creditor claims estimates.	\$840.00	2.4	\$2,016.00
Moore, Jordan	Emails to A. Papai, A. Ruiz (Alvarez & Marsal) relating to creditor claims, store closures and cash forecast analysis.	\$840.00	0.3	\$252.00
Muthukrishna, Christopher	Reviewing and analyzing Weekly Cash Variance Budget from Debtor advisors.	\$840.00	0.3	\$252.00
Muthukrishna, Christopher	Meeting with J. Moore (Deloitte) to discuss claims and recovery analysis in light of latest data received.	\$840.00	0.5	\$420.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/25/2025				
Muthukrishna, Christopher	Meeting with Unsecured Creditor Committee, Eversheds Sutherland and J. Moore (Deloitte) on case status updates, chapter 11 plan overview, cash flows update, and recovery analysis update	\$840.00	1.0	\$840.00
Muthukrishna, Christopher	Reviewing and analyzing claims summary shared by A. Papai at A&M.	\$840.00	0.7	\$588.00
Muthukrishna, Christopher	Conducting analysis on lease rejection claims and impact on recovery analysis.	\$840.00	0.7	\$588.00
Muthukrishna, Christopher	Bridge analysis between prior General Unsecured Claims and latest General Unsecured Claims.	\$840.00	1.5	\$1,260.00
06/26/2025				
Maupin, Ryan	Review latest debtor information relating to recovery analysis, store closures and creditor claims estimates.	\$940.00	0.9	\$846.00
Maupin, Ryan	Call with J. Moore, C. Muthukrishna (Deloitte) to review recovery analysis, creditor claims and cash flow/expenses.	\$940.00	1.0	\$940.00
Moore, Jordan	Emails to A. Papai (Alvarez & Marsal) sharing analysis and Q&A on creditor status and claims review.	\$840.00	0.6	\$504.00
Moore, Jordan	Meeting with C. Muthukrishna (Deloitte) to discuss claims and recovery analysis in light of latest data received.	\$840.00	1.4	\$1,176.00
Moore, Jordan	Review and analysis of latest Debtor information relating to recovery analysis, store closures and creditor claims estimates.	\$840.00	2.0	\$1,680.00
Muthukrishna, Christopher	Reviewing additional data provided from K. Bridgers at A&M regarding Realty Income damages and unsecured claims analysis conducted by Debtors' advisors.	\$840.00	0.4	\$336.00
Muthukrishna, Christopher	Conducting General Unsecured Claims Review Analysis and bridging from prior claim total to latest claim total.	\$840.00	1.1	\$924.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/26/2025				
Muthukrishna, Christopher	Analysis of claims, segmenting/mapping large movements to key categories; checking basis of calculations on lease claims.	\$840.00	1.0	\$840.00
Muthukrishna, Christopher	Meeting with C. Muthukrishna (Deloitte) to discuss claims and recovery analysis in light of latest data received.	\$840.00	0.5	\$420.00
Muthukrishna, Christopher	Conducting analysis on lease rejection claims and impact on recovery analysis.	\$840.00	0.4	\$336.00
06/27/2025				
Maupin, Ryan	Analysis of store closure lease damage calculations and lease damage claims	\$940.00	0.7	\$658.00
Maupin, Ryan	Review of analysis and updates on latest creditor claims / GUC estimates	\$940.00	0.6	\$564.00
Maupin, Ryan	Review recovery estimates and version comparisons.	\$940.00	0.6	\$564.00
Moore, Jordan	Emails to A. Papai (Alvarez & Marsal) sharing analysis and Q&A on creditor status and claims review.	\$840.00	0.2	\$168.00
Moore, Jordan	Sharing of creditor claims and recovery estimate analysis with T. Meyers, E. Broderick (Eversheds).	\$840.00	0.4	\$336.00
Moore, Jordan	Analysis of store closure lease damage calculations and lease damage claims.	\$840.00	1.4	\$1,176.00
Moore, Jordan	Preparation of analysis and updates on latest creditor claims / GUC estimates.	\$840.00	1.2	\$1,008.00
Moore, Jordan	Updating analysis on recovery and bridge of recovery analysis versions.	\$840.00	0.6	\$504.00
06/30/2025				
Maupin, Ryan	Emails with J Moore (Deloitte), T Meyers, A Broderick (Eversheds) relating to updated creditor and recovery estimates and reporting	\$940.00	0.6	\$564.00
Maupin, Ryan	Emails with J Moore, C Muthukrishna (Deloitte), T Meyers, A Broderick (Eversheds) relating to updated creditor and recovery estimates and reporting	\$940.00	0.5	\$470.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Date	Description	Rate	Hours	Fees
<i>Advisory Services</i>				
06/30/2025				
Maupin, Ryan	Analysis of creditor claims, lease damage claims and updating claims estimates	\$940.00	1.0	\$940.00
Maupin, Ryan	Review of estimated recovery analysis and preparation of reporting pack to Eversheds and UCC	\$940.00	1.5	\$1,410.00
Maupin, Ryan	Call with J Moore (Deloitte), T Meyers, A Broderick (Eversheds) relating to updated creditor and recovery estimates and reporting	\$940.00	0.5	\$470.00
Maupin, Ryan	Call with J. Moore (Deloitte), T. Meyers, A. Broderick (Eversheds) relating to updated creditor and recovery estimates and reporting.	\$940.00	0.5	\$470.00
Moore, Jordan	Analysis of creditor claims, lease damage claims and updating claims estimates.	\$840.00	1.5	\$1,260.00
Moore, Jordan	Revision of estimated recovery analysis and preparation of reporting pack to Eversheds and UCC.	\$840.00	2.0	\$1,680.00
Moore, Jordan	Call with R. Maupin (Deloitte), T. Meyers, A. Broderick (Eversheds) relating to updated creditor and recovery estimates and reporting.	\$840.00	0.5	\$420.00
Moore, Jordan	Emails with R. Maupin (Deloitte), T. Meyers, A. Broderick (Eversheds) relating to updated creditor and recovery estimates and reporting.	\$840.00	0.5	\$420.00
Moore, Jordan	Call with A. Papai, A. Ruiz (Alvarez & Marsal) on recovery estimates and creditor claims review.	\$840.00	0.5	\$420.00
Subtotal for Advisory Services:			73.7	\$63,348.00
Total			73.7	\$63,348.00

OTB Holdings LLC, et al.

Deloitte LLP

Fees Sorted by Category for the Fee Period

June 01, 2025 - June 30, 2025

Recapitulation

Name	Rate	Hours	Fees
Maupin, Ryan	\$940.00	21.0	\$19,740.00
Moore, Jordan	\$840.00	32.9	\$27,636.00
Muthukrishna, Christopher	\$840.00	18.3	\$15,372.00
Garrett, Colin	\$400.00	1.5	\$600.00

EXHIBIT C

Proposed Order

UNITED STATES BANKRUPTCY COURT
NORTHERN DISTRICT OF GEORGIA
ATLANTA DIVISION

In re:) Chapter 11
)
OTB HOLDINGS LLC, *et. al.*,¹) Case No. 25-52415 (SMS)
)
Debtors.) (Jointly Administered)
)
_____)

**ORDER APPROVING FIRST INTERIM FEE APPLICATION OF DELOITTE
TRANSACTIONS AND BUSINESS ANALYTICS LLP FOR ALLOWANCE OF
COMPENSATION AND REIMBURSEMENT OF EXPENSES AS FINANCIAL ADVISOR
TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR THE PERIOD
FROM MARCH 24, 2025 THROUGH AND INCLUDING JUNE 30, 2025**

Upon consideration of the *First Interim Fee Application of Deloitte Transactions and Business Analytics LLP For Allowance of Compensation and Reimbursement of Expenses as Financial Advisor to the Official Committee of Unsecured Creditors for the Period from March 24, 2025 through and including June 30, 2025* (the “Application”), requesting (a) allowance of reasonable compensation for professional services rendered by Deloitte Transactions and Business Analytics LLP (“DTBA”) to the Official Committee of Unsecured Creditors (the “Committee”) for the period from March 24, 2025 through June 30, 2025 (the “Application Period”), and (b) reimbursement of actual and necessary charges and disbursements incurred by DTBA in the rendition of required professional services on behalf of the Committee during the Application Period; and a hearing regarding the Application having been held on [●], 2025; and good and sufficient cause appearing therefor; and capitalized terms used in this Order being given the same meanings as are ascribed to those terms in the Application, it is hereby ORDERED as followed:

1. The Application [Docket No. [●]] is hereby granted in its entirety.

¹ The Debtors in these Chapter 11 Cases, along with the last four digits of each Debtor’s federal tax identification number, include: OTB Holding LLC (3213), OTB Acquisition LLC (8500), OTB Acquisition of New Jersey LLC (1506), OTB Acquisition of Howard County LLC (9865), Mt. Laurel Restaurant Operations LLC (5100), OTB Acquisition of Kansas LLC (9014), OTB Acquisition of Baltimore County, LLC (6963). OTB Holding LLC’s service address is One Buckhead Plaza, 3060 Peachtree Road, NW, Atlanta, GA 30305.

2. An interim allowance shall be made to DTBA in the sum of **\$200,000** as compensation for necessary and reasonable professional services rendered during the Application Period and the sum of **\$981.61** for reimbursement of actual and necessary costs and expenses incurred during the Application Period.

3. The Debtors are authorized and directed to pay DTBA the sum of **\$200,981.61**.

4. The terms and conditions of this Order shall be immediately effective and enforceable upon its entry.

5. Notice of the Application as provided therein shall be deemed good and sufficient notice of such Application and the requirements of Bankruptcy Rule 6004(a), the Local Rules, and the Complex Case Procedures are satisfied by such notice.

6. The court retains exclusive jurisdiction with respect to all matters arising from or related to the implementation, interpretation, or enforcement of this Order.

7. Kurtzman Carson Consultants, LLC d/b/a Verita Global ("Verita") shall, within three (3) days of the entry of this Order, cause a copy of this Order to be served by electronic mail or first-class mail, as applicable, on all parties served with the Application, and Verita shall file promptly thereafter a certificate of service confirming such service.

[END OF ORDER]

Prepared and presented by:

**DELOITTE TRANSACTIONS AND
BUSINESS ANALYTICS LLP**

/s/ _____
Ryan Maupin, Managing Director
Deloitte Transactions and Business Analytics
LLP
110 Morris Street
Morristown, NJ 07960

*Financial Advisor for the Official Committee
of Unsecured Creditors OTB Holding LLC, et
al.*