

Fill in this information to identify the case:

United States Bankruptcy Court for the:

_____ District of Delaware
(State)

Case number (if known): _____ Chapter 11

☐ Check if this is an amended filing

Official Form 201

Voluntary Petition for Non-Individuals Filing for Bankruptcy

06/22

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, *Instructions for Bankruptcy Forms for Non-Individuals*, is available.

1. Debtor's name Fulcrum Sierra Holdings, LLC

2. All other names debtor used in the last 8 years

Include any assumed names, trade names, and *doing business* as names

3. Debtor's federal Employer Identification Number (EIN) 26-1958498

4. Debtor's address

Principal place of business

Mailing address, if different from principal place of business

Number Street

P.O. Box 220

Pleasanton CA 94566

City State ZIP Code

Alameda

County

Number Street

P.O. Box

City State ZIP Code

Location of principal assets, if different from principal place of business

Number Street

City State ZIP Code

5. Debtor's website (URL) _____



| | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| Debtor | Fulcrum Sierra Holdings, LLC | Case number (if known) _____ |
| | | |
| 6. Type of debtor | <input checked="" type="checkbox"/> Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP)) <input type="checkbox"/> Partnership (excluding LLP) <input type="checkbox"/> Other. Specify: _____ | |
| | | |
| 7. Describe debtor's business | <p>A. <i>Check one:</i></p> <input type="checkbox"/> Health Care Business (as defined in 11 U.S.C. § 101(27A)) <input type="checkbox"/> Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B)) <input type="checkbox"/> Railroad (as defined in 11 U.S.C. § 101(44)) <input type="checkbox"/> Stockbroker (as defined in 11 U.S.C. § 101(53A)) <input type="checkbox"/> Commodity Broker (as defined in 11 U.S.C. § 101(6)) <input type="checkbox"/> Clearing Bank (as defined in 11 U.S.C. § 781(3)) <input checked="" type="checkbox"/> None of the above | |
| | | |
| | <p>B. <i>Check all that apply:</i></p> <input type="checkbox"/> Tax-exempt entity (as described in 26 U.S.C. § 501) <input type="checkbox"/> Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3) <input type="checkbox"/> Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11)) | |
| | | |
| | <p>C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor. See http://www.uscourts.gov/four-digit-national-association-naics-codes .</p> <p style="margin-left: 40px;"><u>3241</u> _ _</p> | |
| | | |
| 8. Under which chapter of the Bankruptcy Code is the debtor filing? <p>A debtor who is a "small business debtor" must check the first sub-box. A debtor as defined in § 1182(1) who elects to proceed under subchapter V of chapter 11 (whether or not the debtor is a "small business debtor") must check the second sub-box.</p> | <p><i>Check one:</i></p> <input type="checkbox"/> Chapter 7 <input type="checkbox"/> Chapter 9 <input checked="" type="checkbox"/> Chapter 11. <i>Check all that apply:</i> | |
| | <input type="checkbox"/> The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D), and its aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$3,024,725. If this sub-box is selected, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if any of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B). | |
| | <input type="checkbox"/> The debtor is a debtor as defined in 11 U.S.C. § 1182(1), its aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$7,500,000, and it chooses to proceed under Subchapter V of Chapter 11 . If this sub-box is selected, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return, or if any of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B). | |
| | <input type="checkbox"/> A plan is being filed with this petition. | |
| | <input type="checkbox"/> Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b). | |
| | <input type="checkbox"/> The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the <i>Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11</i> (Official Form 201A) with this form. | |
| | <input type="checkbox"/> The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2. | |
| | <input type="checkbox"/> Chapter 12 | |

Debtor Fulcrum Sierra Holdings, LLC Case number (if known) _____
 Name

9. Were prior bankruptcy cases filed by or against the debtor within the last 8 years?

If more than 2 cases, attach a separate list.

☒ No

☐ Yes. District _____ When _____ Case number _____
 MM / DD / YYYY

District _____ When _____ Case number _____
 MM / DD / YYYY

10. Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor?

List all cases. If more than 1, attach a separate list.

☐ No

☒ Yes. Debtor See Schedule 1 Relationship _____
 District _____ When _____

MM / DD / YYYY

Case number, if known _____

11. Why is the case filed in this district?

Check all that apply:

☒ Debtor has had its domicile, principal place of business, or principal assets in this district for 180 days immediately preceding the date of this petition or for a longer part of such 180 days than in any other district.

☒ A bankruptcy case concerning debtor's affiliate, general partner, or partnership is pending in this district.

12. Does the debtor own or have possession of any real property or personal property that needs immediate attention?

☒ No

☐ Yes. Answer below for each property that needs immediate attention. Attach additional sheets if needed.

Why does the property need immediate attention? (Check all that apply.)

☐ It poses or is alleged to pose a threat of imminent and identifiable hazard to public health or safety.

What is the hazard? _____

☐ It needs to be physically secured or protected from the weather.

☐ It includes perishable goods or assets that could quickly deteriorate or lose value without attention (for example, livestock, seasonal goods, meat, dairy, produce, or securities-related assets or other options).

☐ Other _____

Where is the property?

Number _____ Street _____

City _____ State ZIP Code _____

Is the property insured?

☐ No

☐ Yes. Insurance agency _____

Contact name _____

Phone _____

Statistical and administrative information

Debtor Fulcrum Sierra Holdings, LLC
 Name

Case number (if known) _____

13. Debtor's estimation of available funds

Check one:

- ☐ Funds will be available for distribution to unsecured creditors.
☒ After any administrative expenses are paid, no funds will be available for distribution to unsecured creditors.

14. Estimated number of creditors

- | | | |
|------------------------------------------|----------------------------------------|--------------------------------------------|
| <input checked="" type="checkbox"/> 1-49 | <input type="checkbox"/> 1,000-5,000 | <input type="checkbox"/> 25,001-50,000 |
| <input type="checkbox"/> 50-99 | <input type="checkbox"/> 5,001-10,000 | <input type="checkbox"/> 50,001-100,000 |
| <input type="checkbox"/> 100-199 | <input type="checkbox"/> 10,001-25,000 | <input type="checkbox"/> More than 100,000 |
| <input type="checkbox"/> 200-999 | | |

15. Estimated assets

- | | | |
|--------------------------------------------------|------------------------------------------------------|--------------------------------------------------------|
| <input checked="" type="checkbox"/> \$0-\$50,000 | <input type="checkbox"/> \$1,000,001-\$10 million | <input type="checkbox"/> \$500,000,001-\$1 billion |
| <input type="checkbox"/> \$50,001-\$100,000 | <input type="checkbox"/> \$10,000,001-\$50 million | <input type="checkbox"/> \$1,000,000,001-\$10 billion |
| <input type="checkbox"/> \$100,001-\$500,000 | <input type="checkbox"/> \$50,000,001-\$100 million | <input type="checkbox"/> \$10,000,000,001-\$50 billion |
| <input type="checkbox"/> \$500,001-\$1 million | <input type="checkbox"/> \$100,000,001-\$500 million | <input type="checkbox"/> More than \$50 billion |

16. Estimated liabilities

- | | | |
|------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------|
| <input type="checkbox"/> \$0-\$50,000 | <input type="checkbox"/> \$1,000,001-\$10 million | <input type="checkbox"/> \$500,000,001-\$1 billion |
| <input type="checkbox"/> \$50,001-\$100,000 | <input type="checkbox"/> \$10,000,001-\$50 million | <input type="checkbox"/> \$1,000,000,001-\$10 billion |
| <input type="checkbox"/> \$100,001-\$500,000 | <input type="checkbox"/> \$50,000,001-\$100 million | <input type="checkbox"/> \$10,000,000,001-\$50 billion |
| <input type="checkbox"/> \$500,001-\$1 million | <input checked="" type="checkbox"/> \$100,000,001-\$500 million | <input type="checkbox"/> More than \$50 billion |

Request for Relief, Declaration, and Signatures

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

17. Declaration and signature of authorized representative of debtor

The debtor requests relief in accordance with the chapter of title 11, United States Code, specified in this petition.

I have been authorized to file this petition on behalf of the debtor.

I have examined the information in this petition and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 09 /09/2024
 MM / DD / YYYY

X /s/ Mark J. Smith

Signature of authorized representative of debtor

Title Chief Restructuring Officer

Mark J. Smith

Printed name

Debtor Fulcrum Sierra Holdings, LLC
Name

Case number (if known) _____

18. Signature of attorney

X /s/ Robert J. Dehney

Signature of attorney for debtor

Date 09/09/2024

MM / DD / YYYY

Robert J. Dehney

Printed name

Morris, Nichols, Arsht & Tunnell LLP

Firm name

1201 North Market Street

Number Street

Wilmington

City

DE 19899-1347

State ZIP Code

(302) 658-9200

Contact phone

rdehney@morrisnichols.com

Email address

3578

Bar number

DE

State

Schedule 1**Pending Bankruptcy Cases Filed by the Debtor and Affiliates of the Debtor**

On the date hereof, each of the affiliated entities listed below (including the debtor in this chapter 11 case, collectively, the “Debtors”) filed a voluntary petition for relief under chapter 11 of title 11 of the United States Code in the United States Bankruptcy Court for the District of Delaware) (the “Court”). A motion will be filed with the court requesting that the chapter 11 cases of each entity listed below be consolidated for procedural purposed only and jointly administered, pursuant to Rule 1015(b) of the Federal Rules of Bankruptcy Procedure, under the case number assigned to the chapter 11 case of Fulcrum BioEnergy, Inc.

| Company |
|-------------------------------------|
| Fulcrum BioEnergy, Inc. |
| Fulcrum Sierra Finance Company, LLC |
| Fulcrum Sierra BioFuels, LLC |

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re

FULCRUM BIOENERGY, INC. *et al.*¹

Debtors.

Chapter 11

Case No. 24-____ (____)

(Joint Administration Requested)

CORPORATE OWNERSHIP STATEMENT

Pursuant to Rules 1007(a)(1) and 7007.1 of the Federal Rules of Bankruptcy Procedure, the above-captioned debtors and debtors in possession, to the best of their knowledge, information, and belief, hereby state that Fulcrum Sierra Holdings, LLC is one hundred percent (100%) owned by Fulcrum BioEnergy, Inc, whose address is P.O. Box 220 Pleasanton, CA 94566.

¹ The debtors and debtors in possession in these chapter 11 cases, along with each debtor's federal tax identification numbers are: Fulcrum BioEnergy, Inc. (3733); Fulcrum Sierra BioFuels, LLC (1833); Fulcrum Sierra Finance Company, LLC (4287); and Fulcrum Sierra Holdings, LLC (8498). The location of the Debtors' service address is: Fulcrum BioEnergy Inc., P.O. Box 220 Pleasanton, CA 94566.

**UNANIMOUS ELECTRONIC CONSENT
OF
THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS
OF
FULCRUM BIOENERGY, INC.**

The undersigned, being all of the members of the Executive Committee of the Board of Directors (the “Executive Committee”) of Fulcrum BioEnergy, Inc., a Delaware corporation (the “Parent”), the Parent acting in its capacity as the sole member of Fulcrum Sierra Holdings, LLC, a Delaware limited liability company (the “Company”) do hereby adopt the following resolutions pursuant to Section 141(f) of the Delaware General Corporation Law and with the authority granted to the Executive Committee by the Board of Directors of the Parent:

WHEREAS, the Executive Committee has considered the information presented by the management and legal advisors of the Company regarding the financial condition of the Company;

WHEREAS, the Executive Committee has considered the advice of legal and other advisors as to the relative risks and benefits of the Company pursuing a bankruptcy case under the provisions of title 11 of the United States Code (the “Bankruptcy Code”); and

WHEREAS, the Executive Committee, with the advice of legal and other advisors, has fully considered each of the strategic alternatives available to the Company.

NOW THEREFORE, BE IT RESOLVED, that in the judgment of the Executive Committee, it is desirable and in the best interests of the Company, its members, the creditors of the Company and other interested parties that a voluntary petition (the “Petition”) be filed by the Company under the provisions of Chapter 11 of the Bankruptcy Code on behalf of the Company (the “Bankruptcy Case”);

FURTHER RESOLVED, that Rick Barraza, Mark Smith and each other officer of Parent and/or the Company (each, an “Authorized Officer,” and, collectively, the “Authorized Officers”), acting individually, is hereby authorized, empowered and directed, in the name and on behalf of the Company, to execute and verify the Petition in the name of the Company under Chapter 11 of the Bankruptcy Code and to cause the same to be filed in the United States Bankruptcy Court for the District of Delaware in such form and at such time as the Authorized Officer executing the Petition on behalf of the Company shall determine, such determination to be conclusively evidenced by the execution thereof by such Authorized Officer;

FURTHER RESOLVED, that each of the Authorized Officers is hereby authorized, empowered, and directed, in the name and on behalf of the

Company, to retain (i) Morris, Nichols, Arsht & Tunnell LLP as bankruptcy counsel, (ii) Development Specialists, Inc. as financial advisor and investment banker, and (iii) Kurtzman Carson Consultants, LLC dba Verita Global as claims and noticing agent, on such terms as any Authorized Officer shall deem necessary, appropriate or desirable and subject to any required approvals of the Bankruptcy Court;

FURTHER RESOLVED, that each of the Authorized Officers is hereby authorized and directed, in the name and on behalf of the Company, to execute, deliver and file all petitions, schedules, motions, lists, applications, pleadings, and other papers and, in connection therewith, to employ and retain all assistance by legal counsel, and to take and perform any and all further acts and deeds that such Authorized Officer deems necessary or desirable in connection with the Bankruptcy Case;

FURTHER RESOLVED, that each of the Authorized Officers shall be, and hereby is, authorized to file or cause to be filed a motion seeking approval of one or more sales transactions, subject to such modifications thereto as such Authorized Officer may deem necessary or advisable in order to give effect to and carry out the general purposes of such sale transactions, including (i) bidding procedures, a stalking horse purchaser and the payment of certain fees (including expense reimbursement and breakup fees) to the stalking horse purchaser; (ii) a plan of reorganization or liquidation, associated disclosure statement, to the extent applicable, and all other related documents, and consummate, and perform under, the transactions contemplated therein and/or (iii) to dismiss or close the Chapter 11 Cases and execute all related documents as may be reasonably necessary or desirable in the best interests of the Company and its stakeholders;

FURTHER RESOLVED, that each of the Authorized Officers is hereby authorized and directed, in the name and on behalf of the Company, to do or not do any and all acts or things which may be necessary or appropriate to perform the Company's obligations concerning the Bankruptcy Case;

FURTHER RESOLVED, without limiting the generality of the foregoing, that each of the Authorized is hereby authorized for and on behalf of the Company to execute and deliver, and to cause the Company to perform its obligations under, such other agreements, certificates, instruments and documents, and to do, or cause to be done, all such other acts and deeds, as any Authorized Officer may determine to be necessary or advisable in connection with the Bankruptcy Case or otherwise to effectuate any and all of the foregoing resolutions, the execution thereof by any Authorized Officer or the taking of such other action or deeds by any Authorized Officer to be conclusive evidence of such determination and the authority therefor; and

FURTHER RESOLVED, that any and all actions heretofore taken by any Authorized Officer consistent with the purpose and intent of the foregoing resolutions are hereby authorized, ratified, approved, confirmed and adopted in all respects as the acts and deeds of the Company as fully as if such actions had been presented to the Executive Committee for their prior approval.

###

**Executive Committee of the
Board of Directors:**

ALC. Kidd

Name: Andrew C. Kidd

Date: 09/08/2024

DocuSigned by:

Carin Marcy Barth

Name: Carin Marcy Barth

Date: 09/08/2024

Signed by:

Mark J. Smith

Name: Mark J. Smith

Date: 09/08/2024

DocuSigned by:

Richard Barraza

Name: Richard D. Barraza

Date: 09/08/2024

Fill in this information to identify the case:

Debtor name: Fulcrum BioEnergy, Inc., et al.,

United States Bankruptcy Court for the District of Delaware

Case number (if known):

☐ Check if this is an amended filing

Official Form 204

Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders

12/15

A list of creditors holding the 20 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 30 largest unsecured claims.

| Name of creditor and complete mailing address, including zip code | Name, telephone number, and email address of creditor contact | Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts) | Indicate if claim is contingent, unliquidated, or disputed | Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim. | | |
|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|------------------|
| | | | | Total claim, if partially secured | Deduction for value of collateral or setoff | Unsecured claim |
| 1 TEACHERS INSURANCE AND ANNUITY ASSOCIATION OF AMERICA (PCL Administration LLC AS AGENT) 730 THIRD AVENUE NEW YORK, NY 55402 | | LOAN | | | | \$39,894,423.00 |
| 2 SPECIALTY WELDING & TURNAROUNDS, LLC JIMMY QUICK 40492 CANNON ROAD GONZALES, LA 70737 | JIMMY QUICK PHONE: 225-664-1200 EMAIL: JQUICK@SWATSERVICE.COM | TRADE | | | | \$ 10,524,332.33 |
| 3 RUSTIC CANYON VENTURES III LP 1025 WESTWOOD BLVD 2ND FLOOR LOS ANGELES, CA 90024 | | LOAN | | | | \$ 5,000,000.00 |
| 4 SCHMUESER & ASSOCIATES, LLC JAY THOMPSON 811 22 ROAD GRAND JUNCTION, CO 81505 | JAY THOMPSON PHONE: 970-263-6061 | TRADE | | | | \$ 3,219,752.68 |
| 5 AQUATECH INTERNATIONAL, LLC AR MUTHIAH 1 FOUR COINS DRIVE CANONSBURG, PA 15317 | AR MUTHIAH PHONE: 724-746-5300 EMAIL: MUTHIAHA@AQUATECH.COM | TRADE | | | | \$ 2,724,385.62 |
| 6 ARVOS GMBH - SCHMIDTSCHKE SCHACK KLAUS MAURER PARSEVALSLRABE 9A DUSSELDORF, D-40468 GERMANY | KLAUS MAURER PHONE: (49) (211) 4726-167 EMAIL: KLAUS.MAUERER@ARVOS-GROUP.COM | TRADE | | | | \$ 2,564,832.19 |
| 7 HOGAN LOVELLS 555 13TH ST. NW WASHINGTON, DC 20004 | PHONE: (202) 637-5600 | PROFESSIONAL SERVICES | | | | \$ 2,270,235.97 |
| 8 SPARTAN COMPANIES 300 LLC DILLON HALL 116 WEST 100 SOUTH RICHMOND, UT 84333 | DILLON HALL PHONE: (855) 277-2782 EMAIL: DHALL@SPARTANCOS.COM | TRADE | | | | \$ 2,244,949.65 |

| Name of creditor and complete mailing address, including zip code | Name, telephone number, and email address of creditor contact | Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts) | Indicate if claim is contingent, unliquidated, or disputed | Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim. | | |
|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-----------------|
| | | | | Total claim, if partially secured | Deduction for value of collateral or setoff | Unsecured claim |
| 9 LINDE INC. ADRIAN DENEYS 10 RIVERVIEW DR. DANBURY, CT 06810 | ADRIAN DENEYS PHONE: 925-487-4962 EMAIL: ADRIAN.DENEYS@LINDE.COM | TRADE | | | | \$ 2,160,214.96 |
| 10 SIEMENS ENERGY, INC. ED SHEA 229 FIRST STREET PAINTED POST, NY 14870 | ED SHEA PHONE: 716-375-3129 EMAIL: EDWARD.SHEA@SIEMENS-ENERGY.COM | TRADE | | | | \$ 1,784,448.77 |
| 11 C2C TECHNICAL SERVICES LLC 31B S LOGAN STREET TEXAS CITY, TX 77590-8346 | PHONE: (832) 905-1002 | TRADE | | | | \$ 1,744,956.59 |
| 12 DRESSER-RAND GROUP INC JEFF CROUCH 1200 W SAM HOUSTON PKWY N HOUSTON, TX 77043 | JEFF CROUCH PHONE: 716-375-3129 EMAIL: JEFFREY.CROUCH@SIEMENS.COM | TRADE | | | | \$ 1,311,017.90 |
| 13 ANKURA INTERMEDIATE HOLDINGS, LP 485 LEXINGTON AVE. 10TH FLOOR NEW YORK, NY 10017-2619 | PHONE: (212) 818-1555 | PROFESSIONAL SERVICES | | | | \$ 999,600.78 |
| 14 AEGION ENERGY SERVICES, INC (BRINDERSON, LLC) ANDREA CREECH 18841 S. BROADWALK ST. SUITE 200 RANCHO DOMINGUEZ, CA 90220 | ANDREA CREECH PHONE: 661-243-8826 EMAIL: ANDREA.CREECH@BRINDERSON.COM | TRADE | | | | \$ 990,199.42 |
| 15 THE COLT GROUP INTERMEDIATE HOLDINGS, LP JENNIFER WATSON 626 N. 16TH ST LA PORTE, TX 77571 | JENNIFER WATSON PHONE: (281) 471-9099 EMAIL: JENNIFER.WATSON@COLTGRP.COM | TRADE | | | | \$ 974,333.00 |
| 16 DELOITTE & TOUCHE LLP BARRY SHOEMAKE 30 ROCKEFELLER PLAZA NEW YORK, NY 10112 | BARRY SHOEMAKE PHONE: (408) 499-8013 EMAIL: BSHOEMAKE@DELOITTE.COM | PROFESSIONAL SERVICES | | | | \$ 956,785.00 |
| 17 JT THORPE INDUSTRIAL INC. KAMI HARDMAN 1132 SOUTH 500 WEST SALT LAKE CITY, UT 84101 | KAMI HARDMAN PHONE: (385) 271-3572 EMAIL: 1TTIAR@JTTHORPE.COM | TRADE | | | | \$ 949,175.17 |
| 18 BLACK & VEATCH CORPORATION SONIA AFIFI 11401 LAMAR AVENUE OVERLAND PARK, KS 66211 | SONIA AFIFI PHONE: 734-622-8594 EMAIL: AFIFISN@BV.COM | PROFESSIONAL SERVICES | | | | \$ 883,674.38 |

| Name of creditor and complete mailing address, including zip code | Name, telephone number, and email address of creditor contact | Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts) | Indicate if claim is contingent, unliquidated, or disputed | Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim. | | |
|------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-----------------|
| | | | | Total claim, if partially secured | Deduction for value of collateral or setoff | Unsecured claim |
| 19 JOHNSON MATTHEY DAVY TECHNOLOGIES LTD NIGEL GAMBLE 10 EASTBOURNE TERRACE LONDON, W2 6LG UNITED KINGDOM | NIGEL GAMBLE PHONE: (44) (207) 9573-535 EMAIL: NIGEL.GAMBLE@MATTHEY.COM | PROFESSIONAL SERVICES | | | | \$ 862,741.40 |
| 20 MARATHON PETROLEUM COMPANY 539 SOUTH MAIN ST FINDLAY, OH 45840 | PHONE: (419) 422-2121 | TRADE | | | | \$ 858,925.00 |
| 21 AIR PRODUCTS ROBERT POLLACK 1940 AIR PRODUCTS BLVD. ALLENTOWN, PA 18106-5500 | ROBERT POLLACK PHONE: 415-291-8320 EMAIL: RLPOLLAK@GLASSBERG-POLLAK.COM | TRADE | | | | \$ 829,138.14 |
| 22 UNITED RENTALS (NORTH AMERICA), INC. STEPHANIE LASNE 100 STAMFORD PL. SUITE 700 STAMFORD, CT 06902-9200 | STEPHANIE LASNE PHONE: 704-916-4828 EMAIL: SLASNE@UR.COM | TRADE | | | | \$ 740,347.21 |
| 23 AIRGAS USA, LLC CARMELA ECLARINAL-LOPEZ 259 NORTH RADNOR-CHESTER RD. SUITE 100 RADNOR, PA 19087-5283 | CARMELA ECLARINAL-LOPEZ PHONE: 213-561-0019 EMAIL: CARMELA.ECLARINAL-LOPEZ@AIRGAS.COM | TRADE | | | | \$ 692,275.60 |
| 24 SAVAGE SERVICES CORPORATION AMY SMEDLEY 901 W. LEGACY CENTER WAY MIDVALE, UT 84047 | AMY SMEDLEY PHONE: 800-827-4439 EMAIL: AMYSMEDLEY@SAVAGESERVICES.COM | TRADE | | | | \$ 680,400.00 |
| 25 APEX GRADING & PAVING, INC. RYAN BERINDEAN PO BOX 19045 RENO, NV 89511 | RYAN BERINDEAN PHONE: (775) 852-9701 EMAIL: RYAN@APEXGP.NET | TRADE | | | | \$ 654,493.75 |
| 26 SOUTHERN INDUSTRIAL CONSTRUCTORS, INC. NICOLE CASTLE 6101 TRIANGLE DRIVE RALEIGH, NC 27617 | NICOLE CASTLE PHONE: 919-782-4600 EMAIL: NICOLE.CASTLE@SOUTHERNINDUSTRIAL.COM | TRADE | | | | \$ 604,121.75 |
| 27 BECHT ENGINEERING CO., INC. HALEY BECHTLE 22 CHURCH STREET LIBERTY CORNER, NJ 7938 | HALEY BECHTLE PHONE: (908) 394-1235 EMAIL: HBECHTLE@BECHT.COM | TRADE | | | | \$ 479,976.16 |
| 28 DLA PIPER LLP CHRISTOPHER LYNNE 2000 UNIVERSITY AVE. PALO ALTO, CA 94303 | CHRISTOPHER LYNNE PHONE: (813) 498-6378 EMAIL: CHRISTOPHER.LYNNE@US.DLAPIPER.COM | PROFESSIONAL SERVICES | | | | \$ 411,473.08 |

| Name of creditor and complete mailing address, including zip code | Name, telephone number, and email address of creditor contact | Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts) | Indicate if claim is contingent, unliquidated, or disputed | Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim. | | |
|---------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-----------------|
| | | | | Total claim, if partially secured | Deduction for value of collateral or setoff | Unsecured claim |
| 29 WASHINGTON MILLS ELECTRO MINERALS CORP. KATHY DUNDAS 1801 BUFFALO AVENUE NIAGARA FALLS, NY, NY 14302 | KATHY DUNDAS PHONE: (716) 278-6745 EMAIL: KDUNDAS@WASHINGTONMILLS.COM | TRADE | | | | \$ 366,136.75 |
| 30 WASTE MANAGEMENT HERBERT HOCHMAYER LOCKWOOD REGIONAL LANDFILL PO BOX 541065 LOS ANGELES, CA, CA 90054-1065 | HERBERT HOCHMAYER PHONE: (844) 492-0474 EMAIL: HHOCHMAY@WM.COM | TRADE | | | | \$ 363,292.95 |

Fill in this information to identify the case and this filing:

Debtor Name Fulcrum Sierra Holdings, LLC

United States Bankruptcy Court for the: _____ District of Delaware
(State)

Case number (If known): _____

Official Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ *Schedule A/B: Assets—Real and Personal Property* (Official Form 206A/B)
- ☐ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☐ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☐ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☐ *Schedule H: Codebtors* (Official Form 206H)
- ☐ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☐ Amended Schedule _____
- ☒ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)
- ☒ Other document that requires a declaration Corporate Ownership Statement and List of Equity Interest Holders

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 09/09/2024
MM / DD / YYYY

X /s/ Mark J. Smith
Signature of individual signing on behalf of debtor

Mark J. Smith
Printed name

Chief Restructuring Officer
Position or relationship to debtor