

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:

F21 OPCO, LLC, et al.,¹

Debtors.

Chapter 11

Case No. 25-10469 (MFW)

(Jointly Administered)

Ref: Docket No. 15 & 88

**FINAL ORDER (I) AUTHORIZING POSTPETITION USE OF CASH COLLATERAL,
(II) GRANTING ADEQUATE PROTECTION TO THE SECURED PARTIES, (III)
MODIFYING THE AUTOMATIC STAY, AND (IV) GRANTING RELATED RELIEF**

This matter coming before this Court on the motion (the “**Motion**”)² of the debtors and debtors in possession (collectively, the “**Debtors**”) in the above-captioned cases (the “**Chapter 11 Cases**”) seeking entry of an interim order (the “**Interim Order**”) and a final order (this “**Final Order**”), pursuant to sections 105, 361, 362, 363, 503, 506, 507, 510, and 552 of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the “**Bankruptcy Code**”), Rules 2002, 4001, 6003, 6004, 7062, and 9014 of the Federal Rules of Bankruptcy Procedure (the “**Bankruptcy Rules**”), and Rules 2002-1(b), 4001-2, and 9013-1(m) of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “**Local Rules**”) *inter alia*:

(a) authorizing the Debtors’ use of cash collateral, as such term is defined in section 363(a) of the Bankruptcy Code, subject to the terms of this Final Order, and granting adequate protection to each of the Prepetition Secured Parties (as defined herein),

¹ The Debtors in these cases, along with the last four digits of each Debtor’s federal tax identification number, are: F21 OpCo, LLC (8773); F21 Puerto Rico, LLC (5906); and F21 GiftCo Management, LLC (6412). The Debtors’ address for purposes of service in these Chapter 11 Cases is 110 East 9th Street, Suite A500, Los Angeles, CA 90079.

² Capitalized terms used but not defined herein shall have the meanings ascribed to them in the Motion.



as applicable, and their interests in the Prepetition Collateral (as defined herein) pursuant to sections 105, 361, 362, 363, and 507 of title 11 of the Bankruptcy Code with respect to any diminution in value of such rights and interests on and after the Petition Date (as defined below);

(b) vacating and modifying the automatic stay arising under section 362 of the Bankruptcy Code in accordance with the provisions hereof, to the extent necessary to implement and effectuate the terms and provisions of this Final Order;

(c) waiving all rights to surcharge any Collateral (as defined herein) under sections 506(c) or 552(b) of the Bankruptcy Code or any other applicable principle of equity or law;

(d) granting related relief, all as more fully set forth herein; and an initial hearing on the Motion having been held by this Court on March 18, 2025 (the “**Interim Hearing**”) and on April 15, 2025 (the “**Final Hearing**”), and this Court having considered the Motion, the *Declaration of Stephen Coulombe in Support of Chapter 11 Petitions and First Day Pleadings* (the “**First Day Declaration**”), and the evidence submitted or adduced and the arguments of counsel made at the Interim Hearing and the Final Hearing; and due and proper notice of the Motion and the Interim Hearing and the Final Hearing having been given as set forth in the Motion; and such notice having been adequate and appropriate under the applicable Bankruptcy Rules and Local Rules, and it appearing that no other or further notice need be provided; and all objections, if any, to the relief requested in the Motion on an interim basis having been withdrawn, resolved, or overruled by this Court; and it appearing that granting the relief requested in the Motion is fair and reasonable, in the best interests of the Debtors, their estates, creditors, and other parties in interest; and

after due deliberation and consideration, and for good and sufficient cause appearing therefor;

THIS COURT HEREBY MAKES THE FOLLOWING FINDINGS OF FACT AND CONCLUSIONS OF LAW:³

A. Petition Date. On March 16, 2025 (the “Petition Date”), each of the Debtors filed a voluntary petition under chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware (the “Court”).

B. Debtors in Possession. The Debtors continue to manage and operate their businesses as debtors in possession pursuant to sections 1107 and 1108 of the Bankruptcy Code. On March 26, 2025, an official committee of unsecured creditors (the “Creditors’ Committee”) was appointed in the Chapter 11 Cases.

C. Jurisdiction and Venue. This Court has jurisdiction over these proceedings, and the persons and properties affected hereby, under 28 U.S.C. § 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware dated as of February 29, 2012. Venue is proper under 28 U.S.C. §§ 1408 and 1409. The Motion is a core proceeding pursuant to 28 U.S.C. § 157(b).

D. Debtors’ Stipulations. In requesting the use of Cash Collateral (as defined herein), and in exchange for and as a material inducement to the consent of the Prepetition Secured Parties (as defined herein) to the use of their Cash Collateral, and subject only to the challenge rights set forth in paragraph 5 below (but subject to the limitations thereon contained herein), the Debtors,

³ The findings and conclusions set forth herein constitute this Court’s findings of fact and conclusions of law pursuant to Bankruptcy Rule 7052, made applicable to this proceeding pursuant to Bankruptcy Rule 9014. To the extent that any of the following findings of fact constitute conclusions of law, they are adopted as such. To the extent any of the following conclusions of law constitute findings of fact, they are adopted as such.

for themselves, their estates, and all representatives of such estates, acknowledge, represent, admit, stipulate, and agree as follows (collectively, the “**Debtors’ Stipulations**”):

(i) *Cash Collateral.* Any and all cash of the Debtors, including cash, cash equivalents and other amounts on deposit or maintained in any deposit account or any other account of the Debtors and any amounts generated by the collection of accounts receivable, the sale of inventory, or any other disposition of Prepetition Collateral (as defined below), wherever located and whether existing as of the Petition Date or arising or acquired after the Petition Date, together with all proceeds of any of the foregoing, is cash collateral within the meaning of section 363(a) of the Bankruptcy Code (the “**Cash Collateral**”) of the Prepetition Secured Parties (defined below). The Debtors are not able to use Cash Collateral without the Prepetition Secured Parties’ consent or this Court’s authorization after notice and a hearing pursuant to section 363(c)(2) of the Bankruptcy Code. The Prepetition Secured Parties are willing to consent to the Debtors’ use of the Cash Collateral, expressly limited to, and conditioned upon, the terms and conditions specified in this Final Order.

(ii) *Prepetition ABL Loan Documents.* Prior to the Petition Date, certain of the Prepetition Secured Parties made loans, advances, and other extensions of credit pursuant to that certain Credit Agreement, originally dated as of December 7, 2020 (as amended, restated, amended and restated, supplemented, waived, or otherwise modified prior to the Petition Date, including pursuant to that certain Joinder and Third Amendment to Credit Agreement, dated as of December 6, 2024, the “**Prepetition ABL Credit Agreement**,” and collectively with the Loan Documents (as defined in the Prepetition ABL Credit Agreement), the “**Prepetition ABL Loan Documents**”), by and among (a) Penney Holdings LLC, as lead administrative borrower, and the other Loan Parties (as defined in the Prepetition ABL Credit Agreement) party thereto

(together with Penney Holdings LLC, collectively, the “**Prepetition ABL Loan Parties**”), (b) Wells Fargo Bank, National Association (“**Wells Fargo**”), as administrative agent (solely in such capacity, the “**Prepetition ABL Administrative Agent**”), (c) Wells Fargo and PNC Bank, National Association (each solely in such capacity, together the “**Prepetition ABL Co-Collateral Agents**,” and together with the Prepetition ABL Administrative Agent, the “**Prepetition ABL Agents**”), and (d) the Lenders (as defined in the Prepetition ABL Credit Agreement) from time to time party thereto with respect to the Revolving Loans, the FILO Loans, and any other Obligations (each as defined in the Prepetition ABL Credit Agreement) (collectively, the “**Prepetition ABL Lenders**,” and collectively with the Prepetition ABL Agents and all other holders of Prepetition ABL Obligations (as defined herein), the “**Prepetition ABL Secured Parties**”). Each of the Prepetition ABL Loan Documents is valid, binding, non-voidable, and enforceable against the Debtors in accordance with its terms.

(iii) *Prepetition Term Loan Documents.* Prior to the Petition Date, certain of the Prepetition Secured Parties made loans, advances, and other extensions of credit pursuant to that certain Credit Agreement, originally dated as of December 7, 2020 (as amended, restated, amended and restated, supplemented, waived, or otherwise modified prior to the Petition Date, including pursuant to that certain Joinder and Third Amendment to Credit Agreement, dated as of December 6, 2024, the “**Prepetition Term Loan Credit Agreement**,” and collectively with the Loan Documents (as defined in the Prepetition Term Loan Credit Agreement), the “**Prepetition Term Loan Documents**”), by and among (a) Penney Holdings LLC, as lead administrative borrower, and the other Loan Parties (as defined in the Prepetition Term Loan Credit Agreement) party thereto (together with Penney Holdings LLC, collectively, the “**Prepetition Term Loan Parties**”), (b) Pathlight Capital LP, as administrative and collateral agent (solely in such

capacities, the “**Prepetition Term Loan Agent**”), and (d) the Lenders (as defined in the Prepetition Term Loan Credit Agreement) from time to time party thereto with respect to the Loans and any other Obligations (each as defined in the Prepetition Term Loan Credit Agreement) (collectively, the “**Prepetition Term Loan Lenders**,” and collectively with the Prepetition Term Loan Agent and all other holders of Prepetition Term Loan Obligations (as defined herein), the “**Prepetition Term Loan Secured Parties**”). Each of the Prepetition Term Loan Documents is valid, binding, non-voidable, and enforceable against the Debtors in accordance with its terms.

(iv) *Prepetition Subordinated Loan Documents.* Prior to the Petition Date, certain of the Prepetition Secured Parties made loans, advances, and other extensions of credit pursuant to that certain Term Loan Credit, Guaranty and Security Agreement, dated as of February 23, 2024 (as amended, restated, amended and restated, supplemented, waived, or otherwise modified prior to the Petition Date, including pursuant to that certain Amended and Restated Credit Agreement, dated as of December 19, 2024, the “**Prepetition Subordinated Loan Credit Agreement**,” and collectively with the Loan Documents (as defined in the Prepetition Subordinated Loan Credit Agreement), the “**Prepetition Subordinated Loan Documents**,” and the Prepetition Subordinated Loan Documents collectively with the Prepetition ABL Loan Documents and the Prepetition Term Loan Documents, the “**Prepetition Loan Documents**”), by and among (a) Penney Holdings LLC, as lead administrative borrower, and the other Loan Parties (as defined in the Prepetition Subordinated Loan Credit Agreement) party thereto (together with Penney Holdings LLC, collectively, the “**Prepetition Subordinated Loan Parties**”), (b) Simon Blackjack Consolidated Holdings, LLC, as administrative and collateral agent (solely in such capacities, the “**Prepetition Subordinated Loan Agent**,” and collectively with the Prepetition ABL Agents and the Prepetition Term Loan Agent, the “**Prepetition Agents**”),

and (d) the Lenders (as defined in the Prepetition Subordinated Loan Credit Agreement) from time to time party thereto with respect to the Loans and any other Obligations (each as defined in the Prepetition Subordinated Loan Credit Agreement) (collectively, the “**Prepetition Subordinated Loan Lenders**,” and collectively with the Prepetition Subordinated Loan Agent and all other holders of Prepetition Subordinated Loan Obligations (as defined herein), the “**Prepetition Subordinated Loan Secured Parties**,” and the Prepetition Subordinated Loan Secured Parties collectively with the Prepetition ABL Secured Parties and the Prepetition Term Loan Secured Parties, the “**Prepetition Secured Parties**”). Each of the Prepetition Subordinated Loan Documents is valid, binding, and, subject to applicable bankruptcy law, enforceable against the applicable Debtors in accordance with its terms.

(v) *Prepetition ABL Obligations.* All indebtedness, liabilities, and obligations owing from time to time under the Prepetition ABL Loan Documents, specifically to the extent constituting Obligations (as defined in the Prepetition ABL Credit Agreement), and for the avoidance of doubt, including all fees, premiums, interest on interest, expenses of legal counsel and financial advisors, whether matured or unmatured, are collectively referred to herein as “**Prepetition ABL Obligations**”. As of the Petition Date, each of the Debtors, without defense, counterclaim, or offset of any kind, were jointly and severally indebted and liable to the Prepetition ABL Secured Parties under the Prepetition ABL Loan Documents in a principal amount not less than (x) \$1,085,633,778.08 on account of Loans (as defined in the Prepetition ABL Credit Agreement), *plus* (y) additional amounts arising from and relating to Letters of Credit (as defined in the Prepetition ABL Credit Agreement) in the aggregate undrawn face amount of \$178,273,737.26, *plus* (z) all interest accrued and accruing thereon, together with all costs, fees, premiums, expenses (including attorneys’ fees and legal expenses), and all other Obligations (as

defined in the Prepetition ABL Credit Agreement) accrued, accruing, or otherwise chargeable in respect thereof or in addition thereto. The Prepetition ABL Obligations and the Prepetition ABL Loan Documents constitute (1) the legal, valid, binding, enforceable, and non-avoidable obligations and agreements of the Debtors, enforceable in accordance with their terms; and (2) allowed claims under sections 502 and 506 of the Bankruptcy Code. The Prepetition ABL Liens, the Prepetition ABL Obligations, and all payments made to any of the Prepetition ABL Secured Parties or applied to the Prepetition ABL Obligations owing under the Prepetition ABL Loan Documents prior to the Petition Date, are not subject to avoidance, recharacterization, recovery, subordination, attack, offset, counterclaim, defense, or “claim” (as defined in the Bankruptcy Code) of any kind, nature or description pursuant to the Bankruptcy Code or other applicable law.

(vi) *Prepetition Term Loan Obligations.* All indebtedness, liabilities, and obligations owing from time to time under the Prepetition Term Loan Documents, specifically to the extent constituting Obligations (as defined in the Prepetition Term Loan Credit Agreement), and for the avoidance of doubt, including all fees, premiums, interest on interest, expenses of legal counsel and financial advisors, whether matured or unmatured, are collectively referred to herein as “**Prepetition Term Loan Obligations.**” As of the Petition Date, the applicable Debtors were indebted and liable under the Prepetition Term Loan Documents to the Prepetition Term Loan Lenders in respect of the Prepetition Term Loan Obligations for: (a) an aggregate principal amount of not less than \$320,875,000.00 in respect of the Loans issued under the Prepetition Term Loan Credit Agreement; and (b) accrued and unpaid interest, fees, premiums, and costs, expenses (including any attorneys’ and financial advisors’ fees), charges, indemnities, and all other Obligations (as defined in the Prepetition Term Loan Credit Agreement) incurred or accrued with respect to the foregoing pursuant to, and in accordance with, the Prepetition Term

Loan Documents. The Prepetition Term Loan Obligations and the Prepetition Term Loan Documents constitute (1) the legal, valid, binding, enforceable and non-avoidable obligations and agreements of the Debtors, enforceable in accordance with their terms; and (2) allowed claims under sections 502 and 506 of the Bankruptcy Code. The Prepetition Term Loan Liens, the Prepetition Term Loan Obligations, and all payments made to any of the Prepetition Term Loan Secured Parties or applied to the Prepetition Term Loan Obligations owing under the Prepetition Term Loan Documents prior to the Petition Date, are not subject to avoidance, recharacterization, recovery, subordination, attack, offset, counterclaim, defense, or “claim” (as defined in the Bankruptcy Code) of any kind, nature, or description pursuant to the Bankruptcy Code or other applicable law.

(vii) *Prepetition Subordinated Loan Obligations.* All indebtedness, liabilities, and obligations owing from time to time under the Prepetition Subordinated Loan Documents, specifically to the extent constituting Obligations (as defined in the Prepetition Subordinated Loan Credit Agreement), and for the avoidance of doubt, including all fees, premiums, interest on interest, expenses of legal counsel and financial advisors, whether matured or unmatured, are collectively referred to herein as “**Prepetition Subordinated Loan Obligations**,” and the Prepetition ABL Obligations, the Prepetition Term Loan Obligations, and the Prepetition Subordinated Loan Obligations are, together, collectively referred to herein as the “**Prepetition Secured Obligations**.” As of the Petition Date, the applicable Debtors were indebted and liable under the Prepetition Subordinated Loan Documents to the Prepetition Subordinated Loan Lenders in respect of the Prepetition Subordinated Loan Obligations for: (a) an aggregate principal amount of not less than \$176,147,053.95 in respect of the Loans issued under the Prepetition Subordinated Loan Credit Agreement; and (b) accrued and unpaid interest, fees, premiums, and costs, expenses

(including any attorneys' and financial advisors' fees), charges, indemnities, and all other Obligations (as defined in the Prepetition Subordinated Loan Credit Agreement) incurred or accrued with respect to the foregoing pursuant to, and in accordance with, the Prepetition Subordinated Loan Documents. The Prepetition Subordinated Loan Obligations and the Prepetition Subordinated Loan Documents constitute (1) the legal, valid, binding, enforceable, and non-avoidable obligations and agreements of the Debtors, enforceable in accordance with their terms; and (2) allowed claims under sections 502 and 506 of the Bankruptcy Code. The Prepetition Subordinated Loan Liens, the Prepetition Subordinated Loan Obligations, and all payments made to any of the Prepetition Subordinated Loan Secured Parties or applied to the Prepetition Subordinated Loan Obligations owing under the Prepetition Subordinated Loan Documents prior to the Petition Date, are not subject to avoidance, recharacterization, recovery, subordination, attack, offset, counterclaim, defense, or "claim" (as defined in the Bankruptcy Code) of any kind, nature, or description pursuant to the Bankruptcy Code or other applicable law.

(viii) *Prepetition Liens and Prepetition Collateral.* Pursuant to and as more particularly described in the Prepetition Loan Documents, and subject in all cases to the terms of the Intercreditor Agreements (as defined herein), as applicable, the Prepetition Secured Obligations are secured by, among other things, senior liens on, security interests in, and assignments and pledges of (collectively, the "**Prepetition Liens**," and as such Prepetition Liens secure Obligations under and as defined in the Prepetition ABL Credit Agreement, the Prepetition Term Loan Credit Agreement, and the Prepetition Subordinated Loan Credit Agreement, respectively, the "**Prepetition ABL Liens**," the "**Prepetition Term Loan Liens**," and the "**Prepetition Subordinated Loan Liens**," respectively), substantially all assets of the Debtors as more fully described in the Prepetition Loan Documents, including without limitation any property

described as Collateral in the Prepetition Loan Documents (the “**Prepetition Collateral**”),⁴ subject, however, to other valid, perfected, and unavoidable senior priority liens and security interests existing as of the Petition Date securing valid, binding and unavoidable debt permitted under the Loan Documents or arising by operation of an applicable statute (collectively, the “**Permitted Encumbrances**”). The Prepetition Liens granted to the Prepetition Agents for the benefit of themselves and the Prepetition Secured Parties in the Collateral pursuant to and in connection with the Loan Documents, including, without limitation, any security agreements, pledge agreements, mortgages, deeds of trust, deposit account control agreements and other security documents executed by any of the Debtors in favor of any of the Prepetition Administrative Agents, (A) are valid, binding, perfected, enforceable and non-avoidable, properly perfected, first-priority liens and security interests in the Debtors’ assets (except with respect to Prior Senior Liens, as defined below), (B) are not subject, pursuant to the Bankruptcy Code or other applicable law, to avoidance, recharacterization, recovery, subordination, attack, offset, counterclaim, defense, or “claim” (as defined in the Bankruptcy Code) of any kind, (C) are subject and/or subordinate only Permitted Encumbrances, and (D) constitute the legal, valid, and binding obligations of the Debtors, enforceable in accordance with the terms of the applicable Loan Documents.

(ix) *Validity of Prepetition ABL Obligations.* The Prepetition ABL Liens are (a) valid, binding, perfected, duly recorded, and enforceable liens on, and security interests in, the

⁴ In addition to the Prepetition Collateral, the Prepetition Term Loan Obligations are secured by, among other things, first-priority liens on, security interests in, and assignments and pledges of certain ABL Term Loan Exclusive Collateral that is owned by ABL Term Loan Exclusive Obligors (each such term as defined in the Prepetition ABL Credit Agreement), all of which are non-Debtor entities. For the avoidance of doubt, the Prepetition Collateral does not include ABL Term Loan Exclusive Collateral as such term is defined in the in the Prepetition ABL Credit Agreement, and no Debtor entity is an ABL Term Loan Exclusive Obligor as such term is defined in the Prepetition ABL Credit Agreement.

Prepetition Collateral, and (b) not subject to, pursuant to the Bankruptcy Code or other applicable law (foreign or domestic), avoidance, disallowance, reduction, recharacterization, recovery, subordination (whether equitable, contractual, or otherwise), attachment, setoff, offset, recoupment, counterclaim, defense, “claim” (as such term is defined in the Bankruptcy Code), impairment, or any other challenge of any kind by any person or entity. The Prepetition ABL Liens were granted for fair consideration and reasonably equivalent value, and were granted in consideration of the making and/or continued making of loans, commitments, and/or other financial accommodations under the Prepetition ABL Loan Documents. The Prepetition ABL Obligations owing to the Prepetition ABL Secured Parties constitute legal, valid, and binding obligations of the applicable Debtors, enforceable against them in accordance with their respective terms, and no portion of the Prepetition ABL Obligations or any payments made to the Prepetition ABL Secured Parties or applied to or paid on account of the Prepetition ABL Obligations owing under the Prepetition ABL Loan Documents prior to the Petition Date is subject to any contest, attack, rejection, recovery, recoupment, reduction, defense, counterclaim, setoff, offset, subordination (whether equitable, contractual, or otherwise), recharacterization, avoidance, or other claim, cause of action, or other challenge of any nature under the Bankruptcy Code or applicable non-bankruptcy law. The Prepetition ABL Obligations constitute allowed, secured claims within the meaning of sections 502 and 506 of the Bankruptcy Code.

(x) *Validity of Prepetition Term Loan Obligations.* The Prepetition Term Loan Liens are (a) valid, binding, perfected, duly recorded, and enforceable liens on, and security interests in, the Prepetition Collateral, and (b) not subject to, pursuant to the Bankruptcy Code or other applicable law (foreign or domestic), avoidance, disallowance, reduction, recharacterization, recovery, subordination (whether equitable, contractual, or otherwise), attachment, setoff, offset,

recoupment, counterclaim, defense, “claim” (as such term is defined in the Bankruptcy Code), impairment, or any other challenge of any kind by any person or entity. The Prepetition Term Loan Liens were granted for fair consideration and reasonably equivalent value, and were granted in consideration of the making and/or continued making of loans, commitments, and/or other financial accommodations under the Prepetition ABL Loan Documents. The Prepetition Term Loan Obligations owing to the Prepetition Term Loan Secured Parties constitute legal, valid, and binding obligations of the applicable Debtors, enforceable against them in accordance with their respective terms, and no portion of the Prepetition Term Loan Obligations or any payments made to the Prepetition Term Loan Secured Parties or applied to or paid on account of the Prepetition Term Loan Obligations owing under the Prepetition Term Loan Documents prior to the Petition Date is subject to any contest, attack, rejection, recovery, recoupment, reduction, defense, counterclaim, setoff, offset, subordination (whether equitable, contractual, or otherwise), recharacterization, avoidance, or other claim, cause of action, or other challenge of any nature under the Bankruptcy Code or applicable non-bankruptcy law. The Prepetition Term Loan Obligations constitute allowed, secured claims within the meaning of sections 502 and 506 of the Bankruptcy Code.

(xi) *Validity of Prepetition Subordinated Loan Obligations.* The Prepetition Subordinated Loan Liens are (a) valid, binding, perfected, duly recorded, and enforceable liens on, and security interests in, the Prepetition Collateral, and (b) not subject to, pursuant to the Bankruptcy Code or other applicable law (foreign or domestic), avoidance, disallowance, reduction, recharacterization, recovery, subordination (whether equitable, contractual, or otherwise), attachment, setoff, offset, recoupment, counterclaim, defense, “claim” (as such term is defined in the Bankruptcy Code), impairment, or any other challenge of any kind by any person

or entity. The Prepetition Subordinated Loan Liens were granted for fair consideration and reasonably equivalent value, and were granted in consideration of the making and/or continued making of loans, commitments, and/or other financial accommodations under the Prepetition Subordinated Loan Documents. The Prepetition Subordinated Loan Obligations owing to the Prepetition Subordinated Loan Secured Parties constitute legal, valid, and binding obligations of the applicable Debtors, enforceable against them in accordance with their respective terms, and no portion of the Prepetition Subordinated Loan Obligations or any payments made to the Prepetition Subordinated Loan Secured Parties or applied to or paid on account of the Prepetition Subordinated Loan Obligations owing under the Prepetition Subordinated Loan Documents prior to the Petition Date is subject to any contest, attack, rejection, recovery, recoupment, reduction, defense, counterclaim, setoff, offset, subordination (whether equitable, contractual, or otherwise), recharacterization, avoidance, or other claim, cause of action, or other challenge of any nature under the Bankruptcy Code or applicable non-bankruptcy law. The Prepetition Subordinated Loan Obligations constitute allowed, secured claims within the meaning of sections 502 and 506 of the Bankruptcy Code.

(xii) *No Control.* None of the Prepetition ABL Secured Parties or the Prepetition Term Loan Secured Parties controls (or has in the past controlled) the Debtors or their properties or operations, has authority to determine the manner in which any of the Debtors' operations are conducted, or is a control person or insider of the Debtors or any of their affiliates by virtue of any of the actions taken with respect to, in connection with, related to, or arising from this Final Order, the Interim Order, the Prepetition ABL Loan Documents or Prepetition Term Loan Documents, respectively.

(xiii) *No Claims Against Prepetition ABL Secured Parties, Prepetition Secured Term Parties, or Prepetition Subordinated Loan Secured Parties.* The Debtors hold no valid or enforceable “claims” (as defined in the Bankruptcy Code), counterclaims, causes of action, defenses, or setoff rights of any kind (including any challenge, avoidance, disallowance, disgorgement, recharacterization, or subordination) against any of the Prepetition ABL Secured Parties, Prepetition Term Secured Parties, Prepetition Subordinated Loan Secured Parties, and/or the Prepetition Collateral. Each Debtor hereby forever waives and releases any and all “claims” (as defined in the Bankruptcy Code), counterclaims, causes of action, defenses, or setoff rights against each of the Prepetition ABL Secured Parties, Prepetition Term Secured Parties, Prepetition Subordinated Loan Secured Parties, and each of their respective officers, directors, employees, agents, sub-agents, attorneys, consultants, advisors, and affiliates and the Collateral, whether arising at law or in equity, under tort (including lender liability) or contract, including recharacterization, subordination, avoidance, or other claim arising under or pursuant to section 105 or chapter 5 of the Bankruptcy Code or under any other similar provisions of applicable state or federal law.

(xiv) *Prepetition Intercreditor Agreements.*

a) *ABL-Term Loan Intercreditor Agreement.* Reference is made to that certain Amended and Restated Intercreditor Agreement, dated as of December 16, 2021 (as amended, restated, amended and restated, supplemented, waived, or otherwise modified prior to the Petition Date, the “**ABL-Term Loan Intercreditor Agreement**”), by and among (a) the Prepetition ABL Agents, (b) the Prepetition Term Loan Agent, and (c) Penney Intermediate Holdings LLC, as holdings, Penney Borrower LLC, as lead borrower, and the Prepetition ABL Loan Parties and the Prepetition Term Loan Parties from time to time party thereto. Among other

things, the ABL-Term Loan Intercreditor Agreement governs the rights, interests, obligations, priorities, and positions of the liens and claims of the Prepetition ABL Secured Parties and the Prepetition Term Loan Secured Parties with respect to the Prepetition Liens and the Prepetition Collateral. Pursuant to the ABL-Term Loan Intercreditor Agreement, the parties thereto agreed, among other things, that any lien on the Prepetition Collateral securing or purporting to secure any Prepetition ABL Obligations shall have priority over and be senior in all respects and prior to any lien on the Prepetition Collateral securing or purporting to secure any Prepetition Term Loan Obligations.

b) *Senior-Subordinated Intercreditor Agreement.* Reference is made to that certain Intercreditor Agreement, dated as of December 19, 2024 (as amended, restated, amended and restated, supplemented, waived, or otherwise modified prior to the Petition Date, the “**Senior-Subordinated Intercreditor Agreement**,” and together with the ABL-Term Loan Intercreditor Agreement, the “**Intercreditor Agreements**”), by and among (a) the Prepetition ABL Agents, (b) the Prepetition Term Loan Agent, (c) the Prepetition Subordinated Loan Agent, and (d) the Prepetition ABL Loan Parties, the Prepetition Term Loan Parties, and the Prepetition Subordinated Loan Parties from time to time party thereto. Among other things, the Senior-Subordinated Intercreditor Agreement governs the rights, interests, obligations, priorities, and positions of the liens and claims of the Prepetition ABL Secured Parties, the Prepetition Term Loan Secured Parties, and the Prepetition Subordinated Loan with respect to the Prepetition Liens and the Prepetition Collateral. Pursuant to the Senior-Subordinated Intercreditor Agreement, the parties thereto agreed, among other things, that any lien on the Prepetition Collateral securing or purporting to secure any Prepetition ABL Obligations or Prepetition Term Loan Obligations shall, subject to the terms of the ABL-Term Loan Intercreditor Agreement, have priority over and be

senior in all respects and prior to any lien on the Prepetition Collateral securing or purporting to secure any Prepetition Subordinated Loan Obligations.

c) Pursuant to section 510 of the Bankruptcy Code, the Intercreditor Agreements and any other applicable intercreditor or subordination provisions contained in any of the other Prepetition Loan Documents (a) are in full force and effect, (b) shall continue to govern the relative priorities, rights, and remedies of the Prepetition Secured Parties (including the relative priorities, rights, and remedies of such parties with respect to replacement liens, administrative expense claims, and superpriority administrative expense claims granted or amounts payable in respect thereof by the Debtors under this Final Order or otherwise), and (c) shall not be deemed to be amended, altered, or modified by the terms of this Final Order, unless otherwise expressly set forth herein.

E. Adequate Protection for the Prepetition Secured Parties. The Prepetition Secured Parties are entitled to receive adequate protection pursuant to sections 361, 362, and 363 of the Bankruptcy Code for any diminution in the value, from and after the Petition Date, of their interests in the Collateral, including, without limitation, the aggregate amount of Cash Collateral used by any Debtor, the imposition of the automatic stay, the consent to the Carve Out to the extent set forth herein, and any other act or omission which may cause diminution in the value of its rights or interests in the Collateral (collectively, the “**Diminution in Value**”); *provided* that nothing set forth herein shall be construed as a determination or finding as to the amount of any Diminution in Value of the Prepetition Collateral. As adequate protection therefor, the Prepetition Secured Parties will receive the adequate protection described in this Final Order, including the adequate protection set forth in paragraph 7 hereof. In exchange for such adequate protection, the Prepetition Secured Parties have consented to the Debtors’ use of the Cash Collateral, solely on

the terms and conditions set forth in this Final Order. The adequate protection provided herein and other benefits and privileges contained herein are consistent with and authorized by section 363 and all other relevant provisions of the Bankruptcy Code and are necessary to obtain such consent. The terms of the proposed adequate protection arrangements and of the use of the Collateral (as defined below), including the Cash Collateral, are fair and reasonable, reflect the Debtors' prudent exercise of business judgment, and constitute reasonably equivalent value and fair consideration for the use of Cash Collateral. The Prepetition Secured Parties reserve the right to seek additional adequate protection beyond the adequate protection provided in this Final Order, and nothing in this Final Order or otherwise shall be deemed or construed to limit, impair or otherwise prejudice the Prepetition Secured Parties' rights to seek and/or obtain such other or additional adequate protection or any other relief during the Chapter 11 Cases.

F. Good Cause. Good cause has been shown for entry of this Final Order, and the entry of this Final Order is in the best interests of the Debtors, the Estates, and their stakeholders. Among other things, the relief granted herein will avoid distracting litigation, added administrative expense, possible delay, and will minimize disruption of the Debtors' businesses and permit the Debtors to meet payroll and other expenses necessary to maximize the value of the Estates.

G. Good Faith. The terms of the Cash Collateral arrangement described herein are fair and reasonable, reflect the Debtors' exercise of prudent business judgment consistent with their fiduciary duties, and are supported by reasonably equivalent value and fair consideration. The Debtors' use of Cash Collateral in accordance with the terms hereof has been negotiated in good faith and at arms' length among the Debtors and the Prepetition ABL Administrative Agent, the Prepetition Term Loan Agent, and the Prepetition Subordinated Loan Agent, and the consent of the Prepetition ABL Administrative Agent, the Prepetition Term Loan Agent, and the Prepetition

Subordinated Loan Agent to the Debtors' use of Cash Collateral in accordance with the terms hereof shall be deemed to have been made in "good faith". Accordingly, the Prepetition ABL Secured Parties', the Prepetition Term Secured Parties', and the Prepetition Subordinated Loan Secured Parties' claims, superpriority claims, replacement liens, and other protections granted pursuant to this Final Order will not be affected by any subsequent reversal, modification, vacatur, amendment, reargument, or reconsideration of this Final Order or any other order, solely to the extent such claims, superpriority claims, replacement liens, and other protections exist as of the date of any such subsequent reversal, modification, vacatur, amendment, reargument, or reconsideration.

H. Reserved.

I. Proper Exercise of Business Judgment; Arm's-Length, Good-Faith Negotiations.

Based on the Motion, the First Day Declaration, and the record presented to this Court at the Interim Hearing and the Final Hearing, (i) the terms of adequate protection to be granted to the Prepetition Secured Parties hereunder, (ii) the terms on which the Debtors may continue to use Prepetition Collateral (including Cash Collateral) as reflected herein, and (iii) the Cash Collateral arrangements described herein pursuant to this Final Order, in each case: (a) are fair, reasonable, and the best available to the Debtors under the circumstances; (b) reflect the Debtors' exercise of prudent business judgment consistent with their fiduciary duties; and (c) are supported by reasonably equivalent value and fair consideration. The use of Prepetition Collateral (including Cash Collateral) was negotiated in good faith and at arm's length among the Debtors and the Prepetition Secured Parties.

J. Consent by Prepetition Secured Parties. The Prepetition Secured Parties have consented to, or are deemed to consent under, the applicable Intercreditor Agreement to the

Debtors' use of Cash Collateral, in accordance with and subject to the terms and conditions provided for in this Final Order, including the respective rights and obligations of the Prepetition Secured Parties set forth in the Intercreditor Agreements.

K. Notice. In accordance with Bankruptcy Rules 2002, 4001(b) and (c), and 9014, notice of the Final Hearing and the relief requested in the Motion has been provided by the Debtors. The notice given by the Debtors of the Motion, the relief requested therein, and of the Final Hearing is good, sufficient, and appropriate and complies with the requirements of Bankruptcy Rules, and no other or further notice is required.

BASED UPON THE FORGOING FINDINGS OF FACT AND CONCLUSIONS OF LAW, THE MOTION, THE RECORD BEFORE THE COURT WITH RESPECT TO THE MOTION, AND GOOD AND SUFFICIENT CAUSE APPEARING THEREFOR, IT IS HEREBY ORDERED, ADJUDGED, AND DECREED:

1. Motion Granted. The Motion is GRANTED to the extent provided herein. Any objection to the Motion, to the extent not withdrawn, waived or resolved, is hereby overruled.

2. Authorization to Use Cash Collateral. The Debtors are authorized to use Cash Collateral solely in accordance with and to the extent set forth in the Approved Budget (as defined below) and this Final Order until the Termination Date (as defined below), in an amount not to exceed at any time, prior to the Payment in Full (as defined below) of the Prepetition Secured Parties, the aggregate amount of disbursements projected in the Permitted Use of Cash Collateral line item of the Approved Budget (as defined below), subject to the Permitted Variances (as defined herein) and the other terms of Section 4(e), from the Petition Date through the date of

measurement, or such other amounts that may be agreed to in writing by the Prepetition ABL Administrative Agent in its Permitted Discretion.⁵

3. Minimum Sweep Balance. Subject to the terms of paragraph 12 hereof, the Debtors shall retain cash across the Debtors' total "**Deposit Accounts**" (as defined in the Prepetition ABL Credit Agreement), inclusive of amounts held in the Pre-Carve Out Trigger Notice Reserve, in an amount up to \$65,000,000 (the "**Minimum Sweep Balance**"), which Minimum Sweep Balance will be funded in accordance with the Approved Budget and from the proceeds of the Prepetition Collateral (including Cash Collateral).

4. Budget.

(a) Subject to the other provisions of this Final Order, the Debtors may use Cash Collateral only to pay the expenses set forth in the 13-week cash collateral budget, a summary of which is attached as **Exhibit A** hereto (as the same may be updated from time to time with the prior written consent of the Prepetition ABL Administrative Agent, the "**Approved Budget**") in the amounts and during the periods in which such expenses are projected in the Approved Budget to be paid, subject to the Permitted Variance and the other terms of Section 4(e).

(b) Beginning on the first Wednesday that is at least 28 calendar days after the Petition Date, and every 28 calendar days thereafter, as applicable, the Debtors shall provide a revised budget updating the budget line items only for the 13-week period following delivery of such revised budget (each, a "**Proposed Budget**") to the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent by 5:00 p.m. (prevailing Eastern Time), which Proposed Budget shall be acceptable to the Debtors and the Prepetition ABL Administrative Agent in its Permitted

⁵ "**Permitted Discretion**" as used herein shall mean acting reasonably from the standpoint of a secured asset-based lender or secured term loan lender, as applicable.

Discretion. If the Prepetition ABL Administrative Agent approves of the Proposed Budget in writing (with email to counsel to the Debtors being sufficient), then such Proposed Budget shall be deemed the Approved Budget for the period covered thereby. If the Prepetition ABL Administrative Agent does not approve the Proposed Budget in writing, then the Approved Budget shall continue in effect and remain unchanged until an updated Approved Budget has been agreed, *provided* that in such case where the time period covered by the previously Approved Budget goes past the weekly details set forth in the previously Approved Budget, the weekly detail for periods after the weekly periods covered by the previously Approved Budget will be derived in an manner satisfactory to the Prepetition ABL Administrative Agent consistent with the weekly details set forth in the previously Approved Budget.

(c) Beginning on the Wednesday during the third full week following the Petition Date, and each Wednesday thereafter, the Debtors shall deliver a budget variance report (the “**Budget Variance Report**”) to the Prepetition Administrative Agents⁶ by 5:00 p.m. (prevailing Eastern Time). The Budget Variance Report shall set forth, as of the preceding Saturday of such week, variances of all actual amounts received or disbursed on a line-items basis relative to the amounts projected for each such line-item in the Approved Budget for the prior cumulative three week period (the “**3-Week Testing Period**”). Beginning with the fourth full week following the Petition Date, the Budget Variance Report shall set forth, as of the preceding Saturday of such week, variances of all actual amounts received or disbursed on a line-items basis relative to the amounts projected for each such line-item in the Approved Budget for the prior

⁶ The “**Prepetition Administrative Agents**” are, collectively, the Prepetition ABL Administrative Agent, the Prepetition Term Loan Agent, and the Prepetition Subordinated Loan Agent.

cumulative four week period (the “**4-Week Testing Period**,” and together with the 3-Week Testing Period, a “**Testing Period**”). Each Budget Variance Report shall also show cash balances.

(d) To the extent requested, the Debtors’ financial advisors, Berkeley Research Group, LLC shall, beginning the third full week following the Petition Date, establish a standing weekly call with advisors to the Prepetition Secured Parties to address questions related to the Budget Variance Report and other information that is reasonably requested by any Prepetition Administrative Agent.

(e) Notwithstanding the Approved Budget, the following limited variances shall be permitted (each such variance, a “**Permitted Variance**,” and all Permitted Variances collectively, the “**Permitted Variances**”), each measured at the end of each applicable Testing Period: (i) the actual total receipts during such Testing Period shall not be less than eighty five percent (85%) of the total projected receipts set forth in the Approved Budget for such Testing Period; and (ii) the actual total disbursements during such Testing Period shall not exceed one hundred and fifteen percent (115%) of the projected disbursements set forth in the Approved Budget for such Testing Period; *provided* that the cash disbursements considered for determining compliance with this covenant shall exclude the Debtors’ actual and projected disbursements with respect to (i)(a) Allowed Professional Fees incurred by the Debtors and Creditors’ Committee, (b) amounts owed to the U.S. Trustee, (c) fees and expenses owed to the Prepetition Secured Parties, (d) any Disbursements paid to the Claims Agent, and (e) the portion of Store Liquidation Fee / Expense Disbursements categorized as the Base Agent Fee, Tier 1 Agent Fee, and Tier 2 Agent Fee in the Budget’s supporting schedules provided to the lenders; and (ii) any cash adequate protection payments made in accordance with Section 7(j) hereof.

(f) Notwithstanding anything to the contrary set forth herein or otherwise, neither Cash Collateral nor the Carve-Out may be used: to investigate (except as expressly provided in this Section 4(f)), initiate, prosecute, join, or finance the initiation or prosecution of any claim, counterclaim, action, suit, arbitration, proceeding, application, motion, objection, defense, or other litigation of any type (A) against the Prepetition Secured Parties or seek relief that would impair the rights and remedies of the Prepetition Secured Parties under the Prepetition Loan Documents or this Final Order or the Interim Order, including, without limitation, for the payment of any services rendered by the professionals retained by the Debtors or the Creditors' Committee in connection with the assertion of or joinder in any claim, counterclaim, action, proceeding, application, motion, objection, defense, or other contested matter, that is adverse to the interests of any of the Prepetition Secured Parties; (B) invalidating, setting aside, avoiding, or subordinating, in whole or in part, any of the Prepetition Secured Obligations or Prepetition Liens on Prepetition Collateral or any portion thereof; or (C) for monetary, injunctive, or other affirmative relief against any of the Prepetition Secured Parties or with respect to any of the Prepetition Liens on the Prepetition Collateral; for objecting to or challenging in any way the legality, validity, priority, perfection, or enforceability of any claims, liens, or interests (including the Prepetition Liens) held by or on behalf of any of the Prepetition Secured Parties; for asserting, commencing, or prosecuting any claims or causes of action whatsoever, including, without limitation, any Avoidance Actions against any of the Prepetition Secured Parties; for prosecuting an objection to, contesting in any manner, or raising any defenses to, the validity, extent, amount, perfection, priority, or enforceability of any of the Prepetition Liens, the Prepetition Secured Obligations, or any other rights or interests of the Prepetition Secured Parties under the Prepetition Loan Documents or herein; or preventing, hindering or otherwise delaying the exercise by any of

the Prepetition Administrative Agents or any other Prepetition Secured Party of any rights under this Final Order or the Interim Order; *provided, however*, that an amount up to \$100,000 of Cash Collateral (including any Cash Collateral used to fund the Carve-Out) nevertheless may be used exclusively by the Creditors' Committee solely to investigate the foregoing matters within the Challenge Period (as defined herein).

(g) Notwithstanding anything to the contrary in the Prepetition Loan Documents, to the extent not cash collateralized prior to the Petition Date or set forth in the Approved Budget, the Debtors may, but shall not be required to, cash collateralize any ABL Letters of Credit or any similar instrument outstanding under the Prepetition Loan Documents.

(h) The Prepetition ABL Administrative Agent may, in its discretion, agree in writing to the use of the Cash Collateral (i) in a manner or amount which does not conform to the Approved Budget (each such approved non-conforming use of Cash Collateral, a "**Non-Conforming Use**") or (ii) for a period following the Termination Date (such period, the "**Subsequent Budget Period**"). If such written consent is given, the Debtors shall be authorized pursuant to this Final Order to expend Cash Collateral for any such Non-Conforming Use or any such Subsequent Budget Period in accordance with a subsequent Budget (a "**Subsequent Budget**") without further Court approval, and the Prepetition Agents and other Prepetition Secured Parties shall be entitled to all of the protections specified in this Final Order for any such use of Cash Collateral; *provided* that each such permitted Non-Conforming Use shall be deemed a modification to the Budget for all testing purposes. The Debtors shall provide notice of any Non-Conforming Use, Subsequent Budget Period, and Subsequent Budget to the United States Trustee and the Creditors' Committee.

5. Effect of Stipulation on Third Parties.

(a) Subject to the terms of Paragraph 5(b), each stipulation, admission, and agreement contained in this Final Order including, without limitation, the Debtors' Stipulations, shall be binding upon the Debtors, their estates, and any successors thereto (including, without limitation, any chapter 7 or chapter 11 trustee appointed or elected for the Debtors), creditors, responsible persons, examiners with expanded powers, any other estate representatives, and any other third parties and all of their successors in interest and assigns, including, without limitation, the Creditors' Committee, under all circumstances and for all purposes, and the Debtors are deemed to have irrevocably waived and relinquished all Challenges (as defined herein) as of the date of the Petition Date.

(b) Nothing in this Final Order shall prejudice the rights of the Creditors' Committee or any other party in interest, if granted standing by the Court, to seek, solely in accordance with the provisions of this Paragraph 5(b), to assert claims against any of the Prepetition Administrative Agents or any other Prepetition Secured Parties, on behalf of the Debtors or the Debtors' creditors or to otherwise challenge the Debtors' Stipulations, including, in relation to (i) the validity, extent, priority, or perfection of the security interests and liens of the Prepetition Administrative Agent or any other Prepetition Secured Parties, (ii) the validity, allowance, priority, or amount of the Prepetition ABL Obligations, the Prepetition Term Loan Obligations, or the Prepetition Subordinated Loan Obligations, or (iii) any liability of the any of the Prepetition Secured Parties with respect to anything arising from the Loan Documents, in each case whether under sections 502 or 506 of the Bankruptcy Code or otherwise (collectively, the "**Prepetition Lien and Claim Matters**"); *provided* that, and solely to the extent that, any such party in interest (including the Creditors' Committee) with standing and requisite authority (other

than the Debtors, as to which any Challenge is irrevocably waived and relinquished) timely files the appropriate papers, and timely commences the appropriate proceeding required under the Bankruptcy Code and Bankruptcy Rules, including, without limitation, as required pursuant to Part VII of the Bankruptcy Rules (in each case subject to the limitations set forth in paragraph 4(c) of this Final Order) challenging (or to the extent challenging) the Prepetition Lien and Claim Matters (each such proceeding or appropriate pleading commencing a proceeding or other contested matter, a “**Challenge**”) by no later than, with respect to parties in interest, including the Creditors’ Committee, the earlier of (x) 75 calendar days from entry of the Interim Order (i.e., June 2, 2025) and (y) entry of an order confirming the Plan (as defined below) (the “**Challenge Period**”); *provided*, further, that (I) any trustee appointed prior to the expiration of the Challenge Period will have the longer of (A) the remaining Challenge Period and (B) 30 days from the date of such trustee’s appointment to commence a Challenge, and (II) the Committee shall not be precluded from seeking and obtaining standing in respect of any timely and properly filed Challenge solely on the basis that the applicable Debtor is a limited liability company. The timely filing of a motion seeking standing to file a Challenge before the termination of the Challenge Period that attaches a proposed pleading commencing such Challenge shall toll the Challenge Period only as to the party that timely filed such standing motion until such motion is resolved or adjudicated by the Court. Any pleadings filed in any Challenge proceeding shall set forth with specificity the basis for such Challenge (and any Challenge not so specified prior to the Challenge Period shall be deemed forever waived, released, and barred). The Court may fashion any appropriate remedy following a successful Challenge.

(c) *Binding Effect.* To the extent no Challenge is timely and properly commenced during the Challenge Period by a party in interest with requisite standing, or to the

extent such proceeding does not result in a final and non-appealable judgment or order of this Court that is inconsistent with the Prepetition Lien and Claim Matters, then, without further notice, motion, or application to, order of, or hearing before this Court, and without the need or requirement to file any proof of claim, the Prepetition Lien and Claim Matters shall, pursuant to this Final Order, become binding, conclusive, and final on the Debtors, their estates, all creditors, any person, entity, or party in interest in the Chapter 11 Cases, and the successors and assigns, as applicable, of any of the foregoing, and in any Successor Cases (as defined herein) for all purposes and shall not be subject to challenge or objection by any party in interest, including, without limitation, a trustee, responsible individual, examiner with expanded powers, or other representative of the Debtors' estates. More specifically, as to (i) any parties in interest, including the Creditors' Committee, that fail to file a Challenge within the Challenge Period, or if any such Challenge is filed and overruled, or (ii) any and all matters that are not expressly the subject of a timely Challenge: (A) any and all such Challenges by any party (including, without limitation, the Creditors' Committee, any chapter 11 trustee, any examiner, or any other estate representative appointed in the Chapter 11 Cases, or any chapter 7 trustee, any examiner, or any other estate representative appointed, as applicable, in any Successor Cases), shall be deemed to be forever waived and barred; (B) all of the findings, Debtors' Stipulations, waivers, releases, affirmations, and other stipulations hereunder as to the priority, extent, validity, and enforceability as to the Prepetition Liens and the Prepetition Secured Obligations shall be of full force and effect and forever binding upon the Debtors' estates and all creditors, interest holders, and other parties in interest in the Chapter 11 Cases and any Successor Cases; and (C) the Prepetition Secured Parties and each of their respective agents, officers, directors, employees, attorneys, consultants, professionals, successors, and assigns shall be deemed released and discharged from all claims and

causes of action arising out of or in any way relating to the Prepetition Lien and Claim Matters and shall not be subject to any further objection or challenge by any party at any time.

(d) *No Standing.* Nothing in this Final Order vests or confers on any “person” (as such term is defined in the Bankruptcy Code), including the Creditors’ Committee, standing or authority to pursue any claim or cause of action belonging to the Debtors and/or their estates, including, without limitation, any Challenge with respect to the Prepetition Loan Documents, the Prepetition Liens, and/or the Prepetition Secured Obligations.

6. Termination Date. Unless otherwise ordered by this Court, the Debtors’ authorization, and the Prepetition Secured Parties’ consent, subject in all circumstances to the respective rights and obligations of the Prepetition Secured Parties set forth in the Intercreditor Agreements, to use Cash Collateral in accordance with this Final Order shall terminate on the earliest to occur of (the “**Termination Date**”): (a) June 30, 2025; (b) consummation of a confirmed chapter 11 plan in the Chapter 11 Cases; and (c) the delivery by the Prepetition ABL Administrative Agent to counsel to the Debtors, counsel to the Prepetition Term Loan Agent, counsel to the Prepetition Subordinated Loan Agent, and counsel to the Creditors’ Committee of notice of the occurrence of an Event of Default.

7. Adequate Protection. As adequate protection against any postpetition Diminution in Value of the Prepetition Secured Parties’ interests in the Collateral (including Cash Collateral) resulting from: (a) the imposition of the automatic stay or (b) the Debtors’ use, sale, or disposition of the Collateral (including Cash Collateral) during the Chapter 11 Cases (the “**Adequate Protection Obligations**”), the Prepetition Agents, for themselves and for the benefit of the Prepetition Secured Parties, as applicable, shall receive the following adequate protection (collectively, the “**Adequate Protection Package**”):

(a) *Adequate Protection Liens for the Prepetition ABL Secured Parties.*

Subject to the Carve-Out, the terms of this Final Order, and the terms of the Intercreditor Agreements, pursuant to sections 361 and 363(e) of the Bankruptcy Code, and in consideration of the stipulations and consents set forth herein, including, without limitation, the Debtors' Stipulations, the Prepetition ABL Agents, for themselves and for the benefit of the Prepetition ABL Secured Parties, effective as of the Petition Date, is hereby granted, pursuant to sections 361 and 363 of the Bankruptcy Code, valid, binding, enforceable and perfected replacement liens ("**ABL Adequate Protection Liens**") upon and security interests in all of each Debtor's presently owned or hereafter acquired property and assets, whether such property and assets were acquired by such Debtor before or after the Petition Date, of any kind or nature, whether real or personal, tangible or intangible, wherever located, and the proceeds and products thereof, including, without limitation, all causes of action and property recovered as a result of transfers or obligations avoided or actions maintained pursuant to chapter 5 of the Bankruptcy Code or section 724(a) of the Bankruptcy Code or any other avoidance actions under the Bankruptcy Code or applicable state law or foreign law equivalents (such actions, "**Avoidance Actions**" and any proceeds therefrom "**Avoidance Proceeds**") and any proceeds or value received by the Debtors in connection with a disposition of any leasehold interests (whether by sale, financing, or other disposition or form of transfer, termination, or transaction) and (collectively, to the extent acquired after the Petition Date, the "**Postpetition Collateral**" and, together with the Prepetition Collateral and the Cash Collateral, the "**Collateral**"); *provided* that (i) the ABL Adequate Protection Liens shall not attach to any of the Debtors' leasehold interests of non-residential real property that prohibit or restrict the granting of such liens in the applicable lease unless otherwise permitted pursuant to applicable non-bankruptcy law and (ii) the ABL Adequate Protection Liens on Avoidance Actions and

Avoidance Proceeds shall be released if a Plan (as defined below) that is in form and substance acceptable to the ABL Agent in its Permitted Discretion is confirmed by this Court and becomes effective on or before June 30, 2025; provided, however, that the Prepetition ABL Secured Parties shall waive their secured claim rights to recover against Avoidance Actions or Avoidance Proceeds under such Plan, but expressly reserve and preserve any and all rights to any unsecured deficiency claims against Avoidance Actions or Avoidance Proceeds. The ABL Adequate Protection Liens shall be subject or junior only to (i) the Carve-Out, and (ii) the Permitted Encumbrances. Moreover, the ABL Adequate Protection Liens shall not be subject or subordinate to or made *pari passu* with (x) any lien or security interest that is avoided and preserved for the benefit of the Debtors' estates under section 551 of the Bankruptcy Code, (y) any intercompany claim, whether secured or unsecured, of any Debtor or any domestic or foreign subsidiary or affiliate of any Debtor, or (z) any other lien or security interest under sections 361, 363, or 364 of the Bankruptcy Code or otherwise, except as expressly provided in this Final Order. The ABL Adequate Protection Liens shall be enforceable against and binding upon the Debtors, their estates, and any successors thereto, including, without limitation, any trustee, examiner, or other estate representative appointed in the Chapter 11 Cases, or any case under chapter 7 of the Bankruptcy Code upon the conversion of any of the Chapter 11 Cases, or in any other proceedings superseding or related to any of the foregoing (each, a "**Successor Case**"). For the avoidance of doubt, this Final Order shall be sufficient and conclusive evidence of the attachment, validity, perfection, and priority of the ABL Adequate Protection Liens, without any further act and without the necessity of the execution, filing, or recording of any financing statement, mortgage, security agreement, pledge agreement, notice, or other instrument or document, or the registration of liens on any certificates of title, that may otherwise be required under the law or regulation of any jurisdiction,

or the taking of any other action (including, without limitation, entering into any deposit account control agreement or other act to take possession or control of any Postpetition Collateral, subject to the terms of the Intercreditor Agreements) to attach, validate, perfect, or prioritize such liens and security interests, or to entitle the Prepetition ABL Secured Parties to the priorities granted herein.

(b) *Adequate Protection Liens for the Prepetition Term Loan Secured Parties.*

Subject to the Carve-Out, the terms of this Final Order, and the terms of the Intercreditor Agreements, pursuant to sections 361 and 363(e) of the Bankruptcy Code, and in consideration of the stipulations and consents set forth herein, including, without limitation, the Debtors' Stipulations, the Debtors are authorized to grant and hereby grant to the Prepetition Term Loan Agent, for itself and for the benefit of the Prepetition Term Loan Secured Parties, effective as of the Petition Date, additional and replacement valid, binding, enforceable, non-avoidable, and automatically perfected, postpetition security interests in, and liens on (the "**Term Loan Adequate Protection Liens**"), without the necessity of the execution by the Debtors (or recordation or other filing) of security agreements, control agreements, pledge agreements, financing statements, mortgages, or other similar documents, all of the right, title, and interest of the Debtors and their "estates" (as created pursuant to section 541(a) of the Bankruptcy Code) in, to, and under the Postpetition Collateral; *provided* that (i) the Term Loan Adequate Protection Liens shall not attach to any of the Debtors' leasehold interests of non-residential real property that prohibit or restrict the granting of such liens in the applicable lease unless otherwise permitted pursuant to applicable non-bankruptcy law and (ii) the Term Loan Adequate Protection Liens on Avoidance Actions and Avoidance Proceeds shall be released if a Plan is confirmed by this Court and becomes effective on or before June 30, 2025; provided, however, that the Prepetition Term Loan Secured Parties

shall waive their secured claim rights to recover against Avoidance Actions or Avoidance Proceeds under such Plan, but expressly reserve and preserve any and all rights to any unsecured deficiency claims against Avoidance Actions or Avoidance Proceeds. The Term Loan Adequate Protection Liens shall be subject or junior only to (i) the Carve-Out, (ii) the Permitted Encumbrances, (iii) subject to the Intercreditor Agreements, the ABL Adequate Protection Liens, and (v) subject to the Intercreditor Agreements, the Prepetition ABL Liens. Moreover, the Term Loan Adequate Protection Liens shall not be subject or subordinate to or made *pari passu* with (x) any lien or security interest that is avoided and preserved for the benefit of the Debtors' estates under section 551 of the Bankruptcy Code, (y) any intercompany claim, whether secured or unsecured, of any Debtor or any domestic or foreign subsidiary or affiliate of any Debtor, or (z) any other lien or security interest under sections 361, 363, or 364 of the Bankruptcy Code or otherwise, except as expressly provided in this Final Order or the Intercreditor Agreements. The Term Loan Adequate Protection Liens shall be enforceable against and binding upon the Debtors, their estates, and any successors thereto, including, without limitation, any trustee, examiner, or other estate representative appointed in the Chapter 11 Cases or any Successor Cases. For the avoidance of doubt, this Final Order shall be sufficient and conclusive evidence of the attachment, validity, perfection, and priority of the Term Loan Adequate Protection Liens, without any further act and without the necessity of the execution, filing, or recording of any financing statement, mortgage, security agreement, pledge agreement, notice, or other instrument or document, or the registration of liens on any certificates of title, that may otherwise be required under the law or regulation of any jurisdiction, or the taking of any other action (including, without limitation, entering into any deposit account control agreement or other act to take possession or control of any Postpetition Collateral, subject to the terms of the Intercreditor Agreements) to attach, validate, perfect, or

prioritize such liens and security interests, or to entitle the Prepetition Term Loan Secured Parties to the priorities granted herein.

(c) *Adequate Protection Liens for the Prepetition Subordinated Loan Secured Parties.* Subject to the Carve-Out, the terms of this Final Order, and the terms of the Intercreditor Agreements, pursuant to sections 361 and 363(e) of the Bankruptcy Code, and in consideration of the stipulations and consents set forth herein, including, without limitation, the Debtors' Stipulations, the Debtors are authorized to grant and hereby grant to the Prepetition Subordinated Loan Agent, for itself and for the benefit of the Prepetition Subordinated Loan Secured Parties, effective as of the Petition Date, additional and replacement valid, binding, enforceable, non-avoidable, and automatically perfected, postpetition security interests in, and liens on (the "**Subordinated Loan Adequate Protection Liens**," and collectively with the ABL Adequate Protection Liens and the Term Loan Adequate Protection Liens, the "**Adequate Protection Liens**"), without the necessity of the execution by the Debtors (or recordation or other filing) of security agreements, control agreements, pledge agreements, financing statements, mortgages, or other similar documents, all of the right, title, and interest of the Debtors and their "estates" (as created pursuant to section 541(a) of the Bankruptcy Code) in, to, and under the Postpetition Collateral; *provided* that (i) the Subordinated Loan Adequate Protection Liens shall not attach to any of the Debtors' leasehold interests of non-residential real property that prohibit or restrict the granting of such liens in the applicable lease unless otherwise permitted pursuant to applicable non-bankruptcy law and (ii) the Subordinated Loan Adequate Protection Liens on Avoidance Actions and Avoidance Proceeds shall be released if a Plan (as defined below) is confirmed by this Court and becomes effective on or before June 30, 2025; provided, however, that the Prepetition Subordinated Loan Secured Parties shall waive their secured claim rights to recover

against Avoidance Actions or Avoidance Proceeds under such Plan, but expressly reserve and preserve any and all rights to any unsecured deficiency claims against Avoidance Actions or Avoidance Proceeds. The Subordinated Loan Adequate Protection Liens shall be subject or junior only to (i) the Carve-Out, (ii) the Permitted Encumbrances, (iii) the ABL Adequate Protection Liens, (iv) the Prepetition ABL Liens, (v) the Term Loan Adequate Protection Liens, and (vi) the Prepetition Term Loan Liens. Moreover, the Subordinated Loan Adequate Protection Liens shall not be subject or subordinate to or made *pari passu* with (x) any lien or security interest that is avoided and preserved for the benefit of the Debtors' estates under section 551 of the Bankruptcy Code, (y) any other intercompany claim, whether secured or unsecured, of any Debtor or any domestic or foreign subsidiary or affiliate of any Debtor, or (z) any other lien or security interest under sections 361, 363, or 364 of the Bankruptcy Code or otherwise, except as expressly provided in this Final Order or the Intercreditor Agreements. The Subordinated Loan Adequate Protection Liens shall be enforceable against and binding upon the Debtors, their estates, and any successors thereto, including, without limitation, any trustee, examiner, or other estate representative appointed in the Chapter 11 Cases or any Successor Cases. For the avoidance of doubt, this Final Order shall be sufficient and conclusive evidence of the attachment, validity, perfection, and priority of the Subordinated Loan Adequate Protection Liens, without any further act and without the necessity of the execution, filing, or recording of any financing statement, mortgage, security agreement, pledge agreement, notice, or other instrument or document, or the registration of liens on any certificates of title, that may otherwise be required under the law or regulation of any jurisdiction, or the taking of any other action (including, without limitation, entering into any deposit account control agreement or other act to take possession or control of any Postpetition Collateral, subject to the terms of the Intercreditor Agreements) to attach, validate, perfect, or

prioritize such liens and security interests, or to entitle the Prepetition Subordinated Loan Secured Parties to the priorities granted herein.

(d) *Allowed Superpriority Claim of the Prepetition ABL Secured Parties.*

Pursuant to section 503 and section 507(b) of the Bankruptcy Code, the Prepetition ABL Administrative Agent, for itself and for the benefit of the Prepetition ABL Secured Parties, is hereby further granted an allowed superpriority administrative expense claim (the “**ABL Superpriority Claim**”) in each of the Chapter 11 Cases or any Successor Cases, solely to the extent of any Diminution in Value of the Prepetition Collateral, which claim shall be junior only to the Carve-Out and shall be senior to and have priority over all other administrative expenses pursuant to the Bankruptcy Code and all other claims against the Debtors or their estates in any of the Chapter 11 Cases or any Successor Cases, at any time existing or arising, of any kind or nature whatsoever. The ABL Superpriority Claim shall be against each Debtor on a joint and several basis, and, subject to the Carve Out, shall be payable from and have recourse to all assets and properties of each of the Debtors. Except for the Carve-Out and subject to the Intercreditor Agreements, the ABL Superpriority Claim shall not be made subject to, or *pari passu* with, any claim heretofore or hereinafter granted or created in any of the Chapter 11 Cases or any Successor Cases, and shall be valid and enforceable against the Debtors, their estates, and any successors or assigns thereto, including, without limitation, any trustee appointed in any of the Chapter 11 Cases or any Successor Cases.

(e) *Allowed Superpriority Claim of the Prepetition Term Loan Secured Parties.*

Pursuant to section 507(b) of the Bankruptcy Code, the Prepetition Term Loan Agent, for itself and for the benefit of the Prepetition Term Loan Secured Parties, is hereby further granted an allowed superpriority administrative expense claim (the “**Term Loan Superpriority Claim**”) in

each of the Chapter 11 Cases or any Successor Cases, solely to the extent of any Diminution in Value of the Prepetition Collateral, if any, subsequent to the Petition Date, which claim shall be junior only to the Carve-Out and the ABL Superpriority Claim, but shall be senior to and have priority over all other administrative expenses pursuant to the Bankruptcy Code and all other claims against the Debtors or their estates in any of the Chapter 11 Cases or any Successor Cases, at any time existing or arising, of any kind or nature whatsoever. The Term Loan Superpriority Claim shall be against each Debtor on a joint and several basis, and, subject to the Carve-Out and the ABL Superpriority Claim, shall be payable from and have recourse to all assets and properties of each of the Debtors. Except for the Carve-Out and the ABL Superpriority Claim, the Term Loan Superpriority Claim shall not be made subject to, or *pari passu* with, any claim heretofore or hereinafter granted or created in any of the Chapter 11 Cases or any Successor Cases, and shall be valid and enforceable against the Debtors, their estates, and any successors or assigns thereto, including, without limitation, any trustee appointed in any of the Chapter 11 Cases or any Successor Cases.

(f) *Allowed Superpriority Claim of the Prepetition Subordinated Loan Secured Parties.* Pursuant to section 507(b) of the Bankruptcy Code, the Prepetition Subordinated Loan Agent, for itself and for the benefit of the Prepetition Subordinated Loan Secured Parties, is hereby further granted an allowed superpriority administrative expense claim (the “**Subordinated Loan Superpriority Claim**,” and collectively with the ABL Superpriority Claim and the Term Loan Superpriority Claim, the “**Superpriority Claims**”) in each of the Chapter 11 Cases or any Successor Cases, solely to the extent of any Diminution in Value of the Prepetition Collateral, if any, subsequent to the Petition Date, which claim shall be junior only to the Carve-Out, the ABL Superpriority Claim, and the Term Loan Superpriority Claim, but shall be senior to and

have priority over all other administrative expenses pursuant to the Bankruptcy Code and all other claims against the Debtors or their estates in any of the Chapter 11 Cases or any Successor Cases, at any time existing or arising, of any kind or nature whatsoever. The Subordinated Loan Superpriority Claim shall be against each Debtor on a joint and several basis, and, subject to the Carve-Out, the ABL Superpriority Claim, and the Term Loan Superpriority Claim, shall be payable from and have recourse to all assets and properties of each of the Debtors. Except for the Carve-Out, the ABL Superpriority Claim, and the Term Loan Superpriority Claim, the Subordinated Loan Superpriority Claim shall not be made subject to, or *pari passu* with, any claim heretofore or hereinafter granted or created in any of the Chapter 11 Cases or any Successor Cases, and shall be valid and enforceable against the Debtors, their estates, and any successors or assigns thereto, including, without limitation, any trustee appointed in any of the Chapter 11 Cases or any Successor Cases.

(g) *Payment of ABL-Term Loan Fees and Expenses.* As further adequate protection, the Debtors shall pay in cash, without the need for the filing of formal fee applications:

(i) the reasonable and documented out-of-pocket professional fees, expenses, and disbursements incurred by the Prepetition ABL Agents and the Prepetition Term Loan Agent in connection with the applicable Prepetition Loan Documents or otherwise arising in connection with the Chapter 11 Cases prior to the Petition Date, including, without limitation, the fees, expenses, and disbursements of Otterbourg, P.C., as primary counsel to the Prepetition ABL Agents, Richards, Layton, & Finger, P.A., as Delaware counsel to the Prepetition ABL Agents, M3 Advisory Partners, LP as financial advisor to the Prepetition ABL Administrative Agent, Riemer & Braunstein LLP, as primary counsel to the Prepetition Term Loan Agent, and Ashby & Geddes, P.A., as Delaware counsel to the Prepetition Term Loan Agent (collectively,

the “**Advisors**”); and (ii) the reasonable and documented out-of-pocket professional fees, expenses, and disbursements (including, but not limited to, the fees, expenses, and disbursements of the Advisors) incurred by the Prepetition ABL Agents and the Prepetition Term Loan Agent in connection with the applicable Prepetition Loan Documents and arising subsequent to the Petition Date in connection with the Chapter 11 Cases (collectively, the “**ABL-Term Loan Fees and Expenses**”). Debtors shall pay all ABL-Term Loan Fees and Expenses within ten (10) days of delivery of a summary statement or invoice for such fees and expenses (it being understood that such statements or invoices shall not be required to be maintained in any particular format, nor shall any such counsel or other professional be required to file any interim or final fee applications with the Court or otherwise seek Court’s approval of any such payments) to the Debtors, the U.S. Trustee and the Creditors’ Committee, unless, within such ten (10) day period, the Debtors, the U.S. Trustee or the Creditors’ Committee serve a written objection upon the requesting party, in which case, the Debtors shall pay only such amounts that are not the subject of any objection until such time as either (1) the requesting party and objecting party reach agreement on payment of such amount or (2) Debtors are ordered by the Court to pay such amount. Any and all amounts paid by the Debtors pursuant to this paragraph 7(h) are deemed permitted uses of Cash Collateral and not subject to the Approved Budget or Permitted Variance.

(h) *Compliance with the Budget.* The Debtors shall comply with the Approved Budget on the terms provided herein, subject to the Permitted Variances and the other terms of Section 4(e).

(i) *Postpetition Payment of Prepetition ABL Obligations in Excess of Minimum Sweep Balance.* Subject to the terms of this Final Order, the Prepetition ABL Administrative Agent, on behalf of the Prepetition ABL Lenders, shall receive from the Debtors, beginning on the

first Friday following the Petition Date, and occurring each Monday, Wednesday, and Friday thereafter, adequate protection cash payments in an amount equal to any cash held by the Debtors in their Deposit Accounts in excess of the Minimum Sweep Balance as of 9:00 a.m. (ET) on such date (the “**Calculation Date**”), *provided* that no such amounts will be paid to the Prepetition ABL Administrative Agent if the Debtors do not hold cash in excess of the Minimum Sweep Balance as of the Calculation Date. The Prepetition ABL Administrative Agent shall, and is hereby authorized to, apply such amounts to repay any then-outstanding Prepetition ABL Obligations held by the Prepetition ABL Secured Parties as set forth and in accordance with the priorities and terms of the Prepetition ABL Credit Agreement.

(j) *Adequate Protection Reservation of Rights.* The receipt by the Prepetition Secured Parties of the Adequate Protection Package provided herein shall not be deemed an admission that the interests of the Prepetition Secured Parties are adequately protected. Furthermore, this Final Order shall not prejudice or limit the rights of the Prepetition Secured Parties to seek additional relief with respect to the use of Cash Collateral or for additional adequate protection. Each of the Debtors shall be jointly and severally liable for the Adequate Protection Package provided for herein, and any amendment or modification to the Adequate Protection Package shall require, subject to the rights and obligations of the Prepetition Secured Parties set forth in the Intercreditor Agreements, the prior written consent of any applicable Prepetition Administrative Agent.

8. Modification of Automatic Stay. The automatic stay provisions of section 362 of the Bankruptcy Code and any other restriction imposed by an order of the Court or applicable law are hereby modified without further notice, application, or order of the Court to the extent necessary to permit the Prepetition ABL Administrative Agent, the Prepetition Term Loan Agent,

or the Prepetition Subordinated Loan Agent to perform any act authorized or permitted under or by virtue of this Final Order, the Prepetition ABL Credit Agreement, the Prepetition Term Loan Credit Agreement, Prepetition Subordinated Loan Credit Agreement or other Loan Documents, as applicable, including, without limitation, (i) to implement the post-petition financing arrangements authorized by this Final Order, (ii) to take any act to create, validate, evidence, attach or perfect any lien, security interest, right or claim in the Collateral, (iii) to assess, charge, collect, advance, deduct and receive payments with respect to the Prepetition ABL Obligations, the Prepetition Term Loan Obligations, or the Prepetition Subordinated Loan Obligations, including, without limitation, all interests, fees, costs, and expenses permitted under the Loan Documents, and apply such payments to the Prepetition ABL Obligations, Prepetition Term Loan Obligations, or Prepetition Subordinated Loan Obligations, as applicable, and (iv) immediately following the expiration of the Remedies Notice Period, to take any action and exercise all rights and remedies provided to it by this Final Order, the Prepetition ABL Credit Agreement, the Prepetition Term Loan Credit Agreement, the Prepetition Subordinated Loan Agreement, the other Loan Documents, or applicable law.

9. Cash Management. The Debtors shall maintain their cash management arrangements in a manner consistent with any interim or final orders entered by this Court authorizing the Debtors to continue their cash management system.

10. Milestones. As a condition to the use of Cash Collateral, the Debtors have agreed to the following milestones (the “Milestones”), *provided, however*, that the Milestones may be extended without further order of this Court with the prior written approval of the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent (which may be by email from counsel to

the Prepetition ABL Secured Parties and counsel to the Prepetition Term Secured Parties to counsel to the Debtors):

(a) Not later than April 21, 2025, this Court shall have entered a final order authorizing the Debtors to assume its prepetition store closing liquidation agreement, entered into between Debtors and the Liquidator Joint Venture (as defined in the First Day Declaration) (the “**Store Closing Agreement**”) and conduct store closing sales, in form and substance acceptable to the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent in their respective Permitted Discretion;

(b) Not later than May 12, 2025, this Court shall have entered an order approving a disclosure statement (the “**Disclosure Statement**”) with respect to a chapter 11 plan (the “**Plan**”) and a corresponding motion seeking approval of procedures for solicitation (such procedures, the “**Solicitation Procedures**”), in each case in form and substance acceptable to the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent in their respective Permitted Discretion;

(c) Not later than June 24, 2025, this Court shall have entered an order confirming the Plan (the “**Confirmation Order**”) in form and substance acceptable to the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent in their respective Permitted Discretion; and

(d) Not later than June 30, 2025, the effective date under the Plan shall have occurred.

11. **Events of Default.** The occurrence of any of the following events, unless waived in writing by the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent (which may be by email from counsel to the Prepetition ABL Secured Parties and counsel to the

Prepetition Term Secured Parties to counsel to the Debtors), in all instances, subject to the rights and obligations of the Prepetition Secured Parties set forth in the Intercreditor Agreements, shall constitute an event of default hereunder (each, an “**Event of Default**”):

(a) failure to meet or satisfy any of the Milestones on the terms described in paragraph 10 hereof, to the extent such Milestone is not extended or waived in accordance with the terms of paragraph 10 of this Final Order;

(b) failure to deliver to the Prepetition Administrative Agents any of the documents or other information required to be delivered pursuant to this Final Order as and when due, if not cured within two business days of receipt by the Debtors;

(c) failure to comply with the Approved Budget, subject to the Permitted Variances and the other terms of Section 4(e);

(d) the use of any Cash Collateral in a manner that is not permitted by the Approved Budget and this Final Order;

(e) filing of a motion, application, or other pleading to: (i) obtain postpetition financing that has not been previously consented to in writing by the Prepetition ABL Administrative Agent, and, subject to the Intercreditor Agreements, the Prepetition Term Loan Agent; or (ii) use Cash Collateral, other than as permitted herein or consented to by the Prepetition ABL Administrative Agent and, subject to the applicable Intercreditor Agreements, the Prepetition Term Loan Agent;

(f) entry of an order or a judgment by this Court or any other court granting relief from the automatic stay, without the consent of the Prepetition ABL Administrative Agent, and, subject to the Intercreditor Agreements, the Prepetition Term Loan Agent, that would allow

a third party to recover or obtain possession of any property of the Debtors' estates (other than cash deposits serving as collateral) with a value in excess of \$500,000;

(g) entry of an order or a judgment by this Court or any other court staying, reversing, vacating, amending, rescinding, or otherwise modifying any of the terms of this Final Order or filing of a motion, application, or other pleading by the Debtors seeking such entry, without the consent of the Prepetition ABL Administrative Agent, the Prepetition Term Loan Agent and the Prepetition Subordinated Loan Agent;

(h) making of any payments in respect of prepetition obligations, except as permitted pursuant to the Approved Budget, otherwise permitted pursuant to this Final Order, or with prior written consent of the Prepetition ABL Administrative Agent;

(i) dismissal of any of the Chapter 11 Cases or conversion of any of the Chapter 11 Cases to cases under chapter 7 of the Bankruptcy Code;

(j) the appointment in any of the Chapter 11 Cases of a trustee or examiner with expanded powers;

(k) the entry of an order of the Court that impairs in any way the security interests, liens, priority claims or rights granted to any of the Prepetition ABL Secured Parties or any of the Prepetition Term Secured Parties;

(l) any material misrepresentation by any Debtor in the financial reporting or certifications to be provided by the Debtors to the Prepetition ABL Administrative Agent and/or the Prepetition Term Loan Agent under the Interim Order or this Final Order;

(m) any of the Debtors proposes, files, or supports (i) any plan of reorganization, plan of liquidation, or sale of all or substantially all of any Debtor's assets or (ii) entry of any order confirming any such confirmation plan or sale, as applicable, without the prior written consent of

the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent, including any order confirming a plan that materially deviates from the treatment of the Prepetition ABL Obligations as specified in the Plan Support Agreement dated March 16, 2025, including the Plan Term Sheet attached thereto, without the prior written consent of the Required Supermajority Revolving Lenders (as defined in the Prepetition ABL Credit Agreement) and Prepetition Term Loan Agent, such consent to be withheld by the Prepetition ABL Administrative Agent, Prepetition Term Loan Agent or Required Supermajority Revolving Lenders each solely in their respective Permitted Discretion;

(n) the Debtors fail to provide any additional adequate protection ordered by the Court and such failure shall continue unremedied for more than three (3) business days;

(o) any Debtor fails to perform, in any respect, any of its obligations under this Final Order; or

(p) the Estimated Fees and Expenses of Committee Professionals exceed the projected amount of fees and expenses allocated for Committee Professionals set forth in the Approved Budget for any 4-Week Testing Period.

12. Exercise of Remedies. Upon the occurrence and during the continuation of an Event of Default, unless such Event of Default has been waived in writing (which may be by email from counsel to the applicable Prepetition Secured Parties to counsel to the Debtors) by the applicable Prepetition Administrative Agent, in every instance subject to the rights and obligations of the Prepetition Secured Parties set forth in the Intercreditor Agreements, the automatic stay imposed under section 362 of the Bankruptcy Code is hereby modified to permit the applicable Prepetition Agent to, upon the delivery of written notice (the “**Termination Notice**”) to counsel to the Debtors, counsel to the Creditors’ Committee, and

the U.S. Trustee (collectively, the “**Remedies Notice Parties**”) at the conclusion of the Remedies Notice Period, subject to the terms of the Intercreditor Agreements: (a) terminate and/or revoke the Debtors’ right under this Final Order to use any Cash Collateral of the Prepetition Secured Parties; (b) subject to the Carve-Out, freeze monies or balances in any accounts subject to a control agreement or otherwise subject to a lien in favor of the Prepetition Secured Parties pursuant to the terms of this Final Order; (c) take any act to create, validate, evidence, attach, or perfect any lien, security interest, right, or claim in the Collateral; and (d) take any action and exercise all rights and remedies provided to it by this Final Order, the applicable Prepetition Loan Documents, applicable law, or otherwise; *provided* that, notwithstanding anything in this Final Order to the contrary, prior to the exercise of any right by any Prepetition Agent set forth in clauses (a) through (d) of this paragraph 12, the automatic stay imposed under section 362 of the Bankruptcy Code shall not be so modified for a period of 5 business days (the “**Remedies Notice Period**”) from the Remedies Notice Parties’ receipt of the Termination Notice, and, during the Remedies Notice Period, the Debtors shall be entitled to object to the termination of the consensual use of Cash Collateral on the basis that no such Event of Default has occurred and is continuing and to seek authority and approval for the non-consensual use of Cash Collateral, subject to the Prepetition Secured Parties’ rights (in each case, subject to the applicable Intercreditor Agreement) to object to, or otherwise oppose, any such non-consensual use and seek adequate protection in connection therewith. Notwithstanding anything to the contrary set forth herein, during the Remedies Notice Period, the Debtors may use Cash Collateral to pay the following amounts and expenses: (a) the Carve-Out; (b) amounts that the Debtors have determined in good faith are necessary for the preservation of the Debtors’ business and their estates during the Remedies Notice Period, in each case not to exceed any amounts set forth in

the Approved Budget; and (c) amounts otherwise approved in advance in writing (which may be by email from counsel to the applicable Prepetition Secured Parties to counsel to the Debtors) by the applicable Prepetition Administrative Agent, subject in all circumstances to the rights and obligations of the Prepetition Secured Parties set forth in the Intercreditor Agreements. On the first business day following the end of the Remedies Notice Period, unless otherwise ordered by this Court and subject to the Carve-Out, the Debtors will immediately cease using Cash Collateral hereunder and the applicable Prepetition Agent may thereupon exercise the rights and remedies available under the applicable Prepetition Loan Documents, this Final Order, or applicable non-bankruptcy law, including, without limitation but subject to the terms of the Intercreditor Agreements, foreclosing upon and selling all or a portion of the Collateral to collect any amounts payable to the applicable Prepetition Secured Parties pursuant to this Final Order and apply the same to such obligations. The automatic stay under section 362 of the Bankruptcy Code shall be deemed immediately modified and vacated to the extent necessary to permit such actions. Any delay or failure of any of the Prepetition Secured Parties to exercise rights under any Prepetition Loan Document or this Final Order shall, subject in all circumstances to the terms of the Intercreditor Agreements and the rights and obligations of the respective Prepetition Secured Parties set forth thereunder, not constitute a waiver of their respective rights hereunder, under any Prepetition Loan Document, or otherwise. Notwithstanding the occurrence of a Termination Date, all of the rights, remedies, benefits, and protections provided to the Prepetition Secured Parties under this Final Order as of such date shall survive the Termination Date, subject in all circumstances to the terms of the Intercreditor Agreements and the rights and obligations of the respective Prepetition Secured Parties set forth thereunder.

13. Carve-Out; Payment of Estate Professionals.

(a) Generally. As used in this Final Order, the “**Carve Out**” means the sum of (i) all fees required to be paid to the Clerk of the Court and to the Office of the United States Trustee under section 1930(a) of title 28 of the United States Code plus interest at the statutory rate (without regard to the notice set forth in (iii) below); (ii) all reasonable fees and expenses up to \$50,000 incurred by a trustee under section 726(b) of the Bankruptcy Code (without regard to the notice set forth in (iii) below); (iii) to the extent allowed at any time, whether by interim order, procedural order, or otherwise, all unpaid fees and expenses (the “**Allowed Professional Fees**”) incurred by persons or firms retained by the Debtors pursuant to section 327, 328, or 363 of the Bankruptcy Code (the “**Debtor Professionals**”) and the Creditors’ Committee pursuant to section 328 or 1103 of the Bankruptcy Code (the “**Committee Professionals**” and, together with the Debtor Professionals, the “**Professional Persons**”) at any time before or on the first business day following delivery by the Prepetition ABL Administrative Agent—or, following the payment in full of all Obligations (as defined in the Prepetition ABL Credit Agreement), by the Prepetition Term Loan Agent—of a Carve Out Trigger Notice (as defined below), whether allowed by the Court prior to or after delivery of a Carve Out Trigger Notice; and (iv) Allowed Professional Fees of Professional Persons in an aggregate amount not to exceed \$1,500,000 incurred after the first business day following delivery by the Prepetition ABL Administrative Agent—or, following the payment in full of all Obligations (as defined in the Prepetition ABL Credit Agreement), by the Prepetition Term Loan Agent— of the Carve Out Trigger Notice, to the extent allowed at any time, whether by interim order, procedural order, or otherwise (the amounts set forth in this clause (iv) being the “**Post-Carve Out Trigger Notice Cap**”). For purposes of the foregoing, “**Carve Out Trigger Notice**” shall mean a written notice delivered by email (or other electronic means)

by the Prepetition ABL Administrative Agent—or, following the payment in full of all Obligations (as defined in the Prepetition ABL Credit Agreement), by the Prepetition Term Loan Agent—to the Debtors, their lead restructuring counsel, the U.S. Trustee, counsel to the Prepetition Subordinated Loan Agent and counsel to the Creditors’ Committee, which notice may be delivered following the occurrence and during the continuation of an Event of Default stating that the Post-Carve Out Trigger Notice Cap has been invoked.

(b) Fee Estimates. Not later than 7:00 p.m. Eastern Time on the Wednesday of each week starting with the first full calendar week following the Petition Date, each Professional Person shall deliver to the Debtors, with email being sufficient, a good-faith estimate of the amount of fees and expenses incurred during the preceding week by such Professional Person (through Saturday of such week, the “**Fee Estimate Calculation Date**”) (collectively, “**Estimated Fees and Expenses**”), along with a good-faith estimate of the cumulative total amount of unreimbursed fees and expenses incurred through the applicable Fee Estimate Calculation Date and the amount of such fees and expenses that have been paid to date by the Debtors (the “**Weekly Statement**”); *provided* that within three calendar days of the occurrence of the Termination Declaration Date (as defined below), each Professional Person shall deliver, with email being sufficient, one additional good-faith estimate of the amount of fees and expenses incurred during the period commencing on the calendar day after the most recent Fee Estimate Calculation Date for which a Weekly Statement has been delivered and concluding on the Termination Declaration Date (the “**Final Statement**”) (and the Debtors shall cause such Weekly Statement and Final Statement to be delivered on the same day received to the Prepetition ABL Administrative Agent and the Prepetition Term Loan Agent). If any Professional Person fails to timely deliver a Weekly Statement within three calendar days after such Weekly Statement is due, such Professional Person's entitlement (if any) to any

funds in the Carve Out Reserves (as defined below) with respect to the aggregate unpaid amount of Allowed Professional Fees for the applicable period(s) for which such Professional Person failed to deliver a Weekly Statement covering such period shall be limited to the aggregate unpaid amount of Allowed Professional Fees included in the Approved Budget for such period for such Professional Person; *provided* that such Professional Person shall be entitled to be paid any unpaid amount of Allowed Professional Fees in excess of professional fees included in the Approved Budget for such period for such Professional Person from the Pre-Carve Out Trigger Notice Reserve (as defined below), to the extent there are any excess funds after each Professional Person is paid its Allowed Professional Fees up to the respective weekly amounts set forth in their timely Weekly Statements or as set forth in the Approved Budget, as applicable.

(c) Carve Out Reserves. On or before the Thursday of each week, Debtors shall utilize all cash on hand as of such date and any available cash thereafter held by any Debtor to fund a reserve account in an amount equal to the sum of (x) the amounts contemplated under paragraphs (a)(i) and (a)(ii) above (to the extent such amounts have been incurred as of the date of such funding), *plus* (y) the greater of (A) the aggregate amount of all Estimated Fees and Expenses reflected in the Weekly Statement delivered on the immediately prior Wednesday to the Debtors, Prepetition ABL Administrative Agent, and Prepetition Term Loan Agent, and (B) the aggregate amount of Allowed Professional Fees contemplated to be incurred in the Approved Budget during such week. The Debtors shall deposit and hold such amounts in a segregated account in trust to pay such Allowed Professional Fees (the “**Pre-Carve Out Trigger Notice Reserve**”) prior to any and all other claims, and all payments of Allowed Professional fees incurred prior to the Termination Declaration Date shall be paid first from such Pre-Carve Out Trigger Notice Reserve. Upon the foregoing funding, (i) the Prepetition ABL Secured Parties and Prepetition Term Loan

Secured Parties shall have no further obligation to fund the Pre-Carve Out Trigger Notice Reserve on account of any Allowed Professional Fees incurred through the Calculation Date for the most recent Weekly Statement delivered in accordance with Section 13(b) above and (ii) subordinate their liens and claims to the Carve Out on account of any Allowed Professional Fees incurred through the Calculation Date for the most recent Weekly Statement delivered in accordance with Section 13(b) above.

(d) On the day on which a Carve Out Trigger Notice is delivered by the Prepetition ABL Administrative Agent—or, following the payment in full of all Obligations (as defined in the Prepetition ABL Credit Agreement), by the Prepetition Term Loan Agent—to the Debtors with a copy to counsel to the Creditors' Committee, the Prepetition Term Loan Agent, as applicable, and the Prepetition Subordinated Loan Agent (the “**Termination Declaration Date**”), the Carve Out Trigger Notice shall constitute a demand to the Debtors to and the Debtors shall utilize all cash on hand as of such date and any available cash thereafter held by any Debtor to fund (A) the Pre-Carve Out Trigger Notice Reserve Account in an amount equal to the aggregate amount of all Estimated Fees and Expenses reflected in the Final Reports timely delivered to Debtors, Prepetition ABL Administrative Agent and Prepetition Term Loan Agent, *plus* the amounts set forth in (a)(i) and (a)(ii) of this paragraph above, and (B) after funding the Pre-Carve Out Trigger Notice Reserve Account, a reserve in an amount equal to the Post-Carve Out Trigger Notice Cap (the “**Post-Carve Out Trigger Notice Reserve**” and, together with the Pre-Carve Out Trigger Notice Reserve, the “**Carve Out Reserves**”) prior to any and all other claims. Upon the foregoing funding, (i) the Prepetition ABL Secured Parties and Prepetition Term Secured Parties shall have no further obligation to fund the Pre-Carve Out Trigger Notice Reserve or Post-Carve

Out Trigger Notice Reserve, and (ii) the liens and claims shall not be subordinated to the Carve Out notwithstanding anything set forth to the contrary in this Final Order.

(e) Application of Carve Out Reserves. All funds in the Pre-Carve Out Trigger Notice Reserve shall be used first to pay the obligations set forth in clauses (i) through (iii) of the definition of Carve Out set forth above (the “**Pre-Carve Out Trigger Amounts**”), but not, for the avoidance of doubt, the Post-Carve Out Trigger Notice Cap, until paid in full, and then, to the extent the Pre-Carve Out Trigger Notice Reserve has not been reduced to zero, to pay to the (x) Prepetition ABL Administrative Agent for the benefit of itself and the Prepetition ABL Secured Parties until all Obligations (as defined in the ABL Credit Agreement) indefeasibly paid in full in cash, and (y) then the Prepetition Term Loan Agent for the benefit of itself and the Prepetition Term Secured Parties, until all Obligations (as defined in the term Loan Credit Agreement) have been indefeasibly paid in full, in cash, in which case any such excess shall be paid to the Debtors’ creditors in accordance with their rights and priorities as of the Petition Date. All funds in the Post-Carve Out Trigger Notice Reserve shall be used first to pay the obligations set forth in clause (iv) of the definition of Carve Out set forth above (the “**Post-Carve Out Trigger Amounts**”), and then, to the extent the Post-Carve Out Trigger Notice Reserve Account has not been reduced to zero, to pay (x) first Prepetition ABL Administrative Agent for the benefit of itself and the Prepetition ABL Secured Parties until all Obligations (as defined in the ABL Credit Agreement) indefeasibly paid in full in cash, and (y) then the Prepetition Term Loan Agent for the benefit of itself and the Prepetition Term Secured Parties, until all Obligations (as defined in the term Loan Credit Agreement) have been indefeasibly paid in full, in cash, in which case any such excess shall be paid to the Debtors’ creditors in accordance with their rights and priorities as of the Petition Date. Notwithstanding anything to the contrary in the Prepetition Loan Documents, or this Final

Order, if either of the Carve Out Reserves is not funded in full in the amounts set forth in this paragraph 13(d), then, any excess funds in one of the Carve Out Reserves following the payment of the Pre-Carve Out Trigger Amounts and Post-Carve Out Trigger Amounts, respectively, shall be used to fund the other Carve Out Reserve, up to the applicable amount set forth in this paragraph 13(d), prior to making any payments to the Prepetition Agents or any of the Debtors' creditors, as applicable. Notwithstanding anything to the contrary in the Prepetition Loan Documents, or this Final Order, following delivery of a Carve Out Trigger Notice, no Prepetition Agent shall sweep or foreclose on cash (including cash received as a result of the sale or other disposition of any assets) of the Debtors until the Post-Carve Out Trigger Notice Reserve has been fully funded unless the proceeds of such sweep or foreclosure are applied immediately to fund the Carve-Out Reserves in the amount and to the extent provided for in Paragraph 13(c) above. Further, notwithstanding anything to the contrary in this Final Order, (i) the failure of the Carve Out Reserves to satisfy in full the Allowed Professional Fees shall not affect the priority of the Carve Out, and (ii) in no way shall the Approved Budget, Carve Out, Post-Carve Out Trigger Notice Cap, Carve Out Reserves, or any of the foregoing be construed as a cap or limitation on the amount of the Allowed Professional Fees due and payable by the Debtors. For the avoidance of doubt and notwithstanding anything to the contrary in this Final Order or in any Prepetition Loan Documents, the Carve Out shall be senior to all liens and claims securing the Prepetition Collateral, the Adequate Protection Liens, and the 507(b) Claim, and any and all other forms of adequate protection, liens, or claims securing the Prepetition Secured Obligations solely to the extent provided herein.

(f) Payment of Allowed Professional Fees Prior to the Termination Declaration Date. Any payment or reimbursement made prior to the occurrence of the Termination Declaration Date in respect of any Allowed Professional Fees shall not reduce the Carve Out;

provided that, upon the funding in of the Carve Out Reserves in accordance with Paragraph 13(c) above, none of the Prepetition ABL Agents or the Prepetition Term Loan Agent or the Prepetition Secured Parties shall have any further obligation to fund the Pre-Carve Out Trigger Notice Reserve Account on account of any Allowed Professional Fees incurred through the Calculation Date for the most recent Weekly Statement delivered in accordance with Section 13(b) above and neither the liens nor claims of the Prepetition ABL Agents or the Prepetition Term Loan Agent or the Prepetition Secured Parties shall be subordinated to the Carve Out on account of any such fees notwithstanding anything to the contrary set forth in this Final Order.

(g) No Direct Obligation To Pay Allowed Professional Fees. None of the Prepetition ABL Agents, the Prepetition Term Loan Agent, the Prepetition Subordinated Loan Agent, or the Prepetition Secured Parties shall be responsible for the payment or reimbursement of any fees or disbursements of any Professional Person incurred in connection with the Chapter 11 Cases or any successor cases under any chapter of the Bankruptcy Code. Nothing in this Final Order or otherwise shall be construed to obligate the Prepetition Agents or Prepetition Secured Parties, in any way, to pay compensation to, or to reimburse expenses of, any Professional Person or to guarantee that the Debtors have sufficient funds to pay such compensation or reimbursement.

(h) Payment of Carve Out On or After the Termination Declaration Date. Any payment or reimbursement made on or after the occurrence of the Termination Declaration Date in respect of any Allowed Professional Fees shall permanently reduce the Carve Out on a dollar-for-dollar basis.

(i) Nothing herein, including the inclusion of line items in the Budget for Professional Persons, shall be construed as consent to the allowance of any particular professional fees or expenses of the Debtors, of the Creditors' Committee, or of any other person or shall affect

the right of the Prepetition ABL Agents or the Prepetition Term Loan Agent to object to the allowance and payment of such fees and expenses. Furthermore, nothing in this Final Order or otherwise shall be construed: (i) to obligate the Prepetition ABL Agents or the Prepetition Term Loan Agent in any way to pay compensation to or to reimburse expenses of any Professional Person, or to guarantee that the Debtors have sufficient funds to pay such compensation or reimbursement; or (ii) to increase the Carve Out if allowed fees and/or disbursements are higher in fact than the amounts subject to the Carve Out as set forth in this Final Order.

14. Release. Subject to the Challenge provisions set forth in Paragraph 5(b), effective upon entry of this Final Order, the Debtors on behalf of themselves and their estates (including any successor trustee or other estate representative in any of the Chapter 11 Cases or Successor Cases) and any party acting by, or through, the Debtors or their estates, hereby, to the maximum extent permitted by applicable law, unconditionally, irrevocably and fully, forever waive and release the Prepetition Agents and each of the other Prepetition Secured Parties, and each of their respective former, current, or future officers, employees, directors, agents, representatives, owners, members, partners, financial advisors, legal advisors, shareholders, managers, consultants, accountants, attorneys, affiliates, and predecessors in interest, in each case, solely in their capacity as such, of any and all “claims” (as such term is defined in section 101(5) of the Bankruptcy Code), counterclaims, causes of action, defenses, or setoff rights that exist on the date hereof relating to any of the Prepetition Collateral and any of the Prepetition Loan Documents or the transactions contemplated under any such documents, whether known, unknown, asserted, unasserted, suspected, unsuspected, accrued, unaccrued, fixed, contingent, pending or threatened, arising at law or in equity, including, without limitation, any so-called “lender liability,” any challenge or claim to exercise of remedies, recharacterization,

subordination, avoidance, or other claim arising under or pursuant to section 105 or chapter 5 of the Bankruptcy Code, or under any other similar provisions of applicable state or federal law, and any and all claims and causes of action regarding the validity, priority, perfection, or putative avoidability of the liens or the claims of the Prepetition Agents and the other Prepetition Secured Parties.

15. Access Rights. Notwithstanding anything contained herein to the contrary, and without limiting any other rights or remedies of the Prepetition Secured Parties pursuant to this Final Order, the Prepetition Loan Documents, or otherwise available at law or in equity as against any parties other than the applicable landlords with respect to access to leased real property, the rights of the Prepetition Secured Parties to enter onto the Debtors' leased premises shall be limited to (a) any such rights agreed to in writing by the applicable landlord pursuant to any separate agreement by and between such landlord and the Prepetition Secured Parties and/or the applicable Prepetition Agent, if any, (b) any rights that the Prepetition Secured Parties or any Prepetition Agent have under the Prepetition Loan Documents that are valid and enforceable under applicable non-bankruptcy law, if any, (c) any such rights of any of the Prepetition Secured Parties pursuant to applicable law, and (d) such rights as may be granted by the Court on a separate motion with notice to the applicable landlords of the leased premises and an opportunity for such landlords to respond and be heard.

16. Reversal, Modification, Vacatur, or Stay. Any reversal, modification, vacatur, or stay of any or all of the provisions of this Final Order shall not affect the validity or enforceability of any Adequate Protection Liens, or any claim, lien, security interest, or priority authorized or created hereby with respect to any Adequate Protection Obligations, incurred prior to the effective date of such reversal, modification, vacatur, or stay. Notwithstanding any reversal,

modification, vacatur, or stay, (a) this Final Order shall govern, in all respects, any use of Cash Collateral or Adequate Protection Package incurred by the Debtors prior to the effective date of such reversal, modification, vacatur, or stay, and (b) the Prepetition Secured Parties shall be entitled to all the benefits and protections granted by this Final Order with respect to any such use of Cash Collateral or such Adequate Protection Package incurred by the Debtors.

17. No Waiver for Failure to Seek Relief. The failure or delay of any Prepetition Secured Party to seek relief or otherwise exercise any rights and remedies under this Final Order, the Interim Order, the applicable Prepetition Loan Documents, or applicable law, as the case may be, shall not constitute a waiver of any rights hereunder, thereunder, or otherwise, by the Prepetition Secured Parties.

18. Section 507(b) Reservation. Nothing herein shall impair or modify the application of section 507(b) of the Bankruptcy Code in the event that the adequate protection provided to the Prepetition Secured Parties hereunder is insufficient to compensate for the Adequate Protection Obligations during the Chapter 11 Cases. Nothing contained herein shall be deemed a finding by this Court, or an acknowledgment by the Prepetition Secured Parties, that the Adequate Protection Package does, in fact, adequately protect the Prepetition Secured Parties against any Diminution in Value of their interests in and against the Prepetition Collateral, including the Cash Collateral.

19. Section 552(b) Waiver. The Prepetition Secured Parties shall be entitled to all of the rights and benefits of section 552(b) of the Bankruptcy Code. The “equities of the case” exception under section 552(b) of the Bankruptcy Code shall not apply to the Prepetition Secured Parties with respect to proceeds, products, offspring, or profits of any of the Prepetition Collateral or Postpetition Collateral.

20. Section 506(c) Waiver. No costs or expenses of administration which have been or may be incurred in the Chapter 11 Cases or Successor Cases at any time shall be charged against the Prepetition Secured Parties or the Collateral pursuant to sections 105 or 506(c) of the Bankruptcy Code, or otherwise and all rights to surcharge the Prepetition Secured Parties or the Collateral or the Prepetition Secured Creditors under sections 105 or 506(c) of the Bankruptcy Code or any other applicable principle of equity or law shall be and are hereby finally and irrevocably waived, and such waiver shall be binding upon the Debtors and all parties in interest in this or any Successor Cases.

21. No Marshalling / Application of Proceeds. In no event shall the Prepetition Secured Parties be subject to the equitable doctrine of “marshalling” or any other similar doctrine with respect to any of the Collateral; provided, however, that notwithstanding anything herein or in the Prepetition ABL Loan Documents, the Prepetition Term Loan Documents or the Prepetition Subordinated Term Loan Documents to the contrary, the Prepetition Secured Parties shall use reasonable efforts to satisfy their claims from the proceeds of the Prepetition Collateral other than assets that were unencumbered as of the Petition Date (including Avoidance Proceeds) before satisfying such claims from any unencumbered assets.

22. Good Faith. Based on the findings set forth in this Final Order and the record made during the Interim Hearing and the Final Hearing, pursuant to sections 105, 361, and 363 of the Bankruptcy Code, the Debtors and the Prepetition Secured Parties are hereby found to be entities that have acted in good faith in connection with the negotiation and entry of this Final Order and are entitled to the protections afforded by section 363(m) of the Bankruptcy Code.

23. No Third-Party Rights. Except as otherwise expressly provided herein, this Final Order does not create any rights for the benefit of any third party, creditor, equity holder, or any direct, indirect, or incidental beneficiary.

24. No Liability to Third Parties. In permitting the use of the Cash Collateral or in exercising any rights or remedies as and when permitted pursuant to this Final Order, the Prepetition Secured Parties shall not be deemed to be in control of the operations of the Debtors or to be acting as a “responsible person” or “owner or operator” with respect to the operation or management of the Debtors (as such terms, or any similar terms, are used in the United States Comprehensive Environmental Response, Compensation and Liability Act, 42 U.S.C. §§ 9601 *et seq.*, as amended, or any similar federal or state statute), nor shall they owe any fiduciary duty to the Debtors, their creditors, or estates, nor shall they constitute or be deemed to constitute a joint venture or partnership with the Debtors. Furthermore, nothing in this Final Order shall in any way be construed or interpreted to impose upon the Prepetition Secured Parties any liability for any claims arising from the prepetition or postpetition activities of the Debtors and/or their “affiliates” as such term is defined in section 101(2) of the Bankruptcy Code.

25. Master Proof of Claim. None of the Prepetition Secured Parties will be required to file proofs of claim in the Chapter 11 Cases or Successor Cases, and the Debtors’ Stipulations shall be deemed to constitute timely filed proofs of claim for each of the Prepetition ABL Secured Parties, the Prepetition Term Loan Secured Parties, and the Prepetition Subordinated Loan Parties against the applicable Debtors; *provided, however*, that each Prepetition Administrative Agent (on behalf of itself and the other applicable Prepetition Secured Parties) is hereby authorized, in its sole discretion, to file (and amend and/or supplement, as it sees fit) a master proof of claim for the claims of such applicable Prepetition Secured Parties arising from the

applicable Prepetition Loan Documents in accordance with any order entered by this Court in relation to the establishment of a bar date in the Chapter 11 Cases; *provided, further*, that nothing herein shall waive the right of any Prepetition Secured Party to file its own proof of claim against the Debtors.

26. Inventory. Debtors shall not, without the consent of the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent, (a) enter into any agreement to return any inventory to any of their creditors for application against any prepetition indebtedness under any applicable provision of section 546 of the Bankruptcy Code, or (b) consent to any creditor taking any setoff against any of its prepetition indebtedness based upon any such return pursuant to section 553(b)(1) of the Bankruptcy Code or otherwise, in an aggregate amount not to exceed \$50,000.

27. Disposition of Collateral. The Debtors shall not sell, transfer, lease, encumber or otherwise dispose of any portion of the Collateral outside the ordinary course of business, other than pursuant to the terms of the Store Closing Agreement, the Prepetition ABL Credit Agreement, and the Approved Budget, without the prior written consent of the Prepetition ABL Administrative Agent and subject to the applicable Intercreditor Agreements the Prepetition Term Loan Agent (and no such consent shall be implied, from any other action, inaction, or acquiescence by the Prepetition ABL Agents, Prepetition Term Loan Agent, or any of the Prepetition Secured Parties) and, in each case, an order of this Court.

28. Right of Setoff. To the extent any funds were on deposit with the Prepetition Agents or any other Prepetition Secured Party as of the Petition Date, regardless of the capacity in which such Prepetition Secured Party held such funds, including, without limitation, all funds deposited in, or credited to, an account of any Debtor with any such institution immediately prior

to the filing of the Chapter 11 Cases (regardless of whether, as of the Petition Date, such funds had been collected or made available for withdrawal by any such Debtor), such funds (the “**Deposited Funds**”) are subject to rights of setoff in a manner not inconsistent with the terms of this Final Order and the Approved Budget. By virtue of such setoff rights, the Deposited Funds are subject to a lien in favor of Prepetition Agents and the applicable Prepetition Secured Parties pursuant to sections 506(a) and 553 of the Bankruptcy Code.

29. The Debtors’ Waivers/Covenants. At all times during the Chapter 11 Cases prior to the payment in full of the Prepetition Secured Obligations, and whether or not an Event of Default has occurred, the Debtors irrevocably waive and covenant not to seek authority to take any of the following actions, other than as expressly provided for in this Final Order, or unless each of the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent otherwise consent in writing: (i) use Cash Collateral under section 363 of the Bankruptcy Code other than as set forth herein; (ii) obtain post-petition loans or other financial accommodations pursuant to section 364(c) or 364(d) of the Bankruptcy Code; (iii) challenge the application of any payments authorized hereunder pursuant to section 506(b) of the Bankruptcy Code, or assert that the value of the Prepetition Collateral is less than the Prepetition Secured Obligations; (iv) propose, support, file or otherwise have a plan of reorganization or liquidation that does not provide for the indefeasible payment in full in cash in full satisfaction of all Prepetition Secured Obligations on the effective date of such plan or to which each of the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent have consented in writing; (v) seek relief under the Bankruptcy Code, including without limitation, under section 105 of the Bankruptcy Code, to the extent any such relief would in any way restrict or impair the rights and remedies of any Prepetition Secured Parties as provided in this Final Order and the Prepetition Loan Documents or any Prepetition Secured Party’s exercise

of such rights or remedies; or (vi) challenge, contest or otherwise seek to impair or object to the validity, extent, enforceability, or priority of any Prepetition Secured Party's post-petition liens and claims.

30. Binding Effect of Final Order. The provisions of this Final Order shall be binding upon all parties in interest in the Chapter 11 Cases, including the Prepetition Secured Parties, any statutory committees that may be appointed in any Chapter 11 Cases, including, without limitation, the Creditors' Committee, and the Debtors and their respective successors and assigns and shall inure to the benefit of the Prepetition Secured Parties, the Debtors, and their respective successors and assigns. This Final Order shall bind any trustee hereafter appointed or elected for the Debtors' estates, whether in the Chapter 11 Cases or any Successor Cases. Such binding effect is a benefit of the Prepetition Secured Parties' bargain in connection with the Debtors' use of Cash Collateral and is an integral part of this Final Order.

31. Discharge Waiver. The obligations of the Debtors with respect to the Superpriority Claims or the Replacement Liens shall not be discharged by the entry of an order confirming any plan of reorganization in any of the Chapter 11 Cases, notwithstanding section 1142(d) of the Bankruptcy Code, unless (i) the order is entered with the prior written consent of the Prepetition ABL Administrative Agent and Prepetition Term Loan Agent (*provided* that the Plan Support Agreement, dated March 16, 2025, by and between the Debtors and, among others, the Consenting ABL Lenders and the Consenting Term Loan Lenders (in each case, as defined therein) will qualify as such prior written consent for this paragraph 31), or (ii) the Superpriority Claims have been Paid in Full on or before the effective date of such plan.

32. Survival. The provisions of this Final Order and any actions taken pursuant hereto shall survive the entry of any order: (a) confirming any chapter 11 plan in the Chapter 11 Cases,

including, without limitation, the Plan; (b) converting the Chapter 11 Cases to cases under chapter 7 of the Bankruptcy Code; or (c) dismissing the Chapter 11 Cases. The terms and provisions of this Final Order, including, for the avoidance of doubt, the provisions in paragraph 5 hereof, as well as the Adequate Protection Package granted pursuant to this Final Order shall continue in full force and effect notwithstanding the entry of any of the foregoing orders, and the claims and liens provided for herein shall maintain their priority as provided by this Final Order, the applicable Prepetition Loan Documents, and to the maximum extent permitted by law until all of the Prepetition Secured Obligations are indefeasibly paid and satisfied in full in cash.

33. Effect of Dismissal. If the Chapter 11 Cases are dismissed or converted to cases under chapter 7 of the Bankruptcy Code, such dismissal or conversion of the Chapter 11 Cases shall not affect the rights of the Prepetition Secured Parties under this Final Order to the extent of the adequate protection provided hereunder, and all rights and remedies hereunder of the Prepetition Secured Parties to the extent of adequate protection provided hereunder shall remain in full force and effect as if the Chapter 11 Cases had not, as applicable, been dismissed or converted. If an order dismissing the Chapter 11 Cases is entered, the adequate protection granted to and conferred upon the Prepetition Secured Parties as of such date shall continue in full force and effect and this Court shall retain jurisdiction, notwithstanding such dismissal, for the purpose of enforcing the Adequate Protection Obligations detailed herein. The provisions of this Final Order, and any actions taken pursuant hereto, shall survive the entry of and shall govern with respect to any conflict with any order that may be entered confirming any chapter 11 plan in the Chapter 11 Cases, including, without limitation, the Plan, dismissing the Chapter 11 Cases, or converting the Chapter 11 Cases to cases under chapter 7 of the Bankruptcy Code.

34. Findings of Fact and Conclusions of Law. This Final Order shall constitute findings of fact and conclusions of law effective as of the Petition Date. To the extent that any findings of fact are determined to be conclusions of law, such findings of fact shall be adopted as such; and to the extent that any conclusions of law are determined to be findings of fact, such conclusions of law shall be adopted as such.

35. Order Effective upon Entry. Notwithstanding any Bankruptcy Rule to the contrary, the terms and conditions of this Final Order shall be immediately effective and enforceable upon its entry.

36. Retention of Jurisdiction. This Court has and will retain jurisdiction and power to enforce this Final Order in accordance with its terms and to adjudicate all matters arising from or related to the implementation, interpretation, or enforcement of this Final Order.

37. Broward County Tax Liens. Notwithstanding any other provisions included in this Final Order, or any agreements validated by such order, any statutory liens on account of ad valorem taxes (the “**Broward Tax Liens**”) currently held by the tax collector for Broward County, Florida (the “**Broward County Tax Collector**”), or which may arise during the course of these chapter 11 cases pursuant to applicable non-bankruptcy law and are granted priority over a prior perfected security interest or lien under applicable non-bankruptcy law, shall not be primed by nor made subordinate to any liens granted to any party hereby to the extent such Broward Tax Liens are valid, senior, perfected, and unavoidable, and all parties’ rights (including, without limitation, the rights of the Prepetition Agents, the Debtors, and the Committee) to object to the priority, validity, amount, and extent of the claims and liens asserted by the Broward County Tax Collector are fully preserved in all respects. Further, the Debtors shall reserve in a segregated account, as adequate protection for the Broward Tax Liens, the amount of \$3,632.77 (the “**Broward Tax**”

Reserve”). The funds in the Broward Tax Reserve shall be on the order of adequate protection and shall constitute neither the allowance of any claim held by the Broward County Tax Collector nor a cap on the amounts the Broward County Tax Collector may be entitled to receive. The funds from the Broward Tax Reserve may be distributed only upon agreement between the Broward County Tax Collector and the Debtors or by subsequent order of the Court, duly noticed to the Broward County Tax Collector.

38. **Texas Taxing Authorities Liens**. Notwithstanding any other provisions in this Final Order or any final orders pertaining to the use of cash collateral in these Chapter 11 Cases, any statutory liens on account of ad valorem taxes held by the Texas Taxing Authorities⁷ (the “**Texas Tax Liens**”) shall neither be primed by nor made subordinate to any liens granted to any party hereby, to the extent the Texas Tax Liens are valid, senior, perfected, and unavoidable, and all parties’ rights to object to the priority, validity, amount, and extent of the claims and liens asserted by the Texas Taxing Authorities are fully preserved. Furthermore, from the proceeds of the sale of any of the Debtors’ assets or closing of any store located in the state of Texas and in the jurisdictions of the Texas Taxing Authorities, as adequate protection for the asserted secured tax claims of the Texas Taxing Authorities related to such Texas Tax Liens (the “**Texas Tax Claims**”),

⁷ The term Texas Taxing Authorities is defined as all ad valorem taxing jurisdictions represented by the firms of Linebarger Goggan Blair & Sampson, LLP, Perdue, Brandon, Fielder, Collins & Mott LLP, and McCreary Veselka Bragg and Allen, including but not limited to City of Allen, Allen Independent School District, Bexar County, County, Cypress-Fairbanks Independent School District, Dallas County, City of El Paso, Fort Bend County, Harris County Emergency District #09, Harris County Improvement District #01, Hidalgo County, City of Houston, Houston Community College System, Houston Independent School District, City of Humble, Lone Star College System, City of McAllen, Montgomery County, Northwest Independent School District, Nueces County, Tarrant County, Lubbock Central Appraisal District, City of Grapevine, Grapevine-Colleyville Independent School District, Humble Independent School District, Clear Creek Independent School District, City of Houston, Harris County Municipal Utility District #358, Harris County Water Control Improvement District, Spring Branch Independent School District, Woodlands Metro Municipal Utility District, Woodlands Road Utility District #1, Brazoria County, et al, Fort Bend Independent School District, Fort Bend County Levee Improvement District #2, City of Katy, Katy Management District #1, Potter County, City of Mercedes, Mercedes Independent School District, Brazos County, and Denton County.

the Debtors shall reserve the amount of \$300,531.42 in a segregated account (the “**Texas Tax Reserve**”). The Texas Tax Liens shall attach to the Texas Tax Reserve to the same extent and with the same priority as the liens attached to the Debtors’ assets securing the Texas Tax Liens. The funds in the Texas Tax Reserve shall be on the order of adequate protection and shall constitute neither the allowance of the Texas Tax Claims nor a cap on the amounts the Texas Taxing Authorities may be entitled to receive. The funds from the Texas Tax Reserve may be distributed only upon agreement between the Texas Taxing Authorities and the Debtors or by subsequent order of the Court, duly noticed to the Texas Taxing Authorities. Notwithstanding any order that may be entered converting these Chapter 11 Cases to cases under chapter 7, the funds in the Texas Tax Reserve will continue to be held for the benefit of the Texas Taxing Authorities and the Texas Tax Liens shall remain attached to the funds in the Texas Tax Reserve in their relative priority until the Texas Tax Claims (if any) are paid in full (which payment, for the avoidance of doubt, may be made from the Texas Tax Reserve).

Dated: April 15th, 2025
Wilmington, Delaware

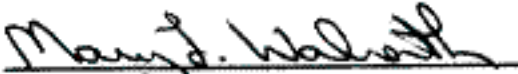

MARY F. WALRATH
UNITED STATES BANKRUPTCY JUDGE

EXHIBIT A

Approved Budget

Forever 21

Cash Collateral Budget

(\$ in 000s)

Fiscal Month Restructuring Week Week Ending (Saturday) Forecast / Actual	Petition												End of Case			
	March	March	March	March	April	April	April	May	May	May	June	June	June	June	June	June
	15-Mar Forecast	22-Mar Forecast	29-Mar Forecast	5-Apr Forecast	12-Apr Forecast	19-Apr Forecast	26-Apr Forecast	3-May Forecast	10-May Forecast	17-May Forecast	24-May Forecast	31-May Forecast	7-Jun Forecast	14-Jun Forecast	21-Jun Forecast	28-Jun Forecast
Cash Receipts																
01.) Collections	33,767	45,521	45,890	33,372	15,393	12,989	13,114	5,235	712	712	379	-	-	-	174	156
02.) Other Receipts	98	99	102	2,052	31	27	21	2,835	-	-	-	-	-	-	-	28,500
03.) Total Cash Receipts	33,865	45,620	45,991	35,424	15,424	13,016	13,135	8,071	712	712	379	-	-	-	174	28,500
Operating Disbursements																
04.) Merchandise Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
05.) Royalty	(706)	-	-	-	-	(1,255)	-	-	-	(386)	-	-	-	-	-	-
06.) Payroll & Benefits	(34)	(644)	(34)	(643)	(30)	(492)	(26)	(492)	(15)	(60)	(3)	(60)	(20)	(20)	(123)	(2,347)
07.) Sales Tax Remittance	-	-	-	(115)	(574)	(2,869)	(7,460)	(574)	(118)	(592)	(1,539)	(1,470)	-	-	-	(2,742)
08.) Occupancy	(815)	(1,043)	(1,024)	(4,458)	(983)	(11,890)	(982)	(681)	(681)	(2,308)	(681)	-	-	-	-	(15,312)
09.) Freight	(587)	(500)	(250)	(250)	(250)	(248)	(497)	(497)	(181)	(132)	(71)	(71)	(71)	(71)	(71)	(2,085)
10.) Other OpEx	(1,939)	(1,192)	(2,077)	(1,175)	(1,853)	(950)	(497)	(497)	(181)	(132)	(71)	(71)	(71)	(71)	(71)	(10,992)
11.) Foreign Operations Funding	-	-	-	(170)	(263)	-	-	(1,487)	-	(22,244)	-	-	-	(1,855)	(1)	(1,921)
12.) Reimbursement to Parent ⁽¹⁾	-	-	-	-	-	(20,608)	-	-	-	-	-	-	-	-	(2,314)	(47,021)
13.) Total Operating Disbursements	(4,081)	(3,380)	(3,385)	(6,812)	(3,953)	(38,312)	(8,964)	(3,730)	(995)	(25,723)	(2,295)	(1,601)	(74)	(1,986)	(92)	(2,508)
14.) Operating Cash Flow	29,785	42,240	42,606	28,612	11,471	(25,296)	4,171	4,340	(283)	(25,011)	(1,915)	(1,601)	(74)	(1,986)	63	25,992
Restructuring Disbursements																
15.) Professional Fees	(985)	(1,089)	(839)	(1,790)	(1,209)	(1,139)	(1,089)	(1,169)	(869)	(964)	(689)	(940)	(717)	(514)	(514)	(664)
16.) Lender Fees	(2,230)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(15,687)
17.) Store Liquidation Fee / Expense	(1,639)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(666)	-	-	-	-	-	-	(2,230)
18.) UST Fees	-	-	-	-	-	-	-	-	(250)	-	-	-	-	-	-	(9,305)
19.) Utility Deposits	-	-	(940)	-	-	-	-	-	-	-	-	-	-	-	-	(500)
20.) Credit Card Holdbacks	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(250)
21.) 503(b)(9)	-	(1,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	940
22.) Stub Rent	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,000
23.) D&O Insurance	(250)	-	-	-	-	-	-	(1,788)	-	-	-	-	-	-	-	(3,500)
24.) Final Wind Down Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,788)
25.) Total Restructuring Disbursements	(5,103)	(3,089)	(2,779)	(2,790)	(2,209)	(2,139)	(2,089)	(3,956)	(1,785)	(964)	(689)	(940)	(717)	(514)	(514)	(589)
26.) Net Cash Flow	24,681	39,152	39,828	25,823	9,262	(27,434)	2,082	384	(2,068)	(25,975)	(2,604)	(2,541)	(791)	(2,500)	(450)	22,929
Cash Roll																
27.) Beginning Book Cash	3,320	7,001	46,153	64,981	63,804	63,066	35,632	37,714	38,098	36,030	10,056	7,452	4,911	4,120	1,620	757
28.) Net Cash Flow	24,681	39,152	39,828	25,823	9,262	(27,434)	2,082	384	(2,068)	(25,975)	(2,604)	(2,541)	(791)	(2,500)	(450)	22,929
29.) Cash Sweep to Secured Lender	(21,000)	-	(21,000)	(27,000)	(10,000)	-	-	-	-	-	-	-	-	-	-	(79,000)
30.) Final Distribution	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(23,686)
31.) Ending Book Cash	7,001	46,153	64,981	63,804	63,066	35,632	37,714	38,098	36,030	10,056	7,452	4,911	4,120	1,620	1,207	-
32.) Outstanding Checks	815	1,043	1,024	4,458	983	11,890	982	681	681	2,308	-	-	-	-	-	-
33.) Ending Bank Cash	7,816	47,196	66,005	68,262	64,049	47,521	38,696	38,779	36,711	12,364	7,452	4,911	4,120	1,620	1,207	757
34.) Permitted Use of Cash Collateral	(5,108)	(4,510)	(4,459)	(7,456)	(4,685)	(39,074)	(9,767)	(6,491)	(4,911)	(25,723)	(2,295)	(1,601)	(74)	(1,986)	(92)	(4,907)
(120,215)																

Notes:

(1) Includes payroll, payroll taxes, and PTO & Severance; remitted back to parent monthly