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US BANKRUPTCY COURT
DISTRICT OF DELAWARE

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November 5, 2025

The Honorable Judge Laurie Selber Silverstein
United States Bankruptcy Court
District of Delaware
824 North Market Street
6th Floor Courtroom #2
Wilmington, DE 19801

Marineland Dolphin Adventure Case #25-10606 Docket #0680

Dear Judge Silverstein,

I am writing in support of Barbara and Jon Rubel's plan to keep the Marineland Dolphin Adventure operating as the world's first oceanarium. The mission of education, research, and entertainment has been the function of Marineland since 1938. The plan to operate as a nonprofit LLC has worked in the past. Felicia Cook is an experienced general manager.

Part of the oceanfront property is within the Florida Coastal Construction Line, and is not suitable for residential development. This parcel is zoned Commercial Tourist.

Marineland of Florida was established in 1938, and has a long history of extraordinary firsts in the care of marine mammals. The saltwater intake galleries are part of the original structure, and the fresh seawater contributes to the overall health and wellbeing of the animals.

Groundbreaking research was done in the early days of the facility. Now the research continues in partnership with the Whitney Laboratory for Marine Bioscience – University of Florida.

This facility in the Town of Marineland is part of a "Remarkable Coastal Place", and is worth preserving as a continuation of the unique history and memories of the countless visitors over the decades. Once lost, it can never be reclaimed.

In my opinion, preservation of Marineland surpasses the award to the highest bidder.

Respectfully,



Suzanne M. Dixon



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