UNITED STATES BANKRUPTCY COURT

	DISTRICT OF	New Jersey
In Re. CCA Construction, Inc	§ § §	Case No. 24-22548
Debtor(s)		☐ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 11/30/2025		Petition Date: 12/22/2024
Months Pending: 11	-	Industry Classification: 2 3 7 9
	ccrual Basis 🌘	Cash Basis
Debtor's Full-Time Employees (current):		34
Debtor's Full-Time Employees (as of date of c	order for relief):	39
 Statement of operations (profit or los Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professional Schedule of payments to insiders All bank statements and bank reconcil 	rsements ry and detail of the assets, liab s statement) s	ilities and equity (net worth) or deficit
Description of the assets sold or trans /s/ Felice Yudkin Signature of Responsible Party 12/22/2025 Date	<u>F</u> eli Pri 	ce Yudkin nted Name of Responsible Party Main Street, Hackensack, NJ 07601
		dress

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefor 1320.4(a)(2) applies.



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Debtor's Name CCA Construction, Inc

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Debtor's Name CCA Construction, Inc

raits	o: Froie	ssional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debto	or's professional fees & expenses (bankı	uptcy) Aggregate Total	\$201,656	\$13,534,441	\$561,264	\$13,534,441
	Itemiz	zed Breakdown by Firm					
		Firm Name	Role	-			
	i	Debevoise & Plimpton LLP	Co-Counsel	\$0	\$8,499,906	\$0	\$8,499,906
	ii	Cole Schotz P.C.	Co-Counsel	\$169,490	\$3,342,476	\$169,490	\$3,342,476
	iii	BDO Consulting Group, LLC	Financial Professional	\$0	\$1,567,276	\$359,608	\$1,567,276
	iv	Duane Morris LLP	Special Counsel	\$32,166	\$124,783	\$32,166	\$124,783
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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debto	or's professional fees & expens	es (nonbankruptcy) Aggregate Total				
	Itemi	Itemized Breakdown by Firm					
		Firm Name	Role				
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	c						
c.	All professional fees and expenses (debtor & committees)		\$201,656	\$13,534,441	\$0	\$13,534,441	

Pa	rt 6: Postpetition	Гахеѕ	Cur	rent Month	Cumulative
a.	Postpetition inco	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition inco	me taxes paid (local, state, and federal)		\$0	\$0
c.	-	loyer payroll taxes accrued	-	\$0	\$0
d.	Postpetition emp	loyer payroll taxes paid	-	\$0	\$0
e.	Postpetition prop	perty taxes paid		\$0	\$0
f.	Postpetition othe	r taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition othe	r taxes paid (local, state, and federal)		\$0	\$1,250
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymer	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔘	No 💿	
b.		nts made outside the ordinary course of business proval? (if yes, see Instructions)	Yes \bigcirc	No 💿	
c.	Were any paymer	nts made to or on behalf of insiders?	Yes	No \bigcirc	
d.	Are you current o	on postpetition tax return filings?	Yes •	No 🔿	
e.	Are you current o	on postpetition estimated tax payments?	Yes •	No 🔘	
f.	Were all trust fun	d taxes remitted on a current basis?	Yes (•)	No (
g.	Was there any po- (if yes, see Instruc	stpetition borrowing, other than trade credit? ctions)	Yes 🔿	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes •	No O N/A O	
i.	Do you have:	Worker's compensation insurance?	Yes •	No 🔘	
		If yes, are your premiums current?	Yes	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes •	No 🔿	
		If yes, are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
		General liability insurance?	Yes •	No 🔘	
		If yes, are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
k.	Has a disclosure s	tatement been filed with the court?	Yes (No 💿	
l.	Are you current v set forth under 2	vith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes •	No 🔿	

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	tor 5 Ttaine Corr Construction, me	245010
Pa	rt 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	\$0
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	\$0
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No •
m.	If yes, have you made all Domestic Support Obligation payments?	Yes No No N/A •
SS U.: the property of the end of Federal each	Privacy Act Statemen U.S.C. § 589b authorizes the collection of this information, and provision 704, 1106, and 1107. The United States Trustee will use this information S.C. § 1930(a) (6). The United States Trustee will also use this information be bankruptcy system, including the likelihood of a plan of reorganization obsecuted in good faith. This information may be disclosed to a bankrup eded to perform the trustee's or examiner's duties or to the appropriate forcement agency when the information indicates a violation or potential routine purposes. For a discussion of the types of routine disclosures the fice for United States Trustee's systems of records notice, UST-001, "Band. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtain rules_regulations/index.htm. Failure to provide this information could nkruptcy case or other action by the United States Trustee. 11 U.S.C. §	on of this information is mandatory under 11 U.S.C. in to calculate statutory fee assessments under 28 on to evaluate a chapter 11 debtor's progress through a being confirmed and whether the case is being tcy trustee or examiner when the information is federal, state, local, regulatory, tribal, or foreign law all violation of law. Other disclosures may be made nat may be made, you may consult the Executive inkruptcy Case Files and Associated Records." See 71 ned at the following link: http://www.justice.gov/ust/l result in the dismissal or conversion of your
	leclare under penalty of perjury that the foregoing Monthly Op ecumentation are true and correct and that I have been authorize	

Wei Zhao

12/22/2025

Date

Printed Name of Responsible Party

/s/ Wei Zhao

Deputy CFO

Title

Signature of Responsible Party

Case No. 24-22548

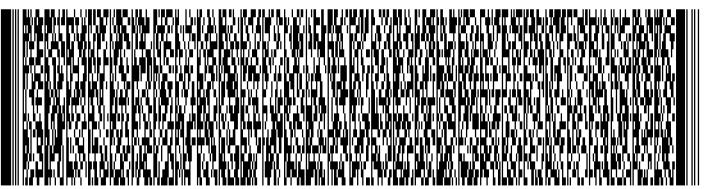
Debtor's Name CCA Construction, Inc

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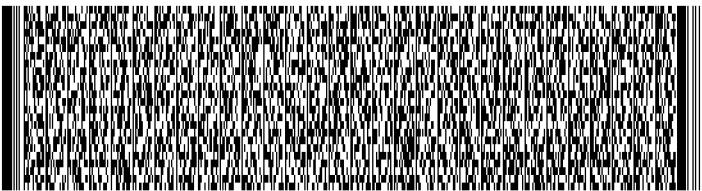
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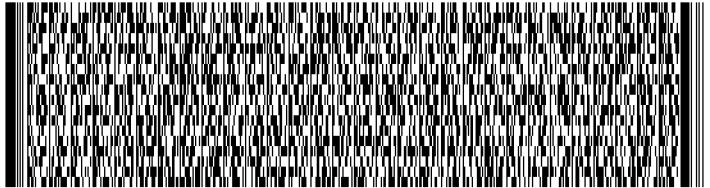
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Summary of Cash Receipts and Disbursements

For the period 11/1/25 - 11/30/25

	Nov-25	Cum	ulative to Date
Cash Beginning of Period (Book)	\$ 1,296,641	\$	78,791
Receipts			
Loans and Advances (net)	_		28,658,619
Other	22,555		936,019
Total Receipts	\$ 22,555	\$	29,594,638
D'. I.			
Disbursements	(402.740)		(6,000,644)
CCA Payroll	(492,719)		(6,092,641)
Health Insurance	(97,577)		(1,265,274)
CCA 401k Match	-		(207,029)
Visa Fee and Other Exp	-		(54,111)
Ordinary Course Bonuses	-		(193,193)
IT	(42,749)		(339,451)
Insurance	-		(4,613,861)
Employee Reimbursement	(12,921)		(305,173)
Other	(10,395)		(46,412)
Beijing Subsidiary Funding	-		(600,000)
Professional Expenses	(33,134)		(309,726)
Bank Fee	(7,500)		(87,902)
Taxes	-		(1,250)
Independent Director	(80,000)		(540,802)
Debevoise	-		(8,499,906)
BDO	(359,608)		(1,567,276)
Cole Schotz	(169,490)		(3,342,476)
Other Professionals	(32,166)		(124,783)
Claims Agent	-		(325,726)
DIP Expenses	-		(946,929)
UST Fees	-		(228,572)
Total Disbursements	\$ (1,338,259)	\$	(29,692,492)
Net Cash Flow	\$ (1,315,704)	\$	(97,854)
Cash End of Period (Book)	\$ (19,063)	\$	(19,063)
Reconciling Items	272,020		272,020
Cash End of Period (Bank)	\$ 252,957	\$	252,957

Balance Sheet

Prepaid Expense/Advance to Suppliers Due From Affiliates/Other Receivables Total current assets 104,618,783 Long-term equity investments Expenses Serial assets - Original value Less: Accumulated depreciation Fixed assets - Net Less: Accumulated depreciation Fixed assets - Net Fixed assets - Net Fixed assets - Net R&D Cost(CIP) Total non-current assets Total Assets Total Assets Liabilities Not Subject To Compromise Accounts payable Due To Affiliates Due To Affiliates Not Subject To Compromise Accounts payable/Accrued Expenses Total Liabilities Not Subject To Compromise Accounts payable/Accrued Expenses Liabilities Subject to Compromise Accounts payable/Accrued Expenses Due To Affiliates Total current liabilities Total current liabilities Total current liabilities Total non-current liabilities Total Inon-current liabilities Total Liabilities Subject to Compromise Total Liabilities Subject to Compromise Total Liabilities Subject to Compromise Total Inon-current liabilities Total Inon-current liabilities Total Liabilities Subject to Compromise Total Shareholders' equity Total liabilities and shareholders' equity Total liabilities and shareholders' equity	Cash	(19,063)
Total current assets 104,618,783 Long-term equity investments 28,163,337 Fixed assets - Original value 5,251,700 Less: Accumulated depreciation 4,795,411 Fixed assets - Net 456,289 Intangible assets - R&D Cost(CIP) 2,359,722 Total non-current assets 30,979,348 Total Assets 135,598,131 Liabilities Not Subject To Compromise Accounts payable Accounts payable 1,433,295 Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise 29,942,933 Liabilities Subject to Compromise 29,942,933 Liabilities Subject to Compromise 124,804,619 Total current liabilities 124,804,619 Total non-current liabilities 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 155,237,228 Paid-in capital 330,620,919 Retained Earnings (350,260,015)	Prepaid Expense/Advance to Suppliers	1,204,231
Liabilities Not Subject To Compromise Accounts payable Accounts payable/Accrued Expenses Accounts payables Total current liabilities Total current liabilities Total liabilities Subject to Compromise Accounts payable Accounts payable Accounts payable Accounts payable/Accrued Expenses Accounts payable/Accrued Expenses Total Liabilities Subject to Compromise Accounts payable/Accrued Expenses Accounts payable/Accrued Expenses Total current liabilities Total current liabilities Total non-current liabilities Total non-current liabilities Total liabilities Subject to Compromise Total Liabilities Subject to Compromise Total Liabilities Total Saccounts Saccounts Total liabilities Total Saccounts To	Due From Affiliates/Other Receivables	103,433,615
Fixed assets - Original value 5,251,700 Less: Accumulated depreciation 4,795,411 Fixed assets - Net 456,289 Intangible assets - R&D Cost(CIP) 2,359,722 Total non-current assets 30,979,348 Total Assets 135,598,131 Liabilities Not Subject To Compromise - Accounts payable 1,433,295 Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise 29,942,933 Liabilities Subject to Compromise 185,719 Accounts payable/Accrued Expenses 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 155,237,228 Paid-in capital 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Total current assets	104,618,783
Less: Accumulated depreciation 4,795,411 Fixed assets - Net 456,289 Intangible assets - R&D Cost(CIP) 2,359,722 Total non-current assets 30,979,348 Total Assets 135,598,131 Liabilities Not Subject To Compromise 28,201,232 Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise 29,942,933 Liabilities Subject to Compromise 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 155,237,228 Paid-in capital 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Long-term equity investments	28,163,337
Fixed assets - Net 456,289 Intangible assets - R&D Cost(CIP) 2,359,722 Total non-current assets 30,979,348 Total Assets 135,598,131 Liabilities Not Subject To Compromise - Accounts payable 1,433,295 Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise 29,942,933 Liabilities Subject to Compromise 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 155,237,228 Paid-in capital 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Fixed assets - Original value	5,251,700
Intangible assets R&D Cost(CIP) Total non-current assets Total Assets 135,598,131 Liabilities Not Subject To Compromise Accounts payable Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise Accounts payable/Accrued Expenses Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables Total Liabilities Subject to Compromise Total Liabilities Subject to Compromise Total current liabilities 124,990,338 Long-term payables Total Inon-current liabilities 125,294,294 Total liabilities 155,237,228 Paid-in capital Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Less: Accumulated depreciation	4,795,411
R&D Cost(CIP) 2,359,722 Total non-current assets 30,979,348 Total Assets 135,598,131 Liabilities Not Subject To Compromise 4,433,295 Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise 29,942,933 Liabilities Subject to Compromise 4 Accounts payable/Accrued Expenses 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 155,237,228 Paid-in capital 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Fixed assets - Net	456,289
Total non-current assets Total Assets 135,598,131 Liabilities Not Subject To Compromise Accounts payable Due To Affiliates OIP Financing Total Liabilities Not Subject To Compromise Liabilities Subject to Compromise Accounts payable/Accrued Expenses Due To Affiliates Accounts payable/Accrued Expenses Due To Affiliates Total current liabilities 124,804,619 Total current liabilities 124,990,338 Long-term payables Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 155,237,228 Paid-in capital Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Intangible assets	-
Total Assets135,598,131Liabilities Not Subject To CompromiseDue To Affiliates308,407DIP Financing28,201,232Total Liabilities Not Subject To Compromise29,942,933Liabilities Subject to Compromise29,942,933Accounts payable/Accrued Expenses185,719Due To Affiliates124,804,619Total current liabilities124,990,338Long-term payables303,956Total non-current liabilities303,956Total Liabilities Subject to Compromise125,294,294Total liabilities155,237,228Paid-in capital330,620,919Retained Earnings(350,260,015)Total shareholders' equity(19,639,096)	R&D Cost(CIP)	2,359,722
Liabilities Not Subject To Compromise Accounts payable 1,433,295 Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise 29,942,933 Liabilities Subject to Compromise Accounts payable/Accrued Expenses 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 303,050,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Total non-current assets	30,979,348
Accounts payable 1,433,295 Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise 29,942,933 Liabilities Subject to Compromise Accounts payable/Accrued Expenses 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 303,956 Total Liabilities (350,260,015) Total shareholders' equity (19,639,096)	Total Assets	135,598,131
Accounts payable 1,433,295 Due To Affiliates 308,407 DIP Financing 28,201,232 Total Liabilities Not Subject To Compromise 29,942,933 Liabilities Subject to Compromise Accounts payable/Accrued Expenses 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 303,956 Total Liabilities (350,260,015) Total shareholders' equity (19,639,096)		
Due To Affiliates308,407DIP Financing28,201,232Total Liabilities Not Subject To Compromise29,942,933Liabilities Subject to Compromise29,942,933Accounts payable/Accrued Expenses185,719Due To Affiliates124,804,619Total current liabilities124,990,338Long-term payables303,956Total non-current liabilities303,956Total Liabilities Subject to Compromise125,294,294Total liabilities155,237,228Paid-in capital330,620,919Retained Earnings(350,260,015)Total shareholders' equity(19,639,096)	Liabilities Not Subject To Compromise	
Total Liabilities Not Subject To Compromise Liabilities Subject to Compromise Accounts payable/Accrued Expenses Due To Affiliates Total current liabilities Long-term payables Total non-current liabilities Total Liabilities Subject to Compromise Total Liabilities Total Liabilities Paid-in capital Retained Earnings Total shareholders' equity 28,201,232 29,942,933 28,201,232 29,942,933 Labilities Subject to Compromise 185,719 124,804,619 124,899,338 124,990,338 124,990,338 124,990,338 125,294,294 125,294,294 125,294,294 125,237,228	Accounts payable	1,433,295
Total Liabilities Not Subject To Compromise Liabilities Subject to Compromise Accounts payable/Accrued Expenses Due To Affiliates Total current liabilities Long-term payables Total non-current liabilities Total Liabilities Subject to Compromise Total Liabilities Total liabilities Paid-in capital Retained Earnings Total shareholders' equity 29,942,933 29,942,933 185,719 124,804,619 124,990,338 124,990,338 124,990,338 124,990,338 124,990,338 124,990,338 124,990,338 124,990,338 124,990,338 124,990,338 124,990,338 125,294,294 125,294,294 Total liabilities 155,237,228	Due To Affiliates	308,407
Liabilities Subject to CompromiseAccounts payable/Accrued Expenses185,719Due To Affiliates124,804,619Total current liabilities124,990,338Long-term payables303,956Total non-current liabilities303,956Total Liabilities Subject to Compromise125,294,294Total liabilities155,237,228Paid-in capital330,620,919Retained Earnings(350,260,015)Total shareholders' equity(19,639,096)	DIP Financing	28,201,232
Accounts payable/Accrued Expenses 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Total Liabilities Not Subject To Compromise	29,942,933
Accounts payable/Accrued Expenses 185,719 Due To Affiliates 124,804,619 Total current liabilities 124,990,338 Long-term payables 303,956 Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)		
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Total current liabilities Long-term payables Total non-current liabilities Total Liabilities Subject to Compromise Total liabilities Paid-in capital Retained Earnings Total shareholders' equity 124,990,338 303,956 125,294,294 125,294,294 125,294,294 125,294,294 125,237,228 125,237,228 125,237,228 126,0015		•
Long-term payables303,956Total non-current liabilities303,956Total Liabilities Subject to Compromise125,294,294Total liabilities155,237,228Paid-in capital330,620,919Retained Earnings(350,260,015)Total shareholders' equity(19,639,096)		
Total non-current liabilities 303,956 Total Liabilities Subject to Compromise 125,294,294 Total liabilities 155,237,228 Paid-in capital 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)		• •
Total Liabilities Subject to Compromise 125,294,294 Total liabilities 155,237,228 Paid-in capital Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	- , ,	303,956
Total liabilities 155,237,228 Paid-in capital 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)		
Paid-in capital 330,620,919 Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Total Liabilities Subject to Compromise	125,294,294
Retained Earnings (350,260,015) Total shareholders' equity (19,639,096)	Total liabilities	155,237,228
Total shareholders' equity (19,639,096)	Paid-in capital	330,620,919
· · · <u> </u>	Retained Earnings	(350,260,015)
Total liabilities and shareholders' equity 135,598,131	Total shareholders' equity	(19,639,096)
	Total liabilities and shareholders' equity	135,598,131

The amounts listed herein under DIP Financing includes \$1,223,756 of PIK interest through October 31, 2025 and \$1,681,143 of downward adjustments to account for any portion of shared services paid by CCA postpetition that are allocable to its affiliates outside of the CCA Group, as contemplated by section 1.5(d) of the DIP credit agreement. The amounts listed herein under DIP Financing do not include any November 2025 downward adjustments, which have not been calculated yet.

Income Statement

	Current Month
Revenue	-
Cost of sales	-
Gross Profit	-
General and administrative expenses	999,092
Interest Income	(0)
Bank Charges	7,500
Operating Income	(1,006,591)
Non-operating income	-
Non-operating expenses	-
Total Income	(1,006,591)
Income tax expenses	-
Net Income	(1,006,591)

Postpetition AP Aging

121 days and older	302,953
91 to 120 days	422,625
61-90 days old	283,332
31-60 days old	375,520
Current	48,864

Postpetition AP Aging amounts primarily relate to certain professional fee hold backs in accordance with the court's compensation procedures.

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Professional Fees Payment Schedule

Current

			Amount Paid by Estate for Fees and
Name of Professional	Туре	Role	Expenses
Debevoise & Plimpton LLP	Bankruptcy	Co-Counsel	-
Cole Schotz P.C.	Bankruptcy	Co-Counsel	169,490
BDO Consulting Group, LLC	Bankruptcy	Financial Advisor	359,608
Duane Morris LLP	Bankruptcy	Counsel to Special Committee	32,166
Kurtzman Carson Consultants LLC dba Verita Global	Other	Claims Agent	-
FGS Global (US) LLC	Other	Public Relations	33,134
Barst & Mukamal LLP formally Barst Mukamal & Kleiner LLP	Other	Legal - Immigration	-
Lilling & Company LLP	Other	ERISA Audit Services	-

Cumulative

			Amount Paid by Estate for Fees and
Name of Professional	Туре	Role	Expenses
Debevoise & Plimpton LLP	Bankruptcy	Co-Counsel	8,499,906
Cole Schotz P.C.	Bankruptcy	Co-Counsel	3,342,476
BDO Consulting Group, LLC	Bankruptcy	Financial Advisor	1,567,276
Duane Morris LLP	Bankruptcy	Counsel to Special Committee	124,783
Kurtzman Carson Consultants LLC dba Verita Global	Other	Claims Agent	325,726
FGS Global (US) LLC	Other	Public Relations	227,845
CBIZ Marks, Paneth, LLC	Other	Tax Advisor	56,710
Barst & Mukamal LLP formally Barst Mukamal & Kleiner LLP	Other	Legal - Immigration	49,820
Lilling & Company LLP	Other	ERISA Audit Services	21,295
Smith & Downey, P.A.	Other	Legal - ERISA Plans and Audits	3.876

In addition to the above required information, CCA makes the following additional disclosures regarding accrued and unpaid professional fees for the sake of additional transparency.

Debevoise & Plimpton LLP May through August holdback totaling \$629,986 approved not yet paid. September and October fees and expenses totaled \$1,420,444 (80% of September fees approved not yet paid, October not yet approved). November fees and expenses estimated at \$1,050,000.

BDO Consulting Group, LLC May through August holdback totaling \$258,042 approved not yet paid. September and October fees and expenses totaled \$478,730 (80% of September and October fees approved not yet paid). November fees and expenses estimated at \$100,000.

Cole Schotz P.C. May through August holdback totaling \$472,088 approved not yet paid. September and October fees and expenses totaled \$375,118 (80% of September fees approved and paid, October approved not yet paid). November fees and expenses estimated at \$200,000.

Duane Morris LLP May through August holdback totaling \$22,927 approved not yet paid. September and October fees and expenses totaled \$69,599 (80% of September and October fees approved and paid). November fees and expenses totaled \$45,988 (not yet approved).

Payments to Insiders

Name of Insider	Date of Payment	Amount Reason for Payment		
Jun Li	11/6/2025, 11/20/2025	5,475.72	Expense Reimbursement	
Jun Li	11/13/2025, 11/26/2025	15,923.08	Compensation	
Jingtao Yang	11/13/2025, 11/26/2025	25,000.00	Compensation	
Lilin Cao	11/13/2025, 11/26/2025	30,076.92	Compensation	
Yan Wei	11/13/2025, 11/26/2025	40,153.84	Compensation	
Independent Director	11/13/2025, 11/20/2025	80,000.00	Independent Director Fees	

Bank Reconciliation

For the period 11/1/25 - 11/30/25

	Month End			Other		
Bank Account Number	Book Balance	Outstanding Checks	Deposits in Transit	Reconciling Items	11/30 Bank Balance	Bank
3538	(185,905)	272,020	-	-	86,115	HSBC
4584	166,727	-	-	-	166,727	HSBC
1310	115	-	-	-	115	HSBC
	(19.063)	272.020	_	-	252.957	_

Summary of Cash and Non Cash Intercompany Transactions

For the period 11/1/25 - 11/30/25

Cash	Transactions	(1)

Due to CCA SC Due to CSCEC Holding Subtotal

11/1/25 - 11/30/2025			
Debits	Credits	Net Activity	
-	(10,300)	(10,300)	
ı	-	-	
-	(10,300)	(10,300)	

Non Cash Transactions (2)

Due to/from CCA UniBuy
Other AP-CCA SC
Due to/from CCA SE
Due to CSCEC Holding
Due to/from CCA Panama Corp
Due to/from Plaza - general
Strategic Real Estate LLC
Other AP-CCA Civil
Other AP- Neworld
Subtotal

	11/1/25 - 11/30/2025				
Debits	Credits	Net Activity			
349	(2,636)	(2,287)			
17,470	=	17,470			
377	=	377			
167,168	(228,830)	(61,662)			
19,593	(22,725)	(3,132)			
57,145	=	57,145			
57,714	(75,357)	(17,643)			
15,759	=	15,759			
18,637	(24,994)	(6,357)			
354,212	(354,542)	(329)			

Total	354,212	(364,842)	(10,629)
Total	334,212	(307,072)	(10,023)

- (1) Transactions: Cash transactions represent debits and credits to the Due To / Due From accounts. Accounting Treatment: Credits to the Due To account represents a debit to cash (i.e. cash inflow).
- (2) Transactions: Non-cash allocations represent shared service expenses paid by CCA which are allocated to subsidiaries and affiliates as described in the First Day Motions.

Accounting Treatment: Debits represent Due To CCA and Credits represent Due From CCA to subsidiaries and affiliates.

P.O. Box 1393 Buffalo, NY 14240-1393

Questions? Call 1.877.472.2249 us.hsbc.com Or write: **HSBC** P.O. Box 9 Buffalo, New York 14240

CCA CONSTRUCTION, INC. MMC DEBTOR IN POSSESSION 445 SOUTH ST # 310 MORRISTOWN NJ 079606475

MONEY MARKET CHECK ACCESS	ACCOUNT NUMBER
- GLCM	STATEMENT PERIOD 11/01/25 TO 11/28/25
CCA CONSTRUCTION, INC. MMC DEBTOR IN POSSESSION	
BEGINNING BALANCE	\$114.32
DEPOSITS & OTHER ADDITIONS	\$0.21
WITHDRAWALS & OTHER SUBTRACTIONS	\$0.00
ENDING BALANCE	\$114.53
ANNUAL PERCENTAGE YIELD EARNED 11/01/25 - 11/28/25	2.42%
INTEREST EARNED THIS PERIOD	\$0.21
AVERAGE DAILY BALANCE	\$114.33
INTEREST NOT AVAILABLE UNTIL CREDITED	
INTEREST PAID YEAR TO DATE	\$2.83

DATE POSTED	DESCRIPTION OF TRANSACTIONS	DEPOSITS & OTHER ADDITIONS	WITHDRAWALS & OTHER SUBTRACTIONS	BALANCE
11/01/25	OPENING BALANCE			\$114.32
11/28/25	INTEREST PAID FROM 10/31/25 THRU 11/27/25	0.21		\$114.53
11/28/25	ENDING BALANCE			\$114.53

All deposited items are credited subject to final payment.

Some of the payment information provided herein may be truncated due to space constraints. If you need access to richer and complete payment information (as per ISO 20022 standard) delivered via MX statements and/or advice, please contact your relationship or client service manager.

Please examine your statement at once.

If you change your address, please notify us of your new address.

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For Consumer Accounts Only:

IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC TRANSFERS

Electronic transfers (called transfers below) means a) deposits, withdrawals, or payments made at an ATM or store terminal, b) bill payer transfers c) all other electronic transfers (e.g., payroll deposits, Social Security deposits, insurance payments, etc.).

If you think your statement or receipt is wrong, or if you need more information about a transfer on the statement or receipt, TELEPHONE US OR WRITE TO US AS SOON AS YOU CAN -- USE THE TELEPHONE NUMBER OR ADDRESS ON THE FRONT OF THIS STATEMENT.

We must hear from you no later than 60 days after we sent you the FIRST statement on which the error or problem appeared.

- (1) Tell us your name and account number (if any).
- (2) Describe the error or the transfer you are unsure about, and explain as clearly as you can why you believe there is an error or why you need more information.
- (3) Tell us the dollar amount of the suspected error.

We will investigate your complaint and will correct any error promptly. If we take more than 10 business days to do this, we will credit your account for the amount you think is in error, so that you will have the use of the money during the time it takes to complete our investigation.

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HSBC

P.O. Box 2120 Buffalo, NY 14240-2120

> CCA Construction, Inc. DEBTOR IN POSSESSION 445 SOUTH ST # 310 MORRISTOWN NJ 07960-6475

Questions? TDD 800-TDD-1212 or write: HSBC Bank USA, N.A. 239 Van Rensselaer Street Buffalo, NY 14210

ORIGINAL NOT MAILED

STATEMENT OF DEMAND DEPOSIT ACTIVITY ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION SUMMARY

DATE			REFERENCE
ENTRY POST VALUE	AMOUNT	DESCRIPTION	STATEMENT DEPARTMENT CLIENT
CLOSING LEDGER - 10/31 CLOSING AVAILABLE - 10/31	\$1,165,697.92 \$1,165,697.92		
11/03	\$0.00		
TOTAL CREDIT LEDGER BALANCE	\$0.00 \$1,165,668.40		
11/03 11/03 11/03	\$-29.52	DR-OVERDRAFT INTEREST	4025294936 INTEREST
TOTAL DEBIT LEDGER BALANCE AVAILABLE BALANCE	\$-29.52 \$1,165,668.40 \$1,165,668.40		
11/04	\$0.00		
TOTAL CREDIT	\$0.00		
11/04 11/04 11/04 11/04 11/04	\$-62.27 -359,608.00	DR-ACH PAYMENT DR-FED WIRE PAYMENT	4015406689 043301603350667 4018865622 308364362 66517AP01NEK
TOTAL DEBIT LEDGER BALANCE AVAILABLE BALANCE	\$-359,670.27 \$805,998.13 \$805,998.13		
11/05	\$0.00		
TOTAL CREDIT	\$0.00		

Continues to next page

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION SUMMARY

	DATE				REFERENC	E
ENTRY	POST	VALUE	– AMOUNT	DESCRIPTION	STATEMENT DEPARTMEN	NT CLIENT
	Continu	ued from	previous page			
11/05	11/05	11/05		DR-ACH PAYMENT	4015406939	104000019329514
11/03	11/05	11/05		DR-CORP PAYMENT/CASH DISBMT	4015406938	071000286856398
то:		_		Breson Translative termination	4010400000	07 1000200030330
	TAL DEB SER BALA		\$-2,659.01 \$803,339.12			
	BLE BAL		\$803,339.12			
AVAILA	OLL DAL	ANOL	ψ000,000.12			
11/06	11/06	11/06	\$3,119.09	CR-CORP PAYMENT/CASH CONC	4015404736	113000027076154
TO	TAL CRE	DIT	\$3,119.09			
			, , , , , , , , , , , , , , , , , , ,			
11/06		_	\$0.00			
TO	TAL DEB	IT _	\$0.00			
LEDG	ER BALA	NCE	\$806,458.21			
AVAILA	BLE BAL	ANCE	\$806,458.21			
44/07			#0.00			
11/07		_	\$0.00			
TO	TAL CRE	DIT	\$0.00			
11/07	11/07	11/07	\$-154.00	DR- 1 CHECK PAID		
11/07	11/07	11/07		DR-ACH PAYMENT	4015409274	025311004877457
	11/07	11/07		DR-ACH PAYMENT	4015409273	025311004877456
TO	TAL DEB	_	\$-4,853.99		.0.0.002.0	020011001011100
	SER BALA		\$801,604.22			
	BLE BAL		\$801,604.22			
11/10		_	\$0.00			
TO	TAL CRE	DIT	\$0.00			
11/10	11/10	11/10	\$-5.857.17	DR- 2 CHECKS PAID		
11,10	11/10	11/10		DR-ACH PAYMENT	4015409407	021000022288921
	11/10	11/10		DR-CORP PAYMENT/CASH DISBMT	4015410886	025314005833517
	11/10	11/10		DR-CORP PAYMENT/CASH DISBMT	4015409406	071000288163424
	11/10	11/10	-9,851.63	DR-CORP PAYMENT/CASH DISBMT	4015410887	025314005833518
TO	TAL DEB	IT _	\$-17,262.51			
	ER BALA		\$784,341.71			
AVAILA	BLE BAL	ANCE	\$784,341.71			
4444			#0.00			
11/12		_	\$0.00			
TO	TAL CRE	DIT	\$0.00			
11/12	11/12	11/12	\$-16,212.97	DR- 1 CHECK PAID		
¥ -=	11/12	11/12		DR-BOOK TRANSFER	4018867197 316094478	PR
TO	TAL DEB	_	\$-266,212.97			
	SER BALA		\$518,128.74			
	BLE BAL		\$518,128.74			
					• "	

Continues to next page

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION SUMMARY

	DATE				REFERENC	 E
ENTRY	POST	POST VALUE AMOUNT DESCRIPTION		DESCRIPTION	STATEMENT DEPARTMEN	NT CLIENT
	Continu	ued from	previous page			
11/14	11/14	11/14	\$2,926.39	CR-DEPOSIT	7818000970	
	TAL CRE	_	\$2,926.39	5.1.52.1.661.1	701000070	
44/44	44/44	44/44	¢ 22.466.40	DD CLUDG DAVMENT	4040000700 040404000	005074700545
11/14	11/14 TAL DEB	11/14 _	\$-32,166.40	DR-CHIPS PAYMENT	4018822780 318481393	28597AZ00E4B
	ER BALA		\$488,888.73			
	BLE BAL		\$485,962.34			
11/17			\$0.00			
	TAL CRE	_ DIT _	\$0.00			
10	TAL CRE	ווט	φυ.υυ			
11/17	11/17	11/17	\$-12,607.83	DR- 3 CHECKS PAID		
	TAL DEB		\$-12,607.83			
	ER BALA		\$476,280.90			
AVAILA	BLE BAL	ANCE	\$476,280.90			
11/18	11/18	11/18	\$105.16	CR-DEPOSIT	7819005769	
	11/18	11/18	2,800.00	CR-DEPOSIT	7819005884	
	11/18	11/18	2,985.14	CR-DEPOSIT	7819005757	
	11/18	11/18	3,119.09	CR-ACH TRANSACTION	4015404446	113000027817443
	11/18	11/18	7,500.00	CR-DEPOSIT	7819005878	
ТО	TAL CRE	DIT	\$16,509.39			
11/18	11/18	11/18	\$-3.913.41	DR-ACH PAYMENT	4015406414	025322009828647
,	11/18	11/18		DR-CORP PAYMENT/CASH DISBMT	4015406415	025322009828648
	11/18	11/18		DR-CORP PAYMENT/CASH DISBMT	4015406416	025322009828649
ТО	TAL DEB	IT -	\$-135,815.33			
	ER BALA		\$356,974.96			
AVAILA	BLE BAL	ANCE	\$343,584.66			
11/19			\$0.00			
	TAL CRE	DIT -	\$0.00			
11/19	11/19	11/19	\$ ₋ 5 336 58	DR- 1 CHECK PAID		
	TAL DEB	_	\$-5,336.58	DIC TOTILORY AID		
			\$351,638.38			
		\$351,638.38				
11/20			\$0.00			
ТО	TAL CRE	DIT	\$0.00			
11/20	11/20	11/20	\$-160.00	DR- 1 CHECK PAID		
то	TAL DEB	IT -	\$-160.00			
					~	

Continues to next page

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION SUMMARY

	DATE				REFEREN	CE
ENTRY	POST	VALUE	AMOUNT	DESCRIPTION	STATEMENT DEPARTME	ENT CLIENT
•	Contin	ued from	previous page			
LEDG	ER BALA	ANCE	\$351,478.38			
AVAILA	BLE BAL	ANCE	\$351,478.38			
11/21		_	\$0.00			
TO	TAL CRE	DIT	\$0.00			
11/21	11/21	11/21	\$-656.04	DR- 1 CHECK PAID		
	11/21	11/21	-128.77	DR-ACH PAYMENT	4015409670	021000024000406
	11/21	11/21 _	-248,900.00	DR-BOOK TRANSFER	4018880850 325467873	PR
TO	TAL DEE	BIT	\$-249,684.81			
LEDG	ER BALA	ANCE	\$101,793.57			
AVAILA	BLE BAL	ANCE	\$101,793.57			
11/24		_	\$0.00			
TO'	TAL CRE	DIT	\$0.00			
11/24	11/24	11/24	\$-2,385.18	DR-ACH PAYMENT	4015409902	021000020785519
TO [°]	TAL DEE	BIT	\$-2,385.18			
LEDG	ER BALA	ANCE	\$99,408.39			
AVAILA	BLE BAL	ANCE	\$99,408.39			
11/25		_	\$0.00			
TO	TAL CRE	DIT	\$0.00			
11/25	11/25	11/25	\$-4,307.68	DR-ACH PAYMENT	4015410579	025329003376349
TO	TAL DEE	BIT	\$-4,307.68			
LEDG	ER BALA	ANCE	\$95,100.71			
AVAILA	BLE BAL	ANCE	\$95,100.71			
11/26			\$0.00			
TO'	TAL CRE	DIT	\$0.00			
11/26	11/26	11/26	\$-1.515.63	DR- 1 CHECK PAID		
11/20	11/26	11/26		DR-ACCOUNT ANALYSIS CHARGE	4035244613 FBAAS	FBAAS
TO	TAL DEE	_	\$-8,985.69			
ITEMS P	AID ON	I THIS ST	ATEMENT			
NUMBER	RED CH	ECKS				
CHE	CK# E	DATE	AMOUNT	CHECK # DATE	AMOUNT CHECK # DA	ATE AMOUNT
001000	1424 ′	11/07	\$154.00	0010001425 11/10	\$690.79 0010001426 11	1/12 \$16,212.97
001000	1427 ′	11/17	\$368.89	0010001428 11/10	\$5,166.38 0010001434 11	1/20 \$160.00
001000	1435 1	11/21	\$656.04	0010001436 11/17		1/17 \$41.14
001000		11/19	\$5,336.58	0010001441 11/26	\$1,515.63	
001000°	1427 <i>°</i> 1435 <i>°</i>	11/17 11/21	\$368.89 \$656.04	0010001428 11/10 0010001436 11/17	\$5,166.38 0010001434 11 \$12,197.80 0010001437 11	1/20 \$

CLOSING LEDGER

ACCOUNT NUMBER

STATEMENT PERIOD

CLOSING AVAILABLE

11/01/2025 TO 11/28/2025

TRANSACTION SUMMARY

	DATE						REFERENCE
ENTRY	POST	VALUE	AMOUNT	DESCRIPTION		STATEMENT	DEPARTMENT CLIENT
				TOTAL TRANSACTIONS	Ν	IUMBER OF	
				AMOUNT	TR	ANSACTIONS	_
		Т	OTAL CREDITS	\$22,554.87		7	
		С	EBIT ADVICES	\$1,059,637.55		21	
		C	CHECKS	\$42,500.22		11	
		Т	OTAL DEBITS	\$1,102,137.77		32	_
		T	OTAL TRANSAC	TIONS POSTED		39	_

CURRENT REPORTING PERIOD

BALANCE	FOR 10/31/2025	\$1,165,6	97.92	BALANCE FOR	10/31/2025	\$1,165,697.92
DATE	ORIGINAL LEDGER BALANCE	AGGREGATE LEDGER ADJ	ADJUSTED LEDGER BALANCE	ORIGINAL AVAILABLE BALANCE	AGGREGATE AVAILABLE ADJ	ADJUSTED AVAILABLE BALANCE
11/01	\$1,165,697.92	\$0.00	\$1,165,697.92	\$1,165,697.92	\$0.00	\$1,165,697.92
11/02	1,165,697.92	0.00	1,165,697.92	1,165,697.92	0.00	1,165,697.92
11/03	1,165,668.40	0.00	1,165,668.40	1,165,668.40	0.00	1,165,668.40
11/04	805,998.13	0.00	805,998.13	805,998.13	0.00	805,998.13
11/05	803,339.12	0.00	803,339.12	803,339.12	0.00	803,339.12
11/06	806,458.21	0.00	806,458.21	806,458.21	0.00	806,458.21
11/07	801,604.22	0.00	801,604.22	801,604.22	0.00	801,604.22
11/08	801,604.22	0.00	801,604.22	801,604.22	0.00	801,604.22
11/09	801,604.22	0.00	801,604.22	801,604.22	0.00	801,604.22
11/10	784,341.71	0.00	784,341.71	784,341.71	0.00	784,341.71
11/11	784,341.71	0.00	784,341.71	784,341.71	0.00	784,341.71
11/12	518,128.74	0.00	518,128.74	518,128.74	0.00	518,128.74
11/13	518,128.74	0.00	518,128.74	518,128.74	0.00	518,128.74
11/14	488,888.73	0.00	488,888.73	485,962.34	0.00	485,962.34
11/15	488,888.73	0.00	488,888.73	485,962.34	0.00	485,962.34
11/16	488,888.73	0.00	488,888.73	485,962.34	0.00	485,962.34
11/17	476,280.90	0.00	476,280.90	476,280.90	0.00	476,280.90
11/18	356,974.96	0.00	356,974.96	343,584.66	0.00	343,584.66
11/19	351,638.38	0.00	351,638.38	351,638.38	0.00	351,638.38
11/20	351,478.38	0.00	351,478.38	351,478.38	0.00	351,478.38
11/21	101,793.57	0.00	101,793.57	101,793.57	0.00	101,793.57
11/22	101,793.57	0.00	101,793.57	101,793.57	0.00	101,793.57
11/23	101,793.57	0.00	101,793.57	101,793.57	0.00	101,793.57

Continues to next page

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

CURRENT REPORTING PERIOD

DATE	ORIGINAL LEDGER BALANCE	AGGREGATE LEDGER ADJ	ADJUSTED LEDGER BALANCE	ORIGINAL AVAILABLE BALANCE	AGGREGATE AVAILABLE ADJ	ADJUSTED AVAILABLE BALANCE
	Continued from previous	ous page				
11/24	99,408.39	0.00	99,408.39	99,408.39	0.00	99,408.39
11/25	95,100.71	-1,515.63	93,585.08	95,100.71	-1,515.63	93,585.08
11/26	86,115.02	0.00	86,115.02	86,115.02	0.00	86,115.02
11/27	86,115.02	0.00	86,115.02	86,115.02	0.00	86,115.02
11/28	86,115.02	0.00	86,115.02	86,115.02	0.00	86,115.02
11/29	86,115.02	0.00	86,115.02	86,115.02	0.00	86,115.02
11/30	86,115.02	0.00	86,115.02	86,115.02	0.00	86,115.02

AVERAGE AVAILABLE BALANCE HISTORY (IN THOUSANDS)

	CLOSE OF 10/31/2025	NOVEMBER ADJUSTMENTS EFFECT	CLOSE OF 11/30/2025
	10/31/2025	EFFEGI	11/30/2023
NOV 2025	\$0.0	\$-0.1	\$494.4
OCT	1,034.7	0.0	1,034.7
SEP	963.5	0.0	963.5
AUG	2,023.7	0.0	2,023.7
JUL	4,173.0	0.0	4,173.0
JUN	2,475.0	0.0	2,475.0
MAY	3,257.4	0.0	3,257.4
APR	4,085.1	0.0	4,085.1
MAR	4,669.5	0.0	4,669.5
FEB	4,183.4	0.0	4,183.4
JAN	5,122.7	0.0	5,122.7
DEC 2024	1,134.0	0.0	1,134.0
NOV	216.3	0.0	216.3

PLEASE RECONCILE YOUR ACCOUNT PROMPTLY. INQUIRIES PERTAINING TO THIS STATEMENT MAY BE DIRECTED TO YOUR CLIENT SERVICE REPRESENTATIVE.

TRANSACTION DETAIL

DATE	AMOUNT	STMT. REF	DEPT. REF	TYPE	DESCRIPTION
11/03	\$-29.52	4025294936	INTEREST		REPRESENTS OVERDRAFT CHARGE ON ACCTPLEASE REFER TO THE OVERDRAFTINTEREST STATEMENT FOR DETAILS
11/04	-62.27	4015406689			ACH PAYMENT TO ADT SECURITY SER-ADTPAPACHADT SECUR ADTPAPACH 88316559

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ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION DETAIL

DATE	AMOUNT	STMT. REF	DEPT. REF	TYPE DESCRIPTION
	Continued from prev	rious page		
11/04	-359,608.00	4018865622	308364362	DR 58SEND FED PNC BANK, NATIONAL ASSOCIATION*BBK:PNC BANK,NATIONAL ASSOCIATION,CHERRY HILL*BNF:BDO*OBI:/INV/493*BBI:/DA S/REF:66517AP01NEK*ST FEDSEQ:B1Q8982C001588*TIME:1054*YR
11/05	-215.40	4015406939		REF:66517AP01NEK*MMB REF:308364362 DR ACH PAYMENT TO QUENCH USA, INCQUENCH USAQUENCH US QUENCH USA M81292237423
11/05	-2,443.61	4015406938		DR ACH CORP TRADE PAYMENT TO WEST PUBLISHINGWEST PUBL EDI/EFTPMT 120087941825001
11/06	3,119.09	4015404736		CR ACH CORP TRADE PAYMENT FROM ATLAS STRATEGICATLAS STR SENDER 824791862
11/07	-990.19	4015409274		DR ACH HSBCNET PAYMENTCHINA CON PAYMENT 000009901956617AP01YEP20251107 HNET HLD
11/07	-3,709.80	4015409273		DR ACH HSBCNET PAYMENTCHINA CON PAYMENT 000037098042067AS000ES20251107 HNET HLD
11/10	-76.01	4015409407		DR ACH PAYMENT TO FEDERAL EXPRESS-DEBITFEDERAL E DEBIT EPA32736771
11/10	-255.90	4015410886		DR ACH HSBCNET CORPORATE PAYMENTCHINA CON PAYMENT 000002559012307AS00DXJ20251110 HNET HLD
11/10	-1,221.80	4015409406		DR ACH CORP TRADE PAYMENT TO WEST PUBLISHINGWEST PUBL EDI/EFTPMT 120089183825001
11/10	-9,851.63	4015410887		DR ACH HSBCNET CORPORATE PAYMENTCHINA CON PAYMENT 000098516309247AP013SN20251110 HNET HLD
11/12	-250,000.00	4018867197	316094478	DR 45BOOK DEBIT CCA CONSTRUCTION, INC.*BNF:CCA CONSTRUCTION, INC.,NJ 07960 US*BBI:/DAS/REF:11047AX01UF6*STBOOK*TIME:1326*YR REF:PR*MMB REF:316094478
11/14	2,926.39	7818000970		CR
11/14	-32,166.40	4018822780	318481393	DR 37SEND CHIP WELLS FARGO BANK, N.A.*BNF:DUANE MORRIS LLP*OBI:/INV/537*BBI:/DAS/REF:28597AZ00E4B*STC HIPSEQ:00616143*TIME:1335*YR REF:28597AZ00E4B*MMB REF:318481393
11/18	105.16	7819005769		CR
11/18	2,800.00	7819005884		CR
11/18	2,985.14	7819005757		CR
11/18	3,119.09	4015404446		CR ACH DEPOSIT FROM YAO LI-SENDERYAO LI SENDER 827484496
11/18	7,500.00	7819005878		CR

Continues to next page

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION DETAIL

			110,010		
DATE	AMOUNT	STMT. REF	DEPT. REF	TYPE	DESCRIPTION
	Continued from prev	ious page			
11/18	-3,913.41	4015406414		DR /	ACH HSBCNET PAYMENTCHINA CON PAYMENT
11/18	-40,000.00	4015406415		DR /	000039134171317AZ00NOL20251118 HNET HLD ACH HSBCNET CORPORATE PAYMENTCHINA CON PAYMENT 00040000065457AZ00C6F20251118 HNET HLD
11/18	-91,901.92	4015406416		DR /	ACH HSBCNET CORPORATE PAYMENTCHINA CON PAYMENT 000919019207827AZ00FOZ20251118 HNET HLD
11/21	-128.77	4015409670		DR /	ACH PAYMENT TO FEDERAL EXPRESS-DEBITFEDERAL E DEBIT EPA33279631
11/21	-248,900.00	4018880850	325467873	C	45BOOK DEBIT CCA CONSTRUCTION, INC.*BNF:CCA CONSTRUCTION, INC.,NJ 07960 JS*BBI:/DAS/REF:47887B7010UO*STBOOK*TIME:1549*YR REF:PR*MMB REF:325467873
11/24	-2,385.18	4015409902			ACH PAYMENT TO ACHMA VISB-BILL PYMNTACHMA VIS BILL PYMNT 6566434
11/25	-4,307.68	4015410579			ACH HSBCNET PAYMENTCHINA CON PAYMENT
11/26	-7,470.06	4035244613	FBAAS	DR I	000043076867657B601FE320251125 HNET HLD REPRESENTS CHARGE FOR BALANCE SHORTFALL FEES JNDERINVOICE # CM710834 FOR ACCOUNT GROUP 92000000



P.O. Box 2120 Buffalo, NY 14240-2120 Questions? TDD 800-TDD-1212 or write: HSBC Bank USA, N.A. 239 Van Rensselaer Street Buffalo, NY 14210

CCA Construction, Inc.
PAYR DEBTOR IN POSSESSION
445 South Street STE 310
Morristown NJ 07960- 0

ORIGINAL NOT MAILED

STATEMENT OF DEMAND DEPOSIT ACTIVITY ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION SUMMARY

DATE			REFERENC	E
ENTRY POST VALUE	AMOUNT	DESCRIPTION	STATEMENT DEPARTMEN	NT CLIENT
CLOSING LEDGER - 10/31 CLOSING AVAILABLE - 10/31	\$160,546.86 \$160,546.86			
11/07	\$0.00			
TOTAL CREDIT LEDGER BALANCE	\$0.00 \$159,638.33			
11/07 11/07 11/07	\$-908.53	DR-CORP PAYMENT/CASH DISBMT	4015407709	053201601996039
TOTAL DEBIT LEDGER BALANCE AVAILABLE BALANCE	\$-908.53 \$159,638.33 \$159,638.33			
11/12 11/12 11/12 TOTAL CREDIT	\$250,000.00 \$250,000.00	CR-BOOK TRANSFER	4018867213 316094478	PR
11/12 11/12 11/12 TOTAL DEBIT LEDGER BALANCE AVAILABLE BALANCE	\$-231,092.04 \$-231,092.04 \$178,546.29 \$178,546.29	DR-CHIPS PAYMENT	4018842887 316091470	CCA-PAYCHEX
11/13 TOTAL CREDIT	\$0.00 \$0.00			
11/13 11/13 11/13	\$-175.73	DR-CORP PAYMENT/CASH DISBMT	4015407531	021000027866380

Continues to next page

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION SUMMARY

DATE				REFERENCE			
ENTRY POST	RY POST VALUE AMOUNT		DESCRIPTION	STATEMENT DEPARTMENT	STATEMENT DEPARTMENT CLIENT		
Contir	nued fron	n previous page					
11/13	11/13	-14,292.03	DR-CORP PAYMENT/CASH DISBMT	4015407532	091000014844787		
TOTAL DE	3IT	\$-14,467.76					
LEDGER BAL	ANCE	\$164,078.53					
AVAILABLE BA	LANCE	\$164,078.53					
11/14		\$0.00					
TOTAL CRI	EDIT	\$0.00					
11/11 11/11	11/11	¢ 285 80	DR-CORP PAYMENT/CASH DISBMT	4045440450	024000022052627		
11/14 11/14 TOTAL DE	11/14	\$-285.80	DR-CORP PATIMENT/CASH DISBINT	4015410458	021000023053637		
LEDGER BAL		\$-285.80 \$163,792.73					
AVAILABLE BA		\$163,792.73					
11/17		\$0.00					
TOTAL CRI	EDIT	\$0.00					
11/17 11/17	11/17	\$-1,212.53	DR-CORP PAYMENT/CASH DISBMT	4015408254	053201601109911		
TOTAL DE	ЗIT	\$-1,212.53					
LEDGER BAL	ANCE	\$162,580.20					
AVAILABLE BA	LANCE	\$162,580.20					
11/21 11/21	11/21	\$248,900.00	CR-BOOK TRANSFER	4018880865 325467873	PR		
TOTAL CRI	EDIT	\$248,900.00					
11/21 11/21	11/21	\$-230,285.04	DR-CHIPS PAYMENT	4018875222 325465310	CCA-PAYCHEX		
TOTAL DE	BIT	\$-230,285.04					
LEDGER BAL		\$181,195.16					
AVAILABLE BA	LANCE	\$181,195.16					
11/26		\$0.00					
TOTAL CRI	FDIT	\$0.00					
1017L ON							
11/26 11/26	11/26		DR-CORP PAYMENT/CASH DISBMT	4015407260	021000020021666		
11/26	11/26		DR-CORP PAYMENT/CASH DISBMT	4015407261	091000018115859		
TOTAL DE	ЗIT	\$-14,467.76					
			TOTAL TRANSACTIONS	NUMBER OF			
			AMOUNT	TRANSACTIONS			
		TOTAL CREDITS	\$498,900.00	2			
		DEBIT ADVICES	\$492,719.46	9			
		CHECKS	\$0.00	0			
		TOTAL DEBITS	\$492,719.46	9			

166,727.40

11/30

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

CURRENT REPORTING PERIOD

CLOSING LEDGER CLOSING AVAILABLE BALANCE FOR 10/31/2025 \$160,546.86 **BALANCE FOR** 10/31/2025 \$160,546.86 **ORIGINAL ADJUSTED ORIGINAL ADJUSTED AGGREGATE** AGGREGATE DATE **LEDGER LEDGER AVAILABLE AVAILABLE LEDGER ADJ AVAILABLE ADJ BALANCE BALANCE BALANCE** BALANCE 11/01 \$160,546.86 \$0.00 \$160,546.86 \$160,546.86 \$0.00 \$160,546.86 160,546.86 160.546.86 11/02 0.00 160.546.86 0.00 160.546.86 11/03 160,546.86 0.00 160,546.86 160,546.86 0.00 160,546.86 11/04 160,546.86 0.00 160,546.86 160,546.86 0.00 160,546.86 11/05 160,546.86 0.00 160,546.86 160,546.86 0.00 160,546.86 160,546.86 0.00 160,546.86 0.00 11/06 160,546.86 160,546.86 11/07 159,638.33 0.00 159,638.33 159,638.33 0.00 159,638.33 159,638.33 159,638.33 11/08 0.00 159,638.33 0.00 159,638.33 11/09 159,638.33 0.00 159,638.33 159,638.33 0.00 159,638.33 159,638.33 0.00 159,638.33 0.00 11/10 159,638.33 159,638.33 159,638.33 159,638.33 11/11 0.00 159,638.33 0.00 159,638.33 178,546.29 11/12 178,546.29 0.00 178,546.29 0.00 178,546.29 164,078.53 0.00 164,078.53 0.00 11/13 164,078.53 164,078.53 163,792.73 11/14 163,792.73 0.00 163,792.73 0.00 163,792.73 163,792.73 163,792.73 0.00 11/15 0.00 163,792.73 163,792.73 163,792.73 0.00 163,792.73 0.00 11/16 163,792.73 163,792.73 162,580.20 162,580.20 0.00 162,580.20 0.00 11/17 162,580.20 162,580.20 162,580.20 0.00 11/18 0.00 162,580.20 162,580.20 162,580.20 162,580.20 11/19 0.00 162,580.20 0.00 162,580.20 11/20 162,580.20 0.00 162,580.20 162,580.20 0.00 162,580.20 11/21 181,195.16 0.00 181,195.16 181,195.16 0.00 181,195.16 181,195.16 181,195.16 0.00 11/22 0.00 181,195.16 181,195.16 11/23 181,195.16 0.00 181,195.16 181,195.16 0.00 181,195.16 181,195.16 0.00 181,195.16 0.00 11/24 181,195.16 181,195.16 181,195.16 181,195.16 11/25 0.00 181,195.16 0.00 181,195.16 0.00 11/26 166,727.40 0.00 166,727.40 166,727.40 166,727.40 166,727.40 166,727.40 11/27 0.00 0.00 166,727.40 166,727.40 11/28 166,727.40 0.00 166,727.40 166,727.40 0.00 166,727.40 166,727.40 166,727.40 11/29 0.00 0.00 166,727.40 166,727.40

AVERAGE AVAILABLE BALANCE HISTORY (IN THOUSANDS)

166,727.40

166,727.40

0.00

	CLOSE OF 10/31/2025	NOVEMBER ADJUSTMENTS EFFECT	CLOSE OF 11/30/2025	
NOV 2025	\$0.0	\$0.0	\$166.2	
OCT	157.7	0.0	157.7	

Continues to next page

0.00

166,727.40

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

AVERAGE AVAILABLE BALANCE HISTORY (IN THOUSANDS)

	CLOSE OF 10/31/2025	NOVEMBER ADJUSTMENTS EFFECT	CLOSE OF 11/30/2025
Continued in	from previous page		
SEP	149.7	0.0	149.7
AUG	143.6	0.0	143.6
JUL	140.4	0.0	140.4
JUN	135.5	0.0	135.5
MAY	127.0	0.0	127.0
APR	120.8	0.0	120.8
MAR	114.7	0.0	114.7
FEB	120.5	0.0	120.5
JAN	97.6	0.0	97.6
DEC 2024	93.0	0.0	93.0
NOV	83.9	0.0	83.9

PLEASE RECONCILE YOUR ACCOUNT PROMPTLY. INQUIRIES PERTAINING TO THIS STATEMENT MAY BE DIRECTED TO YOUR CLIENT SERVICE REPRESENTATIVE.

TRANSACTION DETAIL

			110 110	
DATE	AMOUNT	STMT. REF	DEPT. REF	TYPE DESCRIPTION
11/07	\$-908.53	4015407709		DR ACH CASH DISBURSEMENT SHDR FLEX REIMB-PLAN FUNDSHDR FLEX PLAN FUND CHINAC133774862
11/12	250,000.00	4018867213	316094478	CR 41BOOK CREDIT CCA CONSTRUCTION, INC.*ORG:CCA CONSTRUCTION, INC.,US*BNF:CCA CONSTRUCTION, INC.,NJ 07960 US*BBI:/DAS/REF:11047AX01UF6*STBOOK*TIME:1326*YR REF:*MMB REF:316094478
11/12	-231,092.04	4018842887	316091470	DR 37SEND CHIP JPMORGAN CHASE BANK*BNF:PAYCHEX, INC.*OBI:/RFB/CLIENT NO.14148911 CCA CONSTRUCTION INC*BBI:/DAS/REF:12677AX02248*STCHIPS EQ:00047859*TIME:2117*YRREF:CCA-PAYCHEX*MMB REF:316091470
11/13	-175.73	4015407531		DR ACH CASH DISBURSEMENT PAYCHEX EIB-INVOICEPAYCHEX E INVOICE X14336600009017
11/13	-14,292.03	4015407532		DR ACH CASH DISBURSEMENT FIDELITY 99097 C-FPRSFIDELITY FPRS 99097 001
11/14	-285.80	4015410458		DR ACH CASH DISBURSEMENT PAYCHEX-HRS-HRS PMTPAYCHEX-H HRS PMT 50730978
11/17	-1,212.53	4015408254		DR ACH CASH DISBURSEMENT SHDR FLEX REIMB-PLAN FUNDSHDR FLEX PLAN FUND CHINAC133774862 Continues to next page

ACCOUNT NUMBER

STATEMENT PERIOD

11/01/2025 TO 11/28/2025

TRANSACTION DETAIL

DATE	AMOUNT	STMT. REF	DEPT. REF	TYPE DESCRIPTION			
	7	OTWIT: IXE	DEI I. IKEI	DEGGRIF HON			
	Continued from previous page						
11/21	248,900.00	4018880865	325467873	CR 41BOOK CREDIT CCA CONSTRUCTION, INC.*ORG:CCA CONSTRUCTION, INC.,US*BNF:CCA CONSTRUCTION, INC.,NJ 07960 US*BBI:/DAS/REF:47887B7010UO*STBOOK*TIME:1549*YR REF:*MMB REF:325467873			
11/21	-230,285.04	4018875222	325465310	DR 37SEND CHIP JPMORGAN CHASE BANK*BNF:PAYCHEX, INC.*OBI:/RFB/CLIENT NO.14148911 CCA CONSTRUCTION INC*BBI:/DAS/REF:41087B701BOK*STCHIPS EQ:00596584*TIME:1552*YRREF:CCA-PAYCHEX*MMB REF:325465310			
11/26	-175.73	4015407260		DR ACH CASH DISBURSEMENT PAYCHEX EIB-INVOICEPAYCHEX E INVOICE X14500700011896			
11/26	-14,292.03	4015407261		DR ACH CASH DISBURSEMENT FIDELITY 99097 C-FPRSFIDELITY FPRS 99097 001			