

**UNITED STATES BANKRUPTCY COURT  
DISTRICT OF NEW JERSEY**

**FINANCIAL ADVISOR MONTHLY FEE STATEMENT COVER SHEET  
FOR THE PERIOD JULY 1, 2025 THROUGH JULY 31, 2025**

In re CCA Construction, Inc.<sup>1</sup>

Applicant: BDO Consulting Group, LLC.

Case No. 24-22548 (CMG)

Client: Debtor and Debtor in Possession

Chapter 11

Case Filed: December 22, 2024

COMPLETION AND SIGNING OF THIS FORM CONSTITUTES A CERTIFICATION  
UNDER PENALTY OF PERJURY PURSUANT TO 28 U.S.C. § 1746.

RETENTION ORDER ATTACHED.

<u>/s/ Evan Blum</u>	<u>8/19/2025</u>
EVAN BLUM	Date

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<sup>1</sup> The Debtor in this chapter 11 case, along with the last four digits of its federal tax identification number, is CCA Construction, Inc. (4862). CCA's service address for the purposes of this chapter 11 case is 445 South Street, Suite 310, Morristown, NJ 07960.



24225482508190000000000001

<p style="text-align: center;"><b>SECTION I</b> <b>FEE SUMMARY</b></p>
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**Summary of Amounts Requested for the Period**  
**July 1, 2025 through July 31, 2025 (the “Compensation Period”)**

Fee Total	\$346,872.50
Disbursement Total	\$0.00
Total Fees Plus Disbursements	\$346,872.50

**Summary of Amounts Requested for Previous Periods**

Total Previous Fees and Expenses Requested:	\$1,028,934.75
Total Fees and Expenses Allowed to Date:	\$535,109.75
Total Retainer Remaining:	\$0.00
Total Holdback:	\$304,241.00
Total Received by Applicant:	\$724,693.75

**SECTION II  
SUMMARY OF SERVICES**

**COMPENSATION BY PROFESSIONALS FOR  
JULY 1, 2025 THROUGH JULY 31, 2025**

The Professionals who rendered services in these chapter 11 cases from July 1, 2025 through July 31, 2025 (the “Fee Period”) are:

<b><u>Professional</u></b>	<b><u>Position</u></b>	<b><u>Hours</u></b>	<b><u>Hourly Rate</u></b>	<b><u>Amount</u></b>
Evan Blum	Managing Director	110.6	\$850.00	\$94,010.00
James Schwarz	Managing Director	140.0	800.00	112,000.00
Phil Gaglio	Managing Director	14.2	725.00	10,295.00
Matt Rychetsky	Managing Director	2.0	725.00	1,450.00
Anthony Del Piano	Senior Manager	117.7	600.00	70,620.00
Andy Robinson	Senior Manager	33.0	650.00	21,450.00
Andy Schmidt	Senior Manager	4.0	650.00	2,600.00
Tanner Shaw	Senior Manager	6.0	650.00	3,900.00
Max Alford	Manager	3.5	550.00	1,925.00
Anne Marie Pignataro	Experienced Senior Associate	12.8	375.00	4,800.00
Ned Gibson	Experienced Senior Associate	11.5	375.00	4,312.50
Cameron Ostrowski	Senior Associate	3.0	375.00	1,125.00
Joseph Steimle	Experienced Associate	55.7	300.00	16,710.00
Jared Schierbaum	Associate	5.0	250.00	1,250.00
Ethan Shill	Intern	1.7	250.00	425.00
<b>TOTAL:</b>		<b>520.7</b>		<b>\$346,872.50</b>
<b>Blended Rate:</b>			<b>\$666.17</b>	

**SUMMARY OF BILLING BY PROJECT CATEGORY**  
**JULY 1, 2025 THROUGH JULY 31, 2025**

<b><u>Code</u></b>	<b><u>Project Category</u></b>	<b><u>Hours</u></b>	<b><u>Amount</u></b>
1	General (Case Administration)	6.2	\$4,972.50
4	BDO Retention / Fee Applications	10.0	5,065.00
6	Cash Collateral and DIP Financing Related	35.1	25,825.00
7	Communication with Debtor or Debtor Professionals	62.0	50,335.00
10	Business Analysis	127.0	64,475.00
11	Reviewed Motions and Objections	0.4	330.00
13	Litigation	22.5	6,750.00
14	Plan & Disclosure Statement	0.8	680.00
17	Investigation of Company (Asset Analysis and Recovery)	240.4	176,765.00
23	UST Reporting/MOR	16.3	11,675.00
	<b>TOTAL:</b>	<b>520.7</b>	<b>\$346,872.50</b>

**SECTION III  
SUMMARY OF DISBURSEMENTS**

<b>Disbursements</b>	<b>Amount</b>
Computer Assisted Legal Research	\$0.00
Facsimile	\$0.00
Long Distance Telephone/Conference Calls	\$0.00
In-House Reproduction	\$0.00
Outside Reproduction	\$0.00
Outside Research	\$0.00
Filing Fees	\$0.00
Court Fees	\$0.00
Court Reporting	\$0.00
Travel	\$0.00
Delivery Services / Federal Express	\$0.00
Postage	\$0.00
Other (Parking)	\$0.00
<b>DISBURSEMENTS TOTAL</b>	<b>\$0.00</b>

**SECTION IV  
CASE HISTORY**

- (1) Date case filed: December 22, 2024
- (2) Chapter under which case commenced: Chapter 11
- (3) Date of retention: February 7, 2025, *nunc pro tunc* to December 22, 2024. See **Exhibit A**.  
If limit on number of hours or other limitations to retention, set forth: n/a
- (4) Summarize in brief the benefits to the estate and attach supplements as needed:<sup>2</sup>
  - (a) The Applicant attended to operational matters, including assisting with accounting, employee, and vendor issues.
  - (b) The Applicant assisted in complying with applicable Chapter 11 requirements and preparation of any necessary court filings, including, but not limited to:
    - Monthly Operating Reports
  - (c) The Applicant assisted with an investigation and related analysis of the Debtor's assets.
  - (d) The Applicant provided financial advice to the Debtor and Co-Counsel.
  - (e) The Applicant tended to other matters concerning administration of these Chapter 11 cases as requested by the Debtor and U.S. Trustee.
  - (f) The Applicant assisted with other information and analysis as requested.
  - (g) The Applicant assisted with business analysis and valuation as requested by the Independent Director.
  - (h) The Applicant rendered all other services set forth on the invoices attached hereto as **Exhibit B**.<sup>3</sup>
- (5) Anticipated distribution to creditors:
  - (a) Administration expense: Unknown at this time.
  - (b) Secured creditors: Unknown at this time.

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<sup>2</sup> The following summary is intended to highlight the general categories of services the Applicant rendered on behalf of the Debtor and for the benefit of the estate; it is not intended to itemize each and every professional service which the Applicant performed.

<sup>3</sup> The invoice attached hereto as **Exhibit B** contains detailed descriptions of the services rendered and expenses incurred by the Applicant during the Compensation Period.

- (c) Priority creditors: Unknown at this time.
- (d) General unsecured creditors: Unknown at this time.
- (6) Final disposition of case and percentage of dividend paid to creditors: Unknown at this time.
- (7) This is the seventh monthly fee statement.

# **Exhibit A**

## **Retention Order**





Order Filed on February 7, 2025  
by Clerk  
U.S. Bankruptcy Court  
District of New Jersey

**Caption in Compliance with D.N.J. LBR 9004-1(b)**

**DEBEVOISE & PLIMPTON LLP**

M. Natasha Labovitz (admitted *pro hac vice*)  
Sidney P. Levinson (admitted *pro hac vice*)  
Elie J. Worenklein  
Rory B. Heller (admitted *pro hac vice*)  
66 Hudson Boulevard  
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**COLE SCHOTZ P.C.**

Michael D. Sirota  
Warren A. Usatine  
Ryan T. Jareck  
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*Proposed Co-Counsel to the Debtor and Debtor in Possession*

In re:

CCA Construction, Inc.,<sup>1</sup>

Debtor.

Case No. 24-22548 (CMG)

Chapter 11

Judge: Christine M. Gravelle

<sup>1</sup> The last four digits of CCA's federal tax identification number are 4867 of this chapter 11 case is 445 South Street, Suite 310, Morristown, NJ



(Page | 2)

Debtor: CCA Construction, Inc.

Case No.: 24-22548 (CMG)

Caption of Order: Order Authorizing Debtor to Retain BDO Consulting Group, LLC,  
as Financial Advisor to the Debtor Effective as of the Petition Date

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**ORDER AUTHORIZING THE APPOINTMENT OF BDO CONSULTING GROUP,  
LLC. AS FINANCIAL ADVISOR TO THE DEBTOR EFFECTIVE AS OF THE  
PETITION DATE**

The relief set forth on the following pages, numbered two (2) through eight (8), is  
**ORDERED.**

**DATED: February 7, 2025**

  
\_\_\_\_\_  
Honorable Christine M. Gravelle  
United States Bankruptcy Judge

(Page | 3)

Debtor:	CCA Construction, Inc.
Case No.:	24-22548 (CMG)
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Upon Debtor’s Application (the “Application”)<sup>2</sup> pursuant to sections 327(a), 328, 330 and 331 of the Bankruptcy Code, Bankruptcy Rules 2014(a) and 2016, and Local Rules 2014-1 and 2016-1 for an order (this “Order”), authorizing the Debtor to employ and retain BDO Consulting Group, LLC (“BDO”) as its financial advisor, on the terms set forth in the Services Agreement annexed to the Application; and upon the Blum Declaration annexed to the Application; all as more fully set forth in the Application; and this Court having jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334 and the *Standing Order of Reference to the Bankruptcy Court Under Title 11 of the United States District Court for the District of New Jersey*, entered July 23, 1984, and amended on September 18, 2012 (Simandle, C.J.); and that this Court may enter a final order consistent with Article III of the United States Constitution; and this Court having found that this is a core proceeding pursuant to 28 U.S.C. § 157(b)(2); and this Court having found that venue of this proceeding and the Application in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having found that the relief requested in the Application is in the best interests of the Debtor, its creditors, and other parties in interest; and this Court having found that the Debtor’s notice of the Application and opportunity for a hearing on the Application were appropriate and that no other notice need be provided; and this Court having reviewed the Application; and this Court having determined that the legal and factual bases set forth in the Application establish just cause for the relief granted herein; and upon all of the proceedings had

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<sup>2</sup> Capitalized terms used herein but not otherwise defined herein shall have the meanings set forth in the Application.

(Page | 4)

Debtor:	CCA Construction, Inc.
Case No.:	24-22548 (CMG)
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before this Court; and after due deliberation and sufficient cause appearing therefor, it is

HEREBY ORDERED THAT:

1. The Application is granted as set forth herein.
2. CCA is authorized to retain BDO as financial advisor to the Debtor effective as of the Petition Date, on the terms set forth in the Services Agreement attached to the Application as **Exhibit B**, as modified by this Order; *provided that*, notwithstanding anything in the Services Agreement to the contrary, BDO shall only seek reimbursement of reasonable expenses that BDO actually incurs.
3. BDO shall file applications for interim and final allowance of compensation and reimbursement of expenses in accordance with sections 330 and 331 of the Bankruptcy Code, applicable Bankruptcy Rules, the Local Rules, this Order and any other applicable orders of this Court.
4. Paragraph 4 of the Terms and Conditions section of the Services Agreement (the “Indemnification Provisions”) included in the Services Agreement are approved, subject to the following:
  - a. No individual entity (“Indemnified Agent”) in the BDO Group shall be entitled to indemnification, contribution, or reimbursement pursuant to the Services Agreement for services, unless such services and the indemnification, contribution, or reimbursement are approved by the Court.
  - b. The Debtor shall have no obligation to indemnify any Indemnified Agent, or provide contribution or reimbursement to any Indemnified Agent, for any claim or expense to the extent it is either: (i) judicially determined (the determination

(Page | 5)

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Case No.: 24-22548 (CMG)

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having become final and no longer subject to appeal) to have arisen from any Indemnified Agent's gross negligence, willful misconduct or bad faith; (ii) for a contractual dispute in which the Debtor alleges breach of BDO's contractual obligations, unless this Court determines that indemnification, contribution, or reimbursement would be permissible pursuant to *In re United Artists Theatre Co.*, 315 F.3d 217 (3d Cir. 2003); or (iii) settled prior to a judicial determination as to the exclusions set forth in clauses (i) and (ii) above, but determined by this Court, after notice and a hearing pursuant to subparagraph (c) hereof to be a claim or expense for which the Indemnified Agent should not receive indemnity, contribution, or reimbursement under the terms of the Services Agreement, as modified by this Order.

c. If, before the earlier of (i) the entry of an order confirming a chapter 11 plan in the Chapter 11 Case (that order having become a final order no longer subject to appeal) and (ii) the entry of an order closing the Chapter 11 Case, an Indemnified Agent believes that it is entitled to the payment of any amounts by the Debtor on account of the Debtor's indemnification, contribution, and/or reimbursement obligations under the Services Agreement (as modified by this Order), including without limitation, the advancement of defense costs, the Indemnified Agent must file an application therefore in this Court, and the Debtor may not pay any such amounts to the Indemnified Agent before the entry of an order by this Court approving the payment. This subparagraph (c) is intended only to specify the period of time under which this Court shall have jurisdiction over any request for

(Page | 6)

Debtor: CCA Construction, Inc.

Case No.: 24-22548 (CMG)

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fees and expenses by any Indemnified Agent for indemnification, contribution, and/or reimbursement, and not a provision limiting the duration of the Debtor's obligation to indemnify, or make contributions or reimbursements to, the Indemnified Agents. All parties in interest shall retain the right to object to any demand by any Indemnified Agent for indemnification, contribution, and/or reimbursement.

(d) Any limitation on liability pursuant to the terms of the Engagement Agreement shall be eliminated during the pendency of this bankruptcy proceeding.

5. The Indemnification Provisions shall not be applicable with respect to any claim the Debtor has against BDO with respect to Services performed and provided pursuant to this Order for the Debtor from the date of this Order through the effective date of the Debtor's chapter 11 plans.

6. BDO shall keep its time records in tenth-of-an-hour increments in accordance with Local Rule 2016-1 of this Court and shall otherwise comply with the requirements of that Local Rule, as well Bankruptcy Rule 2016(a) and the United States Trustee Fee Guidelines.

7. BDO will only bill 50% for non-working travel.

8. Any request for compensation under the terms of the Services Agreement shall be subject to the standard of review set forth in section 330 of the Bankruptcy Code by all interested parties.

9. Prior to any increases in BDO's rates, BDO shall provide ten business days' notice of such increase to the Debtor and the U.S. Trustee and committee, if one is appointed. A supplemental affidavit shall explain the basis for the requested rate increases in accordance with section 330(a)(3)(F) of the Bankruptcy Code and state whether the Debtor has consented to the

(Page | 7)

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Case No.: 24-22548 (CMG)

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rate increase. The U.S. Trustee retains all rights to object to any rate increase on all grounds including, but not limited to, the reasonableness standard provided for in section 330 of the Bankruptcy Code, and all rates and rate increases are subject to review by the Court.

10. To the extent informed by the Debtor, BDO shall use its best efforts to avoid any duplication of services provided by the Debtor or other retained professionals in the Chapter 11 Case.

11. Notwithstanding anything contained in the Application, the Services Agreement, or any documents ancillary thereto, absent a change in controlling law, BDO shall not be compensated or reimbursed for, or in connection with, the defense of its fee applications.

12. Notwithstanding any provision in the Services Agreement, including paragraph 20 of the Terms and Conditions section of the Services Agreement, BDO shall have whatever obligations applicable law would impose upon it.

13. Notwithstanding Bankruptcy Rule 6004(h), the terms and conditions of this Order shall be immediately effective and enforceable upon its entry.

14. To the extent there is inconsistency between the terms of the Services Agreement, the Application, and this Order, the terms of this Order shall govern.

15. Notice of the Application satisfies the requirements of Bankruptcy Rule 6004(a).

16. The Debtor is authorized to take all actions necessary to effectuate the relief granted in this Order in accordance with the Application.

17. Notice of the Application as provided therein shall be deemed good and sufficient notice of such Application and the requirements of Bankruptcy Rule 6004(a) and the Local Rules are satisfied by such notice.

(Page | 8)

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Case No.: 24-22548 (CMG)

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18. This Court retains exclusive jurisdiction with respect to all matters arising from or related to the implementation, interpretation, and enforcement of this Order.



# **Exhibit B**

**Invoice/Time-Details/Expenses**

**CCA Construction, Inc.**  
**Recap of Professional Services**  
**July 1 2025 Through July 31, 2025**

Initials	Code	Date	Description	Hours	Rate	Amount
JS	1	7/3/2025	Call with EB (BDO) to discuss case status.	0.3	800.00	240.00
EB	1	7/3/2025	Call with JS (BDO) to discuss case status.	0.3	850.00	255.00
EB	1	7/8/2025	Internal call around valuation work to be performed by BDO with PG.	0.5	850.00	425.00
PG	1	7/8/2025	Internal call around valuation work to be performed by BDO with EB.	0.5	725.00	362.50
EB	1	7/9/2025	Internal BDO calls regarding valuation work to be performed.	1.1	850.00	935.00
EB	1	7/16/2025	Internal calls on valuation information needs.	0.5	850.00	425.00
EB	1	7/18/2025	Internal calls on valuation assignment.	0.5	850.00	425.00
JS	1	7/25/2025	Call with EB on case matters	0.2	800.00	160.00
EB	1	7/25/2025	Call with JS on case matters.	0.2	850.00	170.00
EB	1	7/30/2025	Internal BDO case update call.	0.7	850.00	595.00
JS	1	7/30/2025	Internal BDO case update call.	0.7	800.00	560.00
AD	1	7/30/2025	Internal BDO case update call.	0.7	600.00	420.00
JS	4	7/11/2025	Prepared June fee app.	1.4	800.00	1,120.00
JS	4	7/12/2025	Prepared June fee app.	0.8	800.00	640.00
EB	4	7/12/2025	Attention to BDO's June Fee Statement.	1.5	850.00	1,275.00
JFS	4	7/13/2025	Began prepaion of BDO's July fee statement.	1.5	250.00	375.00
JFS	4	7/16/2025	Updated BDO's July fee statement.	1.0	250.00	250.00
AD	4	7/18/2025	Prepared June exhibits related to BDO's June fee statement.	1.3	600.00	780.00
JFS	4	7/24/2025	Attention to BDO's July fee statement.	0.5	250.00	125.00
JFS	4	7/25/2025	Attention to BDO's July fee statement.	1.5	250.00	375.00
JFS	4	7/28/2025	Finalized BDO's July fee statement.	0.5	250.00	125.00
JS	6	7/1/2025	Call with EB (BDO) concerning DIP Budget.	0.2	800.00	160.00
EB	6	7/1/2025	Call with JS (BDO) concerning DIP Budget.	0.2	850.00	170.00
JS	6	7/1/2025	Prepared updated DIP forecast.	1.5	800.00	1,200.00
AD	6	7/1/2025	Updated DIP budget/professional fee tracker	2.3	600.00	1,380.00
AD	6	7/2/2025	Prepared cash transactions and budget vs actual.	1.2	600.00	720.00
AD	6	7/2/2025	Updated DIP budget.	1.3	600.00	780.00
JS	6	7/2/2025	Prepared updated DIP forecast.	2.8	800.00	2,240.00
EB	6	7/3/2025	Reviewed information required for DIP lender.	0.2	850.00	170.00
EB	6	7/3/2025	Reviewed July professional fee budget summary.	0.2	850.00	170.00
EB	6	7/3/2025	Reviewed June DIP budget/Actual; 6/27 cash transaction report.	0.2	850.00	170.00
AD	6	7/3/2025	Prepared cash transactions and budget vs actual.	0.3	600.00	180.00
AD	6	7/3/2025	Updated DIP budget.	0.4	600.00	240.00
JS	6	7/3/2025	Prepared CCA cash transactions 6/27.	0.9	800.00	720.00
JS	6	7/3/2025	Prepared July professional fee budget summary.	1.4	800.00	1,120.00
EB	6	7/7/2025	Reviewed final June budget/actual sent to DIP lender.	0.1	850.00	85.00
EB	6	7/7/2025	Reviewed emails related to DIP draw.	0.2	850.00	170.00
JS	6	7/7/2025	Prepared DIP draw request and budget/actual.	1.5	800.00	1,200.00
JS	6	7/9/2025	Prepared DIP draw request and budget/actual.	1.0	800.00	800.00
EB	6	7/10/2025	Reviewed emails related to DIP draw and holdback amounts.	0.2	850.00	170.00
JS	6	7/10/2025	Prepared July professional fee budget summary.	0.7	800.00	560.00
EB	6	7/11/2025	Reviewed cash transactions 7/4.	0.1	850.00	85.00
EB	6	7/11/2025	Reviewed emails related to DIP draw request.	0.2	850.00	170.00
JS	6	7/11/2025	Prepare cash transactions 7/4.	1.1	800.00	880.00
AD	6	7/11/2025	Prepared cash transactions and professional fees.	1.1	600.00	660.00
AD	6	7/15/2025	Updated DIP budget/professional fee tracker.	0.6	600.00	360.00
EB	6	7/18/2025	Reviewed cash transactions 7/11.	0.1	850.00	85.00
EB	6	7/18/2025	Reviewed emails related to prof fee analysis.	0.2	850.00	170.00
JS	6	7/18/2025	Prepared cash transactions 7/11.	1.1	800.00	880.00
JS	6	7/18/2025	Prepared professional fee analysis.	1.1	800.00	880.00
AD	6	7/18/2025	Prepared cash transactions.	1.1	600.00	660.00
EB	6	7/22/2025	Reviewed June downward DIP adjustment.	0.1	850.00	85.00
JS	6	7/22/2025	Prepare June downward DIP adjustment.	1.0	800.00	800.00
AD	6	7/22/2025	Prepared DIP allocation adjustment June	1.2	600.00	720.00
JS	6	7/23/2025	Prepared June downward DIP adjustment.	1.0	800.00	800.00
EB	6	7/24/2025	Reviewed cash transfers 7/18.	0.1	850.00	85.00
AD	6	7/24/2025	Prepared cash transactions.	0.9	600.00	540.00
JS	6	7/24/2025	Prepare cash transactions 7/18.	2.0	800.00	1,600.00
JS	6	7/25/2025	Prepared updated DIP forecast.	2.9	800.00	2,320.00
JS	6	7/28/2025	Prepared updated DIP forecast.	1.0	800.00	800.00
AD	6	7/29/2025	Updated professional fee tracker.	0.3	600.00	180.00
AD	6	7/31/2025	Prepared cash transactions.	1.1	600.00	660.00
EB	7	7/1/2025	Call with Ind. Director and CS to review investigation progress.	0.7	850.00	595.00
JS	7	7/1/2025	Call with Ind. Director and CS to review investigation progress.	0.7	800.00	560.00
EB	7	7/2/2025	Call with CCA management in regard to CS information requests.	0.3	850.00	255.00
JS	7	7/2/2025	Prepared BDO work product for CS investigation.	4.2	800.00	3,360.00
EB	7	7/3/2025	Call with CCA management related to investigation.	0.3	850.00	255.00
EB	7	7/3/2025	Call with CS related to investigation.	0.3	850.00	255.00
EB	7	7/3/2025	Call with Ind. Director concerning CS investigation.	0.4	850.00	340.00
JS	7	7/7/2025	Prepared BDO work product for CS investigation.	0.7	800.00	560.00
EB	7	7/7/2025	Call with CS and BDO to review draft CS report.	0.7	850.00	595.00
JS	7	7/8/2025	Calls with CS and BDO to discuss draft CS report.	1.7	800.00	1,360.00

**CCA Construction, Inc.**  
**Recap of Professional Services**  
**July 1 2025 Through July 31, 2025**

<u>Initials</u>	<u>Code</u>	<u>Date</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
EB	7	7/8/2025	Calls with CS and BDO to discuss draft CS report.	1.7	850.00	1,445.00
AD	7	7/8/2025	Calls with CS and BDO to discuss draft CS report.	1.7	600.00	1,020.00
EB	7	7/8/2025	Call with CS to discuss draft report.	0.3	850.00	255.00
EB	7	7/8/2025	Call with CS, Ind. Director and BDO to discuss draft CS report.	0.5	850.00	425.00
EB	7	7/8/2025	Call with Debevoise, CS and Ind. Director to discuss case.	0.6	850.00	510.00
EB	7	7/9/2025	Call with Ind. Director regarding BDO valuation work.	0.5	850.00	425.00
EB	7	7/9/2025	Call with CS to discuss investigation.	0.5	850.00	425.00
JS	7	7/9/2025	Prepared BDO work product for CS investigation.	0.9	800.00	720.00
JS	7	7/10/2025	Call with CS, Debtor and Lowenstein in regard to requested information related to CS report.	1.0	800.00	800.00
EB	7	7/10/2025	Call with CS, Debtor and Lowenstein in regard to requested information related to CS report.	1.0	850.00	850.00
EB	7	7/10/2025	Call with Ind. Director and BDO valuation professionals to discuss valuation work.	0.5	850.00	425.00
JS	7	7/11/2025	Call with CS on report status.	0.3	800.00	240.00
EB	7	7/11/2025	Call with CS on report status.	0.3	850.00	255.00
EB	7	7/11/2025	Call with CS in regard to outstanding information requests.	0.2	850.00	170.00
EB	7	7/11/2025	Call with management to review outstanding information requests.	0.4	850.00	340.00
EB	7	7/12/2025	Call with CS on BDO information required for CS report.	0.7	850.00	595.00
JS	7	7/12/2025	Call with CS on BDO information required for CS report.	0.7	800.00	560.00
JS	7	7/14/2025	Call with BDO and CS to discuss BDO responses to comments of Ind. Director.	1.0	800.00	800.00
EB	7	7/14/2025	Call with BDO and CS to discuss BDO responses to comments of Ind. Director /DM.	1.0	850.00	850.00
AD	7	7/14/2025	Call with BDO and CS to discuss BDO responses to comments of Ind. Director.	1.0	600.00	600.00
JS	7	7/14/2025	Call with BDO, CS, Ind. Director and DM to discuss comments on CS draft report.	1.0	800.00	800.00
EB	7	7/14/2025	Call with BDO, CS, Ind. Director and DM to discuss comments on CS draft report.	1.0	850.00	850.00
JS	7	7/15/2025	Call with CS in regard to BDO comments in draft CS report.	1.0	800.00	800.00
EB	7	7/15/2025	Call with CS in regard to BDO comments in draft CS report.	1.0	850.00	850.00
EB	7	7/15/2025	Discussions with CS on BDO work product needed for CS investigation.	0.2	850.00	170.00
EB	7	7/15/2025	Reviewed final May MOR and related emails.	0.4	850.00	340.00
EB	7	7/15/2025	Call with management, Ind. Director and BDO to kick off BDO valuation analysis.	0.5	850.00	425.00
EB	7	7/15/2025	Call with management, Ind. Director in regard to CS investigation status.	0.5	850.00	425.00
EB	7	7/15/2025	Met with management in regard to information required for CS investigation.	0.7	850.00	595.00
EB	7	7/15/2025	Call with CS in regard to CS investigation.	1.0	850.00	850.00
EB	7	7/16/2025	Call with CS in regard to remaining information needs for CS report.	0.3	850.00	255.00
EB	7	7/16/2025	Call with CS and BDO to discuss BDO comments to CS draft report.	1.0	850.00	850.00
EB	7	7/16/2025	Calls with management in regard to international operations.	1.2	850.00	1,020.00
EB	7	7/18/2025	Exchange emails with CS regarding requested information related to CS report.	0.2	850.00	170.00
EB	7	7/18/2025	Valuation call with management.	0.4	850.00	340.00
EB	7	7/20/2025	Email exchange with management in regard to information needed for CS report.	0.2	850.00	170.00
EB	7	7/20/2025	Call with CS on information required for CS report.	0.3	850.00	255.00
JS	7	7/21/2025	Participate in Board meeting.	0.5	800.00	400.00
EB	7	7/21/2025	Participate in Board meeting.	0.5	850.00	425.00
JS	7	7/21/2025	Call with CS in regard to comments on CS draft report.	1.5	800.00	1,200.00
EB	7	7/21/2025	Call with CS in regard to comments on CS draft report.	1.5	850.00	1,275.00
EB	7	7/21/2025	Exchange emails with management concerning information requests for CS report.	0.3	850.00	255.00
EB	7	7/21/2025	Exchange emails with CS and provide information related to CS report.	0.5	850.00	425.00
EB	7	7/21/2025	Meet with management in regard to international operations.	1.4	850.00	1,190.00
JS	7	7/22/2025	Call with BDO and CS on issues to be addressed further related to CS report.	0.7	800.00	560.00
EB	7	7/22/2025	Call with BDO and CS on issues to be addressed further related to CS report.	0.7	850.00	595.00
EB	7	7/22/2025	Reviewed emails from management in response to questions around the CS investigation.	0.2	850.00	170.00
EB	7	7/22/2025	Call with CS on BDO work product for CS investigation.	0.2	850.00	170.00
EB	7	7/22/2025	Call with CS to discuss BDO comments to CS draft report.	0.6	850.00	510.00
JS	7	7/24/2025	Calls with BDO and CS to discuss report.	1.5	800.00	1,200.00
EB	7	7/24/2025	Calls with BDO and CS to discuss report.	1.5	850.00	1,275.00
JS	7	7/25/2025	Participate in plan call with Lowenstein, Debevoise, Ind. Director.	0.5	800.00	400.00
EB	7	7/25/2025	Participated in plan call with Lowenstein, Debevoise, Ind. Director.	0.5	850.00	425.00
EB	7	7/25/2025	Call on Plan with Ind. Director.	0.4	850.00	340.00
EB	7	7/25/2025	Exchanged emails to CS in regard to language for CS report.	0.6	850.00	510.00
JS	7	7/28/2025	Call with CS on BDO work product prepared for CS.	0.4	800.00	320.00
EB	7	7/28/2025	Call with CS on BDO work product prepared for CS.	0.4	850.00	340.00
JS	7	7/28/2025	Call with Ind. Director, DM, CS and BDO in regard to CS report.	0.6	800.00	480.00
EB	7	7/28/2025	Call with Ind. Director, DM, CS and BDO in regard to CS report.	0.6	850.00	510.00
AD	7	7/28/2025	Call with BDO and CS to discuss draft CS report.	0.5	600.00	300.00
EB	7	7/28/2025	Call on valuation with BDO, Debevoise, management, Ind. Director.	0.5	850.00	425.00
JS	7	7/29/2025	Call with BDO, CS and Ind. Director to discuss CS report.	0.6	800.00	480.00
EB	7	7/29/2025	Call with BDO, CS and Ind. Director to discuss CS report.	0.6	850.00	510.00
AD	7	7/29/2025	Call with BDO, CS and Ind. Director to discuss CS report.	0.6	600.00	360.00
JS	7	7/29/2025	Call with BDO and CS to discuss draft CS report.	0.5	800.00	400.00
EB	7	7/29/2025	Call with BDO and CS to discuss draft CS report.	0.5	850.00	425.00
EB	7	7/29/2025	Call with BDO and CS to discuss draft CS report.	0.5	850.00	425.00
JS	7	7/29/2025	Call with BDO and CS to discuss draft CS report.	0.5	800.00	400.00
EB	7	7/29/2025	Call with management to discuss international operations.	0.4	850.00	340.00
EB	7	7/29/2025	Composed emails / page marks to CS related to draft report.	1.1	850.00	935.00
EB	7	7/30/2025	Call with BDO and CS to discuss BDO work product prepared for CS report.	1.3	850.00	1,105.00
JS	7	7/30/2025	Call with BDO and CS to discuss BDO work product prepared for CS report.	1.3	800.00	1,040.00

**CCA Construction, Inc.**  
**Recap of Professional Services**  
**July 1 2025 Through July 31, 2025**

<u>Initials</u>	<u>Code</u>	<u>Date</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
AD	7	7/30/2025	Call with BDO and CS to discuss BDO work product prepared for CS report.	1.3	600.00	780.00
EB	7	7/31/2025	Email exchange with CS concerning comments to CS report.	0.5	850.00	425.00
JWS	10	7/1/2025	Performed a solvency analysis to asses the financial health of CCA.	4.0	300.00	1,200.00
JWS	10	7/8/2025	Performed projected management task and put together information related to the valuation analysis.	0.5	300.00	150.00
PG	10	7/8/2025	Reviewed initial financial data.	0.5	725.00	362.50
JWS	10	7/9/2025	Performed projected management task and put together information related to the valuation analysis.	2.0	300.00	600.00
JWS	10	7/10/2025	Performed projected management task and put together information related to the valuation analysis.	1.0	300.00	300.00
JWS	10	7/11/2025	Performed projected management task and put together information related to the valuation analysis.	1.0	300.00	300.00
EB	10	7/13/2025	Prepared memo on international operations.	0.7	850.00	595.00
JWS	10	7/14/2025	Created a workplan and information request related to the valuation analysis.	3.0	300.00	900.00
AR	10	7/14/2025	Reviewed documents provided and preparation of information request.	4.0	650.00	2,600.00
EB	10	7/15/2025	Call with Joe S (BDO) in regard to information needed from company for valuation.	0.5	850.00	425.00
JWS	10	7/15/2025	Call with E.B. (BDO) in regard to information needed from company for valuation.	0.5	300.00	150.00
EB	10	7/15/2025	Reviewed valuation workplan.	0.4	850.00	340.00
PG	10	7/15/2025	Created work plan, timeline for independent director.	1.0	725.00	725.00
AR	10	7/15/2025	Prepared information request.	1.0	650.00	650.00
JWS	10	7/15/2025	Created a workplan and information request related to the valuation analysis.	2.5	300.00	750.00
AR	10	7/16/2025	Prepared document request for Plaza, Civil, SC.	1.5	650.00	975.00
PG	10	7/16/2025	Prepared document request for Plaza, Civil, SC.	2.0	725.00	1,450.00
JWS	10	7/16/2025	Created a workplan and information request related to the valuation analysis.	4.0	300.00	1,200.00
PG	10	7/17/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	725.00	362.50
MR	10	7/17/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	725.00	362.50
AR	10	7/17/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	650.00	325.00
AS	10	7/17/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	650.00	325.00
MA	10	7/17/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	550.00	275.00
AP	10	7/17/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	375.00	187.50
NG	10	7/17/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	375.00	187.50
AR	10	7/17/2025	Reviewed information provided.	0.5	650.00	325.00
EB	10	7/17/2025	Reviewed and provide updated valuation workplan to company.	0.6	850.00	510.00
AP	10	7/18/2025	Reviewed client data to assess outstanding information needed from client.	1.2	375.00	450.00
JWS	10	7/18/2025	Reviewed financial documents.	1.5	300.00	450.00
PG	10	7/18/2025	Reviewed prior valuation with other additional data.	1.5	725.00	1,087.50
NG	10	7/18/2025	Reviewed client data to assess outstanding information needed from client.	1.7	375.00	637.50
AR	10	7/18/2025	Reviewed information provided.	2.0	650.00	1,300.00
AR	10	7/18/2025	Guideline public company search and review.	2.0	650.00	1,300.00
JWS	10	7/20/2025	Performed a solvency analysis to asses the financial health of affiliates.	0.5	300.00	150.00
JWS	10	7/21/2025	Performed a solvency analysis to asses the financial health of affiliates.	2.0	300.00	600.00
AP	10	7/22/2025	Internal BDO call - regarding accuracy/consistency in financial modelling across entities.	0.5	375.00	187.50
NG	10	7/22/2025	Internal BDO call - regarding accuracy/consistency in financial modelling across entities.	0.5	375.00	187.50
EB	10	7/22/2025	Internal call on valuation work.	0.2	850.00	170.00
AP	10	7/22/2025	Reviewed client data.	0.8	375.00	300.00
ES	10	7/22/2025	Conducted market research for guideline transactions.	1.0	250.00	250.00
AP	10	7/22/2025	Financial Modeling - Input of historical financial information.	1.6	375.00	600.00
AR	10	7/22/2025	Financial modelling.	2.0	650.00	1,300.00
JWS	10	7/22/2025	Performed a solvency analysis to asses the financial health of affiliates.	4.0	300.00	1,200.00
PG	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	725.00	362.50
MR	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	725.00	362.50
AR	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	650.00	325.00
AS	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	650.00	325.00
TS	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	650.00	325.00
MA	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	550.00	275.00
AP	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	375.00	187.50
NG	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	375.00	187.50
CO	10	7/23/2025	Internal BDO call - status update related to business anlysis and valuation.	0.5	375.00	187.50
TS	10	7/23/2025	Researched industry NAICS/SIC codes to be leveraged for transaction screening.	1.0	650.00	650.00
NG	10	7/23/2025	Financial Modeling - Input of historical financial information.	1.5	375.00	562.50
AP	10	7/23/2025	Financial Modeling - Input of historical financial information.	2.2	375.00	825.00
AR	10	7/23/2025	Financial modelling.	2.5	650.00	1,625.00
JWS	10	7/23/2025	Performed a solvency analysis to asses the financial health of affiliates.	3.0	300.00	900.00
AP	10	7/24/2025	Internal BDO call - reviewed potential guideline public company selections / potential guideline transactions.	0.5	375.00	187.50
NG	10	7/24/2025	Internal BDO call - reviewed potential guideline public company selections / potential guideline transactions.	0.5	375.00	187.50
NG	10	7/24/2025	Refined list of potential guideline transactions in consideration of relevant SIC/NAICS codes for subject company.	0.3	375.00	112.50
AR	10	7/24/2025	Reviewed Guideline Public Companies.	1.5	650.00	975.00
AR	10	7/24/2025	Financial modelling.	3.0	650.00	1,950.00

**CCA Construction, Inc.  
Recap of Professional Services  
July 1 2025 Through July 31, 2025**

Initials	Code	Date	Description	Hours	Rate	Amount
TS	10	7/25/2025	Reviewed guideline public company screening results, suggested GPCs and comparing guideline companies to commonly cited index companies in the industry.	0.5	650.00	325.00
ES	10	7/25/2025	Screened for GPC's.	0.7	250.00	175.00
AP	10	7/25/2025	Reviewed list of potential GPCs from screen.	1.5	375.00	562.50
EB	10	7/26/2025	Reviewed analysis of subsidiary operations	0.4	850.00	340.00
PG	10	7/29/2025	Created 3 Statement model.	2.0	725.00	1,450.00
JWS	10	7/30/2025	Cross-divisional call to discuss valuation project for CCA bankruptcy matter with P.G. and E.B.	0.2	300.00	60.00
EB	10	7/30/2025	Valuation call with Joe S and BDO valuation team	0.5	850.00	425.00
JWS	10	7/30/2025	Initial discussion call with internal team.	0.5	300.00	150.00
AS	10	7/30/2025	Reviewed initial financial data.	1.0	650.00	650.00
JWS	10	7/30/2025	Reviewed initial financial data.	1.3	300.00	390.00
PG	10	7/30/2025	Reviewed latest data for CCA SC.	2.2	725.00	1,595.00
AR	10	7/30/2025	Financial Modelling for Plaza entity.	6.0	650.00	3,900.00
AR	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	0.7	650.00	455.00
PG	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	725.00	725.00
MR	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	725.00	725.00
JWS	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	300.00	300.00
AS	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	650.00	650.00
TS	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	650.00	650.00
MA	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	550.00	550.00
AP	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	375.00	375.00
NG	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	375.00	375.00
CO	10	7/31/2025	Internal BDO call - regarding valuation methodologies.	1.0	375.00	375.00
AR	10	7/31/2025	Internal BDO call - regarding financial modeling the 3-statement model.	1.0	650.00	650.00
AS	10	7/31/2025	Internal BDO call - regarding financial modeling the 3-statement model.	1.0	650.00	650.00
TS	10	7/31/2025	Internal BDO call - regarding financial modeling the 3-statement model.	1.0	650.00	650.00
MA	10	7/31/2025	Internal BDO call - regarding financial modeling the 3-statement model.	1.0	550.00	550.00
AP	10	7/31/2025	Internal BDO call - regarding financial modeling the 3-statement model.	1.0	375.00	375.00
NG	10	7/31/2025	Internal BDO call - regarding financial modeling the 3-statement model.	1.0	375.00	375.00
CO	10	7/31/2025	Internal BDO call - regarding financial modeling the 3-statement model.	1.0	375.00	375.00
CO	10	7/31/2025	Pulled industry data from RMA database.	0.5	375.00	187.50
MA	10	7/31/2025	Reviewed financial information for CCA (Parent) / prepare questions for Mgmt.	0.5	550.00	275.00
AP	10	7/31/2025	Financial Modeling - Historical financials/3 statement modeling	1.5	375.00	562.50
AR	10	7/31/2025	Reviewed of information provided on 7/30/2025.	2.0	650.00	1,300.00
TS	10	7/31/2025	Reviewed documents provided 7/30/25.	2.0	650.00	1,300.00
AR	10	7/31/2025	Prepared Due Diligence Questions for Plaza.	2.3	650.00	1,495.00
PG	10	7/31/2025	Questions for Management meeting, prepare for meeting.	2.5	725.00	1,812.50
NG	10	7/31/2025	Financial Modeling - 3-statement financial statements.	4.0	375.00	1,500.00
JS	11	7/11/2025	Reviewed BMLP objection to examiner consent order.	0.2	800.00	160.00
EB	11	7/11/2025	Reviewed BMLP objection to examiner consent order.	0.2	850.00	170.00
JWS	13	7/24/2025	Put together, reviewed, and discussed information for the investigation report covering all solvency related matters.	6.0	300.00	1,800.00
JWS	13	7/25/2025	Put together, reviewed, and discussed information for the investigation report covering all solvency related matters.	3.5	300.00	1,050.00
JWS	13	7/28/2025	Put together, reviewed, and discussed information for the investigation report covering all solvency related matters.	6.0	300.00	1,800.00
JWS	13	7/29/2025	Reviewed and edited language for the investigation report.	2.0	300.00	600.00
JWS	13	7/30/2025	Reviewed and edited language for the investigation report.	3.0	300.00	900.00
JWS	13	7/31/2025	Reviewed and edited language for the investigation report.	2.0	300.00	600.00
EB	14	7/12/2025	Reviewed Plan structure/term sheet.	0.8	850.00	680.00
JS	17	7/1/2025	Call with EB (BDO) concerning BDO work product related to CS investigation.	0.3	800.00	240.00
EB	17	7/1/2025	Call with JS (BDO) concerning BDO work product related to CS investigation.	0.3	850.00	255.00
JS	17	7/1/2025	Follow up call with EB (BDO) concerning investigation progress.	0.4	800.00	320.00
EB	17	7/1/2025	Follow up call with JS (BDO) concerning investigation progress.	0.4	850.00	340.00
EB	17	7/1/2025	Calls with JS and AP (BDO) to discuss BDO work product prepared for CS investigation.	1.0	850.00	850.00
JS	17	7/1/2025	Calls with EB and AP (BDO) to discuss BDO work product prepared for CS investigation.	1.0	800.00	800.00
AD	17	7/1/2025	Calls with EB and JS (BDO) to discuss BDO work product prepared for CS investigation.	1.0	600.00	600.00
EB	17	7/1/2025	Reviewed BDO work product prepared for CS investigation.	1.0	850.00	850.00
AD	17	7/1/2025	Prepared BDO work product prepared for CS investigation.	2.9	600.00	1,740.00
JS	17	7/1/2025	Prepared BDO work product for CS investigation.	3.4	800.00	2,720.00
EB	17	7/2/2025	Reviewed BDO work product prepared for CS investigation.	0.4	850.00	340.00
EB	17	7/2/2025	Reviewed BDO work product related to CS investigation.	0.4	850.00	340.00
EB	17	7/2/2025	Reviewed information related to CS investigation and follow with CS.	0.7	850.00	595.00
AD	17	7/2/2025	Prepared BDO work product prepared for CS investigation.	2.5	600.00	1,500.00
JS	17	7/3/2025	Call with EB (BDO) related to BDO work prepared for CS investigation.	0.3	800.00	240.00
EB	17	7/3/2025	Call with JS (BDO) related to BDO work prepared for CS investigation.	0.3	850.00	255.00
JS	17	7/3/2025	Call with EB (BDO) in regard to BDO work product prepared for CS investigation.	0.5	800.00	400.00
EB	17	7/3/2025	Call with JS (BDO) in regard to BDO work product prepared for CS investigation.	0.5	850.00	425.00
EB	17	7/3/2025	Reviewed BDO work product prepared for CS investigation.	0.4	850.00	340.00
JS	17	7/3/2025	Reviewed of CS draft report.	0.4	800.00	320.00
EB	17	7/3/2025	Reviewed of initial CS draft report.	0.8	850.00	680.00

**CCA Construction, Inc.**  
**Recap of Professional Services**  
**July 1 2025 Through July 31, 2025**

<u>Initials</u>	<u>Code</u>	<u>Date</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
AD	17	7/3/2025	Prepared BDO work product prepared for CS investigation.	0.9	600.00	540.00
JS	17	7/3/2025	Prepared BDO work product for CS investigation.	2.2	800.00	1,760.00
AD	17	7/3/2025	Prepared BDO work product prepared for CS investigation.	2.5	600.00	1,500.00
JS	17	7/6/2025	Call with EB (BDO) to review BDO work prepared for CS investigation.	0.5	800.00	400.00
EB	17	7/6/2025	Call with JS (BDO) to review BDO work prepared for CS investigation.	0.5	850.00	425.00
EB	17	7/6/2025	Reviewed BDO work product related to CS investigation.	0.9	850.00	765.00
JS	17	7/6/2025	Prepared BDO work product for CS investigation.	1.0	800.00	800.00
AD	17	7/6/2025	Read and reviewed draft investigation report.	2.3	600.00	1,380.00
EB	17	7/7/2025	Call with JS and AP (BDO) to review sections of draft CS report.	1.2	850.00	1,020.00
JS	17	7/7/2025	Call with EB and AP (BDO) to review sections of draft CS report.	1.2	800.00	960.00
AD	17	7/7/2025	Call with EB and JS (BDO) to review sections of draft CS report.	1.2	600.00	720.00
EB	17	7/7/2025	Call with JS and AP (BDO) to review CS draft report and send comments.	1.5	850.00	1,275.00
JS	17	7/7/2025	Call with EB and AP (BDO) to review CS draft report and send comments.	1.5	800.00	1,200.00
AD	17	7/7/2025	Call with EB and JS (BDO) to review CS draft report and send comments.	1.5	600.00	900.00
JS	17	7/7/2025	Prepared BDO work product for CS investigation.	2.1	800.00	1,680.00
EB	17	7/7/2025	Reviewed and mark draft of CS report.	2.1	850.00	1,785.00
AD	17	7/7/2025	Prepared exhibits for investigation report.	2.3	600.00	1,380.00
AD	17	7/7/2025	Read and review draft investigation report.	2.9	600.00	1,740.00
EB	17	7/8/2025	Calls with JS and AP (BDO) to review certain sections of CS draft report.	1.3	850.00	1,105.00
JS	17	7/8/2025	Calls with EB and AP (BDO) to review certain sections of CS draft report.	1.3	800.00	1,040.00
AD	17	7/8/2025	Calls with EB and JS (BDO) to review certain sections of CS draft report.	1.3	600.00	780.00
JS	17	7/8/2025	Prepared BDO work product for CS investigation.	1.8	800.00	1,440.00
JS	17	7/8/2025	Prepared BDO work product for CS investigation.	2.2	800.00	1,760.00
EB	17	7/8/2025	Reviewed and marked draft CS report.	2.2	850.00	1,870.00
AD	17	7/8/2025	Prepared BDO work product prepared for CS investigation.	4.0	600.00	2,400.00
EB	17	7/9/2025	Reviewed BDO work product for CS investigation.	0.3	850.00	255.00
JS	17	7/9/2025	Reviewed CS draft report and mark with comments.	1.1	800.00	880.00
AD	17	7/9/2025	Read and review draft investigation report.	1.5	600.00	900.00
AD	17	7/9/2025	Prepared BDO work product prepared for CS investigation.	3.8	600.00	2,280.00
JS	17	7/9/2025	Prepared BDO work product for CS investigation.	4.0	800.00	3,200.00
EB	17	7/10/2025	Reviewed CS draft report with JS and AP (BDO) and provide comments to CS.	2.5	850.00	2,125.00
JS	17	7/10/2025	Reviewed CS draft report with EB and AP (BDO) and provide comments to CS.	2.5	800.00	2,000.00
AD	17	7/10/2025	Reviewed CS draft report with JS and EB (BDO) and provide comments to CS.	2.5	600.00	1,500.00
EB	17	7/10/2025	Reviewed CS draft report and mark with comments.	2.2	850.00	1,870.00
AD	17	7/10/2025	Prepared BDO work product prepared for CS investigation.	2.5	600.00	1,500.00
JS	17	7/10/2025	Prepared BDO work product for CS investigation.	2.8	800.00	2,240.00
EB	17	7/11/2025	Call with JS and AP(BDO) to review comments on CS draft report.	0.7	850.00	595.00
JS	17	7/11/2025	Call with EB and AP(BDO) to review comments on CS draft report.	0.7	800.00	560.00
AD	17	7/11/2025	Call with JS and EB (BDO) to review comments on CS draft report.	0.7	600.00	420.00
AD	17	7/11/2025	Read and review draft investigation report.	0.4	600.00	240.00
JS	17	7/11/2025	Prepared BDO work product for CS investigation.	1.4	800.00	1,120.00
EB	17	7/11/2025	Reviewed draft CS report and mark with comments.	1.4	850.00	1,190.00
AD	17	7/11/2025	Prepared BDO work product prepared for CS investigation.	1.6	600.00	960.00
JS	17	7/11/2025	Prepared BDO work product for CS investigation.	1.9	800.00	1,520.00
EB	17	7/14/2025	Reviewed BDO work product related to CS investigation with JS & AP.	1.3	850.00	1,105.00
JS	17	7/14/2025	Reviewed BDO work product related to CS investigation with EB & AP.	1.3	800.00	1,040.00
AD	17	7/14/2025	Reviewed BDO work product related to CS investigation with EB & JS.	1.3	600.00	780.00
EB	17	7/14/2025	Work with JS and AP (BDO) to respond to Ind. Director / DM comments on draft CS report.	2.5	850.00	2,125.00
JS	17	7/14/2025	Work with EB and AP (BDO) to respond to Ind. Director and DM comments on draft CS report.	2.5	800.00	2,000.00
AD	17	7/14/2025	Work with JS and EB (BDO) to respond to Ind. Director / DM comments on draft CS report.	2.5	600.00	1,500.00
JS	17	7/14/2025	Reviewed Ind. Director and DM on CS draft report.	1.2	800.00	960.00
EB	17	7/14/2025	Reviewed Ind. Director / DM comments on CS draft report.	1.2	850.00	1,020.00
AD	17	7/14/2025	Prepared BDO work product prepared for CS investigation.	1.8	600.00	1,080.00
EB	17	7/15/2025	Discussed BDO work product with JS and AP (BDO).	0.4	850.00	340.00
JS	17	7/15/2025	Discussed BDO work product with EB and AP (BDO).	0.4	800.00	320.00
AD	17	7/15/2025	Discussed BDO work product with JS and EB (BDO).	0.4	600.00	240.00
AD	17	7/15/2025	Review and provide information related to valuation request list.	0.9	600.00	540.00
JS	17	7/15/2025	Prepared BDO work product for CS investigation.	2.2	800.00	1,760.00
AD	17	7/15/2025	Prepared BDO work product prepared for CS investigation.	3.4	600.00	2,040.00
EB	17	7/16/2025	Work with JS and AP (BDO) to review draft CS report and provide comments to CS.	2.0	850.00	1,700.00
JS	17	7/16/2025	Work with EB and AP (BDO) to review draft CS report and provide comments to CS.	2.0	800.00	1,600.00
AD	17	7/16/2025	Work with EB and JS (BDO) to review draft CS report and provide comments to CS.	2.0	600.00	1,200.00
AD	17	7/16/2025	Read and review draft investigation report.	1.1	600.00	660.00
AD	17	7/16/2025	Prepared BDO work product prepared for CS investigation.	1.4	600.00	840.00
AD	17	7/16/2025	Review and provide information related to valuation request list	1.9	600.00	1,140.00
EB	17	7/17/2025	Multiple calls with JS and AP (BDO) related to comments on CS report; send comments to CS.	2.8	850.00	2,380.00
JS	17	7/17/2025	Multiple calls with EB and AP (BDO) related to comments on CS report; send comments to CS.	2.8	800.00	2,240.00
AD	17	7/17/2025	Multiple calls with JS and EB (BDO) related to comments on CS report; send comments to CS.	2.8	600.00	1,680.00
EB	17	7/17/2025	Call with AP on BDO information included in CS report.	0.5	850.00	425.00
AD	17	7/17/2025	Call with EB on BDO information included in CS report.	0.5	600.00	300.00
AD	17	7/17/2025	Prepared BDO work product prepared for CS investigation.	1.4	600.00	840.00
JS	17	7/17/2025	Prepared BDO work product for CS investigation.	1.7	800.00	1,360.00

**CCA Construction, Inc.  
Recap of Professional Services  
July 1 2025 Through July 31, 2025**

<u>Initials</u>	<u>Code</u>	<u>Date</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
AD	17	7/17/2025	Read and review draft investigation report.	2.0	600.00	1,200.00
EB	17	7/17/2025	Reviewed CS draft report and mark with comments.	2.6	850.00	2,210.00
AD	17	7/18/2025	Read and review draft investigation report.	0.5	600.00	300.00
JS	17	7/18/2025	Prepared BDO work product for CS investigation.	2.3	800.00	1,840.00
EB	17	7/20/2025	Reviewed sections of CS report.	1.4	850.00	1,190.00
EB	17	7/21/2025	Call with AP concerning CS Report.	0.4	850.00	340.00
EB	17	7/21/2025	Reviewed emails related to CS report.	0.4	850.00	340.00
EB	17	7/21/2025	Calls with CS concerning CS report.	0.7	850.00	595.00
AD	17	7/21/2025	Call with CS in regard to comments on CS draft report.	1.5	600.00	900.00
AD	17	7/21/2025	Read and review draft investigation report.	1.8	600.00	1,080.00
EB	17	7/21/2025	Reviewed draft CS report.	2.2	850.00	1,870.00
JS	17	7/21/2025	Prepared BDO work product for CS investigation.	2.6	800.00	2,080.00
AD	17	7/21/2025	Prepared BDO work product prepared for CS investigation.	3.8	600.00	2,280.00
JS	17	7/22/2025	Calls with EB on BDO work product for CS investigation.	0.5	800.00	400.00
EB	17	7/22/2025	Calls with JS on BDO work product for CS investigation.	0.5	850.00	425.00
EB	17	7/22/2025	Call with JS on BDO work product for CS investigation.	0.7	850.00	595.00
JS	17	7/22/2025	Call with EB on BDO work product for CS investigation.	0.7	800.00	560.00
EB	17	7/22/2025	Reviewed BDO work product prepared for CS investigation.	0.2	850.00	170.00
AD	17	7/22/2025	Prepared BDO work product prepared for CS investigation.	1.7	600.00	1,020.00
AD	17	7/22/2025	Read and reviewed draft investigation report.	2.1	600.00	1,260.00
JS	17	7/22/2025	Prepared BDO work product for CS investigation.	3.1	800.00	2,480.00
EB	17	7/22/2025	Reviewed CS draft report and mark with comments.	3.1	850.00	2,635.00
AD	17	7/23/2025	Read and review draft investigation report.	1.6	600.00	960.00
JS	17	7/23/2025	Prepared BDO work product for CS investigation.	3.0	800.00	2,400.00
EB	17	7/24/2025	Work with JS and AP to update charts in CS report.	0.6	850.00	510.00
JS	17	7/24/2025	Work with EB and AP to update charts in CS report.	0.6	800.00	480.00
AD	17	7/24/2025	Work with EB and JS to update charts in CS report.	0.6	600.00	360.00
EB	17	7/24/2025	Work with BDO team to create additional work product for CS report.	1.2	850.00	1,020.00
JS	17	7/24/2025	Work with BDO team to create additional work product for CS report.	1.2	800.00	960.00
AD	17	7/24/2025	Work with BDO team to create additional work product for CS report.	1.2	600.00	720.00
EB	17	7/24/2025	Work with JS and AP (BDO) on edits to CS report.	1.7	850.00	1,445.00
JS	17	7/24/2025	Work with EB and AP (BDO) on edits to CS report.	1.7	800.00	1,360.00
AD	17	7/24/2025	Work with JS and EB (BDO) on edits to CS report.	1.7	600.00	1,020.00
EB	17	7/24/2025	Reviewed comments on draft report from Ind. Director.	0.5	850.00	425.00
AD	17	7/24/2025	Read and reviewed draft investigation report.	1.7	600.00	1,020.00
AD	17	7/24/2025	Assisted with Appendix organization for report.	1.9	600.00	1,140.00
EB	17	7/25/2025	Exchanged emails with JS on BDO work product for CS report.	0.1	850.00	85.00
EB	17	7/25/2025	Call with Joe S to discuss BDO work product for CS investigation.	0.3	850.00	255.00
EB	17	7/25/2025	Reviewed BDO work product for CS investigation.	0.4	850.00	340.00
JS	17	7/25/2025	Prepared BDO work product for CS investigation.	3.4	800.00	2,720.00
EB	17	7/26/2025	Reviewed BDO work product for CS investigation.	0.6	850.00	510.00
EB	17	7/26/2025	Reviewed draft CS report.	0.9	850.00	765.00
EB	17	7/28/2025	Reviewed BDO work product for CS report.	0.3	850.00	255.00
EB	17	7/28/2025	Call with Joe S (BDO) in regard to BDO work product for CS report.	0.3	850.00	255.00
EB	17	7/28/2025	Reviewed draft CS report.	0.5	850.00	425.00
EB	17	7/28/2025	Calls with Joe S on BDO work product for CS report.	0.5	850.00	425.00
EB	17	7/28/2025	Reviewed of BDO work product prepared for CS report.	0.7	850.00	595.00
JS	17	7/28/2025	Reviewed CS draft Report.	1.7	800.00	1,360.00
AD	17	7/28/2025	Read and review draft investigation report.	1.7	600.00	1,020.00
JS	17	7/28/2025	Prepared BDO work product for CS investigation.	2.3	800.00	1,840.00
JS	17	7/29/2025	Call with EB to discuss CS draft report.	0.3	800.00	240.00
EB	17	7/29/2025	Call with JS to discuss CS draft report.	0.3	850.00	255.00
JS	17	7/29/2025	Call with EB to Reviewed CS draft report.	0.4	800.00	320.00
EB	17	7/29/2025	Call with JS to review CS draft report.	0.4	850.00	340.00
EB	17	7/29/2025	Calls with JS and AP on BDO work product prepared for CS report.	1.7	850.00	1,445.00
JS	17	7/29/2025	Calls with EB and AP on BDO work product prepared for CS report.	1.7	800.00	1,360.00
AD	17	7/29/2025	Calls with JS and EB on BDO work product prepared for CS report.	1.7	600.00	1,020.00
EB	17	7/29/2025	Reviewed Ind. Director comments to letter to examiner.	0.3	850.00	255.00
JS	17	7/29/2025	Reviewed CS draft Report.	0.5	800.00	400.00
EB	17	7/29/2025	Reviewed CS draft Report.	0.5	850.00	425.00
JS	17	7/29/2025	Reviewed draft CS report.	1.4	800.00	1,120.00
EB	17	7/29/2025	Reviewed draft CS report.	1.4	850.00	1,190.00
JS	17	7/29/2025	Prepared BDO work product for CS investigation.	2.1	800.00	1,680.00
AD	17	7/29/2025	Prepared BDO work product prepared for CS investigation.	3.6	600.00	2,160.00
JS	17	7/30/2025	Call with EB related to BDO work product preprepared for CS report.	0.3	800.00	240.00
EB	17	7/30/2025	Call with JS related to BDO work product preprepared for CS report.	0.3	850.00	255.00
JS	17	7/30/2025	Work on updates to CS report.	0.8	800.00	640.00
EB	17	7/30/2025	Updated CS report.	0.8	850.00	680.00
JS	17	7/30/2025	Prepared BDO work product for CS investigation.	2.0	800.00	1,600.00
AD	17	7/30/2025	Prepared BDO work product prepared for CS investigation.	2.1	600.00	1,260.00
EB	17	7/31/2025	Calls with Joe S on BDO work product included in CS report.	0.7	850.00	595.00
JWS	17	7/31/2025	Calls with E.B. on BDO work product included in CS report.	0.7	300.00	210.00

CCA Construction, Inc.  
Recap of Professional Services  
July 1 2025 Through July 31, 2025

Initials	Code	Date	Description	Hours	Rate	Amount
EB	17	7/31/2025	Reviewed and exchange emails with JS concerning BDO work product in CS report.	0.8	850.00	680.00
AD	17	7/31/2025	Prepared BDO work product prepared for CS investigation.	0.9	600.00	540.00
JS	17	7/31/2025	Reviewed final CS report.	1.4	800.00	1,120.00
EB	17	7/31/2025	Reviewed final CS report.	1.4	850.00	1,190.00
JS	17	7/31/2025	Prepared BDO work product for CS investigation.	2.2	800.00	1,760.00
JS	23	7/15/2025	Prepared May MOR.	2.4	800.00	1,920.00
AD	23	7/16/2025	Prepared June MOR.	1.3	600.00	780.00
AD	23	7/17/2025	Prepared June MOR.	1.9	600.00	1,140.00
AD	23	7/18/2025	Prepared June MOR.	0.9	600.00	540.00
EB	23	7/21/2025	Reviewed June MOR.	0.4	850.00	340.00
AD	23	7/21/2025	Prepared June MOR.	0.5	600.00	300.00
JS	23	7/21/2025	Prepared June MOR.	3.4	800.00	2,720.00
AD	23	7/22/2025	Assist with preparation of Form 426.	0.9	600.00	540.00
JS	23	7/30/2025	Prepared Form 426 related to non-debtor subsidiaries.	1.4	800.00	1,120.00
EB	23	7/31/2025	Reviewed Form 426.	0.3	850.00	255.00
JS	23	7/31/2025	Prepared Form 426 related to non-debtor subsidiaries.	1.4	800.00	1,120.00
AD	23	7/31/2025	Assist with preparation of Form 426.	1.5	600.00	900.00
TOTAL:				520.7		\$346,872.50

SUMMARY BY PROFESSIONAL:

Initials	Name	Hours	Rate	Amount
EB	Evan Blum	110.6	\$850.00	\$94,010.00
JS	James Schwarz	140.0	800.00	112,000.00
PG	Phil Gaglio	14.2	725.00	10,295.00
MR	Matt Rychetsky	2.0	725.00	1,450.00
AD	Anthony Del Piano	117.7	600.00	70,620.00
AR	Andy Robinson	33.0	650.00	21,450.00
AS	Andy Schmidt	4.0	650.00	2,600.00
TS	Tanner Shaw	6.0	650.00	3,900.00
MA	Max Alford	3.5	550.00	1,925.00
AP	Anne Marie Pignataro	12.8	375.00	4,800.00
NG	Ned Gibson	11.5	375.00	4,312.50
CO	Cameron Ostrowski	3.0	375.00	1,125.00
JWS	Joseph Steimle	55.7	300.00	16,710.00
JFS	Jared Schierbaum	5.0	250.00	1,250.00
ES	Ethan Shill	1.7	250.00	425.00
TOTAL:		520.7		\$346,872.50
Blended Rate:			\$666.17	

SUMMARY BY PROJECT CATEGORY:

Code	Project Category	Hours	Amount
1	General (Case Administration)	6.2	\$4,972.50
4	BDO Retention / Fee Applications	10.0	5,065.00
6	Cash Collateral and DIP Financing Related	35.1	25,825.00
7	Communication with Debtor or Debtor Professionals	62.0	50,335.00
10	Business Analysis	127.0	64,475.00
11	Reviewed Motions and Objections	0.4	330.00
13	Litigation	22.5	6,750.00
14	Plan & Disclosure Statement	0.8	680.00
17	Investigation of Company (Asset Analysis and Recovery)	240.4	176,765.00
23	UST Reporting/MOR	16.3	11,675.00
TOTAL:		520.7	\$346,872.50