

**UNITED STATES BANKRUPTCY COURT
DISTRICT OF DELAWARE**

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In re	:	Chapter 11
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CANO HEALTH, INC., et al.,	:	Case No. 24-10164 (KBO)
	:	
Debtors.¹	:	(Jointly Administered)
	:	
-----	x	Re: Docket Nos. 864

**DECLARATION OF JEFFREY KOPA IN SUPPORT OF CONFIRMATION
OF FOURTH AMENDED JOINT CHAPTER 11 PLAN OF REORGANIZATION
OF CANO HEALTH, INC. AND ITS AFFILIATED DEBTORS**

I, Jeffrey Kopa, pursuant to 28 U.S.C. § 1746, hereby declare under penalty of perjury that the following is true to the best of my knowledge, information, and belief:

1. I am a Partner and Managing Director in the Financial Advisory Services practice at AlixPartners, LLP (“**AlixPartners**”), which has a principal place of business at 909 Third Avenue, Floor 30, New York, New York 10022. I joined AlixPartners in 2006 and have held the position of Partner and Managing Director since January 2024.

2. I have 20 years of professional experience in valuation and financial analysis, much of which has involved troubled or bankrupt companies, and have analyzed companies in a diverse range of industries. I have a Bachelor of Business Administration (with high distinction) from the University of Michigan and a Master of Business Administration and Master of Science in Finance from the Indiana University Kelley School of Business. I am a CFA Charterholder and a member of the CFA Institute and the Turnaround Management Association.

¹ The last four digits of Cano Health, Inc.’s tax identification number are 4224. A complete list of the Debtors in the Chapter 11 Cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/CanoHealth>. The Debtors’ mailing address is 9725 NW 117th Avenue, Miami, Florida 33178.



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3. As an advisor, I have conducted numerous financial, valuation, and liquidation analyses for various companies, including Lonestar Resources US Inc., Sheridan Holding Company II, LLC, Paragon Offshore plc, General Motors, Tidewater, Linn Energy, Berry Petroleum, C&J Energy Services, Basic Energy Services, SH130, CGG Holdings, Gymboree, Dura Automotive, Motorcar Parts of America, Velocity Holding Company, Inc., and Fisker Automotive. Additionally, I have previously been qualified as an expert in U.S. bankruptcy courts and in U.S. district courts, including *In re Velocity Holding Company, Inc.*, Case Number 17-12442(KJC) (Bankr. D. Del. 2017) and *BRFHH Shreveport, LLC, et al. v. Willis-Knighton Medical Center, et al.*, Case Number: 5:15-cv-02057 (W.D. La. 2015).

4. AlixPartners is a global independent restructuring consulting firm that has a wealth of experience in providing financial advisory services and has assisted, advised, and provided strategic advice to debtors, creditors, bondholders, investors, and other entities in numerous chapter 11 cases of similar size and complexity to these Chapter 11 Cases. Since its inception in 1981, AlixPartners has provided restructuring or crisis management services in numerous large cases. AlixPartners has extensive experience in providing financial and restructuring advisory services to debtors and financially distressed companies, as described more fully in the *Debtors' Application Pursuant to 11 U.S.C. §§ 327, 330, and 1107 and Fed. R. Bank. P. 2014(a) and 2016 for Entry of an Order Authorizing the Employment and Retention of AlixPartners, LLP as Financial Advisor for the Debtors Effective as of the Petition Date*, filed with this Court on February 15, 2024 [Docket No. 147].

5. By order dated March 5, 2024 [Docket No. 256], the Court authorized Cano Health, Inc. and certain of its subsidiaries, as debtors and debtors in possession (collectively, the

“Debtors”), to retain and employ AlixPartners as their financial advisor, effective as of February 4, 2024 (the “**Petition Date**”).

6. I submit this declaration (the “**Declaration**”) in support of the Debtors’ request for entry of the proposed order (the “**Confirmation Order**”) confirming the Debtors’ *Fourth Amended Joint Chapter 11 Plan of Reorganization of Cano Health, Inc. and Its Affiliated Debtors* [Docket No. 864], dated May 21, 2024 (including any exhibits, schedules, and supplements thereto and as may be amended, restated, supplemented, or otherwise modified from time to time, the “**Plan**”),² including without limitation, the agreements and other documents set forth in that certain supplement to the Plan filed on June 14, 2024 [Docket No. 1023] (as may be further amended, modified, or supplemented from time to time, the “**Plan Supplement**”). Specifically, I submit this Declaration to demonstrate the Plan satisfies the requirements of section 1129(a)(7) of the Bankruptcy Code (the Best Interests of Creditors Test).

7. Since AlixPartners’ initial engagement by the Debtors on November 3, 2023, the AlixPartners’ personnel providing services to the Debtors, including myself, have worked closely with the Debtors’ management and other professionals in assisting with the Debtors’ restructuring efforts and the various requirements of these Chapter 11 Cases. As a result of that work, I am familiar with the Debtors’ financial affairs, capital structure, business operations, books and records, and the Debtors’ liquidity position and needs. I am also familiar with the terms of the Debtors’ Plan and the *Disclosure Statement for the Fourth Amended Joint Chapter 11 Plan of Reorganization of Cano Health, Inc. and its Affiliated Debtors* [Docket No. 866], dated May 21, 2024 (the “**Disclosure Statement**”).

² Capitalized terms used but not otherwise defined in this Declaration have the respective meanings ascribed to them in the Plan.

8. All facts set forth in this Declaration are based on (i) my personal knowledge; (ii) my discussions with the Debtors' representatives, other members of the Debtors' management team, or other interested parties; (iii) my review of relevant documents; or (iv) my opinion based upon my experience, knowledge, and information concerning the Debtors' financial affairs. If called upon to testify, I would testify competently to the facts set forth herein. I am authorized to submit this Declaration on behalf of the Debtors.

9. ***Section 1129(a)(7) (Best Interests of Creditors)***. I understand from my general knowledge and professional experience that to satisfy the "best interests" test under section 1129(a)(7) of the Bankruptcy Code, a debtor must demonstrate that each holder of a claim or equity interest in an impaired class has either (i) accepted the plan or (ii) is receiving at least as much value under the plan as it would receive in a hypothetical chapter 7 liquidation. Based on the work I have performed, I conclude that one or both of these are true as to every holder of a claim or equity interest in an Impaired Class.

10. I oversaw the Debtors' hypothetical, reasonable, and good-faith estimate of the proceeds that would be generated if the Debtors were liquidated in accordance with chapter 7 of the Bankruptcy Code (the "**Liquidation Analysis**"), a true and correct copy of which is attached to the Disclosure Statement as Exhibit E. I completed the Liquidation Analysis after extensive due diligence by the Debtors, AlixPartners, and Houlihan Lokey, the Debtors' investment banker. The Liquidation Analysis reflects the views and input of the Debtors' management based upon their experience with the Debtors' assets, and includes a description of the assumptions, analysis, and results of a hypothetical chapter 7 liquidation of the Debtors. The Liquidation Analysis was set forth in the Disclosure Statement and a complete description of the process and the results of the Liquidation Analysis are set forth in Exhibit E to the Disclosure Statement.

11. Recoveries under the Liquidation Analysis were compared to recoveries under the Plan to demonstrate that the Plan satisfies the requirements of section 1129(a)(7) of the Bankruptcy Code. Consequently, it is my conclusion that the Plan provides the holders of Allowed Claims in each Impaired Class with a recovery that is greater than or equal to the value of any distributions that would be made to them in a hypothetical chapter 7 liquidation of the Debtors.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct.

Dated: June 25, 2024

By: /s/ Jeffrey Kopa
Jeffrey Kopa
Partner and Managing Director