

**Fill in this information to identify the case:**

Debtor Borrego Community Health Foundation

United States Bankruptcy Court for the: Southern District of California  
(State)

Case number 22-02384

Official Form 410  
**Proof of Claim**

04/22

Read the instructions before filling out this form. This form is for making a claim for payment in a bankruptcy case. Do not use this form to make a request for payment of an administrative expense. Make such a request according to 11 U.S.C. § 503.

Filers must leave out or redact information that is entitled to privacy on this form or on any attached documents. Attach redacted copies or any documents that support the claim, such as promissory notes, purchase orders, invoices, itemized statements of running accounts, contracts, judgments, mortgages, and security agreements. Do not send original documents; they may be destroyed after scanning. If the documents are not available, explain in an attachment.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Fill in all the information about the claim as of the date the case was filed. That date is on the notice of bankruptcy (Form 309) that you received.

**Part 1: Identify the Claim**

1. **Who is the current creditor?** Berkeley Research Group, LLC  
Name of the current creditor (the person or entity to be paid for this claim)  
Other names the creditor used with the debtor \_\_\_\_\_

2. **Has this claim been acquired from someone else?**  No  
 Yes. From whom? \_\_\_\_\_

3. <b>Where should notices and payments to the creditor be sent?</b>	Where should notices to the creditor be sent?	Where should payments to the creditor be sent? (if different)
	Berkeley Research Group, LLC Legal Department 70 West Madison Suite 5000 Chicago, IL 60602, United States  Federal Rule of Bankruptcy Procedure (FRBP) 2002(g)	Berkeley Research Group Valerie Riva 2200 Powell St. Suite 1200 Emeryville, CA 94608, USA

Contact phone 3124297920 Contact phone 510.285.3223  
Contact email kkoppenhoefer@thinkbrg.com Contact email vriva@thinkbrg.com

Uniform claim identifier for electronic payments in chapter 13 (if you use one):  
\_\_\_\_\_

4. **Does this claim amend one already filed?**  No  
 Yes. Claim number on court claims registry (if known) \_\_\_\_\_ Filed on \_\_\_\_\_  
MM / DD / YYYY

5. **Do you know if anyone else has filed a proof of claim for this claim?**  No  
 Yes. Who made the earlier filing? \_\_\_\_\_



**Part 2: Give Information About the Claim as of the Date the Case Was Filed**

6. Do you have any number you use to identify the debtor?  No  
 Yes. Last 4 digits of the debtor's account or any number you use to identify the debtor: 9076 \_\_\_\_

7. How much is the claim? \$ 286,967.50. Does this amount include interest or other charges?  
 No  
 Yes. Attach statement itemizing interest, fees, expenses, or other charges required by Bankruptcy Rule 3001(c)(2)(A).

8. What is the basis of the claim? Examples: Goods sold, money loaned, lease, services performed, personal injury or wrongful death, or credit card.  
Attach redacted copies of any documents supporting the claim required by Bankruptcy Rule 3001(c).  
Limit disclosing information that is entitled to privacy, such as health care information.  
Critical Vendor services performed

9. Is all or part of the claim secured?  No  
 Yes. The claim is secured by a lien on property.  
**Nature or property:**  
 Real estate: If the claim is secured by the debtor's principle residence, file a *Mortgage Proof of Claim Attachment* (Official Form 410-A) with this *Proof of Claim*.  
 Motor vehicle  
 Other. Describe: \_\_\_\_\_  
**Basis for perfection:** \_\_\_\_\_  
Attach redacted copies of documents, if any, that show evidence of perfection of a security interest (for example, a mortgage, lien, certificate of title, financing statement, or other document that shows the lien has been filed or recorded.)  
**Value of property:** \$ \_\_\_\_\_  
**Amount of the claim that is secured:** \$ \_\_\_\_\_  
**Amount of the claim that is unsecured:** \$ \_\_\_\_\_ (The sum of the secured and unsecured amount should match the amount in line 7.)  
**Amount necessary to cure any default as of the date of the petition:** \$ \_\_\_\_\_  
**Annual Interest Rate** (when case was filed) \_\_\_\_\_ %  
 Fixed  
 Variable

10. Is this claim based on a lease?  No  
 Yes. Amount necessary to cure any default as of the date of the petition. \$ \_\_\_\_\_

11. Is this claim subject to a right of setoff?  No  
 Yes. Identify the property: \_\_\_\_\_



12. Is all or part of the claim entitled to priority under 11 U.S.C. § 507(a)?

No

Yes. Check all that apply:

	Amount entitled to priority
<input type="checkbox"/> Domestic support obligations (including alimony and child support) under 11 U.S.C. § 507(a)(1)(A) or (a)(1)(B).	\$ _____
<input type="checkbox"/> Up to \$3,350* of deposits toward purchase, lease, or rental of property or services for personal, family, or household use. 11 U.S.C. § 507(a)(7).	\$ _____
<input type="checkbox"/> Wages, salaries, or commissions (up to \$15,150*) earned within 180 days before the bankruptcy petition is filed or the debtor's business ends, whichever is earlier. 11 U.S.C. § 507(a)(4).	\$ _____
<input type="checkbox"/> Taxes or penalties owed to governmental units. 11 U.S.C. § 507(a)(8).	\$ _____
<input type="checkbox"/> Contributions to an employee benefit plan. 11 U.S.C. § 507(a)(5).	\$ _____
<input type="checkbox"/> Other. Specify subsection of 11 U.S.C. § 507(a)( ) that applies.	\$ _____

\* Amounts are subject to adjustment on 4/01/25 and every 3 years after that for cases begun on or after the date of adjustment.

13. Is all or part of the claim pursuant to 11 U.S.C. § 503(b)(9)?

No

Yes. Indicate the amount of your claim arising from the value of any goods received by the debtor within 20 days before the date of commencement of the above case, in which the goods have been sold to the Debtor in the ordinary course of such Debtor's business. Attach documentation supporting such claim.

\$ 131466.25

**Part 3: Sign Below**

**The person completing this proof of claim must sign and date it. FRBP 9011(b).**

If you file this claim electronically, FRBP 5005(a)(2) authorizes courts to establish local rules specifying what a signature is.

**A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.**

*Check the appropriate box:*

I am the creditor.

I am the creditor's attorney or authorized agent.

I am the trustee, or the debtor, or their authorized agent. Bankruptcy Rule 3004.

I am a guarantor, surety, endorser, or other codebtor. Bankruptcy Rule 3005.

I understand that an authorized signature on this *Proof of Claim* serves as an acknowledgement that when calculating the amount of the claim, the creditor gave the debtor credit for any payments received toward the debt.

I have examined the information in this *Proof of Claim* and have reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on date 11/18/2022  
MM / DD / YYYY

/s/Kathleen Elizabeth Koppenhoefer  
Signature

**Print the name of the person who is completing and signing this claim:**

Name Kathleen Elizabeth Koppenhoefer  
First name Middle name Last name

Title Deputy General Counsel

Company Berkeley Research Group, LLC  
Identify the corporate servicer as the company if the authorized agent is a servicer.

Address \_\_\_\_\_

Contact phone \_\_\_\_\_ Email \_\_\_\_\_



# KCC ePOC Electronic Claim Filing Summary

For phone assistance: Domestic (866) 967-0670 | International (310) 751-2670

<b>Debtor:</b> 22-02384 - Borrego Community Health Foundation		
<b>District:</b> Southern District of California, San Diego Division		
<b>Creditor:</b> Berkeley Research Group, LLC Legal Department 70 West Madison Suite 5000  Chicago , IL , 60602 United States <b>Phone:</b> 3124297920 <b>Phone 2:</b>  <b>Fax:</b>  <b>Email:</b> kkoppenhoefer@thinkbrg.com	<b>Has Supporting Documentation:</b> Yes, supporting documentation successfully uploaded <b>Related Document Statement:</b>	
	<b>Has Related Claim:</b> No <b>Related Claim Filed By:</b>	
	<b>Filing Party:</b> Creditor	
<b>Disbursement/Notice Parties:</b> Berkeley Research Group Valerie Riva 2200 Powell St. Suite 1200  Emeryville, CA, 94608 USA <b>Phone:</b> 510.285.3223 <b>Phone 2:</b> 510.285.3300 <b>Fax:</b>  <b>E-mail:</b> vriva@thinkbrg.com <b>DISBURSEMENT ADDRESS</b>		
<b>Other Names Used with Debtor:</b>	<b>Amends Claim:</b> No <b>Acquired Claim:</b> No	
<b>Basis of Claim:</b> Critical Vendor services performed	<b>Last 4 Digits:</b> Yes - 9076	<b>Uniform Claim Identifier:</b>
<b>Total Amount of Claim:</b> 286,967.50	<b>Includes Interest or Charges:</b> No	
<b>Has Priority Claim:</b> No	<b>Priority Under:</b>	
<b>Has Secured Claim:</b> No  <b>Amount of 503(b)(9):</b> Yes: 131466.25  <b>Based on Lease:</b> No  <b>Subject to Right of Setoff:</b> No	<b>Nature of Secured Amount:</b> <b>Value of Property:</b>  <b>Annual Interest Rate:</b>  <b>Arrearage Amount:</b>  <b>Basis for Perfection:</b>  <b>Amount Unsecured:</b>	
<b>Submitted By:</b> Kathleen Elizabeth Koppenhoefer on 18-Nov-2022 2:10:09 p.m. Eastern Time  <b>Title:</b> Deputy General Counsel  <b>Company:</b> Berkeley Research Group, LLC		



Rose Maclsaac  
 Borrego Community Health Foundation  
 P.O. Box 2369  
 Borrego Springs, CA 92004

September 16, 2022  
 Client-Matter: 9076-36932  
 Invoice #: 139659  
 Tax ID # 27-1451273

Via Email: [rmacisaac@borregohealth.org](mailto:rmacisaac@borregohealth.org)

**RE: Monitor Borrego for DHCS**

Services Rendered Through August 31, 2022

Professional Services	\$ 131,466.25	USD
<b>CURRENT CHARGES</b>	<b>\$ 131,466.25</b>	<b>USD</b>

**PAYMENT IS DUE BY October 16, 2022**

Please direct questions regarding this invoice to: Frank Stevens at (213) 261-7693 or [fstevens@thinkbrg.com](mailto:fstevens@thinkbrg.com).

**Please remit wire/ACH payment to:**

Bank Name: PNC BANK, N.A.  
 SWIFT: PNCCUS33  
 ABA #: 031207607  
 Account Name: BERKELEY RESEARCH GROUP, LLC  
 Account #: 8026286672  
 Reference: 139659

**Please remit check payment to:**

BERKELEY RESEARCH GROUP, LLC  
 PO BOX 676158  
 DALLAS, TX 75267-6158

**Please remit express/overnight payment to:**

PNC BANK C/O BERKELEY RESEARCH GROUP, LLC  
 LOCKBOXNUMBER 676158  
 1200 E CAMPBELL RD, STE 108  
 RICHARDSON, TX 75081

Remittance advice to be sent to:  
[remitadvice@thinkbrg.com](mailto:remitadvice@thinkbrg.com)

**\*\*Due to COVID-19, we are kindly requesting all payments to be made electronically.**

**cc:**

Miguel Baay  
 Via Email: [mbaay@borregohealth.org](mailto:mbaay@borregohealth.org)



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 2 of 9  
Invoice # 139659  
Client-Matter: 09076-036932

Services Rendered Through August 31, 2022

**PROFESSIONAL SERVICES**

	<u>Rate</u>	<u>Hours</u>	<u>Amount</u>
<b>Managing Director</b>			
Mark Abernathy	675.00	22.70	15,322.50
Frank Stevens	675.00	32.00	21,600.00
<b>Director</b>			
Jessica Huebner	625.00	98.00	61,250.00
Lindsay L. Knutson	525.00	19.50	10,237.50
Sheila Muller	500.00	11.50	5,750.00
<b>Senior Associate</b>			
Jared H. Fisher	325.00	45.80	14,885.00
<b>Associate</b>			
Kevin Toczydlowski	325.00	7.45	2,421.25
<b>Total Professional Services</b>		<b>236.95</b>	<b>131,466.25</b>



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 3 of 9  
Invoice # 139659  
Client-Matter: 09076-036932

Services Rendered Through August 31, 2022

**DETAIL OF PROFESSIONAL SERVICES**

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
08/01/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Issac.	1.00
08/01/22	Jared H. Fisher	Analyzed data or created reports. Meeting or call - internal: Dental Claims. Analyzed data or created reports: Dental Claims Analysis. Analyzed financial data: contract medical invoice review.	4.40
08/01/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Wipfli. Meeting or call with Client and/or Counsel: CRO/Ankura. Read of documents.	6.50
08/01/22	Lindsay L. Knutson	Meeting or call - internal.	0.50
08/01/22	Lindsay L. Knutson	Meeting or call - internal. Engaged in strategy/planning/job administration.	0.30
08/01/22	Frank Stevens	Weekly call with Ankura, internal team meeting data, review of emails and documents.	1.50
08/02/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	1.00
08/02/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims. Analyzed financial data: contract medical invoice review.	1.70
08/02/22	Jessica Huebner	Meeting or call - internal. Performed research. Analyzed data or created reports. Engaged in strategy/planning/job administration.	3.90
08/02/22	Lindsay L. Knutson	Meeting or call - internal.	1.00
08/02/22	Frank Stevens	Internal team call, call with DHCS, review of emails and documents.	2.00
08/03/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	2.20
08/03/22	Jessica Huebner	Analyzed data or created reports: quality. Reviewed case documents: revenue cycle plan. Meeting or call with Client and/or Counsel: Executive Management. Meeting or call with Client and/or Counsel: Executive Committee.	6.10
08/03/22	Frank Stevens	Senior leadership call, executive committee board call, review of emails. and documents.	1.25
08/04/22	Jared H. Fisher	Analyzed data or created reports: contract medical invoice review.	2.10
08/04/22	Jessica Huebner	Analyzed data or created reports. Reviewed case documents.	4.90
08/04/22	Frank Stevens	Review of emails and documents.	1.75



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 4 of 9  
Invoice # 139659  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
08/05/22	Jessica Huebner	Reviewed case documents. Analyzed financial data: contract medical invoices.	2.90
08/05/22	Sheila Muller	Quality Improvement review and update.	0.75
08/05/22	Frank Stevens	Review of emails and documents.	1.00
08/08/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Issac.	0.90
08/08/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Rose Maclsaac, Isaac Lee. Reviewed case documents. Analyzed data or created reports.	3.90
08/08/22	Sheila Muller	Review grievances for the week of 8/5/2022. Trending report for grievances and complaints from 7/8 through 8/12/2022.	1.00
08/08/22	Frank Stevens	Weekly call with Isaac and Rose, review of emails and documents.	1.25
08/09/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Rose.	1.00
08/09/22	Mark Abernathy	Meeting or call - internal.	1.00
08/09/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims. Meeting or call - internal: Dental Claims.	0.30
08/09/22	Jessica Huebner	Meeting or call - internal. Analyzed data or created reports. Engaged in strategy/planning/job administration: correspondence with DHCS.	3.90
08/09/22	Lindsay L. Knutson	Meeting or call - internal.	1.10
08/09/22	Sheila Muller	BRG strategic planning meeting.	1.00
08/09/22	Frank Stevens	Internal team call, weekly call with Rose. review of emails and documents.	2.25
08/10/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	1.00
08/10/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Exec. meeting.	1.50
08/10/22	Mark Abernathy	Reviewed case documents.	1.00
08/10/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review. Meeting or call - internal: Dental Claims. Analyzed data or created reports: Dental Claims.	0.40
08/10/22	Jessica Huebner	Analyzed financial data: turnaround plan. Meeting or call with Client and/or Counsel: Executive Management. Reviewed case documents.	4.10
08/10/22	Frank Stevens	Executive team call, call with DHCS, review of emails and documents.	1.50
08/11/22	Mark Abernathy	Reviewed case documents.	2.00





To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 5 of 9  
Invoice # 139659  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
08/11/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	0.10
08/11/22	Jessica Huebner	Reviewed case documents. Analyzed data or created reports.	3.90
08/11/22	Lindsay L. Knutson	Analyzed data or created reports.	0.50
08/11/22	Frank Stevens	Review of emails, and documents.	1.00
08/12/22	Mark Abernathy	Reviewed case documents.	2.50
08/12/22	Mark Abernathy	Meeting or call with Client and/or Counsel: Dr. Venugopal.	1.00
08/12/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims.	0.30
08/12/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Dr. Venugopal. Reviewed case documents: dental compliance testing.	4.20
08/12/22	Sheila Muller	Quality Improvement review and update. Review of 19 grievances and appeals received for the week of 8/12/202.	1.50
08/12/22	Frank Stevens	Call with Dr. Venugopal regarding questions from DHCS specific in house dental oversight, call with DHCS, review of emails and documents including in house dental documentation.	1.75
08/13/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	0.50
08/15/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Isaac and Rose.	1.00
08/15/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	0.80
08/15/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Wipfli. Reviewed case documents. Analyzed data or created reports.	7.30
08/15/22	Frank Stevens	Weekly call with CRO and Rose, review of emails.	1.25
08/16/22	Mark Abernathy	Meeting or call - internal.	0.50
08/16/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	1.50
08/16/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	1.80
08/16/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Governance committee. Meeting or call - internal. Reviewed case documents. Analyzed financial data: contract medical invoices.	4.80
08/16/22	Lindsay L. Knutson	Reviewed case documents.	0.50
08/16/22	Lindsay L. Knutson	Meeting or call - internal.	0.50
08/16/22	Lindsay L. Knutson	Meeting or call - external (DHCS).	1.00



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 6 of 9  
Invoice # 139659  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
08/16/22	Frank Stevens	Call with DHCS, internal call, review of emails and documents.	1.75
08/17/22	Mark Abernathy	Reviewed case documents.	1.00
08/17/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Executive management meeting.	2.00
08/17/22	Mark Abernathy	Meeting or call - internal.	1.40
08/17/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	0.20
08/17/22	Jessica Huebner	Analyzed financial data: contract medical invoices. Meeting or call with Client and/or Counsel: Executive Committee of Board. Meeting or call with Client and/or Counsel: Executive Management. Meeting or call - internal. Analyzed data or created reports. Reviewed case documents.	6.50
08/17/22	Lindsay L. Knutson	Engaged in strategy/planning/job administration.	0.30
08/17/22	Lindsay L. Knutson	Meeting or call - internal.	0.60
08/17/22	Sheila Muller	BRG strategic planning meeting.	0.50
08/17/22	Frank Stevens	Internal call, board executive committee call, internal call, review of documents.	1.75
08/18/22	Jared H. Fisher	Analyzed financial data. Analyzed financial data: contract medical invoice review. Analyzed data or created reports: dental claims analysis.	2.60
08/18/22	Jessica Huebner	Reviewed case documents.	2.90
08/19/22	Jared H. Fisher	Meeting or call - internal: Dental Claims Analysis.	0.40
08/19/22	Jessica Huebner	Meeting or call with Client and/or Counsel: DHCS. Meeting or call - internal. Analyzed data or created reports.	4.10
08/19/22	Lindsay L. Knutson	Meeting(s) or call(s) - internal. Meeting or call with Client and/or Counsel. Analyzed data or created reports.	4.00
08/19/22	Sheila Muller	Quality Improvement review and update.	1.00
08/19/22	Frank Stevens	Internal calls, DHCS call, review of emails and documents.	1.75
08/22/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review. Analyzed data or created reports: Dental Claims Analysis.	5.20



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 7 of 9  
Invoice # 139659  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
08/22/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Wipfli. Meeting or call with Client and/or Counsel: Isaac Lee. Meeting or call with Client and/or Counsel: Audit & Compliance Committee. Analyzed financial data: contract medical invoices. Reviewed case documents: board packages.	4.50
08/22/22	Sheila Muller	Review of 21 patient grievances and complaints received for the week of 8/19 and report preparation.	1.00
08/22/22	Frank Stevens	Weekly call with Isaac, Borrego board audit and compliance committee meetings, emails and review of documents.	1.75
08/22/22	Kevin Toczydlowski	Analyzed data or created reports.	3.80
08/23/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	5.90
08/23/22	Jessica Huebner	Reviewed case documents: Wipfli audit, quality documents. Meeting or call - internal.	3.00
08/23/22	Lindsay L. Knutson	Meeting(s) or call(s) - internal. Analyzed data or created reports. Engaged in strategy/planning/job administration.	2.50
08/23/22	Sheila Muller	Borrego meeting with quality for review of access data. BRG strategic planning meeting, follow up planning meeting.	2.00
08/23/22	Frank Stevens	Internal team call, review of emails and documents.	1.25
08/24/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	5.80
08/24/22	Jessica Huebner	Analyzed financial data: contract medical invoice. Reviewed case documents. Meeting or call with Client and/or Counsel: Executive Management.	2.90
08/24/22	Lindsay L. Knutson	Meeting or call - internal. Engaged in strategy/planning/job administration.	0.50
08/24/22	Frank Stevens	Review of documents, executive call, call with DHCS, drafting document.	1.50
08/25/22	Jessica Huebner	Reviewed case documents. Meeting or call - internal. Meeting or call with Client and/or Counsel: Board meeting.	5.10
08/25/22	Lindsay L. Knutson	Meeting or call with Client and/or Counsel. Meeting or call - internal. Engaged in strategy/planning/job administration.	1.50
08/25/22	Frank Stevens	Board meeting, emails, review of documents, draft document.	1.00



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 8 of 9  
Invoice # 139659  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
08/25/22	Kevin Toczydlowski	Analyzed data or created reports.	2.10
08/26/22	Jessica Huebner	Reviewed case documents.	3.00
08/26/22	Lindsay L. Knutson	Engaged in strategy/planning/job administration.	0.30
08/26/22	Sheila Muller	Review patient grievances and complaints received quarterly for Plans not included in the weekly reports.	0.75
08/26/22	Kevin Toczydlowski	Analyzed data or created reports.	1.25
08/29/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	1.00
08/29/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Wipfli. Meeting or call with Client and/or Counsel: Isaac Lee. Reviewed case documents.	3.40
08/29/22	Sheila Muller	Quality Improvement review and update.	1.00
08/29/22	Frank Stevens	Weekly call with Borrego, review of emails and documents.	1.50
08/30/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review. Analyzed data or created reports: Dental Claims Analysis.	5.00
08/30/22	Jessica Huebner	Analyzed data or created reports. Meeting or call - internal. Reviewed case documents.	3.10
08/30/22	Lindsay L. Knutson	Meeting or call - internal.	1.00
08/30/22	Lindsay L. Knutson	Analyzed data or created reports. Engaged in strategy/planning/job administration.	1.00
08/30/22	Sheila Muller	Project team discussion.	1.00
08/30/22	Frank Stevens	Internal team call, regarding Greenway, call update regarding status.	1.75
08/31/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	1.40
08/31/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review. Analyzed data or created reports: Dental Claims Analysis.	5.10
08/31/22	Jessica Huebner	Meeting or call with Client and/or Counsel: DHCS. Reviewed case documents. Analyzed financial data: contract medical.	3.10
08/31/22	Lindsay L. Knutson	Engaged in strategy/planning/job administration. Meeting or call - internal. Conference call with Borrego (D.Baldwin). Meeting or call with DHCS.	2.40
08/31/22	Frank Stevens	Call with DHCS, review of emails and documents.	1.50
08/31/22	Kevin Toczydlowski	Reviewed case documents.	0.30



**To:** Rose Maclsaac  
**c/o:** Borrego Community Health Foundation  
**RE:** Monitor Borrego for DHCS

**Page 9 of 9**  
**Invoice # 139659**  
**Client-Matter: 09076-036932**

**Professional Services**

**236.95**



Rose Maclsaac  
 Borrego Community Health Foundation  
 P.O. Box 2369  
 Borrego Springs, CA 92004

October 24, 2022  
 Client-Matter: 9076-36932  
 Invoice #: 141287  
 Tax ID # 27-1451273

Via Email: [rmacisaac@borregohealth.org](mailto:rmacisaac@borregohealth.org)

**RE: Monitor Borrego for DHCS**

Services Rendered Through September 11, 2022

Professional Services	\$ 29,351.25	USD
<b>CURRENT CHARGES</b>	<b>\$ 29,351.25</b>	<b>USD</b>

**PAYMENT IS DUE BY November 23, 2022**

Please direct questions regarding this invoice to: Frank Stevens at (213) 261-7693 or [fstevens@thinkbrg.com](mailto:fstevens@thinkbrg.com).

<b>OTHER OUTSTANDING INVOICES AS OF TODAY</b>			
Invoice # 139659 - Dated 09/16/22	131,466.25	Due Date: 10/16/22	<b>PAST DUE</b>

**Please remit wire/ACH payment to:**

Bank Name: PNC BANK, N.A.  
 SWIFT: PNCCUS33  
 ABA #: 031207607  
 Account Name: BERKELEY RESEARCH GROUP, LLC  
 Account #: 8026286672  
 Reference: 141287

Remittance advice to be sent to:  
[remitadvice@thinkbrg.com](mailto:remitadvice@thinkbrg.com)

**Please remit check payment to:**

BERKELEY RESEARCH GROUP, LLC  
 PO BOX 676158  
 DALLAS, TX 75267-6158

**Please remit express/overnight payment to:**

PNC BANK C/O BERKELEY RESEARCH GROUP, LLC  
 LOCKBOXNUMBER 676158  
 1200 E CAMPBELL RD, STE 108  
 RICHARDSON, TX 75081

**\*\*Due to COVID-19, we are kindly requesting all payments to be made electronically.**

**cc:**

Miguel Baay  
 Via Email: [mbaay@borregohealth.org](mailto:mbaay@borregohealth.org)



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 2 of 4  
Invoice # 141287  
Client-Matter: 09076-036932

Services Rendered Through September 11, 2022

**PROFESSIONAL SERVICES**

	<u>Rate</u>	<u>Hours</u>	<u>Amount</u>
<b>Managing Director</b>			
Mark Abernathy	675.00	2.00	1,350.00
Frank Stevens	675.00	7.00	4,725.00
<b>Director</b>			
Jessica Huebner	625.00	7.40	4,625.00
Lindsay L. Knutson	525.00	5.80	3,045.00
Sheila Muller	500.00	7.00	3,500.00
<b>Senior Associate</b>			
Jared H. Fisher	325.00	19.30	6,272.50
<b>Associate</b>			
Kevin Toczydlowski	325.00	17.95	5,833.75
<b>Total Professional Services</b>		<b>66.45</b>	<b>29,351.25</b>



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 3 of 4  
Invoice # 141287  
Client-Matter: 09076-036932

Services Rendered Through September 11, 2022

**DETAIL OF PROFESSIONAL SERVICES**

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
09/01/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review. Meeting or call - internal: Dental Claims Analysis.	2.80
09/01/22	Jessica Huebner	Meeting or call - internal. Reviewed case documents: grievances timing schedules. Analyzed data or created reports: payer contracts and Borrego reporting/timing schedules. Analyzed financial data: contract medical invoices.	3.60
09/01/22	Lindsay L. Knutson	Meeting or call - internal.	1.00
09/01/22	Lindsay L. Knutson	Analyzed data or created reports. Engaged in strategy/planning/job administration.	1.00
09/01/22	Frank Stevens	Review of emails and documents, Respond to DHCS.	0.75
09/02/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.Meeting or call - internal: Dental Claims Analysis.	2.10
09/02/22	Lindsay L. Knutson	Project team discussion.	0.50
09/02/22	Sheila Muller	Quality Improvement review and update. Strategic planning meeting with BRG. Review of grievances for week ending 9/2/2022, trending report updated and grievance report preparation for further distribution.	2.50
09/02/22	Frank Stevens	Internal call, review of emails and documents, update to DHCS.	1.50
09/02/22	Kevin Toczydlowski	Analyzed data or created reports.	6.10
09/02/22	Kevin Toczydlowski	Meeting or call - internal.	0.90
09/06/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	1.00
09/06/22	Mark Abernathy	Meeting or call - internal.	1.00
09/06/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	3.30
09/06/22	Jessica Huebner	Performed research. Meeting or call - internal. Meeting or call with Client and/or Counsel:DHCS.	2.50
09/06/22	Lindsay L. Knutson	Project team discussion.	1.00
09/06/22	Lindsay L. Knutson	Meeting or call - internal.	0.30
09/06/22	Lindsay L. Knutson	Meeting or call with Client and/or Counsel: DHCS.	1.00
09/06/22	Sheila Muller	BRG strategic planning meeting.	1.00





To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 4 of 4  
Invoice # 141287  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
09/06/22	Frank Stevens	DHCS call and internal call, review of emails and documents.	2.00
09/06/22	Kevin Toczydlowski	Meeting or call - internal.	0.20
09/06/22	Kevin Toczydlowski	Analyzed data or created reports.	7.30
09/07/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	3.20
09/07/22	Lindsay L. Knutson	Project team discussion.	1.00
09/07/22	Kevin Toczydlowski	Meeting or call - internal.	1.10
09/08/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	5.10
09/08/22	Jessica Huebner	Analyzed data or created reports: CAPs review. Reviewed case documents: finance committee docs. Meeting or call - internal. Correspondence with DHCS.	1.30
09/08/22	Sheila Muller	BRG team meeting, review and update of corrective action plans. Review of grievances for week ending 9/2/2022, trending report updated and grievance report preparation for further distribution.	1.50
09/08/22	Frank Stevens	Internal call, emails and review of documents,.	1.50
09/09/22	Jared H. Fisher	Analyzed data or created reports.	2.80
09/09/22	Sheila Muller	Weekly update review with the VP of Quality Improvement. Review of grievances for week ending 9/9/2022, trending report updated and grievance report preparation for further distribution.	2.00
09/09/22	Frank Stevens	Review reporting documents specific to Borrego, emails.	1.25
09/09/22	Kevin Toczydlowski	Worked on data acquisition and quality control - company data.	0.75
09/09/22	Kevin Toczydlowski	Analyzed data or created reports.	1.60

**Professional Services**

**66.45**



Rose Maclsaac  
 Borrego Community Health Foundation  
 P.O. Box 2369  
 Borrego Springs, CA 92004

October 24, 2022  
 Client-Matter: 9076-36932  
 Invoice #: 141289  
 Tax ID # 27-1451273

Via Email: [rmacisaac@borregohealth.org](mailto:rmacisaac@borregohealth.org)

**RE: Monitor Borrego for DHCS**

Services Rendered Through September 30, 2022

Professional Services	\$ 62,898.75	USD
<b>CURRENT CHARGES</b>	<b>\$ 62,898.75</b>	<b>USD</b>

**PAYMENT IS DUE BY November 23, 2022**

Please direct questions regarding this invoice to: Frank Stevens at (213) 261-7693 or [fstevens@thinkbrg.com](mailto:fstevens@thinkbrg.com).

<b>OTHER OUTSTANDING INVOICES AS OF TODAY</b>			
Invoice # 139659 - Dated 09/16/22	131,466.25	Due Date: 10/16/22	<b>PAST DUE</b>

**Please remit wire/ACH payment to:**

Bank Name: PNC BANK, N.A.  
 SWIFT: PNCCUS33  
 ABA #: 031207607  
 Account Name: BERKELEY RESEARCH GROUP, LLC  
 Account #: 8026286672  
 Reference: 141289

Remittance advice to be sent to:  
[remitadvice@thinkbrg.com](mailto:remitadvice@thinkbrg.com)

**Please remit check payment to:**

BERKELEY RESEARCH GROUP, LLC  
 PO BOX 676158  
 DALLAS, TX 75267-6158

**Please remit express/overnight payment to:**

PNC BANK C/O BERKELEY RESEARCH GROUP, LLC  
 LOCKBOXNUMBER 676158  
 1200 E CAMPBELL RD, STE 108  
 RICHARDSON, TX 75081

**\*\*Due to COVID-19, we are kindly requesting all payments to be made electronically.**

**cc:**

Miguel Baay  
 Via Email: [mbaay@borregohealth.org](mailto:mbaay@borregohealth.org)



To: Rose Maclsaac  
 c/o: Borrego Community Health Foundation  
 RE: Monitor Borrego for DHCS

Page 2 of 7  
 Invoice # 141289  
 Client-Matter: 09076-036932

Services Rendered Through September 30, 2022

**PROFESSIONAL SERVICES**

	<u>Rate</u>	<u>Hours</u>	<u>Amount</u>
<b>Managing Director</b>			
Mark Abernathy	675.00	19.00	12,825.00
Frank Stevens	675.00	23.40	15,795.00
<b>Director</b>			
Jessica Huebner	625.00	25.60	16,000.00
Lindsay L. Knutson	525.00	2.00	1,050.00
Sheila Muller	500.00	9.40	4,700.00
<b>Senior Associate</b>			
Jared H. Fisher	325.00	34.60	11,245.00
<b>Associate</b>			
Liam Guerin	325.00	3.85	1,251.25
Kevin Toczydlowski	325.00	0.10	32.50
<b>Total Professional Services</b>		<b>117.95</b>	<b>62,898.75</b>



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 3 of 7  
Invoice # 141289  
Client-Matter: 09076-036932

Services Rendered Through September 30, 2022

**DETAIL OF PROFESSIONAL SERVICES**

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
09/12/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	0.50
09/12/22	Mark Abernathy	Reviewed case documents.	1.00
09/12/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	4.30
09/12/22	Jessica Huebner	Reviewed case documents: releases and filings.	0.40
09/12/22	Frank Stevens	DHCS call, review of documents and emails.	1.00
09/13/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	0.50
09/13/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Issac Lee.	0.80
09/13/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	0.70
09/13/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Sam Maizel, Isaac Lee, Rose Maclsaac. Meeting or call - internal.	0.80
09/13/22	Kevin Toczydlowski	Analyzed data or created reports: Dental Claims Analysis.	0.10
09/14/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	7.40
09/14/22	Liam Guerin	Analyzed data or created reports.	1.75
09/14/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Executive Meeting. Meeting or call - internal.	2.00
09/14/22	Sheila Muller	Project team discussion.	1.00
09/15/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	0.70
09/15/22	Liam Guerin	Analyzed data or created reports: Dental Claims Analysis.	1.90
09/16/22	Sheila Muller	Grievance trending report updated.	0.20
09/16/22	Sheila Muller	Preparation of grievance report for further distribution.	0.10
09/16/22	Sheila Muller	Weekly update review with the VP of Quality Improvement.	1.00
09/16/22	Sheila Muller	Review of Borrego grievances for week ending 9/16/2022.	0.50
09/19/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Issac Lee and Rose Maclssac, CJ Please.	0.30
09/19/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Isaac Lee, Rose Maclsaac, CJ Pease.	0.50



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 4 of 7  
Invoice # 141289  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
09/20/22	Mark Abernathy	Meeting or call - internal.	1.00
09/20/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.Meeting or call - internal: Dental Claims Analysis.Analyzed financial data: contract medical invoice review.	5.90
09/20/22	Liam Guerin	Meeting or call - internal.	0.20
09/20/22	Jessica Huebner	Performed research.	0.20
09/20/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Wipfli.	0.50
09/20/22	Jessica Huebner	Meeting or call - internal.	1.00
09/20/22	Lindsay L. Knutson	Project team discussion.	1.00
09/20/22	Sheila Muller	BRG Project Team Meeting.	1.00
09/20/22	Frank Stevens	Internal team call.	1.00
09/21/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	2.00
09/21/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Executive meeting.	2.00
09/21/22	Mark Abernathy	Reviewed case documents.	1.20
09/21/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review. Analyzed data or created reports: dental claims analysis.	5.80
09/21/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Executive Management Call.	2.00
09/21/22	Frank Stevens	Drafting report.	1.20
09/21/22	Frank Stevens	Call with DHCS.	1.00
09/22/22	Mark Abernathy	Reviewed case documents.	2.20
09/22/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review. Analyzed data or created reports: dental claims analysis. Meeting or call - internal: dental claims analysis.	5.60
09/22/22	Jessica Huebner	Reviewed case documents: DHCS response.	0.40
09/22/22	Jessica Huebner	Reviewed case documents: Exhibits.	0.40
09/22/22	Jessica Huebner	Developed report or presentation.	1.40
09/22/22	Sheila Muller	Borrego weekly update review with the VP of Quality Improvement.	1.00
09/22/22	Frank Stevens	Review of emails.	0.60
09/22/22	Frank Stevens	Review of documents and preparation of exhibits.	1.50
09/22/22	Frank Stevens	Drafting Report.	3.00
09/23/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	0.50



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 5 of 7  
Invoice # 141289  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
09/23/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	3.10
09/23/22	Jessica Huebner	Developed report or presentation.	0.80
09/23/22	Jessica Huebner	Reviewed case documents: Quality Reports and financial package.	1.10
09/23/22	Jessica Huebner	Analyzed financial data: contract medical invoices.	0.60
09/23/22	Sheila Muller	Borrego review of grievances for week ending 9/23/2022.	0.50
09/23/22	Sheila Muller	Grievance trending report updated.	0.20
09/23/22	Sheila Muller	Preparation of grievance report for further distribution.	0.10
09/23/22	Frank Stevens	Revise report to DHCS.	1.30
09/23/22	Frank Stevens	Call with DHCS.	0.50
09/23/22	Frank Stevens	Call with DHCS.	1.00
09/26/22	Mark Abernathy	Meeting or call - internal.	0.50
09/26/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Isaac Lee.	0.30
09/26/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Finance Committee.	1.40
09/26/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	0.90
09/26/22	Jessica Huebner	Reviewed case documents: Wipfli report and finance committee package.	1.60
09/26/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Finance Committee.	1.20
09/26/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Isaac Lee.	0.30
09/26/22	Sheila Muller	Borrego Internal Compliance Committee meeting.	1.00
09/26/22	Frank Stevens	Review of email update and attachments from Borrego internal compliance Committee meeting.	0.10
09/26/22	Frank Stevens	Review of Borrego Financial package.	0.20
09/26/22	Frank Stevens	Review of WIPFLI audit report.	0.20
09/26/22	Frank Stevens	Drafting of updated report and review of supporting documents.	1.80
09/26/22	Frank Stevens	Review of draft declaration S Busby.	0.50
09/26/22	Frank Stevens	Internal Call.	0.50
09/26/22	Frank Stevens	Call with DHCS.	0.50
09/27/22	Mark Abernathy	Developed report or presentation.	2.00



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 6 of 7  
Invoice # 141289  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
09/27/22	Mark Abernathy	Meeting or call - internal.	0.50
09/27/22	Jared H. Fisher	Meeting or call - internal: Dental Claims Analysis.	0.20
09/27/22	Jessica Huebner	Reviewed case documents.	1.90
09/27/22	Jessica Huebner	Developed report or presentation.	3.10
09/27/22	Jessica Huebner	Meeting or call - internal.	1.00
09/27/22	Lindsay L. Knutson	Analyzed data or created reports. Meeting or call - internal.	1.00
09/27/22	Sheila Muller	Borrego BRG Project Team Meeting.	0.50
09/27/22	Frank Stevens	Review of email from Borrego re referral aging report.	0.10
09/27/22	Frank Stevens	Review of email and attachments regarding grievance report week ending 9 23 2022.	0.20
09/27/22	Frank Stevens	Review of email from Borrego re updated Board Audit and Compliance Committee report.	0.30
09/27/22	Frank Stevens	Revise report to DHCS with updated information from Borrego.	0.80
09/27/22	Frank Stevens	Review of Borrego reports regarding appointments, compliant s and grievances, phone abandonment rates re patient access to care.	0.70
09/27/22	Frank Stevens	Internal team call.	1.00
09/28/22	Mark Abernathy	Developed report or presentation.	1.30
09/28/22	Mark Abernathy	Meeting or call with Client and/or Counsel. DHCS.	1.00
09/28/22	Jessica Huebner	Developed report or presentation.	1.00
09/28/22	Frank Stevens	Consolidate comments and review report re DHCS update Borrego operating status.	0.50
09/28/22	Frank Stevens	Review comments from S Muller re DHCS update report.	0.40
09/28/22	Frank Stevens	Review of edits of report re DHCS update.	0.60
09/28/22	Frank Stevens	Review ombudsman declaration.	0.20
09/28/22	Frank Stevens	Review Abernathy and Huebner comments re DHCS report.	0.40
09/28/22	Frank Stevens	Review Audit and Compliance Committee official report including metrics regarding billing and patient access to care.	0.30
09/28/22	Frank Stevens	Call with DHCS re Borrego operations and ombudsman.	0.50
09/28/22	Frank Stevens	Emails from and to Borrego counsel Maizel re Ombudsman.	0.20
09/29/22	Jessica Huebner	Reviewed case documents.	1.10



To: Rose Maclsaac  
 c/o: Borrego Community Health Foundation  
 RE: Monitor Borrego for DHCS

Page 7 of 7  
 Invoice # 141289  
 Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
09/29/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Board.	0.60
09/29/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Audit and Compliance Committee.	1.40
09/29/22	Frank Stevens	Review Borrego Board package prior to board meeting.	0.50
09/29/22	Frank Stevens	Email to Ombudsman regarding need to move call to next week due to Hurricane issues.	0.10
09/29/22	Frank Stevens	Review of emails to and from Borregore requested information for DHCS "worst case scenario".	0.20
09/29/22	Frank Stevens	Attend Borrego Board meeting open session.	0.50
09/30/22	Jessica Huebner	Engaged in strategy/planning/job administration.	0.30
09/30/22	Sheila Muller	Preparation of grievance report for further distribution.	0.10
09/30/22	Sheila Muller	Borrego weekly update review with the VP of Quality Improvement, trending report update and grievance report preparation for further distribution.	1.50
09/30/22	Sheila Muller	Review of grievances for week ending 9/30/2022.	0.50
09/30/22	Sheila Muller	Grievance trending report updated.	0.20
<b>Professional Services</b>			<b>117.95</b>





Rose Maclsaac  
 Borrego Community Health Foundation  
 P.O. Box 2369  
 Borrego Springs, CA 92004

November 11, 2022  
 Client-Matter: 9076-36932  
 Invoice #: 142528  
 Tax ID # 27-1451273

Via Email: [rmacisaac@borregohealth.org](mailto:rmacisaac@borregohealth.org)

**RE: Monitor Borrego for DHCS**

Services Rendered Through October 31, 2022

Professional Services	\$ 44,690.00	USD
<b>CURRENT CHARGES</b>	<b>\$ 44,690.00</b>	<b>USD</b>

**PAYMENT IS DUE BY December 11, 2022**

Please direct questions regarding this invoice to: Frank Stevens at (213) 261-7693 or [fstevens@thinkbrg.com](mailto:fstevens@thinkbrg.com).

<b>OTHER OUTSTANDING INVOICES AS OF TODAY</b>			
Invoice # 139659 - Dated 09/16/22	131,466.25	Due Date: 10/16/22	<b>PAST DUE</b>
Invoice # 141287 - Dated 10/24/22	29,351.25	Due Date: 11/23/22	<b>DUE IN 12 DAYS</b>
Invoice # 141289 - Dated 10/24/22	62,898.75	Due Date: 11/23/22	<b>DUE IN 12 DAYS</b>

**Please remit wire/ACH payment to:**

Bank Name: PNC BANK, N.A.  
 SWIFT: PNCCUS33  
 ABA #: 031207607  
 Account Name: BERKELEY RESEARCH GROUP, LLC  
 Account #: 8026286672  
 Reference: 142528

**Please remit check payment to:**

BERKELEY RESEARCH GROUP, LLC  
 PO BOX 676158  
 DALLAS, TX 75267-6158

**Please remit express/overnight payment to:**

PNC BANK C/O BERKELEY RESEARCH GROUP, LLC  
 LOCKBOXNUMBER 676158  
 1200 E CAMPBELL RD, STE 108  
 RICHARDSON, TX 75081

Remittance advice to be sent to:  
[remitadvice@thinkbrg.com](mailto:remitadvice@thinkbrg.com)

**\*\*Due to COVID-19, we are kindly requesting all payments to be made electronically.**

**cc:**

Miguel Baay  
 Via Email: [mbaay@borregohealth.org](mailto:mbaay@borregohealth.org)



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 2 of 7  
Invoice # 142528  
Client-Matter: 09076-036932

Services Rendered Through October 31, 2022

**PROFESSIONAL SERVICES**

	<u>Rate</u>	<u>Hours</u>	<u>Amount</u>
<b>Managing Director</b>			
Mark Abernathy	675.00	13.60	9,180.00
Frank Stevens	675.00	23.50	15,862.50
<b>Director</b>			
Jessica Huebner	625.00	13.60	8,500.00
Lindsay L. Knutson	525.00	2.40	1,260.00
Sheila Muller	500.00	9.70	4,850.00
<b>Senior Associate</b>			
Jared H. Fisher	325.00	15.50	5,037.50
<b>Total Professional Services</b>		<b>78.30</b>	<b>44,690.00</b>



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 3 of 7  
Invoice # 142528  
Client-Matter: 09076-036932

Services Rendered Through October 31, 2022

**DETAIL OF PROFESSIONAL SERVICES**

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
10/02/22	Frank Stevens	Review report to DHCS, prepare exhibits from Borrego reports and documents and adjust footnotes.	1.50
10/02/22	Frank Stevens	Review of multiple emails, respond to emails re ombudsman request for information and information available from Borrego.	0.30
10/03/22	Mark Abernathy	Meeting or call with Client and/or Counsel: DHCS.	0.70
10/03/22	Mark Abernathy	Meeting or call with Client and/or Counsel: Issac Lee.	0.50
10/03/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis. Analyzed financial data: contract medical invoice review.	1.80
10/03/22	Frank Stevens	Review documents and exhibits for draft report.	0.40
10/03/22	Frank Stevens	Emails with BRG counsel and review of email to Borrego bankruptcy counsel.	0.20
10/03/22	Frank Stevens	Meeting or call with Client and/or Counsel: DHCS.	0.50
10/03/22	Frank Stevens	Review revised language for grievance and financial report sections and update current draft of report.	0.75
10/04/22	Jared H. Fisher	Analyzed data or created reports: Dental Claims Analysis.	0.30
10/04/22	Frank Stevens	Update report with new exhibits of information received from Borrego.	0.50
10/04/22	Frank Stevens	Review of multiple emails from DHCS regarding Borrego and report request.	0.30
10/05/22	Mark Abernathy	Meeting or call with Client and/or Counsel: DHCS.	0.70
10/05/22	Mark Abernathy	Meeting or call - internal.	0.90
10/05/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	1.80
10/05/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Executive Committee.	0.10
10/05/22	Jessica Huebner	Meeting or call - internal.	0.80
10/05/22	Lindsay L. Knutson	Meeting or call - internal.	0.40
10/05/22	Lindsay L. Knutson	Project team discussion.	0.90
10/05/22	Frank Stevens	Update exhibits and finalize report and exhibit portfolio.	0.50
10/05/22	Frank Stevens	Meeting or call with Client and/or Counsel: DHCS.	0.50
10/05/22	Frank Stevens	Update report.	1.25



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 4 of 7  
Invoice # 142528  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
10/05/22	Frank Stevens	Internal team call re data. report, information required from Borrego.	1.00
10/06/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	3.30
10/06/22	Jessica Huebner	Reviewed case documents.	0.50
10/06/22	Sheila Muller	Meeting or call - internal.	0.70
10/07/22	Frank Stevens	Emails specific to ombudsman attorney, BRG counsel, and to DHCS re request for information.	0.20
10/09/22	Sheila Muller	Grievance trending report updated.	0.10
10/09/22	Sheila Muller	Week ending 2022.10.07 grievance report preparation for further distribution.	0.30
10/09/22	Sheila Muller	Review of Borrego grievances for week ending 10/7/2022.	0.30
10/10/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Isaac Lee and Dentons counsel.	1.00
10/10/22	Jessica Huebner	Strategy, planning, job administration.	0.10
10/10/22	Sheila Muller	Meeting with Borrego Grievance Coordinator and Chief Operating Officer regarding the grievance reporting and access to care monitoring.	0.50
10/10/22	Sheila Muller	Review of Access to Care (phone and appointment) and Referral weekly reports for preparation of weekly quality update report.	0.40
10/10/22	Frank Stevens	Review of weekly grievances.	0.40
10/10/22	Frank Stevens	Morning call with Borrego leadership.	1.00
10/11/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	2.90
10/12/22	Jessica Huebner	Analyzed financial data: contract medical invoices.	0.70
10/12/22	Frank Stevens	Meeting or call with Client and/or Counsel: DHCS.	0.70
10/13/22	Mark Abernathy	Meeting or call - internal.	0.30
10/13/22	Frank Stevens	Review of documents re reports with quality.	1.50
10/14/22	Mark Abernathy	Meeting or call - internal.	1.00
10/14/22	Jessica Huebner	Meeting or call - internal.	0.40
10/14/22	Lindsay L. Knutson	Meeting or call - internal.	0.40
10/14/22	Sheila Muller	Meeting or call - internal.	0.40
10/14/22	Frank Stevens	Review of reports and documents for internal BRG counsel review re disclosures of information to ombudsman.	0.20
10/14/22	Frank Stevens	Internal team call re monitoring status and assignments.	0.50



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 5 of 7  
Invoice # 142528  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
10/16/22	Frank Stevens	Prepared documents for BRG counsel re ombudsman information.	1.10
10/17/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	0.10
10/17/22	Jessica Huebner	Reviewed case documents.	0.30
10/17/22	Jessica Huebner	Meeting or call - internal.	0.10
10/17/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Isaac Lee.	0.40
10/17/22	Sheila Muller	Weekly Quality Meeting with Risk Management Coordinator to discuss grievances and complaints.	0.50
10/17/22	Sheila Muller	Week ending 2022.10.14 grievance report preparation for further distribution.	0.30
10/17/22	Sheila Muller	Grievance trending report updated.	0.20
10/17/22	Sheila Muller	Review of grievances and complaints received for week ending 10/14/2022.	0.40
10/17/22	Frank Stevens	Call with BRG counsel regarding disclosure of reports to ombudsman.	0.40
10/17/22	Frank Stevens	Meeting or call - internal re call with Ombudsman.	0.20
10/17/22	Frank Stevens	Weekly call with Isaac Lee CRO re operations.	0.50
10/18/22	Sheila Muller	Meeting with Dr. Rubin, Borrego assigned Ombudsman.	1.20
10/18/22	Frank Stevens	Post call discussion re collections of grievance files for delivery to ombudsman.	0.20
10/18/22	Frank Stevens	Meeting or call with Client and/or Counsel: ombudsman, re quality reports from Borrego.	1.10
10/19/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Executive meeting.	2.00
10/19/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	2.50
10/19/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Executive Management Meeting.	0.50
10/19/22	Sheila Muller	Organization and preparation of twenty-two weekly grievance reports received by Borrego to be shared with assigned Borrego Ombudsman.	0.80
10/19/22	Sheila Muller	Review of Board packet and Borrego Board of Trustees Quality Steering Committee.	1.00
10/20/22	Jared H. Fisher	Reviewed case documents.	0.30
10/20/22	Jessica Huebner	Analyzed financial data: contract medical invoices.	0.80
10/24/22	Mark Abernathy	Meeting or call with Client and/or Counsel: DHCS.	1.20
10/24/22	Mark Abernathy	Meeting or call with Client and/or Counsel: Isaac Lee.	0.80



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 6 of 7  
Invoice # 142528  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
10/24/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Isaac Lee and Joe LaMagna.	0.70
10/24/22	Sheila Muller	Week ending 2022.10.21 grievance report preparation for further distribution.	0.20
10/24/22	Sheila Muller	Grievance trending report updated.	0.20
10/24/22	Sheila Muller	Review of grievances and complaints received for week ending 10/21/2022.	0.50
10/24/22	Frank Stevens	Call with DHCS re status of reporting.	1.00
10/24/22	Frank Stevens	Weekly call with Isaac Lee re Borrego operations and reporting.	0.70
10/25/22	Mark Abernathy	Meeting or call - internal.	0.70
10/25/22	Jessica Huebner	Reviewed case documents: compiled list of Borrego canceled/rescheduled meetings .	0.20
10/25/22	Jessica Huebner	Reviewed case documents: developed list of prior reports received to be requested.	0.30
10/25/22	Jessica Huebner	Meeting or call - internal.	0.70
10/25/22	Jessica Huebner	Reviewed case documents: Wipfli July Report.	0.10
10/25/22	Lindsay L. Knutson	Meeting or call - internal.	0.70
10/25/22	Sheila Muller	Meeting or call - internal.	0.70
10/25/22	Frank Stevens	Review of team emails re reporting, meeting notifications.	0.30
10/25/22	Frank Stevens	Meeting or call - internal.	0.70
10/25/22	Frank Stevens	Review documents, create document and email to Isaac Lee re reports for the ICM.	0.40
10/26/22	Mark Abernathy	Reviewed case documents.	0.50
10/26/22	Mark Abernathy	Meeting or call with Client and/or Counsel: DHCS.	1.80
10/26/22	Mark Abernathy	Meeting or call with Client and/or Counsel: Exec. Mgmt meeting.	0.90
10/26/22	Jared H. Fisher	Reviewed case documents.	0.20
10/26/22	Jessica Huebner	Read case documents: Audit and Committee package and Quality report.	0.70
10/26/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Audit & Compliance Committee.	1.40
10/26/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Executive Management.	0.90
10/26/22	Sheila Muller	Borrego Internal Compliance Committee Meeting.	1.00



To: Rose Maclsaac  
c/o: Borrego Community Health Foundation  
RE: Monitor Borrego for DHCS

Page 7 of 7  
Invoice # 142528  
Client-Matter: 09076-036932

<u>Date</u>	<u>Name</u>	<u>Description</u>	<u>Hours</u>
10/26/22	Frank Stevens	Executive committee meeting.	0.50
10/26/22	Frank Stevens	Call with DHCS re reporting, meeting scheduling, financial reporting from executive leadership meeting.	1.80
10/27/22	Mark Abernathy	Meeting or call with Client and/or Counsel. Board meeting.	1.10
10/27/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Board meeting.	1.10
10/27/22	Jessica Huebner	Meeting or call with Client and/or Counsel: Finance Committee.	0.50
10/27/22	Jessica Huebner	Correspondence with DHCS.	0.30
10/27/22	Jessica Huebner	Read case documents: Audit and Committee package.	0.60
10/27/22	Frank Stevens	Review of BCHF finance committee packet.	0.50
10/27/22	Frank Stevens	Attend BCHF board meeting non-privileged session.	0.30
10/28/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	0.20
10/28/22	Jessica Huebner	Read case documents.	0.30
10/28/22	Frank Stevens	Review of Borrego health board packet information delivered late.	0.30
10/28/22	Frank Stevens	Review of emails and documents.	0.50
10/31/22	Mark Abernathy	Meeting or call - internal.	0.50
10/31/22	Jared H. Fisher	Analyzed financial data: contract medical invoice review.	2.10
10/31/22	Jessica Huebner	Meeting or call - internal.	0.10
10/31/22	Frank Stevens	Multiple emails to reschedule Monday Isaac Lee call.	0.30
10/31/22	Frank Stevens	Internal call to discuss report request.	0.50

**Professional Services**

**78.30**

November 12, 2022

Tania M. Moyron  
Dentons US LLP  
601 S. Figueroa Street Suite 2500  
Los Angeles, CA 90017-5704  
[tania.moyron@dentons.com](mailto:tania.moyron@dentons.com)

**Re: Berkeley Research Group, LLC and Borrego Community Health Foundation**

Dear Ms. Moyron:

As you are aware, Berkeley Research Group, LLC (“BRG”) Managing Directors Frank Stevens and Mark Abernathy were appointed as Independent Monitor for Borrego Community Health Foundation (“Borrego”) after the State of California Health and Human Services Agency Department of Health Care Services (“DHCS”) issued a Notice of Payment Suspension effective November 18, 2020. (Exhibit 1) After the payment suspension was issued, the DHCS and Borrego entered into a term sheet (“Term Sheet”) executed in contemplation of a formal settlement agreement. (Exhibit 2). Pursuant to the Term Sheet, as a condition of having the payment suspension lifted, Borrego was required to retain and reimburse an independent monitor selected solely by DHCS, to remain in place until DHCS determines that the independent monitor is no longer necessary. On February 9, 2021, BRG and Borrego entered into an engagement agreement (“BRG Engagement Letter”) executed by the then Interim CEO of Borrego, Edgar Bulloch, M.D. which, among other things, incorporated each of the terms of the Term Sheet. Following the execution of the Term Sheet and the BRG Engagement Letter, Borrego and DHCS entered into a formal stipulated agreement (“Agreement”) on February 26, 2021 which formalized the terms in both the BRG Engagement Letter and Term Sheet.

The BRG Independent Monitors have been working at Borrego in their capacity since February 2021 through the present day, as it is required to do by the formal Agreement between DHCS and Borrego. Their ability to stop working is controlled solely by DHCS. BRG has issued the following pre- and post-petition invoices which remain outstanding:

Invoice # 139659 - Dated 09/16/22	\$131,466.25	Due Date: 10/16/22	Pre-Petition
Invoice # 141287 - Dated 10/24/22	\$29,351.25	Due Date: 11/23/22	Pre-Petition
Invoice # 141289 - Dated 10/24/22	\$62,898.75	Due Date: 11/23/22	Post-Petition
Invoice # 142528 – Dated 11/11/22	\$44,690.00	Due Date: 12/11/22	Post-Petition

In our view, BRG is a critical vendor as its services are essential to compliance with a regulatory settlement. As such, Borrego should pay the pre-petition receivables due and owing to BRG in addition to



