UNITED STATES BANKRUPTCY COURT

DISTRICT OF Delaware

In Re. AgileThought México, S.A. de C.V.   §   Case No. 23-11337
                                                 §
                                                 §   Lead Case No.   23-11294
                   Debtor(s)   §
                                                 §   ☒ Jointly Administered

Monthly Operating Report   Chapter 11

Reporting Period Ended: 06/30/2025   Petition Date: 08/27/2023

Months Pending: 22   Industry Classification: | 5 | 4 | 1 | 5 |

Reporting Method: Accrual Basis ◉   Cash Basis ○

Debtor's Full-Time Employees (current):   0

Debtor's Full-Time Employees (as of date of order for relief):   31

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☐ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Gregory J. Flasser   Gregory J. Flasser
Signature of Responsible Party   Printed Name of Responsible Party

09/09/2025   Potter Anderson & Corroon LLP
Date   1313 North Market Street, 6th Floor
                                                P.O. Box 951
                                                Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. §
1320.4(a)(2) applies.

UST Form 11-MOR (12/23/2022)   1

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Debtor's Name AgileThought México, S.A. de C.V.   Case No. 23-11337

Part 1: Cash Receipts and Disbursements	Current Month	Cumulative
a. Cash balance beginning of month	$29,325	
b. Total receipts (net of transfers between accounts)	$0	$34,504,441
c. Total disbursements (net of transfers between accounts)	$5,487	$3,853,288
d. Cash balance end of month (a+b-c)	$23,838	
e. Disbursements made by third party for the benefit of the estate	$-5,174	$-1,470,050
f. Total disbursements for quarterly fee calculation (c+e)	$313	$2,383,238

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)	Current Month
a. Accounts receivable (total net of allowance)	$26,196,280
b. Accounts receivable over 90 days outstanding (net of allowance)	$26,196,280
c. Inventory (Book ○ Market ○ Other ◉ (attach explanation))	$0
d Total current assets	$26,960,990
e. Total assets	$36,131,390
f. Postpetition payables (excluding taxes)	$1,336,125
g. Postpetition payables past due (excluding taxes)	$1,029,970
h. Postpetition taxes payable	$0
i. Postpetition taxes past due	$0
j. Total postpetition debt (f+h)	$1,336,125
k. Prepetition secured debt	$0
l. Prepetition priority debt	$9,696,510
m. Prepetition unsecured debt	$14,814,574
n. Total liabilities (debt) (j+k+l+m)	$25,847,209
o. Ending equity/net worth (e-n)	$10,284,181

Part 3: Assets Sold or Transferred	Current Month	Cumulative
a. Total cash sales price for assets sold/transferred outside the ordinary course of business	$0	$0
b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	$0	$0
c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	$0	$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a. Gross income/sales (net of returns and allowances)	$0	
b. Cost of goods sold (inclusive of depreciation, if applicable)	$0	
c. Gross profit (a-b)	$0	
d. Selling expenses	$0	
e. General and administrative expenses	$0	
f. Other expenses	$229,000	
g. Depreciation and/or amortization (not included in 4b)	$0	
h. Interest	$0	
i. Taxes (local, state, and federal)	$0	
j. Reorganization items	$0	
k. Profit (loss)	$-229,000	$1,778,432

UST Form 11-MOR (12/23/2022)   2

Debtor's Name AgileThought México, S.A. de C.V.   Case No. 23-11337

Part 5: Professional Fees and Expenses						
a.	Debtor's professional fees & expenses (bankruptcy) *Aggregate Total*		Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
	Itemized Breakdown by Firm					
	Firm Name	Role				
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UST Form 11-MOR (12/23/2022)   3

Debtor's Name AgileThought Mexico, S.A. de C.V.   Case No. 23-11337

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UST Form 11-MOR (12/23/2022)   4

Debtor's Name AgileThought México, S.A. de C.V.   Case No. 23-11337

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			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debtor's professional fees & expenses (nonbankruptcy) *Aggregate Total*					
	Itemized Breakdown by Firm					
	Firm Name	Role				
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Debtor's Name AgileThought Mexico, S.A. de C.V.   Case No. 23-11337

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Debtor's Name AgileThought México, S.A. de C.V.   Case No. 23-11337

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Debtor's Name AgileThought México, S.A. de C.V.   Case No. 23-11337

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	c						
c.	All professional fees and expenses (debtor & committees)						

Part 6: Postpetition Taxes	Current Month	Cumulative
a. Postpetition income taxes accrued (local, state, and federal)	$0	$0
b. Postpetition income taxes paid (local, state, and federal)	$0	$0
c. Postpetition employer payroll taxes accrued	$0	$0
d. Postpetition employer payroll taxes paid	$26,650	$129,930
e. Postpetition property taxes paid	$0	$0
f. Postpetition other taxes accrued (local, state, and federal)	$54,710	$169,540
g. Postpetition other taxes paid (local, state, and federal)	$38,350	$127,100

Part 7: Questionnaire - During this reporting period:

a.	Were any payments made on prepetition debt? (if yes, see Instructions)	Yes ○ No ◉
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes ○ No ◉
c.	Were any payments made to or on behalf of insiders?	Yes ◉ No ○
d.	Are you current on postpetition tax return filings?	Yes ◉ No ○
e.	Are you current on postpetition estimated tax payments?	Yes ◉ No ○
f.	Were all trust fund taxes remitted on a current basis?	Yes ○ No ◉
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes ○ No ◉
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes ○ No ○ N/A ◉

i.	Do you have:	Worker's compensation insurance?	Yes ◉ No ○
		If yes, are your premiums current?	Yes ◉ No ○ N/A ○ (if no, see Instructions)
		Casualty/property insurance?	Yes ◉ No ○
		If yes, are your premiums current?	Yes ◉ No ○ N/A ○ (if no, see Instructions)
		General liability insurance?	Yes ◉ No ○
		If yes, are your premiums current?	Yes ◉ No ○ N/A ○ (if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?		Yes ○ No ◉
k.	Has a disclosure statement been filed with the court?		Yes ○ No ◉
l.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?		Yes ◉ No ○

Debtor's Name AgileThought México, S.A. de C.V.   Case No. 23-11337

Part 8: Individual Chapter 11 Debtors (Only)

a.	Gross income (receipts) from salary and wages	$0
b.	Gross income (receipts) from self-employment	$0
c.	Gross income from all other sources	$0
d.	Total income in the reporting period (a+b+c)	$0
e.	Payroll deductions	$0
f.	Self-employment related expenses	$0
g.	Living expenses	$0
h.	All other expenses	$0
i.	Total expenses in the reporting period (e+f+g+h)	$0
j.	Difference between total income and total expenses (d-i)	$0
k.	List the total amount of all postpetition debts that are past due	$0
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes ◯ No ◉
m.	If yes, have you made all Domestic Support Obligation payments?	Yes ◯ No ◯ N/A ◉

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." *See* 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

<u>I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.</u>

/s/ James P. Carroll

Signature of Responsible Party

Wind Down Manager
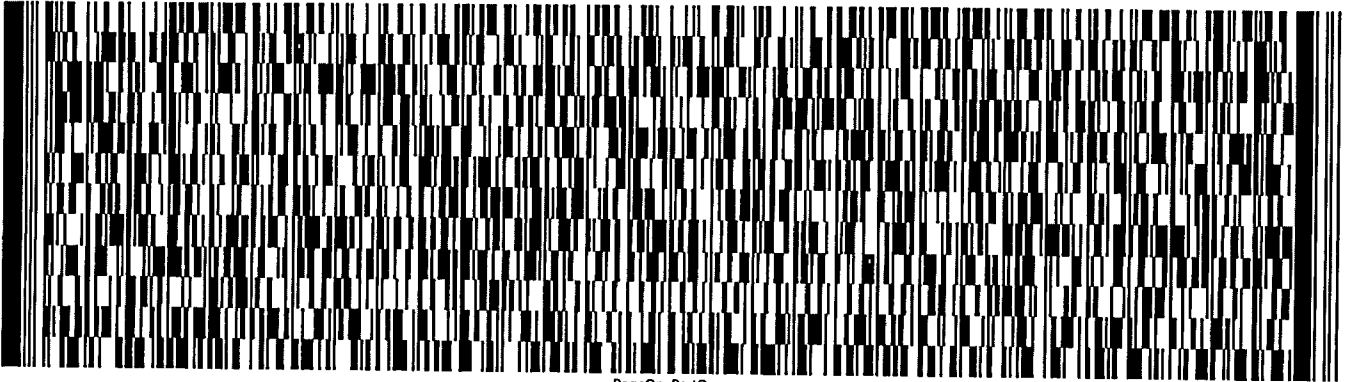
Title

James P Carroll

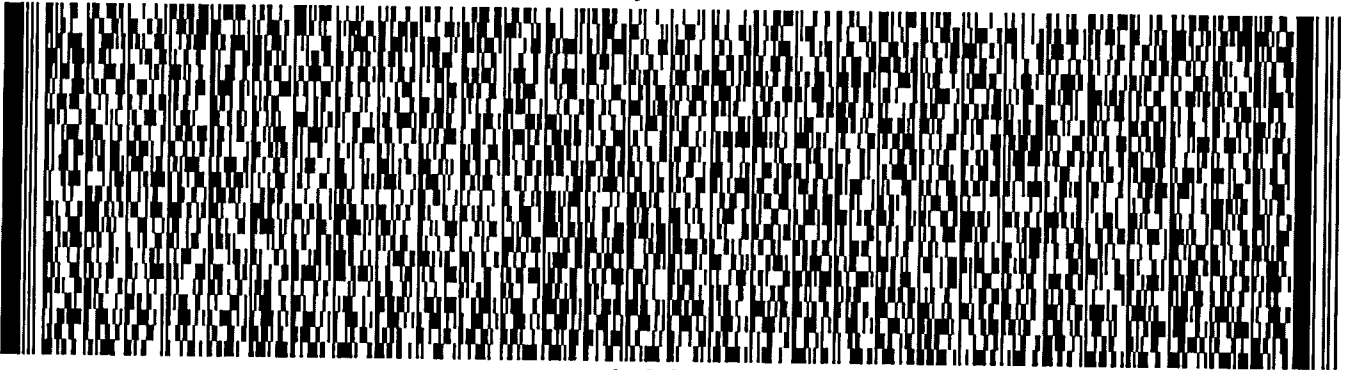Printed Name of Responsible Party

09/09/2025

Date

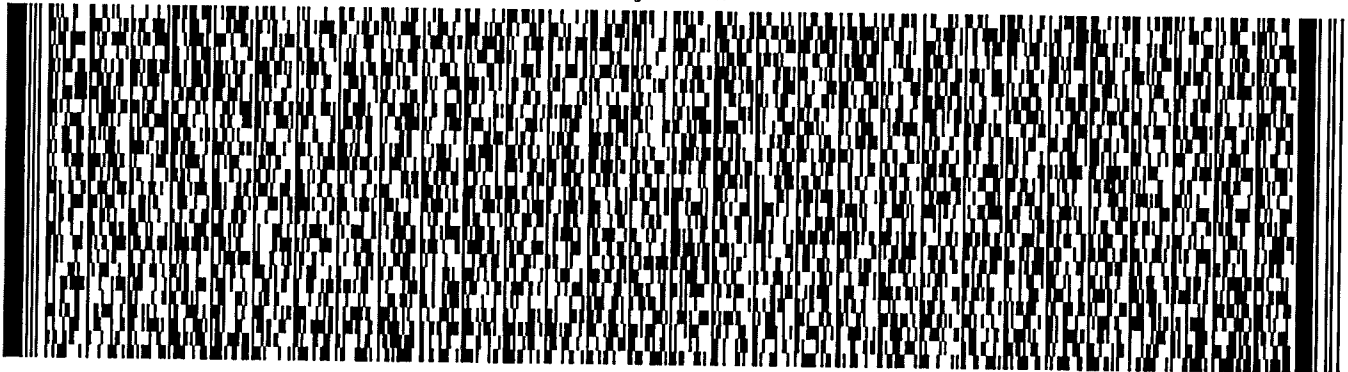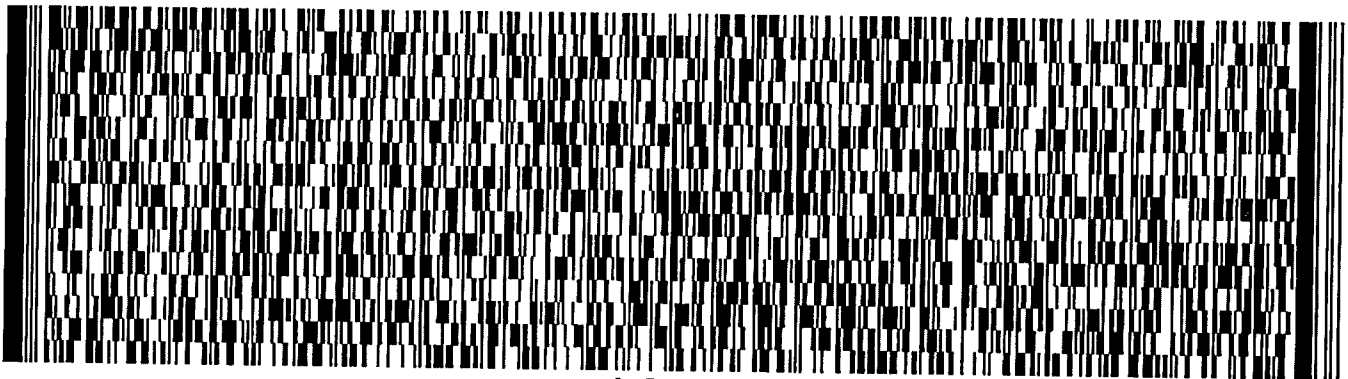Debtor's Name AgileThought Mexico, S.A. de C.V.   Case No. 23-11337
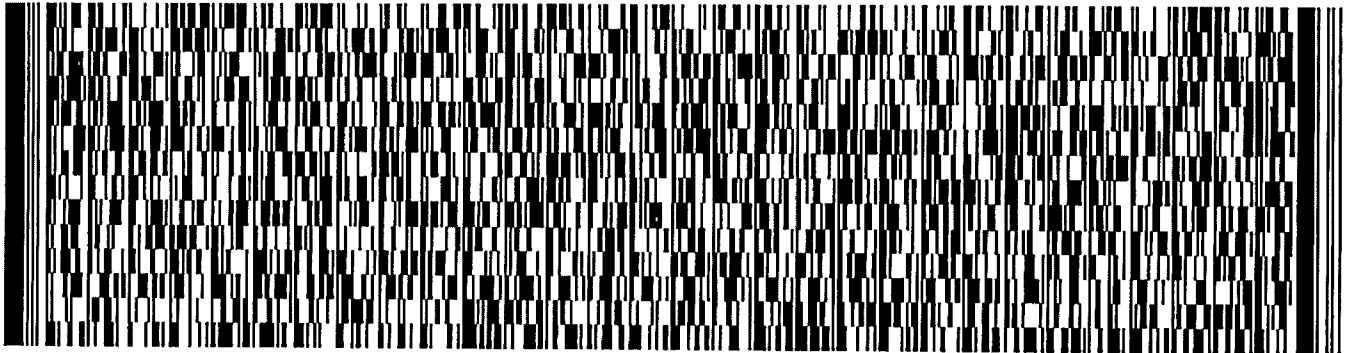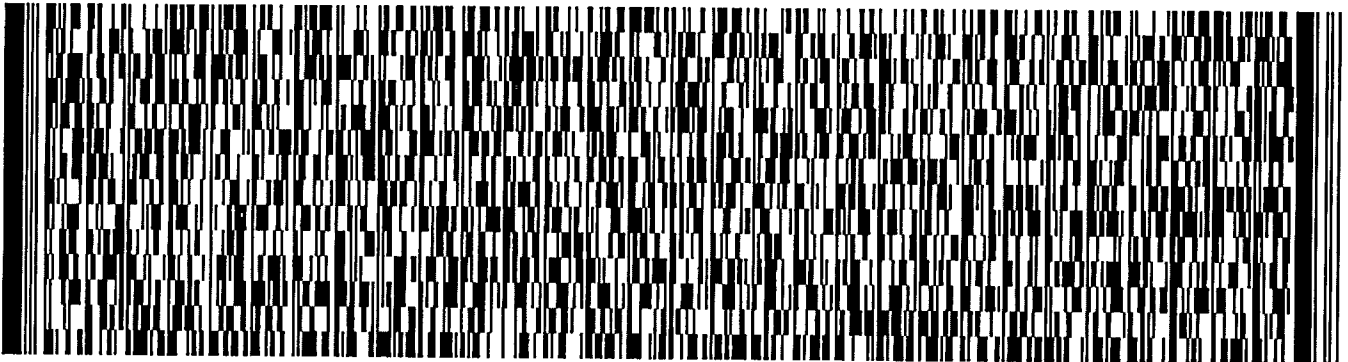
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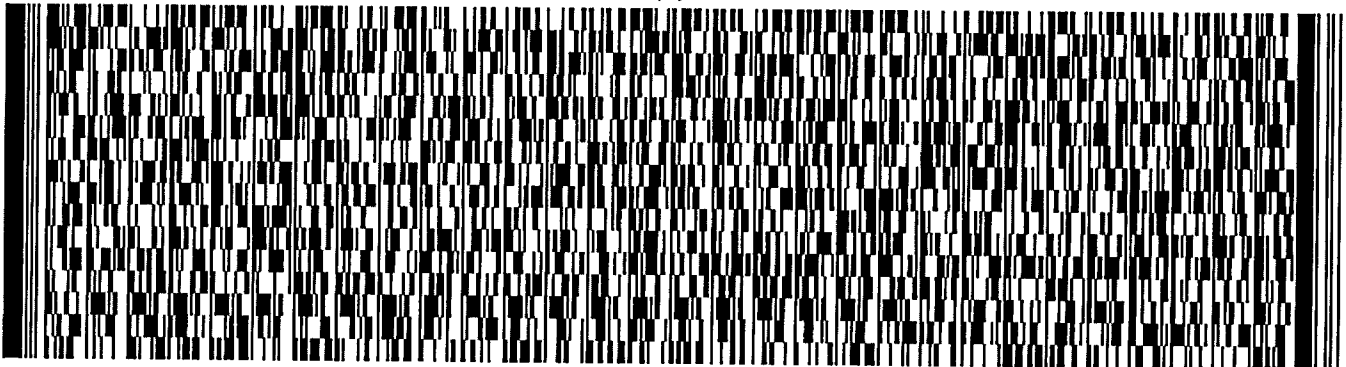Debtor's Name AgileThought Mexico, S.A. de C.V.
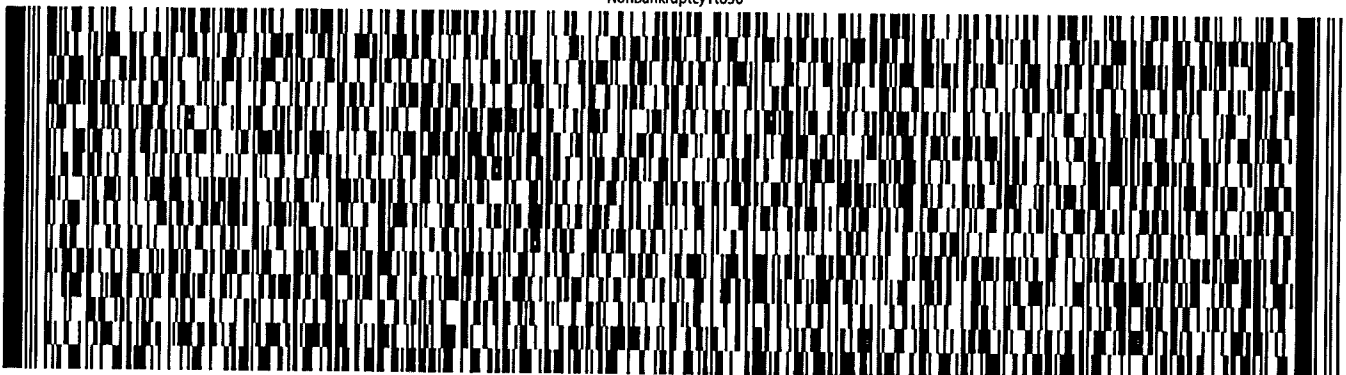
Case No. 23-11337

Bankruptcy1to50
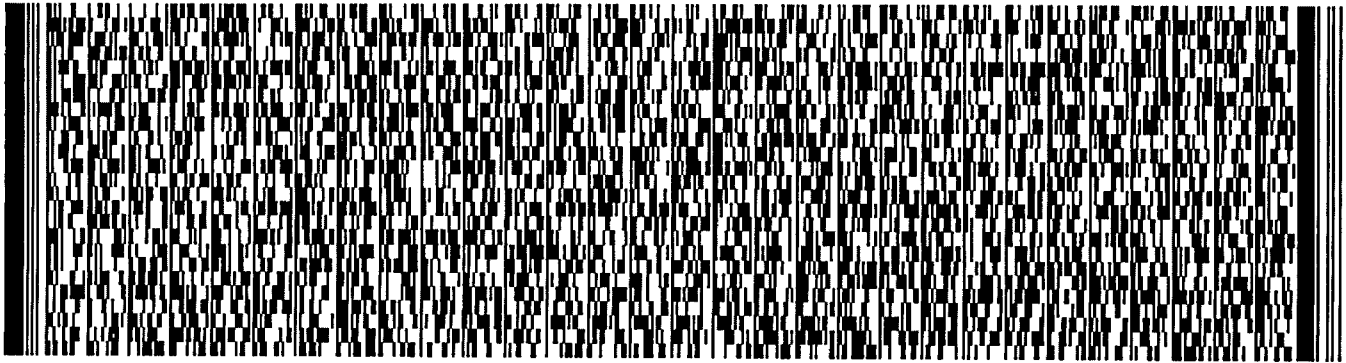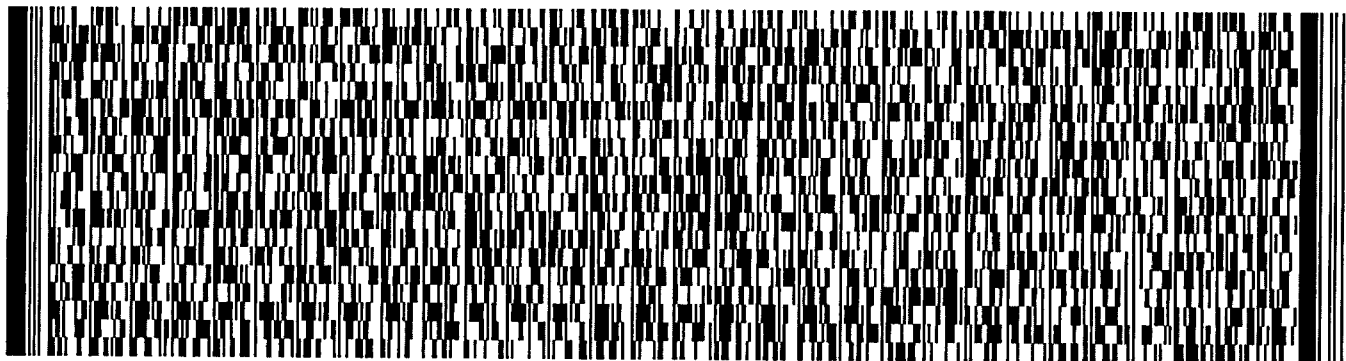
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Debtor's Name AgileThought México, S.A. de C.V.   Case No. 23-11337

PageThree

PageFour

AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)
Balance Sheet by Entity

($000 USD)	1013
Company Name	AgileThought Mexico SA CV
CURRENT ASSETS	
Cash	184
Restricted Cash	-
Accounts Receivable	-
Unbilled A/R	95
Other Debtors	-
New Co. - Old Co. AR	28
Related Parties and Subsidiaries AR	26,156
Advanced payments	2
Other Assets	-
Recoverable TAX	-
Recoverable VAT	1,143
Total Current Assets	27,609
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	-
Security deposit	107
Software & licenses	-
Brand	-
Commercial Relations	4,563
Goodwill	2,945
Deferred Taxes A	-
Investment in Shares	2,646
Right of Use Assets	-
Total Non Current Assets	10,262
TOTAL ASSETS	37,870
CURRENT LIABILITIES	
Bank loans	12,219
Finance Lease	#N/A
Liabilities	-
Liabilities Pre	1,029
Accruals	46
Other Current Liabilities	-
Bonuses provision	-
New Co. - Old Co. AP	14
Related Parties and Subsidiaries AP	12,000
Cash Earnouts ST	-
Other payable taxes	475
Payable VAT	430
Income taxes	-
Lease liability ST	-
Unearned Revenue	155
Unearned Cost	#N/A
Total Current Liabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT	-
Fianance Lease LT	#N/A
Cash Earnout LT	#N/A
Accrued liabilities LT	-
Deferred Taxes B	1,219
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A
STOCKHOLDERS EQUITY	
Stockholders Equity	13,891
Retained Earnings	(2,371)
Net Income	(1,149)
OCI	(30)
Accumulated other comprehensive loss	(56)
TOTAL STOCKHOLDERS EQUITY	10,284
TOTAL LIABILITIES AND EQUITY	#N/A

AgileThought México, S.A. de C.V. - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

($USD) Company Code	1013
Company Name	AgileThought México, S.A. de C.V.
Cash beginning of the month	29,325
AR	-
INTERCO	-
Factoring	-
DIP Borrowing	-
Total Receipts (net of transfers between accounts)	-
Payroll	-
Supplier	(313)
Taxes	-
Interco	(5,174)
Restructuring Expenses	-
Total disbursements (net of transfers between accounts)	(5,487)
Cash balance end of month	23,838

AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

($000 USD)	
Company Code	1013
Company Name	AgileThought Mexico SA CV
Revenue	-
Intercompany revenue	-
Cost	-
Intercompany Cost	-
Gross Margin	-
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	-
Marketing	-
Rent & Maintenance	0
Computing & Equipment	-
IT Infrastructure	-
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	-
Bank Commissions	-
Other General Expenses	-
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	-
Expense new co & old co	-
Total General Expenses	0
Other Expenses	(2)
Change in fair value Impairment	#N/A
Other Revenue	-
Restructuring Expenses	-
Reorganization Items	-
D&A	77
Operating Profit	(75)
Paid Interests	-
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co	-
FX Loss	(112)
Gained Interests	-
FX Gain	329
Total Financial Expenses	216
Earnings Before Taxes	(291)
Taxes	-
Deferred Taxes	(62)
Net Income	(229)