#### UNITED STATES BANKRUPTCY COURT DISTRICT OF Delaware In Re. AgileThought Digital Solutions, S.A.P.I. de C.V. Case No. 23-11333 Lead Case No. 23-11294 Debtor(s) ☑ Jointly Administered **Monthly Operating Report** Chapter 11 Reporting Period Ended: 06/30/2025 Petition Date: 08/27/2023 Months Pending: 22 Industry Classification: 5 Reporting Method: Accrual Basis ( Cash Basis O Debtor's Full-Time Employees (current): Debtor's Full-Time Employees (as of date of order for relief): 1,055 Supporting Documentation (check all that are attached): (For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor) $\boxtimes$ Statement of cash receipts and disbursements $\boxtimes$ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit $\boxtimes$ Statement of operations (profit or loss statement) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for the reporting period Description of the assets sold or transferred and the terms of the sale or transfer /s/ Gregory J. Flasser Gregory J. Flasser Signature of Responsible Party Printed Name of Responsible Party 09/09/2025 Potter Anderson & Corroon LLP

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. 1320.4(a)(2) applies.

Date

1313 North Market Street, 6th Floor

P.O. Box 951 Address

1 4	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$82,312	
ь.	Total receipts (net of transfers between accounts)	\$1,371,714	\$21,555,991
c.	Total disbursements (net of transfers between accounts)	\$7,915	\$20,144,491
d.	Cash balance end of month (a+b-c)	\$1,446,111	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,886,221
f.	Total disbursements for quarterly fee calculation (c+e)	\$7,915	\$18,258,270
	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$67,447,898	
Ъ.	Accounts receivable over 90 days outstanding (net of allowance)	\$67,447,040	
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$70,129,980	
e.	Total assets	\$76,929,760	
f.	Postpetition payables (excluding taxes)	\$770,077	
g.	Postpetition payables past due (excluding taxes)	\$4,252,509	
h.	Postpetition taxes payable		
i.	Postpetition taxes payable  Postpetition taxes past due	\$706,980	
	Total postpetition debt (f+h)	because to see the see that the	
j. k.	Prepetition secured debt	\$1,477,057	
	<del>-</del>	\$0	
l.	Prepetition priority debt	\$1,580,000	
m.	Prepetition unsecured debt	\$74,353,703	
n.	Total liabilities (debt) (j+k+l+m)	\$77,410,760	
о.	Ending equity/net worth (e-n)	\$-481,000	
_			
Pa	t 3: Assets Sold or Transferred	Current Month	Cumulative
Par a.		Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	Current Month	Cumulative \$0
	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred	\$0	\$0
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary		
a. b.	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
a. b. c.	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations)	\$0 \$0	\$0 \$0
a. b. c.	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0 \$0 Current Month	\$0 \$0
a. b. c. Par	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations)  15: Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business (a-b)  16: Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business (a-b)  16: Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business (a-b)  17: Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business (a-b)  18: Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business (a-b)  18: Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business (a-b)	\$0 \$0 Current Month	\$0 \$0
a. b. c. Par	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations)  15: The sales price for assets sold/transferred outside the ordinary course of business (a-b)	\$0 \$0 Current Month	\$0 \$0
a. b. c. Par (No	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations)  15: Testing applicable to Individual Debtors. See Instructions.)  Gross income/sales (net of returns and allowances)  Cost of goods sold (inclusive of depreciation, if applicable)	\$0 \$0 Current Month	\$0 \$0
a. b. c. Par (No	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations) 15: Income Statement (Statement of Operations) 16: Income Statement (Statement of Operations) 17: Income Statement (Statement of Operations) 18: Income Statement (Statement of Operations) 19: Income Statement (Statement of Operations) 19: Income Statement (Statement of Operations) 10: Income Statement (Statement of Operations) 10: Income Statement (Statement of Operations) 11: Income Statement (Statement of Operations) 12: Income Statement (Statement of Operations) 13: Income Statement (Statement of Operations) 14: Income Statement (Statement of Operations) 15: Income Statement (Statement of Operations) 16: In	\$0 \$0 Current Month \$0 \$0	\$0 \$0
a. b. c. Par (No	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations)  Of generally applicable to Individual Debtors. See Instructions.)  Gross income/sales (net of returns and allowances)  Cost of goods sold (inclusive of depreciation, if applicable)  Gross profit (a-b)  Selling expenses	\$0 \$0 Current Month \$0 \$0 \$0	\$0 \$0
a. b. c. Par (No	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations)  15: Income Statement (Statement of Operations)  16: Income Statement (Statement of Operations)  17: Income Statement (Statement of Operations)  18: Income Statement (Statement of Operations)  19: Income Statement (Statement of Operations)  19: Income Statement (Statement of Operations)  10: Income Statement (Statement of Operations)  11: Income Statement (Statement of Operations)  12: Income Statement (Statement of Operations)  13: Income Statement (Statement of Operations)  14: Income Statement (Statement of Operations)  15: Income Statement (Statement of Operations)  16: Income Statem	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0
a. b. c. Par (No. a. b. c. d. e. f.	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations)  In generally applicable to Individual Debtors. See Instructions.)  Gross income/sales (net of returns and allowances)  Cost of goods sold (inclusive of depreciation, if applicable)  Gross profit (a-b)  Selling expenses  General and administrative expenses  Other expenses	\$0 \$0 Current Month \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0
a. b. c. Par (No. a. b. c. d. e. f. g.	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations) 15: generally applicable to Individual Debtors. See Instructions.)  Gross income/sales (net of returns and allowances)  Cost of goods sold (inclusive of depreciation, if applicable)  Gross profit (a-b)  Selling expenses  General and administrative expenses  Other expenses  Depreciation and/or amortization (not included in 4b)	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0
a. b. c. Par (No. a. b. c. d. e. f. g. h.	Total cash sales price for assets sold/transferred outside the ordinary course of business  Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)  14: Income Statement (Statement of Operations)  Income Statement (Statement of Operations)  Gross income/sales (net of returns and allowances)  Cost of goods sold (inclusive of depreciation, if applicable)  Gross profit (a-b)  Selling expenses  General and administrative expenses  Other expenses  Depreciation and/or amortization (not included in 4b)  Interest	\$0 \$0 \$0 Current Month \$0 \$0 \$0 \$0 \$-361,000 \$0 \$0	\$0 \$0

Part 5:	Profes	ssional Fees and Expenses				•	
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debtor	's professional fees & expenses (bankı	cuptcy) Aggregate Total				
	Itemize	ed Breakdown by Firm					
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			Current Month	Cumulative	Month	Cumulat
Debt	or's professional fees & expenses (no	nbankruptcy) Aggregate Total	The same was an a surface			
Item	ized Breakdown by Firm				A December 25. Line Wilder   Control of the Contro	
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### Case 23-11294-JKS Doc 1380 Filed 09/09/25 Page 8 of 15

Debtor'	Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V.				С	ase No. 23-1133	
	xcix						
	С						
c.	All pr	ofessional fees and expenses	(debtor & committees)				

Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition inco	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition inco	me taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emp	loyer payroll taxes accrued		\$570	\$56,800
d.	Postpetition emp	loyer payroll taxes paid		\$558,440	\$3,492,460
e.	Postpetition prop	perty taxes paid		\$0	\$0
ŗ.	Postpetition othe	r taxes accrued (local, state, and federal)		\$294,840	\$1,255,970
<b>3</b> .	Postpetition other	r taxes paid (local, state, and federal)		\$201,740	\$1,269,700
Pa	rt 7: Questionnair	e - During this reporting period:			
ì.	Were any paymer	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
٠.		nts made outside the ordinary course of business proval? (if yes, see Instructions)	Yes 🔿	No 💿	
: <b>.</b>	Were any paymen	nts made to or on behalf of insiders?	Yes 💿	No 🔿	
l.	Are you current o	on postpetition tax return filings?	Yes 💿	No 🔿	
<b>:</b> .	Are you current o	on postpetition estimated tax payments?	Yes 💿	No 🔿	
	Were all trust fun	d taxes remitted on a current basis?	Yes 🔿	No 💿	
	Was there any po (if yes, see Instruc	stpetition borrowing, other than trade credit? ctions)	Yes 🔿	No 💿	
1.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
	Do you have:	Worker's compensation insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O (	if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💽	No O N/A O (i	if no, see Instructions)
		General liability insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O (i	if no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
	_	tatement been filed with the court?	Yes (	No 💿	
•	Are you current w set forth under 2	rith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💿	No O	

Case No. 23711333
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Pa	t 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	
ь.	Gross income (receipts) from self-employment	\$0	
c.	Gross income from all other sources	\$0	
d.	Total income in the reporting period (a+b+c)		
e.	Payroll deductions	\$0	
f.	Self-employment related expenses	\$0	
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	\$0	
j.	Difference between total income and total expenses (d-i)	\$Q	
k.	List the total amount of all postpetition debts that are past due	\$0	
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No 💿	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿	

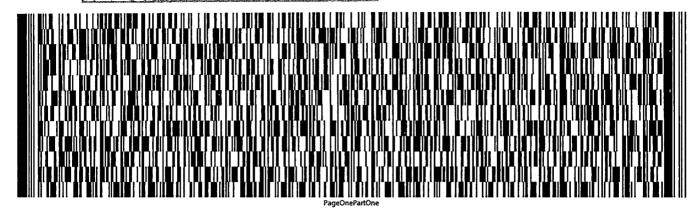
#### **Privacy Act Statement**

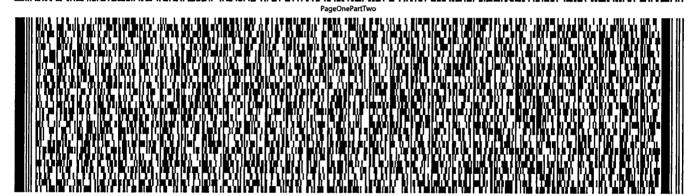
28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules\_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

<u>I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting</u>
<u>documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.</u>

/s/ James P. Carroll	James P Carroll	
Signature of Responsible Party	Printed Name of Responsible Party	
Wind Down Manager	09/09/2025	
Title	Date	_

Case No. 23-11333





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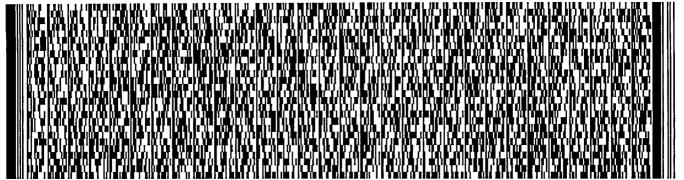
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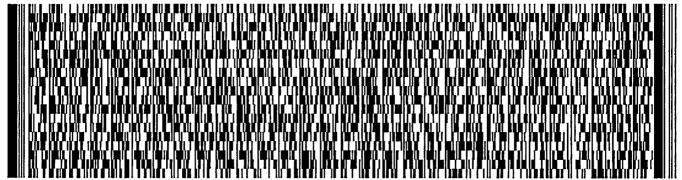
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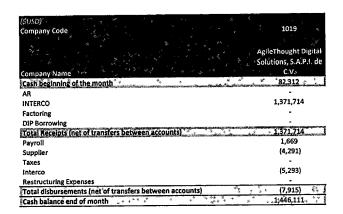
## AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

balance sheet by Entity	
(\$000 USD)	
	1019
	AgileThought Digital
Company Name	- Solutions, S.A.P.I. de C.V.
CURRENT ASSETS	
Cash	1,446
Restricted Cash Accounts Receivable	- 31
Unbilled A/R	532
Other Debtors	•
New Co Old Co. AR	1,841
Related Parties and Subsidiaries AR	68,013
Advanced payments	2
Other Assets	-
Recoverable TAX	1 400
Recoverable VAT Total Current Assets	1,488 73,353
Total Current Assets	75,555
NON CURRENT ASSETS	
Net fixed assets	541
Other Debtors LT	•
Security deposit	119
Software & Ilcenses	-
Brand	2,334
Conduit	•
Goodwill Deferred Taxes A	656
Investment in Shares	3,009
Right of Use Assets	919
Total Non Current Assets	7,578
TOTAL ASSETS	80,931 🐖 🧢
CURRENT LIABILITIES	
Bank loans	1,580
Finance Lease Liabilities	#N/A 106
Liabilities Pre	4,176
Accruals	2,331
Other Current Liabilities	· <b>-</b>
Bonuses provision	-
New Co Old Co. AP	128
Related Parties and Subsidiaries AP	70,716
Cash Earnouts ST	-
Other payable taxes	(239)
Payable VAT	3,637 (1,268)
Income taxes Lease liability ST	(1,266)
Unearned Revenue	254
Unearned Cost	#N/A
Total Current Liabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT	•
Fianance Lease LT	#N/A
Cash Earnout LT	#N/A
Accrued liabilities LT Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	*, #N/A . ,
STOCKHOLDERS EQUITY	
Stockholders Equity	47,190
Retained Earnings	(48,600)
Net Income	1,395
OCI	(526)
Accumulated other comprehensive loss TOTAL STOCKHOLDERS EQUITY	60
TOTAL LIABILITIES AND EQUITY	#N/A
TO THE PROPERTY OF THE PROPERT	0.47.

### AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



# AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	1 1 1 1 1 1 1
Company Code	1019
	20 at 1 at 1
	AgileThought
	oigital Solutions,
	S.A.P.I. de C.V.
Company Name Revenue	J.Mir III de Cive
	-
Intercompany revenue  Cost	_
Intercompany Cost	-
Gross Margin	
Gloss maight	
Sales Staff	-
Sales Staff Bonus	•
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	(67)
Marketing	•
Rent & Maintenance	1
Computing & Equipment	-
IT Infrastructure	-
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	2
Bank Commissions	1
Other General Expenses	43
Reserve for Doubtful Collection Accounts	•
Intercompany Expenses	-
Expense new co & old co	
Total General Expenses	(20)
Other Expenses	-
Change in fair value impairment	#N/A
Other Revenue	-
Restructuring Expenses	-
Reorganization items	•
D&A	33
Operating Profit # #	(13)
Pold Interests	
Paid Interests	•
Fines & Penalties	-
Intercompany Interest Interest new co & old co	•
FX Loss	(1,208)
Gained interests	(0)
FX Gain	718
Total Financial Expenses	(491)
, , mailting Experience	(424)
Earnings Before Taxes ** **	478
Taxes	
Taxes Deferred Taxes	- 117
Net Income And Andrews	361
Het income y 4 2 35	301