#### UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF Delaware
In Re. 4th Source, LLC	§ §	Case No. 23-11339  Lead Case No. 23-11294
Debtor(s)		Lead Case No. 25-11274
Monthly Operating Report		Chapter 11
Reporting Period Ended: 05/31/2025		Petition Date: 08/27/2023
Months Pending: 21		Industry Classification: 5 4 1 5
Reporting Method: Accrual Bas	is 💿	Cash Basis 🔿
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of order for re	elief):	0
<ul> <li>⟨For jointly administered debtors, any required schedules mu</li> <li>│ Statement of cash receipts and disbursements</li> <li>│ Balance sheet containing the summary and deta</li> <li>│ Statement of operations (profit or loss statement)</li> <li>│ Accounts receivable aging</li> <li>│ Postpetition liabilities aging</li> <li>│ Statement of capital assets</li> <li>│ Schedule of payments to professionals</li> <li>│ Schedule of payments to insiders</li> <li>│ All bank statements and bank reconciliations for Description of the assets sold or transferred and</li> </ul>	ail of the assets  at)  or the reportin	s, liabilities and equity (net worth) or deficit g period
/s/ Gregory J. Flasser Signature of Responsible Party 09/09/2025 Date		Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name 4th Source, LLC

Case No. 23-11339

Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
	Cash balance beginning of month	\$3,015,442	
a. L	Total receipts (net of transfers between accounts)	\$1	\$107,379,742
b.	Total disbursements (net of transfers between accounts)	\$0	\$13,188,494
с.	Cash balance end of month (a+b-c)	\$3,015,443	415,100,151
d.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,600,000
e.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$11,588,494
f.	·	<u> </u>	
Par (No	t 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$137,964,020	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$137,964,420	
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$137,271,780	
e.	Total assets	\$178,983,320	
f.	Postpetition payables (excluding taxes)	\$9,059,135	
g.	Postpetition payables past due (excluding taxes)	\$94,380	
h.	Postpetition taxes payable	\$263,700	
i.	Postpetition taxes past due	\$0	
	Total postpetition debt (f+h)	\$9,322,835	
j. 1-	Prepetition secured debt	\$0	
k.	•	\$0	
l.	Prepetition priority debt	\$159,684,068	
m.	Prepetition unsecured debt	\$169,006,903	
n.	Total liabilities (debt) (j+k+l+m)	\$9,976,417	
о.	Ending equity/net worth (e-n)	\$3,970,417	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
ь.	Total payments to third parties incident to assets being sold/transferred	\$0	\$0
_	outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary	<del></del>	Ψ
c.	course of business (a-b)	\$0	\$0
Pa	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors. See Instructions.)  Gross income/sales (net of returns and allowances)	\$0	
a. L	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
b.	Gross profit (a-b)	\$0	
c.	Selling expenses	\$0	
d.		\$0	
e. f.	General and administrative expenses Other expenses	\$105,000	i
	Depreciation and/or amortization (not included in 4b)	\$0	•
g. b	Interest	\$0	•
h. i.	Taxes (local, state, and federal)	\$0	•
1. i	Reorganization items	\$0	•
j. k.	Profit (loss)	\$-105,000	
ĸ.	1 1011t (1038)	7 200,000	,,

Debtor's Name 4th Source; LLC

Case No.	23-11339
----------	----------

	ssional Fees and Expenses					
			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ
Debto	r's professional fees & expenses (bank	ruptcy) Aggregate Total	as commercial as a		Proposition and the second second	
Itemiz	ed Breakdown by Firm		OF THE STREET, SECOND			
	Firm Name	Role		19 (19 m) (19 <b>19)</b>		4, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,
i						
ii						
iii						
iv						
v						
vi						
vii				,		
viii		-				
ix						
x						
xi						
xii						
xiii						
xiv						
xv						
xvi		-				
xvii					la	
xviii						
xix						
xx						
xxi		,-				
xxii						
xxiii						
xxiv						
xxv				,		
xxvi						
xxvii						
xxvii						1
xxix						
xxx						
xxxi						
xxxii						
xxxii	<del></del>					
xxxiv	-					
XXXV			<u> </u>			
XXXV					-	

xxxvii					
xxxvii				<u> </u>	
xxxix		1.			
xl					
xli		<del></del>			
xlii			<del>.</del>	,	
xliii					
xliv					,
xlv					
xlvi					
xlvii					
xlviii					
xlix		†		-	
1.					
li					
lii	-	†			
liii					
liv					
lv					
lvi					
lvii			<u>.</u>		
lviii			<u></u>		
lix					
lx					
lxi		_			
lxii		1			
lxiii		-			
lxiv		<del>                                     </del>			<b>†</b>
lxv					
lxvi					
lxvii					
lxviii					
lxix					
lxx					
lxxi					
lxxii					
lxxiii					<u> </u>
lxxiv					<u> </u>
lxxv					
lxxvi					
lxxvii		-			

	e 4th Source, LLC	the second secon	caned all and restricted			
lxxix						
lxxx						
lxxxi						
lxxxii	i					
lxxxii	ii					
lxxxi	v					
lxxxv	7					_
lxxxv	<i>r</i> i					
lxxxv	<i>r</i> i					
lxxxv	vi					
lxxxi	x					
хс						
xci						
xcii						-
xciii						
xciv						
xcv						
xcvi						
xcvii	i					
xcvii	ii					
xcix						
С						
ci						
			Approved Current Month	Approved Cumulative	Paid Current	Paid
			Current Month	Cumulative	Month	Cumulativ
	or's professional fees & expense	s (nonbankruptcy) Aggregate T	Total			10
Itemi	ized Breakdown by Firm					
		Role	10 Feb.		AND N	2007 July 1985
	Firm Name				1	1
i	Firm Name					
ii	Firm Name					
ii iii	Firm Name					
ii iii iv	Firm Name					
ii iii iv v	Firm Name					
ii iii iv v	Firm Name					
ii iii iv v vi	Firm Name					
ii iii iv v vi vii	Firm Name					
ii iii iv v vi vii viii ix	Firm Name					
ii iii iv v vi vii viii ix x	Firm Name					
ii iii iv v vi vii viii ix	Firm Name					

xv			
xvi		 	
xvii			
xviii		 	
xix			
xx			
xxi			
xxii			
xxiii			
xxiv		 	
xxv			
xxvi			
xxvii			
xxviii			
xxix		 	
xxx			
xxxi		 	
xxxii			
xxxiii			
xxxiv		 	
xxxv			
xxxvi			
xxxvii		 	
xxxvii			
xxxix		 	
xl		 	
xli			
xlii		 	
xliii			
xliv			
xlv		 	
xlvi			
xlvii			
xlviii	 		
xlix			
1			
li			
lii			
liii			
liv			

lvii	Ĭ	i		· I
lviii				
lix				+
				<del>                                     </del>
lx				+
lxi	 			
lxii				
lxiii				
lxiv				
lxv				
lxvi				
lxvii				
lxviii				-
lxix				_
lxx				
lxxi				
lxxii				
lxxiii				_
lxxiv	 			
lxxv				<del></del>
lxxvi				
lxxvii			-	
lxxviii				
lxxix	 			
lxxx				
lxxxi				
lxxxii				_
lxxxiii				
lxxxiv				
lxxxv				
lxxxvi				
lxxxvi				
lxxxvi				
lxxxix				
хс				
xci				
xcii				
xciii				
xciv				
xcv				
xcvi				

## Case 23-11294-JKS Doc 1364 Filed 09/09/25 Page 8 of 15

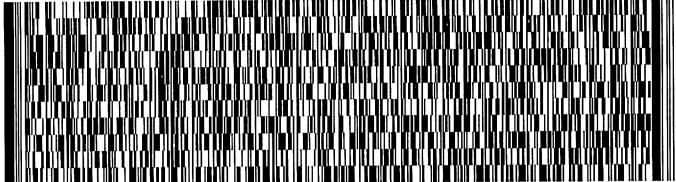
Debtor's	Name	4th Source, LLC	th Source, LLC			Case 1	No. 23-1133	n er en		
	xcix									
	С									
c.	All professional fees and expenses (debtor & committees)									

Pai	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition inco	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition inco	me taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emp	loyer payroll taxes accrued		\$0	\$0
d.	Postpetition emp	loyer payroll taxes paid		\$0	\$0
e.	Postpetition prop	erty taxes paid		\$0	\$0
f.	Postpetition othe	r taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition othe	r taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire	e - During this reporting period:		_	
a.	Were any paymer	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.		nts made outside the ordinary course of business proval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymer	nts made to or on behalf of insiders?	Yes 💿	No 🔘	
d.	Are you current o	n postpetition tax return filings?	Yes 💿	No 🔿	
e.	Are you current o	on postpetition estimated tax payments?	Yes 💿	No 🔿	
f.	Were all trust fun	d taxes remitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any po (if yes, see Instruc	stpetition borrowing, other than trade credit? ctions)	Yes O	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		General liability insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
j.	Has a plan of reo	rganization been filed with the court?	Yes 🔿	No 💿	
ķ.	<del>-</del>	statement been filed with the court?	Yes O	No 💿	
1.	Are you current v	vith quarterly U.S. Trustee fees as 88 U.S.C. § 1930?	Yes 💿	No O	

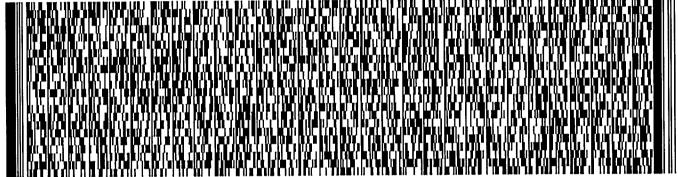
Deb	tor's Name #th Source ELC	Case No.	23-11339			
Par	t 8: Individual Chapter 11 Debtors (Only)		1			
a.	Gross income (receipts) from salary and wages	\$0				
b.	Gross income (receipts) from self-employment	\$0				
с.	Gross income from all other sources	\$0				
d.	Total income in the reporting period (a+b+c)	\$0				
е.	Payroll deductions	\$0				
f.	Self-employment related expenses	\$0				
g.	Living expenses	\$0				
h.	All other expenses	\$0				
i.	Total expenses in the reporting period (e+f+g+h)	\$0				
j.	Difference between total income and total expenses (d-i)	\$0				
k.	List the total amount of all postpetition debts that are past due	\$0				
1.	Are you required to pay any Domestic Support Obligations as defined by 1 U.S.C § 101(14A)?	1 Yes No 💿				
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿				
U.S the pro- ned end for Of Fee	704, 1106, and 1107. The United States Trustee will use this information. C. § 1930(a)(6). The United States Trustee will also use this information bankruptcy system, including the likelihood of a plan of reorganization of the performation of the disclosed to a bankruptcy system, including the likelihood of a plan of reorganization of the trustee of the appropriate forcement agency when the information indicates a violation or potent routine purposes. For a discussion of the types of routine disclosures fice for United States Trustee's systems of records notice, UST-001, "Inc. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained by the United States Trustee. 11 U.S.C.	ation to evaluate a chapter 11 de on being confirmed and wheth aptcy trustee or examiner when e federal, state, local, regulatory atial violation of law. Other disc that may be made, you may co cankruptcy Case Files and Asso- ained at the following link: http ald result in the dismissal or cor	ebtor's progress through er the case is being the information is to tribal, or foreign law closures may be made insult the Executive ciated Records." See 71 c://www.justice.gov/ust/			
I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.						
/s/		ames P Carroll				
-		rinted Name of Responsible Party				
Wi	nd Down Manager 0	9/09/2025				
Titl	e E	ate				

Debtor's Name 4th Source; LLC

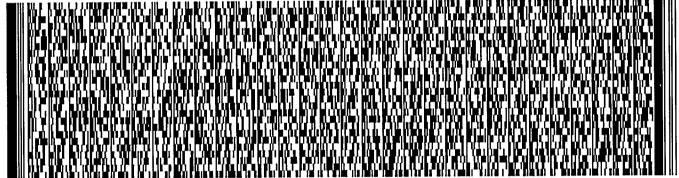
Case No. 23-11339



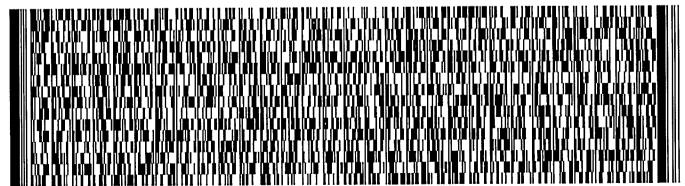
PageOnePartOne



PageOnePartTwo



PageTwoPartOne



PageTwoPartTwo

Debtor's Name 4th Source, LLC

Case No. 23-11339

Bankruptcy1to50

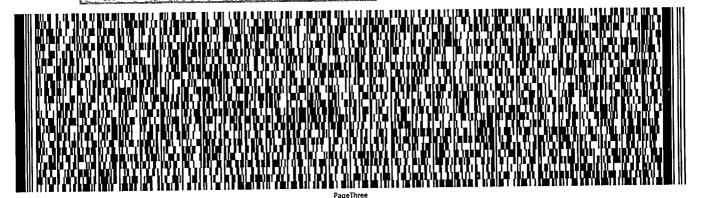
Bankruptcy51to100

NonBankruptcy1to50

NonBankruptcy51to100

Debtor's Name 4th Source, LLC

Case No. 23-11339



PageFou

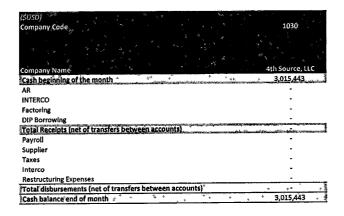
# 4th Source, LLC - Case No.23-11339 (JKS) (Judge J. Kate Stickles)

## Balance Sheet by Entity

(\$000 USD)	a service of the service of
	1030
	A STATE OF THE STA
	* 1
Company Name	4th Source, LLC
CURRENT ASSETS	- '***
Cash	-
Restricted Cash	
Accounts Receivable	-
Unbilled A/R	34
Other Debtors	
New Co Old Co. AR	4,163
Related Parties and Subsidiaries AR	133,677
Advanced payments	•
Other Assets	•
Recoverable TAX	(0)
Recoverable VAT	-
Total Current Assets	137,874
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	#N/A
Security deposit	-
Software & licenses	#N/A
Brand	5,900
Commercial Relations	16,487
Goodwill	17,477
Deferred Taxes A	(1,499)
Investment in Shares	-
Right of Use Assets	-
Total Non Current Assets	#N/A
TOTAL ASSETS®	#N/A
CURRENT LIABILITIES	
Bank loans	•
Finance Lease	#N/A
Liabilities	•
Liabilities Pre	94
Accruals	176
Other Current Liabilities	1,816
Bonuses provision	-
New Co Old Co. AP	7,062
Related Parties and Subsidiaries AP	156,418
Cash Earnouts ST	-
Other payable taxes	264
Payable VAT	•
Income taxes	433
Lease liability ST	•
Unearned Revenue	•
Unearned Cost	#N/A
Total Current Liabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT	-
Flanance Lease LT	#N/A
Cash Earnout LT	#N/A
Accrued liabilities LT	<u>.</u>
Deferred Taxes B	-
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A *** #N/A ***
STOCKHOLDERS EQUITY	
Stockholders Equity	1,768
Retained Earnings	8,768
Net Income	(560)
oa	-
Accumulated other comprehensive loss	-
TOTAL STOCKHOLDERS EQUITY ***	9,976
TOTAL LIABILITIES AND EQUITY	#N/A

#### 4th Source, LLC - Case No.23-11339 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



## 4th Source, LLC - Case No.23-11339 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	
Company Code	1030
	72
	and the second
and the same of th	
Company Name	4th Source, LLC
Revenue	4th Jource, Ecc.
	-
Intercompany revenue	-
•••	•
Intercompany Cost	<del></del>
Gross Margin	•
0-1 04-4	
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	-
Delivery Staff Bonus Personnel Back Office Cost	-
Personnel Back Office Cost Personnel Back Office Cost Bonus	-
	-
Travel & Entertainment	-
Professional Services	-
Marketing	•
Rent & Maintenance	•
Computing & Equipment	-
IT Infrastructure	•
Training & Recruitment	•
Telephone & Communications	-
Severance Provisions	-
Bank Commissions	-
Other General Expenses	-
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	•
Expense new co & old co	<u> </u>
Total General Expenses	-
Other Expenses	-
Change in fair value impairment	#N/A
Other Revenue	-
Restructuring Expenses	-
Reorganization items	-
D&A	131
Operating Profit	· (131)
Paid Interests	-
Fines & Penalties	-
Intercompany Interest	•
Interest new co & old co	•
FX Loss	(164)
Gained Interests	-
FX Gain	138
Total Financial Expenses	(26)
	-
Earnings Before Taxes	∉(105); <sub>-</sub> , ∗
Taxes	-
Deferred Taxes	-
Net Income ** * * * * * * * * * * * * * * * * *	(105)