#### UNITED STATES BANKRUPTCY COURT

DI	STRICT OF Delaware
In Re. AgileThought Digital Solutions, S.A.P.I. de C.V.	\$
Debtor(s)	_ \$ Lead Case No. 23-11294
Monthly Operating Report	⊠ Jointly Administered  Chapter 11
, <u> </u>	Petition Date: 08/27/2023
Reporting Period Ended: 05/31/2025	Fettion Date: 08/2//2025
Months Pending: 21	Industry Classification: 5 4 1 5
Reporting Method: Accrual Basis	Cash Basis
Debtor's Full-Time Employees (current):	0
Debtor's Full-Time Employees (as of date of order for relief)	: 1,055
Supporting Documentation (check all that are attached):  (For jointly administered debtors, any required schedules must be Statement of cash receipts and disbursements  Balance sheet containing the summary and detail of Statement of operations (profit or loss statement)  Accounts receivable aging  Postpetition liabilities aging  Statement of capital assets  Schedule of payments to professionals  Schedule of payments to insiders  All bank statements and bank reconciliations for the Description of the assets sold or transferred and the	the assets, liabilities and equity (net worth) or deficit
/s/ Gregory J. Flasser Signature of Responsible Party 09/09/2025 Date	Gregory J. Flasser  Printed Name of Responsible Party  Potter Anderson & Corroon LLP  1313 North Market Street, 6th Floor  P.O. Box 951  Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

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Debtor's Name Agile Thought Digital Solutions, S.A.P.I. de C.V.

Case No. 23-11333	edining of strangers and edining a
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Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$82,641	
b.	Total receipts (net of transfers between accounts)	\$0	\$20,184,277
c.	Total disbursements (net of transfers between accounts)	\$2,182	\$20,136,576
d.	Cash balance end of month (a+b-c)	\$80,459	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,886,221
f.	Total disbursements for quarterly fee calculation (c+e)	\$2,182	\$18,250,355
	rt 2: Asset and Liability Status	Current Month	144 44 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$67,447,898	
Ъ.	Accounts receivable over 90 days outstanding (net of allowance)	\$67,447,040	
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$70,129,980	
e.	Total assets	\$76,929,760	
f.	Postpetition payables (excluding taxes)	\$1,115,077	
g.	Postpetition payables past due (excluding taxes)	\$4,597,509	
h.	Postpetition taxes payable	\$706,980	
_	Postpetition taxes payable  Postpetition taxes past due	\$0	
i.	•		
j.	Total postpetition debt (f+h)		
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$1,580,000	
m.	Prepetition unsecured debt	\$74,353,703	
n,	Total liabilities (debt) (j+k+l+m)	\$77,755,760	
0.	Ending equity/net worth (e-n)	\$-826,000	
Par	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		
	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary	\$0	\$0
c,	course of business (a-b)	\$0	\$0
	rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	. \$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$2,000	
f.	Other expenses	\$-270,000	
g.	Depreciation and/or amortization (not included in 4b)	\$32,000	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$236,000	\$6,426,698
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Debtor's Name Agile Thought Digital Solutions, S.A.P.1., de C.V.

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
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	zed Breakdown by Firm				17/10/06/07	
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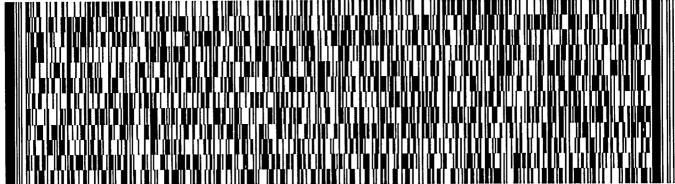
### Case 23-11294-JKS Doc 1362 Filed 09/09/25 Page 8 of 15

Debto	r's Name AgileThought L	igital Solutions, S.A.P.I. de C.V.	Case No. 23-11333
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c.	All professional fees an	nd expenses (debtor & committees)	

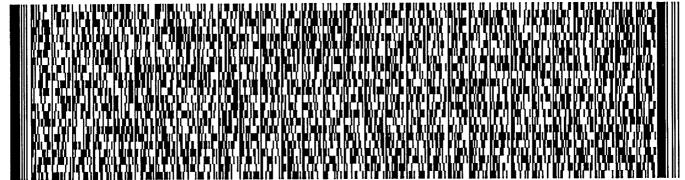
Pa	rt 6: Postpetition Tax	xes	Cui	rent Month	Cumulative
a.	Postpetition income	taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income	taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition employ	er payroll taxes accrued		\$570	\$56,800
d.	Postpetition employ	er payroll taxes paid		\$558,440	\$3,492,460
e.	Postpetition propert	y taxes paid	-	\$0	\$0
f.	Postpetition other ta	exes accrued (local, state, and federal)	<u> </u>	\$294,840	\$1,255,970
g.	Postpetition other ta	ixes paid (local, state, and federal)		\$201,740	\$1,269,700
Pa	rt 7: Questionnaire - l	During this reporting period:			
a.	Were any payments	made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.	Were any payments a without court approx	made outside the ordinary course of business val? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payments i	made to or on behalf of insiders?	Yes 💿	No O	
d.	Are you current on p	ostpetition tax return filings?	Yes 💿	No C	
e.	Are you current on p	ostpetition estimated tax payments?	Yes 💽	No O	
f.	Were all trust fund ta	exes remitted on a current basis?	Yes O	No 💿	
g.	Was there any postpe (if yes, see Instruction	etition borrowing, other than trade credit? ns)	Yes O	No 💿	
h.	Were all payments m the court?	ade to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O (	if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💽	No O N/A O	if no, see Instructions)
		General liability insurance?	Yes 💿	No O	•
		If yes, are your premiums current?	Yes 💿	No O N/A O (i	f no, see Instructions)
	Has a plan of reorgan	ization been filed with the court?	Yes 🔿	No 💿	•
ς.	Has a disclosure state	ment been filed with the court?	Yes O	No 🕟	
i.	Are you current with set forth under 28 U	quarterly U.S. Trustee fees as .S.C. § 1930?	Yes 💿	No O	

Deb	tor's Name AgileThought Digital Solutions S.A.P.I. de C.V.	Case No. 23-11333
Pa	rt 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
ь.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	<b>\$0</b>
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	Secretaria de la companya del companya de la companya de la companya del companya de la companya
j.	Difference between total income and total expenses (d-i)	360
k.	List the total amount of all postpetition debts that are past due	<u>*0</u>
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes 🔿 No 💿
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
U. the property of the propert	704, 1106, and 1107. The United States Trustee will use this informatic S.C. § 1930(a)(6). The United States Trustee will also use this informatic bankruptcy system, including the likelihood of a plan of reorganization osecuted in good faith. This information may be disclosed to a bankrup eded to perform the trustee's or examiner's duties or to the appropriate forcement agency when the information indicates a violation or potentic routine purposes. For a discussion of the types of routine disclosures the fice for United States Trustee's systems of records notice, UST-001, "Bad. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtainly rules_regulations/index.htm. Failure to provide this information could nkruptcy case or other action by the United States Trustee. 11 U.S.C. §	ion to evaluate a chapter 11 debtor's progress through the being confirmed and whether the case is being otcy trustee or examiner when the information is federal, state, local, regulatory, tribal, or foreign law ial violation of law. Other disclosures may be made that may be made, you may consult the Executive inkruptcy Case Files and Associated Records." See 71 aned at the following link: http://www.justice.gov/ust/d result in the dismissal or conversion of your
	leclare under penalty of perjury that the foregoing Monthly Opcumentation are true and correct and that I have been authori	
/s/	James P. Carroll Jan	nes P Carroll
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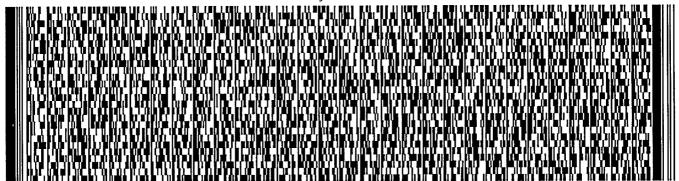
Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V.



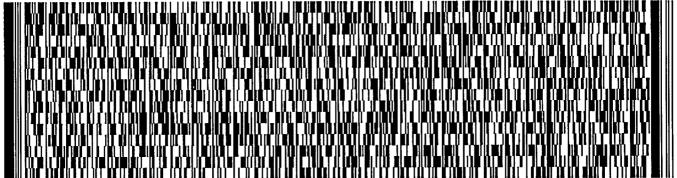
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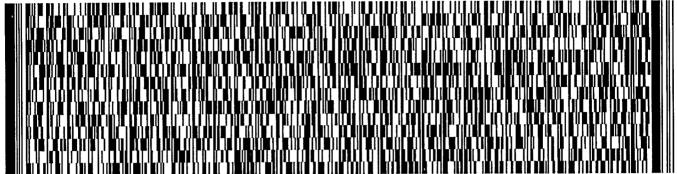


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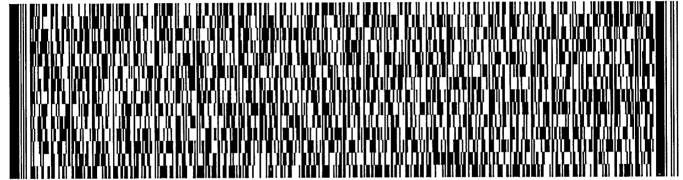


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Debtor's Name AgileThought Digital Solutions, S.A.P.I, de C.V.



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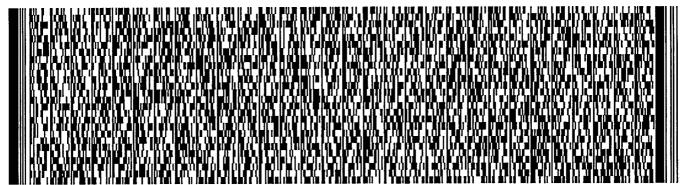


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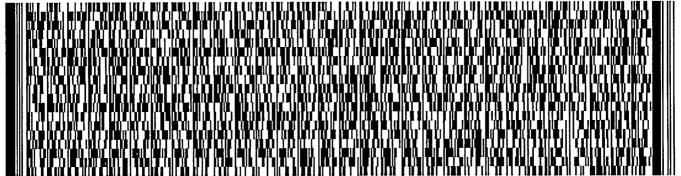
NonBankruptcy1to50

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Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V.



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## AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

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yable VAT	3,556
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nearned Revenue	248
nearned Cost	#N/A #N/A
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anance Lease LT	#N/A
sh Earnout LT	#N/A
crued liabilities LT	•
eferred Taxes B	-
ase liability	#N/A
otal Long Term Liabilities OTAL LIABILITIES	#N/A #N/A
ome instituted	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~
OCKHOLDERS EQUITY	
ockholders Equity	
etained Earnings	46,127
et Income	46,127 (47,506)
	(47,506) 1,034
ccumulated other comprehensive loss OTAL STOCKHOLDERS EQUITY	(47,506)

### AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

	1019 AgileThought Digital Solutions, S.A.P.I. de
Company Name Cash beginning of the month	82,641
AR	•
INTERCO	5,174
Factoring	•
DIP Borrowing	-
Total Receipts (net of transfers between accounts)	5,174
Payroli	•
Supplier	(2,182)
Taxes	•
Interco	(5,174)
Restructuring Expenses	-
Total disbursements (net of transfers between accounts)	(7,356)
Cash halance end of month	80,459

# AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	1 15 " 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Company Code	1019
	AgileThought
	Digital Solutions,
Company Name	S.A.P.I. de C.V.
Revenue	-
Intercompany revenue	-
Cost	-
Intercompany Cost	•
Gross Margin	•
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	•
Professional Services	-
Marketing	-
Rent & Maintenance	1
Computing & Equipment	•
IT Infrastructure	-
Training & Recruitment	•
Telephone & Communications	-
Severance Provisions	•
Bank Commissions	1
Other General Expenses	0
Reserve for Doubtful Collection Accounts	•
Intercompany Expenses	•
Expense new co & old co Total General Expenses	2
lotal General Expenses	-
Other Expenses	8,320
Change in fair value impairment	#N/A
Other Revenue	
Restructuring Expenses	_
Reorganization Items	
D&A	32
Operating Profit &	(34)
Operating 1000 as	V
Paid Interests	-
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co	-
FX Loss	(665)
Gained Interests	(0)
FX Gain	395
Total Financial Expenses	(270)
•	• •
Earnings Before Taxes ?	- 236
Taxes	•
Deferred Taxes	-
Net Income (88)	236