UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF Delaware
In Re. Anzen Soluciones S.A. de C.V.	\$ \$	Case No. 23-11687 Lead Case No. 23-11294
Debtor(s)	§	Lead Case No. 25-11294
		⊠ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 04/30/2025		Petition Date: 10/06/2023
Months Pending: 19		Industry Classification: 5 4 1 5
Reporting Method: Accru	nal Basis 💿	Cash Basis O
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of order	r for relief):	546
 ⟨For jointly administered debtors, any required schedu │ Statement of cash receipts and disbursem │ Balance sheet containing the summary an │ Statement of operations (profit or loss statement of operations) │ Accounts receivable aging │ Postpetition liabilities aging │ Statement of capital assets │ Schedule of payments to professionals │ Schedule of payments to insiders 	ents id detail of the assets	on a non-consolidated basis for each debtor)
Schedule of payments to insiders		
☐ All bank statements and bank reconciliati ☐ Description of the assets sold or transferr		
/s/ Gregory J. Flasser Signature of Responsible Party		Gregory J. Flasser Printed Name of Responsible Party
09/04/2025		Potter Anderson & Corroon LLP
Date		1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

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Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$12,390	
b.	Total receipts (net of transfers between accounts)	\$119,125	\$11,304,995
c.	Total disbursements (net of transfers between accounts)	\$80,111	\$11,739,116
d.	Cash balance end of month (a+b-c)	\$51,404	
e.	Disbursements made by third party for the benefit of the estate	\$-80,111	\$-4,536,131
f.	Total disbursements for quarterly fee calculation (c+e)	The was a straight through the straight straight	\$7,202,985
	t 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$37,757,000	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$37,757,140	
c.	Inventory (Book () Market () Other (• (attach explanation))	\$0	
d	Total current assets	\$39,574,170	
e.	Total assets	\$39,734,390	
f.	Postpetition payables (excluding taxes)	\$2,511,600	
g.	Postpetition payables past due (excluding taxes)	\$138,224	
h.	Postpetition taxes payable	\$281,670	
i.	Postpetition taxes payable Postpetition taxes past due	\$0	
	Total postpetition debt (f+h)		
j. 1-		\$2,793,270	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt		
m.	Prepetition unsecured debt	\$39,199,738	
n.	Total liabilities (debt) (j+k+l+m)	\$41,993,008	
0.	Ending equity/net worth (e-n)	\$-2,258,618	
Par	t 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
ъ.	Total payments to third parties incident to assets being sold/transferred		
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)		
	course of business (a-b)	\$0	\$Q
Par			877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
	t 4: Income Statement (Statement of Operations)		877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
(No	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.)	Current Month	877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
(No	t 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances)	Current Month	877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
(No a. b.	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable)	Current Month \$0 \$0	877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
(No a. b. c.	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b)	Current Month \$0 \$0	877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
a. b. c. d.	t 4: Income Statement (Statement of Operations) It generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses	Current Month \$0 \$0 \$0 \$0 \$0 \$0	877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
(No a. b. c. d. e.	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	**********
(No a. b. c. d. e. f.	t 4: Income Statement (Statement of Operations) It generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b) Interest	\$0 \$0 \$0 \$0 \$0 \$3,000 \$39,000	**********
(No a. b. c. d. e. f.	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b)	\$0 \$0 \$0 \$0 \$3,000 \$39,000 \$6,000	877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
(No a. b. c. d. e. f. g.	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b) Interest Taxes (local, state, and federal) Reorganization items	\$0 \$0 \$0 \$0 \$3,000 \$39,000 \$6,000	877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
(No a. b. c. d. e. f. g. h.	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b) Interest Taxes (local, state, and federal)	\$0 \$0 \$0 \$3,000 \$39,000 \$6,000 \$0 \$-9,000	877 1 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4

Case No.	23-1-1687
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	fessional Fees and Expenses					
			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
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Item	ized Breakdown by Firm				19.	
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			Current Month	Cumulative	Month	Cumulati
Debto	r's professional fees & expenses (nont	pankruptcy) Aggregate Total	Current Month	Cumulative	Month	Cumulati
	r's professional fees & expenses (nont eed Breakdown by Firm	pankruptcy) Aggregate Total	Current Month	Cumulative		Cumulati
		Pankruptcy) Aggregate Total Role	Current Month	Cumulative	Month	Cumulati
	ed Breakdown by Firm		Current Month	Cumulative	Month	Cumulati
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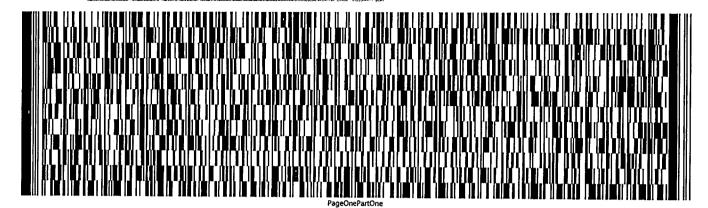
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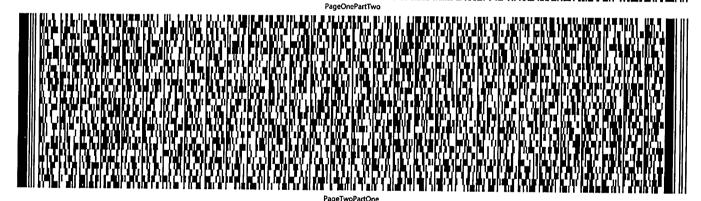
Case 23-11294-JKS Doc 1351 Filed 09/04/25 Page 8 of 15

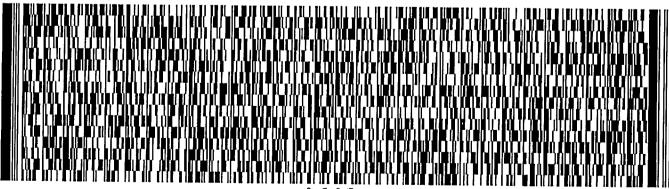
Debtor's	Name	Anzen Soluciones S.A. de C.V.			(Case No. 23-1168	
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	С						
c.	All pro	fessional fees and expenses (deb	tor & committees)				

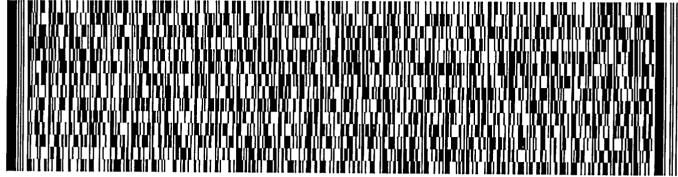
Pa	rt 6: Postpetition	Taxes	Cui	rent Month	Cumulative
a.	Postpetition inco	ome taxes accrued (local, state, and federal)		\$0	\$330,120
b.	Postpetition inco	ome taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emp	ployer payroll taxes accrued		\$17,400	\$90,350
d.	Postpetition emp	ployer payroll taxes paid		\$215,570	\$966,570
e.	Postpetition proj	perty taxes paid		\$0	\$0
f.	Postpetition other	er taxes accrued (local, state, and federal)		\$122,880	\$570,110
g.	Postpetition other	er taxes paid (local, state, and federal)		\$72,520	\$585,480
Pai	rt 7: Questionnair	e - During this reporting period:			
a.	Were any payme	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔘	No 💿	-
b.		nts made outside the ordinary course of business proval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payme	nts made to or on behalf of insiders?	Yes 💿	No 🔿	
d.	Are you current o	on postpetition tax return filings?	Yes 💿	No O	
e.	Are you current o	on postpetition estimated tax payments?	Yes 💿	No O	
f.	Were all trust fun	nd taxes remitted on a current basis?	Yes O	No 💽	
g.	Was there any po (if yes, see Instruc	stpetition borrowing, other than trade credit? ctions)	Yes O	No 💿	
h.	Were all payment the court?	ts made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes (if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	•
		If yes, are your premiums current?	Yes 💽		if no, see Instructions)
		General liability insurance?	Yes 🕡	No O	,
		If yes, are your premiums current?	Yes 💿	No O N/A O (i	if no, see Instructions)
i.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	,
c.	Has a disclosure s	tatement been filed with the court?	Yes O	No 💽	
i.	Are you current w set forth under 2	vith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💿	No O	

Deb	otor's Name Anzen Soluciones S.A. de C.V.	Case No.	23-11687
Pa	rt 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	
ъ. b.	Gross income (receipts) from self-employment	\$0	
с.	Gross income from all other sources	\$0	
d.	Total income in the reporting period (a+b+c)	\$0	
e.	Payroll deductions	\$0	
f.	Self-employment related expenses	\$0	
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	\$0	
j.	Difference between total income and total expenses (d-i)	\$0	
k.	List the total amount of all postpetition debts that are past due	\$0	
1.	Are you required to pay any Domestic Support Obligations as defined by I U.S.C § 101(14A)?	Yes O No 💿	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿	
the promee enf for Off Feeden/bar	S.C. § 1930(a)(6). The United States Trustee will also use this informate bankruptcy system, including the likelihood of a plan of reorganization becuted in good faith. This information may be disclosed to a bankruptcy ded to perform the trustee's or examiner's duties or to the appropriate forcement agency when the information indicates a violation or potent routine purposes. For a discussion of the types of routine disclosures fice for United States Trustee's systems of records notice, UST-001, "Bid. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained agreement agency when the United States Trustee. 11 U.S.C. States are or other action by the United States Trustee. 11 U.S.C. States under penalty of perjury that the foregoing Monthly Ocumentation are true and correct and that I have been author	on being confirmed and whether ptcy trustee or examiner when a federal, state, local, regulatory, tial violation of law. Other discitlat may be made, you may contain that may be federal, you may contain the following link: http://direction.com/s1112(b)(4)(F).	r the case is being the information is tribal, or foreign law losures may be made sult the Executive lated Records." See 71 //www.justice.gov/ust/version of your
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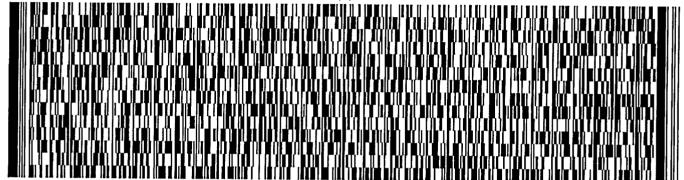




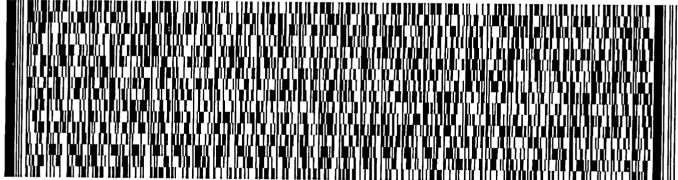




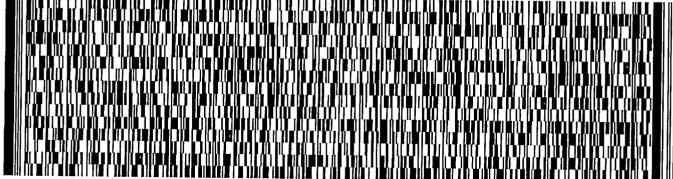
Bankruptcy1to50



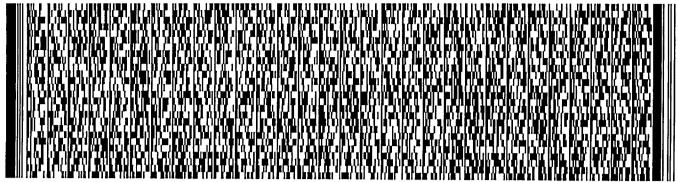
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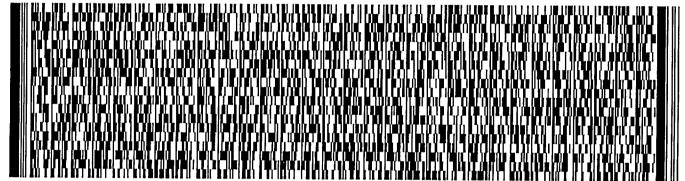
NonBankruptcy1to50



NonBankruptcy51to100



PageThree



PageFour

Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD)	
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Company Name	Anzen Soluciones SA de CV
CURRENT ASSETS	
Cash	51
Restricted Cash	•
Accounts Receivable	-
Unbilled A/R	52
Other Debtors	-
New Co Old Co. AR	128
Related Parties and Subsidiaries AR	
	38,935
Advanced payments	49
Other Assets	:
Recoverable TAX	4
Recoverable VAT	355
Total Current Assets	39,574
NON CURRENT ASSETS	
Net fixed assets	99
Other Debtors LT	#N/A
Security deposit	38
Software & licenses	#N/A
Brand	-
Commercial Relations	_
Goodwill	•
Deferred Taxes A	
Investment in Shares	177
	-
Right of Use Assets	-
Total Non Current Assets	#N/A
TOTAL ASSETS A STATE OF THE STA	#N/A
CURRENT LIABILITIES	
Bank loans	-
Finance Lease	#N/A
Liabilities	168
Liabilities Pre	461
Accruals	296
Other Current Liabilities	-
Bonuses provision	-
New Co Old Co. AP	
Related Parties and Subsidiaries AP	1,802
	39,525
Cash Earnouts ST	-
Other payable taxes	(64)
Payable VAT	49
Income taxes	(91)
Lease liability ST	•
Unearned Revenue	-
Unearned Cost	#N/A
Total Current Liabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT	
Fianance Lease LT	-
Cash Earnout LT	#N/A
Accrued liabilities LT	#N/A
	-
Deferred Taxes B	<u>-</u> _
Lease liability	#N/A_
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A 😓 😓 🔭
STOCKHOLDERS EQUITY	
Stockholders Equity	2,798
Retained Earnings	(5,097)
Net Income	(87)
od	130
Accumulated other comprehensive loss	
TOTAL STOCKHOLDERS EQUITY	(3)
	(2,258)
TOTAL LIABILITIES AND EQUITY	* #N/A

Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

(SUSD) Company Code	1017
Company Name	Anzen Soluciones SA de CV
Cash beginning of the month	12,390
AR	116,591
INTERCO	•
Factoring	•
DIP Borrowing	-
Total Receipts (net of transfers between accounts)	116,591
Payroli Payrol	•
Supplier	2,534
Taxes	•
Interco	(80,111)
Restructuring Expenses	
Total disbursements (net of transfers between accounts)	\$ (77,577) · * *
Cash balance end of month	# 51,404 ····

Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 U\$D)	
Company Code	1017
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2 2 2 2	Anzen Soluciones
Company Name 🧸	SA de CV
Revenue	-
Intercompany revenue	•
Cost	•
Intercompany Cost	
Gross Margin	•
•	
Sales Staff	_
Sales Staff Bonus	- -
Delivery Staff	-
Delivery Staff Bonus	
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
	•
Travel & Entertainment	•
Professional Services	-
Marketing	-
Rent & Maintenance	-
Computing & Equipment	•
IT Infrastructure	•
Training & Recruitment	•
Telephone & Communications	-
Severance Provisions	-
Bank Commissions	0
Other General Expenses	3
Reserve for Doubtful Collection Accounts	
Intercompany Expenses	_
Expense new co & old co	-
Total General Expenses	3
Total General Expenses	3
0# P	
Other Expenses	=
Change in fair value impairment	-
Other Revenue	•
Restructuring Expenses	•
Reorganization Items	-
D&A	6
Operating Profit	, (ē) ** ,
Paid interests	•
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co	-
FX Loss	(38)
Gained Interests	•
FX Gain	77
Total Financial Expenses	39
	33
Earnings Before Taxes	(48)*
The second twee to the second	a, (40) - 14 - 4
Taxes	
Deferred Taxes	-
	(9)
Net Income	(39)