Ţ	JNITED STATES BAN DISTRICT	KRUPTCY COURT
In Re. AgileThought México, S.A.	. de C.V. § § 8	Case No. 23-11337 Lead Case No. 23-11294
Debtor(s)	§	☑ Jointly Administered
Monthly Operating Rep	ort	Chapter 11
Reporting Period Ended: 12/31/2024		Petition Date: 08/27/2023
Months Pending: 16		Industry Classification: 5 4 1 5
Reporting Method:	Accrual Basis	Cash Basis O
Debtor's Full-Time Employees (curre	nt):	0
Debtor's Full-Time Employees (as of	date of order for relief):	31
Statement of cash receipts and Balance sheet containing the Statement of operations (profit Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to profit Schedule of payments to inside All bank statements and bank	uired schedules must be provided disbursements summary and detail of the asset it or loss statement)	- •
/s/ Gregory J. Flasser Signature of Responsible Party		Gregory J. Flasser Printed Name of Responsible Party
01/31/2025		Potter Anderson & Corroon LLP

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

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UST Form 11-MOR (12/01/2021)

Date



1313 North Market Street, 6th Floor

P.O. Box 951 Address

Debtor's Name AgileThought México, S.A., de C.V.

Case No. 23-113377-

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Pat	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$155,354	
b.	Total receipts (net of transfers between accounts)	\$6,159	\$34,495,101
c.	Total disbursements (net of transfers between accounts)	\$140,160	\$3,237,602
d.	Cash balance end of month (a+b-c)	\$21,353	
e.	Disbursements made by third party for the benefit of the estate	\$-118,605	\$-1,464,876
f.	Total disbursements for quarterly fee calculation (c+e)	\$21,555	\$1,772,726
	rt 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$26,196,280	
ъ.	Accounts receivable over 90 days outstanding (net of allowance)	\$26,196,280	
c.	Inventory (Book () Market () Other (• (attach explanation))	\$0	
d.	Total current assets	\$26,460,990	
е.	Total assets	\$36,457,390	
f.	Postpetition payables (excluding taxes)	\$1,236,125	
	Postpetition payables past due (excluding taxes)	\$1,029,970	
g.	-	\$1,029,970	
h.	Postpetition taxes payable		
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$1,236,125	
k.	Prepetition secured debt	\$0	
I.	Prepetition priority debt	\$9,696,510	
m.	Prepetition unsecured debt	\$14,814,574	
n,	Total liabilities (debt) (j+k+l+m)	\$25,747,209	
0.	Ending equity/net worth (e-n)	\$10,710,181	
Par	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		
	outside the ordinary course of business	\$0	\$0
C.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	FE9813. E.,	F 140 3 2 1 1 2 50
	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors. See Instructions.)	#50.000	
a.	Gross income/sales (net of returns and allowances)	\$52,000	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$-1,072,000	
c.	Gross profit (a-b)	\$1,124,000	
ď.	Selling expenses	\$0	
e.	General and administrative expenses	\$-28,000	
f.	Other expenses	\$54,000	
g.	Depreciation and/or amortization (not included in 4b)	\$72,000	
h.	Interest The second of the second School Sch	\$0	
i.	Taxes (local, state, and federal)	\$-82,000	
J-	Reorganization items	\$0	AA 101 100
k.	Profit (loss)	\$1,107,000	\$2,596,432

Debtor's Name Agile Thought Mexico, S.A. de C.Y.

Case No. 23-11337

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
Debt	or's professional fees & expenses	(bankruptcy) Aggregate Total	The state of the second of the	***************************************		
Itemi	ized Breakdown by Firm					
	Firm Name	Role	Current Month			Taran Taran
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			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ
	or's professional fees & expenses (1	nonbankruptcy) Aggregate Total	Current Month	and the same second		2011
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	Firm Name	Role				
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Debtor's	Pebtor's Name AgileThought Mexico, S.A. de.C.V				Case No. 23-11337			
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	С							
c.	All pro	ofessional fees and expen-	ses (debtor & committees	5)				

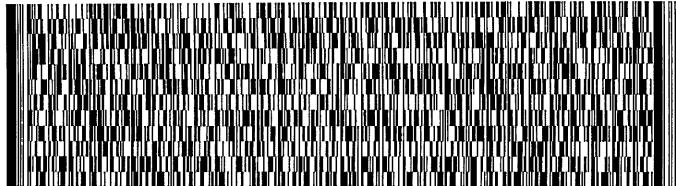
Pa	ert 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition incom	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition incom	ne taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition empl	oyer payroll taxes accrued		\$0	\$0
d.	Postpetition empl	oyer payroll taxes paid		\$26,650	\$129,930
e.	Postpetition prop	erty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)		\$54,710	\$169,540
g.	Postpetition other	taxes paid (local, state, and federal)		\$38,350	\$127,100
Pa	rt 7: Questionnair	c - During this reporting period:			
a.	Were any paymen	its made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.		ats made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymen	ts made to or on behalf of insiders?	Yes 💿	No 🔿	
d.	Are you current or	n postpetition tax return filings?	Yes 💿	No 🔿	
e.	Are you current or	n postpetition estimated tax payments?	Yes 💽	No 🔘	
f.	Were all trust fund	d taxes remitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit? ctions)	Yes 🔿	No 💿	
h.	Were all payments the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O (if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O (if no, see Instructions)
		General liability insurance?	Yes 💽	No O	·
		If yes, are your premiums current?	Yes 💿	No () N/A () (i	if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	·
k.	Has a disclosure si	tatement been filed with the court?	Yes O	No 💿	
1.	Are you current w set forth under 28	ith quarterly U.S. Trustee fees as U.S.C. § 1930?	Yes 💿	No O	

Del	otor's Name AgileThought Mexico, S.A. de C.V.	Case No.	23-11337 ₆ , \$ ₁ , \$1 \$1 = \$1
	rt 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	-
b.	Gross income (receipts) from self-employment	\$0	
c.	Gross income from all other sources	\$0	
đ.	Total income in the reporting period (a+b+c)	\$0	
e.	Payroll deductions	\$0	
f.	Self-employment related expenses	\$0	
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	80	
j.	Difference between total income and total expenses (d-i)	SO	
k.	List the total amount of all postpetition debts that are past due	\$0	
1.	Are you required to pay any Domestic Support Obligations as defined by U.S.C § 101(14A)?		
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿	
threbei is r law ma Exe www.com	U.S.C. § 589b authorizes the collection of this information, and pro 704, 1106, and 1107. The United States Trustee will use this information. S.C. § 1930(a)(6). The United States Trustee will also use this information the bankruptcy system, including the likelihood of a plan of reng prosecuted in good faith. This information may be disclosed to needed to perform the trustee's or examiner's duties or to the appropriate enforcement agency when the information indicates a violation or defor routine purposes. For a discussion of the types of routine discecutive Office for United States Trustee's systems of records notice, cords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of rw.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide the result of your bankruptcy case or other action by the United State eclare under penalty of perjury that the foregoing Monthleumentation are true and correct and that I have been auted to the providence of the penalty of perjury that the foregoing Monthleumentation are true and correct and that I have been auted the state.	nation to calculate statutory fee as mation to evaluate a chapter 11 depression of the confirmed and a bankruptcy trustee or examiner what federal, state, local, regulator potential violation of law. Other colosures that may be made, you may UST-001, "Bankruptcy Case File the notice may be obtained at the e this information could result in a Trustee. 11 U.S.C. § 1112(b)(4) and Operating Report and its substantian to evaluate the substantial with the could be substantially the could be substantially the country of the could be substantially the could be su	esessments under 28 ebtor's progress I whether the case is when the information y, tribal, or foreign disclosures may be ay consult the s and Associated following link: http:// the dismissal or o(F).
Signa	ature of Responsible Party	James P Carroll Printed Name of Responsible Party	
_	d Down Manager	01/31/2025	
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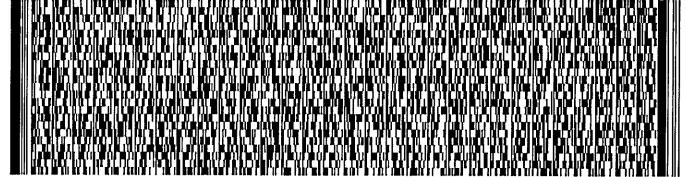
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Debtor's Name AgileThoughtMexico, S.A. de C.V

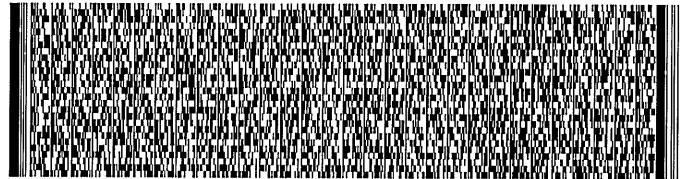
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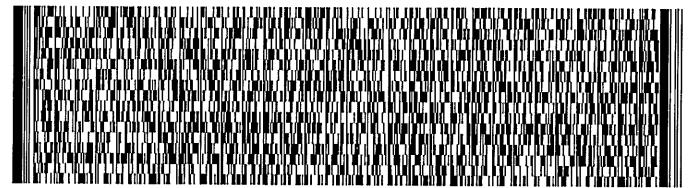
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Debtor's Name Agile Thought Mexico, S.A. de.C.V

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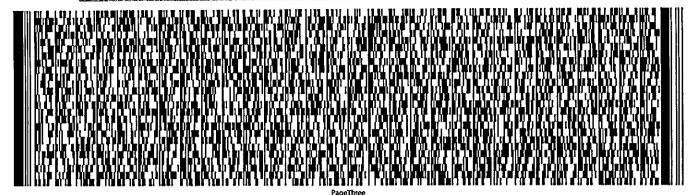
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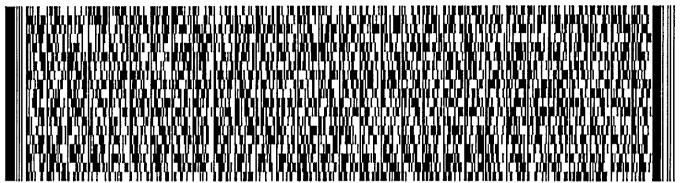
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Debtor's Name Agile I hought Mexico, S.A. de C.V.

Case No. 23-113377 16.





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AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD)	1013
Α.	
Company Name CURRENT ASSETS	AgileThought Mexico SA C
Cash	20
Restricted Cash	•
Accounts Receivable	29
Unbilled A/R	88
Other Debtors New Co Old Co. AR	-
Related Parties and Subsidiaries AR	26 25,226
Advanced payments	6
Other Assets	
Recoverable TAX	•
Recoverable VAT	1,064
Total Current Assets	26,460
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	-
Security deposit	100
Software & licenses	•
Brand Commercial Relations	
Goodwill	4,686 2,745
Deferred Taxes A	2,743
Investment in Shares	2,467
Right of Use Assets	-
Total Non Current Assets	9,998
TOTAL ASSETS	36,457
CURRENT LIABILITIES	
Bank loans	11,636
Finance Lease	-
Liabilities	(10)
Liabilities Pre	1,029
Accruals	51
Other Current Liabilities Bonuses provision	•
New Co Old Co. AP	14
Related Parties and Subsidiaries AP	11,077
Cash Earnouts ST	
Other payable taxes	413
Payable VAT	280
ncome taxes	•
Lease liability ST Unearned Revenue	•
Unearned Cost	144
Total Current Liabilities	24,634
	,
LONG TERM LIABILITIES	
Bank loans LT	•
lanance Lease LT	•
Cash Earnout LT Accrued llabilities LT	•
Deferred Taxes 8	- 1,114
ease liability	-
otal Long Term Llabilities	1,114
TOTAL LIABILITIES	25,748
TOCKHOI DEDE EOLUM	
TOCKHOLDERS EQUITY Stockholders Equity	** 040
Retained Earnings	12,949 (4,678)
fet income	2,602
oa .	(28)
occumulated other comprehensive loss	(134)
TOTAL STOCKHOLDERS EQUITY -	10,710
TOTAL LIABILITIES AND EQUITY	36,457

AgileThought México, S.A. de C.V. - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

(SUSD)		
Company Code		1013
		AgileThought México
Company Name		S.A. de C.V.
Cash beginning of the month	No. of the Windship of the	154.354****
AR		6.159
INTERCO		•,•••
Factoring		_
DIP Borrowing		_
Total Receipts (net of transfers o	etween accounts)	6.159
Payroll		(1,218)
Supplier		(224)
Taxes		(20,113)
Interco		(118,605)
Restructuring Expenses		(220,000)
Total disbursements (net of trans	sfers between accounts)** * * *** * ***	· (140/160) ×
Cash balance end of months	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	20,354

AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(6320 1,52)	
(\$000 USD)	
Company Code	1013
₹	
	AgileThought
Company Name	Mexico SA CV
Revenue	(52)
Intercompany revenue	(32)
Cost	2
intercompany Cost	(595)
Gross Margin	1,124
•	*/***
Sales Staff	0
Sales Staff Borns	
Delivery Staff	-
Defivery Staff Bonus	_
Personnel Back Office Cost	2
Personnel Back Office Cost Bonus	-
Travel & Entertainment	
Professional Services	
Marketing	_
Rent & Maintenance	0
Computing & Equipment	-
IT Infrastructure	
Training & Recruitment	
Telephone & Communications	-
Severance Provisions	
Bank Commissions	0
Other General Expenses	(30)
Reserve for Doubtful Collection Accounts	(30)
Intercompany Expenses	-
Expense new co & old co	-
Total General Expenses	(28)
t and the same of	(20)
Other Expenses	(2)
Change in fair value impairment	(3)
Other Revenue	•
Restructuring Expenses	•
Reorganization items	•
D&A	70
Operating Profit	72
Operating Front	1.082 1
Paid interests	
Fines & Penalties	•
Intercompany Interest	•
Interest new co & old co	-
FXLoss	
Gained Interests	(39)
FX Gain	•
Total Financial Expenses	96
- som i Heathou Exhauses	57
Earnings Before Taxes	1,025
	1,07 J
Towns	. 1,0/)
Taxes	-
Taxes Deferred Taxes Net Income	(82) 1 107