UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF Delaware
In Re. Anzen Soluciones S.A. de C.V.	\$ \$ \$	Case No. 23-11687
Debtor(s)	§	Lead Case No. 23-11294
		☑ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 11/30/2024		Petition Date: 10/06/2023
Months Pending: 14		Industry Classification: 5 4 1 5
Reporting Method: Accrual Ba	sis 💿	Cash Basis O
Debtor's Full-Time Employees (current):		4
Debtor's Full-Time Employees (as of date of order for r	elief):	546
Supporting Documentation (check all that are attack (For jointly administered debtors, any required schedules muth statement of cash receipts and disbursements Balance sheet containing the summary and detated Statement of operations (profit or loss statement Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for Description of the assets sold or transferred and	st be provided on il of the assets, t) r the reporting	liabilities and equity (net worth) or deficit
/s/ Gregory J. Flasser Signature of Responsible Party 01/22/2025 Date]	Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

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Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$1,256,201	
ь.	Total receipts (net of transfers between accounts)	\$1,589,518	\$10,926,382
c.	Total disbursements (net of transfers between accounts)	\$2,351,562	\$11,369,969
d.	Cash balance end of month (a+b-c)	\$494,157	
e.	Disbursements made by third party for the benefit of the estate	\$-2,100,047	\$-4,149,954
f.	Total disbursements for quarterly fee calculation (c+e)	\$251,515	\$7,220,015
	rt 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$37,757,000	<u> </u>
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$37,757,140	
c.	Inventory (Book O Market O Other (attach explanation))	\$0	
đ	Total current assets	\$38,317,170	
e.	Total assets	\$38,531,290	
f.	Postpetition payables (excluding taxes)		
g.	Postpetition payables past due (excluding taxes)	\$1,141,600	
h.	Postpetition taxes payable	\$138,224	
i.	Postpetition taxes payable Postpetition taxes past due	\$281,670	
	Total postpetition debt (f+h)	\$0	
j. Ir		\$1,423,270	
k.	Prepetition secured debt	\$0	
l,	Prepetition priority debt		
m.	Prepetition unsecured debt	\$36,855,738	
n.	Total liabilities (debt) (j+k+l+m)	\$38,279,008	
0.	Ending equity/net worth (e-n)	\$252,282	
Par	t 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary		
	course of business	\$0	\$0
Ъ.	Total payments to third parties incident to assets being sold/transferred		<u> </u>
c.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary		
٠.	course of business (a-b)	\$0	\$9
Par	t 4: Income Statement (Statement of Operations)	Current Month	Cumulative
a.	t generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances)		
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$875,000	
c.	Gross profit (a-b)	\$785,000	
đ.	Selling expenses	\$90,000	
е.	General and administrative expenses	\$0	
f.	Other expenses	\$113,000	
g.	Depreciation and/or amortization (not included in 4b)	\$-23,000	
b.	Interest	\$4,000	
	Taxes (local, state, and federal)	\$0	
i.	Reorganization items	\$0	
	Profit (loss)	\$450,000 \$-455,000	0.000.000
	• 7	<u>Φ-455,000</u>	\$-905,653

			Approved Current Month	Approved Cumulative	Paid Current Month	Pa Cumi
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			Current Month	Cumulative	Month	Cumulative
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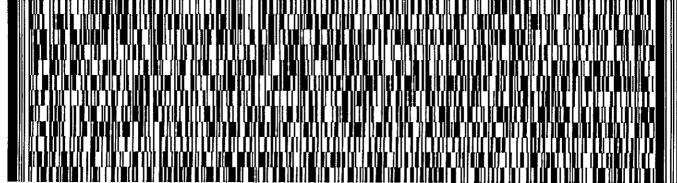
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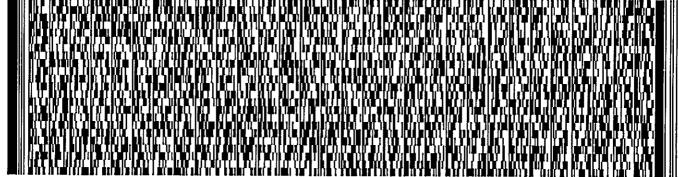
Debtor's Name		Anzen Soluciones S.A. de C.V.			The second secon	Case No. 23-11687				
	xcix									
	c									
c.	All professional fees and expenses (debtor & committees)									

Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition inco	ne taxes accrued (local, state, and federal)		\$0	\$330,120
b.	Postpetition incom	ne taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition empl	oyer payroll taxes accrued		\$17,400	\$90,350
d.	Postpetition empl	oyer payroll taxes paid		\$215,570	\$966,570
e.	Postpetition prop	erty taxes paid		<u>so</u>	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)	<u> </u>	\$122,880	\$570,110
g.	Postpetition other	taxes paid (local, state, and federal)		\$72,520	\$585,480
Pa	rt 7: Questionnair	e - During this reporting period:			
а.	Were any paymer	ats made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.		nts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymer	its made to or on behalf of insiders?	Yes 💽	No C	
d.	Are you current o	n postpetition tax return filings?	Yes 💿	No O	
e.	Are you current o	n postpetition estimated tax payments?	Yes 💿	No 🔿	
f.	Were all trust fun	d taxes remitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No () N/A () (if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O (if no, see Instructions)
		General liability insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No ○ N/A ○ (i	f no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
Σ.	Has a disclosure s	tatement been filed with the court?	Yes 🔿	No 💿	
l.	Are you current w set forth under 23	rith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💿	No O	

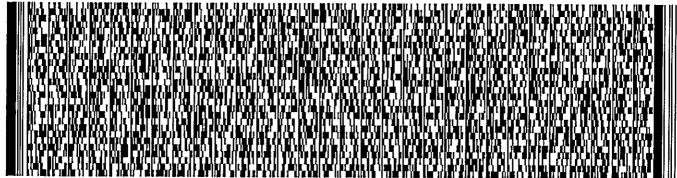
Del	otor's Name Anzen Soluciones S.A. de C.V.	Case No. 23-11687
Pa	rt 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	\$9
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	\$Q
k.	List the total amount of all postpetition debts that are past due	\$0
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No O
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
thr bei is i lav ma Ex Re wv cor	S.C. § 1930(a)(6). The United States Trustee will also use this information ough the bankruptcy system, including the likelihood of a plan of reorgang prosecuted in good faith. This information may be disclosed to a bankruptcy before the trustee's or examiner's duties or to the appropriate of the ended to perform the trustee's or examiner's duties or to the appropriate of the endough of the trustee of routine of the purposes. For a discussion of the types of routine disclosus ecutive Office for United States Trustee's systems of records notice, US cords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the trustice.gov/ust/eo/rules_regulations/index.htm. Failure to provide the trustion of your bankruptcy case or other action by the United States Trustee's regulation of your bankruptcy case or other action by the United States Trustee's regulation are true and correct and that I have been author	anization being confirmed and whether the case is inkruptcy trustee or examiner when the information federal, state, local, regulatory, tribal, or foreign ential violation of law. Other disclosures may be ares that may be made, you may consult the T-001, "Bankruptcy Case Files and Associated notice may be obtained at the following link: http://is information could result in the dismissal or ustee. 11 U.S.C. § 1112(b)(4)(F).
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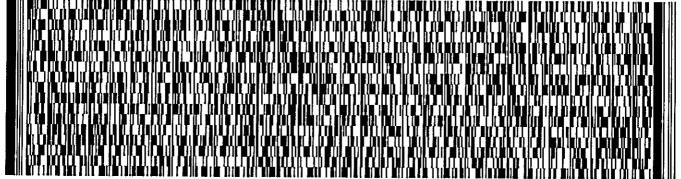
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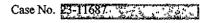
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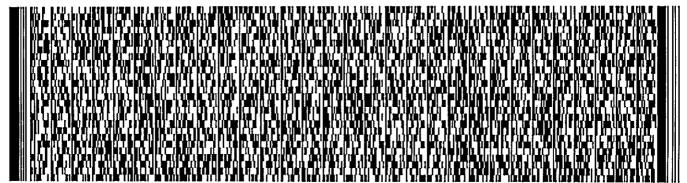


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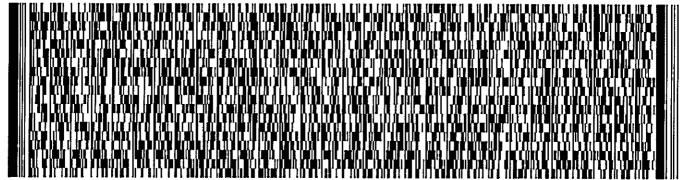
Bankruptcy51to100

NonBankruptcy1to50

NonBankruptcy51to100



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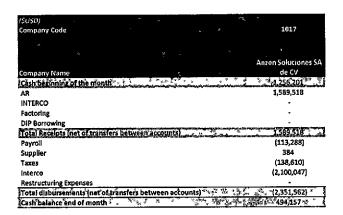
Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD)	1017
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Company Name	Anzen Soluciones SA de CV
CURRENT ASSETS	Angest Soldejones 324 de ev
Cash	497
Restricted Cash	-
Accounts Receivable	131
Unbilled A/R	163
Other Debtors New Co Old Co. AR	(39)
Related Parties and Subsidiaries AR	37,108
Advanced payments	106
Other Assets	•
Recoverable TAX	118
Recoverable VAT	233
Total Current Assets	38,317
NON CURRENT ASSETS	
Net fixed assets	123
Other Debtors LT	123
Security deposit	36
Software & licenses	-
Brand	•
Commercial Relations	-
Goodwill Deferred Taxes A	
Investment in Shares	55
Right of Use Assets	•
Total Non Current Assets	214
TOTAL ASSETS	38,531 t.js
CURRENT LIABILITIES	
Bank loans Finance Lease	•
Liabilities	- 161
Liabilities Pre	444
Accruals	641
Other Current Liabilities	-
Bonuses provision	136
New Co Old Co. AP	934
Related Parties and Subsidiarles AP Cash Earnouts ST	34,708
Other payable taxes	- 16
Payable VAT	280
Income taxes	958
Lease liability ST	•
Unearned Revenue	•
Unearned Cost	<u> </u>
Total Current Liabilities	38,278
LONG TERM LIABILITIES	
Bank loans LT	_
Fianance Lease LT	-
Cash Earnout LT	- -
Accrued liabilities LT	-
Deferred Taxes B	•
Lease liability	-
Total Long Term Llabilities TOTAL LIABILITIES	70.770
TOTAL DADILITIES .	38,278
STOCKHOLDERS EQUITY	
Stockholders Equity	2,682
Retained Earnings	(3,656)
Net Income	
	1,242
OCI	125
Accumulated other comprehensive loss	125 (142)
	125 (142)

Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	
Company Code	1017
	Anzen Soluciones
Company	
Company Name Revenue	5A de CV 8 7 5
Intercompany revenue	875 8
Cost	
	708
Intercompeny Cost Gross Margin	
Cross margin	90
Sales Staff	0
Sales Staff Bonus	
Delivery Staff	0
Defivery Staff Bonus	-
Personnel Back Office Cost	130
Personnel Back Office Cost Bonus	150
Travel & Entertainment	-
Professional Services	1
Marketing	
Rent & Maintenance	-
Computing & Equipment	0
IT Infrastructure	-
Training & Recruitment	· ·
Telephone & Communications	0
Severance Provisions	(19)
Bank Commissions	(15)
Other General Expenses	0
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	_
Expense new co & old co	_
Total General Expenses	113
	113
Other Expenses	0
Change in fair value Impairment	-
Other Revenue	_
Restructuring Expenses	
Reorganization items	450
D&A	4
Operating Profit	(477)
	- (4777
Paid Interests	-
Fines & Penalties	0
Intercompany Interest	-
Interest new co & old co	
FX Loss	1
Gained Interests	(0)
FX Gain	(24)
Total Financial Expenses	(23)
· · ·	(23)
Earnings Before Taxes	(455)
	(,,,,,
Taxes	_
Deferred Taxes	-
Net Income	(455)
	(CC-)