### UNITED STATES BANKRUPTCY COURT

DISTRI	CTOF Delaware
In Re. AGS Alpama Global Services USA, LLC §  §  §	Case No. 23-11311  Lead Case No. 23-11294
Debtor(s) §	
	☑ Jointly Administered
Monthly Operating Report	Chapter 11
Reporting Period Ended: 11/30/2024	Petition Date: 08/27/2023
Months Pending: 15	Industry Classification: 5 4 1 5
Reporting Method: Accrual Basis •	Cash Basis O
Debtor's Full-Time Employees (current):	0
Debtor's Full-Time Employees (as of date of order for relief):	1
Supporting Documentation (check all that are attached):  (For jointly administered debtors, any required schedules must be provided by the provided schedules of cash receipts and disbursements.    Statement of cash receipts and disbursements.   Balance sheet containing the summary and detail of the astacle statement of operations (profit or loss statement).   Accounts receivable aging.   Postpetition liabilities aging.   Statement of capital assets.   Schedule of payments to professionals.   Schedule of payments to insiders.	
Schedule of payments to insiders  All bank statements and bank reconciliations for the report  Description of the assets sold or transferred and the term	orting period is of the sale or transfer
/s/ Gregory J. Flasser Signature of Responsible Party	Gregory J. Flasser Printed Name of Responsible Party
01/22/2025 Date	Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name AGS Alpama Global Services USA, LLC

Case No. 23-11311

	The state of the s	Current Month	Cumulative
Part	1: Cash Receipts and Disbursements		
a. (	Cash balance beginning of month	\$2,748	***
b. 7	Total receipts (net of transfers between accounts)	\$0	\$20,350
<b>c</b> . 7	Total disbursements (net of transfers between accounts)	\$0	\$20,119
d. (	Cash balance end of month (a+b-c)	\$2,748	•
e. I	Disbursements made by third party for the benefit of the estate	\$0	\$0
	Total disbursements for quarterly fee calculation (c+e)	\$0	\$20,119
Part	2: Asset and Liability Status generally applicable to Individual Debtors. See Instructions.)	Current Month	
a. A	Accounts receivable (total net of allowance)	\$5,011,948	
	Accounts receivable over 90 days outstanding (net of allowance)	\$5,011,948	
	inventory (Book • Market O Other (attach explanation))	\$0	
	Total current assets	\$5,105,700	
		\$5,093,842	
٠.	Total assets	\$0	
	Postpetition payables (excluding taxes)	\$234	
-	Postpetition payables past due (excluding taxes)	\$0	
	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due		
j.	Total postpetition debt (f+h)	\$ 7.000	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$1,142,534	
n.	Total liabilities (debt) (j+k+l+m)	\$1,142,534	
٥.	Ending equity/net worth (e-n)	\$3,951,308	
Par	t 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred	\$0	\$0
	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary		
C.	course of business (a-b)	\$0	\$0
Day	t 4: Income Statement (Statement of Operations)	Current Month	Cumulative
(No	of generally applicable to Individual Debtors. See Instructions.)		
a.	Gross income/sales (net of returns and allowances)		 <del>-</del>
ъ.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	•
C.	Gross profit (a-b)	\$	•
đ.	Selling expenses		<u>)</u> -
e.	General and administrative expenses	\$0	-
f.	Other expenses	\$-11,000	-
g.	Depreciation and/or amortization (not included in 4b)	\$0	_
h.	Interest	\$(	•
i.	Taxes (local, state, and federal)	\$(	<del>-</del>
j.	Reorganization items	\$(	-
-	Profit (loss)	\$11,000	\$17,247

Debtor's Name AGS Alpama Global Services USA, LLC

Case No. 23-11311

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ	
Debtor	's professional fees & expen	ses (bankruptcy) Aggregate Total	an animality in a large and animality and animality and animality and animality and animality animality and animality animalit	Actual Actual Commence of the	The state of the s	translation and	
Itemize	ed Breakdown by Firm		The second secon				
	Firm Name	Role	1000		rue V, sa service		
i					_		
ii							
iii							
iv							
v							
vi							
vii							
viii							
ix							
x							
xi							
xii							
xiii							
xiv						ļ	
xv							
xvi							
xvii							
xviii							
xix							
xx							
xxi							
xxii							
xxiii							
xxiv				<u> </u>			
xxv							
xxvi							
xxvi	i						
xxvi	ii						
xxix	:					<u> </u>	
xxx							
xxxi	i						
xxxi	ii						
xxxi						ļ	
xxxi							
XXX	<del></del>						
XXX				1			

		SA, ELC		<del></del>		
xxxvii						
xxxvii						<del></del>
xxxix						_
xl				_		
xli						
xlii						
xliii						
xliv						
xlv						
xlvi						
xlvii				<u> </u>		
xlviii						
xlix						
1						
1i				<u></u>		
lii						-
liii						
liv						
lv						
lvi						
lvii						
lviii						
lix						
lx						
lxi	<del> </del>					
lxii						
lxiii				-		
lxiv						
lxv						
lxvi						
lxvii						
lxviii						
lxix						
lxx						
lxxi						
Ixxii	*					
lxxiii						
lxxiv			<del>                                     </del>			
lxxv						
lxxvi						
İxxvii			<del>-</del>	+	<del> </del>	<del>                                     </del>

		rvices USA, LLC			<del></del>	
lxxix						_
İxxx					··-··	
lxxxi				<del>.</del>		
lxxxii					<u> </u>	
lxxxii						
lxxxi	v					
ixxxv						
lxxxv						
lxxxv	i				<u>.</u>	
lxxxv	ri					
lxxxi	×					ļ
хc						
xci					<u>.</u>	
xcii						
xciii						
xciv						
xcv						
xcvi						
xcvii						
xcvii	i					
xcix						
c						<u> </u>
ci						
			Approved	Approved	Paid Current	Paid
			Current Month	Cumulative	Month	Cumulativ
Debte	or's professional fees & expens	ses (nonbankruptcy) Aggregate To	tal [1]		A	A Passes
Itemi	zed Breakdown by Firm					
	Firm Name	Role				3 <b>4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 </b>
i						-
ii					<u>,, , , , , , , , , , , , , , , , , , ,</u>	
iii						<u> </u>
iv						
v						<del> </del>
vi						
vii						<u> </u>
viii						1
						<u> </u>
ix						<u> </u>
x						
_						

T Marine	oal Services USA, EEC			 
xv				
xvi				
xvii				
xviii				
xix				
xx				_
xxi				
xxii				
xxiii				
xxiv				
xxv				
xxvi				
xxvii				
xxviii				
xxix				
xxx			<u> </u>	
xxxi		-		
xxxii				
xxxiii				
xxxiv				
xxxv				
xxxvi				
xxxvii				
xxxvii				
xxxix				_
xl				
xli				
xlii				
xliii	**			
xliv		-		
xiv				
xlvi				
xlvii				
xlviii				
xlix				
1				
li				
lii				
liii				
liv	-			
iv			-	

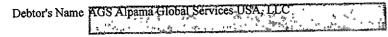
1		-	
lvii	<del>-   -   -                              </del>		 <del>                                     </del>
lviii	-		
lix			<del> </del>
lx			<u> </u>
lxi			1
lxii			 <del>                                     </del>
lxiii			 
lxiv			
lxv			 <del>                                     </del>
lxvi			
lxvii			<u> </u>
lxviii			
lxix			 +
lxx			 
lxxi			 +
lxxii			 <del> </del>
lxxiii			
lxxiv			 <del> </del>
lxxv			
lxxvi			
lxxvii			 
lxxvii			
lxxix			 _
lxxx			 
lxxxi			 -
lxxxii			 
lxxxii			
Ixxxiv			 <u> </u>
ixxxv			 
lxxxvi			 
lxxxv			<u> </u>
lxxxvi			
lxxxix			 
xc			
xci			
xcii			
xciii			
xciv			
xcv			
xcvi			

#### Case 23-11294-JKS Doc 1190 Filed 01/22/25 Page 8 of 15

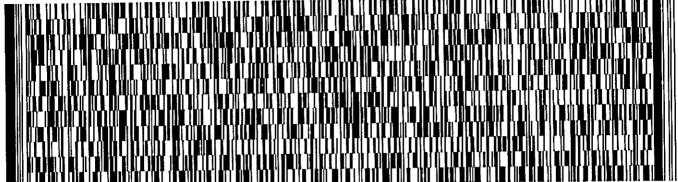
Debto	r's Name AGS Alpama	Global Services OSA, LLC	Case No. 23-11311
	xcix		
	с		
c.	All professional fees	and expenses (debtor & committees)	

Par	t 6: Postpetition T	axes	Curr	ent Month	Cumulative
a.	Postpetition incom	ne taxes accrued (local, state, and federal)		\$0	\$0
b.	•	e taxes paid (local, state, and federal)		\$0	\$0
c.	<del>-</del>	yer payroll taxes accrued		\$0	\$0
đ.	-	oyer payroll taxes paid		\$0	\$0
e.	Postpetition prope	rty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)		\$0	\$0
g.	-	taxes paid (local, state, and federal)		\$0	
Pa	rt 7: Questionnaire	- During this reporting period:			
a.	Were any paymen	ts made on prepetition debt? (if yes, see Instructions)	Yes 🔘	No 💽	
b.	Were any paymen	ts made outside the ordinary course of business oval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.		ts made to or on behalf of insiders?	Yes 💽	No C	
đ.		n postpetition tax return filings?	Yes 💽	No 🔘	
e.	-	n postpetition estimated tax payments?	Yes 💽	No 🔿	
f.	-	d taxes remitted on a current basis?	Yes 🔿	No 💿	
g.		stpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
h.		s made to or on behalf of professionals approved by	Yes 🔿	No ○ N/A ⑥	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
	•	If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		General liability insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
k.	•	statement been filed with the court?	Yes 🔿	No 💿	
1.	Are you current w	rith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💽	No O	

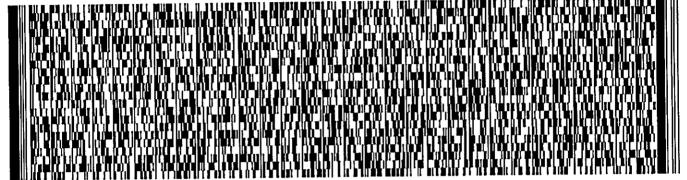
Dehi	or's Name AGS Alpama Global Services USA LLC	Case No. 23-11311
Par	t 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	SO
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	
h.	All other expenses	
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	***************************************
k.	List the total amount of all postpetition debts that are past due	\$0
I.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes 🔿 No 💿
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
the bear is law market with the control of the cont	704, 1106, and 1107. The United States Trustee will use this information S.C. § 1930(a)(6). The United States Trustee will also use this information on the bankruptcy system, including the likelihood of a plan of reorgaing prosecuted in good faith. This information may be disclosed to a baneeded to perform the trustee's or examiner's duties or to the appropriate we enforcement agency when the information indicates a violation or potential potential purposes. For a discussion of the types of routine discloss accutive Office for United States Trustee's systems of records notice, US ecords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide the niversion of your bankruptcy case or other action by the United States Trustee's and that I have been authoritate.	anization being confirmed and whether the case is inkruptcy trustee or examiner when the information of federal, state, local, regulatory, tribal, or foreign ential violation of law. Other disclosures may be ures that may be made, you may consult the T-001, "Bankruptcy Case Files and Associated notice may be obtained at the following link: http://nis information could result in the dismissal or rustee. 11 U.S.C. § 1112(b)(4)(F).
Si	gnature of Responsible Party Find Down Manager  01/	nes P Carroll  nted Name of Responsible Party  /22/2025
Ti	tle Dat	e ·



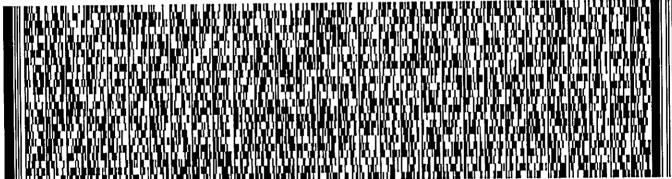




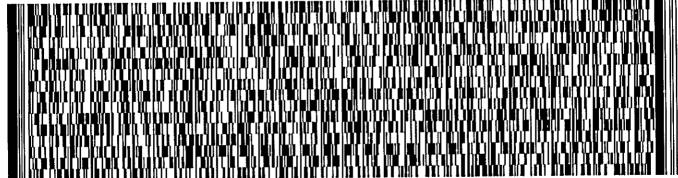
PageOnePartOne



**PageOnePartTwo** 



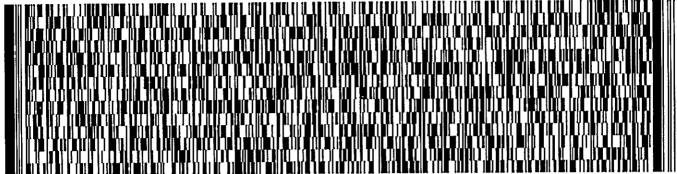
PageTwoPartOne



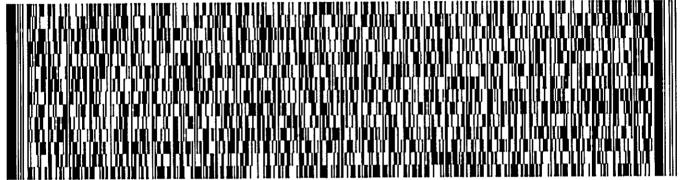
PageTwoPartTwo

Debtor's Name AGS Alpama Global Services USA, LLC

Case No. 23-11311.--



Bankruptcy1to50



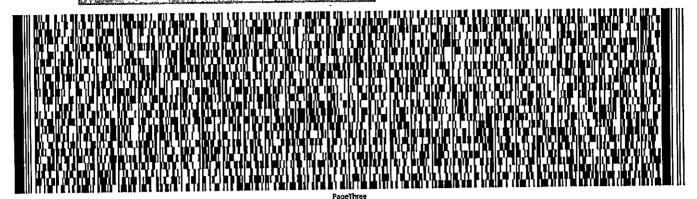
Bankruptcy51to100

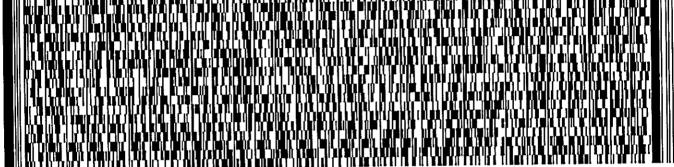
NonBankruptcy1to50

NonBankruptcy51to100

Debtor's Name AGS Alpania Global Services USA

Case No. 23-11311-24-2-1-1-1-1





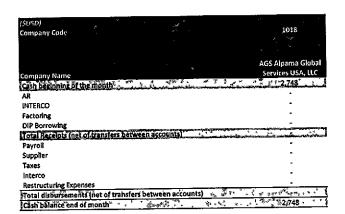
# AGS Alpama Global Services USA, LLC - Case No.23-11311 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD) -	1018
<u>-</u>	2020
1	
*	AGS Alpama Global Services
Company Name	USA, LLC
CURRENT ASSETS	3
Cash Restricted Cash	:
Accounts Receivable	•
Unbilled A/R	•
Other Debtors	
New Co Old Co. AR Related Parties and Subsidiaries AR	5,011
Advanced payments	•
Other Assets	<u>.</u>
Recoverable TAX	91
Recoverable VAT  Total Current Assets	5,105
10th continues	·
NON CURRENT ASSETS	
Net fixed assets	•
Other Debtors LT Security deposit	- -
Software & licenses	-
Brand	•
Commercial Relations	•
Goodwill Deferred Taxes A	(12)
Investment in Shares	-
Right of Use Assets	<u></u>
Total Non Current Assets	(12)
TOTAL ASSETS	5,093
CURRENT LIABILITIES	
Bank loans	-
Finance Lease	-
Liabilities Liabilities Pre	ò
Accruals	<u>.</u>
Other Current Liabilities	•
Bonuses provision	•
New Co Old Co. AP Related Parties and Subsidiaries AP	1,141
Cash Earnouts ST	*
Other payable taxes	•
Payable VAT	•
Income taxes	•
Lease liability ST Unearned Revenue	- -
Uneamed Cost	• <u> </u>
Total Current Liabilities	1,142
LONG TERM LIABILITIES  Bank loans LT	_
Flanance Lease LT	•
Cash Earnout LT	•
Accrued liabilities LT	-
Deferred Taxes B	
Lease liability Total Long Term Liabilities	•
TOTAL HABILITIES	1,142
STOCKHOLDERS EQUITY	
Stockholders Equity	418
Retained Earnings	3,468
Net Income	6S •
OCI Accumulated other comprehensive loss	· ·
TOTAL STOCKHOLDERS EQUITY	3,951 y <sub></sub>
TOTAL LIABILITIES AND EQUITY.	5,093 🗓

### AGS Alpama Global Services USA, LLC - Case No.23-11311 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



## AGS Alpama Global Services USA, LLC - Case No.23-11311 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

·	
(\$000 USD)	
Company Code	1018
<i>i</i>	ACC Atomic Clobal
· · · · · · · · · · · · · · · · · · ·	AGS Alpama Global
Company Name	Services USA, LLC
Revenue	•
Intercompany revenue	•
Cost	•
Intercompany Cost	
Gross Margin	•
Sales Staff	_
Sales Staff Bonus	
Delivery Staff	
Delivery Staff Bonus	_
Personnel Back Office Cost	_
Personnel Back Office Cost Bonus	•
Travel & Entertainment	•
Professional Services	-
Marketing	•
Rent & Maintenance	
Computing & Equipment	-
IT infrastructure	-
Training & Recruitment	
Telephone & Communications	•
Severance Provisions	•
Bank Commissions	•
Other General Expenses	-
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	•
Expense new co & old co	
Total General Expenses	-
Other Expenses	-
Change in fair value impairment	-
Other Revenue	-
Restructuring Expenses	•
Reorganization items	=
D&A	<u> </u>
Operating Profit	
Pald interests	•
Fines & Penallies	-
Intercompany Interest	-
Interest new co & old co	•
FX Loss	(5)
Gained Interests	•
FX Gain	(6)
Total Financial Expenses	(11)
Earnings Before Taxes	11
Taxes	•
Defened Taxes	11
Net Income	v 11