UNITED STATES BANKRUPTCY COURT

-	DISTRICT C	Delaware
In Re. AgileThought, LLC Debtor(s)	\$ \$ 	Case No. 23-11308 Lead Case No. 23-11294
Domits	8	☑ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 11/30/2024		Petition Date: 08/27/2023
Months Pending: 150.		Industry Classification: 5 4 1 5
Reporting Method: Accrua	l Basis 💿	Cash Basis ()
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of order	for relief):	108
Supporting Documentation (check all that are a (For jointly administered debtors, any required schedule) Statement of cash receipts and disbursement Balance sheet containing the summary and Statement of operations (profit or loss state) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliation Description of the assets sold or transferred	s must be provided on its detail of the assets, ment)	liabilities and equity (net worth) or deficit
/s/ Gregory J. Flasser Signature of Responsible Party 01/22/2025 Date		Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Case No. 23-11308

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Pan	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$1,673,672	
b.	Total receipts (net of transfers between accounts)	\$42,017	\$6,919,685
c.	Total disbursements (net of transfers between accounts)	\$202,574	\$7,587,680
đ.	Cash balance end of month (a+b-c)	\$1,513,115	
ę.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,030,000
f.	Total disbursements for quarterly fee calculation (c+e)	\$202,574	\$6,557,680
	t 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$56,275,930	· · · · · · · · · · · · · · · · · · ·
ъ.	Accounts receivable over 90 days outstanding (net of allowance)	\$56,275,360	
c.	Inventory (Book • Market O Other C (attach explanation))	\$0	
d	Total current assets	\$57,659,090	
е.	Total assets	\$97,482,100	
f.	Postpetition payables (excluding taxes)	\$5,354,555	
	Postpetition payables (excluding taxes)	\$2,848,490	
g. h.	Postpetition taxes payable	\$0	
	Postpetition taxes payable Postpetition taxes past due	\$0	
i. :	·	\$5,354,55\$	
j.	Total postpetition debt (f+h)	\$0	
k.	Prepetition secured debt	\$171,910	
l.	Prepetition priority debt	_ 	
m.	Prepetition unsecured debt	\$30,431,317	
n.	Total liabilities (debt) (j+k+l+m)	\$35,957,782	
0.	Ending equity/net worth (e-n)	\$61,524,318	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		
	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary	\$0	\$0
C.	course of business (a-b)	F. 24 \$0	\$0
Pa	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors, See Instructions.)		
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$-62,000	
c.	Gross profit (a-b)	\$62,000	
đ.	Selling expenses	\$0	
e.	General and administrative expenses	\$4,000	
f.	Other expenses	\$-322,000	
g.	Depreciation and/or amortization (not included in 4b)	\$163,000	•
h.	Interest	\$0	•
i.	Taxes (local, state, and federal)	\$0	•
j.	Reorganization items	\$-8,000 \$225,000	•
k.	Profit (loss)	\$223,000	

Case No. 23-11308

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
Debto	r's professional fees & expenses (bai	nkruptcy) Aggregate Total	A STATE OF THE STA	and the second s	and the same	
Itemiz	ed Breakdown by Firm		No. 19 and			
	Firm Name	Role				
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			nonbankruptcy) Aggregate Total				par projection
		d Breakdown by Firm			A MINISTRAL PROPERTY OF THE PR		
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Debtor	's Name	Agile Thought, ULC	Case No. 23-11308
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	c		
c.	All pr	ofessional fees and expenses (debtor & committees)	

Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
а.	Postpetition incor	ne taxes accrued (local, state, and federal)	•	\$0	\$0
٥.	Postpetition incor	ne taxes paid (local, state, and federal)		\$0	\$0
) .	Postpetition empl	oyer payroll taxes accrued		\$0	\$0
l.	Postpetition empl	oyer payroll taxes paid		\$0	\$0
	Postpetition prope	erty taxes paid		\$0	\$0
•	Postpetition other	taxes accrued (local, state, and federal)		\$0	\$0
	Postpetition other	taxes paid (local, state, and federal)		\$0	\$0
al	rt 7: Questionnair	e - During this reporting period:			
	Were any paymen	ts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	•
-		ts made outside the ordinary course of business oval? (if yes, see Instructions)	Yes 🔿	No 💿	
	Were any paymen	ts made to or on behalf of insiders?	Yes 💿	No 🔿	
	Are you current on postpetition tax return filings?		Yes 💿	No O	
	Are you current or	n postpetition estimated tax payments?	Yes 💿	No O	
	Were all trust fund	taxes remitted on a current basis?	Yes 🔿	No 💿	
•	Was there any pos (if yes, see Instruc	tpetition borrowing, other than trade credit? tions)	Yes 🔿	No (
•	Were all payments the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No () N/A () (i	f no, see Instructions)
		Casualty/property insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No () N/A () (i	f no, see Instructions)
		General liability insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💽	No () N/A () (i	f no, see Instructions)
	Has a plan of reorg	ganization been filed with the court?	Yes 🔿	No 💿	
	Has a disclosure st	atement been filed with the court?	Yes 🔿	No 💽	
	Are you current wiset forth under 28	ith quarterly U.S. Trustee fees as U.S.C. § 1930?	Yes 💿	No O	

Case No.	23-11308.
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Part 8: Individual Chapter 11 Debtors (Only)	
a. Gross income (receipts) from salary and wages	\$0
b. Gross income (receipts) from self-employment	\$0
c. Gross income from all other sources	\$0
d. Total income in the reporting period (a+b+c)	Same and a mine 2
e. Payroll deductions	\$0
f. Self-employment related expenses	\$0
g. Living expenses	\$0
h. All other expenses	\$0
i. Total expenses in the reporting period (e+f+g+h)	the common mental management of the common section of the common s
. Difference between total income and total expenses (d-i)	\$2.50
k. List the total amount of all postpetition debts that are past due	\$0
Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No 💿
m. If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ James P. Carroll	James P Carroll	
Signature of Responsible Party	Printed Name of Responsible Party	
Wind Down Manager	01/22/2025	
Title	Date	

Debtor's Name AgileThought, LEC Case No. 23-11308

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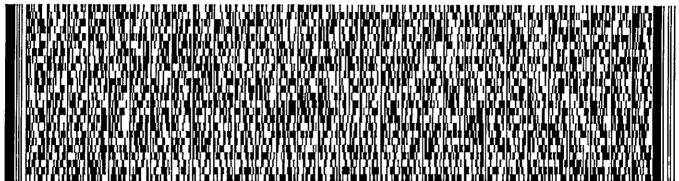
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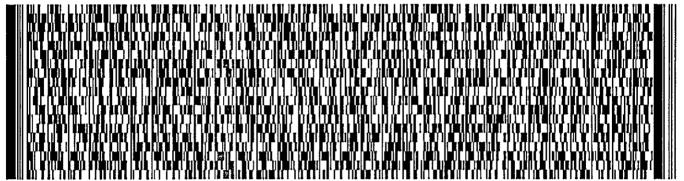
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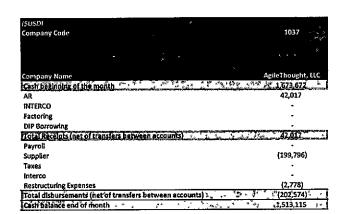
AgileThought LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

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Company Name	AgileThought LLC
CURRENT ASSETS	
Cash	1,513
Restricted Cash	-
Accounts Receivable	0
Unbilled A/R	1
Other Debtors	
New Co Old Co. AR	2,416
Related Parties and Subsidiaries AR	53,728
Advanced payments	1
Other Assets	•
Recoverable TAX	0
Recoverable VAT	
Total Current Assets	57,659
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	-
Security deposit	•
Software & licenses	5.200
Brand	8,300
Commercial Relations	18,823
Goodwill Deferred Taxes A	13,217
Investment in Shares	(516)
Right of Use Assets	• •
Total Non Current Assets	39,823
TOTAL ASSETS	97,482
TOTAL ASSETS	37,462
CURRENT LIABILITIES	
Bank loans	172
Finance Lease	*
Liabilities	· •
Liabilities Pre	2,855
Accruais	591
Other Current Liabilities	•
Bonuses provision	-
New Co Old Co. AP	5,252
Related Parties and Subsidiaries AP	26,884
Cash Earnouts ST	•
Other payable taxes	-
Payable VAT	-
Income taxes	1
Lease liability ST	- -
Unearned Revenue	203
Unearned Cost	-
Total Current Liabilities	35,958
and the same and t	
LONG TERM LIABILITIES	
Bank loans LT	-
Fianance Lease LT	-
Cash Earnout LT	•
Accrued liabilities LT	-
Deferred Taxes B	•
Lease liability	-
Total Long Term Liabilities	-
TOTALLIABILITIES	35,958
(
STOCKHOLDERS EQUITY	
Stockholders Equity	54,547
Retained Earnings	6,801
Net Income	175
oa	•
Accumulated other comprehensive loss	-
TOTAL STOCKHOLDERS EQUITY	61,524
TOTAL LIABILITIES AND EQUITY	97,482

AgileThought, LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



AgileThought LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles) Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD) == -	A 18 18
Company Code 🚕 💮 🔌	1037
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San San San San San San San San San San	er e
Company Name	AgileThought LLC
Revenue	
Intercompany revenue	•
Cost	(62)
Intercompany Cost	•
Gross Margin	62
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	•
Delivery Staff Borus	•
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	•
Marketing	•
Rent & Maintenance	-
Computing & Equipment	(0)
IT Infrastructure	2
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	-
Bank Commissions	2
Other General Expenses	1
Reserve for Doubtful Collection Accounts	•
Intercompany Expenses	-
Expense new co & old co	<u>.</u>
Total General Expenses	4
	_
Other Expenses	0
Change in fair value impairment	•
Other Revenue	-
Restructuring Expenses	-
Reorganization items D&A	(8)
Operating Profit - 2	163
Operating Profit 2	(97)
Paid interests	
Fines & Penalties	_
Intercompany Interest	<u>-</u>
Interest new co & old co	_
FX Loss	(138)
Gained Interests	(130)
FX Gala	(184)
Total Financial Expenses	(322)
	10-01
Earnings-Bofore Taxes	225
Taxes	•
Deferred Taxes	~
Net Income* *** * * * * * * * * * * * * * * * *	.≝ ∞ 225