

UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In Re. Reynard Productions, LLC

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§

Case No. 25-11447

Debtor(s)

Lead Case No. 25-11446

☒ Jointly Administered

Monthly Operating Report

Chapter 11

Reporting Period Ended: 11/30/2025

Petition Date: 08/04/2025

Months Pending: 4

Industry Classification:

7	1	1	3
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Reporting Method:

Accrual Basis ☐

Cash Basis ☒

Debtor's Full-Time Employees (current):

1

Debtor's Full-Time Employees (as of date of order for relief):

1

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☐ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Andrew M. Lee

Signature of Responsible Party

12/23/2025

Date

Andrew M. Lee

Printed Name of Responsible Party

Rodney Square, 1000 North King Street

Wilmington, DE 19801

Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, 1320.4(a)(2) applies.



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Debtor's Name Reynard Productions, LLC

Case No. 25-11447

Part 1: Cash Receipts and Disbursements	Current Month	Cumulative
a. Cash balance beginning of month	\$0	
b. Total receipts (net of transfers between accounts)	\$8,176	\$32,897
c. Total disbursements (net of transfers between accounts)	\$6,927	\$31,653
d. Cash balance end of month (a+b-c)	\$1,248	
e. Disbursements made by third party for the benefit of the estate	\$0	\$0
f. Total disbursements for quarterly fee calculation (c+e)	\$6,927	\$31,653

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)	Current Month
a. Accounts receivable (total net of allowance)	\$0
b. Accounts receivable over 90 days outstanding (net of allowance)	\$0
c. Inventory (Book ☐ Market ☐ Other ☒ (attach explanation))	\$0
d. Total current assets	\$1,248
e. Total assets	\$1,248
f. Postpetition payables (excluding taxes)	\$22,636,255
g. Postpetition payables past due (excluding taxes)	\$0
h. Postpetition taxes payable	\$0
i. Postpetition taxes past due	\$0
j. Total postpetition debt (f+h)	\$22,636,255
k. Prepetition secured debt	\$155,603,662
l. Prepetition priority debt	\$0
m. Prepetition unsecured debt	\$0
n. Total liabilities (debt) (j+k+l+m)	\$178,239,917
o. Ending equity/net worth (e-n)	\$-178,238,669

Part 3: Assets Sold or Transferred	Current Month	Cumulative
a. Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a. Gross income/sales (net of returns and allowances)	\$0	
b. Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c. Gross profit (a-b)	\$0	
d. Selling expenses	\$0	
e. General and administrative expenses	\$4,430	
f. Other expenses	\$0	
g. Depreciation and/or amortization (not included in 4b)	\$0	
h. Interest	\$0	
i. Taxes (local, state, and federal)	\$2,497	
j. Reorganization items	\$0	
k. Profit (loss)	\$-6,927	\$-31,653

Debtor's Name Reynard Productions, LLC

Case No. 25-11447

Part 5: Professional Fees and Expenses

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative	
a.	Debtor's professional fees & expenses (bankruptcy) <i>Aggregate Total</i>						
	<i>Itemized Breakdown by Firm</i>						
		Firm Name	Role				
	i						
	ii						
	iii						
	iv						
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Debtor's Name Reynard Productions, LLC

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b.			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
	Debtor's professional fees & expenses (nonbankruptcy) <i>Aggregate Total</i>					
	<i>Itemized Breakdown by Firm</i>					
	Firm Name	Role				
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Debtor's Name Reynard Productions, LLC

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c.	All professional fees and expenses (debtor & committees)						

Part 6: Postpetition Taxes		Current Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)	\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)	\$0	\$0
c.	Postpetition employer payroll taxes accrued	\$534	\$2,138
d.	Postpetition employer payroll taxes paid	\$534	\$2,138
e.	Postpetition property taxes paid	\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)	\$1,962	\$7,850
g.	Postpetition other taxes paid (local, state, and federal)	\$1,962	\$7,850

Part 7: Questionnaire - During this reporting period:

- a. Were any payments made on prepetition debt? (if yes, see Instructions) Yes ☐ No ☒
- b. Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions) Yes ☐ No ☒
- c. Were any payments made to or on behalf of insiders? Yes ☐ No ☒
- d. Are you current on postpetition tax return filings? Yes ☒ No ☐
- e. Are you current on postpetition estimated tax payments? Yes ☒ No ☐
- f. Were all trust fund taxes remitted on a current basis? Yes ☒ No ☐
- g. Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions) Yes ☒ No ☐
- h. Were all payments made to or on behalf of professionals approved by the court? Yes ☐ No ☐ N/A ☒
- i. Do you have:
- Worker's compensation insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
 - Casualty/property insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
 - General liability insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
- j. Has a plan of reorganization been filed with the court? Yes ☒ No ☐
- k. Has a disclosure statement been filed with the court? Yes ☒ No ☐
- l. Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930? Yes ☒ No ☐

Debtor's Name Reynard Productions, LLC

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Part 8: Individual Chapter 11 Debtors (Only)

- | | | |
|--|-------|-----|
| a. Gross income (receipts) from salary and wages | _____ | \$0 |
| b. Gross income (receipts) from self-employment | _____ | \$0 |
| c. Gross income from all other sources | _____ | \$0 |
| d. Total income in the reporting period (a+b+c) | _____ | \$0 |
| e. Payroll deductions | _____ | \$0 |
| f. Self-employment related expenses | _____ | \$0 |
| g. Living expenses | _____ | \$0 |
| h. All other expenses | _____ | \$0 |
| i. Total expenses in the reporting period (e+f+g+h) | _____ | \$0 |
| j. Difference between total income and total expenses (d-i) | _____ | \$0 |
| k. List the total amount of all postpetition debts that are past due | _____ | \$0 |
- l. Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)? Yes ☐ No ☒
- m. If yes, have you made all Domestic Support Obligation payments? Yes ☐ No ☐ N/A ☒

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/ao/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ Alec Ifshin

Signature of Responsible Party

Treasurer

Title

Alec Ifshin

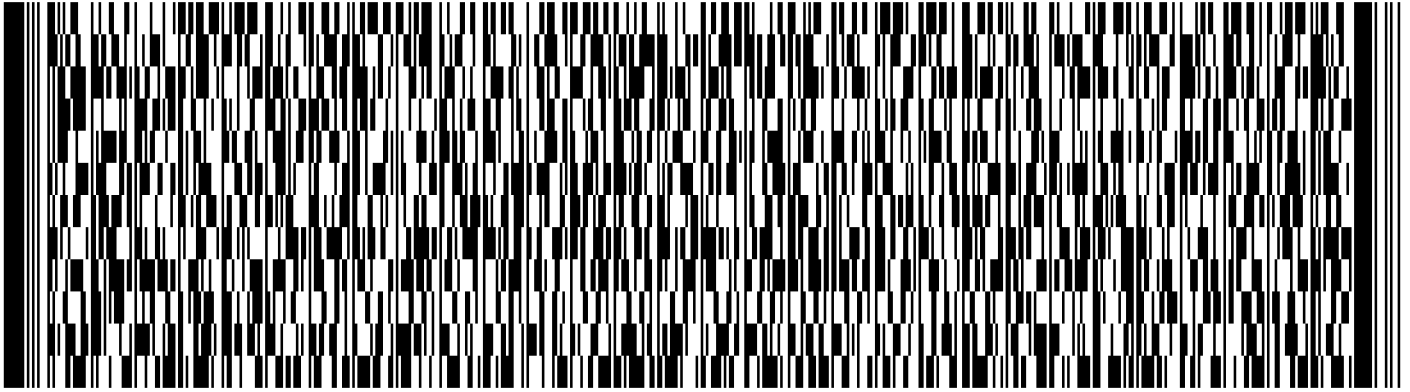
Printed Name of Responsible Party

12/23/2025

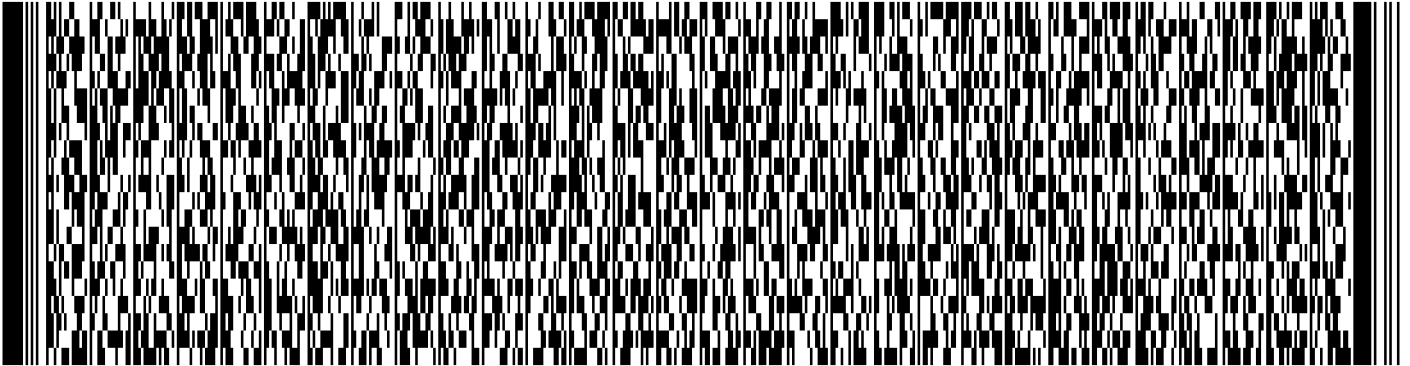
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Debtor's Name Reynard Productions, LLC

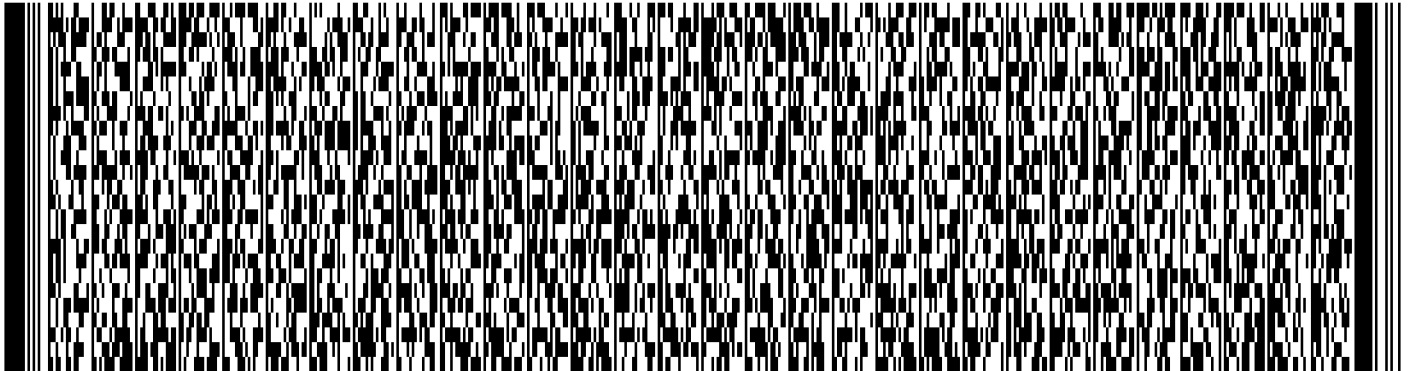
Case No. 25-11447



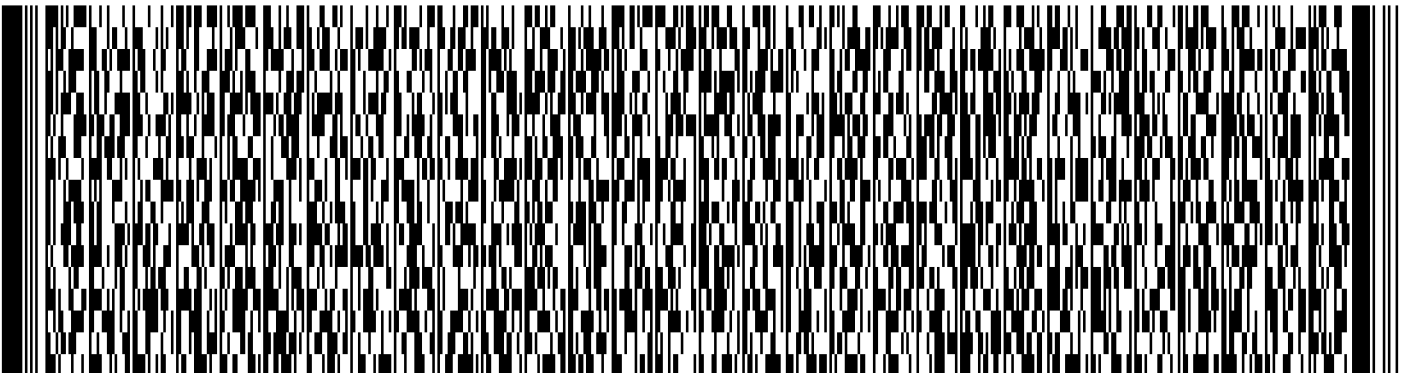
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Debtor's Name Reynard Productions, LLC

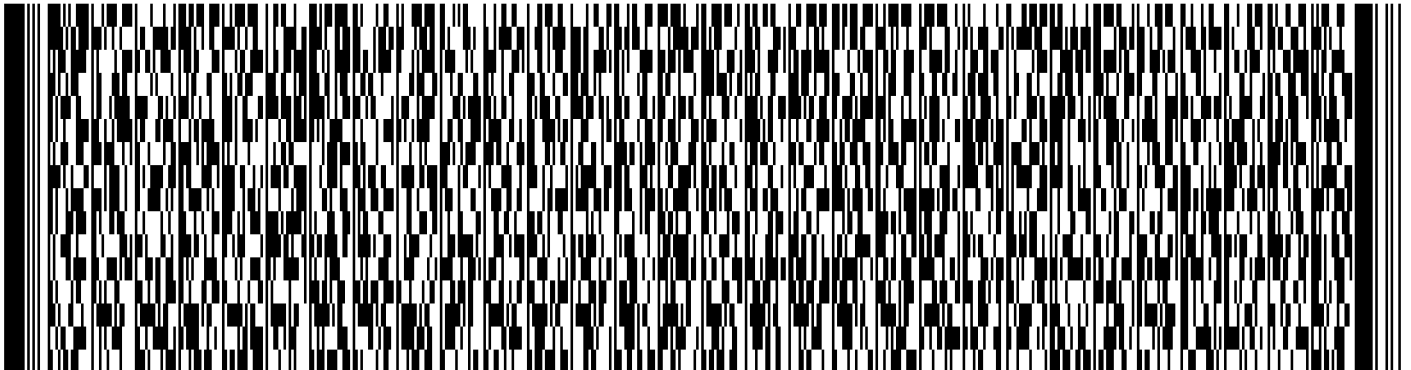
Case No. 25-11447



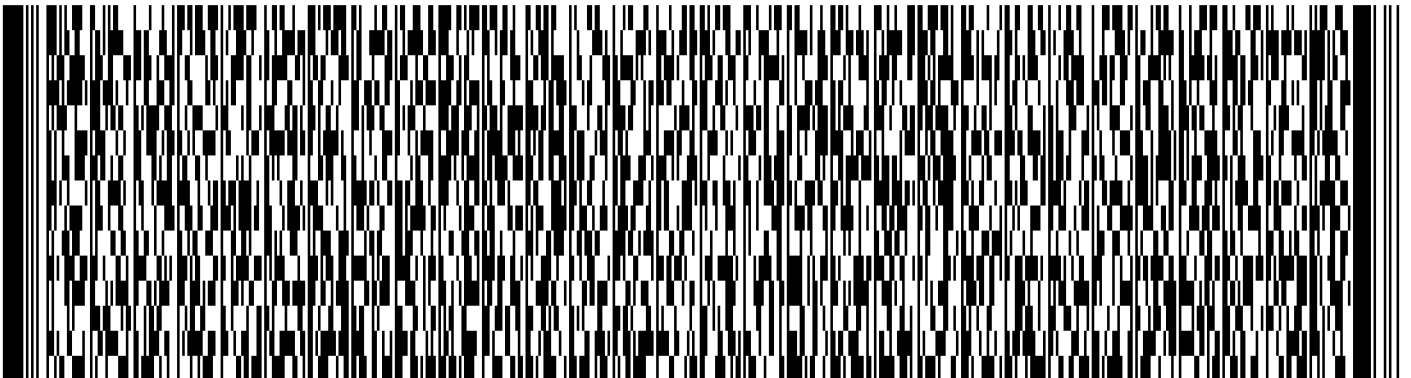
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Bankruptcy51to100



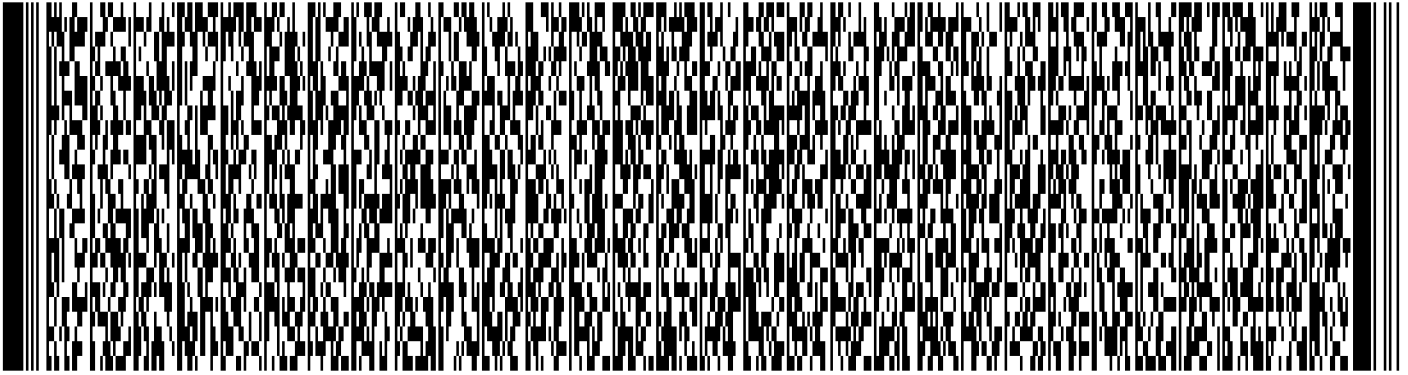
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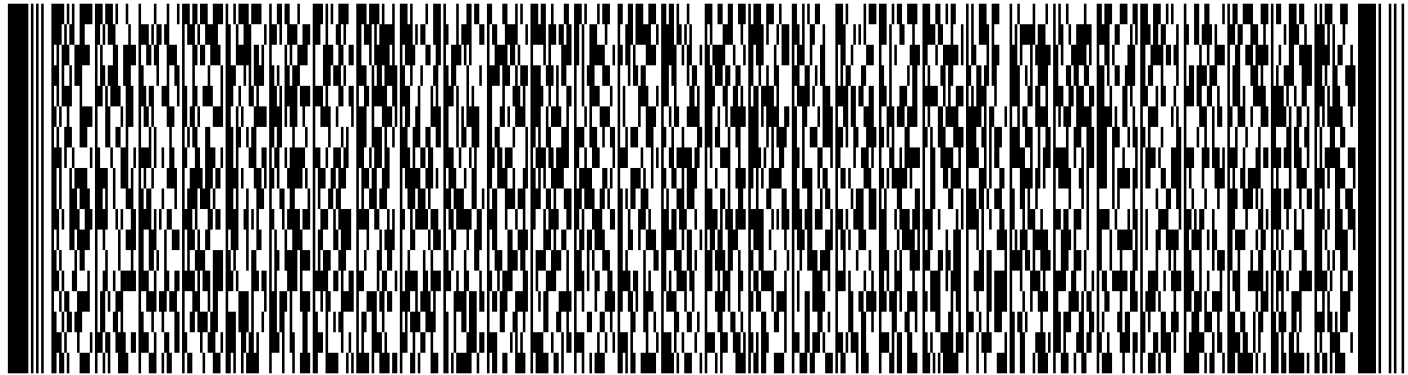
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Debtor's Name Reynard Productions, LLC

Case No. 25-11447



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**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

AGDP HOLDING INC., *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11446 (MFW)

(Jointly Administered)

**GLOBAL NOTES AND STATEMENT OF LIMITATIONS AND DISCLAIMERS
REGARDING THE DEBTORS' MONTHLY OPERATING REPORTS**

On August 4, 2025 (the “Petition Date”), AGDP Holding Inc. and its debtor affiliates, as debtors and debtors in possession (collectively, the “Debtors”) commenced a voluntary case under chapter 11 of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the “Bankruptcy Code”) in the United States Bankruptcy Court for the District of Delaware (the “Court”).

The following notes, statements and limitations should be referred to, and referenced in connection with, any review of the Debtors’ monthly operating report for the period from November 1, 2025 through and including November 30, 2025 (the “MOR”).

1. **Basis of Presentation.** The Debtors are filing the MOR solely for purposes of complying with the monthly operating requirements applicable in the Debtors’ chapter 11 cases. The MOR is in a format acceptable to the United States Trustee for the District of Delaware (the “U.S. Trustee”). The MOR should not be relied upon by any persons for information relating to current or future financial conditions, events, or performance of any of the Debtors or their affiliates.

In preparing the MOR, the Debtors relied on financial data derived from their books and records that were available at the time of preparation. Subsequent information or discovery may result in material changes to the MOR and errors or omissions may exist. Notwithstanding any such discovery, new information, or errors or omissions, the Debtors do not undertake any obligation or commitment to update the MOR.

This MOR has not been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”) and does not include all of the information and footnotes required by U.S. GAAP. Therefore, there can be no assurance that the financial information presented herein is complete, and readers are strongly cautioned not to place undue reliance on the MOR.

¹ The Debtors in these chapter 11 cases, together with the last four digits of the Debtors’ federal tax identification number, are AGDP Holding Inc. (6504); Avant Gardner, LLC (6504); AG Management Pool LLC (9962); EZ Festivals LLC (8854); Made Event LLC (6272); and Reynard Productions, LLC (5431). The Debtors’ service address is 140 Stewart Ave, Brooklyn, NY 11237, Attn: General Counsel.

The financial information contained herein is presented per the Debtors' books and records without, among other things, all adjustments or reclassifications that may be necessary or typical with respect to consolidating financial statements or in accordance with U.S. GAAP. While the Debtors and their advisors have made reasonable efforts to record all financial activity in the correct legal entity, the Debtors' accounting systems, policies, and practices were developed to produce consolidated financial statements, rather than financial statements by legal entity; and it is possible that not all financial activity has been recorded within the correct legal entity.

This information has not been subject to procedures that would typically be applied to financial information presented in accordance with U.S. GAAP or any other recognized financial reporting framework, and upon application of such procedures, the Debtors believe that the financial information could be subject to changes, and these changes could be material. The results of operations contained herein are not necessarily indicative of results that may be expected from any other period or for the full year and may not necessarily reflect the consolidated results of operations and financial position of the Debtors in the future.

For the reasons discussed above, there can be no assurance that the consolidated financial information presented herein is complete, and readers are strongly cautioned not to place undue reliance on the MOR.

In future periods, any changes to prior period balances will be reflected in the current month's MOR.

The results of operations contained herein are not necessarily indicative of results that may be expected from any other period or for the full year and may not necessarily reflect the consolidated results of operations and financial position of the Debtors in the future.

2. **Reporting Period.** Unless otherwise noted herein, the MOR is prepared on cash basis financials and generally reflects the Debtors' books and records and financial activity occurring during the reporting period. The reporting period covered by this MOR is November 1, 2025 through November 30, 2025.
3. **Consolidated Entity Accounts Payable and Disbursements Systems.** Cash is received and disbursed by the Debtors as described in the *Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing and Directing the Banks and Payment Processors to Cease Any Holds On, or Redirection of, Cash or Receivables of the Debtors, (II) Authorizing the Debtors to (A) Continue Use of Their Existing Cash Management System, Bank Accounts, and Business Forms, (B) Continue Intercompany Transactions, (C) Pay Related Obligations, and (D) Pay and Honor Processing Obligations, (III) Waiving Certain Investment and Deposit Guidelines, and (IV) Granting Related Relief* [D.I. 11] (the "Cash Management Motion") to the extent approved in the order granting the relief requested in the Cash Management Motion on an interim basis [D.I. 42] and a final basis [D.I. 124].
4. **Accuracy.** The financial information disclosed herein was not prepared in accordance with federal or state securities laws or other applicable non-bankruptcy law or in lieu of

complying with any periodic reporting requirements thereunder. Persons and entities trading in or otherwise purchasing, selling, or transferring the claims against or equity interests in the Debtors should evaluate this financial information in light of the purposes for which it was prepared. The Debtors are not liable for and undertake no responsibility to indicate variations from securities laws or for any evaluations of the Debtors based on this financial information or any other information. This MOR has been prepared on a legal entity basis for the Debtors and reflects the Debtors' financial statements for the period of November 1, 2025, through November 30, 2025. All asset and liability amounts disclosed herein are stated per the Company's balance sheet as of November 30, 2025.

5. **Payment of Pre-Petition Claims Pursuant to First Day Orders.** The Court has entered orders authorizing, but not directing, the Debtors to pay, among other things, certain pre-petition (a) employee wages, salaries and other compensation and benefits [D.I. 39 (interim relief) and D.I. 120 (final relief)]; (b) obligations related to the use of the Debtors' cash management system [D.I. 42 (interim relief) and D.I. 124 (final relief)]; (c) taxes and related obligations [D.I. 36 (interim relief) and D.I. 117 (final relief)]; (d) insurance obligations [D.I. 38 (interim relief) and D.I. 119 (final relief)]; and (e) customer programs [D.I. 41 (interim relief) and D.I. 122 (final relief)] ((a)-(e) collectively, the "First Day Orders"). To the extent any payments were made on account of such claims or obligations following the commencement of these chapter 11 cases pursuant to the authority granted to the Debtors by the Court under the First Day Orders, such payments have been included in the MOR unless otherwise noted.
6. **Reservation of Rights.** The Debtors reserve all rights to amend or supplement the MOR in all respects, as may be necessary or appropriate. Nothing contained in this MOR shall constitute a waiver of any of the Debtors' rights or an admission with respect to these chapter 11 cases.

AGDP Holding Inc., et al.
MOR - Income Statement

	Avant Gardner LLC	AGDP Holding Inc.	Reynard Productions	AG Management Pool LLC	EZ Festivals LLC	Made Event LLC
Revenue						
Ticket Revenue	\$ -	\$ 28,107	\$ -	\$ -	\$ -	-
Other Revenue	-	47,273	-	-	-	-
Total Revenue	\$ -	\$ 75,380	\$ -	\$ -	\$ -	-
Operating Expenses						
Show Related Expenses	\$ -	\$ (175,105)	\$ -	\$ -	\$ -	-
General & Administrative	(228,176)	(228,448)	(4,430)	-	-	-
Taxes	(124,364)	(138,204)	(2,497)	-	-	-
Other Operating Expenses	-	(713,843)	-	-	-	-
Total Operating Expenses	\$ (352,540)	\$ (1,255,601)	\$ (6,927)	\$ -	\$ -	-
Income (Loss) from Operations	\$ (352,540)	\$ (1,180,220)	\$ (6,927)	\$ -	\$ -	-
Restructuring Expenses	\$ -	\$ (1,679,875)	\$ -	\$ -	\$ -	-
Other Income (Expenses), Net	(12,209)	(75,738)	-	-	2,027	-
Net Income (Loss)	\$ (364,749)	\$ (2,935,833)	\$ (6,927)	\$ -	\$ 2,027	-

AGDP Holding Inc., et al.
MOR - Cash Flow Statement

	Avant Gardner LLC		AGDP Holding Inc.		Reynard Productions		AG Management Pool LLC		EZ Festivals LLC		Made Event LLC	
Collections												
Ticket Inflows	\$	-	\$	28,107	\$	-	\$	-	\$	-	\$	-
Other Inflows		-		47,273		-		-		-		-
Total Inflows	\$	-	\$	75,380	\$	-	\$	-	\$	-	\$	-
Operating Disbursements												
Show Related Expenses	\$	-	\$	(175,105)	\$	-	\$	-	\$	-	\$	-
General & Administrative		(228,176)		(228,448)		(4,430)		-		-		-
Taxes		(124,364)		(138,204)		(2,497)		-		-		-
Other Operating Expenses		-		(713,843)		-		-		-		-
Total Operating Disbursements	\$	(352,540)	\$	(1,255,601)	\$	(6,927)	\$	-	\$	-	\$	-
Operating Cash Flow	\$	(352,540)	\$	(1,180,220)	\$	(6,927)	\$	-	\$	-	\$	-
DIP Funding	\$	480,739	\$	3,104,895	\$	8,176	\$	-	\$	-	\$	-
Restructuring Expenses		-		(1,679,875)		-		-		-		-
Utility Deposit		-		-		-		-		-		-
Other Income (Expenses), Net		(12,209)		(75,738)		-		-		2,027		-
Net Cash Flow	\$	115,990	\$	169,063	\$	1,248	\$	-	\$	2,027	\$	-

AGDP Holding Inc., et al.
MOR - Balance Sheet

	Avant Gardner LLC		AGDP Holding Inc.		Reynard Productions		AG Management Pool LLC		EZ Festivals LLC		Made Event LLC	
Assets												
Net Accounts Receivable	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Net Accounts Receivable >90 Days		302,192		-		-		-		-		-
Inventory		370,794		-		-		-		-		-
Total Current Assets		3,393,395		445,508		1,248		-		2,027		-
Total Assets	\$	3,393,395	\$	445,508	\$	1,248	\$	-	\$	2,027	\$	-
Liabilities												
Postpetition Payables	\$	22,636,255	\$	22,636,255	\$	22,636,255	\$	22,636,255	\$	22,636,255	\$	22,636,255
Past Due Postpetition Payables		-		-		-		-		-		-
Postpetition Taxes Payables		-		-		-		-		-		-
Past Due Taxes Postpetition Payables		-		-		-		-		-		-
Total Post Petition Debt	\$	22,636,255	\$	22,636,255	\$	22,636,255	\$	22,636,255	\$	22,636,255	\$	22,636,255
Prepetition Secured Debt	\$	155,603,662	\$	155,603,662	\$	155,603,662	\$	155,603,662	\$	155,603,662	\$	155,603,662
Prepetition Priority Debt		5,752,922		23,118		-		-		177,964		-
Prepetition Unsecured Debt		31,265,069		-		-		-		-		-
Total Liabilities		215,257,908		178,263,035		178,239,917		178,239,917		178,417,881		178,239,917
Ending Equity	\$	(211,864,512)	\$	(177,817,527)	\$	(178,238,669)	\$	(178,239,917)	\$	(178,415,854)	\$	(178,239,917)